

# Erikson Institute

Financial Report  
June 30, 2019

## **Contents**

Independent auditor's report	1-2
Financial statements	
Statements of financial position	3
Statements of activities	4-5
Statements of functional expenses	6-7
Statements of cash flows	8
Notes to financial statements	9-24

**Independent Auditor's Report**

Board of Trustees  
Erikson Institute

**Report on the Financial Statements**

We have audited the accompanying financial statements of Erikson Institute, which comprise the statements of financial position as of June 30, 2019 and 2018, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Erikson Institute as of June 30, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

**Emphasis of a Matter**

Erikson Institute adopted Accounting Standards Update (ASU) 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*, during 2019. The adoption of this standard resulted in additional footnote disclosures and significant changes to classification of net assets and the disclosures related to net assets. Our opinion is not modified with respect to this matter.

*RSM VS LLP*

Chicago, Illinois  
October 28, 2019

**Erikson Institute**

**Statements of Financial Position  
June 30, 2019 and 2018**

	2019	2018
<b>Assets</b>		
Cash	\$ 2,618,088	\$ 949,168
Receivables, net:		
Contributions	3,252,225	4,501,527
Grants and contracts	2,514,584	2,463,325
Other	260,509	316,092
Investments	49,074,891	53,812,109
Property and equipment, net	22,802,857	23,681,148
Investments held for deferred compensation plan	831,767	783,278
Other assets	455,509	650,413
<b>Total assets</b>	<b>\$ 81,810,430</b>	<b>\$ 87,157,060</b>
<b>Liabilities and Net Assets</b>		
Liabilities:		
Accounts payable and accrued liabilities	\$ 1,503,071	\$ 1,317,512
Unearned tuition and deposits	533,920	302,546
Bonds payable, net of unamortized financing fees	25,020,119	30,004,819
Deferred compensation plan payable	831,767	783,278
Interest rate swap agreement	5,500,230	3,949,403
<b>Total liabilities</b>	<b>33,389,107</b>	<b>36,357,558</b>
Net assets:		
Without donor restrictions	14,831,118	17,119,125
With donor restrictions	33,590,205	33,680,377
<b>Total net assets</b>	<b>48,421,323</b>	<b>50,799,502</b>
<b>Total liabilities and net assets</b>	<b>\$ 81,810,430</b>	<b>\$ 87,157,060</b>

See notes to financial statements.

**Erikson Institute**

**Statements of Activities**

**Years Ended June 30, 2019 and 2018**

	2019		
	Without Donor Restrictions	With Donor Restrictions	Total
Support and revenue:			
Student tuition and fees, net of scholarships of \$2,152,139 and \$1,800,060 respectively	\$ 4,110,233	\$ -	\$ 4,110,233
Special events less direct expenses of \$191,791 and \$161,260, respectively	1,242,660	-	1,242,660
Contributions	1,220,995	5,640,077	6,861,072
Government grants	5,918,655	-	5,918,655
Clinical and training	2,633,768	-	2,633,768
Investment income, net	1,006,906	1,031,969	2,038,875
Miscellaneous	139,362	-	139,362
Net assets released from restrictions:			
Appropriation from earnings on endowment funds	962,238	(962,238)	-
Satisfaction of donor and time restrictions	5,720,387	(5,720,387)	-
<b>Total support and revenue</b>	<b>22,955,204</b>	<b>(10,579)</b>	<b>22,944,625</b>
Expenses:			
Program services	18,310,635	-	18,310,635
Management and general	3,718,097	-	3,718,097
Fundraising	845,123	-	845,123
<b>Total expenses</b>	<b>22,873,855</b>	<b>-</b>	<b>22,873,855</b>
<b>Increase (decrease) in net assets before other items</b>	<b>81,349</b>	<b>(10,579)</b>	<b>70,770</b>
Other items:			
Depreciation	(1,011,299)	-	(1,011,299)
Investment gain, net	59,764	53,414	113,178
Interest rate swap fair value adjustment	(1,550,828)	-	(1,550,828)
Net assets released for capital expenditures	133,007	(133,007)	-
<b>Total other items</b>	<b>(2,369,356)</b>	<b>(79,593)</b>	<b>(2,448,949)</b>
<b>(Decrease) increase in net assets</b>	<b>(2,288,007)</b>	<b>(90,172)</b>	<b>(2,378,179)</b>
Net assets:			
Beginning of year	17,119,125	33,680,377	50,799,502
End of year	\$ 14,831,118	\$ 33,590,205	\$ 48,421,323

See notes to financial statements.

2018		
Without Donor Restrictions	With Donor Restrictions	Total
\$ 3,679,633	\$ -	\$ 3,679,633
797,765	-	797,765
1,179,836	4,214,922	5,394,758
6,916,744	-	6,916,744
2,758,513	-	2,758,513
1,013,513	962,662	1,976,175
110,307	-	110,307
893,337	(893,337)	-
5,669,338	(5,669,338)	-
23,018,986	(1,385,091)	21,633,895
18,360,401	-	18,360,401
3,748,916	-	3,748,916
846,993	-	846,993
22,956,310	-	22,956,310
62,676	(1,385,091)	(1,322,415)
(1,011,524)	-	(1,011,524)
896,026	1,117,345	2,013,371
1,190,576	-	1,190,576
-	-	-
1,075,078	1,117,345	2,192,423
1,137,754	(267,746)	870,008
15,981,371	33,948,123	49,929,494
\$ 17,119,125	\$ 33,680,377	\$ 50,799,502

**Erikson Institute**

**Statement of Functional Expenses  
Year Ended June 30, 2019**

	Program Services			Supporting Services			
	Academic Programs	Special Projects	Total	Management and General	Fund - raising	Total	Total
Compensation	\$ 4,806,512	\$ 8,344,005	\$ 13,150,517	\$ 1,901,678	\$ 726,433	\$ 2,628,111	\$ 15,778,628
Contracted services	410,738	954,148	1,364,886	779,795	14,800	794,595	2,159,481
Legal and audit fees	10,478	11,012	21,490	90,069	3,105	93,174	114,664
Occupancy and insurance	397,163	237,985	635,148	254,759	12,402	267,161	902,309
Books and library materials	81,630	38,057	119,687	554	29	583	120,270
Office expenses	61,127	176,845	237,972	193,695	21,712	215,407	453,379
Meeting and travel expenses	246,121	494,177	740,298	44,916	16,042	60,958	801,256
Advertising	115,474	13,791	129,265	43,835	3,360	47,195	176,460
Software and hardware	229,027	55,433	284,460	93,985	12,378	106,363	390,823
Miscellaneous	221,949	19,097	241,046	121,434	2,633	124,067	365,113
Interest	1,031,342	354,524	1,385,866	193,377	32,229	225,606	1,611,472
	<u>7,611,561</u>	<u>10,699,074</u>	<u>18,310,635</u>	<u>3,718,097</u>	<u>845,123</u>	<u>4,563,220</u>	<u>22,873,855</u>
Depreciation	<u>647,231</u>	<u>222,486</u>	<u>869,717</u>	<u>121,356</u>	<u>20,226</u>	<u>141,582</u>	<u>1,011,299</u>
	<u>\$ 8,258,792</u>	<u>\$ 10,921,560</u>	<u>\$ 19,180,352</u>	<u>\$ 3,839,453</u>	<u>\$ 865,349</u>	<u>\$ 4,704,802</u>	<u>\$ 23,885,154</u>

See notes to financial statements.



**Erikson Institute**

**Statement of Functional Expenses  
Year Ended June 30, 2018**

	Program Services			Supporting Services			
	Academic Programs	Special Projects	Total	Management and General	Fund - raising	Total	Total
Compensation	\$ 4,571,165	\$ 8,538,293	\$ 13,109,458	\$ 2,209,803	\$ 717,724	\$ 2,927,527	\$ 16,036,985
Contracted services	215,654	1,675,580	1,891,234	566,853	26,814	593,667	2,484,901
Legal and audit fees	10,648	9,523	20,171	91,477	16,078	107,555	127,726
Occupancy and insurance	387,766	207,803	595,569	252,513	12,849	265,362	860,931
Books and library materials	68,358	32,946	101,304	1,243	1,839	3,082	104,386
Office expenses	89,476	176,023	265,499	132,878	17,356	150,234	415,733
Meeting and travel expenses	230,803	485,309	716,112	39,811	13,055	52,866	768,978
Advertising	112,201	9,774	121,975	232	1,317	1,549	123,524
Software and hardware	234,008	35,891	269,899	110,190	10,552	120,742	390,641
Miscellaneous	133,034	69,497	202,531	195,081	4,604	199,685	402,216
Interest	793,785	272,864	1,066,649	148,835	24,805	173,640	1,240,289
	6,846,898	11,513,503	18,360,401	3,748,916	846,993	4,595,909	22,956,310
Depreciation	647,375	222,535	869,911	121,383	20,230	141,613	1,011,524
	<u>\$ 7,494,273</u>	<u>\$ 11,736,038</u>	<u>\$ 19,230,312</u>	<u>\$ 3,870,299</u>	<u>\$ 867,223</u>	<u>\$ 4,737,522</u>	<u>\$ 23,967,834</u>

See notes to financial statements.

**Erikson Institute**

**Statements of Cash Flows**  
**Years Ended June 30, 2019 and 2018**

	2019	2018
Cash flows from operating activities:		
(Decrease) increase in net assets	\$ (2,378,179)	\$ 870,008
Adjustments to reconcile (decrease) increase in net assets to net cash used in operating activities:		
Depreciation	1,011,299	1,011,524
Allowance for uncollectible accounts	(19,839)	34,813
Realized and unrealized gain on investments	(1,787,180)	(3,473,034)
Interest rate swap fair value adjustment	1,550,828	(1,190,576)
Amortization of financing fees	15,299	15,299
Proceeds from contributions restricted for permanent endowment	(1,000,000)	-
Change in assets and liabilities:		
Contributions receivable	1,272,675	471,446
Grants and contracts receivable	(72,259)	983,528
Other receivables	(46,956)	(112,261)
Other assets	194,904	(109,213)
Accounts payable and accrued liabilities	185,559	(375,788)
Unearned tuition and deposits	231,374	(140,073)
<b>Net cash used in operating activities</b>	<b>(842,475)</b>	<b>(2,014,327)</b>
Cash flows from investing activities:		
Additions to property and equipment	(133,007)	(279,108)
Proceeds from sale of investments	10,198,607	6,392,531
Purchase of investments	(3,674,210)	(4,632,099)
<b>Net cash provided by investing activities</b>	<b>6,391,390</b>	<b>1,481,324</b>
Cash flows from financing activities:		
Bond redemption payments	(5,000,000)	(500,000)
Proceeds from contributions restricted for permanent endowment	1,000,000	-
<b>Net cash used in financing activities</b>	<b>(4,000,000)</b>	<b>(500,000)</b>
<b>Net increase (decrease) in cash</b>	<b>1,548,915</b>	<b>(1,033,003)</b>
Cash:		
Beginning of year	949,168	1,982,171
End of year	<u><u>\$ 2,498,083</u></u>	<u><u>\$ 949,168</u></u>
Supplemental disclosure of cash flow information:		
Cash payments for interest	<u><u>\$ 1,544,490</u></u>	<u><u>\$ 1,173,307</u></u>

See notes to financial statements.

## Erikson Institute

### Notes to Financial Statements

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#### Note 1. Nature of Organization and Significant Accounting Policies

Erikson Institute ("Institute") is an independent institution of higher education located in Chicago, Illinois, that prepares child development professionals for leadership. Through its academic programs, applied research, and community service and engagement, the Institute advances the ability of practitioners and researchers to improve life for children and their families. The Institute is a catalyst for discovery and change, continually bringing the newest scientific knowledge on children's development and learning into its classrooms and out to the community so that professionals serving children and families are informed, inspired and responsive. The Institute is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and applicable state law.

**Accounting policies:** The Institute follows accounting standards established by the Financial Accounting Standards Board ("FASB") to ensure consistent reporting of financial condition, changes in net assets, and cash flows. References to Generally Accepted Accounting Principles ("GAAP") in these footnotes are to the *FASB Accounting Standards Codification™*, sometimes referred to as the "Codification" or "ASC."

**Revenue recognition:** Revenue is recorded on the accrual basis of accounting, whereby revenue is recognized when earned. Tuition revenue is recognized as the classes take place. Student fees, consulting revenue and grant revenues are recognized as the services are provided.

All contributions are considered to be available for unrestricted use unless otherwise specifically restricted by donors. Contributions are recorded and recognized as revenue when a notice of an award or a pledge is received. Restricted contributions are recorded as revenue in donor restricted net assets if limited by donor imposed stipulations that expire by passage of time, can be fulfilled and removed by action of the Institute, or contributions are non-expendable. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, donor restricted net assets are reclassified to net assets without donor restriction and reported in the statements of activities as net assets released from restrictions.

**Expense allocation:** The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities and in the statements of functional expenses. Certain expenses are attributable to more than one program or supporting function. These expenses are allocated consistently on the following bases: Depreciation, interest and occupancy costs are allocated based on square-footage used by each function. Salaries and benefits are allocated based on actual time and effort.

**Cash:** Cash includes cash on hand, demand deposits and time deposits with original maturities of less than three months.

The Institute maintains funds in accounts that at times are in excess of Federal Deposit Insurance Corporation insurance limits; however, the Institute minimizes this risk by maintaining deposits in high-quality financial institutions. The Institute has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash.

**Grants and contracts receivables:** Grants and contracts receivables are reported at their estimated realizable value and recognized as unrestricted revenue at the time the Institute performs the services. Management reviews the receivables for collectability and records an allowance for any accounts deemed uncollectible.

**Note 1. Nature of Organization and Significant Accounting Policies (Continued)**

**Contributions receivable:** Contributions receivable are reported at their estimated realizable value and recognized as revenue at the time an unconditional promise to give is received from a donor. If the pledge is receivable over an extended period of time, the present value of the pledge is recorded. The receivables are discounted using a present value discount rate commensurate with the risk involved. Management reviews the receivables for collectability and records an allowance for any accounts deemed uncollectible.

**Investments:** Investments in marketable securities held by the Institute are stated at fair value. The Institute reports the fair value of market alternatives, also known as alternative investments, using the practical expedient. The practical expedient allows for the use of net asset value ("NAV"), either as reported by the investee fund or as adjusted by the Institute based on various factors.

Investment income or loss (including gains and losses on investments, interest and dividends) net of investment expenses is included in the statements of activities as increases or decreases in net assets without donor restrictions unless the income or loss is restricted by donor or law.

**Property and equipment:** Property and equipment are recorded at cost. The Institute capitalizes all expenditures for property, equipment and software in excess of \$5,000. Depreciation is being provided on a straight-line basis over the estimated useful lives of the assets as follows:

Computer software	5 years
Computer equipment	5 years
Furniture and equipment	10 years
Building	39 years

Assets retired or otherwise disposed of are removed from the accounts at their net book value and the gain or loss is recognized as the difference between proceeds, if any, and the net book value. Repairs and maintenance are charged to expense as incurred.

**Unearned tuition and deposits:** Tuition and deposits received for classes to be held subsequent to year-end are recorded as an unearned tuition and deposits liability at year-end.

**Interest rate swap agreement:** The Institute's interest rate swap agreement is recognized as either an asset or liability at its fair value in the statements of financial position with changes in the fair value reported on the statements of activities. The Institute uses an interest rate swap agreement as part of its risk management strategy to manage exposure to fluctuations in interest rates and to manage the overall cost of its debt. The interest rate swap agreement was not entered into for trading or speculative purposes. The Institute's swap agreement does not meet the requirements to qualify for hedge accounting.

**Net assets:** In order to ensure the observance of limitations and restrictions placed on the use of available resources, the Institute maintains its financial accounts in a manner that segregates resources for various purposes that are classified into funds established in accordance with their nature and purpose. For financial reporting purposes, fund balances and related activities of the various funds are classified as net assets without donor restrictions or net assets with donor restrictions based on the existence or absence of donor-imposed restrictions.

**Note 1. Nature of Organization and Significant Accounting Policies (Continued)**

**Accounting estimates:** The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

**Income taxes:** The accounting standard on accounting for uncertainty in income taxes addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under this guidance, the Institute may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. Examples of tax positions include the tax-exempt status of the Institute and various positions related to the potential sources of unrelated business taxable income. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. There were no unrecognized tax benefits identified or recorded as liabilities during the periods covered by these financial statements.

The Institute files Form 990 in the U.S. federal jurisdiction and applicable forms with the State of Illinois.

**Adopted accounting pronouncement:** In 2019, the Institute adopted Accounting Standards Update (“ASU”) 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*. Key elements of the ASU include a reduction in the number of net asset categories from three to two, several new requirements related to expense presentation and disclosure (including investment expenses), and new required disclosures communicating information useful in assessing liquidity. Certain provisions, as required, have been retrospectively applied to 2018.

Fiscal year 2018 net assets with donor restrictions of \$33,948,123 and \$33,680,377 were previously reported as temporarily and permanently restricted net assets of \$13,408,807 and \$20,539,316 at July 1, 2017 and \$13,141,061 and \$20,539,316 at June 30, 2018, respectively.

**Recent accounting pronouncements:** In 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)*, requiring an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The updated standard will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective. The updated standard will be effective for the Institute in the fiscal year ending June 30, 2020.

In 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. The guidance in this ASU supersedes the leasing guidance in Topic 840, *Leases*. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the statement of financial position for all leases with terms longer than twelve months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the statement of activities. The new standard is effective for the Institute in the fiscal year ending June 30, 2021.

In 2018, the FASB issued ASU 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. This ASU provides guidance surrounding the categorization of certain transactions as contributions or exchange transactions. It further clarifies when contributions should be deemed conditional. The new standard will be effective for the Institute in the fiscal year ending June 30, 2020.

The Institute is currently evaluating the impact of the adoption of these new standards on its financial statements.

## Erikson Institute

### Notes to Financial Statements

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#### Note 1. Nature of Organization and Significant Accounting Policies (Continued)

**Subsequent events:** The Institute has evaluated subsequent events for potential recognition and/or disclosure through October 28, 2019, the date the financial statements were available to be issued.

#### Note 2. Financial Assets and Liquidity Resources

The table below represents financial assets available for general expenditures within one year of June 30, 2019:

Financial assets at year-end:	
Cash	\$ 2,618,088
Contributions receivable	3,252,225
Grants and contracts receivable	2,514,584
Other receivables	260,509
Investments	49,074,891
Total financial assets	<u>57,720,297</u>
Less amounts not available to be used within one year:	
Net assets with donor restrictions	(33,590,205)
Donor restricted funds to be released within one year for general expenditures	1,693,143
Board designated endowment funds	(17,052,884)
Spending-rate appropriation for distribution within one year	1,983,121
Total financial assets unavailable within one year	<u>(46,966,825)</u>
Total financial assets available within one year	<u><u>\$ 10,753,472</u></u>

Of the \$1,693,143 of donor-restricted funds to be released within one year, \$1,488,820 relates to scholarship funding. In addition to financial assets available within one year, the Institute operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources.

The Institute has board designated net assets functioning as endowment that, while the Institute does not intend to spend, the amounts could be made available for current operations, if necessary. As part of the Institute's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. Investments are highly liquid with 85% of assets with redemption period of 90 days or less.

**Erikson Institute****Notes to Financial Statements****Note 3. Contributions Receivable**

Contributions receivable at June 30, 2019 and 2018 are due as follows:

	2019	2018
Amounts due in less than one year	\$ 1,466,552	\$ 2,672,225
Amounts due in one to five years	1,989,865	2,056,867
	<u>3,456,417</u>	<u>4,729,092</u>
Less:		
Present value discount (annual discount rate of 3%)	(204,192)	(227,565)
	<u>\$ 3,252,225</u>	<u>\$ 4,501,527</u>

**Note 4. Other Receivables**

Other receivables at June 30, 2019 and 2018 are composed of the following:

	2019	2018
Student tuition fee receivables	\$ 287,514	\$ 240,558
Clinical fee and other receivables	174,536	294,541
Less: Allowance for uncollectible accounts	(201,541)	(219,007)
	<u>\$ 260,509</u>	<u>\$ 316,092</u>

**Note 5. Investments**

Investments at June 30, 2019 and 2018 are composed of the following:

	June 30, 2019		June 30, 2018	
	Fair Value	Cost	Fair Value	Cost
Short-term investments	\$ 3,531,193	\$ 3,531,193	\$ 4,591,645	\$ 4,591,644
Mutual funds:				
Commodities	746,376	949,382	1,256,234	1,325,580
Fixed income	7,910,423	8,021,848	8,505,555	8,836,367
Equities	20,551,539	17,403,934	23,125,867	18,895,742
Corporate stocks	2,976,176	2,722,777	3,372,113	3,041,879
Hedge funds and other investments:				
Equity	1,345,305	987,607	1,637,188	1,192,155
Private equity	5,784,788	3,812,606	5,037,387	3,323,144
Absolute return	6,229,091	5,332,355	6,286,120	5,607,097
	<u>\$ 49,074,891</u>	<u>\$ 42,761,702</u>	<u>\$ 53,812,109</u>	<u>\$ 46,813,608</u>

## Erikson Institute

### Notes to Financial Statements

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#### Note 5. Investments (Continued)

Investment earnings of donor restricted endowments are considered restricted until appropriated and spent for their designated purpose.

In accordance with the Institute's spending policy, investment return on the board designated endowment is designated for support of current operations; the remainder is retained to support operations of future years and to offset potential market declines. The Institute considers the investment earnings allocation from the endowment assets to be operating income, with the remaining investment income recorded as other items. These amounts are reflected as investment income in the statements of activities as follows:

	2019	2018
Support and revenue	\$ 2,038,875	\$ 1,976,175
Other items	113,178	2,013,371
	<u>\$ 2,152,053</u>	<u>\$ 3,989,546</u>

#### Note 6. Fair Value Measurements

The Institute follows ASC Topic, *Fair Value Measurements and Disclosures*, which provides the framework for measuring fair value under generally accepted accounting principles. This Topic applies to all financial instruments that are being measured and reported on a fair value basis. As defined in the Topic, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the Institute uses various methods including market, income, and cost approaches. Based on these approaches, the Institute often utilizes certain assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and/or the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable inputs. The Institute utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Based on the observability of the inputs used on the valuation techniques, the Institute is required to provide the following information according to the fair value hierarchy. The fair value hierarchy ranks the quality and reliability of the information used to determine fair values.

Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

Level 1. Valuations for assets and liabilities traded in active exchange markets, such as the New York Stock Exchange. Level 1 assets primarily include listed equities, money market funds, government securities, and mutual funds. Valuations are obtained from readily available pricing sources for market transactions involving identical assets or liabilities.

Level 2. Valuations for assets and liabilities traded in less active dealer or broker markets. Valuations are obtained from third-party pricing services for similar assets or liabilities. Level 2 assets primarily include less liquid and restricted equity securities, funds invested in equity securities, fixed-income, real estate securities, asset allocation and money market funds.

Level 3. Valuations for assets and liabilities that are derived from other valuation methodologies, including option pricing models, discounted cash flow models and similar techniques, and not based on market exchange, dealer, or broker-traded transactions. Level 3 valuations incorporate certain assumptions and projections in determining the fair value assigned to such assets or liabilities.



## Notes to Financial Statements

**Note 6. Fair Value Measurements (Continued)**

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an investment's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. The Institute's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the investment.

For fiscal years 2019 and 2018, the application of valuation techniques applied to similar assets and liabilities has been consistent with techniques used in previous years. The valuation methodologies used for instruments at fair value are described on the following page.

Investments in securities traded on a national securities exchange, or reported on the NASDAQ national market, are stated at the last reported sales price on the day of valuation; other securities traded in the over-the-counter market and listed securities for which no sale was reported on that date are stated at the last quoted bid price, except for short sales positions and call options written, for which the last quoted asked price is used. The fair values of the Institute's short-term investments, including cash and cash equivalents approximate their individual carrying amounts due to the relatively short period of time between their origination and expected realization. Restricted securities and other securities for which quotations are not readily available are valued at fair value as determined by the general partner.

Hedge funds and other investments, which generally are investment partnerships, are valued at fair value based on the applicable percentage ownership of the underlying partnerships' net assets as of the measurement date, as determined by the general partner. In determining fair value, the general partner utilizes valuations provided by the underlying investment partnerships. The underlying investment partnerships value securities and other financial instruments on a fair value basis of accounting. The estimated fair values of certain investments of the underlying investment partnerships, which may include private placements and other securities for which prices are not readily available, are determined by the general partner or sponsor of the respective other investment partnership and may not reflect amounts that could be realized upon immediate sale, or amounts that ultimately may be realized. Accordingly, the estimated fair values may differ significantly from the values that would have been used had a ready market existed for these investments. The fair value of the Institute's investment partnerships generally represents the amount the Institute would expect to receive if it were to liquidate its investment in the investment partnerships excluding any redemption charges that may apply.

The following table sets forth the fair value of investments in certain entities that calculate NAV per share (or its equivalent):

	June 30, 2019 Fair Value	June 30, 2018 Fair Value	2019 Unfunded Commitment	2018 Unfunded Commitment	Redemption Frequency	Redemption Notice Period
Investment						
Hedge funds and other investments						
Equity (a)	\$ 1,345,305	\$ 1,637,188	\$ -	\$ -	Quarterly	Over 90 days
Private equity (b)	5,784,788	5,037,387	3,656,801	1,581,355	n/a	Over 1 year
Absolute return (c)	6,145,124	1,727,801	-	-	Quarterly	60 days
Absolute return (c)	83,967	4,558,319	-	-	Quarterly	Over 90 days

- (a) Represents investments in hedge funds that invest in equity, real estate and energy securities.
- (b) Represents limited partnership investments focused on achieving long-term returns through investments in a diversified portfolio of private equity limited partnerships.
- (c) Includes funds of funds invested in limited partnerships and partnership investments which are primarily private investment pools with no particular industry or geographic concentration.

**Note 6. Fair Value Measurements (Continued)**

There is no provision for redemptions during the life of the private equity funds. Distributions from each fund will be received as the underlying funds are liquidated.

Certain alternative investments and investments in funds have been valued as of March 31, 2019 and 2018, and then adjusted for any purchases and withdrawals made between April 1 and June 30 and investment return estimates, when available, because June 30 balances were not readily available from fund managers and general partners.

Alternative investments are redeemable with the investee fund at NAV under the original terms of the subscription agreement. Due to the nature of these investments and changes in market conditions, the overall economic environment may significantly impact the NAV of the funds and therefore the value of the Institute's interest. It is therefore reasonably possible that, if the Institute were to sell all or a portion its market alternatives, the transaction value could be significantly different than the fair value reported as of June 30.

The Institute assesses the levels of financial instruments at each measurement date, and transfers between levels are recognized on the actual date of the event of change in circumstances that caused the transfer in accordance with the Institute's accounting policy regarding recognition of transfers between levels of the fair value hierarchy. There were no such transfers for fiscal 2019 or 2018.

The Institute's valuation of the interest-rate swap agreement is based on widely-accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of the interest-rate swap agreement. This analysis reflects the contractual terms of the agreement, including the period to maturity, and uses observable market-based inputs, including LIBOR rate curves.

In accordance with ASU 2015-07, *Fair Value Measurement (Topic 820)*, certain investments that were measured at net asset value per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the statements of financial position.

# Erikson Institute

## Notes to Financial Statements

### Note 6. Fair Value Measurements (Continued)

The following table presents the Institute's fair value hierarchy for those assets measured at fair value on a recurring basis as of June 30, 2019:

Description	Total	Investments Measured at Net Asset Value	Investments Classified in the Fair Value Hierarchy		
			Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Short-term investments	\$ 3,531,193	\$ -	\$ 3,531,193	\$ -	\$ -
Mutual funds:					
Commodities	746,376	-	746,376	-	-
Fixed income	7,910,423	-	7,910,423	-	-
Equities	20,551,539	-	20,551,539	-	-
Corporate stocks	2,976,176	-	2,976,176	-	-
Hedge funds and other investments:					
Equity	1,345,305	1,345,305	-	-	-
Private equity	5,784,788	5,784,788	-	-	-
Absolute return	6,229,091	6,229,091	-	-	-
	<u>\$ 49,074,891</u>	<u>\$ 13,359,184</u>	<u>\$ 35,715,707</u>	<u>\$ -</u>	<u>\$ -</u>
Investments held for deferred compensation:					
Money market funds	\$ 4,732	\$ -	\$ 4,732	\$ -	\$ -
Equity	661,142	-	661,142	-	-
Fixed income	79,005	-	79,005	-	-
Multi-asset	61,520	-	61,520	-	-
Guaranteed	25,368	-	-	25,368	-
	<u>\$ 831,767</u>	<u>\$ -</u>	<u>\$ 806,399</u>	<u>\$ 25,368</u>	<u>\$ -</u>
Interest rate swap	\$ (5,500,230)	\$ -	\$ -	\$ (5,500,230)	\$ -

## Erikson Institute

### Notes to Financial Statements

#### Note 6. Fair Value Measurements (Continued)

The following table presents the Institute's fair value hierarchy for those assets measured at fair value on a recurring basis as of June 30, 2018:

Description	Total	Investments Measured at Net Asset Value	Investments Classified in the Fair Value Hierarchy		
			Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Short-term investments	\$ 4,591,645	\$ -	\$ 4,591,645	\$ -	\$ -
Mutual funds:					
Commodities	1,256,234	-	1,256,234	-	-
Fixed income	8,505,555	-	8,505,555	-	-
Equities	23,125,867	-	23,125,867	-	-
Corporate stocks	3,372,113	-	3,372,113	-	-
Hedge funds and other investments:					
Equity	1,637,188	1,637,188	-	-	-
Private equity	5,037,387	5,037,387	-	-	-
Absolute return	6,286,120	6,286,120	-	-	-
	<u>\$ 53,812,109</u>	<u>\$ 12,960,695</u>	<u>\$ 40,851,414</u>	<u>\$ -</u>	<u>\$ -</u>
Investments held for deferred compensation:					
Money market funds	\$ 4,859	\$ -	\$ 4,859	\$ -	\$ -
Equity	622,874	-	622,874	-	-
Fixed income	76,347	-	76,347	-	-
Multi-asset	53,864	-	53,864	-	-
Guaranteed	25,334	-	-	25,334	-
	<u>\$ 783,278</u>	<u>\$ -</u>	<u>\$ 757,944</u>	<u>\$ 25,334</u>	<u>\$ -</u>
Interest rate swap	\$ (3,949,403)	\$ -	\$ -	\$ (3,949,403)	\$ -

The Institute's investment portfolio is exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and such changes could materially affect the amounts reported in the financial statements.

**Market risk:** Market risk arises primarily from changes in the market value of financial instruments. Exposure to market risk is influenced by a number of factors, including the relationships between financial instruments, and the volatility and liquidity in the markets in which the financial instruments are traded. In many cases, the use of financial instruments serves to modify or offset market risk associated with other transactions and, accordingly, serves to decrease the Institute's overall exposure to market risk. The Institute attempts to control its exposure to market risk through various analytical monitoring techniques.

**Credit risk:** Credit risk arises primarily from the potential inability of counterparties to perform in accordance with the terms of a contract. The Institute's exposure to credit risk associated with counterparty nonperformance is limited to the current cost to replace all contracts in which the Institute has a gain. Exchange-traded financial instruments generally do not give rise to significant counterparty exposure due to the cash settlement procedures for daily market movements and the margin requirements of individual exchanges. The Institute seeks to mitigate its exposure to this credit risk by placing its cash with major institutions.

## Erikson Institute

### Notes to Financial Statements

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#### Note 6. Fair Value Measurements (Continued)

**Concentration of credit risk:** The Institute's managers currently invest with various managers and clearing brokers. In the event these counterparties do not fulfill their obligations, the Institute may be exposed to risk. This risk of default depends on the creditworthiness of the counterparty to these transactions. The Institute attempts to minimize this credit risk by monitoring the creditworthiness of the managers and clearing brokers.

**Alternative investments and investments in funds:** The managers of underlying investment entities, in which the Institute invests, may utilize derivative instruments with off-balance-sheet risk. The Institute's exposure to risk is limited to the amount of its investment.

#### Note 7. Property and Equipment

Property and equipment are composed of the following at June 30, 2019 and 2018:

	2019	2018
Land	\$ 2,692,677	\$ 2,692,677
Building	27,299,163	27,299,163
Furniture and equipment	4,142,765	4,099,524
Software	623,813	623,813
Other	142,267	52,500
	<u>34,900,685</u>	<u>34,767,677</u>
Less: Accumulated depreciation	<u>(12,097,828)</u>	<u>(11,086,529)</u>
	<u>\$ 22,802,857</u>	<u>\$ 23,681,148</u>

Depreciation expense totaled \$1,011,299 and \$1,011,524 for fiscal years 2019 and 2018, respectively.

#### Note 8. Long-Term Debt

On June 29, 2017, the Institute entered into a bond trust agreement with the Illinois Finance Authority to issue Illinois Finance Authority Revenue Refunding Bonds, Series 2017A and Series 2017B (used to redeem \$30,500,000 of outstanding Adjustable Rate Demand Educational Facility Revenue Bonds, Series 2007). The bonds are non-amortizing and have a term of 25 years. In connection to the issuance and purchase of the bonds, a continuing covenant agreement has been entered into with the purchasers of the bonds and requires the Institute to comply with certain financial covenants which are monitored on a quarterly and semi-annual basis. The Series 2017A and 2017B purchasers are secured creditors and therefore have a security interest in the property and gross revenues of the Institute. The bonds have a maturity date of November 1, 2042, and are redeemable at such date. The Institute partially redeemed \$5,000,000 of outstanding bonds in 2019 and \$500,000 in 2018.

## Erikson Institute

### Notes to Financial Statements

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#### Note 8. Long-Term Debt (Continued)

Following is summary of the bond payable at June 30, 2019 and 2018:

	2019	2018
Illinois Finance Authority (IFA) Revenue Refunding Bonds:		
Series 2017A	\$ 16,435,000	\$ 19,676,000
Series 2017B	8,937,000	10,696,000
Total	25,372,000	30,372,000
Less unamortized cost of issuance fees	(351,881)	(367,181)
Bonds payable per statement of financial position	\$ 25,020,119	\$ 30,004,819

In order to reduce exposure to adjustable interest rates on variable rate debt, the Institute entered into a 30-year interest rate swap agreement in June 2017. The agreement had the effect of fixing the rate of interest at 3.6 percent for the variable rate debt. The notional amount of the swap agreement is \$16,250,000. The fair value of the swap agreement is the estimated amount that the Institute would pay or receive to terminate the agreement as of the statement of financial position date, taking into account current interest rates and the current creditworthiness of the swap counterparty. As of June 30, 2019 and 2018, the fair value of the interest rate swap agreement was a liability of \$5,500,230 and \$3,949,403, respectively, and is presented on the statements of financial position as "Interest rate swap agreement." The Institute recorded a loss in the amount of \$1,550,828 in 2019 and a gain of \$1,190,576 in 2018, for the change in the fair value of the swap agreement.

#### Note 9. Retirement Plans

The Institute's defined contribution 403(b) retirement plan covers all employees. The Institute provides matching contributions for all employees who have worked more than 1,000 hours during the year. Vesting of employer matching contributions takes place after one year of service. Under this plan, pension benefits and costs are calculated separately for each participant and are funded currently. Pension expense for the plan was \$596,973 and \$579,037 in fiscal years 2019 and 2018, respectively.

The Institute has a nonqualified 457(b) deferred compensation plan for certain employees. Contributions to the plan are invested under the direction of the individual qualified employee from the same options available for the 403(b) plan. Eligible employees made contributions of \$5,000 and \$0 for the fiscal years ended 2019 and 2018, respectively. At June 30, 2019 and 2018, \$831,767 and \$783,278, respectively, was accrued as a liability and set aside in a separate account for this benefit. The plan is intended to constitute an unfunded plan and all amounts held are assets of the employer.

**Erikson Institute****Notes to Financial Statements**

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**Note 10. Net Assets**

Net assets are available for the following purposes at June 30:

	2019	2018
Without donor restrictions:		
Undesignated	\$ (2,270,469)	\$ (4,947,020)
Board designated - funds functioning as endowment		
Facilities	4,972,687	10,005,818
General operations	11,918,463	11,826,812
Scholarships	161,734	152,541
	17,052,884	21,985,171
Board designated - reinvestment funds	48,703	80,974
	<u>\$ 14,831,118</u>	<u>\$ 17,119,125</u>
With donor restrictions:		
Purpose restricted		
Special projects	\$ 4,892,450	\$ 5,456,768
Program support	213,405	639,642
Scholarships	2,387,165	2,499,997
	<u>7,493,020</u>	<u>8,596,407</u>
Endowment funds:		
Endowed chairs	6,607,397	6,607,397
Program support	8,383,256	8,384,237
Scholarships	10,492,923	9,480,291
Library	613,609	612,045
	<u>26,097,185</u>	<u>25,083,970</u>
	<u>\$ 33,590,205</u>	<u>\$ 33,680,377</u>
Net assets released from restriction for operating expenditures:		
	2019	2018
Special projects	\$ 4,082,185	\$ 4,338,392
Program support	517,404	476,218
Scholarships	1,120,798	854,728
	<u>\$ 5,720,387</u>	<u>\$ 5,669,338</u>
Net assets released from restriction for capital expenditures:		
	2019	2018
Special projects	\$ 133,007	\$ -
	<u>\$ 133,007</u>	<u>\$ -</u>

**Note 11. Endowment Funds**

Interpretation of Relevant Law

The Institute's Board of Trustees has interpreted Uniform Prudent Management of Invested Funds Act ("UPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Institute classifies as restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund is classified as with donor restricted net assets until those amounts are appropriated for expenditure by the Institute in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the Institute considers the following factors in making a determination to appropriate or accumulate earnings on donor-restricted endowment funds:

- 1) The duration and preservation of the fund;
- 2) The purpose of the Institute and the donor-restricted endowment fund;
- 3) General economic conditions;
- 4) The possible effect of inflation and deflation;
- 5) The expected total return from income and the appreciation of investments;
- 6) Other resources of the Institute; and
- 7) The investment policies of the Institute.

From time to time, the fair value of assets associated with individual donor-restricted funds may fall below the level that the donor requires the Institute to retain as a fund of perpetual duration (underwater endowments). As of June 30, 2019 and 2018, deficiencies of \$99,124 and \$105,529, respectively, were reported in net assets with donor restrictions.



**Erikson Institute****Notes to Financial Statements****Note 11 Endowment Funds (Continued)**

The changes in endowment net assets for the Institute were as follows for the years ended June 30, 2019 and 2018:

	2019		
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	\$ 21,985,171	\$ 25,083,970	\$ 47,069,141
Investment income	1,144,350	1,007,686	2,152,036
Contributions	-	1,000,000	1,000,000
Board designated amounts transferred for debt payment	(5,000,000)	-	(5,000,000)
Appropriation of endowment assets for expenditure:			
Board designated	(1,076,637)	-	(1,076,637)
Donor restricted (time)	-	(962,238)	(962,238)
Donor restricted (purpose)	-	(32,233)	(32,233)
Endowment net assets, end of year	<u>\$ 17,052,884</u>	<u>\$ 26,097,185</u>	<u>\$ 43,150,069</u>
	2018		
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	\$ 21,597,094	\$ 24,001,561	\$ 45,598,655
Investment income	1,978,864	2,018,632	3,997,496
Contributions	-	-	-
Board designated amounts transferred for debt payment	(500,000)	-	(500,000)
Appropriation of endowment assets for expenditure:			
Board designated	(1,090,787)	-	(1,090,787)
Donor restricted (time)	-	(893,337)	(893,337)
Donor restricted (purpose)	-	(42,886)	(42,886)
Endowment net assets, end of year	<u>\$ 21,985,171</u>	<u>\$ 25,083,970</u>	<u>\$ 47,069,141</u>

**Note 11    Endowment Funds (Continued)**

**Return Objectives and Risk Parameters**

The Institute has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding. Funds functioning as endowment are only released by the Board of Trustees for spending based on organizational spending and investment policies or specifically directed spending in accordance with donor-specified uses. Endowment assets include those assets of donor-restricted funds that the Institute must hold in perpetuity as well as board-designated funds. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of the various indices set in the investment policy, while assuming a moderate level of investment risk.

**Strategies Employed for Achieving Objectives**

To satisfy its long-term rate of return objectives, the Institute relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Institute targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

**Spending Policy and How the Investment Objectives Relate to Spending Policy**

The Institute has a policy of appropriating for distribution a percentage of its endowment fund's average fair value over the prior 12 quarters through the calendar year proceeding the fiscal year in which the distribution is planned. The policy is coordinated with its investment policy such that over the long term, its endowment will be able to maintain its purchasing power over time. The Board approved a spending rate of 4.5% for both the years ended June 30, 2019 and 2018.

# Erikson Institute

Reports Required by the Uniform Guidance and  
*Government Auditing Standards*  
June 30, 2019

## Contents

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Independent auditor's report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with <i>Government Auditing Standards</i>	1-2
---	-----

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Independent auditor's report on compliance for each major federal program; report on internal control over compliance; and report on schedule of expenditures of federal awards required by the Uniform Guidance	3-4
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Schedule of expenditures of federal awards	5
Notes to schedule of expenditures of federal awards	6
Schedule of findings and questioned costs	7-8
Summary schedule of prior audit findings	9

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**Independent Auditor's Report on Internal Control Over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of  
Financial Statements Performed in Accordance with  
Government Auditing Standards** RSM US LLP

Board of Trustees  
Erikson Institute

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Erikson Institute (the Institute) which comprise the statement of financial position as of June 30, 2019, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, which collectively comprise the Institute's financial statements, and have issued our report thereon dated October 28, 2019.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Institute's internal control over financial reporting (internal control) to determine audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Institute's internal control. Accordingly, we do not express an opinion on the effectiveness of the Institute's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Institute's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Institute's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Institute's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*RSM VS LLP*

Chicago, Illinois  
October 28, 2019

**Independent Auditor's Report on Compliance for Each Major Federal Program;  
Report on Internal Control Over Compliance; and  
Report on Schedule of Expenditures of Federal Awards  
Required by the Uniform Guidance**

RSM US LLP

Board of Trustees  
Erikson Institute

**Report on Compliance for the Major Federal Program**

We have audited Erikson Institute's (the Institute) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Institute's major federal programs for the year ended June 30, 2019. The Institute's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

**Management's Responsibility**

Management is responsible for compliance with the federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the Institute's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the audit requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Institute's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination on the Institute's compliance.

**Opinion on Each Major Federal Program**

In our opinion, the Institute complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

### **Report on Internal Control Over Compliance**

Management of the Institute is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Institute's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program in order to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Institute's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

### **Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance**

We have audited the financial statements of Erikson Institute as of and for the year ended June 30, 2019, and have issued our report thereon dated October 28, 2019, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

*RSM US LLP*

Chicago, Illinois  
October 28, 2019



**Erikson Institute**
**Schedule of Expenditures of Federal Awards  
Year Ended June 30, 2019**

<b>Federal Grantor/ Pass Through Grantor/ Program Title</b>	<b>Federal CFDA Number</b>	<b>Pass-Through Entity Identifying Number</b>	<b>Expenditures of Federal Awards</b>
U.S. Department of Education			
Student Financial Aid Cluster, Federal Direct Student Loans	84.268	N/A	\$ 4,263,082
Evaluating Quality Interactions in Preschool Classrooms around Math: Development of a Video-based Observation Tool	84.305A	R305A180462	140,377
Preparing Early Intervention and Early Childhood Special Education Providers to Serve Diverse Infants, Toddlers, and Preschool Children with Disabilities and Their Families in Illinois	84.325K	N/A	31,623
Mindfulness and other Replenishment Practices to Improve Young Children's Stress Levels, Self-Regulation, and Productive Engagement in School	84.411C	N/A	152,822
Total U.S. Department of Education			<u>4,587,904</u>
U.S. Department of Health and Human Services			
Pass-Through State of Illinois Department of Human Services HVRDP (Home Visiting Research & Development Platform)	93.505	2003459402	76,903
Maternal, Infant and Early Childhood Home Visiting Program	93.870	FCSX05170	114,083
Pass-Through Chicago Department of Family and Support Services			
Head Start	93.600	33584/3	6,000
Head Start	93.600	33585/3	180,343
Head Start	93.600	33584/4	369,000
Head Start	93.600	33585/4	319,087
Head Start	93.600	32924/5	<u>280,000</u>
			<u>1,154,430</u>
Total U.S. Department of Health and Human Services			<u>1,345,416</u>
National Science Foundation			
Collaborative Math: Creating Sustainable Excellence in Mathematics for Head Start Programs	47.076	N/A	<u>257,318</u>
Total National Science Foundation			<u>257,318</u>
National Endowment for the Humanities			
Pass-Through Institute of Museum and Library Services National Leadership Grants	45.312	LG-98-18-0052-18	<u>57,137</u>
Total National Endowment for the Humanities			<u>57,137</u>
			<u>\$ 6,247,775</u>

See notes to schedule of expenditures of federal awards.

## **Erikson Institute**

### **Notes to Schedule of Expenditures of Federal Awards**

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#### **Note 1. Basis of presentation**

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of Erikson Institute (the Institute) under programs of the federal government for the year ended June 30, 2019. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Institute, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Institute. No funds were identified as having been provided to subrecipients by the Institute, and accordingly, no funds identified in the Schedule are attributable to subrecipient entities. There were no federal awards expended for non-cash assistance or insurance for the year.

#### **Note 2. Summary of Significant Accounting Policies**

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through entity identifying numbers are presented where available.

#### **Note 3. Indirect Cost Rate**

The Institute has federally-approved indirect cost rates of 37.77 percent for on-campus and 14.49 percent for off-campus costs.

#### **Note 4. Federal Direct Student Loan Program**

During the fiscal year ended June 30, 2019, Erikson issued new loans to students under the Federal Direct Student Loan Program (FDLP). The value of loans issued for the FDLP is based on disbursed amounts. The loan amounts issued during the year are disclosed on the Schedule. Erikson is responsible only for the performance of certain administrative duties with respect to the federally guaranteed student loan programs and, accordingly, balances and transactions relating to these loan programs are not included in Erikson's basic financial statements. Therefore, it is not practicable to determine the balance of loans outstanding made to students and former students of Erikson at June 30, 2019.

**Erikson Institute**

**Schedule of Findings and Questioned Costs  
Year Ended June 30, 2019**

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**I. Summary of Auditor's Results**

**Financial Statements**

Type of auditor's report issued on whether the financial statements audited were prepared in accordance with GAAP:

Unmodified

Internal control over financial reporting:

Material weakness(es) identified?

\_\_\_\_ Yes X No

Significant deficiency(ies) identified?

\_\_\_\_ Yes X No

Noncompliance material to financial statements noted?

\_\_\_\_ Yes X No

**Federal Awards**

Internal control over major programs:

Material weakness(es) identified?

\_\_\_\_ Yes X No

Significant deficiency(ies) identified?

\_\_\_\_ Yes X No

Type of auditor's report issued on compliance for major programs:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?

\_\_\_\_ Yes X No

Identification of major programs:

CFDA Number

Name of Federal Program or Cluster

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84.268

Student Financial Aid Cluster, Federal Direct Student Loans

93.600

Head Start

Dollar threshold used to distinguish between type A and type B programs \$750,000

Auditee qualified as low-risk auditee?

X Yes \_\_\_\_ No

**Erikson Institute**

**Schedule of Findings and Questioned Costs (Continued)**  
**Year Ended June 30, 2019**

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**II. Financial Statement Findings**

There were no internal control deficiencies identified and no compliance findings over the financial statements for fiscal year 2019.

**III. Findings and Questioned Costs for Federal Awards**

There were no internal control deficiencies and no compliance findings over the federal awards identified for fiscal year 2019.

**Erikson Institute**

**Summary Schedule of Prior Audit Findings  
Year Ended June 30, 2019**

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**IV. Financial Statement Prior Audit Findings**

There were no matters to report.

**V. Findings and Questioned Costs for Federal Awards**

There were no matters to report.