Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

For calendar year 2024, or tax year beginning 01-01-2024 , and ending 12-31-2024

Name of foundation
THE ZELLERBACH FAMILY FOUNDATION

A Employer identification number
94-6069482

Number and street (or P.O. box number if mail is not delivered to street address) Room/suite
455 MARKET ST SUITE 2200

B Telephone number (see instructions)
(415) 421-2629

City or town, state or province, country, and ZIP or foreign postal code
SAN FRANCISCO, CA 94105

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 161,986,141

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	330,000			
	2	Check ▶ ☐ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments				
	4	Dividends and interest from securities	893,793	2,606,424		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	1,386,931			
	b	Gross sales price for all assets on line 6a 13,359,529				
	7	Capital gain net income (from Part IV, line 2)		7,049,654		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	6,592,023	-207,894		
	12	**Total.** Add lines 1 through 11	9,202,747	9,448,184		
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	577,828	28,891		548,937
	14	Other employee salaries and wages	620,370	0		620,370
	15	Pension plans, employee benefits	316,621	40,846		275,775
	16a	Legal fees (attach schedule)	20,785	0		20,785
	b	Accounting fees (attach schedule)	75,553	23,443		49,110
	c	Other professional fees (attach schedule)	501,457	320,770		258,111
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	237,699	101,329		65,477
	19	Depreciation (attach schedule) and depletion	19,594	0		
	20	Occupancy	297,442	38,372		259,070
	21	Travel, conferences, and meetings	46,750	0		46,750
	22	Printing and publications				
	23	Other expenses (attach schedule)	143,050	5,741		152,814
	24	**Total operating and administrative expenses.** Add lines 13 through 23	2,857,149	559,392		2,297,199
	25	Contributions, gifts, grants paid	5,924,505			5,995,000
	26	**Total expenses and disbursements.** Add lines 24 and 25	8,781,654	559,392		8,292,199
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	421,093			
	b	**Net investment income** (if negative, enter -0-)		8,888,792		
	c	**Adjusted net income** (if negative, enter -0-)				

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	2,923,541	3,110,922	3,110,922
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶	77,500		
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges	21,782	76,528	76,528
	10a	Investments—U.S. and state government obligations (attach schedule)	8,365,347	13,779,850	13,779,850
	b	Investments—corporate stock (attach schedule)	57,297,241	67,352,814	67,352,814
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	81,642,699	73,327,512	73,327,512
	14	Land, buildings, and equipment: basis ▶ 565,232			
		Less: accumulated depreciation (attach schedule) ▶ 522,647	62,179	42,585	42,585
	15	Other assets (describe ▶)	9,860,907	5,870,467	4,295,930
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	160,251,196	163,560,678	161,986,141
Liabilities	17	Accounts payable and accrued expenses	239,332	263,956	
	18	Grants payable	1,252,059	1,181,565	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	2,162,235	2,010,517	
	23	**Total liabilities**(add lines 17 through 22)	3,653,626	3,456,038	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions	156,520,070	159,954,640	
	25	Net assets with donor restrictions	77,500	150,000	
		Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds			
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds			
	29	**Total net assets or fund balances** (see instructions)	156,597,570	160,104,640	
	30	**Total liabilities and net assets/fund balances** (see instructions)	160,251,196	163,560,678	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	156,597,570
2	Enter amount from Part I, line 27a	2	421,093
3	Other increases not included in line 2 (itemize) ▶	3	3,085,977
4	Add lines 1, 2, and 3	4	160,104,640
5	Decreases not included in line 2 (itemize) ▶	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	160,104,640

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	VANGUARD TOTAL STOCK INDEX ETF (VTI)	P	2024-01-11	2024-10-31
b	PASS THROUGH INVESTMENT GAINS	P	2024-01-01	2024-12-31
c	DISPOSITION METROPOLITAN REAL ESTATE PARTNERS GLOBAL LLC	P	2007-07-27	2024-12-31
d	HILLHOUSE GAOLING	P	2024-01-01	2024-01-30
e	FORESTER DIVERSIFIED	P	2024-01-01	2024-08-02
	FORESTER OFFSHORE	P	2024-01-01	2024-08-02
	DAVIDSON KEMPNER	P	2024-01-01	2024-04-05
	NITORUM	P	2024-01-01	2024-01-12
	DISTRIBUTION IN EXCESS OF BASIS	P	2024-01-01	2024-12-31
	DISPOSITION COMMONFUND CAPITAL VENTURE PARTNERS VI LP	P	2001-01-24	2024-06-30

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	999,828		839,555	160,273
b	5,622,608			5,622,608
c			864	-864
d	3,500,000		3,512,435	-12,435
e	3,888			3,888
	8,971			8,971
	2,500,000		1,200,000	1,300,000
	676,234		750,000	-73,766
	48,000			48,000
			7,021	-7,021

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69				(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				160,273
b				5,622,608
c				-864
d				-12,435
e				3,888
				8,971
				1,300,000
				-73,766
				48,000
				-7,021

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	7,049,654
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary–see instructions)			1	123,554
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			2	0
3	Add lines 1 and 2			3	123,554
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-			5	123,554
6	Credits/Payments:				
a	2024 estimated tax payments and 2023 overpayment credited to 2024	6a	112,370		
b	Exempt foreign organizations—tax withheld at source	6b	0		
c	Tax paid with application for extension of time to file (Form 8868)	6c	80,000		
d	Backup withholding erroneously withheld	6d	0		
7	Total credits and payments. Add lines 6a through 6d			7	192,370
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.			8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶			9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶			10	68,816
11	Enter the amount of line 10 to be: **Credited to 2025 estimated tax** ▶ 68,816	**Refunded** ▶		11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ CA			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2024 or the taxable year beginning in 2024? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶ ZFF.ORG

14 The books are in care of ▶ THE ZELLERBACH FAMILY FOUNDATION Telephone no. ▶ (415) 421-2629

Located at ▶ 455 MARKET STREET SUITE 2200 SAN FRANCISCO CA ZIP+4 ▶ 94105

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year | 15 | ▶

			Yes	No
16	At any time during calendar year 2024, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶			

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2024?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2024, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2024?	2a		No
	If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2024 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2024.)*	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2024?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		No
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)		No
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		
c	Organizations relying on a current notice regarding disaster assistance check ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	5d		
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
ALEXANDRA AQUINO-FIKE 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR (FROM JUNE 2024) 1.00	0	0	0
EMILY BOSCHWITZ 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
JAMES W HEAD 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
RAVI KARRA 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
KARIN KISSANE 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	TREASURER 1.00	0	0	0
HILARY REEK 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	VICE CHAIR & SECRETARY 1.00	0	0	0
STEPHEN SHAPIRO 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
THOMAS H ZELLERBACH 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	CHAIRMAN 8.00	0	0	0
ALLISON MAGEE 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	PRESIDENT & EXEC DIRECTOR 40.00	349,313	56,299	0
SUSAN AU 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	CFO 40.00	228,516	49,847	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
AMY PRICE 455 MARKET STREET SUITE 2200 SAN FRANCISCO,CA 94105	PROGRAM EXEC 40.00	180,680	76,678	0
NAVIN MOUL 455 MARKET STREET SUITE 2200 SAN FRANCISCO,CA 94105	PROGRAM EXEC 40.00	165,122	42,051	0
MARGOT MELCON 455 MARKET STREET SUITE 2200 SAN FRANCISCO,CA 94105	PROGRAM EXEC 40.00	162,093	41,577	0
AKI AMAI 455 MARKET STREET SUITE 2200 SAN FRANCISCO,CA 94105	GRANTS MANAGER 40.00	112,475	23,441	0

Total number of other employees paid over $50,000 ▶ 0

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
CAMBRIDGE ASSOCIATES 125 HIGH STREET BOSTON,MA 02110	INVESTMENT ADVISOR	241,883
IMPACT JUSTICE 2930 LAKESHORE AVE SUITE 300 OAKLAND,CA 94610	CONSULTANT	115,000
SILCHESTER INTERNATIONAL INVESTORS 780 THIRD AVENUE 42ND FLOOR NEW YORK,NY 10017	INVESTMENT MANAGER	78,887
BPM LLP ONE CALIFORNIA STREET SUITE 2500 SAN FRANCISCO,CA 94111	TAX AND ACCOUNTING	75,927
CHANGE CONSULTING LLC PO BOX 10453 OAKLAND,CA 94610	COMMUNICATIONS	67,500

Total number of others receiving over $50,000 for professional services. . . . . ▶

0

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 . . . . . ▶	0

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities			1a	84,004,255
b	Average of monthly cash balances			1b	1,416,611
c	Fair market value of all other assets (see instructions)			1c	75,797,498
d	**Total** (add lines 1a, b, and c)			1d	161,218,364
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0		
2	Acquisition indebtedness applicable to line 1 assets			2	0
3	Subtract line 2 from line 1d			3	161,218,364
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)			4	2,418,275
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3			5	158,800,089
6	**Minimum investment return.** Enter 5% (0.05) of line 5			6	7,940,004

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6			1	7,940,004
2a	Tax on investment income for 2024 from Part V, line 5	2a	123,554		
b	Income tax for 2024. (This does not include the tax from Part V.)	2b	21,656		
c	Add lines 2a and 2b			2c	145,210
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	7,794,794
4	Recoveries of amounts treated as qualifying distributions			4	250,000
5	Add lines 3 and 4			5	8,044,794
6	Deduction from distributable amount (see instructions)			6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1			7	8,044,794

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	8,292,199
b	Program-related investments—total from Part VIII-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	0
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4	4	8,292,199

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2023	(c) 2023	(d) 2024
1 Distributable amount for 2024 from Part X, line 7				8,044,794
2 Undistributed income, if any, as of the end of 2024:				
a Enter amount for 2023 only.			2,151,351	
b Total for prior years: 20 ___ , 20___ , 20___		0		
3 Excess distributions carryover, if any, to 2024:				
a From 2019.				
b From 2020.				
c From 2021.				
d From 2022.				
e From 2023.				
f **Total** of lines 3a through e	0			
4 Qualifying distributions for 2024 from Part XI, line 4: ▶ $ 8,292,199				
a Applied to 2023, but not more than line 2a			2,151,351	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	180,000			
d Applied to 2024 distributable amount				5,960,848
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2024. *(If an amount appears in column (d), the same amount must be shown in column (a).)*	0			0
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	180,000			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount —see instructions		0		
e Undistributed income for 2023. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2024. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2025				2,083,946
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	180,000			
8 Excess distributions carryover from 2019 not applied on line 5 or line 7 (see instructions) . . .	0			
9 **Excess distributions carryover to 2025.** Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9:				
a Excess from 2020				
b Excess from 2021				
c Excess from 2022. . . .				
d Excess from 2023				
e Excess from 2024				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2024, enter the date of the ruling . . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2024	**(b)** 2023	**(c)** 2022	**(d)** 2021	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). . . .					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

COMMUNITY ARTS PROGRAM EXECUTIVE
455 MARKET STREET SUITE 2200
SAN FRANCISCO,CA 94105
(415) 421-2629
COMMUNITYARTS@ZFF.ORG

b The form in which applications should be submitted and information and materials they should include:

APPLICATIONS MUST BE SUBMITTED ONLINE VIA OUR GRANTEE PORTAL AT HTTPS://ZELLERBACH.FLUXX.IO THE COMMUNITY ARTS APPLICATION REQUIREMENTS INCLUDE THE PROPOSED PROJECT DESCRIPTION AND FINANCIALS, BACKGROUND INFORMATION ON THE ARTS ORGANIZATION AND A RECENT WORK SAMPLE.

c Any submission deadlines:

THERE ARE FOUR SUBMISSION DEADLINES EACH YEAR, USUALLY IN MARCH, JUNE, SEPTEMBER AND DECEMBER.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

WITH THE EXCEPTION OF OUR COMMUNITY ARTS PROGRAM, THE FOUNDATION DOES NOT ACCEPT UNSOLICITED GRANT PROPOSALS. THE COMMUNITY ARTS PROGRAM SERVES ONLY NONPROFIT ARTS-SERVING ORGANIZATIONS LOCATED IN AND DOING THEIR WORK IN SAN FRANCISCO, CONTRA COSTA AND ALAMEDA COUNTIES. ACTIVITIES FUNDED CANNOT BE FUNDRAISERS OR BENEFITS, AND MUST BE OPEN TO THE GENERAL PUBLIC. SEE HTTP://ZFF.ORG/APPLY/GUIDELINES FOR FURTHER INFORMATION.

PART B

Supplementary information contained

in Annexure-II Unclaimed or Unpaid Dividend Amount Not Deposited in Sector Separate Unpaid Dividend Account

Name of the Shareholder	Address	Folio	Amount
A RAMACHANDRA	Bangalore	Dividend - Interest Free	1.00

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities		2,416	14	891,377	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income		46,687	14	6,545,336	
8 Gain or (loss) from sales of assets other than inventory		72,630	18	1,314,301	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		121,733		8,751,014	0

13 **Total.** Add line 12, columns (b), (d), and (e) 13 8,872,747

(See worksheet in line 13 instructions to verify calculations.)

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)		No
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

▶ Signature of officer or trustee — Date 2025-10-27 — ▶ Title

May the IRS discuss this return with the preparer shown below? See instructions. ☐ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶☐	PTIN
TAMARA L MCINERNEY		2025-10-27		P00011797
Firm's name ▶ BPM LLP				Firm's EIN ▶81-4234542
Firm's address ▶ 10 ALMADEN BOULEVARD SUITE 1000 SAN JOSE, CA 951132238				Phone no. (408) 961-6300

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

Schedule B
(Form 990)
(Rev. January 2025)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990, 990-EZ, or 990-PF.**
▶ **Go to *www.irs.gov/Form990* for the latest information.**

OMB No. 1545-0047

Name of the organization
THE ZELLERBACH FAMILY FOUNDATION

Employer identification number
94-6069482

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☑ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☑ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . ▶ $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
THE ZELLERBACH FAMILY FOUNDATION

Employer identification number
94-6069482

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	SAN FRANCISCO FOUNDATION ONE EMBARCADERO CENTER SUITE 1400 SAN FRANCISCO, C A 94111	$ 50,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
2	EAST BAY COMMUNITY FOUNDATION 200 FRANK H OGAWA PLAZA SAN FRANCISCO, C A 94612	$ 50,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
3	AKONADI FOUNDATION 436 14TH ST SUITE 1417 OAKLAND, C A 94612	$ 50,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
4	THE WILLIAM AND FLORA HEWLETT FOUNDATION 2121 SAND HILL ROAD MENLO PARK, C A 94025	$ 180,000	☑ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)

Name of organization
THE ZELLERBACH FAMILY FOUNDATION

Employer identification number
94-6069482

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

Name of organization
THE ZELLERBACH FAMILY FOUNDATION

Employer identification number
94-6069482

Part III ***Exclusively*** **religious, charitable, etc., contributions to organizations described in section 501(c) (7), (8), or (10) that total more than $1,000 for the year from any one contributor.** Complete columns **(a)** through **(e) and** the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **$1,000 or less** for the year. (Enter this information once. See instructions.) $ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

Additional Data

Return to Form

Software ID:

Software Version:

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING FEE	75,553	23,443		49,110

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Election: PURSUANT TO IRC SECTION 4942(H)(2) AND IRC SECTION 53.4942(A)-3(D)(2), THE ZELLERBACH FAMILY FOUNDATION HEREBY ELECTS TO TREAT CURRENT YEAR QUALIFYING DISTRIBUTIONS OF $180,000 AS BEING MADE OUT OF CORPUS TO SATISFY THE REQUIREMENTS OF IRC SECTION 4942(G)(3).ALLISON MAGEE_____SIGNATURE OF OFFICER

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Name of Stock	End of Year Book Value	End of Year Fair Market Value
1607 CAPITAL IEF	6,402,302	6,402,302
WELLINGTON-CAPITAL APPRECIATION	3,768,236	3,768,236
CEVIAN CAPITAL II FUND	4,365,382	4,365,382
ARROWSTREET	8,682,413	8,682,413
CITY OF LONDON EMERGING MARKETS	4,065,287	4,065,287
SILCHESTER INTERNATIONAL INVESTORS	7,578,017	7,578,017
MELLON DYNAMIC US EQUITY	6,106,940	6,106,940
SNYDER CAPITAL	5,359,057	5,359,057
THE CHILDREN'S INVESTMENT FUND	5,066,500	5,066,500
1607 CAPITAL BOND FUND LP	4,430,930	4,430,930
ISHARES MSCI EM EX CHINA ETF	3,582,431	3,582,431
VANGUARD TOTAL STOCK MARKET ETF	7,945,319	7,945,319

TY 2024 IRS 990 e-File Render

Name:	THE ZELLERBACH FAMILY FOUNDATION
EIN:	94-6069482
US Government Securities - End of Year Book Value:	13,779,850
US Government Securities - End of Year Fair Market Value:	13,779,850
State & Local Government Securities - End of Year Book Value:	0
State & Local Government Securities - End of Year Fair Market Value:	0

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
COMMONFUND VENTURE PARTNERS X	FMV	3,904,232	3,904,232
COMMONFUND PRIVATE EQUITY PTRS VII	FMV	291,704	291,704
COMMONFUND PRIVATE EQUITY PTRS VI	FMV	5,958	5,958
COMMONFUND INTERNATIONAL VI	FMV	76,325	76,325
COMMONFUND NATURAL RESOURCES VIII	FMV	232,914	232,914
COMMONFUND NATURAL RESOURCES VII	FMV	66,447	66,447
COMMONFUND NATURAL RESOURCES IX	FMV	1,227,804	1,227,804
COMMONFUND VENTURE PARTNERS XI	FMV	1,930,927	1,930,927
COMMONFUND NATURAL RESOURCES X	FMV	1,534,556	1,534,556
COMMONFUND VENTURE PTRS VII	FMV	177,376	177,376
GREENSPRING GLOBAL VIII	FMV	2,555,651	2,555,651
LEGACY VENTURES IV	FMV	228,412	228,412
COMMONFUND VENTURE PTRS VIII	FMV	490,352	490,352
COMMONFUND CAPITAL VENTURE PTRS IX	FMV	1,167,930	1,167,930
TIFF REALTY & RESOURCES II	FMV	10,981	10,981
ACCOLADE PARTNERS VI	FMV	1,688,439	1,688,439
UNIVERSITY TECHNOLOGY VENTURES	FMV	4,848	4,848
VISION RIDGE SAF II	FMV	993,361	993,361
MANGROVE PARTNERS FUND	FMV	4,552,865	4,552,865
CLEAR VENTURES II	FMV	1,051,470	1,051,470
ACCOLADE PARTNERS VII	FMV	4,375,056	4,375,056
GREENSPRING GLOBAL IX	FMV	2,470,817	2,470,817
NORTHGATE VENTURE PARTNERS II	FMV	366,862	366,862
VIA SEED TECHNOLOGY PARTNERS II	FMV	1,111,806	1,111,806
LL CAPITAL II	FMV	1,221,546	1,221,546
VIA SEED TECH PARTNERS III P	FMV	631,721	631,721
TIFF MODERN VENTURE 1.0	FMV	1,242,915	1,242,915
LEGACY VENTURES VI	FMV	1,309,175	1,309,175
VIA SEED TECH PARTNERS III E	FMV	1,125,974	1,125,974
LL CAPITAL I	FMV	316,426	316,426
LEGACY VENTURES V	FMV	712,887	712,887
57 STARS GLOBAL OPPORTUNITY 4	FMV	1,092,427	1,092,427
ACCOLADE PARTNERS IV	FMV	883,739	883,739
ACCOLADE PARTNERS V	FMV	1,611,135	1,611,135
BSP SPECIAL SITUATIONS	FMV	558,398	558,398
57 STARS GLOBAL OPPORTUNITY 3	FMV	1,036,515	1,036,515
LLCP I FOLLOW-ON	FMV	13,205	13,205
GREENSPRING GLOBAL X	FMV	834,353	834,353
MAP HERITAGE	FMV	1,012,763	1,012,763
ACCOLADE PARTNERS VIII	FMV	1,749,582	1,749,582
ACCOLADE PARTNERS IX	FMV	332,576	332,576
ACCOLADE GROWTH II	FMV	678,806	678,806

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
BERTRAM GROWTH CAPITAL IV	FMV	2,750,093	2,750,093
CB OFFSHORE EQUITY X	FMV	2,178,596	2,178,596
VISION RIDGE SAF III	FMV	1,137,694	1,137,694
PRIME FINANCE III	FMV	2,105,510	2,105,510
AC CARBON	FMV	3,420,845	3,420,845
SECTION 32 FUND 5	FMV	299,435	299,435
ACCEL-KKR GROWTH IV & VII	FMV	692,465	692,465
FARALLON CAPITAL F5 INVESTORS I	FMV	5,642,554	5,642,554
HUDSON BAY INTERNATIONAL	FMV	4,905,020	4,905,020
LYNX 1.5 (BERMUDA)	FMV	910,827	910,827
ROW DIVERSIFIED 2X OFFSHORE	FMV	804,924	804,924
ISAM VECTOR A	FMV	1,030,134	1,030,134
CENTERGATE CAPITAL PARTNERS II	FMV	221,994	221,994
ACREW CAPITAL FUND III & HIDDEN HARBOR CAPITAL PARTNERS III-A	FMV	192,860	192,860
INDUSTRY VENTURES HOLDINGS VII & CENTANA GROWTH PARTNERS III	FMV	153,325	153,325

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEE	20,785	0		20,785

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
SECURITY DEPOSIT	31,734	31,734	31,734
PROGRAM RELATED INVESTMENTS	485,000	245,000	245,000
UNSETTLED TRANSACTIONS	7,538,464	4,019,197	4,019,196
RIGHT OF USE ASSET	1,805,709	1,574,536	0

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
PROFESSIONAL DEVELOPMENT	13,151	0		13,151
OFFICE EXPENSES	9,054	905		8,149
SOFTWARE LICENSING FEES	32,129	0		32,129
TELEPHONE	16,995	2,193		14,802
BUSINESS INSURANCE	20,489	2,643		17,846
MEMBERSHIPS	48,400	0		48,400
ANNUAL MEETING	18,337	0		18,337
VACATION ACCRUAL	-15,505	0		0

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
PARTNERSHIP INCOME	3,203,926	-207,894	3,203,926
OTHER INCOME	10,000	0	10,000
ACCRUED INCOME	3,378,097	0	3,378,097

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Amount
UNREALIZED GAIN ON INVESTMENTS	3,085,977

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED TAXES	365,326	369,931
LEASE LIABILITY	1,796,909	1,640,586

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT ADVISORY FEES	241,883	320,770		0
COMMUNITY ARTS PANEL	12,000	0		12,000
CONSULTING	246,111	0		246,111
BOARD DEVELOPMENT	1,463	0		0

TY 2024 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
EXCISE AND INCOME TAXES	162,524	0		0
PAYROLL TAXES	75,175	9,698		65,477
PARTNERSHIP FOREIGN TAXES	0	91,631		0