Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public Inspection

For calendar year 2024, or tax year beginning 01-01-2024 , and ending 12-31-2024

Name of foundation
EWING MARION KAUFFMAN FOUNDATION

A Employer identification number
43-6064859

Number and street (or P.O. box number if mail is not delivered to street address)
4801 ROCKHILL ROAD

Room/suite

B Telephone number (see instructions)
(816) 932-1000

City or town, state or province, country, and ZIP or foreign postal code
KANSAS CITY, MO 641102046

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 3,030,814,487

J Accounting method: ☑ Cash ☐ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)				
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments				
	4	Dividends and interest from securities	20,395,821	33,217,154		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	173,319,260			
	b	Gross sales price for all assets on line 6a 575,535,337				
	7	Capital gain net income (from Part IV, line 2)		156,903,692		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	3,145,504	27,131,733	1,556,497	
	12	**Total.** Add lines 1 through 11	196,860,585	217,252,579	1,556,497	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	2,271,301	0	0	2,271,301
	14	Other employee salaries and wages	13,649,775	1,596,594	0	12,053,181
	15	Pension plans, employee benefits	4,692,884	348,436	0	4,344,448
	16a	Legal fees (attach schedule)	138,567	86,191	0	52,376
	b	Accounting fees (attach schedule)	157,773	27,305	0	130,468
	c	Other professional fees (attach schedule)	26,830,485	16,618,592	0	10,211,892
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	1,102,879	1,544,863	0	0
	19	Depreciation (attach schedule) and depletion				
	20	Occupancy	4,178,813	38,775	0	4,140,038
	21	Travel, conferences, and meetings	2,715,038	66,242	0	2,646,801
	22	Printing and publications	75,951	0	0	75,951
	23	Other expenses (attach schedule)	3,686,352	17,704,236	0	3,309,551
	24	**Total operating and administrative expenses.** Add lines 13 through 23	59,499,818	38,031,234	0	39,236,007
	25	Contributions, gifts, grants paid	95,034,142			95,048,595
	26	**Total expenses and disbursements.** Add lines 24 and 25	154,533,960	38,031,234	0	134,284,602
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	42,326,625			
	b	**Net investment income** (if negative, enter -0-)		179,221,345		
	c	**Adjusted net income** (if negative, enter -0-)			1,556,497	

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	63,441,542	87,494,789	87,494,427
	3	Accounts receivable ▶ 63,046			
		Less: allowance for doubtful accounts ▶	12	63,046	63,046
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule)	1,048,296,726	1,008,698,703	1,172,234,878
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	1,285,931,649	1,342,142,078	1,757,456,817
	14	Land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)	11,952,650	13,565,319	13,565,319
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	2,409,622,579	2,451,963,935	3,030,814,487
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	26,220	40,951	
	23	**Total liabilities**(add lines 17 through 22)	26,220	40,951	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☐ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions			
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☑ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds	0	0	
	27	Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28	Retained earnings, accumulated income, endowment, or other funds	2,409,596,359	2,451,922,984	
	29	**Total net assets or fund balances** (see instructions)	2,409,596,359	2,451,922,984	
	30	**Total liabilities and net assets/fund balances** (see instructions)	2,409,622,579	2,451,963,935	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	2,409,596,359
2	Enter amount from Part I, line 27a	2	42,326,625
3	Other increases not included in line 2 (itemize) ▶	3	0
4	Add lines 1, 2, and 3	4	2,451,922,984
5	Decreases not included in line 2 (itemize) ▶	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	2,451,922,984

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	CUSTODIED ACCOUNTS:	P		
b	CASH ACCOUNT	P		
c	HARRIS ASSOCIATES	P		
d	NUANCE INVESTMENTS	P		
e	CONESTOGA CAPITAL ADVISORS	P		
	SANDS CAPITAL MANAGEMENT	P		
	BLS CAPITAL	P		
	RWC	P		
	BROWN	P		
	AZARIAS	P		
	CANTILLON	P		
	HEARD CAPITAL	P		
	BROKER ACCOUNTS:	P		
	JP MORGAN DISTRIBUTION	P		
	PARTNERSHIPS:	P		
	ABINGWORTH III B LP	P		
	AG CSF2A (ANNEX) DISLOCATION HOLDINGS FUND (ANGELO GORDON)	P		
	ATALAN PARTNERS, LP	P		
	BAIN CAPITAL REAL ESTATE FUND I-B, LP	P		
	BAIN CAPITAL REAL ESTATE FUND II-B, LP	P		
	BENCHMARK CAPITAL PARTNERS V, LP	P		
	BENCHMARK CAPITAL PARTNERS VII, LP	P		
	BENCHMARK CAPITAL PARTNERS VII-ANNEX, LP	P		
	BENCHMARK CAPITAL PARTNERS VIII, LP	P		
	BENCHMARK CAPITAL PARTNERS IX, LP	P		
	BENCHMARK CAPITAL PARTNERS X, LP	P		
	BESSEMER VENTURE PARTNERS VII INSTITUTIONAL LP	P		
	BESSEMER VENTURE PARTNERS VIII INSTITUTIONAL, LP	P		
	DBAG VI (GUERNSEY)(FOREIGN - K-1 EQUIVALENT PROVIDED)	P		
	DBAG FUND VII SCSP (FOREIGN - K-1 EQUIVALENT PROVIDED)	P		
	DBAG FUND VII-B SCSP (FOREIGN - K-1 EQUIVALENT PROVIDED)	P		
	DBAG FUND VIII-A (GUERNSEY) (FOREIGN - K-1 EQUIVALENT PROVIDED)	P		
	FORBION GROWTH OPPORTUNITIES FUND II	P		
	FRANCE PRIVATE EQUITY III, AKA BUTLER CAPITAL PARTNERS (FOREIGN PARTNERSHIP)	P		
	GENERAL ATLANTIC PARTNERS 100, L.P.	P		
	GENERAL ATLANTIC PARTNERS AIV-1 A, L.P.	P		
	GENERAL ATLANTIC PARTNERS (BERMUDA) III L.P.	P		
	GENERAL ATLANTIC PARTNERS (BERMUDA) IV L.P.	P		
	GREAT POINT DEVELOPERS	P		
	GREAT RANGE CAPITAL FUND II	P		
	HAWKEYE CAPITAL INSTITUTIONAL LP	P		
	HEARD HIGH CONVICTION LONG ONLY FUND LLC	P		
	INSIGHT PARTNERS XII	P		
	INSIGHT PARTNERS XIII	P		
	MADRONA VENTURE FUND III	P		
	MADRONA VENTURE FUND IV, LP	P		
	MADRONA VENTURE FUND V, LP	P		
	MADRONA VENTURE FUND VI, LP	P		
	MADRONA VENTURE FUND VII, LP	P		
	MADRONA VENTURE FUND VII EXTENSION, LP	P		
	MADRONA VENTURE FUND VIII, LP	P		
	MADRONA VENTURE FUND IX, LP	P		
	MERIT ENERGY PARTNERS F-II, LP	P		
	OHA STRATEGIC FUND II, LP	P		
	PIMCO BRAVO FUND III ONSHORE FEEDER TE, LP	P		
	QUANTUM ENERGY PARTNERS VII, LP	P		
	QUANTUM ENERGY PARTNERS VII CO-INVESTMENT, LP	P		
	QUANTUM ENERGY PARTNERS VIII, LP	P		
	QUANTUM ENERGY PARTNERS VIII CO-INVESTMENT, LP	P		
	VENROCK ASSOCIATES III, LP	P		

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				0
b	372			372
c	113,787,622		90,223,113	23,564,509
d	78,903,270		72,818,637	6,084,633
e	10,806,968		9,212,873	1,594,095
	68,793,778		45,295,730	23,498,048
	60,769,099		52,831,958	7,937,141
			3,306	-3,306
	15,575,606		14,866,412	709,194
	49,859,660		40,248,682	9,610,978
	59,891,668		53,947,610	5,944,058
	20,000,000		15,244,141	4,755,859
				0
	18,659,174		18,387,995	271,179
				0
			40,375	-40,375
	408,567			408,567
	1,745,021			1,745,021
	144,186			144,186
	200,087			200,087
			28,066	-28,066
			131,819	-131,819
			2,246	-2,246
	737,010			737,010
			202,479	-202,479
	2,118			2,118
	7,820,519			7,820,519
	21,839,893			21,839,893
	1,564,412			1,564,412
			4,925	-4,925
			3,386	-3,386
	3,622,940			3,622,940
	5,538,218			5,538,218
	25,074			25,074
	7,957,951			7,957,951
			33,900	-33,900
	430,636			430,636
	948,233			948,233
	24,045			24,045
	3,637			3,637
	373,792			373,792
	8,336,134			8,336,134
	112,464			112,464
	5,427			5,427
			974,546	-974,546
	4,044,028			4,044,028
	3,735,093			3,735,093
	1,879,523			1,879,523
	1,567,020			1,567,020
	279,674			279,674
			46,125	-46,125
	255,735			255,735
			4,083,321	-4,083,321
	206,885			206,885
	1,292,162			1,292,162
	2,387,261			2,387,261
	63,189			63,189
	30,167			30,167
	4,978			4,978
	902,041			902,041

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				0
b				372
c				23,564,509
d				6,084,633
e				1,594,095
				23,498,048
				7,937,141
				-3,306
				709,194
				9,610,978
				5,944,058
				4,755,859
				0
				271,179
				0
				-40,375
				408,567
				1,745,021
				144,186
				200,087
				-28,066
				-131,819
				-2,246
				737,010
				-202,479
				2,118
				7,820,519
				21,839,893
				1,564,412
				-4,925
				-3,386
				3,622,940
				5,538,218
				25,074
				7,957,951
				-33,900
				430,636
				948,233
				24,045
				3,637
				373,792
				8,336,134
				112,464
				5,427
				-974,546
				4,044,028
				3,735,093
				1,879,523
				1,567,020
				279,674
				-46,125
				255,735
				-4,083,321
				206,885
				1,292,162
				2,387,261
				63,189
				30,167
				4,978
				902,041

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	156,903,692
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	0

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**			1	2,491,177
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			2	0
3	Add lines 1 and 2			3	2,491,177
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-			5	2,491,177
6	Credits/Payments:				
a	2024 estimated tax payments and 2023 overpayment credited to 2024	6a	2,493,091		
b	Exempt foreign organizations—tax withheld at source	6b	0		
c	Tax paid with application for extension of time to file (Form 8868)	6c	0		
d	Backup withholding erroneously withheld	6d	0		
7	Total credits and payments. Add lines 6a through 6d			7	2,493,091
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.			8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶			9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶			10	1,914
11	Enter the amount of line 10 to be: **Credited to 2025 estimated tax** ▶ 1,914	**Refunded** ▶		11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3	Yes	
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ AL, AR, AZ, CA, CO, CT, FL, GA, HI, ID, IL, IN, IA, KS, LA, MD, MA, MI, MN, MS, MO, MT, NE, NM, NY, NC, ND, OK, OR, RI, SC, TN, UT, VT, VA, WV, WI			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2024 or the taxable year beginning in 2024? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12	Yes	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶ WWW.KAUFFMAN.ORG

14 The books are in care of ▶ SARAH SAXTON Telephone no. ▶ (816) 932-1000

Located at ▶ 4801 ROCKHILL ROAD KANSAS CITY MO ZIP+4 ▶ 641102046

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year **15**

			Yes	No
16	At any time during calendar year 2024, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶ BR, CA, CI, CH, CO, CY, EZ, DA, EG, GH, GR, HK, HU, IC, IN, ID, EI, IS, KU, MY, MO, NI, PE, PL, PO, OA, RS, KS, SW, TW, TZ, TU, UG, AE, UK, ZA			

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2024?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2024, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2024?	2a		No
	If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	Yes	
b	If "Yes," did it have excess business holdings in 2024 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2024.)*	3b		No
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2024?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)	Yes	
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)	Yes	
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	5d	Yes	
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
KRISTIN BECHARD 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TREASURER 40.00	412,700	88,441	0
MARY SUSAN CHAMBERS 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
MATT CONDON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
KAREN DANIEL 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
ESTHER GEORGE 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE, CHAIR 12.00	100,000	0	0
DEANGELA BURNS WALLACE 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	PRESIDENT & CEO 40.00	729,167	101,898	0
CARLOS RANGEL 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	0	0	0
ANITA NEWTON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
EARL MARTIN PHALEN 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
MIRIAM RIVERA 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	15,000	0	0
PAUL SCHOFER 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
JOHN E TYLER III 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	GENERAL COUNSEL & SECRETARY 40.00	534,434	73,392	0
CARMEN TAPIO 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
MAURICE WATSON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
LISA MURRAY 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	CHIEF INVESTMENT OFF 40.00	812,684	102,845	0
WENDY GUILLES 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	FORMER PRESIDENT 1.00	474,583	20,055	0
BRIAN SCHARF 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	MANAGING DIRECTOR 40.00	406,759	83,786	0
AARON NORTH 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	FORMER VICE PRESIDEN 1.00	406,850	28,313	0
ALLISON BAJRACHARYA 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	VICE PRESIDENT 40.00	352,839	78,228	0

Total number of other employees paid over $50,000 ▶ 86

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
CANTILLON CAPITAL MANAGEMENT 499 PARK AVENUE 9TH FLOOR NEW YORK,NY 10022	INVESTMENT MANAGEMENT SERVICES	2,217,799
BLS CAPITAL STRANDVEJEN 724 KLAMPENBORG 2930 DA	INVESTMENT MANAGEMENT SERVICES	1,674,752
HARRIS ASSOCIATES LP 111 SOUTH WACKER DRIVE SUITE 4600 CHICAGO,IL 60606	INVESTMENT MANAGEMENT SERVICES	1,666,412
SANDS CAPITAL MANAGEMENT LLC 1000 WILSON BOULEVARD SUITE 3000 ARLINGTON,VA 22209	INVESTMENT MANAGEMENT SERVICES	1,592,515
FORBION FUNDS 200 CLAREDONE STREET 22ND FLOOR BOSTON,MA 02116	INVESTMENT MANAGEMENT SERVICES	1,586,921

Total number of others receiving over $50,000 for professional services. . . . . ▶

72

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 REAL WORLD LEARNING:THE FOUNDATION DIRECTLY SUPPORTS THE REAL WORLD LEARNING INITIATIVE, A REGIONAL EFFORT IN THE KANSAS CITY AREA TO ENSURE ALL HIGH SCHOOL STUDENTS GRADUATE WITH BOTH A DIPLOMA AND A "MARKET VALUE ASSET", AN AUTHENTIC, EMPLOYER OR POSTSECONDARY-RECOGNIZED EXPERIENCE SUCH AS AN INTERNSHIP, CLIENT-CONNECTED PROJECT, COLLEGE CREDIT, INDUSTRY CREDENTIAL, OR ENTREPRENEURIAL EXPERIENCE. THE FOUNDATION CONVENES AND COLLABORATES WITH SCHOOL DISTRICTS TO ADOPT AND SCALE THESE IMMERSIVE LEARNING OPPORTUNITIES BY PROVIDING PLANNING, IMPLEMENTATION, PROFESSIONAL LEARNING, AND TECHNICAL-ASSISTANCE SUPPORT. THROUGH THIS INITIATIVE, THE FOUNDATION HELPS PREPARE STUDENTS FOR MEANINGFUL POSTSECONDARY AND CAREER PATHWAYS WHILE FOSTERING COLLABORATION AMONG EDUCATORS, EMPLOYERS, AND COMMUNITY ORGANIZATIONS.	11,204,288
2 1MC AND KAUFFMAN FASTTRAC:THE FOUNDATION DIRECTLY SUPPORTS ENTREPRENEURSHIP EDUCATION THROUGH PROGRAMS SUCH AS 1 MILLION CUPS AND KAUFFMAN FASTTRAC, TO FOSTER LEARNING, CONNECTION, AND OPPORTUNITY FOR ASPIRING AND EARLY STAGE ENTREPRENEURS. 1 MILLION CUPS IS A FREE WEEKLY PROGRAM HELD IN COMMUNITIES ACROSS THE UNITED STATES WHERE ENTREPRENEURS PRESENT THEIR IDEAS TO PEERS AND MENTORS TO RECEIVE FEEDBACK, SHARE EXPERIENCES, AND BUILD SUPPORTIVE NETWORKS. KAUFFMAN FASTTRAC PROVIDES FREE ACCESS TO STRUCTURED, HANDS-ON TRAINING THAT HELPS PARTICIPANTS DEVELOP BUSINESS PLANS, STRENGTHEN FINANCIAL AND OPERATIONAL SKILLS, AND TURN IDEAS INTO SUSTAINABLE VENTURES. THROUGH THESE PROGRAMS, THE FOUNDATION ADVANCES ITS CHARITABLE MISSION TO PROMOTE EDUCATION, ECONOMIC MOBILITY, AND COMMUNITY VITALITY BY EQUIPPING INDIVIDUALS WITH THE KNOWLEDGE AND RELATIONSHIPS NEEDED TO START AND GROW SUCCESSFUL BUSINESSES.	1,252,903
3 CONVENING:THE FOUNDATION'S 40,000-SQUARE-FOOT CONFERENCE CENTER SERVES AS A COMMUNITY RESOURCE, PROVIDING MEETING FACILITIES, STATE-OF-THE-ART TECHNOLOGY AND AMENITIES FOR A WIDE RANGE OF LOCAL, REGIONAL, AND NATIONAL GATHERINGS. WE PROVIDE THE SPACE AT NO CHARGE FOR NONPROFITS TO USE FOR THEIR CHARITABLE PROGRAMS AND ACTIVITIES. IN ADDITION, THE FOUNDATION USES THE SPACE TO FURTHER ITS OWN CONVENING PURPOSES AS WELL.	1,638,815
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 LIVING CITIES CATALYST FUND III, KNOWN LP: PROGRAM RELATED INVESTMENT FOR THE CREATION OF A VIABLE INVESTMENT VEHICLE TO SUPPORT ENTREPRENEURIAL BUSINESSES FROM UNDERSERVED RACIAL DEMOGRAPHICS BY INVESTING IN BIPOC, AND/OR IN NON-BIPOC FOUNDERS IN THEIR INVESTMENT THESIS.	2,098,216
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 . . . . . ▶	2,098,216

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities			1a	1,191,919,373
b	Average of monthly cash balances			1b	104,980,029
c	Fair market value of all other assets (see instructions)			1c	1,711,485,523
d	**Total** (add lines 1a, b, and c)			1d	3,008,384,925
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0		
2	Acquisition indebtedness applicable to line 1 assets			2	0
3	Subtract line 2 from line 1d			3	3,008,384,925
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)			4	45,125,774
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3			5	2,963,259,151
6	**Minimum investment return.** Enter 5% (0.05) of line 5			6	148,162,958

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6			1	148,162,958
2a	Tax on investment income for 2024 from Part V, line 5	2a	2,491,177		
b	Income tax for 2024. (This does not include the tax from Part V.)	2b			
c	Add lines 2a and 2b			2c	2,491,177
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	145,671,781
4	Recoveries of amounts treated as qualifying distributions			4	1,859,461
5	Add lines 3 and 4			5	147,531,242
6	Deduction from distributable amount (see instructions)			6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1			7	147,531,242

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	134,284,602
b	Program-related investments—total from Part VIII-B	1b	2,098,216
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4	4	136,382,818

Part XII Undistributed Income (see instructions)

		(a) Corpus	(b) Years prior to 2023	(c) 2023	(d) 2024
1 Distributable amount for 2024 from Part X, line 7					147,531,242
2 Undistributed income, if any, as of the end of 2024:					
a Enter amount for 2023 only.				0	
b Total for prior years: 2022, 2021, 2020			0		
3 Excess distributions carryover, if any, to 2024:					
a From 2019.					
b From 2020.					
c From 2021.	8,492,695				
d From 2022.	32,977,738				
e From 2023.					
f **Total** of lines 3a through e		41,470,433			
4 Qualifying distributions for 2024 from Part XI, line 4: ▶ $ 136,382,818					
a Applied to 2023, but not more than line 2a				0	
b Applied to undistributed income of prior years (Election required—see instructions).			0		
c Treated as distributions out of corpus (Election required—see instructions).		0			
d Applied to 2024 distributable amount					136,382,818
e Remaining amount distributed out of corpus		0			
5 Excess distributions carryover applied to 2024. *(If an amount appears in column (d), the same amount must be shown in column (a).)*		11,148,424			11,148,424
6 **Enter the net total of each column as indicated below:**					
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5		30,322,009			
b Prior years' undistributed income. Subtract line 4b from line 2b			0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed			0		
d Subtract line 6c from line 6b. Taxable amount —see instructions			0		
e Undistributed income for 2023. Subtract line 4a from line 2a. Taxable amount—see instructions				0	
f Undistributed income for 2024. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2025					0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)		0			
8 Excess distributions carryover from 2019 not applied on line 5 or line 7 (see instructions) . . .		0			
9 **Excess distributions carryover to 2025.** Subtract lines 7 and 8 from line 6a		30,322,009			
10 Analysis of line 9:					
a Excess from 2020					
b Excess from 2021					
c Excess from 2022. . . .	30,322,009				
d Excess from 2023					
e Excess from 2024					

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2024, enter the date of the ruling . . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2024	**(b)** 2023	**(c)** 2022	**(d)** 2021	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). . . .					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

EWING MARION KAUFFMAN FOUNDATION
4801 ROCKHILL ROAD
KANSAS CITY, MO 64110
(816) 932-1000

b The form in which applications should be submitted and information and materials they should include:

SUBMIT REQUESTS THROUGH THE FOUNDATION'S GRANT APPLICATION AND INFORMATION PORTAL AT: HTTPS://KAUFFMAN.FLUXX.IO

c Any submission deadlines:

SINCE AUG 2024, PROPOSALS REQUIRE DEADLINES, CONSISTENT INFO, AND DEFINED FUNDING LIMITS.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

GRANT AMOUNTS VARY DEPENDING ON THE SCOPE OF THE SPECIFIC PROJECT AND THE SIZE OF THE ORGANIZATION. GRANT APPLICANTS ARE ASKED TO REVIEW OUR STRATEGIC DIRECTION AND FUNDING GUIDELINES. IF THERE IS A STRONG MATCH, WE REQUEST APPLICANTS TO PROCEED TO OUR GRANTS MANAGEMENT PORTAL TO BEGIN THE GRANT APPLICATION PROCESS.

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a TOTAL OF RETURN OF UNUSED GRANT FUNDS			01		1,359,461
b OTHER REVENUE			01	3,500	
c ROYALTY/HONORARIUM INCOME			15	140	
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	20,395,821	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income			19	1,355,229	
8 Gain or (loss) from sales of assets other than inventory			18	173,319,260	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a PROMISSORY NOTE INT PMTS			01	193,396	0
b STATE TAX REFUNDS			01	72,607	0
c PROGRAM RELATED INVESTMENT INCOME			01	161,171	0
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0		195,501,124	1,359,461

13 **Total.** Add line 12, columns (b), (d), and (e) **13** 196,860,585

(See worksheet in line 13 instructions to verify calculations.)

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)
1 A	RETURN OF UNUSED GRANT FUNDS

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)	Yes	
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements
1a(1)	0	SEE PART VI-B & STMT 16	SEE STATEMENT 16, EXPENDITURE RESPONSIBILITY STATEMENTS

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

▶ Signature of officer or trustee — Date 2025-10-14 — ▶ Title

May the IRS discuss this return with the preparer shown below? See instructions. ☐ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶☐	PTIN
KIMBERLY A RYAN				P00829977
Firm's name ▶ RUBINBROWN LLP				Firm's EIN ▶43-0765316
Firm's address ▶ 1200 MAIN STREET SUITE 1000 KANSAS CITY, MO 64105				Phone no. (816) 472-1122

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
RSM US LLP	67,500	0	0	67,500
RUBINBROWN LLP	51,587	27,305	0	24,282
ADP, INC.	12,881	0	0	12,881
TAX ALLIANCE, LLC	12,563	0	0	12,563
CBIZ ACCOUNTING TAX & ADVISORY OF KANSAS CITY LLC	7,992	0	0	7,992
FORVIS MAZARS, LLP	5,250	0	0	5,250

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
ALTCAP - GRANT #202109-11336	3200 WAYNE AVENUE KANSAS CITY, MO 64109	2021-12-09	5,300,000	ALTCAP HAS RECEIVED A TOTAL OF $5,300,000 AS OF THE LAST PAYMENT ON OCTOBER 17, 2023. THE GRANT IS SUPPORT TO CAPITALIZE A $5 MILLION LOAN FUND TO SERVE ENTREPRENEURS IN LOW TO MODERATE INCOME AREAS AND/OR WHO HAVE BEEN DENIED ACCESS TO CAPITAL DUE TO HISTORIC OR SYSTEMIC CONDITIONS BASED ON THEIR RACE; SUPPORT FOR CAPACITY BUILDING TO DEPLOY THE FUND.	3,171,253	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/28/2025		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
CIVIC COUNCIL OF GREATER KANSAS CITY - GRANT #202205-12448	2300 MAIN ST STE 915 KANSAS CITY, MO 64108	2022-06-07	575,000	CIVIC COUNCIL OF GREATER KANSAS CITY HAS RECEIVED A TOTAL OF $575,000 AS OF THE LAST PAYMENT ON MAY 9, 2023. IN 2024, THE REMAINING GRANT FUNDS OF $133,186 WERE REFUNDED TO THE FOUNDATION. THE GRANT IS SUPPORT TO PROVIDE FUNDING THAT WILL ENABLE THE CIVIC COUNCIL TO PROVIDE ADMINISTRATIVE AND PROGRAM SUPPORT TO THE CIVIC COUNCIL FOUNDATION THAT WILL ENABLE THE MIT REAP COHORTS TO ATTEND THE EDUCATIONAL PROGRAM.	441,814	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	05/10/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THERFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
HOLY ROSARY CREDIT UNION - GRANT #202203-12127	533 CAMPBELL STREET KANSAS CITY, MO 64106	2022-06-14	3,300,000	HOLY ROSARY CREDIT UNION HAS RECEIVED A TOTAL OF $3,300,000 AS OF THE LAST PAYMENT ON JUNE 14, 2024. THIS GRANT IS SUPPORT FOR EXPANDING THE ABILITY TO DEPLOY LOANS FOR ECONOMICALLY DISADVANTAGED ENTREPRENEURS IN LOW TO MODERATE INCOME AREAS.	3,300,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/31/2025		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202209-13130	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2022-11-18	2,600,000	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $2,100,000 AS OF THE LAST PAYMENT ON DECEMBER 1, 2023. IN 2024, THE GRANT WAS AMENDED TO REDUCE FOR THE FINAL PAYMENT OF $500,000 AND THE REMAINING GRANT FUNDS OF $250,036 WERE REFUNDED TO THE FOUNDATION. THE GRANT IS SUPPORT TO INCREASE COLLEGE ACCESS AND GRADUATION RATES FOR STUDENTS FACING BARRIERS RELATED TO RACE, INCOME, AND GEOGRAPHY, AND TO INCREASE ACCESS TO THE PROX SUMMER INTERNSHIP PROGRAM FOR HIGH SCHOOL STUDENTS.	1,849,964	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/31/24		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
THE VINEYARD DAYCARE CENTER - GRANT #202105-10623	1619 QUINDARO BLVD KANSAS CITY, MO 66104	2021-09-08	36,847	THE VINEYARD DAYCARE CENTER HAS RECEIVED A TOTAL OF $24,222 AS OF THE LAST PAYMENT ON SEPTEMBER 22ND, 2021. IN 2024, THE GRANT WAS AMENDED TO REDUCE FOR THE FINAL PAYMENT OF $12,625. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	24,222	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	04/29/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
									VERIFICATION OF THE REPORT WAS MADE.
WE DEVELOPMENT FEDERAL CREDIT UNION - GRANT #202402-14742	3123 PROSPECT AVENUE KANSAS CITY, MO 64128	2024-08-02	195,000	WE DEVELOPMENT FEDERAL CREDIT UNION HAS RECEIVED A TOTAL OF $195,000 AS OF THE LAST PAYMENT ON AUGUST 2, 2024. THE GRANT IS SUPPORT FOR WEDEVELOPMENT FEDERAL CREDIT UNION (WDFCU) TO PROVIDE FINANCIAL WEALTH COACHING, FINANCIAL EDUCATION AND ALTERNATIVE FINANCING SERVICES TO MEMBERS OF LOW TO MODERATE INCOME (LMI) COMMUNITIES IN THE KANSAS CITY METRO AREA.	2,527	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/07/2025		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202106-10718	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2021-12-03	2,000,000	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $2,000,000 AS OF THE LAST PAYMENT ON OCTOBER 1, 2022. IN 2024, $236,851 WAS REFUNDED TO THE FOUNDATION. THE GRANT IS SUPPORT TO INCREASE COLLEGE ACCESS AND GRADUATION RATES FOR STUDENTS FACING BARRIERS RELATED TO RACE, INCOME, AND GEOGRAPHY.	1,763,149	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/31/24		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
HISPANIC CHAMBER OF COMMERCE OF GREATER KANSAS CITY - GRANT #202406-15262	9100 WARD PKWY KANSAS CITY, MO 64114	2024-10-01	50,000	HISPANIC CHAMBER OF COMMERCE OF GREATER KANSAS CITY HAS RECEIVED A TOTAL OF $50,000 AS OF THE LAST PAYMENT ON OCTOBER 1, 2024. THE GRANT IS SUPPORT FOR EDUCATION AND TRAINING FOR ECONOMICALLY DISADVANTAGED SMALL BUSINESS OWNERS IN OVERCOMING BARRIERS TO BUSINESS GROWTH AND SUSTAINABILITY.	50,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	06/16/25		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
ALTCAP - GRANT #202409-16226	3200 WAYNE AVENUE KANSAS CITY, MO 64109	2024-11-22	250,000	ALTCAP HAS RECEIVED A TOTAL OF $250,000 AS OF THE LAST PAYMENT ON NOVEMBER 22, 2024. THE GRANT IS SUPPORT TO BUILD CAPACITY FOR IMPROVEMENT OF THE CURRENT LOAN PLATFORM'S EFFECTIVENESS IN SERVING LOW-INCOME ENTREPRENEURS AND SMALL BUSINESSES. THIS WILL INCREASE INTERNAL CAPACITY TO CONNECT AND REDUCE RACIAL BIAS.	0	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	05/13/25		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
MID-AMERICA GAY AND LESBIAN CHAMBER OF COMMERCE GRANT - #202410-16618	420 NICHOLS SECOND FLOOR KANSAS CITY, MO 64112	2024-12-09	127,000	MID-AMERICA GAY AND LESBIAN CHAMBER OF COMMERCE HAS RECEIVED A TOTAL OF $127,000 AS OF THE LAST PAYMENT ON DECEMBER 9, 2024. THE GRANT IS TO SUPPORT TO EXPAND EDUCATIONAL PROGRAMMING RELATED TO WORKFORCE AND CAREER DEVELOPMENT.	260	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/04/25		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
REAL WORLD INITIATIVES	4801 ROCKHILL	2024-12-10	3,000,000	REAL WORLD INITIATIVES, INC. HAS RECEIVED A TOTAL OF $2,000,000 AS OF THE LAST PAYMENT ON DECEMBER 10, 2024. THE GRANT IS SUPPORT TO INCREASE REAL-WORLD EXPERIENCES FOR	0	NONE, TO THE	12/10/24		THE GRANTOR

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
INC GRANT - #202410-17317	ROAD KANSAS CITY, MO 64110			STUDENTS FACING BARRIERS RELATED TO RACE, INCOME, AND GEOGRAPHY, AND TO INCREASE ACCESS TO THE PROX SUMMER INTERNSHIP PROGRAM FOR HIGH SCHOOL STUDENTS.		KNOWLEDGE OF THE FOUNDATION.			HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
REAL WORLD INITIATIVES INC GRANT - #202311-14534	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2023-12-11	2,750,000	REAL WORLD INITIATIVES, INC. HAS RECEIVED A TOTAL OF $2,750,000 AS OF THE LAST PAYMENT ON JULY 5, 2024. THE GRANT IS SUPPORT TO INCREASE REAL-WORLD EXPERIENCES FOR STUDENTS FACING BARRIERS RELATED TO RACE, INCOME, AND GEOGRAPHY, AND TO INCREASE ACCESS TO THE PROX SUMMER INTERNSHIP PROGRAM FOR HIGH SCHOOL STUDENTS.	2,750,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/11/23		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202412-18188	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2024-12-19	4,613	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $4,613 AS OF THE LAST PAYMENT ON DECEMBER 19, 2024. THE GRANT IS IN-KIND GRANT SUPPORT FOR RENT, MASTER SERVICE AGREEMENT INCLUDING ADMINISTRATION OF SCHOLARSHIPS, AND OTHER EXPENSES INCURRED BY THE KAUFFMAN FOUNDATION ON BEHALF OF KAUFFMAN SCHOLARS, INC.	4,613	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/19/24		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
MURIEL MCBRIEN KAUFFMAN FOUNDATION - GRANT #202412-18183	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2024-12-19	94,227	THE MURIEL MCBRIEN KAUFFMAN FOUNDATION HAS RECEIVED A TOTAL OF $94,227 AS OF THE LAST PAYMENT ON DECEMBER 19, 2024. THE GRANT IS IN-KIND GRANT SUPPORT FOR OFFICE SPACE RENT TO THE MURIEL MCBRIEN KAUFFMAN FOUNDATION BY THE EWING MARION KAUFFMAN FOUNDATION.	94,227	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/19/24		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
REAL WORLD INITIATIVES INC - GRANT #202412-18195	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2024-12-19	124,102	REAL WORLD INITIATIVES, INC. HAS RECEIVED A TOTAL OF $124,102 AS OF THE LAST PAYMENT ON DECEMBER 19, 2024. THE GRANT IS IN-KIND GRANT SUPPORT FOR RENT AND OTHER EXPENSES INCURRED BY THE KAUFFMAN FOUNDATION ON BEHALF OF REAL WORLD INITIATIVES.	124,102	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/19/24		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Identifier	Return Reference	Explanation
	PART II, LINE 10B, INVESTMENTS - CORPORATE STOCK	EXPLANATION:THE FOLLOWING SECURITIES ARE INCLUDED IN "OTHER EQUITIES":2024 BOOK VALUE:ZALANDO SE 5,125,966 ZOETIS INC 2,536,826 OPEN TRADE PURCHASES (9,780,997)OPEN TRADE SALES 9,396,490TOTAL TO PART II, LINE 10B 2024 BOOK VALUE: 7,278,2852024 FAIR MARKET VALUE:ZALANDO SE 4,325,634 ZOETIS INC 2,224,809OPEN TRADE PURCHASES (9,685,340)OPEN TRADE SALES 9,390,262TOTAL TO PART II, LINE 10B 2024 BOOK VALUE: 6,255,365

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION
EIN: 440584659

Name of Stock	End of Year Book Value	End of Year Fair Market Value
3M CO	1,395,788	1,845,938
AAON INC	474,361	2,860,448
ABBVIE INC	3,334,085	2,885,393
ADVANTEST CORP	1,405,921	2,774,851
AEHR INC	3,595,283	7,703,448
AGILENT TECHNOLOGIES INC	3,991,703	4,704,118
AGILYSYS INC	488,688	601,915
AIRBNB INC	1,529,671	1,719,415
AJ BELL PLC	2,108,914	2,205,515
AKZO NOBEL NV	4,842,034	4,675,369
ALBEMARLE CORP	197,624	125,861
ALEXANDRIA REAL ESTATE EQUITIE	195,768	184,955
ALIBABA GROUP HOLDING LTD	5,356,314	3,374,084
ALLIANZ SE	2,930,472	4,263,618
ALPHABET INC	12,404,910	25,540,887
ALTAGAS LTD	881,084	2,525,897
AMAZON.COM INC	4,489,192	16,253,289
AMD INC	4,139,811	2,969,634
AMERICAN INTERNATIONAL GROUP	4,015,592	5,292,560
AMERICAN TOWER CORP	3,663,283	3,771,643
AMERICAN WATER WORKS CO INC	581,806	560,784
ANALOG DEVICES INC	4,326,186	5,179,137
ANHEUSER BUSCH INBEV SA/NV	18,142,335	16,082,182
AON PLC	4,607,349	5,017,825
APPLIED MATERIALS INC	5,125,800	5,316,427
ARTARGROUP INC	266,183	336,065
ASIAN PAINTS LTD	839,681	1,620,404
ASML HOLDING NV	1,567,670	1,369,634
ATLASSIAN CORP PLC	1,505,945	5,439,786
AUTO TRADER GROUP PLC	2,855,117	3,771,321
AUTOMATIC DATA PROCESSING	9,437,019	13,977,273
AUTOZONE INC	5,928,229	9,103,286
AVISTA CORP	813,019	774,266
AXON ENTERPRISE INC	3,609,199	10,368,597
AZRIETA INC	1,815,891	1,025,000
BAKKAFROST P/F	1,504,475	1,579,477
BASF SE	4,997,308	4,640,868
BAYER AG	2,645,161	1,935,566
BANK OF AMERICA CORP	2,060,194	4,205,055
BANK RAKYAT INDONESIA PERSERO	4,488,753	3,231,061
BARRE AG	12,403,546	15,566,581
BECKON ROOFING SUPPLY INC	686,108	792,019
BECTON DICKINSON & CO	4,015,872	5,045,560
BEIERSDORF AG UNSPON ADR	192,100	191,998
BETTER COLLECTIVE A/S	8,850,159	3,398,737
BIO-RAD INC	1,206,192	1,640,520
BLACKROCK INC	4,045,779	5,925,138
BLOCK INC	10,351,878	5,874,764
BOOZT AB	9,539,382	6,316,885
BROADCOM INC	6,673,454	18,041,789
BUNZL PLC UNSPON	1,186,159	1,098,173
BUDWEISER BREWING CO	16,034,990	7,398,341
CALAVO GROWERS INC	1,357,853	939,369
CALIFORNIA WATER SERVICE GROUP	1,802,698	1,645,715
CAMTEK LTD/ISRAEL	1,726,062	1,600,290
CANADIAN PACIFIC KANSAS CITY L	3,024,044	2,846,477
CARGEHMIG SE	5,528,215	4,763,904
CAPITAL ONE FINANCIAL CORP	2,928,214	5,595,248
CAR GROUP LTD	2,279,331	1,237,080
CASELLA WASTE SYSTEMS INC	1,675,364	3,409,727
CDW CORP/DE	4,168,754	4,040,282
CEC INTELLIGENT SOLUTIONS HLD	1,396,278	1,451,061
CELLNEX TELECOM SA	4,392,067	3,624,582
CENTENE CORP	5,837,136	4,997,850
CHARLES SCHWAB CORP/THE	1,147,477	1,171,066
CHARTER COMMUNICATIONS INC	6,259,615	2,883,647
CHRISTIAN DIOR SE	1,450,645	1,512,943
CLEARWATER ANALYTICS HOLDINGS	1,119,944	1,855,536
CLOROX COMPANY	1,144,819	1,107,080
CLOUDFLARE INC	4,646,696	4,711,431
COCA-COLA CO/THE	3,024,010	4,105,780
CNH INDUSTRIAL NV	8,397,885	8,873,861
CONOCOPHILLIPS	4,876,229	4,532,000
CONSTELLATION BRANDS INC	539,451	1,208,821
CORERIDGE FINANCIAL INC	3,230,197	5,378,421
COSTAR NOT CO	400,874	407,540
CRISSL LTD	1,465,196	2,142,783
CSW INDUSTRIALS INC	1,103,969	2,099,160
CYBERARK SOFTWARE LTD	1,800,539	4,501,055
DAIKIN INDUSTRIES LTD	187,224	190,942
DANAHER CORP	2,928,378	3,380,139
DENTSPLY SIRONA INC	7,938,977	5,428,052
DESCARTES SYSTEMS	2,449,962	3,912,193
DESCARTES SYSTEMS GRP/THE	765,363	1,911,246
DEXCOM INC	6,865,276	5,415,669
DIAGEO PLC	11,270,520	9,649,414
DISC INTERNATIONAL INC	1,465,994	1,963,375
DOLLARAMA INC	3,276,673	3,533,628
DOORDASH INC	6,083,177	7,629,438
DR LAL PATHLABS LTD	957,695	909,368
DSV A/S	18,762,013	23,125,021
ECOLAB INC	2,233,694	2,874,872
ELEVANCE HEALTH INC	2,822,772	2,571,233
ELISA CORPORATION	7,212,162	6,064,225
ENTEGRIS INC	7,773,663	7,223,792
ENVISTA HOLDINGS CORP	9,592,938	7,539,593
ERGOPAK INC	3,808,547	4,937,939
ESCO TECHNOLOGIES INC	838,904	1,732,396
ESSER	1,974,552	2,064,887
ESTEE LAUDER COS INC/THE	5,232,088	5,158,924
ETSY INC	2,084,423	1,023,722
EVEREST RE GROUP LTD	184,685	186,304
EVOTEC	5,330,385	1,257,088
EXPEDITORS INTL	4,014,172	12,898,726
EXPONENT INC	1,180,777	2,550,488
FASTENAL CO	2,838,499	3,744,569
FEDERAL SIGNAL CORP	1,028,429	1,579,860
FERGUSON ENTERPRISES INC	3,686,044	3,871,305
FIRSTSERVICE CORP	1,208,341	2,556,908
FISERV INC	2,262,422	4,353,877
FLUTTER ENTERTAINMENT PLC	11,660,275	14,673,319
FORTNOX AB	1,340,135	1,643,222
GENERAL MOTORS CO	3,256,138	5,519,571
GENMAB A/S ADR	2,457,009	384,270
GLENCORE PLC	3,609,120	3,388,976
GLOBAL-E ONLINE LTD	1,491,842	2,448,997
GLOBE LIFE INC	2,811,591	3,182,892
GMO PAYMENT GATEWAY	2,223,098	1,242,616
GRACO INC	711,181	785,180
HDFC BANK LTD	5,081,027	5,245,427
HEALTHCARE SERVICES GROUP INC	5,632,560	5,344,432
HEALTHPEAK PROPERTIES INC	410,351	345,514
HELIOS TECHNOLOGIES INC	1,163,844	1,171,850
HERMES GROUP AB	1,837,533	2,870,710
HEWLETT PACKARD ENTERPRISE CO	3,487,899	3,658,013
HENRY SCHEIN INC	2,997,598	2,988,817
HIKARI TSUSHIN CORP	1,765,116	2,866,275
HILLMAN SOLUTIONS CORP	1,078,256	898,710
HILTON WORLDWIDE HOLDINGS INC	4,545,933	5,563,865
HOLOGIC INC	170,748	170,853
HOOKER FURNISHINGS CORP	5,486,081	4,108,068
HSBC BANK PLC	551,879	537,744
IDACORP INC	932,179	1,115,093
IDEX CORP	623,033	1,066,627
IMCD NV	4,189,641	3,814,732
INDEPENDENT BANK CORP	151,982	148,471
INTERACTIVE BROKERS GROUP INC	3,386,676	6,143,146
INTERCONTINENTAL EXCHANGE INC	7,615,161	10,180,065
INTERCONTINENTAL HOTELS GROU	4,119,294	3,866,257
INTERPARFUMS	4,000,009	3,263,309
INTREPID POTASH INC	5,989,928	5,588,549
IOVA HOLDINGS INC	11,514,495	11,621,955
IRHYTHM TECHNOLOGIES INC	6,187,026	3,738,268
JB HUNT TRANSPORT SERVICES INC	195,627	191,334
JBG PEETTS NV	402,420	370,750
JOHN BEAN TECHNOLOGIES CORP	1,003,725	1,267,827
JUNIPER NETWORKS INC	3,669,436	3,866,289
KADANT INC	407,450	396,730
KAGAWA/JUN INC	1,338,114	776,035
KANNAMTEC INC	1,861,283	1,818,610
KERING COMMON	10,497,617	5,845,743
KEYENCE CORP	4,291,446	2,320,018
KIMBERLY CLARK CORP	1,523,446	1,559,638
KINAXIS INC	3,179,050	2,914,559
KINGSIDE INTERNATIONAL SITWR	1,755,371	1,866,877
KNIGHT-SWIFT TRANSPORTATION HO	1,415,883	1,465,866
KONE B	6,226,836	8,868,277
KROGER CO	2,497,790	3,418,285
L B FOSTER CO	1,868,766	2,599,151
LAM RESEARCH CORP	195,164	192,204
LECTRA COMMON	3,547,647	2,686,108
LEGRAND SA	176,910	166,361
LEMATRIE VASCULAR INC	682,270	1,999,438
LINDSAY CORP	631,958	551,206
LION WATTER ENTERTAINMENT IN	2,657,806	4,071,080
LLOYDS BANKING GROUP PLC	3,105,697	4,103,902
LONDON STOCK EXCHANGE GROUP PL	3,615,081	4,261,216
LVMH MOET HENNESSY LOUIS	7,906,273	8,077,282
M3 INC	775,472	116,429
MAN SILVER CORP	2,475,145	3,312,110
MARTEN TRANSPORT LTD	1,217,561	1,080,881
MASTERCARD INC	5,206,099	8,609,410
MATRIX SERVICE CO	4,362,897	5,636,817
MCCORMICK & CO INC/MD	665,555	740,903
MERCADOLIBRE INC	6,479,345	8,807,950
MERCEDES BENZ GROUP AG COMMON STOCK NPV	6,636,501	6,587,696
MERCK & CO INC	1,041,535	1,966,855
MERIT MEDICAL SYSTEMS INC	1,161,974	2,225,044
MESA LABORATORIES INC	640,086	949,464
METALLUS INC	4,064,345	3,650,213
METLIFE INC	190,152	174,556
MICROSOFT CORP	4,741,284	5,978,554
MINERVA NETWORKS, INC.	54,353	0
MIPS AB	2,501,588	2,034,097
MISSION PRODUCE INC	623,534	750,967
MOODY S CORP	5,087,549	8,457,228
MOTUL SA PARTS OF AMERICA INC	3,623,278	3,388,785
MSA SAFETY INC	1,000,748	907,591
MUELLER WATER PRODUCTS INC	570,979	127,278
MUTAO INC	812,433	762,204
NEOGEN CORP	1,557,811	1,134,459
NETFLIX INC	2,814,756	10,747,537
NEXGEN ENERGY LTD	2,099,251	2,377,687
NEXUS AG	1,564,460	1,511,960
NIKE INC CL B	14,197,146	12,126,580
NORTHERN TRUST CORP	1,730,896	2,170,028
NORTHROP GRUMMAN CORP	1,115,135	1,144,129
NOVANTA INC	1,079,373	2,187,442
NOVARTIS AG	2,480,132	2,023,073
NOVO NORDISK A/S	1,145,443	1,148,446
NVIDIA CORP	5,551,380	17,461,792
ORACLE CORP	1,235,879	1,612,075
OTHER EQUITIES - SEE GENERAL EXPLANATION	7,278,283	9,255,365
OTIS WORLDWIDE CORP	8,555,450	12,398,349
PANDORA A/S	4,046,510	4,766,887
PARTNERS GROUP HOLDING	623,888	603,972
PAYCOR HCM INC	1,996,385	1,319,213
PAYPOINT PLC	812,041	1,059,984
PENNON GROUP PLC	3,078,641	2,687,832
PETTECH INC	540,844	540,844
POLARIS INC	193,676	163,468
PORTLAND GENERAL ELECTRIC CO	846,739	775,127
PRE MEDICUS LTD	772,641	2,076,976
PROSUS NV	2,571,230	3,037,765
PUDENTIAL PLC	6,661,397	3,992,883
Q2 HOLDINGS INC	1,427,422	1,895,240
QIAGEN NV	3,979,822	4,077,701
RBC BEARINGS INC	1,130,725	2,218,129
REA GROUP LTD	2,068,286	3,628,248
REINSURANCE GROUP OF AMERICA	605,884	920,511
REPLIGEN CORP	1,772,011	2,303,108
REXELGEN ELECTRONICS LTD/UNI	3,909,237	3,817,865
RIGHTMOVE PLC	1,907,311	2,422,002
RIGHTNOW PLC	1,637,112	1,558,377
ROCHE HOLDING AG	3,588,757	3,869,503
ROGERS CORP	1,992,178	1,869,929
RYANAIR HOLDINGS PLC	2,310,877	2,772,324
RYAN GLOBAL INC	12,060,999	16,725,341
SAPMAN SA	4,151,228	5,728,378
SAP AG/DE NPV A	11,337,915	10,397,246
SAMSUNG ELECTRONICS	4,597,480	2,972,389
SCHOLASTIC CORP	5,700,741	3,870,307
SECTRA AB	1,651,473	2,355,135
SENGATA TECHNOLOGIES HOLDING P	194,188	175,004
SERVICENOW INC	7,280,256	6,069,570
SES-IMAGOTAG SA	2,107,215	3,112,593
SEVERN TRENT PLC	189,421	186,858
SHOPIFY INC CLASS A	1,584,400	7,953,607
SINA AG	9,288,745	7,846,905
SINOPHARM MANUFACTURING CO INC	471,709	2,392,069
SIMULATIONS PLUS INC	1,566,063	1,675,453
SITEONE LANDSCAPE SUPPLY INC	517,476	1,614,183
SKF GROUP	1,756,183	1,499,180
SMS CO LTD	1,628,683	585,511
SNOWFLAKE INC	5,070,070	4,038,433
SOFTWARE SERVICE INC	1,592,676	1,434,833
SOLVENTUM CORP	1,851,695	1,982,130
SOUTHWEST AIRLINES CO	154,024	193,044
SPIRAX GROUP PLC	389,029	389,811
SPOTIFY TECHNOLOGY SA	4,377,106	5,033,623
SPX CORPORATE INC	369,016	1,069,503
SPX TECHNOLOGIES INC	1,181,317	1,160,522
STAR BULK CARRIERS HOLDINGS INC	2,687,294	1,626,987
ST JAMES S	25,186,792	23,742,540
STANDARD MOTOR PRODUCTS INC	4,366,583	4,386,693
STANNARD GROUP PLC	2,020,256	1,893,222
STEWART INFORMATION SERVICES C	1,177,231	1,740,827
STRATEC SE	2,905,512	852,727
SYSCO CORP	3,009,199	2,981,940
TAIWAN SEMICONDUCTOR SP ADR	2,850,462	6,279,967
TARGET CORP	377,875	415,561
TE CONNECTIVITY PLC	1,412,572	4,089,085
TECHNIPFMC PLC	2,455,761	2,615,161
TENCENT HOLDINGS LTD	4,236,251	5,543,591
TENCENT MUSIC ENTERTAINMENT GR	3,101,566	2,697,668
TETRA TECH INC	2,381,789	2,250,761
THERMO FISHER SCIENTIFIC INC	5,068,853	5,105,537
TJX CO	888,487	917,841
TITAN CO LTD	1,073,119	6,052,395
TOKO CO/THE	797,002	770,081
TOKYO PHARMACEUTICAL CO	1,200,638	1,795,360
TRADEWEB MARKETS INC	1,086,026	1,657,709
TRANSDIGM INC	801,650	1,108,861
TREX COMPANY INC	331,780	1,320,199
TRIP.COM GROUP LTD	2,560,046	3,549,928
TRUEBLUE INC	7,138,766	5,181,219
UBER TECHNOLOGIES INC	2,745,653	2,576,026
UNI FLC	2,608,402	4,885,714
UL SOLUTIONS INC	328,465	439,463
UNITI INC	4,111,904	3,663,441
UNITED UTILITIES GROUP	2,390,102	2,434,948
UR-ENERGY INC	6,865,899	5,922,940
US REALTY INC	4,663,335	1,515,474
VERICEL CORP	1,194,406	1,392,792
VERISIGN INC	4,539,208	5,238,572
VERITEX INC	749,325	1,515,474
VECTRIX PLC	2,026,887	1,425,931
VERTEX INC	13,096,435	26,326,764
VISHAY PRECISION GROUP INC	2,003,226	1,669,815
WARNER BROS DISCOVERY INC	2,205,619	1,638,350
WEI AG CO	515,109	873,688
WERNER ENTERPRISES INC	1,163,559	2,974,823
WILLIS TOWERS WATSON	4,292,789	5,937,284
WISETECH GLOBAL LTD	1,298,771	3,427,685
WOLTERS KLUWER NV	4,072,492	5,530,272
WORKDAY INC	1,744,474	1,343,016
YOUGOV PLC	1,874,696	664,126
ZIP CHINA HOLDINGS	17,990,554	20,105,053
ZIP BRAZIL INC	2,063,224	1,663,663
ZOOMINFO TECHNOLOGIES LLC	1,194,406	1,392,792
ZOOM COMMUNICATIONS INC	13,096,435	26,326,764
ZOOM VIDEO COMMUNICATIONS INC	2,063,224	1,663,663
ZTE CORP	2,205,619	1,638,350
ZURICH INSURANCE GROUP AG	515,109	873,688
WERNER ENTERPRISES INC	1,163,559	2,974,823
WILLIS TOWERS WATSON	4,292,789	5,937,284
WISETECH GLOBAL LTD	1,298,771	3,427,685
WOLTERS KLUWER NV	4,072,492	5,530,272
WORKDAY INC	1,744,474	1,343,016
YOUGOV PLC	1,874,696	664,126
ZIP CHINA HOLDINGS	17,990,554	20,105,053
ZIP BRAZIL INC	2,063,224	1,663,663
ZOOMINFO TECHNOLOGIES LLC	1,194,406	1,392,792
ZOOM COMMUNICATIONS INC	13,096,435	26,326,764
ZOOM VIDEO COMMUNICATIONS INC	2,063,224	1,663,663
ZTE CORP	2,205,619	1,638,350
ZURICH INSURANCE GROUP AG	515,109	873,688

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
ACCENT EQUITY 2012	AT COST	50,214	1,007,550
ACCENT EQUITY 2017	AT COST	6,641,744	8,836,966
ANGELO GORDON CREDIT SERVICE HOLDINGS FUND II, L.P.	AT COST	24,312,329	25,485,220
ANGELO GORDON CREDIT SOLUTIONS FUND II (ANNEX) DISLOCTION FUND, L.P.	AT COST	12,796,279	4,587,783
ATALAN PARTNERS, L.P.	AT COST	93,645,104	120,666,487
BAIN CAPITAL REAL ESTATE I-B, L.P.	AT COST	14,320,291	20,734,824
BAIN CAPITAL REAL ESTATE II-B, L.P.	AT COST	17,169,030	16,663,605
BENCHMARK CAPITAL PARTNERS IV, L.P.	AT COST	2,560,960	432,680
BENCHMARK CAPITAL PARTNERS IX, L.P.	AT COST	3,969,271	5,669,197
BENCHMARK CAPITAL PARTNERS V, L.P.	AT COST	2,989,215	784,711
BENCHMARK CAPITAL PARTNERS VI, L.P.	AT COST	3,106,105	1,424,297
BENCHMARK CAPITAL PARTNERS VII, L.P.	AT COST	3,595,213	8,288,762
BENCHMARK CAPITAL PARTNERS VIII, L.P.	AT COST	4,843,852	11,707,332
BENCHMARK CAPITAL PARTNERS X, L.P.	AT COST	4,250,000	6,697,625
BENCHMARK FUND 1	AT COST	1,400,000	1,410,723
BESSEMER VENTURE PARTNERS VII	AT COST	16,106,805	8,998,769
BESSEMER VENTURE PARTNERS VIII	AT COST	30,006,002	93,822,211
BLP COMMON STOCK	AT COST	730,080	730,080
CHEPSTOW CREDIT OPPORTUNITIES FUND	AT COST	50,000,000	50,000,000
CLEARHAVEN FUND I-A	AT COST	16,373,025	24,319,632
CLEARHAVEN FUND II	AT COST	3,595,086	3,529,485
CONSTRUCT II	AT COST	7,794,000	7,929,618
CONSTRUCT SELECT I	AT COST	2,482,500	2,465,420
CREST ROCK FUND I-B, L.P.	AT COST	12,037,820	19,026,644
DBAG EXPANSION CAPITAL INTERNATIONAL	AT COST	1,976,389	1,374,287
DBAG FUND V	AT COST	5,849,751	2,716
DBAG FUND VI	AT COST	13,921,946	5,217,044
DBAG FUND VII	AT COST	22,043,325	28,311,214
DBAG FUND VII-B	AT COST	3,781,218	5,134,959
DBAG FUND VIII-A	AT COST	9,881,578	12,954,009
DBAG FUND VIII-B	AT COST	1,791,329	2,978,724
DEFY GOALS	AT COST	3,172,000	3,014,815
DEFY III	AT COST	5,104,000	4,392,386
DOMA	AT COST	50,000,000	45,716,258
FORBION CAPITAL FUND IV C.V.	AT COST	15,137,638	27,717,859
FORBION CAPITAL FUND V C.V.	AT COST	10,056,991	11,149,153
FORBION CAPITAL FUND VI C.V.	AT COST	6,802,990	8,788,617
FORBION GROWTH II	AT COST	7,862,319	8,908,966
FORBION GROWTH III	AT COST	1,032,461	1,162,243
FRANCE PRIVATE EQUITY III	AT COST	6,660,274	590,291
GENERAL ATLANTIC 2008 LIMITED PARTNERSHIP	AT COST	3,728,498	507,747

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GENERAL ATLANTIC 2012 LIMITED PARTNERSHIP	AT COST	16,911,318	24,082,717
GENERAL ATLANTIC 2016 LIMITED PARTNERSHIP	AT COST	28,384,119	54,643,330
GENERAL ATLANTIC 2018 LIMITED PARTNERSHIP	AT COST	47,514,091	79,997,661
GENERAL ATLANTIC 2020 LIMITED PARTNERSHIP	AT COST	77,751,052	90,878,910
GOLDMAN SACHS VINTAGE FUND III, L.P.	AT COST	38,716	0
GOLDMAN SACHS VINTAGE FUND IV, L.P.	AT COST	2,554,134	440,019
GREAT POINT DEVELOPERS	AT COST	0	76,982
GREAT RANGE CAPITAL FUND II, L.P.	AT COST	7,081,410	7,601,576
GREAT RANGE CAPITAL FUND III, L.P.	AT COST	2,303,502	2,202,432
HEARD HIGH CONVICTION LONG ONLY FUND	AT COST	69,755,859	92,090,673
INSIGHT PARTNERS XII, L.P.	AT COST	25,533,000	26,454,430
INSIGHT PARTNERS XIII, L.P.	AT COST	750,000	643,029
INTERSOUTH PARTNERS VI, L.P.	AT COST	3,149,576	895,990
INTERSOUTH PARTNERS VII, L.P.	AT COST	5,108,907	865,865
KITE LAKE	AT COST	38,691	38,691
KL SPECIAL OPPORTUNITIES FUND	AT COST	50,000,000	52,808,871
KUVARI FOCUS FUND LP	AT COST	862,660	862,660
LINDEN CAPITAL PARTNERS II, L.P.	AT COST	1,004	5,117,475
MADRONA ACCELERATION FUND II, L.P.	AT COST	8,950,000	7,530,262
MADRONA ACCELERATION FUND, L.P.	AT COST	8,599,862	19,707,106
MADRONA ACCELRATION FUND III, LP	AT COST	3,990,000	3,666,783
MADRONA VENTURE FUND III, L.P.	AT COST	5,959,052	404,300
MADRONA VENTURE FUND IV, L.P.	AT COST	20,273,417	15,377,407
MADRONA VENTURE FUND V, L.P.	AT COST	26,325,742	63,735,224
MADRONA VENTURE FUND VI, L.P.	AT COST	17,048,701	25,715,061
MADRONA VENTURE FUND VII EXTENSION, L.P.	AT COST	6,470,615	5,174,978
MADRONA VENTURE FUND, IX, L.P.	AT COST	12,220,000	14,804,914
MADRONA VENTURE FUND, VII, L.P.	AT COST	24,875,134	41,106,778
MADRONA VENTURE FUND, VIII, L.P.	AT COST	20,812,500	27,655,491
MATERIAL IMPACT FUND III, L.P.	AT COST	3,200,000	2,349,152
MATRIX PARTNERS VII, L.P.	AT COST	1,571,506	160,773
MILLSTREET CREDIT	AT COST	87,008,964	111,728,484
OAKTREE EMERGING MARKETS EQUITY FUND, L.P.	AT COST	55,000,000	69,290,492
OHA STRATEGIC CREDIT FUND II, L.P.	AT COST	1,947,537	8,854,869
PIMCO BRAVO 3 ONSHORE FEEDER TE, L.P.	AT COST	7,495,075	16,362,786
QUANTUM ENERGY PARTNERS VII CO-INVESTMENT FUND, L.P.	AT COST	908,783	1,073,410
QUANTUM ENERGY PARTNERS VII, L.P.	AT COST	9,882,318	12,324,209
QUANTUM ENERGY PARTNERS VIII CO-INVESTMENT FUND, L.P.	AT COST	1,781,196	2,141,150
QUANTUM ENERGY PARTNERS VIII, L.P.	AT COST	10,797,155	12,742,077
SOAPSTONE CAPITAL, L.P.	AT COST	50,000,000	50,000,000
SOLEL CAPITAL PARTNERS (OFFSHORE) L.P.	AT COST	85,000,000	102,447,840
TECH INDUSTRIES, LLP	AT COST	30,708,850	90,261,051

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
PATTERSON BELKNAP WEBB & TYLER LLP	89,317	86,191	0	3,126
STINSON, LLP	15,698	0	0	15,698
MORGAN, LEWIS & BOCKLUS LLP	13,042	0	0	13,042
HUSCH BLACKWELL LLP	10,295	0	0	10,295
SEYFERTH BLUMENTHAL & HARRIS LLC	9,198	0	0	9,198
LABRYINTH, INC.	792	0	0	792
JAMES W. TIPPIN & ASSOCIATES	225	0	0	225

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
PROGRAM-RELATED INVESTMENT TO CHARTER SCHOOLS DEVELOPMENT CORPORATION	3,200,000	2,700,000	2,700,000
PROGRAM-RELATED INVESTMENT TO LOCUS IMPACT INVESTING	8,752,650	8,767,103	8,767,103
PROGRAM-RELATED INVESTMENT TO LIVING CITIES CATALYST FUND III, KNOWN LP	0	2,098,216	2,098,216

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CURRENCY LOSS	271,270	271,270	0	0
SUBSCRIPTIONS AND MEMBERSHIPS	521,472	103,008	0	418,465
OFFICE SUPPLIES	77,877	177	0	77,699
POSTAGE AND DELIVERIES	28,935	0	0	28,935
COMMUNICATIONS-RELATED EXPENSES	217,826	0	0	217,826
IT-RELATED EXPENSES	2,052,647	0	0	2,052,647
RISK MANAGEMENT	268,875	0	0	268,875
OTHER EXPENSES	127,733	12,971	0	114,760
EQUIPMENT/FURNITURE REPAIRS AND MAINTENANCE	119,686	0	0	119,686
PENALTIES & INTEREST	31	31	0	0
PORTFOLIO AND OTHER DEDUCTIONS PER PARTNERSHIP K-1'S	0	17,316,779	0	0
CHARITABLE CONTRIBUTIONS PER PARTNERSHIP K-1'S	0	0	0	10,658

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
OTHER INCOME FROM K-1	1,355,229	26,897,955	0
TOTAL OF RETURN OF UNUSED GRANT FUNDS	1,359,461		1,359,461
OTHER REVENUE	3,500		3,500
ROYALTY/HONORARIUM INCOME	140		140
PROMISSORY NOTE INT PMTS	193,396		193,396
STATE TAX REFUNDS	72,607	72,607	0
PROGRAM RELATED INVESTMENT INCOME	161,171	161,171	0

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value
PAYROLL, MISC PAYABLES	26,220	40,951

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CANTILLON CAPITAL MANAGEMENT	2,217,799	2,217,799	0	0
BLS CAPITAL	1,674,752	1,674,752	0	0
HARRIS ASSOCIATES, L.P.	1,666,412	1,666,412	0	0
SANDS CAPITAL MANAGEMENT, LLC	1,592,515	1,592,515	0	0
FORBION FUNDS	1,586,921	1,586,921	0	0
ACACIA PARTNERS	1,282,814	0	0	1,282,813
UNIVERSAL PROTECTION SERVICE, LP	872,195	0	0	872,195
BROWN CAPITAL MANAGEMENT	763,258	763,258	0	0
AZARIAS CAPITAL MANAGEMENT	749,557	749,557	0	0
DBAG FUNDS	740,669	740,669	0	0
BLACK INK CREATIONS, LLC	733,403	733,403	0	0
AG STRATEGIC CREDIT FUND II	729,494	729,494	0	0
GENERAL ATLANTIC PARTNERS	582,203	582,203	0	0
CONESTOGA CAPITAL ADVISORS, LLC	548,125	548,125	0	0
MDRC	509,840	0	0	509,840
NUANCE INVESTMENTS, LLC	469,557	469,557	0	0
BANK OF NEW YORK MELLON	438,802	438,802	0	0
CLEARHAVEN FUND I A	437,987	437,987	0	0
STIVERS STAFFING SERVICES, LLC	387,527	0	0	387,527
SULLIVAN COTTER HOLDINGS, INC.	383,285	0	0	383,285
INSIGHT PARTNERS XII LP	377,520	377,520	0	0
DUPONT VENTURES LLC	372,063	0	0	372,063
GREAT RANGE FUNDS	344,906	344,906	0	0
GETTING SMART, LLC	303,000	0	0	303,000
KORN FERRY (US)	296,000	0	0	296,000
CUSHMAN & WAKEFIELD U.S., INC	284,837	0	0	284,837
ALLEY INTERACTIVE LLC	252,000	0	0	252,000
BON APPETIT MANAGEMENT COMPANY	238,499	0	0	238,499
THE CHAPPELOW EVENT COMPANY LLC	211,730	0	0	211,730
YELLOW DOG NETWORKS, INC.	207,329	0	0	207,329
PRISM STRATEGY, INC.	170,000	0	0	170,000
THE BURGISS GROUP LLC	166,234	166,234	0	0
PROPOSAL DREAM TEAM LLC	158,400	0	0	158,400
SCOTT JOLLEY PRODUCTION SERVICES, LLC	157,273	0	0	157,273
BRUCE J. KATZ	150,000	0	0	150,000
QUANTUM ENERGY PARTNERS	139,776	139,776	0	0
TEAM SUBJECT MATTER LLC	138,322	0	0	138,322
SUNFLOWER TALENT STRATEGIES, LLC	133,400	0	0	133,400
TRUST TECHNICAL SOLUTIONS, INC	128,095	0	0	128,095
CREST ROCK	126,071	126,071	0	0
ALL OTHERS UNDER $5,000	124,802	0	0	124,802
ACCENT EQUITY 2017 LP	124,329	124,329	0	0
BYTECODE IO, INC.	114,700	1,500	0	113,200
DEFY FUNDS	114,000	114,000	0	0
GALLUP, INC.	112,500	0	0	112,500
RUSSELL REYNOLDS ASSOCIATES, INC.	105,187	0	0	105,187
SPORTUP, INC.	105,000	0	0	105,000
CHIEF OF STAFF, LLC.	95,642	0	0	95,642
AUGEO EXPERIENCES LLC	88,628	0	0	88,628
CHRISTOPHER LEONARD	85,082	0	0	85,082
DYNAMO SOFTWARE, INC	84,075	84,075	0	0
GRAPEVINE DESIGNS, LLC	83,766	0	0	83,766
UPSTART PARTNERS, LLC	78,166	0	0	78,166
CLB STRATEGIC SOLUTIONS LLC	75,844	0	0	75,844
RACHEL A. ROCHAT	74,764	0	0	74,764
TODD EDWARD WHITE	72,000	0	0	72,000
UMBRELLA MEDICAL SYSTEMS, INC	70,987	0	0	70,987
DOBBIN O. BOOKMAN	66,670	0	0	66,670
UNDERSTANDING LABS INC.	66,000	0	0	66,000
COACHSOURCE, LLC	65,800	7,850	0	57,950
LENOX PARK SOLUTIONS, INC.	65,000	65,000	0	0
MISSOURI CHAMBER FOUNDATION	60,000	0	0	60,000
UNIT 221B, LLC	59,500	0	0	59,500
UNIVERSITY OF KANSAS CENTER FOR RESEARCH, INC.	59,000	0	0	59,000
RPA EDUCATION CONSULTING LLC	58,750	0	0	58,750
BENJAMIN MCDOUGAL	55,575	0	0	55,575
ON THE UP, LLC	54,000	0	0	54,000
IMPACTFUL LIVING, LLC	53,500	0	0	53,500
ZACHARY DRAPER	53,500	0	0	53,500
TEXAS NOVACHEM CORPORATION	51,728	0	0	51,728
JORGE SANCHEZ	51,430	0	0	51,430
DM FIRM, LLC	51,300	0	0	51,300
FORVIS MAZARS, LLP	50,925	0	0	50,925
THE HISTORY COLAB, INC.	50,000	0	0	50,000
MCKENZIE FITZPATRICK	49,781	0	0	49,781
SOPHIC SOLUTIONS, LLC.	49,500	0	0	49,500
TED DOUGLAS ZOLLER	49,150	0	0	49,150
PAMELA S. HEDGPETH	47,500	0	0	47,500
RUSTI D DECKER-LICHTENBERG	46,280	0	0	46,280
JEFFERY I KIMBROW	44,700	0	0	44,700
STANDPOINT CONSULTING LLC	41,600	0	0	41,600
MICHAEL D. COURVILLE	40,000	0	0	40,000
TECHCONNECT KC, LLC	40,000	0	0	40,000
EPIC CREATIVE AND DESIGN, LLC	38,328	0	0	38,328
MASSMAILER, INC	38,292	0	0	38,292
BEAUMONT ADVISORS LIMITED	37,500	37,500	0	0
UNION PARK CONSULTING, LLC	36,969	36,969	0	0
ASGK PUBLIC STRATEGIES LLC	36,763	0	0	36,763
CROSSCOUNTRY CONSULTING II HOLDINGS, INC.	35,984	0	0	35,984
ENTREPRENEUR BUSINESS BASICS	34,187	0	0	34,187
CBIZ BENEFITS & INSURANCE SERVICES, INC.	34,000	0	0	34,000
CINDY BRAUM	33,375	0	0	33,375
JESSICA HEMBREE	31,875	0	0	31,875
MISSION ELECTRONICS, INC.	31,468	0	0	31,468
J.P. MORGAN ASSET MANAGEMENT	31,408	31,408	0	0
WHEREOWARE, INC.	30,000	0	0	30,000
BRENDAN COSGROVE	30,000	0	0	30,000
ABIGAIL CAHILL	30,000	30,000	0	0
NONPROFIT RISK MANAGEMENT CENTER	30,000	0	0	30,000
TCV PUBLISHING, INC.	25,415	0	0	25,415
THE GREATER WASHINGTON EDUCATIONAL TELECOMMUNICATIONS ASSOCIATION, INC.	25,000	0	0	25,000
THE NEXT PAGE KC	25,000	0	0	25,000
PARTNERSHIP FOR REGIONAL EDUCATION PREPARATION- KANSAS CITY	25,000	0	0	25,000
MICROCREDENTIAL MULTIVERSE LLC	25,000	0	0	25,000
SHELBY PARSCALE	22,920	0	0	22,920
CROSSBOW STRATEGIC CONSULTING LLC	22,500	0	0	22,500
IMPACT ADVISORY SERVICES, LLC	21,000	0	0	21,000
AMERICAN CITY BUSINESS JOURNALS INC	20,990	0	0	20,990
MARIA D MENDOZA	20,790	0	0	20,790
SARAH RENFROW	20,500	0	0	20,500
WICKHAM JAMES LC	20,000	0	0	20,000
WATERED ROOTS LLC	17,500	0	0	17,500
KANSAS CITY STARTUP FOUNDATION	16,930	0	0	16,930
STEFANI RUSS	16,550	0	0	16,550
THE CAMBRIAN GROUP AND ASSOCIATES, LLC	16,000	0	0	16,000
CHRISTIE ZINGERMAN	15,660	0	0	15,660
GTB ADVISORS, LLC	15,516	0	0	15,516
DEVELOPMENT DIMENSIONS INTERNATIONAL, INC.	15,000	0	0	15,000
LARRY D. JACOB JR.	15,000	0	0	15,000
LINKEDIN CORPORATION	13,030	0	0	13,030
TOLERO SOLUTIONS LLC	11,250	0	0	11,250
EH FITNESS, LLC	10,808	0	0	10,808
B LOVE MEDIA & PUBLISHING LLC	10,500	0	0	10,500
JENNIFER A. BAUER	10,000	0	0	10,000
CB PARTNERS, LLC	10,000	0	0	10,000
JOYCE MARIE ABBOTT	10,000	0	0	10,000
TERRYBERRY COMPANY LLC	9,028	0	0	9,028
AMERICAN DIGITAL SECURITY, LLC	8,748	0	0	8,748
ANDREW B. MIRIANI	8,425	0	0	8,425
GERARD ROBINSON	8,000	0	0	8,000
THE VITALITY GROUP, INC.	7,636	0	0	7,636
THE CRONER COMPANY	7,500	0	0	7,500
WORDS THAT IMPACT BY ASIA	7,110	0	0	7,110
STEPHANIE L. FERGUSON	7,000	0	0	7,000
SANDRA K. SNOOK	6,788	0	0	6,788
PREIS CONSULTING LLC	6,482	0	0	6,482
P1 GROUP, INC.	6,204	0	0	6,204
LAURA NOLL	5,775	0	0	5,775
EDTECH CATALYSTS	5,550	0	0	5,550
MANAZIL MANAGEMENT, LLC	5,000	0	0	5,000

TY 2024 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL ESTIMATED EXCISE TAX PAYMENTS	1,005,000	0	0	0
STATE TAXES ON UNRELATED BUSINESS TAXABLE INCOME	20,652	20,652	0	0
STATE & FEDERAL FILING FEES	606	606	0	0
LOCAL TAXES	76,621	0	0	0
FOREIGN TAX PAID	0	1,523,605	0	0