Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

For calendar year 2024, or tax year beginning 01-01-2024 , and ending 12-31-2024

Name of foundation
GORDON E AND BETTY I MOORE FOUNDATION

A Employer identification number
94-3397785

Number and street (or P.O. box number if mail is not delivered to street address)
1661 PAGE MILL ROAD

Room/suite

B Telephone number (see instructions)
(650) 213-3000

City or town, state or province, country, and ZIP or foreign postal code
PALO ALTO, CA 94304

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 11,522,694,235

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	2,259,182,763			
	2	Check ▶ ☐ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	18,011,784	18,009,100		
	4	Dividends and interest from securities	5,037,286	115,612,240		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	195,529,887			
	b	Gross sales price for all assets on line 6a 750,581,164				
	7	Capital gain net income (from Part IV, line 2)		212,697,683		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	185,887,857	106,231,280		
	12	**Total.** Add lines 1 through 11	2,663,649,577	452,550,303		
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	6,410,926	4,259,670		1,932,575
	14	Other employee salaries and wages	25,802,472	6,690,444		17,510,211
	15	Pension plans, employee benefits	7,168,592	1,262,814		6,280,144
	16a	Legal fees (attach schedule)	672,227	155,893		393,472
	b	Accounting fees (attach schedule)	388,990	206,293		116,697
	c	Other professional fees (attach schedule)	9,950,727	3,790,348		5,420,090
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	31,820,556	0		0
	19	Depreciation (attach schedule) and depletion	2,216,275	0		
	20	Occupancy	2,432,582	702,468		1,538,755
	21	Travel, conferences, and meetings	2,592,715	254,867		2,335,883
	22	Printing and publications	249,501	130,741		51,722
	23	Other expenses (attach schedule)	2,335,003	632,480		1,669,168
	24	**Total operating and administrative expenses.** Add lines 13 through 23	92,040,566	18,086,018		37,248,717
	25	Contributions, gifts, grants paid	391,128,264			403,028,969
	26	**Total expenses and disbursements.** Add lines 24 and 25	483,168,830	18,086,018		440,277,686
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	2,180,480,747			
	b	**Net investment income** (if negative, enter -0-)		434,464,285		
	c	**Adjusted net income** (if negative, enter -0-)				

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	1,500	1,500	1,500
	2	Savings and temporary cash investments	67,418,978	138,271,915	138,271,915
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges	3,042,402	7,824,670	7,824,670
	10a	Investments—U.S. and state government obligations (attach schedule)	913,913,851	1,102,748,067	1,102,748,067
	b	Investments—corporate stock (attach schedule)	381,895,050	1,600,161,912	1,600,161,912
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	7,105,688,665	8,512,732,498	8,512,732,498
	14	Land, buildings, and equipment: basis ▶ 59,712,679			
		Less: accumulated depreciation (attach schedule) ▶ 30,324,814	30,840,604	29,387,865	29,387,865
	15	Other assets (describe ▶)	263,457,755	131,565,808	131,565,808
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	8,766,258,805	11,522,694,235	11,522,694,235
Liabilities	17	Accounts payable and accrued expenses	12,660,930	13,250,895	
	18	Grants payable	11,177,452	7,514,688	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	53,010,471	60,051,693	
	23	**Total liabilities**(add lines 17 through 22)	76,848,853	80,817,276	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions	8,689,409,952	11,441,876,959	
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds			
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds			
	29	**Total net assets or fund balances** (see instructions)	8,689,409,952	11,441,876,959	
	30	**Total liabilities and net assets/fund balances** (see instructions)	8,766,258,805	11,522,694,235	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	8,689,409,952
2	Enter amount from Part I, line 27a	2	2,180,480,747
3	Other increases not included in line 2 (itemize) ▶	3	571,986,260
4	Add lines 1, 2, and 3	4	11,441,876,959
5	Decreases not included in line 2 (itemize) ▶	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	11,441,876,959

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	PUBLICLY TRADED SECURITIES			
b	GLOBAL EQUITIES	P	2023-01-01	2024-12-31
c	DIVERSIFYING ASSETS	P	2023-01-01	2024-12-31
d	EXCESS RETURNS	P	2023-01-01	2024-12-31
e	FIXED INCOME	P	2023-01-01	2024-12-31
	GAIN ON FOREIGN CURRENCY	P	2023-01-01	2024-12-31
	FINAL LOSS ON PARTNERSHIP DISPOSITIONS	P	2023-01-01	2024-12-31
	DISTRIBUTIONS IN EXCESS OF BASIS	P	2023-01-01	2024-12-31
	PFIC GAIN/LOSS	P	2023-01-01	2024-12-31

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	548,700,773		552,694,816	-3,994,043
b	110,598,214		7,638,202	102,960,012
c	40,299,253			40,299,253
d	115,363,364		9,550,219	105,813,145
e				-7,811,964
				-323,645
				-28,769,331
				4,518,906
				5,350

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			-3,994,043
b			102,960,012
c			40,299,253
d			105,813,145
e			-7,811,964
			-323,645
			-28,769,331
			4,518,906
			5,350

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	212,697,683
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary–see instructions)			1	6,039,054
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			2	0
3	Add lines 1 and 2			3	6,039,054
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-			5	6,039,054
6	Credits/Payments:				
a	2024 estimated tax payments and 2023 overpayment credited to 2024	6a	9,349,004		
b	Exempt foreign organizations—tax withheld at source	6b	0		
c	Tax paid with application for extension of time to file (Form 8868)	6c	0		
d	Backup withholding erroneously withheld	6d	0		
7	Total credits and payments. Add lines 6a through 6d			7	9,349,004
8	Enter any **penalty** for underpayment of estimated tax. Check here ☐ if Form 2220 is attached.			8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶			9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶			10	3,309,950
11	Enter the amount of line 10 to be: **Credited to 2025 estimated tax** ▶ 3,309,950	**Refunded** ▶		11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3	Yes	
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶CA, DE			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2024 or the taxable year beginning in 2024? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10	Yes	
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11	Yes	
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12	Yes	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶WWW.MOORE.ORG	13	Yes	

14 The books are in care of ▶JANCY GOH DIRECTOR OF FINANCE Telephone no. ▶(650) 213-3000

Located at ▶1661 PAGE MILL ROAD PALO ALTO CA ZIP+4 ▶ 94304

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year **15**

			Yes	No
16	At any time during calendar year 2024, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶ BR, CI, CH, EZ, DA, GR, HU, IN, ID, IS, JA, MY, MX, PE, PL, KS, TW, TU	16	Yes	

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2024?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2024, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2024?	2a		No
	If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	Yes	
b	If "Yes," did it have excess business holdings in 2024 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2024.)*	3b		No
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2024?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		No
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? *If "Yes," attach the statement required by Regulations section 53.4945–5(d).*	5d	Yes	
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? *If "Yes" to 6b, file Form 8870.*	6b		No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8	Yes	

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
ROSINA BIERBAUM 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	0	0
JOHN DABIRI 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	0	0
KENNETH MOORE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE & CHAIR 2.00	0	0	0
JOHN HENNESSY 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE & VICE CHAIR 1.00	0	0	0
KATHLEEN JUSTICE-MOORE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	0	0
HILARY KRANE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	0	0
JONATHAN LEVIN 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	0	0
KRISTEN MOORE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	0	0
STEVEN MOORE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	0	0
ELLEN OCHOA 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	0	0
PARDIS SABETI 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE - AS OF 11/2024 1.00	0	0	0
EDWARD E PENHOET 1661 PAGE MILL ROAD PALO ALTO, CA 94304	INVESTMENT MGMT COMMITTEE 0.50	0	0	0
KEN SIEBEL 1661 PAGE MILL ROAD PALO ALTO, CA 94304	INVESTMENT MGMT COMMITTEE 0.50	0	0	0
HARVEY V FINEBERG 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE & PRESIDENT 45.00	1,305,630	72,938	0
SASHA ABRAMS 1661 PAGE MILL ROAD PALO ALTO, CA 94304	GEN COUNSEL & SECRETARY 45.00	736,480	79,136	0
DENISE STRACK 1661 PAGE MILL ROAD PALO ALTO, CA 94304	CHIEF INVESTMENT OFFICER 45.00	4,368,816	849,912	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
FELICIA CHIU 1661 PAGE MILL ROAD PALO ALTO,C A 94304	INVESTMENT DIRECTOR 45.00	1,686,207	349,155	0
DALE KUNKEL 1661 PAGE MILL ROAD PALO ALTO,C A 94304	INVESTMENT DIRECTOR 45.00	1,677,363	347,195	0
TYLER CONNOLLY 1661 PAGE MILL ROAD PALO ALTO,C A 94304	INVESTMENT DIRECTOR 45.00	1,174,250	211,342	0
PHILIP LAW 1661 PAGE MILL ROAD PALO ALTO,C A 94304	INVESTMENT DIRECTOR 45.00	850,800	83,483	0
CIERA ASHLEY 1661 PAGE MILL ROAD PALO ALTO,C A 94304	INVESTMENT DIRECTOR 45.00	721,200	83,739	0
Total number of other employees paid over $50,000. . . . . ▶				90

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
GENERATION INV MANAGEMENT LLP 20 AIR ST 7TH FLOOR LONDON W1B 5AN UK	INVESTMENT MANAGER	1,008,389
EAGLE CAPITAL MANAGEMENT LLC 449 PARK AVE 17TH FLOOR NEW YORK,NY 10022	INVESTMENT MANAGER	935,232
THE NORTHERN TRUST COMPANY 50 S LA SALLE STREET CHICAGO,IL 60603	CUSTODIAN BANK	607,976
WELLINGTON TRUST COMPANY 280 CONGRESS STREET BOSTON,MA 02210	INVESTMENT MANAGER	603,052
SUSAN BELL & ASSOCIATES PO BOX 1454 HAILEY,ID 83333	CONSULTANT	582,143

Total number of others receiving over $50,000 for professional services. . . . . ▶

65

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 IN ADDITION TO ITS GRANTMAKING, THE FOUNDATION ENGAGES DIRECTLY IN ACTIVITIES TO FURTHER ITS CHARITABLE PURPOSES. DIRECT CHARITABLE EXPENSES INCLUDE THE FOLLOWING ACTIVITIES: * CONVENING GROUPS OF EXPERTS, OTHER FOUNDATIONS, AND GRANTEES TO DISCUSS AND DISSEMINATE INFORMATION ABOUT POLICY, RESEARCH AND TRENDS * PROVIDING TECHNICAL ASSISTANCE TO GRANTEES AND OTHER PARTNERS INVOLVED IN OUR PROGRAMMATIC ACTIVITIES * CONDUCTING RESEARCH TO INFORM AND ADVANCE THE AREAS WE FUND	2,842,335
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 SAVE THE REDWOODS LEAGUE - ACQUISITION AND PERMANENT PROTECTION OF THE FORT ROSS REDWOODS PROPERTY IN SONOMA COUNTY.	3,000,000
2 PENINSULA OPEN SPACE TRUST - IN SUPPORT OF THE ACQUISITION AND PERMANENT PROTECTION OF THE HOLTHOUSE PROPERTY IN SANTA CLARA COUNTY.	3,000,000
All other program-related investments. See instructions. 3	4,550,000
Total. Add lines 1 through 3 . . . . . ▶	10,550,000

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities			1a	3,158,323,250
b	Average of monthly cash balances			1b	343,315,881
c	Fair market value of all other assets (see instructions)			1c	5,813,780,437
d	**Total** (add lines 1a, b, and c)			1d	9,315,419,568
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0		
2	Acquisition indebtedness applicable to line 1 assets			2	0
3	Subtract line 2 from line 1d			3	9,315,419,568
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)			4	139,731,294
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3			5	9,175,688,274
6	**Minimum investment return.** Enter 5% (0.05) of line 5			6	458,784,414

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6			1	458,784,414
2a	Tax on investment income for 2024 from Part V, line 5	2a	6,039,054		
b	Income tax for 2024. (This does not include the tax from Part V.)	2b	13,184,635		
c	Add lines 2a and 2b			2c	19,223,689
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	439,560,725
4	Recoveries of amounts treated as qualifying distributions			4	18,401,228
5	Add lines 3 and 4			5	457,961,953
6	Deduction from distributable amount (see instructions)			6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1			7	457,961,953

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	440,277,686
b	Program-related investments—total from Part VIII-B	1b	10,550,000
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	672,189
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4	4	451,499,875

Part XII **Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2023	(c) 2023	(d) 2024
1 Distributable amount for 2024 from Part X, line 7				457,961,953
2 Undistributed income, if any, as of the end of 2024:				
a Enter amount for 2023 only.			85,305,448	
b Total for prior years: 20 ___ , 20___ , 20___		0		
3 Excess distributions carryover, if any, to 2024:				
a From 2019.				
b From 2020.				
c From 2021.				
d From 2022.				
e From 2023.				
f **Total** of lines 3a through e	0			
4 Qualifying distributions for 2024 from Part XI, line 4: ▶ $ 451,499,875				
a Applied to 2023, but not more than line 2a			85,305,448	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2024 distributable amount				366,194,427
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2024. *(If an amount appears in column (d), the same amount must be shown in column (a).)*	0			0
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount —see instructions		0		
e Undistributed income for 2023. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2024. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2025				91,767,526
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0			
8 Excess distributions carryover from 2019 not applied on line 5 or line 7 (see instructions) . . .	0			
9 **Excess distributions carryover to 2025.** Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9:				
a Excess from 2020				
b Excess from 2021				
c Excess from 2022. . . .				
d Excess from 2023				
e Excess from 2024				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2024, enter the date of the ruling . . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2024	**(b)** 2023	**(c)** 2022	**(d)** 2021	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). . . .					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶☑ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	18,011,784	
4 Dividends and interest from securities			14	5,037,286	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory	525990	20,852,896	18	174,676,991	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a PARTNERSHIP INCOME/LOSS	525990	71,233,494	32	114,654,363	
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		92,086,390		312,380,424	0
13 **Total.** Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.)				13	404,466,814

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)	Yes	
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements
1a(1)	800,000	SEAFOOD TASK FORCE	GRANTS
1a(1)	800,000	WORLD ECONOMIC FORUM	GRANTS
1a(1)	135,000	ALASKA BERING SEA CRABBERS	GRANTS

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee | Date 2025-11-10 | Title

May the IRS discuss this return with the preparer shown below? See instructions. ☐ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ☐	PTIN
DANIEL ROMANO		2025-11-10		P00504182

Firm's name ▶ GRANT THORNTON ADVISORS LLC | Firm's EIN ▶ 99-1856619

Firm's address ▶ 757 THIRD AVENUE 3RD FLOOR NEW YORK, NY 100172013 | Phone no. (212) 599-0100

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

Schedule B
(Form 990)
(Rev. January 2025)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990, 990-EZ, or 990-PF.**
▶ **Go to *www.irs.gov/Form990* for the latest information.**

OMB No. 1545-0047

Name of the organization
GORDON E AND BETTY I MOORE FOUNDATION

Employer identification number
94-3397785

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☑ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☑ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . ▶ $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
GORDON E AND BETTY I MOORE FOUNDATION

Employer identification number
94-3397785

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	GORDON E AND BETTY I MOORE TRUST C/O 1 MONTGOMERY ST 3000 SAN FRANCISCO, CA 94104	$ 2,259,182,763	☑ Person ☐ Payroll ☑ Noncash (Complete Part II for noncash contributions.)
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)

Name of organization
GORDON E AND BETTY I MOORE FOUNDATION

Employer identification number
94-3397785

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
1	VARIOUS INVESTMENTS AND REAL ESTATE	$ 2,251,803,676	2024-12-31

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

Name of organization
GORDON E AND BETTY I MOORE FOUNDATION

Employer identification number
94-3397785

Part III ***Exclusively*** **religious, charitable, etc., contributions to organizations described in section 501(c) (7), (8), or (10) that total more than $1,000 for the year from any one contributor.** Complete columns **(a)** through **(e) and** the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **$1,000 or less** for the year. (Enter this information once. See instructions.) $ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

Additional Data

Return to Form

Software ID:

Software Version:

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING, TAX & AUDIT FEES	388,990	206,293		116,697

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount
RIVER PARTNERS - TO SUPPORT A SIGNIFICANT INCREASE IN SUPPLY OF SOURCE-IDENTIFIED NATIVE SEEDS TO ADDRESS RECOGNIZED SEED SHORTAGE AND ENABLE ENHANCED ECOSYSTEM RESTORATION IN CALIFORNIA.	1,300,000
SAVE THE REDWOODS LEAGUE - IN SUPPORT OF ACQUISITION AND PERMANENT PROTECTION OF THE AYERS AND ROBINSON PROPERTIES IN SONOMA COUNTY.	1,000,000
SAN MATEO CONSERVATION DISTRICT - TO ENABLE ENVIRONMENTAL CONSERVATION AND RESTORATION PROJECTS FOR THREATENED AND ENDANGERED SPECIES, STREAMFLOW PROTECTION, FOREST ECOSYSTEM HEALTH, AND WILDFIRE RESILIENCY IN SAN MATEO COUNTY.	2,000,000
SAN FRANCISCO MUSEUM AT THE PALACE - IN SUPPORT OF DEVELOPMENT AND CONSTRUCTION PLANS TO RESTORE AND REPURPOSE THE PALACE OF FINE ARTS SITE IN SAN FRANCISCO.	250,000

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Person Name	Explanation
HARVEY V FINEBERG	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $34,500, HEALTHCARE BENEFITS $30,404, AND TAXABLE GROUP LIFE INSURANCE $8,034.
SASHA ABRAMS	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $34,500, HEALTHCARE BENEFITS $43,376, AND TAXABLE GROUP LIFE INSURANCE $1,260.
DENISE STRACK	COMPENSATION INCLUDES $631,806 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2024 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $34,500, HEALTHCARE BENEFITS $48,399, TAXABLE GROUP LIFE INSURANCE $3,612, NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS, AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $763,401.

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Employee	Explanation
FELICIA CHIU	COMPENSATION INCLUDES $222,111 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2024 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $34,500, HEALTHCARE BENEFITS $48,399, TAXABLE GROUP LIFE INSURANCE $1,260, NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS, AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $264,996.
DALE KUNKEL	COMPENSATION INCLUDES $207,179 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2024 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $34,500, HEALTHCARE BENEFITS $48,399, TAXABLE GROUP LIFE INSURANCE $1,932, NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS, AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $262,364.
TYLER CONNOLLY	COMPENSATION INCLUDES $69,869 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2024 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $34,500, HEALTHCARE BENEFITS $13,619, TAXABLE GROUP LIFE INSURANCE $672, NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS, AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $162,551.
PHILIP LAW	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $34,500, HEALTHCARE BENEFITS $48,399 AND TAXABLE GROUP LIFE INSURANCE $584.
CIERA ASHLEY	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $34,500, HEALTHCARE BENEFITS $48,399 AND TAXABLE GROUP LIFE INSURANCE $840.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
ACBIOTICS RESEARCH LLC	82 TECHNOLOGY PARK DRIVE EAST FALMOUTH, MA 02536	2022-07-21	300,436	TO SUPPORT THE DEVELOPMENT OF AN INTEGRATED SYSTEM THAT USES ACOUSTIC TECHNOLOGY TO ENABLE MULTI-VEHICLE SWARMING UNDERWATER.	351,678	NO	02/16/2024, 01/26/2023,		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $75,436 PAID IN 2022, $225,000 PAID IN 2023. GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS.
ACUMEN LLC	500 AIRPORT BOULEVARD SUITE 100 BURLINGAME, CA 94010-1980	2022-07-22	603,163	TO SUPPORT THE DEVELOPMENT OF A SET OF CLINICAL QUALITY MEASURES TO IMPROVE THE PERFORMANCE OF BREAST CANCER SCREENING TESTS.	415,759	NO	02/07/2024, 01/30/2023		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $499,413 PAID IN 2022, $103,750 PAID IN 2023.
ALASKA BERING SEA CRABBERS	4005 20TH AVENUE W SUITE 152 SEATTLE, WA 98199	2024-10-28	135,000	IN SUPPORT OF BUILDING THE RESILIENCE OF FISHERIES IN THE U.S. BERING SEA.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
AMERICAN COLLEGE OF EMERGENCY PHYSICIANS	4950 WEST ROYAL LANE IRVING, TX 750632524	2021-09-28	300,484	TO SUPPORT THE DEVELOPMENT OF A CLINICAL QUALITY MEASURE TO IMPROVE THE DIAGNOSIS OF RUPTURED ABDOMINAL AORTIC ANEURYSMS.	300,467	NO	10/30/2024, 01/28/2023, 06/29/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
AMERICAN COLLEGE OF EMERGENCY PHYSICIANS	4950 WEST ROYAL LANE IRVING, TX 750632524	2022-07-22	496,328	TO SUPPORT THE DEVELOPMENT AND IMPLEMENTATION OF A SET OF CLINICAL QUALITY MEASURES TO IMPROVE THE DIAGNOSIS OF PULMONARY EMBOLISM.	454,695	NO	12/19/2024, 07/28/2023		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
AMERICAN COLLEGE OF EMERGENCY PHYSICIANS	4950 WEST ROYAL LANE IRVING, TX 750632524	2022-06-22	2,970,812	IN SUPPORT OF THE DEVELOPMENT OF LEARNING COLLABORATIVES DESIGNED TO IMPROVE THE DIAGNOSIS OF ACUTE VASCULAR CONDITIONS AND INFECTIONS IN EMERGENCY DEPARTMENTS.	1,099,218	NO	08/06/2024, 02/28/2023, 07/28/2023, 01/24/2023		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $1,470,812 PAID IN 2022, $1,475,812 PAID IN 2023.
ARIA STRATEGIC COMMUNICATIONS LLC	1640 BLACKBURN HEIGHTS DRIVE SEWICKLY, PA 15143	2022-10-12	850,000	TO CONTINUE TO FACILITATE AND GUIDE NGO TUNA FORUM MEMBERS TOWARD TARGETED, CONSISTENT WITH THE SEAFOOD INDUSTRY AND FISHERIES REGIONAL FORUM MEMBERS TOWARD TARGETED, CONSISTENT WITH THE SEAFOOD INDUSTRY AND FORA, TO IMPROVE THE HEALTH OF TUNA STOCKS	NO	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $675,000 PAID IN 2022, $175,000 PAID IN 2023. GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS.
ARIA STRATEGIC COMMUNICATIONS LLC	1640 BLACKBURN HEIGHTS DRIVE SEWICKLY, PA 15143	2021-08-17	650,000	TO CONTINUE TO FACILITATE AND GUIDE THE NGO TUNA FORUM MEMBERS TOWARD TARGETED, CONSISTENT DISCUSSIONS WITH THE SEAFOOD INDUSTRY AND REGIONAL FISHERIES MANAGEMENT ORGANIZATIONS TO IMPROVE THE HEALTH OF TUNA STOCKS.	651,959	NO	09/30/2024, 03/01/2024, 10/10/2023, 02/01/2023, 10/31/2022, 02/28/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $300,000 PAID IN 2021, $175,000 PAID IN 2022, $175,000 PAID IN 2023. GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS.
ASTRONETX PBC	55 POST ROAD W FLOOR 2 SUITE 2388 WESTPORT, CT 06880	2022-10-04	1,199,998	IN SUPPORT OF SPACE-QUALIFICATION OF L-CAM1, A MODEST TELESCOPE ONBOARD A US LUNAR LANDER, TO READY IT FOR 2025 LAUNCH TO BE FLOWN ON A NASA-SPONSORED MISSION TO PROVIDE SERVICES FOR OBSERVATION OF EXOPLANETS, LUNAR ATMOSPHERE, AND NEAR-EARTH ASTEROIDS FROM THE MOON.	430	NO	2/29/2024		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $490,119 PAID IN 2022, $301,289 PAID IN 2024.
BOSTON GLOBE LIFE SCIENCES MEDIA LLC	ONE EXCHANGE PLACE SUITE 1000 BOSTON, MA 02109	2022-09-08	663,869	TO SUPPORT JOURNALISM EXAMINING HOW TO IMPLEMENT AND GOVERN ARTIFICIAL INTELLIGENCE TO IMPROVE OUTCOMES FOR PATIENTS AND MINIMIZE HARM.	428,764	NO	06/04/2024, 03/22/2023		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
CALOUSTE GULBENKIAN FOUNDATION INSTITUTO GULBENKIAN DE CIÊNCIA	RUA DA QUINTA GRANDE 6 OEIRAS 2780-156 PO	2022-11-01	87,916	TO SUPPORT ENHANCEMENT OF TRAINING IN AQUATIC SYMPOSIUMS THROUGH THE SUMMER SCHOOL ON HOST-MICROBE SYMBIOSES, HOSTED BY THE CALOUSTE GULBENKIAN FOUNDATION'S INSTITUTO GULBENKIAN DE CIÊNCIA IN PORTUGAL, TO ENHANCE SYMBIOSIS RESEARCH COMMUNITY.	87,916	NO	12/30/2024, 02/28/2024, 02/28/2023		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
CAMILLE AND HENRY DREYFUS FOUNDATION INC	555 MADISON AVENUE 20TH FLOOR NEW YORK, NY 10022301	2021-06-05	300,000	IN SUPPORT OF THE FILM SERIES CHEMISTRY SHORTS TO PROMOTE A GREATER UNDERSTANDING AND APPRECIATION OF THE CHEMICAL SCIENCES THROUGH BRIEF AND ENGAGING FILMS.	100,000	NO	03/15/2024, 10/30/2023, 03/15/2023, 12/14/2022, 03/15/2022, 01/11/2022, 01/1		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $100,000 PAID IN 2021, $100,000 PAID IN 2022, $100,000 PAID IN 2023.
CENTER FOR CLIMATE CRIME ANALYSIS	TROMPSTRAAT 318 THE HAGUE 2518 NL	2023-04-14	1,303,000	TO SUPPORT ENFORCEMENT, LITIGATION, AND ADVOCACY FOREFRONTING CLIMATE CRIMES AGAINST NATIONAL AND INTERNATIONAL ACTORS INVOLVED IN THE DEFORESTATION IN THE COLOMBIAN AND PERUVIAN AMAZON.	292,055	NO	06/24/2024, 03/01/2024, 10/31/2023		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2023; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $292,055 PAID IN 2023, $292,055 PAID IN 2024.
COALITION FOR HEALTH & SCIENCE	1015 15TH STREET NW SUITE 1000 WASHINGTON, DC 20005	2023-08-21	267,000	IN SUPPORT OF ADDRESSING AND MITIGATING MISTRUST AND MISINFORMATION ACROSS THE HEALTH AND SCIENCE ECOSYSTEMS.	196,731	NO	11/26/2024		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
DANDELION HEALTH INC	1850 MUTTONTOWN ROAD SYOSSET, NY 11791	2023-12-15	495,042	TO SUPPORT THE CREATION OF A FREE, PUBLIC SERVICE FOR AUDITING MACHINE LEARNING-BASED CLINICAL ALGORITHMS TO PROVIDE ALGORITHM DEVELOPERS EARLY, STRUCTURED FEEDBACK ON ALGORITHM PERFORMANCE AND EQUITY.	495,042	NO	08/30/2024, 01/31/2024		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
EARTH FIRE ALLIANCE	2261 MARKET STREET SUITE 10453 SAN FRANCISCO, CA 94114	2024-07-12	3,000,000	IN SUPPORT OF INITIAL OPERATIONAL CAPABILITY PREPARATION OF THE FIREAT PROGRAM.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. GRANT WAS CONVERTED FROM EXPENDITURE RESPONSIBILITY TO PUBLIC CHARITY IN 2024.
FOREVER COSTA RICA ASSOCIATION	PISO 5 TORRE LA SABANA SAN JOSE 10108 CR	2020-11-02	2,000,000	TO SUPPORT BUILDING RESILIENT LIVELIHOODS IN COSTA RICA.	2,077,739	NO	03/22/2024, 03/14/2023, 12/14/2022, 03/15/2022, 03/15/2021,		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2019-10-02	1,200,000	TO SUPPORT THE COASTAL STEWARDSHIP NETWORK.	12	NO	05/30/2024, 05/30/2023, 11/23/2022, 11/23/2022, 07/28/2022, 05/3		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2020; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $500,000 PAID IN 2020, $300,000 PAID IN 2021, $400,000 PAID IN 2022. GRANT WAS CONVERTED FROM EXPENDITURE RESPONSIBILITY TO FOREIGN GOVERNMENT IN 2024.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2022-09-27	2,400,000	IN SUPPORT OF HABITAT PROTECTION.	468,988	NO	09/27/2024, 08/21/2024, 05/30/2024, 02/26/2024		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $1,600,000 PAID IN 2022, $800,000 PAID IN 2024. GRANT WAS CONVERTED FROM EXPENDITURE RESPONSIBILITY TO FOREIGN GOVERNMENT IN 2024.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2019-07-16	2,054,894	TO SUPPORT BRITISH COLUMBIA HABITAT PROTECTION.	1,630,527	NO	08/22/2024, 06/30/2023, 05/30/2023, 10/13/2022, 08/08/2022, 05/18/2022, 05/3		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $1,054,114 PAID IN 2019, $1,000,780 PAID IN 2020. GRANT WAS CONVERTED FROM EXPENDITURE RESPONSIBILITY TO FOREIGN GOVERNMENT IN 2024.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2018-10-19	2,100,000	TO ENABLE SUSTAINABLE SHIPPING.	1,815,795	NO	08/22/2024, 06/30/2024, 02/26/2023, 11/23/2022, 08/08/2022, 05/18/2022, 05/3		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2018; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $1,000,000 PAID IN 2018, $1,000,000 PAID IN 2019, $765,000 PAID IN 2020. GRANT WAS CONVERTED FROM EXPENDITURE ESPONSIBILITY TO FOREIGN GOVERNMENT IN 2024.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2014-11-25	2,238,300	IN SUPPORT OF THE COASTAL STEWARDSHIP NETWORK AND REFINING A REGIONAL MONITORING SYSTEM AND DATA MANAGEMENT SYSTEM TO SUPPORT OCEAN PLAN IMPLEMENTATION.	1,916,132	NO	05/29/2024, 05/30/2023, 11/23/2022, 11/16/2021, 11/12/2021, 08/13/2021,		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2014; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $977,204 PAID IN 2014, $655,480 PAID IN 2015, $655,686 PAID IN 2016. GRANTEE WAS DETERMINED TO BE A FOREIGN GOV. IN 2020, HOWEVER, AGREEMENT WAS NOT CONVERTED FROM E.R. TO FOREIGN GOV. IN 2024.
GREEN FINANCE INSTITUTE	INTERNATIONAL HOUSE 2 HOLBORN VIADUCT LONDON EC1A 2BN UK	2024-04-12	2,050,270	TO SUPPORT THE DEVELOPMENT AND IMPLEMENTATION OF NATURE MARKETS TO ACCELERATE PRIVATE INVESTMENT IN NATURE GLOBALLY AND MEET OBJECTIVES UNDER THE GLOBAL BIODIVERSITY FRAMEWORK.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2024; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $1,500,000 PAID IN 2024.
HYPOTHESIS FUND	PO BOX 579 MERCER ISLAND, WA 98040	2024-12-02	408,623	IN SUPPORT OF SEED FUNDING FOR EARLY-STAGE, EXPERIMENTAL OPPORTUNITIES IN BASIC RESEARCH, AS IDENTIFIED BY HYPOTHESIS FUND'S SCIENTIST SCOUTS.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
INTERNATIONALER SOZIALDIENST FONDS - LEGACY LANDSCAPES FUND	C/O NATURE TRUST - ALLIANCE GBR FREIDRICH-EBERT-ANLAGE 36 FRANKFURT 60325 GM	2020-11-13	5,000,000	IN SUPPORT OF THE LEGACY LANDSCAPES FUND.	0	NO	05/17/2024, 02/28/2024, 02/28/2023, 10/25/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2020; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $474,397 PAID IN 2018, $463,735 PAID IN 2019, $343,065 PAID IN 2020, $128,410 PAID IN 2021. GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS.
LAB TO LAND INSTITUTE	10084 SE RIVER STREET HILLSDALE, OR 97214	2022-10-27	250,000	TO SUPPORT CONVENING EXPERTS TO STUDY IMPLICATIONS, OPPORTUNITIES, AND RISK MITIGATION OF DYNAMIC BIOLOGY FOR WILDFIRE RESILIENCE.	250,000	NO	07/01/2024, 04/12/2024, 11/06/2023, 10/26/2023		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
LAS CUMBRES OBSERVATORY GLOBAL TELESCOPE NETWORK INC	6740 CORTONA DRIVE SUITE 102 GOLETA, CA 93117	2021-07-09	1,213,014	IN SUPPORT OF EFFORTS TO EXPAND LAS CUMBRES OBSERVATORY'S CONTRIBUTIONS TO ASTRONOMY RESEARCH AND EDUCATIONAL PROGRAMMING.	1,250,142	NO	12/23/2024, 11/06/2024, 02/01/2023, 11/30/2022, 01/31/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $850,000 PAID IN 2021, $363,014 PAID IN 2022. GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS.
MONTEREY BAY AQUARIUM RESEARCH INSTITUTE	7700 RANCHOLDT ROAD MOSS LANDING, CA 950399544	2020-11-25	3,000,000	IN SUPPORT OF CREATING AN INTERNATIONAL LABORATORY WITHIN MONTEREY BAY WHERE OPERATIONS IN BASIC AND OBSERVING CAPABILITIES CAN BE RAPIDLY AND EFFICIENTLY TESTED.	316,889	NO	02/26/2024, 02/28/2023, 02/22/2023		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2020; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $1,461,059 PAID IN 2022, $880,702 PAID IN 2024.
MONTEREY BAY AQUARIUM RESEARCH INSTITUTE	7700 RANCHOLDT ROAD MOSS LANDING, CA 950399544	2018-06-18	1,412,507	IN SUPPORT OF DEVELOPING AN INTERNATIONAL OCEAN OBSERVING SYSTEM CAPABLE OF VISUALIZING AND MEASURING FLUID MOTION, PARTICLES, AND LIVING ORGANISMS IN THREE DIMENSIONS.	1,415,132	NO	02/29/2024, 02/28/2023, 11/18/2022, 11/18/2022, 04/01/2021, 08/0		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2018; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $465,000 PAID IN 2019, $465,000 PAID IN 2020, $465,000 PAID IN 2021. GRANTEE WAS DETERMINED TO BE A FOREIGN GOV. IN 2024, HOWEVER, THE GRANT AGREEMENT WAS NOT CONVERTED FROM E.R. TO FOREIGN GOV. IN 2024.
MUSHKEGOWUK COUNCIL	12 CENTRE ROAD PO BOX 370 MOOSE FACTORY, ON K0L 1W0 CA	2021-08-25	669,091	TO SUPPORT THE PROTECTION OF THE WESTERN JAMES AND SOUTHWESTERN HUDSON BAYS.	541,637	NO	09/27/2024, 06/20/2023, 06/30/2022, 06/30/2022,		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $200,000 PAID IN 2021, $200,000 PAID IN 2022, $200,000 PAID IN 2024. GRANTEE WAS DETERMINED TO BE A FOREIGN GOV. IN 2024, HOWEVER, THE GRANT AGREEMENT WAS NOT CONVERTED FROM E.R. TO FOREIGN GOV. IN 2024.
NAMWAKOLAS COUNCIL	1441 16TH AVENUE CAMPBELL RIVER, BC V9W 2E4 CA	2022-09-27	800,000	IN SUPPORT OF HABITAT PROTECTION.	152,138	NO	12/12/2024, 05/31/2024, 04/26/2023		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $405,000 PAID IN 2023, $395,000 PAID IN 2024. GRANTEE WAS DETERMINED TO BE A FOREIGN GOV. IN 2024, HOWEVER, THE GRANT AGREEMENT WAS NOT CONVERTED FROM E.R. TO FOREIGN GOV. IN 2024.
NAMWAKOLAS COUNCIL	1441 16TH AVENUE CAMPBELL RIVER, BC V9W 2E4 CA	2019-07-17	605,000	TO SUPPORT BRITISH COLUMBIA HABITAT PROTECTION.	568,879	NO	05/31/2024, 06/20/2023, 05/30/2023, 02/21/2023, 05/19/2022, 11/30/2021, 05/2		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $250,000 PAID IN 2019, $250,000 PAID IN 2020, $250,000 PAID IN 2021, $250,000 PAID IN 2022, $250,000 PAID IN 2023. GRANT WAS CONVERTED FROM EXPENDITURE RESPONSIBILITY TO FOREIGN GOVERNMENT IN 2024.
NATIONAL INDIAN BROTHERHOOD	55 METCALFE STREET SUITE 1600 OTTAWA, ON K1P 6L5 CA	2023-10-18	500,000	TO SUPPORT MARINE CONSERVATION IN CANADA.	16,404	NO	5/31/2024		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2023; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $250,000 PAID IN 2023, $250,000 PAID IN 2024. GRANT WAS CONVERTED FROM EXPENDITURE RESPONSIBILITY TO FOREIGN GOVERNMENT IN 2024.
NATIONAL INDIAN BROTHERHOOD	55 METCALFE STREET SUITE 1600 OTTAWA, ON K1P 6L5 CA	2021-10-25	500,000	TO SUPPORT MARINE CONSERVATION IN CANADA.	500,000	NO	05/31/2024, 07/21/2023, 06/29/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $250,000 PAID IN 2021, $250,000 PAID IN 2022. GRANT WAS CONVERTED FROM EXPENDITURE RESPONSIBILITY TO FOREIGN GOVERNMENT IN 2024.
OCTOBE LIQUIDITY GUARANTEE FUND	5 RUE JEAN BERTELS LUXEMBOURG 1230 LU	2023-08-17	5,492,100	IN SUPPORT OF NATURE AND CLIMATE SOLUTIONS IN DEVELOPING COUNTRIES THROUGH INCREASED CAPITAL TO IMPACT INVESTMENTS.	0	NO	7/10/2024		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
OSTARA GROUP LIMITED	124 CITY ROAD LONDON EC1V 2NX UK	2022-12-17	1,788,607	TO SUPPORT COALITIONS OF ACTORS TO REPARADIGM PROFITABILITY VALUE CHAINS AND BUSINESS MODELS.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
RAINFOREST EXPEDITIONS	AV AEROPUERTO LA JOYA KM 6 PUERTO MALDONADO PE	2023-10-17	900,000	TO SUPPORT THE CONSERVATION OF TAMBOPATA NATIONAL RESERVE AND ITS BUFFER ZONE THROUGH ECOTOURISM AND CITIZEN SCIENCE RESEARCH IN THE PERUVIAN AMAZON.	51,967	NO	11/01/2024, 03/01/2024		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. THE ABOVE GRANT WAS DECLARED IN 2023; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS: $450,000 PAID IN 2023, $450,000 PAID IN 2024. GRANT WAS CONVERTED FROM EXPENDITURE RESPONSIBILITY TO FOREIGN GOVERNMENT IN 2024.
SEABOS FUNDRAISING FOUNDATION	C/O STOCKHOLMS UNIVERSITY KRAEFTRIK SE-106 91 STOCKHOLM 104 05 SE	2023-04-28	219,000	TO ENABLE THE SEAFOOD BUSINESS FOR OCEAN STEWARDSHIP MEMBERS TO IMPROVE THEIR COLLECTIVE PRIVATE AND PUBLIC REPORTING AND OUTREACH, THUS INCREASING SEAFOOD CREDIBILITY AND INFLUENCE ON SEAFOOD INDUSTRY REFORM.	219,000	NO	08/27/2024, 07/31/2024, 02/02/2024		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
SEAFOOD LEGACY CO LTD	DUPLEX GINZA TOWER 201 B 14-9 GINZA TOKYO 104-0061 JA	2023-10-24	900,000	TO ASSIST GOVERNMENT AUTHORITIES AND INDUSTRY LEADERS WITH THE IMPLEMENTATION AND FUTURE IMPROVEMENT OF RECENTLY ENACTED REGULATIONS APPLICABLE TO JAPAN'S SEAFOOD INDUSTRY.	309,053	NO	08/30/2024, 03/06/2024		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FO

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Name of Stock	End of Year Book Value	End of Year Fair Market Value
PUBLICLY TRADED SECURITIES	1,600,161,912	1,600,161,912

TY 2024 IRS 990 e-File Render

Name:	GORDON E AND BETTY I MOORE FOUNDATION
EIN:	94-3397785
US Government Securities - End of Year Book Value:	1,102,748,067
US Government Securities - End of Year Fair Market Value:	1,102,748,067
State & Local Government Securities - End of Year Book Value:	0
State & Local Government Securities - End of Year Fair Market Value:	0

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GLOBAL EQUITIES	FMV	1,846,281,489	1,846,281,489
DIVERSIFYING ASSETS	FMV	3,488,075,679	3,488,075,679
EXCESS RETURNS	FMV	3,128,375,330	3,128,375,330
SUBSCRIPTION PAID IN ADVANCE	FMV	50,000,000	50,000,000

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	672,227	155,893		393,472

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
INTEREST & DIVIDENDS RECEIVABLE	665,101	1,527,389	1,527,389
INVESTMENT REDEMPTION RECEIVABLE	228,186,692	100,380,496	100,380,496
PROGRAM RELATED INVESTMENTS	23,727,100	19,688,700	19,688,700
OPERATING LEASE RIGHT OF USE ASSETS	10,878,862	9,969,223	9,969,223

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INSURANCE	182,491	79,715		57,280
STAFF DEV. & TRAINING	313,500	20,030		295,662
INFORMATION TECHNOLOGY	1,376,779	465,775		864,443
FINANCE SERVICE CHARGES	95,468	25,603		92,420
GENERAL & ADMIN EXPENSES	366,765	41,357		359,363

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
PARTNERSHIP INCOME/LOSS	185,887,857	106,231,280	185,887,857

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Amount
UNREALIZED GAIN ON INVESTMENTS	571,986,260

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED FEDERAL EXCISE TAX	42,039,830	49,990,438
OPERATING LEASE LIABILITIES	10,970,641	10,061,255

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CONSULTING FEES	5,669,845	240,568		5,409,449
ASSET MANAGEMENT FEES	4,269,881	3,549,780		0
TEMPORARY AGENCY	11,001	0		10,641

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Name	Address
GORDON E MOORE AND BETTY I MOORE TRUST	C/O 1 MONTGOMERY ST 3000 SAN FRANCISCO,C A 94104

TY 2024 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CURRENT EXCISE TAX	5,671,750	0		0
DEFERRED EXCISE TAX	7,950,608	0		0
UNRELATED BUSINESS INC TAX	16,225,034	0		0
FEDERAL 4720 EXCISE TAX	1,045,876	0		0
OTHER TAXES	927,288	0		0