

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization’s mission:

THE LEAGUE'S MISSION IS TO EQUIP LOCALLY ELECTED OFFICIALS WITH KNOWLEDGE, TOOLS, AND TECHNIQUES TO ENHANCE THEIR ABILITY TO GOVERN EFFECTIVELY IN THEIR CITIES.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

☒No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

☒No

If "Yes," describe these changes on Schedule O.

4 Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 19,349,518 including grants of \$ 2,815,015) (Revenue \$)

CENTER FOR LEADERSHIP, EDUCATION, ADVANCEMENT AND DEVELOPMENT (LEAD) -SEEKS TO STRENGTHEN THE CAPACITY OF MUNICIPAL LEADERS TO ADDRESS THE NEEDS OF CHILDREN AND FAMILIES IN THEIR OWN COMMUNITIES. ITS OWN WORK FOCUSES ON FIVE CORE PROGRAM AREAS - EDUCATION, YOUTH DEVELOPMENT, EARLY CHILDHOOD DEVELOPMENT, THE SAFETY OF CHILDREN AND YOUTH, AND FAMILY ECONOMIC SECURITY. LEAD PROVIDES TECHNICAL ASSISTANCE SUPPORT TO MAYORS, COUNCIL MEMBERS, AND THEIR STAFFS IN PROGRAM AREAS.

4b (Code:) (Expenses \$ 6,110,595 including grants of \$ 675,000) (Revenue \$ 263,862)

CENTER FOR MUNICIPAL PRACTICE (CMP) - DEVELOPS, CONDUCTS AND REPORTS MAYORS, COUNCIL MEMBERS, AND THEIR STAFFS IN PROGRAM AREAS. RESEARCH ON PROGRAMS AND ISSUES OF IMPORTANCE TO CITIES AND TOWNS AND TO THE LEAGUE.

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 25,460,113

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions.	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10	No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	No
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?	11f Yes	
12a If "Yes," complete Schedule D, Part X, line 26. Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions.	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21 Yes	

Part IV

Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons?	26	No
27	If "Yes," complete Schedule L, Part I. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	No
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	No
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions?	30	No
31	If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?	33	No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Yes

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☒

		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	144
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes

Part V		Statements Regarding Other IRS Filings and Tax Compliance (continued)		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		2a	59	
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b	Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		No
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O		3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		No
b If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		
7 Organizations that may receive deductible contributions under section 170(c).				
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		7a		No
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		No
d If "Yes," indicate the number of Forms 8282 filed during the year		7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?				
9 Sponsoring organizations maintaining donor advised funds.				
a Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10 Section 501(c)(7) organizations. Enter:				
a Initiation fees and capital contributions included on Part VIII, line 12		10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		10b		
11 Section 501(c)(12) organizations. Enter:				
a Gross income from members or shareholders		11a		
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)		11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?				
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.		12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.				
a Is the organization licensed to issue qualified health plans in more than one state?		13a		
Note. See the instructions for additional information the organization must report on Schedule O.				
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		13b		
c Enter the amount of reserves on hand		13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?		14a		No
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?				
16 Is the organization subject to the section 4968 excise tax on net investment income?				
If "Yes," complete Form 4720, Schedule O.		16		No
17 Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?		17		
If "Yes," complete Form 6069.				

Part VI

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year.	1a	63	
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent	1b	63	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed _____

18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
CLARENCE ANTHONY 660 N CAPITAL ST NW SUITE 450 WASHINGTON, DC 20001 (202) 626-3064

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization’s tax year.

- List all of the organization’s **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization’s **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization’s five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization’s **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization’s **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee			
(1) DR DAVID SANDER PRESIDENT	1.00	X		X			0	0	0
(2) SHARON WESTON BROOME FIRST VICE PRESIDENT	1.00	X		X			0	0	0
(3) STEVE PATTERSON SECOND VICE PRESIDENT	1.00	X		X			0	0	0
(4) VICTORIA WOODARDS IMMEDIATE PAST PRESIDENT	1.00	X		X			0	0	0
(5) BRIAN J O'NEILL PAST PRESIDENT	1.00	X					0	0	0
(6) JAMES E MITCHELL JR PAST PRESIDENT	1.00	X					0	0	0
(7) VINCE R WILLIAMS PAST PRESIDENT	1.00	X					0	0	0
(8) AARON BANKS DIRECTOR	1.00	X					0	0	0
(9) ANDREA BAREFIELD DIRECTOR	1.00	X					0	0	0
(10) ANDREAS D ADDISON DIRECTOR	1.00	X					0	0	0
(11) ASHLEY VANORNY DIRECTOR	1.00	X					0	0	0
(12) BIANCA MOTLEY BROOM DIRECTOR	1.00	X					0	0	0
(13) BLAINE A GRIFFIN DIRECTOR	1.00	X					0	0	0
(14) BYRON AMOS DIRECTOR	1.00	X					0	0	0
(15) CHRISTOPHER ROBERTS DIRECTOR	1.00	X					0	0	0
(16) CINDY DYBALLA DIRECTOR	1.00	X					0	0	0
(17) CLARK HOPPER DIRECTOR	1.00	X					0	0	0

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee			
(18) DAN KEALEY DIRECTOR	1.00 1.00	...X					0	0	0
(19) DANIEL P GILMARTIN DIRECTOR	1.00 1.00	...X					0	0	0
(20) DARRELL O'QUINN DIRECTOR	1.00 1.00	...X					0	0	0
(21) DAVID HOLT DIRECTOR	1.00 1.00	...X					0	0	0
(22) DEBRA WIMPEE DIRECTOR	1.00 1.00	...X					0	0	0
(23) DENISE C MITCHELL DIRECTOR	1.00 1.00	...X					0	0	0
(24) DOUG SPROUSE DIRECTOR	1.00 1.00	...X					0	0	0
(25) DR ADITI BUSSELLS DIRECTOR	1.00 1.00	...X					0	0	0
(26) DR ADRIANA ROCHA GARCIA DIRECTOR	1.00 1.00	...X					0	0	0
(27) DR BARBARA ODOM-WESLEY DIRECTOR	1.00 1.00	...X					0	0	0
(28) DR CHRISTINA HOBBS DIRECTOR	1.00 1.00	...X					0	0	0
(29) EMMANUEL REMY DIRECTOR	1.00 1.00	...X					0	0	0
(30) GILBERT VILLEGAS DIRECTOR	1.00 1.00	...X					0	0	0
(31) GREG LANGOWSKI DIRECTOR	1.00 1.00	...X					0	0	0
(32) GYNA MACHELLE BIVENS DIRECTOR	1.00 1.00	...X					0	0	0
(33) HATTIE PORTIS-JONES DIRECTOR	1.00 1.00	...X					0	0	0
(34) HON JAIME PATINO DIRECTOR	1.00 1.00	...X					0	0	0
(35) HON MARK SHEPHERD DIRECTOR	1.00 1.00	...X					0	0	0
(36) HON NATHANIEL GEORGE BOOKER DIRECTOR	1.00 1.00	...X					0	0	0
(37) JANET ARBUCKLE DIRECTOR	1.00 1.00	...X					0	0	0
(38) JANICE ZAHN DIRECTOR	1.00 1.00	...X					0	0	0
(39) JEANETTE HERRON DIRECTOR	1.00 1.00	...X					0	0	0
(40) JEANNIE GARNER DIRECTOR	1.00 1.00	...X					0	0	0
(41) JEFF WEISENSEL DIRECTOR	1.00 1.00	...X					0	0	0
(42) JODI MILLER DIRECTOR	1.00 1.00	...X					0	0	0
(43) JOLIEN CARABALLO DIRECTOR	1.00 1.00	...X					0	0	0
(44) JOSH MOENNING DIRECTOR	1.00 1.00	...X					0	0	0
(45) JOSHUA SIMMONS DIRECTOR	1.00 1.00	...X					0	0	0
(46) KELLY LYNCH DIRECTOR	1.00 1.00	...X					0	0	0
(47) KEVIN J KRAMER DIRECTOR	1.00 1.00	...X					0	0	0
(48) KRISTOPHER DAHIR DIRECTOR	1.00 1.00	...X					0	0	0
(49) LAURA WEINBERG DIRECTOR	1.00 1.00	...X					0	0	0
(50) MARK FREEMAN DIRECTOR	1.00 1.00	...X					0	0	0
(51) MARK R HAYES DIRECTOR	1.00 1.00	...X					0	0	0
(52) MATT ORLANDO DIRECTOR	1.00 1.00	...X					0	0	0
(53) MICHAEL C BLAKE DIRECTOR	1.00 1.00	...X					0	0	0
(54) MICHELLE GOWDY DIRECTOR	1.00 1.00	...X					0	0	0
(55) MR EMMETT V JORDAN DIRECTOR	1.00 1.00	...X					0	0	0
(56) MR MATT TURNER DIRECTOR	1.00 1.00	...X					0	0	0
(57) MRS DOREEN GARLID DIRECTOR	1.00 1.00	...X					0	0	0
(58) PETER KWON DIRECTOR	1.00 1.00	...X					0	0	0
(59) RICHARD SHEETS DIRECTOR	1.00 1.00	...X					0	0	0
(60) RUTH GRENDahl DIRECTOR	1.00 1.00	...X					0	0	0
(61) TED BRADY DIRECTOR	1.00 1.00	...X					0	0	0
(62) THOMAS BELSHE DIRECTOR	1.00 1.00	...X					0	0	0
(63) TRAVIS BRUTON DIRECTOR	1.00 1.00	...X					0	0	0
(64) BRUCE DUKE DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(65) CARROLL WATSON DIRECTOR UNTIL 12/2023	1.00 1.00	...X					0	0	0
(66) CHALICE SAVAGE DIRECTOR UNTIL 8/2024	1.00 1.00	...X					0	0	0
(67) DAN HARDY DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(68) EDWARD SUNDQUIST DIRECTOR UNTIL 12/2023	1.00 1.00	...X					0	0	0
(69) EMILY LARSON DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(70) HEALTHER HALL DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(71) JAKE SPANO DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(72) KATE KRULLER DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(73) KENT KEEL DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(74) LEO LONGWORTH DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(75) MARY DENNIS DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(76) NILS ANDREASSEN DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(77) PETER BAYNES DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(78) RAS BARAKA DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(79) SHANNON HARDIN DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(80) STEVE WILLIAMS DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(81) TARA MOSLEY-SAMPLES DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(82) TY STOBER DIRECTOR UNTIL 11/2023	1.00 1.00	...X					0	0	0
(83) CLARENCE E ANTHONY CEO/EXECUTIVE DIRECTOR	6.00 32.00			X			170,366	681,464	94,365
(84) MICHAEL TERSECK CFO	15.00 13.00			X			0	191,569	27,438
(85) ROBERT BLAINE SR. EXECUTIVE DIRECTOR, LEAD	38.00 0.00				X		233,403	0	53,273
(86) JUSTIN EDWARDS DATA DIRECTOR	38.00 0.00				X		165,948	0	35,827
(87) KATIE DAILINGER PROJECT DIRECTOR, LIH	38.00 0.00				X		174,278	0	18,964
(88) ANDREW MOORE DIR. YOUTH & YOUNG ADULT CONNECTIONS	38.00 0.00				X		166,608	0	20,658
(89) TONJA RUCKER DIRECTOR, EARLY CHILDHOOD	38.00 0.00				X		162,979	0	11,178
1b Sub-Total									
c Total from continuation sheets to Part VII, Section A . . .									
d Total (add lines 1b and 1c)					1,073,582		873,033	261,703	

2

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

19

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	Yes	No
		3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
		4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No
		5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.		
(A) Name and business address	(B) Description of services	(C) Compensation
SMART SURFACES COALITION 6109 32ND PLACE NW WASHINGTON, DC 20015 CHILDREN & NATURE NETWORK	GRANT SUBAWARDEE	936,700
1611 COUNTY ROAD B WEST STE 320 ROSEVILLE, MN 55113 MAYOR AND CITY COUNCIL OF BALTIMORE	PASS THROUGH GRANT	756,540
100 HOLIDAY STREET BALTIMORE, MD 21202 NARRATIVE STRATEGIES LLC	PASS THROUGH GRANT	475,000
1400 L STREET NW SUITE 500 WASHINGTON, DC 20005 WORLD RESOURCES INSTITUTE	PROFESSIONAL SERVICES - SOFTWARE	296,804
10 G STREET NE SUITE 800 WASHINGTON, DC 20002	PASS THROUGH GRANT	242,500
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization		29

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and Other	1a	Federated campaigns	1a	
Similar Amounts		Membership dues	1b	
		Fundraising events	1c	
		Related organizations	1d	
		Government grants (contributions)	1e	
		All other contributions, gifts, grants, and similar amounts not included above	1f	
		Noncash contributions included in lines 1a - 1f:\$	1g	
		h Total. Add lines 1a-1f		

Program Service Revenue	2a	SPONSORSHIPS	Business Code				
			900099	263,862	263,862		
	b						
	c						
	d						
	e						
	f	All other program service revenue.					
	9	Total. Add lines 2a-2f.	263,862				

Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)				
	4	Income from investment of tax-exempt bond proceeds				
	5	Royalties				
	6a	Gross rents	(i) Real	(ii) Personal		
	b	Less: rental expenses	6b			
	c	Rental income or (loss)	6c			
	d	Net rental income or (loss)				
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other		
	b	Less: cost or other basis and sales expenses	7b			
	c	Gain or (loss)	7c			
	d	Net gain or (loss)				
	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	8a			
	b	Less: direct expenses	8b			
	c	Net income or (loss) from fundraising events				
	9a	Gross income from gaming activities. See Part IV, line 19	9a			
	b	Less: direct expenses	9b			
	c	Net income or (loss) from gaming activities				
	10a	Gross sales of inventory, less returns and allowances	10a			
	b	Less: cost of goods sold	10b			
	c	Net income or (loss) from sales of inventory				

OtherRevenueMiscAmt	11a	Business Code				
	b					
	c					
	d All other revenue					
e Total. Add lines 11a–11d						
12 Total revenue. See instructions			21,256,291	263,862	0	0

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	3,490,015	3,490,015		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	221,422	221,422		
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	6,579,081	6,184,420	187,500	207,161
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	558,069	525,075	15,675	17,319
9 Other employee benefits	522,126	491,382	14,606	16,138
10 Payroll taxes	1,480,733	1,394,499	40,969	45,265
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	7,140,902	7,140,741		161
12 Advertising and promotion	86,369	86,369		
13 Office expenses	182,747	182,747		
14 Information technology	176,099	176,099		
15 Royalties				
16 Occupancy				
17 Travel	833,702	833,702		
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	1,816,492	1,816,492		
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a INDIRECT COSTS	2,762,090	2,762,090		
b DUES & REGISTRATIONS	99,212	99,212		
c NON-PAYROLL: TEMP LABOR	54,769	54,769		
d TAXES	1,079	1,079		
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	26,004,907	25,460,113	258,750	286,044
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

☐

				(A)		(B)
				Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			1	
	2	Savings and temporary cash investments		7,331,286	2	5,724,308
	3	Pledges and grants receivable, net		9,948,594	3	11,920,591
	4	Accounts receivable, net		22,483	4	297,487
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		13,378	9	51,853
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a			
	b	Less: accumulated depreciation	10b		10c	
	11	Investments—publicly traded securities		1,592,511	11	
	12	Investments—other securities. See Part IV, line 11			12	
	13	Investments—program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		4,915,078	15	585,025
16	Total assets. Add lines 1 through 15 (must equal line 33)		23,823,330	16	18,579,264	
Liabilities	17	Accounts payable and accrued expenses		1,128,945	17	3,442,836
	18	Grants payable		4,487,473	18	2,231,933
	19	Deferred revenue		933,529	19	379,728
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D			25	
	26	Total liabilities. Add lines 17 through 25		6,549,947	26	6,054,497
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.					
	27	Net assets without donor restrictions		-4,775,631	27	-520,299
	28	Net assets with donor restrictions		22,049,014	28	13,045,066
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.					
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		17,273,383	32	12,524,767
	33	Total liabilities and net assets/fund balances		23,823,330	33	18,579,264

Part XI

Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	21,256,291
2	Total expenses (must equal Part IX, column (A), line 25)	2	26,004,907
3	Revenue less expenses. Subtract line 2 from line 1	3	-4,748,616
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	17,273,383
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	10	12,524,767

Part XII

Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

Name of the organization
NATIONAL LEAGUE OF CITIES INSTITUTE INC

Employer identification number
52-6055762

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9

☐

An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10

☐

An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11

☐

An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12

☒

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a

☒

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e

☒

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f

Enter the number of supported organizations

1
- g

Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A) NAT'L LEAGUE OF CITIES	530226780	10	Yes		0	0
Total	1				0	0

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . .						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7 Amounts from line 4. . .						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on . . .						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2023 (line 6, column (f) divided by line 11, column (f))	14	
15 Public support percentage for 2022 Schedule A, Part II, line 14	15	
16a 33 1/3% support test—2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		☐
b 33 1/3% support test—2022. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		☐
17a 10%-facts-and-circumstances test—2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		☐
b 10%-facts-and-circumstances test—2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		☐
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		☐

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 Total support. (Add lines 9, 10c, 11, and 12.) .						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						☐

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2023 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2022 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2023 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2022 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2023. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization		☐
b 33 1/3% support tests—2022. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization		☐
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions		☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		No
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		No
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		No
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		No
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990) .		No
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		No
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		No
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		No
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		No
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		No
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b	A family member of a person described on 11a above?		
c	A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI.</i>		
		11a	No
		11b	No
		11c	No

Section B. Type I Supporting Organizations

		Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
		1	Yes
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		
		2	No

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
		1	

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
		1	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
		2	
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
		3	

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):			
a	☐ The organization satisfied the Activities Test. Complete line 2 below.			
b	☐ The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)			
2	Activities Test. Answer lines 2a and 2b below.			
			Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>			
		2a		
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>			
		2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i>			
		3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>			
		3b		

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in **Part VI***). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

(A) Prior Year

(B) Current Year
(optional)

- | | | |
|----------|--|----------|
| 1 | Net short-term capital gain | 1 |
| 2 | Recoveries of prior-year distributions | 2 |
| 3 | Other gross income (see instructions) | 3 |
| 4 | Add lines 1 through 3 | 4 |
| 5 | Depreciation and depletion | 5 |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 |
| 7 | Other expenses (see instructions) | 7 |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 |

Section B - Minimum Asset Amount

(A) Prior Year

(B) Current Year
(optional)

- | | | |
|----------|---|-----------|
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | 1 |
| a | Average monthly value of securities | 1a |
| b | Average monthly cash balances | 1b |
| c | Fair market value of other non-exempt-use assets | 1c |
| d | Total (add lines 1a, 1b, and 1c) | 1d |
| e | Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>): | |
| 2 | Acquisition indebtedness applicable to non-exempt use assets | 2 |
| 3 | Subtract line 2 from line 1d | 3 |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 |
| 6 | Multiply line 5 by 0.035 | 6 |
| 7 | Recoveries of prior-year distributions | 7 |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 |

Section C - Distributable Amount

Current Year

- | | | |
|----------|--|----------|
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 |
| 2 | Enter 85% of line 1 | 2 |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 |
| 4 | Enter greater of line 2 or line 3 | 4 |
| 5 | Income tax imposed in prior year | 5 |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 |

- 7** ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)		
Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (<i>prior IRS approval required - provide details in Part VI</i>)	5	
6 Other distributions (<i>describe in Part VI</i>). See instructions	6	
7 Total annual distributions. Add lines 1 through 6.	7	
8 Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions	8	
9 Distributable amount for 2023 from Section C, line 6	9	
10 Line 8 amount divided by Line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1 Distributable amount for 2023 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2023 (reasonable cause required-- <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2023:			
a From 2018.			
b From 2019.			
c From 2020.			
d From 2021.			
e From 2022.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2023 distributable amount			
i Carryover from 2018 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2023 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2023 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2024. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2019.			
b Excess from 2020.			
c Excess from 2021.			
d Excess from 2022.			
e Excess from 2023.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
FORM 990, SCHEDULE A, PART IV, LINE 3B	NATIONAL LEAGUE OF CITIES INSTITUTE (NLCI) IS THE SUPPORTING ORGANIZATION FOR THE NATIONAL LEAGUE OF CITIES (NLC), A 501(C)(4) ORGANIZATION. NLCI PERFORMED THE 509(A)(2) TEST FOR NLC AND FOUND THAT NLC'S SUPPORT PERCENTAGE EXCEEDS THE 33% MINIMUM OF PUBLIC SUPPORT THAT WOULD BE REQUIRED IF NLC WERE DESCRIBED AS SUCH AN ENTITY. ACCORDINGLY, NLCI IS ELIGIBLE TO SUPPORT NLC.
FORM 990, SCHEDULE A, PART IV, LINE 3C	FUNDS PROVIDED TO THE SUPPORTED ORGANIZATION (NLC) ARE REVIEWED INTERNALLY AND WITH ITS ACCOUNTING FIRM TO ENSURE PROPER USE.

Additional Data

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Schedule B (Form 990) Department of the Treasury Internal Revenue Service	Schedule of Contributors ▶ Attach to Form 990, 990-EZ, or 990-PF. ▶ Go to www.irs.gov/Form990 for the latest information.	OMB No. 1545-0047
		2023
Name of the organization NATIONAL LEAGUE OF CITIES INSTITUTE INC		Employer identification number 52-6055762

Organization type (check one):

Filers of:	Section:
Form 990 or 990-EZ	☐ 501(c)() (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust not treated as a private foundation
	☐ 527 political organization
Form 990-PF	☐ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization NATIONAL LEAGUE OF CITIES INSTITUTE INC	Employer identification number 52-6055762
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Part I

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED		\$ RESTRICTED	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)

Name of organization NATIONAL LEAGUE OF CITIES INSTITUTE INC	Employer identification number 52-6055762
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Part II

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	

Name of organization NATIONAL LEAGUE OF CITIES INSTITUTE INC	Employer identification number 52-6055762
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	

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Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate value of contributions to (during year)	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No	

Part II Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1	Purpose(s) of conservation easements held by the organization (check all that apply). ☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area ☐ Protection of natural habitat ☐ Preservation of a certified historic structure ☐ Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	
a	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____	
4	Number of states where property subject to conservation easement is located ▶ _____	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____	
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____	
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.	
b	If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____ (ii) Assets included in Form 990, Part X ▶ \$ _____	
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____ b Assets included in Form 990, Part X ▶ \$ _____	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☐ Public exhibition

d

☐ Loan or exchange programs

b

☐ Scholarly research

e

☐ Other

c

☐ Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

☐ Yes

☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . .

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶

c

Term endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

(ii) Related organizations

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)		
3a(ii)		
3b		

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment				
e Other				

Total.

Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶

0

Schedule D (Form 990) 2022

Part VII

Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ►		

Part VIII

Investments - Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ►		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) ►	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ►	
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒	

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART X, LINE 2:	THE LEAGUE PERFORMED AN EVALUATION OF UNCERTAINTY IN INCOME TAXES FOR THE YEAR ENDED SEPTEMBER 30, 2024, AND DETERMINED THAT THERE ARE NO MATTERS THAT WOULD REQUIRE RECOGNITION IN THE CONSOLIDATED FINANCIAL STATEMENTS OR THAT MAY HAVE ANY EFFECT ON ITS TAXEXEMPT STATUS. THE LEAGUE'S TAX RETURNS ARE SUBJECT TO POSSIBLE EXAMINATION BY THE TAXING AUTHORITIES. FOR FEDERAL TAX PURPOSES, THE TAX RETURNS REMAIN OPEN FOR POSSIBLE EXAMINATION FOR A PERIOD OF THREE YEARS AFTER THE RESPECTIVE FILING DEADLINES FOR THOSE RETURNS, HOWEVER, THERE ARE NO EXAMINATIONS IN PROGRESS FOR ANY TAX PERIODS. IT IS THE LEAGUE'S POLICY TO RECOGNIZE INTEREST AND PENALTIES RELATED TO UNCERTAINTY IN INCOME TAXES, IF ANY, IN INTEREST OR INCOME TAX EXPENSE. AS OF SEPTEMBER 30, 2024, NO UNCERTAINTIES REQUIRED THE LEAGUE TO PROVIDE FOR INTEREST AND/OR PENALTIES.

Additional Data

[Return to Form](#)

Software ID:

Software Version:

Schedule T
(Form 990)

OMB No. 1545-0047

2023

Open to Public Inspection

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
► Go to www.irs.gov/Form990 for the latest information.

► Attach to Form 990.

Department of the Treasury
Internal Revenue Service

Name of the organization
NATIONAL LEAGUE OF CITIES INSTITUTE INC

Employer identification number
52-6055762

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of the organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) ARKANSAS COMMUNITY FOUNDATION INC 5 ALLIED DRIVE SUITE 51110 LITTLE ROCK,AR 72202	52-1055743	501(C)(3)	15,000	0	N/A	N/A	EARLY CHILDHOOD WORKFORCE COMMITMENT
(2)ARTS-COUNCIL OF WINSTON-SALEM & FORSYTH COUNTY 251 N SPRUCE STREET WINSTONSALEM,N,C 27101	56-0526856	501(C)(3)	10,000	0	N/A	N/A	IMPROVING COMMUNITY HEALTH AND RESILIENCE THROUGH THE ARTS PROJECT;
(3)ARTSTART RHINELANDER 68 S STEVENS STREET RHINELANDER,WI 54501	27-4491029	501(C)(3)	10,000	0	N/A	N/A	IMPROVING COMMUNITY HEALTH AND RESILIENCE THROUGH THE ARTS PROJECT;
(4)AWBURY ARBORETUM ASSOCIATION ONE AWBURY ROAD PHILADELPHIA,PA 19138	22-2614286	501(C)(3)	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(5) BEAVERTON AREA CHAMBER OF COMMERCE 12600 SW CRESCENT STREET SUITE 160 BEAVERTON,OR 97005	93-0423398	501(C)(3)	15,000	0	N/A	N/A	TO SUPPORT THE INCLUSIVE ENTREPRENEURSHIP (CIE) NETWORK
(6)NEVERLY GRAY BUSINESS EXCHANGE CENTER INC 334 E UTICA STREET BUFFALO,NY 14208	85-3125463	501(C)(3)	15,000	0	N/A	N/A	TO SUPPORT THE INCLUSIVE ENTREPRENEURSHIP (CIE) NETWORK
(7) BLACK 30 2712 FREEDOM HILL CT LAWRENCE,KS 66047	92-3691487	501(C)(3)	30,000	0	N/A	N/A	TO SUPPORT THE INCLUSIVE ENTREPRENEURSHIP (CIE) NETWORK
(8) BLACK ENTREPRENEURS OF THE FLORENCE ASSOCIATION 120 N 4TH STREET MANHATTAN,KS 66502	85-2988527	501(C)(3)	15,000	0	N/A	N/A	TO SUPPORT THE INCLUSIVE ENTREPRENEURSHIP (CIE) NETWORK
(9) CENTRAL MISSOURI COMMUNITY ACTION 807 N PROVIDENCE ROAD COLUMBIA,MO 65203	43-0835026	501(C)(3)	60,000	0	N/A	N/A	TO SUPPORT THE EARLY CHILDHOOD WORKFORCE
(10) CHAMBER FOR HISPANIC PROGRESS LLC 718 CONNECTICUT AVENUE NORFOLK,VA 23508	93-3026234	501(C)(3)	15,000	0	N/A	N/A	TO HELP GROW THE UTILIZATION OF HISPANIC BUSINESSES IN THE CITY OF NORFOLK
(11) CHILD START INC 1002 S OLIVER WICHITA,KS 67218	48-0637922	501(C)(3)	15,000	0	N/A	N/A	EARLY CHILDHOOD WORKFORCE COMMITMENT,
(12) CHILDREN & NATURE NETWORK 1611 COUNTRY ROAD B WEST STE 320 ROSEVILLE,MN 55113	14-1959018	501(C)(3)	740,000	0	N/A	N/A	GENERAL SUPPORT
(13) CITY OF AURORA 44 EAST DOUNER PLACE AURORA,IL 60507	36-6005778	GOVERNMENT	20,000	0	N/A	N/A	SUPPORT OF COMMUNITY NEEDS AND ADVANCE ECONOMIC MOBILITY OF RESIDENTS
(14) CITY OF BATON ROUGE/PARISH OF EAST BATON ROUGE ATTN FINANCE DEPARTMENT PO BOX 1471 BATON,LA 708211471	72-6000137	GOVERNMENT	15,000	0	N/A	N/A	FACILITATE THE OPERALIZATIONOF THE DBE (DISADVANTAGED BUSINESS ENTERPRISE)
(15) CITY OF BURLINGTON 149 CHURCH ST BURLINGTON,VT 05401	03-6000410	GOVERNMENT	20,000	0	N/A	N/A	SUPPORT OF COMMUNITY NEEDS AND ADVANCE ECONOMIC MOBILITY OF RESIDENTS
(16) CITY OF CHARLOTTE - CHARLOTTE BUSINESS INCLUSION PROGRAM 600 E TRADE STREET SUITE 500 CHARLOTTE,N,C 28202	52-1333483	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM MAPPING COMMITMENT
(17) CITY OF CHATTANOOGA 101 EAST 11TH STREET 101 CHATTANOOGA,TN 37402	62-6000259	GOVERNMENT	30,000	0	N/A	N/A	TO SUPPORT THE IMPLEMENTATION OF ITS ANCHOR PROCUREMENT COMMITMENT
(18) CITY OF DALLAS 15000 MARILLA STREET ROOM 4CN DALLAS,TX 75201	75-6000508	GOVERNMENT	45,000	0	N/A	N/A	SUPPORT OF COMMUNITY NEEDS AND ADVANCE ECONOMIC MOBILITY OF RESIDENTS
(19) CITY OF DANVILLE 427 PATTON STREET DANVILLE,VA 24541	54-6001243	GOVERNMENT	10,000	0	N/A	N/A	BOLSTER OR CREATE A SUSTAINABILITY PLAN FOR THEIR SOUTHERN CITIES ECONOMIC INCLUSION (SCEI) PROJECT.
(20) CITY OF DORAL 8401 NW 53RD TERRACE DORAL,FL 33166	73-1690945	GOVERNMENT	10,000	0	N/A	N/A	GENERAL SUPPORT
(21) CITY OF EDINBURG 415 W UNIVERSITY DR EDINBURG,TX 78539	74-6000714	GOVERNMENT	10,000	0	N/A	N/A	SUPPORT OF ARTS AND HEALTH
(22) CITY OF EVANSTON 2100 RIDGE AVE EVANSTON,IL 60201	36-6005870	GOVERNMENT	15,000	0	N/A	N/A	ECOSYSTEM MAPPING COMMITMENT
(23) CITY OF GRAND ISLAND PO BOX 1968 GRAND ISLAND,NE 68802	47-6006205	GOVERNMENT	20,000	0	N/A	N/A	ADVANCE ECONOMIC MOBILITY
(24) CITY OF GUSTAVUS PO BOX 1 GISTAVUS,AL 99826	27-0085777	GOVERNMENT	20,000	0	N/A	N/A	ADVANCE ECONOMIC MOBILITY
(25) CITY OF JACKSON MS PO BOX 17 JACKSON,MS 39205	64-6000503	GOVERNMENT	240,000	0	N/A	N/A	EXPANDING AND SUSTAINING THE ECONOMIC MOBILITY OF RSIDENTS AND SMALL BUSINESSES.
(26) CITY OF KANKAKEE 204 S S INDIANA AVE KANKAKEE,IL 60901	36-6005939	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM ACCELERATOR COMMITMENT
(27) CITY OF KNOXVILLE 400 MAIN STREET SUITE 555 KNOXVILLE,TN 37901	62-6000326	GOVERNMENT	15,000	0	N/A	N/A	FAIR AND INCLUSIVE BUSINESS PRACTICES
(28) CITY OF LANSING 1220 W KALAMAZOO ST LANSING,MI 48933	38-6004628	GOVERNMENT	10,000	0	N/A	N/A	IMPROVE FINANCIAL STABILITY OF RESIDENTS
(29) CITY OF LAS VEGAS 495 SOUTH MAIN STREET 5TH FL LAS VEGAS,NV 89101	88-6000198	GOVERNMENT	30,000	0	N/A	N/A	IMPROVE FINANCIAL STABILITY OF RESIDENTS
(30) CITY OF LAUDERHILL 5581 W OAKLAND PK BLVD LAUDERHILL,FL 33313	59-6044104	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS MICROLENDING COMMITMENT
(31) CITY OF LAWRENCE KS 6 E 6TH STREET LAWRENCE,KS 66044	48-6033520	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM MAPPING COMMITMENT
(32) CITY OF LINDEN 211 N MAIN ST LINDEN,AL 36748	63-1148272	GOVERNMENT	20,000	0	N/A	N/A	EXPANDING AND SUSTAINING THE ECONOMIC MOBILITY OF RESIDENTS AND SMALL BUSINESSES
(33) CITY OF MONTGOMERY 103 NORTH PERRY STREET MONTGOMERY,AL 36104	63-6001323	GOVERNMENT	60,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ENTREPRENEURSHIP CURRICULUM COMMITMENT
(34) CITY OF MUSKOGEE PO BOX 1927 MUSKOGEE,OK 744021927	73-6005340	GOVERNMENT	15,000	0	N/A	N/A	ECOSYSTEM MAPPING COMMITMENT
(35) CITY OF OMAHA 1819 FARNAM STREET SUITE 1004 OMAHA,NE 68183	47-6006304	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM ACCELERATOR COMMITMENT
(36) CITY OF PATTERSON 1314 MAIN STREET PO BOX 367 PATTERSON,LA 70392	72-6001078	GOVERNMENT	22,000	0	N/A	N/A	SUPPORT OF ECONOMIC INCLUSION
(37) CITY OF PUEBLO ONE CITY HALL PLACE PUEBLO,CO 81003	84-6000615	GOVERNMENT	30,000	0	N/A	N/A	INCREASE RACIAL EQUITY AND ECONOMIC MOBILITY FOR RESIDENTS
(38) CITY OF RALEIGH 222 WEST HARGETT STREET PO BOX 590 RALEIGH,NC 276020509	56-6000236	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM ACCELERATOR COMMITMENT
(39) CITY OF ROCKY FORD 203 S MAIN ROCKY FORD,CO 81067	84-6000618	GOVERNMENT	40,000	0	N/A	N/A	BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(40) CITY OF SAINT LOUIS CITY HALL 1200 MARKET STREET SAINT LOUIS,MO 63103	43-6003231	GOVERNMENT	39,190	0	N/A	N/A	TO IMPROVE THE FINANCIAL STABILITY OF AT-RISK REDIENTS
(41) CITY OF SNOHOMISH PO BOX 1589 SNOHOMISH,WA 98291	91-6001278	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM MAPPING COMMITMENT
(42) CITY OF SOUTH SAN FRANCISCO 400 GRAND AVENUE SOUTH SAN FRANCISCO,CA 94080	94-4000435	GOVERNMENT	20,000	0	N/A	N/A	ADVANCE ECONOMIC MOBILITY
(43) CITY OF ST PETERSBURG PO BOX 2842 ST PETERSBURG,FL 33731	59-6000424	GOVERNMENT	15,000	0	N/A	N/A	ADVANCE ECONOMIC MOBILITY
(44) CITY OF TOPEKA 215 SE 7TH STREET RM 251 TOPEKA,KS 66603	48-6028707	GOVERNMENT	30,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS HISPANIC/LATINX BUSINESS OWNERS
(45) CITY OF TUCSON 255 W ALAMEDA ST TUCSON,AZ 85701	86-6000266	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ANCHOR PROCUREMENT COMMITMENT
(46) CITY OF WEBSTER GROVES 4 E LOCKWOOD AVENUE WEBSTER GROVES,MO 63119	43-6003996	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM MAPPING COMMITMENT
(47) CIVSTART CORP 1809 A STREET SE SUITE 2 WASHINGTON,D,C 20003	83-4307795	501(C)(3)	75,000	0	N/A	N/A	CITY INCLUSIVE ENTREPRENEURSHIP
(48) DEPARTMENT OF REGULATORY AND ECONOMIC RESOURCES 701 NW 1ST COURT 3RD FLOOR MIAMI,FL 33136	59-6000573	GOVERNMENT	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM MAPPING COMMITMENT
(49) FLORIDA INSTITUTE FOR WORKFORCE INNOVATION INC PO BOX 13522 GAINESVILLE,FL 32604	59-2596359	501(C)(3)	10,000	0	N/A	N/A	IMPROVING COMMUNITY HEALTH AND RESILIENCE THROUGH THE ARTS INITIATIVE
(50) FORT WORTH HISPANIC CHAMBER OF COMMERCE 1327 N MAIN STREET FORT WORTH,TX 76132	91-2083231	501(C)(6)	30,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS HISPANIC/LATINX BUSINESS OWNERS
(51) GREATER DES MOINES PARTNERSHIP 700 LOLOUST STREET SUITE 100 DES MOINES,IA 50309	42-1489668	501(C)(6)	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ANCHOR PROCUREMENT COMMITMENT
(52) IMPACT COUNTY ECONOMIC DEVELOPMENT FOUNDATION 409 VINE STREET BATESVILLE,AR 72501	71-0637199	501(C)(3)	15,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(53) IMPACT HUB HOUSTON 1801 MAIN STREET SUITE 1000 HOUSTON,TX 77002	83-2379449	501(C)(3)	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM ACCELERATOR COMMITMENT
(54) LONE STAR JUSTICE ALLIANCE 3809 S 1ST STREET AUSTIN,TX 78704	82-2345921	501(C)(3)	225,000	0	N/A	N/A	SUPPORT COORDINATED, EQUITABLE, COMMUNITY-CENTERED SAFETY EFFORTS
(55) MADISON PARKS FOUNDATION INC CITY OF MADISON 330 E LAKESIDE ST MADISON,WI 53715	33-1047992	501(C)(3)	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(56) MASSACHUSETTS LG8T BUSINESS NETWORK 50 MILK STREET 16TH FLOOR BOSTON,MA 02109	85-0612647	501(C)(3)	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM ACCELERATOR COMMITMENT
(57) MAYOR AND CITY COUNCIL OF BALTIMORE MONSE 100 HOLIDAY ST BALTIMORE,MD 21202	52-6000769	GOVERNMENT	225,000	0	N/A	N/A	REIMAGINING COMMUNITY SAFETY INITIATIVE
(58) MISSISSIPPI CENTER FOR CULTURAL PRODUCTION 319 WHITE OAK STREET UTICA,MS 39175	81-5217491	501(C)(3)	20,000	0	N/A	N/A	IMPROVING COMMUNITY HEALTH AND RESILIENCE THROUGH THE ARTS PROJECT;
(59) NEW HAMPSHIRE CATHOLIC CHARITIES INC 100 WILLIAM LOEB DRIVE UNIT 3 MANCHESTER,NH 03109	02-0222163	501(C)(3)	7,485	0	N/A	N/A	DEVELOPING A CITY-WIDE COMMUNICATIONS AND COMMUNITY ENGAGEMENT PLAN
(60) OKLAHOMA CITY INNOVATION DISTRICT 755 RESEARCH PARKWAY SUITE 423 OKLAHOMA CITY,OK 73104	73-0756329	501(C)(3)	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM ACCELERATOR COMMITMENT
(61) ONWARD A LEGACY FOUNDATION PO BOX 26 CORTEZ,CO 81321	26-0045741	501(C)(3)	35,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS HISPANIC/LATINX BUSINESS OWNERS
(62) PATERSON PUBLIC SCHOOLS 90 DELAWARE AVENUE PATERSON,NJ 07503	84-3782779	GOVERNMENT	20,000	0	N/A	N/A	ADVANCING EQUITABLE CONNECTION TO NATURE STRATEGIES
(63) PENNY FOUNDATION PO BOX 13181 BIRMINGHAM,AL 35202	82-3036091	501(C)(3)	30,000	0	N/A	N/A	IMPROVE FINANCIAL STABILITY OF RESIDENTS
(64) PROVIDENCE HOUSING AUTHORITY 100 BROAD STREET PROVIDENCE,RI 02903	05-6000193	GOVERNMENT	20,000	0	N/A	N/A	IMPROVING COMMUNITY HEALTH AND RESILIENCE THROUGH THE ARTS PROJECT;
(65) RAIZES COLLECTIVE PO BOX 8606 SANTA ROSA,CA 95407	47-3129493	501(C)(3)	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(66) REGIONAL YOUTH ADULT STRATEGIC ACTION PARTNERSHIP (RYASAP) 2470 FAIRFIELD AVE BRIDGEPORT,CT 06605	06-1357699	501(C)(3)	75,000	0	N/A	N/A	MAKE INNOVATIVE CHANGES TO MORE EQUITABLE ECONOMIC SUCCESS FOR YOUNG PEOPLE WHO ARE MARGINALIZED FROM ECONOMIC SUCCESS
(67) RIVER BEND NATURE CENTER 1000 RUSTAD RD PO BOX 186 FARLBULT,MN 55021	45-5347146	501(C)(3)	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(68) SCHOOL DISTRICT OF THE CITY OF DEARBORN 18700 AUDETTE DEARBORN,MI 48124	38-6004193	GOVERNMENT	20,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(69) SOCIAL ENTREPRENEURS OF NEW ORLEANS INC DBA PROPELLER A FORCE FOR SOCIAL 4035 WASHINGTON AVE NEW ORLEANS,LA 70125	26-3223585	501(C)(3)	30,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM ACCELERATOR COMMITMENT
(70) THE CITY OF FREDERICK 101 N COURT STREET FREDERICK,MD 21701	52-6000789	GOVERNMENT	20,000	0	N/A	N/A	SUPPORT YOUR EFFORTS TO INCREASE ECONOMIC MOBILITY FOR FAMILIES
(71) THE ENTERPRISE CENTER INC 1100 MARKET STREET SUITE 500 CHATTANOOGA,TN 37421	20-0062024	501(C)(3)	15,000	0	N/A	N/A	EARLY CHILDHOOD WORKFORCE COMMITMENT
(72) THORNE ECOLOGICAL INSTITUTE 300 OLD LARAMIE TRAIL E LAFAYETTE,CO 80026	84-6029250	501(C)(3)	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(73) TOGETHER WE CAN 1231 JOURNEY WAY N LAS VEGAS,NV 89031	27-1727391	501(C)(3)	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(74) TOWN OF CHESTER 129 E FRONT AVENUE CHESTER,AR 72934	71-0528668	GOVERNMENT	20,000	0	N/A	N/A	SUPPORTING EXISTING STRATEGIES THAT RESPOND TO COMMUNITY NEEDS AND ADVANCE ECONOMIC MOBILITY
(75) TOWN OF GROTON 45 FORT HILL ROAD GROTON,CT 06340	06-6002010	GOVERNMENT	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(76) TRICOUNTY PLAY COLLABORATIVE 122 ESSEX DRIVE SUMMERVILLE,SC 29485	88-3187434	501(C)(3)	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(77) TULSA AUTHORITY FOR ECONOMIC DEVELOPMENT DBA PARTNER TULSA 100 S CINCINNATI AVE SUITE 6 TULSA,OK 74103	73-1372018	501(C)(3)	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS HISPANIC/LATINX BUSINESS OWNERS
(78) UNITED WAY OF TUCSON AND SOUTHERN ARIZONA INC 330 N COMMERCE PARK LOOP 200 TUCSON,AZ 85745	86-0984771	501(C)(3)	40,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS HISPANIC/LATINX BUSINESS OWNERS
(79) UNIVERSITY OF NORTH GEORGIA FOUNDATION INC PO BOX 1599 DAHLONEGA,GA 30533	23-7066297	501(C)(3)	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM MAPPING COMMITMENT
(80) VALLEY VENTURE RESEARCH 276 BRIDGE STREET SPRINGFIELD,MA 01103	04-3268603	501(C)(3)	15,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM MAPPING COMMITMENT
(81) VILLAGE OF 4900 VILLAGE COMMONS MATTESON,IL 60443	36-6005987	GOVERNMENT	30,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM MAPPING COMMITMENT
(82) VILLAGE OF MAYWOOD 40 MADISON STREET MAYWOOD,IL 60153	36-6005990	GOVERNMENT	30,000	0	N/A	N/A	SUPPORT THE IMPLEMENTATION OF ITS ECOSYSTEM MAPPING COMMITMENT
(83) WILD EARTH WILDERNESS SCHOOL 2307 LUCAS TURNPIKE HIGH FALLS,NY 01240	20-1675636	501(C)(3)	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(84) WILMINGTON ALLIANCE 100 W 10TH STREET SUITE 206 WILMINGTON,DE 19801	51-0347680	501(C)(3)	15,000	0	N/A	N/A	ENTREPRENEURSHIP CURRICULUM COMMITMENT
(85) YOUNG GIFTED & GREEN 655 S RIVERSIDE DRIVE UNIT 504B MEMPHIS,TN 38103	83-1920312	501(C)(3)	40,000	0	N/A	N/A	TO BUILD CAPACITY FOR LOCAL STRATEGIES THAT CONNECT CHILDREN TO NATURE MORE EQUITABLY.
(86) CITY OF EL PASO 300 N N CARRELL EL PASO,TX 79901	74-6000749	GOVERNMENT	20,000	0	N/A	N/A	ADVANCE ECONOMIC MOBILITY

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 84

3 Enter total number of other organizations listed in the line 1 table 2

Part III

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV	Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.
Return Reference	Explanation

Additional Data

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Software ID:
Software Version:

Name of the organization
NATIONAL LEAGUE OF CITIES INSTITUTE INC

Employer identification number
52-6055762

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e.g., maid, chauffeur, chef)		
1b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☐ Compensation committee ☐ Independent compensation consultant ☐ Form 990 of other organizations ☐ Written employment contract ☐ Compensation survey or study ☐ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes," on line 5a or 5b, describe in Part III.		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes," on line 6a or 6b, describe in Part III.		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	Yes	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 CLARENCE E ANTHONY CEO/EXECUTIVE DIRECTOR	(i)	104,483	65,883	0	0	0	170,366	0
	(ii)	----- 417,934	----- 263,530	----- 0	----- 66,698	----- 27,667	----- 775,829	----- 0
2 ROBERT BLAINE SR. EXECUTIVE DIRECTOR, LEAD	(i)	221,981	11,422	0	25,259	28,014	286,676	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
3 MICHAEL TERSECK CFO	(i)	0	0	0	0	0	0	0
	(ii)	----- 181,569	----- 10,000	----- 0	----- 7,813	----- 19,625	----- 219,007	----- 0
4 JUSTIN EDWARDS DATA DIRECTOR	(i)	164,197	1,751	0	7,813	28,014	201,775	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
5 KATIE DAILINGER PROJECT DIRECTOR, LIH	(i)	172,527	1,751	0	0	18,964	193,242	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
6 ANDREW MOORE DIR. YOUTH & YOUNG ADULT CONNECTIONS	(i)	163,236	3,372	0	0	20,658	187,266	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
7 TONJA RUCKER DIRECTOR, EARLY CHILDHOOD	(i)	156,553	6,426	0	0	11,178	174,157	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 3	NLCI DOES NOT DIRECTLY HIRE OR COMPENSATE EMPLOYEES. ALL EMPLOYEES ARE COMPENSATED BY NATIONAL LEAGUE OF CITIES SERVICES, A RELATED ORGANIZATION. THE COST OF OFFICERS AND KEY EMPLOYEES ARE ALLOCATED UNDER THE TERMS OF A COST SHARING AGREEMENT. THE FOLLOWING IS THE NLC COMPENSATION PROCESS: FOR THE EXECUTIVE DIRECTOR, A SEARCH COMMITTEE IS ASSEMBLED AND SALARY DETERMINED BY A BENCH MARKING SURVEY, COMPENSATION REPORTS, AND INPUT FROM THE HUMAN RESOURCE DIRECTOR. ALL OTHER STAFF ARE HIRED THROUGH THE HUMAN RESOURCE DEPARTMENT AS GOVERNED BY THE HUMAN RESOURCE POLICY MANUAL. PART I, LINE 7: CALENDAR YEAR DISCRETIONARY BONUSES RECEIVED BY CLARENCE E. ANTHONY, ROBERT BLAINE, JUSTIN EDWARDS, KATIE DAILINGER, ANDREW MOORE, AND TONJA RUCKER ARE REPORTED IN SCHEDULE J, PART II, COLUMN B(II).

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NATIONAL LEAGUE OF CITIES INSTITUTE INC

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Return Reference	Explanation
FORM 990, PART V, LINE 2A	NLCI ISSUED 59 W-2S IN THE CALENDAR YEAR 2023. W-2S ARE ISSUED THROUGH NATIONAL LEAGUE OF CITY SERVICES, INC., A RELATED ENTITY.
FORM 990, PART VI, SECTION A, LINE 1A	THE DIRECTORS SHALL HAVE THE POWER TO CONSTITUTE, AS THEY MAY FROM TIME TO TIME DEEM WISE, AN EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS, TO CONSIST OF A MINIMUM OF THREE DIRECTORS, AND SHALL HAVE THE POWER TO ELECT DIRECTORS AS MEMBERS THEREOF, AND AS ALTERNATES OF SUCH MEMBERS, AND TO ELECT A CHAIRMAN THEREOF, EACH TO HOLD OFFICE FOR SUCH TERM AS THE DIRECTORS SHALL PRESCRIBE AND UNTIL HIS SUCCESSOR, IF ANY, IS ELECTED AND QUALIFIED. NO ALTERNATE SHALL TAKE PART IN ANY MEETING OF THE EXECUTIVE COMMITTEE UNLESS THE MEMBER FOR WHOM HE IS AN ALTERNATE IS ABSENT, BUT IN SUCH EVENT THE ALTERNATE SHALL BE CONSIDERED TO BE A MEMBER OF THE EXECUTIVE COMMITTEE FOR VOTING AND QUORUM PURPOSES. THE EXECUTIVE COMMITTEE SHALL HAVE AND MAY EXERCISE ALL THE POWERS VESTED IN THE BOARD OF DIRECTORS DURING THE INTERVALS BETWEEN MEETINGS THEREOF UNLESS THE BOARD OF DIRECTORS SHALL OTHERWISE DETERMINE, AND MAY DETERMINE THE MANNER OF HOLDING AND CALLING ITS OWN MEETINGS AND OF GIVING NOTICE THEREOF. A QUORUM FOR THE TRANSACTION OF BUSINESS AT ANY SUCH MEETING SHALL BE CONSTITUTED BY THE PRESENCE OF SUCH NUMBER OF MEMBERS OF THE EXECUTIVE COMMITTEE AND ALTERNATES OF MEMBERS AS SHALL BE AT LEAST A MAJORITY OF THE NUMBER OF MEMBERS OF THE EXECUTIVE COMMITTEE THEN HOLDING OFFICE. A MAJORITY OF THE MEMBERS AND ALTERNATES PRESENT AT ANY DULY CONSTITUTED MEETING OF THE EXECUTIVE COMMITTEE MAY DECIDE ANY QUESTIONS AND TAKE ANY ACTION WHICH MAY PROPERLY COME BEFORE SUCH MEETING. IN THE ABSENCE OF THE CHAIRMAN OF THE EXECUTIVE COMMITTEE AT ANY MEETING, A TEMPORARY PRESIDING OFFICER SHALL ELECTED BY THE MEETING. THE EXECUTIVE COMMITTEE SHALL PROVIDE A COPY OF THE RECORDS OF EACH OF ITS MEETINGS TO EACH DIRECTOR AND OFFICER WHO SO REQUESTS AND SHALL MAKE SUCH OTHER REPORTS AS THE DIRECTORS MAY REQUIRE. THE PRESIDENT SHALL BE ENTITLED TO ATTEND ALL MEETINGS OF THE EXECUTIVE COMMITTEE AND TO RECEIVE ANY NOTICE THEREOF AS MAY BE GIVEN TO ITS MEMBERS, BUT HE SHALL NOT VOTE OR BE COUNTED FOR THE PURPOSE OF DETERMINING QUORUM AT ANY SUCH MEETING UNLESS HE IS ALSO A MEMBER OF THE EXECUTIVE COMMITTEE.
FORM 990, PART VI, SECTION B, LINE 11B	THE FEDERAL FORM 990 IS PREPARED BY NLCI'S INDEPENDENT ACCOUNTING FIRM. ONCE IT IS PREPARED, THE DRAFT FORM 990 IS REVIEWED BY NLC'S SENIOR STAFF. THE DRAFT FEDERAL FORM 990 IS THEN PROVIDED TO THE FULL BOARD OF DIRECTORS FOR REVIEW AND REVISION, IF NEEDED, BEFORE FILING WITH THE INTERNAL REVENUE SERVICE.
FORM 990, PART VI, SECTION B, LINE 12C	ALL BOARD MEMBERS ARE ASKED TO DISCLOSE ANY CONFLICTS OR AGREE NO CONFLICT EXISTS AS PART OF HR PROCESS AND NEW NLC BOARD MEMBERS TRAINING. IT IS FOLLOWED UP ANNUALLY FOR RETURNING BOARD MEMBERS IN ANNUAL MEETINGS.
FORM 990, PART VI, SECTION B, LINE 15A	NLCI DOES NOT DIRECTLY HIRE OR COMPENSATE EMPLOYEES. ALL EMPLOYEES ARE EMPLOYEES OF THE NATIONAL LEAGUE OF CITIES (NLC). THE COST OF NLC'S OFFICERS AND KEY EMPLOYEES ARE ALLOCATED UNDER THE TERMS OF A COST SHARING ARRANGEMENT. THE FOLLOWING IS THE NLC COMPENSATION PROCESS: FOR THE EXECUTIVE DIRECTOR, SEARCH COMMITTEE IS ASSEMBLED AND SALARY DETERMINED BY A BENCH MARKING SURVEY, COMPENSATION REPORTS, AND INPUT FROM THE HUMAN RESOURCE DIRECTOR. ALL OTHER STAFF ARE HIRED THROUGH THE HUMAN RESOURCE DEPARTMENT AS GOVERNED BY THE HUMAN RESOURCE POLICY MANUAL.
FORM 990, PART VI, SECTION C, LINE 19	UPON REQUEST, A COPY OF THE REQUESTED FINANCIAL INFORMATION OR POLICY IS E-MAILED TO THE REQUESTING PARTY.
FORM 990, PART IX, LINE 11G	FEES FOR OTHER SERVICES: PROGRAM SERVICE EXPENSES 7,140,741. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 161. TOTAL EXPENSES 7,140,902.

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SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public
Inspection

Name of the organization
NATIONAL LEAGUE OF CITIES INSTITUTE INC

Employer identification number

52-6055762

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Table with 6 columns: (a) Name, address, and EIN (if applicable) of disregarded entity; (b) Primary activity; (c) Legal domicile (state or foreign country); (d) Total income; (e) End-of-year assets; (f) Direct controlling entity.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

Table with 8 columns: (a) Name, address, and EIN of related organization; (b) Primary activity; (c) Legal domicile (state or foreign country); (d) Exempt Code section; (e) Public charity status (if section 501(c)(3)); (f) Direct controlling entity; (g) Section 512(b)(13) controlled entity? (Yes/No).

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K- 1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No
(1)NATIONAL LEAGUE OF CITIES SERVICES INC 660 NORTH CAPITOL STREET NW SUITE 4 WASHINGTON, DC 20001 52-2185034	PAYROLL SERVICES	DE	NATIONAL LEAGUE OF CITIES	C					No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

	Yes	No
1a		No
1b		No
1c		No
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k		No
1l		No
1m		No
1n	Yes	
1o	Yes	
1p		No
1q		No
1r		No
1s	Yes	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation
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Schedule R (Form 990) 2023

Additional Data

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