Form **990-PF**

Department of the Treasury
Internal Revenue Service

# Return of Private Foundation

**or Section 4947(a)(1) Trust Treated as Private Foundation**

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

**2023**

**Open to Public Inspection**

**For calendar year 2023, or tax year beginning 01-01-2023 , and ending 12-31-2023**

Name of foundation
GORDON E AND BETTY I MOORE FOUNDATION

**A Employer identification number**
94-3397785

Number and street (or P.O. box number if mail is not delivered to street address)
1661 PAGE MILL ROAD

Room/suite

**B** Telephone number (see instructions)
(650) 213-3000

City or town, state or province, country, and ZIP or foreign postal code
PALO ALTO, CA 94304

**C** If exemption application is pending, check here ▶ ☐

**G** Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

**D 1.** Foreign organizations, check here..... ▶ ☐
**2.** Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

**H** Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

**E** If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

**I** Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 8,766,258,805

**J** Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
*(Part I, column (d) must be on cash basis.)*

**F** If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

**Part I** **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

| | | | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|---|---|---|---|---|---|---|
| Revenue | 1 | Contributions, gifts, grants, etc., received (attach schedule) | | | | |
| | 2 | Check ▶ ☑ if the foundation is **not** required to attach Sch. B | | | | |
| | 3 | Interest on savings and temporary cash investments | 8,055,588 | 7,974,530 | | |
| | 4 | Dividends and interest from securities | 7,724,263 | 135,360,514 | | |
| | 5a | Gross rents | | | | |
| | b | Net rental income or (loss) | | | | |
| | 6a | Net gain or (loss) from sale of assets not on line 10 | 203,294,905 | | | |
| | b | Gross sales price for all assets on line 6a 1,050,930,548 | | | | |
| | 7 | Capital gain net income (from Part IV, line 2) | | 350,583,005 | | |
| | 8 | Net short-term capital gain | | | | |
| | 9 | Income modifications | | | | |
| | 10a | Gross sales less returns and allowances | | | | |
| | b | Less: Cost of goods sold | | | | |
| | c | Gross profit or (loss) (attach schedule) | | | | |
| | 11 | Other income (attach schedule) | 152,675,621 | 76,210,338 | | |
| | 12 | **Total.** Add lines 1 through 11 | 371,750,377 | 570,128,387 | | |
| Operating and Administrative Expenses | 13 | Compensation of officers, directors, trustees, etc. | 5,744,775 | 3,798,483 | | 1,747,301 |
| | 14 | Other employee salaries and wages | 26,165,807 | 6,875,028 | | 18,418,033 |
| | 15 | Pension plans, employee benefits | 7,150,964 | 1,387,837 | | 4,605,894 |
| | 16a | Legal fees (attach schedule) | 260,668 | 63,757 | | 197,502 |
| | b | Accounting fees (attach schedule) | 381,927 | 201,349 | | 161,400 |
| | c | Other professional fees (attach schedule) | 14,228,212 | 4,106,339 | | 9,525,983 |
| | 17 | Interest | | | | |
| | 18 | Taxes (attach schedule) (see instructions) | 13,951,270 | 0 | | 0 |
| | 19 | Depreciation (attach schedule) and depletion | 2,211,491 | 0 | | |
| | 20 | Occupancy | 2,115,222 | 453,124 | | 1,676,009 |
| | 21 | Travel, conferences, and meetings | 2,788,290 | 222,335 | | 2,600,866 |
| | 22 | Printing and publications | 282,069 | 980 | | 281,324 |
| | 23 | Other expenses (attach schedule) | 2,183,295 | 714,849 | | 1,676,541 |
| | 24 | **Total operating and administrative expenses.** Add lines 13 through 23 | 77,463,990 | 17,824,081 | | 40,890,853 |
| | 25 | Contributions, gifts, grants paid | 408,113,771 | | | 401,820,277 |
| | 26 | **Total expenses and disbursements.** Add lines 24 and 25 | 485,577,761 | 17,824,081 | | 442,711,130 |
| | 27 | Subtract line 26 from line 12: | | | | |
| | a | **Excess of revenue over expenses and disbursements** | -113,827,384 | | | |
| | b | **Net investment income** (if negative, enter -0-) | | 552,304,306 | | |
| | c | **Adjusted net income** (if negative, enter -0-) | | | | |

**Part II** **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

| | | | Beginning of year | End of year | |
|---|---|---|---|---|---|
| | | | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| Assets | 1 | Cash—non-interest-bearing | 1,500 | 1,500 | 1,500 |
| | 2 | Savings and temporary cash investments | 56,444,190 | 67,418,978 | 67,418,978 |
| | 3 | Accounts receivable ▶ | | | |
| | | Less: allowance for doubtful accounts ▶ | | | |
| | 4 | Pledges receivable ▶ | | | |
| | | Less: allowance for doubtful accounts ▶ | | | |
| | 5 | Grants receivable | | | |
| | 6 | Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) | | | |
| | 7 | Other notes and loans receivable (attach schedule) ▶ | | | |
| | | Less: allowance for doubtful accounts ▶ | | | |
| | 8 | Inventories for sale or use | | | |
| | 9 | Prepaid expenses and deferred charges | 2,485,459 | 3,042,402 | 3,042,402 |
| | 10a | Investments—U.S. and state government obligations (attach schedule) | 766,958,749 | 913,913,851 | 913,913,851 |
| | b | Investments—corporate stock (attach schedule) | 431,425,174 | 381,895,050 | 381,895,050 |
| | c | Investments—corporate bonds (attach schedule) | | | |
| | 11 | Investments—land, buildings, and equipment: basis ▶ | | | |
| | | Less: accumulated depreciation (attach schedule) ▶ | | | |
| | 12 | Investments—mortgage loans | | | |
| | 13 | Investments—other (attach schedule) | 6,758,418,277 | 7,105,688,665 | 7,105,688,665 |
| | 14 | Land, buildings, and equipment: basis ▶ 59,728,630 | | | |
| | | Less: accumulated depreciation (attach schedule) ▶ 28,888,026 | 32,737,841 | 30,840,604 | 30,840,604 |
| | 15 | Other assets (describe ▶ ) | 230,190,093 | 263,457,755 | 263,457,755 |
| | 16 | **Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I) | 8,278,661,283 | 8,766,258,805 | 8,766,258,805 |
| Liabilities | 17 | Accounts payable and accrued expenses | 9,832,654 | 12,660,930 | |
| | 18 | Grants payable | 1,411,875 | 11,177,452 | |
| | 19 | Deferred revenue | | | |
| | 20 | Loans from officers, directors, trustees, and other disqualified persons | | | |
| | 21 | Mortgages and other notes payable (attach schedule) | | | |
| | 22 | Other liabilities (describe ▶ ) | 45,806,228 | 53,010,471 | |
| | 23 | **Total liabilities**(add lines 17 through 22) | 57,050,757 | 76,848,853 | |
| Net Assets or Fund Balances | | **Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.** | | | |
| | 24 | Net assets without donor restrictions | 8,221,610,526 | 8,689,409,952 | |
| | 25 | Net assets with donor restrictions | | | |
| | | **Foundations that do not follow FASB ASC 958, check here** ▶ ☐ **and complete lines 26 through 30.** | | | |
| | 26 | Capital stock, trust principal, or current funds | | | |
| | 27 | Paid-in or capital surplus, or land, bldg., and equipment fund | | | |
| | 28 | Retained earnings, accumulated income, endowment, or other funds | | | |
| | 29 | **Total net assets or fund balances** (see instructions) | 8,221,610,526 | 8,689,409,952 | |
| | 30 | **Total liabilities and net assets/fund balances** (see instructions) | 8,278,661,283 | 8,766,258,805 | |

**Part III** **Analysis of Changes in Net Assets or Fund Balances**

| | | | |
|---|---|---|---|
| 1 | Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) | 1 | 8,221,610,526 |
| 2 | Enter amount from Part I, line 27a | 2 | -113,827,384 |
| 3 | Other increases not included in line 2 (itemize) ▶ | 3 | 581,626,810 |
| 4 | Add lines 1, 2, and 3 | 4 | 8,689,409,952 |
| 5 | Decreases not included in line 2 (itemize) ▶ | 5 | 0 |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29 | 6 | 8,689,409,952 |

## Part IV Capital Gains and Losses for Tax on Investment Income

| | (a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) | (b) How acquired P—Purchase D—Donation | (c) Date acquired (mo., day, yr.) | (d) Date sold (mo., day, yr.) |
|---|---|---|---|---|
| 1 a | PUBLICLY TRADED SECURITIES | | | |
| b | GLOBAL EQUITIES | P | 2022-01-01 | 2023-12-31 |
| c | DIVERSIFYING ASSETS | P | 2022-01-01 | 2023-12-31 |
| d | EXCESS RETURNS | P | 2022-01-01 | 2023-12-31 |
| e | FIXED INCOME | P | 2022-01-01 | 2023-12-31 |
| | DISTRIBUTIONS IN EXCESS OF BASIS | P | 2022-01-01 | 2023-12-31 |
| | GAIN ON FOREIGN CURRENCY | P | 2022-01-01 | 2023-12-31 |
| | FINAL LOSS ON PARTNERSHIP DISPOSITIONS | P | 2022-01-01 | 2023-12-31 |
| | 1231 GAINS FROM LPS | P | 2022-01-01 | 2023-12-31 |
| | PFIC GAINS | P | 2022-01-01 | 2023-12-31 |

| | (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | (h) Gain or (loss) (e) plus (f) minus (g) |
|---|---|---|---|---|
| a | 368,612,085 | | 133,854,418 | 234,757,667 |
| b | 148,929,245 | | 91,636,470 | 57,292,775 |
| c | 79,901,287 | | 33,574,816 | 46,326,471 |
| d | 53,493,097 | | 789,909 | 52,703,188 |
| e | | | | -19,568,093 |
| | | | | 5,046 |
| | | | | 175,513 |
| | | | | -22,238,269 |
| | | | | 1,120,423 |
| | | | | 8,284 |

| | Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 | | | (l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h)) |
|---|---|---|---|---|
| | (i) F.M.V. as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col. (i) over col. (j), if any | |
| a | | | | 234,757,667 |
| b | | | | 57,292,775 |
| c | | | | 46,326,471 |
| d | | | | 52,703,188 |
| e | | | | -19,568,093 |
| | | | | 5,046 |
| | | | | 175,513 |
| | | | | -22,238,269 |
| | | | | 1,120,423 |
| | | | | 8,284 |

| | | | |
|---|---|---|---|
| 2 | Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 } | 2 | 350,583,005 |
| 3 | Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8 | 3 | |

## Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

| | | | | | |
|---|---|---|---|---|---|
| 1a | Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary–see instructions) | | | 1 | 7,677,030 |
| b | All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b) | | | | |
| 2 | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | | | 2 | 0 |
| 3 | Add lines 1 and 2 | | | 3 | 7,677,030 |
| 4 | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | | | 4 | 0 |
| 5 | **Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0- | | | 5 | 7,677,030 |
| 6 | Credits/Payments: | | | | |
| a | 2023 estimated tax payments and 2022 overpayment credited to 2023 | 6a | 5,526,034 | | |
| b | Exempt foreign organizations—tax withheld at source | 6b | 0 | | |
| c | Tax paid with application for extension of time to file (Form 8868) | 6c | 6,500,000 | | |
| d | Backup withholding erroneously withheld | 6d | 0 | | |
| 7 | Total credits and payments. Add lines 6a through 6d | | | 7 | 12,026,034 |
| 8 | Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached. | | | 8 | 0 |
| 9 | **Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶ | | | 9 | |
| 10 | **Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶ | | | 10 | 4,349,004 |
| 11 | Enter the amount of line 10 to be: **Credited to 2024 estimated tax** ▶ 4,349,004 | **Refunded** ▶ | | 11 | 0 |

## Part VI-A Statements Regarding Activities

| | | | Yes | No |
|---|---|---|---|---|
| 1a | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? | 1a | | No |
| b | Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. | 1b | | No |
| | *If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.* | | | |
| c | Did the foundation file **Form 1120-POL** for this year? | 1c | | No |
| d | Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0 | | | |
| e | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0 | | | |
| 2 | Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.* | 2 | | No |
| 3 | Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes* | 3 | | No |
| 4a | Did the foundation have unrelated business gross income of $1,000 or more during the year? | 4a | Yes | |
| b | If "Yes," has it filed a tax return on **Form 990-T** for this year? | 4b | Yes | |
| 5 | Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.* | 5 | | No |
| 6 | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? | 6 | Yes | |
| 7 | Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.* | 7 | Yes | |
| 8a | Enter the states to which the foundation reports or with which it is registered (see instructions) ▶CA, CO, CT, DE, DC, MA, MN, NJ, NM, NY | | | |
| b | If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation* | 8b | Yes | |
| 9 | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2023 or the taxable year beginning in 2023? See the instructions for Part XIII. If "Yes," complete Part XIII | 9 | | No |
| 10 | Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.* | 10 | | No |
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions. | 11 | Yes | |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions | 12 | Yes | |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶WWW.MOORE.ORG | 13 | Yes | |
| 14 | The books are in care of ▶JANCY GOH DIRECTOR OF FINANCE Telephone no. ▶(650) 213-3000 Located at ▶1661 PAGE MILL ROAD PALO ALTO CA ZIP+4 ▶ 94304 | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year | 15 | | |
| 16 | At any time during calendar year 2023, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶ BR, CI, CH, EZ, DA, GR, HU, IN, ID, IS, JA, MY, MX, PE, PL, KS, TW, TU | 16 | Yes | No |

## Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

| | | | Yes | No |
|---|---|---|---|---|
| | **File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.** | | | |
| **1a** | During the year did the foundation (either directly or indirectly): | | | |
| | **(1)** Engage in the sale or exchange, or leasing of property with a disqualified person? | 1a(1) | | No |
| | **(2)** Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? | 1a(2) | | No |
| | **(3)** Furnish goods, services, or facilities to (or accept them from) a disqualified person? | 1a(3) | | No |
| | **(4)** Pay compensation to, or pay or reimburse the expenses of, a disqualified person? | 1a(4) | Yes | |
| | **(5)** Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? | 1a(5) | | No |
| | **(6)** Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) | 1a(6) | | No |
| **b** | If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions | 1b | | No |
| **c** | Organizations relying on a current notice regarding disaster assistance check here ▶ ☐ | | | |
| **d** | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2023? | 1d | | No |
| **2** | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): | | | |
| **a** | At the end of tax year 2023, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2023? | 2a | | No |
| | If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____ | | | |
| **b** | Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.) | 2b | | |
| **c** | If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____ | | | |
| **3a** | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? | 3a | Yes | |
| **b** | If "Yes," did it have excess business holdings in 2023 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2023.)* | 3b | | No |
| **4a** | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | 4a | | No |
| **b** | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2023? | 4b | | No |

**Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required** *(continued)*

| | | | Yes | No |
|---|---|---|---|---|
| **5a** | During the year did the foundation pay or incur any amount to: | | | |
| | **(1)** Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? | 5a(1) | | No |
| | **(2)** Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? | 5a(2) | | No |
| | **(3)** Provide a grant to an individual for travel, study, or other similar purposes? | 5a(3) | | No |
| | **(4)** Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions | 5a(4) | Yes | |
| | **(5)** Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? | 5a(5) | | No |
| **b** | If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions | 5b | | No |
| **c** | Organizations relying on a current notice regarding disaster assistance check ▶ ☐ | | | |
| **d** | If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? *If "Yes," attach the statement required by Regulations section 53.4945–5(d).* | 5d | Yes | |
| **6a** | Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 6a | | No |
| **b** | Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? *If "Yes" to 6b, file Form 8870.* | 6b | | No |
| **7a** | At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? | 7a | | No |
| **b** | If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction? | 7b | | |
| **8** | Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year? | 8 | Yes | |

**Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**

**1 List all officers, directors, trustees, foundation managers and their compensation. See instructions**

| **(a)** Name and address | **(b)** Title, and average hours per week devoted to position | **(c)** Compensation **(If not paid, enter -0-)** | **(d)** Contributions to employee benefit plans and deferred compensation | **(e)** Expense account, other allowances |
|---|---|---|---|---|
| GORDON E MOORE<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE - UNTIL 3/23<br>1.00 | 0 | 0 | 0 |
| ROSINA BIERBAUM<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE<br>1.00 | 0 | 0 | 0 |
| JOHN DABIRI<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE<br>1.00 | 0 | 0 | 0 |
| KENNETH MOORE<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE & CHAIR<br>2.00 | 0 | 0 | 0 |
| JOHN HENNESSY<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE & VICE CHAIR<br>1.00 | 0 | 0 | 0 |
| KATHLEEN JUSTICE-MOORE<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE<br>1.00 | 0 | 0 | 0 |
| HILARY KRANE<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE<br>1.00 | 0 | 0 | 0 |
| JONATHAN LEVIN<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE<br>1.00 | 0 | 0 | 0 |
| KRISTEN MOORE<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE<br>1.00 | 0 | 0 | 0 |
| STEVEN MOORE<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE<br>1.00 | 0 | 0 | 0 |
| ELLEN OCHOA<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE<br>1.00 | 0 | 0 | 0 |
| EDWARD E PENHOET<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | INVESTMENT MGMT COMMITTEE<br>0.50 | 0 | 0 | 0 |
| KEN SIEBEL<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | INVESTMENT MGMT COMMITTEE<br>0.50 | 0 | 0 | 0 |
| HARVEY V FINEBERG<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | TRUSTEE & PRESIDENT<br>40.00 | 1,186,640 | 87,903 | 0 |
| SASHA ABRAMS<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | GEN COUNSEL & SECRETARY<br>40.00 | 578,310 | 79,688 | 0 |
| DENISE STRACK<br>1661 PAGE MILL ROAD<br>PALO ALTO, CA 94304 | CHIEF INVESTMENT OFFICER<br>40.00 | 3,979,825 | 562,602 | 0 |

**2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."**

| (a) Name and address of each employee paid more than $50,000 | (b) Title, and average hours per week devoted to position | (c) Compensation | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---|---|---|---|---|
| FELICIA CHIU<br>1661 PAGE MILL ROAD<br>PALO ALTO,C A 94304 | INVESTMENT DIRECTOR<br>40.00 | 1,567,217 | 233,359 | 0 |
| DALE KUNKEL<br>1661 PAGE MILL ROAD<br>PALO ALTO,C A 94304 | INVESTMENT DIRECTOR<br>40.00 | 1,483,096 | 241,717 | 0 |
| ALISON BARAD<br>1661 PAGE MILL ROAD<br>PALO ALTO,C A 94304 | INVESTMENT DIRECTOR<br>40.00 | 1,384,792 | 42,312 | 0 |
| CIERA ASHLEY<br>1661 PAGE MILL ROAD<br>PALO ALTO,C A 94304 | INVESTMENT DIRECTOR<br>40.00 | 788,300 | 37,897 | 0 |
| TYLER CONNOLLY<br>1661 PAGE MILL ROAD<br>PALO ALTO,C A 94304 | INVESTMENT DIRECTOR<br>40.00 | 733,309 | 79,320 | 0 |
| **Total** number of other employees paid over $50,000. . . . . ▶ | | | | 94 |

**Part VII** **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".**

| **(a)** Name and address of each person paid more than $50,000 | **(b)** Type of service | **(c)** Compensation |
|---|---|---|
| BRUNSWICK GROUP LLC<br>1114 AVENUE OF AMERICAS 24 FLOOR<br>NEW YORK,NY 10036 | STATEGIC CONSERVATION COMMUNICATION | 860,000 |
| GENERATION INV MANAGEMENT LLP<br>20 AIR ST 7TH FLOOR<br>LONDON W1B 5AN<br>UK | INVESTMENT MANAGER | 831,440 |
| SILCHESTER INTERNATIONAL INVESTORS<br>780 3RD AVE 42ND FLOOR<br>NEW YORK,NY 10017 | INVESTMENT MANAGER | 772,290 |
| EAGLE CAPITAL MANAGEMENT LLC<br>499 PARK AVE 17TH FLOOR<br>NEW YORK,NY 10022 | INVESTMENT MANAGER | 690,414 |
| WELLINGTON TRUST COMPANY<br>280 CONGRESS STREET<br>BOSTON,MA 02210 | INVESTMENT MANAGER | 662,756 |

**Total** number of others receiving over $50,000 for professional services. . . . . ▶

59

## Part VIII- Summary of Direct Charitable Activities

| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. | Expenses |
|---|---|
| 1 IN ADDITION TO ITS GRANTMAKING, THE FOUNDATION ENGAGES DIRECTLY IN NUMEROUS ACTIVITIES TO SUPPORT OUR PROGRAM AREAS. DIRECT CHARITABLE EXPENSES INCLUDE THE FOLLOWING ACTIVITIES:* CONVENING GROUPS OF EXPERTS, OTHER FOUNDATIONS, AND GRANTEES TO DISCUSS AND DISSEMINATE INFORMATION ABOUT SCIENTIFIC RESEARCH AND ENVIRONMENTAL CONSERVATION* PROVIDING TECHNICAL ASSISTANCE TO GRANTEES AND OTHER PARTNERS INVOLVED IN OUR PROGRAMMATIC ACTIVITIES* CONDUCTING RESEARCH TO ADVANCE AND INFORM THE PROGRAMMATIC AREAS WE FUND | 7,069,872 |
| 2 | |
| 3 | |
| 4 | |

## Part VIII- Summary of Program-Related Investments (see instructions)

| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. | Amount |
|---|---|
| 1 OCTOBRE LIQUIDITY GUARANTEE FUND - IN SUPPORT OF NATURE AND CLIMATE SOLUTIONS IN DEVELOPING COUNTRIES THROUGH INCREASED CAPITAL TO IMPACT INVESTMENTS. | 5,492,100 |
| 2 LAND TRUST OF NAPA COUNTY - TO SUPPORT THE PERMANENT PROTECTION OF WALT RANCH IN NAPA COUNTY. | 5,000,000 |
| All other program-related investments. See instructions. 3 | 4,400,000 |
| **Total.** Add lines 1 through 3 . . . . . ▶ | 14,892,100 |

## Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

| | | | | | |
|---|---|---|---|---|---|
| 1 | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: | | | | |
| a | Average monthly fair market value of securities | | | 1a | 2,823,490,585 |
| b | Average of monthly cash balances | | | 1b | 149,177,797 |
| c | Fair market value of all other assets (see instructions) | | | 1c | 5,477,995,688 |
| d | **Total** (add lines 1a, b, and c) | | | 1d | 8,450,664,070 |
| e | Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) | 1e | 0 | | |
| 2 | Acquisition indebtedness applicable to line 1 assets | | | 2 | 0 |
| 3 | Subtract line 2 from line 1d | | | 3 | 8,450,664,070 |
| 4 | Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions) | | | 4 | 126,759,961 |
| 5 | **Net value of noncharitable-use assets.** Subtract line 4 from line 3 | | | 5 | 8,323,904,109 |
| 6 | **Minimum investment return.** Enter 5% (0.05) of line 5 | | | 6 | 416,195,205 |

## Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

| | | | | | |
|---|---|---|---|---|---|
| 1 | Minimum investment return from Part IX, line 6 | | | 1 | 416,195,205 |
| 2a | Tax on investment income for 2022 from Part V, line 5 | 2a | 7,677,030 | | |
| b | Income tax for 2022. (This does not include the tax from Part V.) | 2b | 7,480,485 | | |
| c | Add lines 2a and 2b | | | 2c | 15,157,515 |
| 3 | Distributable amount before adjustments. Subtract line 2c from line 1 | | | 3 | 401,037,690 |
| 4 | Recoveries of amounts treated as qualifying distributions | | | 4 | 9,952,557 |
| 5 | Add lines 3 and 4 | | | 5 | 410,990,247 |
| 6 | Deduction from distributable amount (see instructions) | | | 6 | 0 |
| 7 | **Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1 | | | 7 | 410,990,247 |

## Part XI Qualifying Distributions (see instructions)

| | | | |
|---|---|---|---|
| 1 | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: | | |
| a | Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26 | 1a | 442,711,130 |
| b | Program-related investments—total from Part VIII-B | 1b | 14,892,100 |
| 2 | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes | 2 | 289,748 |
| 3 | Amounts set aside for specific charitable projects that satisfy the: | | |
| a | Suitability test (prior IRS approval required) | 3a | 0 |
| b | Cash distribution test (attach the required schedule) | 3b | 0 |
| 4 | **Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4 | 4 | 457,892,978 |

**Part XII** **Undistributed Income** (see instructions)

| | (a) Corpus | (b) Years prior to 2022 | (c) 2022 | (d) 2023 |
|---|---|---|---|---|
| 1 Distributable amount for 2023 from Part X, line 7 | | | | 410,990,247 |
| 2 Undistributed income, if any, as of the end of 2022: | | | | |
| a Enter amount for 2022 only. . . . . | | | 132,208,179 | |
| b Total for prior years: 2021, 2020, 2019 | | 0 | | |
| 3 Excess distributions carryover, if any, to 2022: | | | | |
| a From 2018. . . . . | | | | |
| b From 2019. . . . . | | | | |
| c From 2020. . . . . | | | | |
| d From 2021. . . . . | | | | |
| e From 2022. . . . . | | | | |
| f **Total** of lines 3a through e . . . . . | 0 | | | |
| 4 Qualifying distributions for 2023 from Part XI, line 4: ▶ $ 457,892,978 | | | | |
| a Applied to 2022, but not more than line 2a | | | 132,208,179 | |
| b Applied to undistributed income of prior years (Election required—see instructions). . . . . | | 0 | | |
| c Treated as distributions out of corpus (Election required—see instructions). . . . . | 0 | | | |
| d Applied to 2023 distributable amount . . . . . | | | | 325,684,799 |
| e Remaining amount distributed out of corpus | 0 | | | |
| 5 Excess distributions carryover applied to 2023. *(If an amount appears in column (d), the same amount must be shown in column (a).)* | 0 | | | 0 |
| 6 **Enter the net total of each column as indicated below:** | | | | |
| a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 | 0 | | | |
| b Prior years' undistributed income. Subtract line 4b from line 2b . . . . . | | 0 | | |
| c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed . . . . . | | 0 | | |
| d Subtract line 6c from line 6b. Taxable amount —see instructions . . . . . | | 0 | | |
| e Undistributed income for 2022. Subtract line 4a from line 2a. Taxable amount—see instructions . . . . . | | | 0 | |
| f Undistributed income for 2023. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2024 . . . . . | | | | 85,305,448 |
| 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) . . . . . | 0 | | | |
| 8 Excess distributions carryover from 2018 not applied on line 5 or line 7 (see instructions) . . . | 0 | | | |
| 9 **Excess distributions carryover to 2024.** Subtract lines 7 and 8 from line 6a . . . . . | 0 | | | |
| 10 Analysis of line 9: | | | | |
| a Excess from 2019 . . . . | | | | |
| b Excess from 2020 . . . . | | | | |
| c Excess from 2021. . . . | | | | |
| d Excess from 2022 . . . . | | | | |
| e Excess from 2023 . . . . | | | | |

## Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

**1a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2023, enter the date of the ruling . . . . . ▶

**b** Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

| | Tax year | Prior 3 years | | | (e) Total |
|---|---|---|---|---|---|
| | **(a)** 2023 | **(b)** 2022 | **(c)** 2021 | **(d)** 2020 | |
| **2a** Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed . . . . . | | | | | |
| **b** 85% (0.85) of line 2a . . . . . | | | | | |
| **c** Qualifying distributions from Part XI, line 4 for each year listed . . . . . | | | | | |
| **d** Amounts included in line 2c not used directly for active conduct of exempt activities . . . . . | | | | | |
| **e** Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c . . . . | | | | | |
| **3** Complete 3a, b, or c for the alternative test relied upon: | | | | | |
| **a** "Assets" alternative test—enter: | | | | | |
| **(1)** Value of all assets . . . . . | | | | | |
| **(2)** Value of assets qualifying under section 4942(j)(3)(B)(i) | | | | | |
| **b** "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . . | | | | | |
| **c** "Support" alternative test—enter: | | | | | |
| **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) . . . . | | | | | |
| **(2)** Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). . . . | | | | | |
| **(3)** Largest amount of support from an exempt organization | | | | | |
| **(4)** Gross investment income | | | | | |

## Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

**1 Information Regarding Foundation Managers:**

**a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

GORDON E MOORE

**b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ▶☑ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

**a** The name, address, and telephone number or email address of the person to whom applications should be addressed:

**b** The form in which applications should be submitted and information and materials they should include:

**c** Any submission deadlines:

**d** Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

## Part XV-A Analysis of Income-Producing Activities

| Enter gross amounts unless otherwise indicated. | Unrelated business income | | Excluded by section 512, 513, or 514 | | (e) Related or exempt function income (See instructions.) |
|---|---|---|---|---|---|
| | (a) Business code | (b) Amount | (c) Exclusion code | (d) Amount | |
| **1** Program service revenue: | | | | | |
| **a** | | | | | |
| **b** | | | | | |
| **c** | | | | | |
| **d** | | | | | |
| **e** | | | | | |
| **f** | | | | | |
| **g** Fees and contracts from government agencies | | | | | |
| **2** Membership dues and assessments | | | | | |
| **3** Interest on savings and temporary cash investments | | | 14 | 8,055,588 | |
| **4** Dividends and interest from securities | | | 14 | 7,724,263 | |
| **5** Net rental income or (loss) from real estate: | | | | | |
| **a** Debt-financed property | | | | | |
| **b** Not debt-financed property | | | | | |
| **6** Net rental income or (loss) from personal property | | | | | |
| **7** Other investment income | | | | | |
| **8** Gain or (loss) from sales of assets other than inventory | 525990 | 33,259,779 | 18 | 170,035,126 | |
| **9** Net income or (loss) from special events: | | | | | |
| **10** Gross profit or (loss) from sales of inventory | | | | | |
| **11** Other revenue: | | | | | |
| **a** PARTNERSHIP INCOME/LOSS | 525990 | 36,319,075 | 32 | 116,356,546 | |
| **b** | | | | | |
| **c** | | | | | |
| **d** | | | | | |
| **e** | | | | | |
| **12** Subtotal. Add columns (b), (d), and (e) | | 69,578,854 | | 302,171,523 | 0 |

**13** **Total.** Add line 12, columns (b), (d), and (e) **13** 371,750,377
(See worksheet in line 13 instructions to verify calculations.)

## Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

| Line No. ▼ | Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.) |
|---|---|
| | |

## Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

| | | Yes | No |
|---|---|---|---|
| **1** Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | | |
| **a** Transfers from the reporting foundation to a noncharitable exempt organization of: | | | |
| **(1)** Cash | 1a(1) | Yes | |
| **(2)** Other assets | 1a(2) | | No |
| **b** Other transactions: | | | |
| **(1)** Sales of assets to a noncharitable exempt organization | 1b(1) | | No |
| **(2)** Purchases of assets from a noncharitable exempt organization | 1b(2) | | No |
| **(3)** Rental of facilities, equipment, or other assets | 1b(3) | | No |
| **(4)** Reimbursement arrangements | 1b(4) | | No |
| **(5)** Loans or loan guarantees | 1b(5) | | No |
| **(6)** Performance of services or membership or fundraising solicitations | 1b(6) | | No |
| **c** Sharing of facilities, equipment, mailing lists, other assets, or paid employees | 1c | | No |

**d** If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

| **(a)** Line No. | **(b)** Amount involved | **(c)** Name of noncharitable exempt organization | **(d)** Description of transfers, transactions, and sharing arrangements |
|---|---|---|---|
| 1a(1) | 4,376,480 | WORLD ECONOMIC FORUM | GRANTS |
| 1a(1) | 1,470,812 | AMERICAN COLLEGE OF EMERGENCY PHYSICIANS | GRANTS |
| 1a(1) | 1,100,000 | SEAFOOD TASK FORCE | GRANTS |

**2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

**b** If "Yes," complete the following schedule.

| **(a)** Name of organization | **(b)** Type of organization | **(c)** Description of relationship |
|---|---|---|
| | | |

**Sign Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

▶ Signature of officer or trustee — Date 2024-11-07 — ▶ Title

May the IRS discuss this return with the preparer shown below? See instructions. ☐ Yes ☐ No

**Paid Preparer Use Only**

| Print/Type preparer's name | Preparer's Signature | Date | Check if self-employed ▶☐ | PTIN |
|---|---|---|---|---|
| DANIEL ROMANO | | 2024-11-07 | | P00504182 |
| Firm's name ▶ GRANT THORNTON ADVISORS LLC | | | | Firm's EIN ▶99-1856619 |
| Firm's address ▶ 757 THIRD AVENUE 3RD FLOOR NEW YORK, NY 100172013 | | | | Phone no. (212) 599-0100 |

## Additional Data

Return to Form

**Software ID:**

**Software Version:**

**Form 990PF - Special Condition Description:**

| Special Condition Description |
| --- |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| ACCOUNTING, TAX & AUDIT FEES | 381,927 | 201,349 | | 161,400 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Category | Amount |
|---|---|
| WESTERN RIVERS CONSERVANCY - ACQUISITION AND PERMANENT PROTECTION OF DILLON BEACH RANCH IN MARIN COUNTY. | 3,750,000 |
| RIVER PARTNERS - TO SUPPORT A SIGNIFICANT INCREASE IN SUPPLY OF SOURCE-IDENTIFIED NATIVE SEEDS TO ADDRESS RECOGNIZED SEED SHORTAGE AND ENABLE ENHANCED ECOSYSTEM RESTORATION IN CALIFORNIA. | 650,000 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Person Name | Explanation |
|---|---|
| HARVEY V FINEBERG | CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $33,000, HEALTHCARE BENEFITS $46,869, AND TAXABLE GROUP LIFE INSURANCE $8,034. |
| SASHA ABRAMS | CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $33,000, HEALTHCARE BENEFITS $45,428, AND TAXABLE GROUP LIFE INSURANCE $1,260. |
| DENISE STRACK | COMPENSATION INCLUDES $548,725 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2023 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS THAT CONSIST OF 401(K) MATCH $33,000, HEALTHCARE BENEFITS $67,584, TAXABLE GROUP LIFE INSURANCE $1,932, AND NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $460,086. |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Employee | Explanation |
| --- | --- |
| FELICIA CHIU | COMPENSATION INCLUDES OF $191,817 DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2023 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $33,000, HEALTHCARE BENEFITS $38,354, TAXABLE GROUP LIFE INSURANCE $1,260, AND NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $160,745. |
| DALE KUNKEL | COMPENSATION INCLUDES $185,696 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2023 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $33,000, HEALTHCARE BENEFITS $51,105, TAXABLE GROUP LIFE INSURANCE $1,932 AND NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $155,680. |
| ALISON BARAD | COMPENSATION INCLUDES $213,754 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2023 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $33,000, HEALTHCARE BENEFITS $9,137, AND TAXABLE GROUP LIFE INSURANCE $175. |
| CIERA ASHLEY | CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $33,000, HEALTHCARE BENEFITS $4,057 AND TAXABLE GROUP LIFE INSURANCE $840. |
| TYLER CONNOLLY | COMPENSATION INCLUDES $38,992 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2023 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $33,000, HEALTHCARE BENEFITS $14,735, TAXABLE GROUP LIFE INSURANCE $551 AND NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $31,034. |

**Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.**

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Grantee's Name | Grantee's Address | Grant Date | Grant Amount | Grant Purpose | Amount Expended By Grantee | Any Diversion Made By Grantee? | Date of Verification | Results of Verification |
|---|---|---|---|---|---|---|---|---|
| ACROTECS RESEARCH LLC | 82 TECHNOLOGY PARK DRIVE FAST WINDSOR, NJ 08520-1283 | 2022-07-21 | 300,416 | TO SUPPORT THE DEVELOPMENT OF AN INTEGRATED SYSTEM THAT USES ACOUSTIC TECHNIQUES TO ENABLE MULTI-VEHICLE SWARMING UNDERWATER. | 57,278 | NO | 01/26/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $75,636 PAID IN 2022, $225,000 PAID IN 2023. |
| ACUMEN LLC | 500 AIRPORT BOULEVARD SUITE 100 BURLINGAME, CA 94010-1960 | 2022-07-22 | 403,161 | TO SUPPORT THE DEVELOPMENT OF A SET OF CLINICAL QUALITY MEASURES TO IMPROVE THE PERFORMANCE OF BREAST CANCER SCREENING TESTS. | 68,833 | NO | 02/03/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $84,833 PAID IN 2022, $319,328 PAID IN 2023. GRANT AMOUNT CHANGED DUE TO COST EXTENSION APPROVED IN 2023. |
| AMERICAN BOARD OF FAMILY MEDICINE INC | 1648 MCBRAYNEAR PARKWAY LEXINGTON, KENTUCKY 40511 | 2021-10-07 | 498,570 | TO SUPPORT AN INVESTIGATION TO ASSESS HOW COMPLEXITY AND LEVEL OF DIAGNOSES OF CARDIOVASCULAR DISEASE AND TO DEVELOP A CLINICAL QUALITY MEASURE FOR CONTINUITY OF CARE. | 498,570 | NO | 11/02/2023, 01/05/2023, 02/28/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| AMERICAN COLLEGE OF EMERGENCY PHYSICIANS | 4950 WEST ROYAL LANE IRVING, TX 75063-2524 | 2022-06-21 | 2,970,811 | IN SUPPORT OF THE DEVELOPMENT OF COMPREHENSIVE CLINICAL GUIDELINES TO IMPROVE THE FOUNDATION'S FOCUS ON VASCULAR CONDITIONS AND INFECTIONS IN EMERGENCY DEPARTMENTS. | 626,704 | NO | 01/24/2023, 01/24/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,500,000 PAID IN 2022, $1,470,811 PAID IN 2023. |
| AMERICAN COLLEGE OF EMERGENCY PHYSICIANS | 4950 WEST ROYAL LANE IRVING, TX 75063-2524 | 2021-09-28 | 300,480 | TO SUPPORT THE DEVELOPMENT OF A CLINICAL GUIDELINE TO IMPROVE THE CARE AND DIAGNOSIS OF RUPTURED ABDOMINAL AORTIC ANEURYSMS. | 298,553 | NO | 07/28/2023, 09/06/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| AMERICAN COLLEGE OF EMERGENCY PHYSICIANS | 4950 WEST ROYAL LANE IRVING, TX 75063-2524 | 2022-07-22 | 496,320 | TO SUPPORT THE DEVELOPMENT AND IMPLEMENTATION OF CLINICAL QUALITY MEASURES TO IMPROVE THE FOUNDATION'S FOCUS ON ALCOHOLOGY. | 280,062 | NO | 07/28/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| AREA STRATEGIC COMMUNICATIONS | 1640 BLACKBURN STREET WEST SEWICKLY, PA 15143 | 2021-08-17 | 650,000 | TO CONTINUE TO FACILITATE AND GUIDE THE NOO TUNA FORUM MEMBERS TOWARD ACHIEVING THEIR STRATEGIC PLAN GOALS WITH THE GRANTEE'S PROPOSED EDUCATIONAL FISHERIES MANAGEMENT ORGANIZATIONS TO ENHANCE THE HEALTH OF TUNA STOCKS. | 453,227 | NO | 10/10/2023, 02/01/2023, 01/30/2023, 02/28/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $196,773 PAID IN 2022, $175,000 PAID IN 2023. |
| ASTRONOMY PRC | 55 POST ROAD W FLOOR 2 WESTPORT, CT 06880 | 2022-10-04 | 1,199,996 | IN SUPPORT OF SPACE-QUALIFICATION OF L-CARII, A MODEST TELESCOPE OMBOARD A US COMMERCIAL LUNAR LANDER, TO BE USED TO LANDMARK 3D RUNS ON A NASA COMMERCIAL LUNAR PAYLOAD SERVICES (CLPS) FOR OBSERVATION OF EXOPLANETS, LUNAR ATMOSPHERE, AND NEAR-EARTH ASTEROIDS FROM THE LUNARSURFACE. | 0 | NO | NO REPORTS DUE DURING TAXABLE YEAR. | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $498,710 PAID IN 2023. |
| BOSTON GLOBE MEDIA LLC | ONE WINGSPADE PLACE SUITE 201 SCITUATE, MA 02109 | 2022-05-06 | 643,880 | TO SUPPORT JOURNALISM EXAMINING HOW TO ENHANCE PATIENTS' ACCESS TO ARTIFICIAL INTELLIGENCE SUPPORTIVE OUTCOMES FOR PATIENTS AND MINORITY BARIAN. | 59,255 | NO | 03/22/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| BRUNSWICK GROUP LLC | 1114 AVENUE OF THE AMERICAS 14TH FLOOR NEW YORK, NY 10036 | 2021-12-12 | 1,121,939 | TO SUPPORT IMPLEMENTATION OF BUSINESS PRACTICES THAT REDUCE HABITAT DESTRUCTION, ILLEGAL DEFORESTATION, ILLEGAL PRACTICES IN PALM OIL PRODUCTION AND SEAFOOD COMMODITIES. | 1,121,939 | NO | 06/29/2023, 02/13/2023, 01/31/2023, 06/01/2022, 03/18/2022, 01/19/2022, 06/1 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,177,939 PAID IN 2022, $122,500 PAID IN 2023. $123,939 PAID IN 2021. GRANT AMOUNT CHANGED DUE TO COST EXTENSION IN 2023. |
| BRUNSWICK GROUP LLC | 1115 AVENUE OF THE AMERICAS FLOOR NEW YORK, NY 10036 | 2022-07-18 | 350,000 | TO EXPLORE BP NATURE RISK CARBES FINANCIAL RISK TO ENTERPRISE VALUE. | 350,000 | NO | 01/24/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| CALOUSTE GULBENKIAN FOUNDATION - UNITED KINGDOM BRANCH | RUA DA QUINTA GRANDE 6 LISBON, 1700-156 PO | 2022-11-01 | 298,125 | TO SUPPORT ENHANCEMENT OF TRAINING IN AQUATIC CHEMISTRY AT THE SUMMER SCHOOL ON HOST-MICROBE SYMBIOSES, ORGANIZED BY THE GULBENKIAN FOUNDATION'S FOUNDATION FOR SCIENCE IN CIENCIA, TO BENEFIT THE AQUATIC SYMBIOSIS RESEARCH COMMUNITY. | 0 | NO | 02/28/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| CAMILLE AND PHANY OPPENHEIM FOUNDATION INC | 555 MADISON AVENUE 20TH FLOOR NEW YORK, NY 10022301 | 2021-08-05 | 300,000 | IN SUPPORT OF THE FILM SERIES CHINESTRY SHORTS TO PROMOTE CULTURAL UNDERSTANDING AND APPRECIATION OF THE CHINESE CULTURE THROUGH BRIEF AND ENGAGING FILMS. | 100,000 | NO | 10/30/2023, 11/28/2023, 12/14/2022, 01/31/2023, 01/19/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $100,000 PAID IN 2021, $100,000 PAID IN 2022, $100,000 PAID IN 2023. |
| CENTER FOR CLIMATE CRIME ANALYSIS | TROMPSTRAAT 118 THE HAGUE 2518 BS, | 2023-04-14 | 1,303,000 | TO SUPPORT ENFORCEMENT, LITIGATION, AND ADVOCACY AGAINST CLIMATE ACCOUNTABILITY NATIONAL AND INTERNATIONAL ACTIONS AGAINST FOSSIL FUEL CORPORATIONS IN THE COLOMBIAN AND PERUVIAN WHALOA. | 167,314 | NO | 10/31/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2023; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $800,000 PAID IN 2023. |
| CLIMATE PIONEERS | 1155 18TH STREET NW SUITE 1000 WASHINGTON, DC 20036 | 2021-08-10 | 1,127,000 | TO ENHANCE U.S. LEADERSHIP SUPPORT FOR CURBING TROPICAL DEFORESTATION. | 1,127,000 | NO | 02/03/2023, 01/26/2023, 01/26/2023, 02/18/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $550,000 PAID IN 2021, $627,000 PAID IN 2022. |
| COALITION FOR ADVANCING THE OCEAN AND SCIENCE | 1015 15TH STREET NW SUITE 1000 WASHINGTON, DC 20005 | 2023-08-21 | 267,000 | IN SUPPORT OF ADDRESSING AND MITIGATING THE IMPACTS OF ANTHROPOGENIC NOISE ON THE HEALTH AND SCIENCE ECOSYSTEMS. | 0 | NO | NO REPORTS DUE DURING TAXABLE YEAR. | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| DANDELION HEALTH INC | 1850 MUTTONTOWN ROAD DYOSSET, NY 11791 | 2023-07-12 | 495,041 | TO SUPPORT THE CREATION OF A FREE, PUBLIC SERVICE FOR AUDITING MACHINE-LEARNING-BASED DIAGNOSTIC TOOLS, USING ALGORITHMOVIGILANCE TO ENABLE STATISTICAL FEEDBACK ON ALGORITHM PERFORMANCE AND BIAS. | 0 | NO | NO REPORTS DUE DURING TAXABLE YEAR. | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| FOREVER COSTA RICA ASSOCIATION | PSJO 5 TORRE ALAJUELA SAN JOSE, SJ 10101 | 2020-11-02 | 1,000,000 | TO SUPPORT BUILDING RESILIENT LIVELIHOODS IN COSTA RICA. | 987,753 | NO | 03/14/2023, 01/31/2023, 03/15/2022, 12/01/2020, | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| FRB YUMA PROJECT I LLC | 1640 EAST STREET UNIT 1 SANTA MONICA, CA 90404 | 2018-04-11 | 1,000,000 | PROGRAM-RELATED INVESTMENT LOAN TO SUPPORT FOREST HEALTH THROUGH A FOREST RESTORATION PROJECT IN ARIZONA, CAPITAL TO FINANCE FOREST RESTORATION. | 0 | NO | 12/04/2021, 12/01/2021, 12/01/2020, 11/29/2019 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| GREAT BEAR ADVISORY GROUP INC | 409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC VEC 1T2 | 2018-10-19 | 2,100,000 | TO ENABLE SUSTAINABLE SHIPPING. | 1,812,930 | NO | 06/30/2023, 05/26/2023, 10/13/2022, 07/28/2022, 02/22/2022, 05/31/2022, 9/1 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2018; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $732,415 PAID IN 2018. $602,585 PAID IN 2019. $376,930 PAID IN 2020. |
| GREAT BEAR ADVISORY GROUP INC | 409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC VEC 1T2 | 2014-11-25 | 2,238,300 | IN SUPPORT OF THE COASTAL STEWARDSHIP NETWORK AND REFINING A REGIONAL MONITORING SYSTEM AND DATA MANAGEMENT SYSTEM TO SUPPORT OCEAN PLAN IMPLEMENTATION. | 1,941,563 | NO | 05/30/2023, 05/26/2023, 03/31/2022, 10/13/2022, 10/13/2020, 08/30/2021, 9/1 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| GREAT BEAR ADVISORY GROUP INC | 409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC VEC 1T2 | 2016-11-15 | 1,800,000 | TO SUPPORT FIRST NATIONS LEADERSHIP AND COMMUNITY VOICE IN PLAN IMPLEMENTATION FOR DURABLE BEHAVIOR CHANGE AND CONSERVATION OUTCOMES. | 1,810,698 | NO | 06/30/2023, 05/26/2023, 08/08/2022, 10/13/2022, 01/31/2022, 01/14/2022, 1/1 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS. |
| GREAT BEAR ADVISORY GROUP INC | 409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC VEC 1T2 | 2019-07-16 | 2,054,894 | TO SUPPORT BRITISH COLUMBIA HABITAT PROTECTION. | 1,468,767 | NO | 06/30/2023, 05/26/2023, 10/13/2022, 06/06/2022, 07/28/2022, 02/22/2022, 9/1 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,054,894 PAID IN 2019, $1,000,000 PAID IN 2020. |
| GREAT BEAR ADVISORY GROUP INC | 409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC VEC 1T2 | 2019-10-02 | 1,200,000 | TO SUPPORT THE COASTAL STEWARDSHIP NETWORK. | 13 | NO | 05/30/2023, 05/26/2023, 11/23/2022, 10/13/2022, 07/28/2022, 02/22/2022, 9/1 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2020; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,000,000 PAID IN 2020, $200,000 PAID IN 2021, $400,000 PAID IN 2022. |
| GREAT BEAR ADVISORY GROUP INC | 409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC VEC 1T2 | 2022-09-27 | 2,400,000 | IN SUPPORT OF HABITAT PROTECTION. | 0 | NO | 11/21/2023, 08/28/2023, 06/30/2023, 05/26/2023, 01/18/2023, 9/1 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,600,000 PAID IN 2022. |
| HEALTH SERVICES ADVISORY GROUP INC | 3131 E CAMELBACK ROAD SUITE 200 PHOENIX, AZ 85016 | 2019-01-18 | 1,089,669 | TO DEVELOP A CLAIMS-BASED RISK PREDICTION MODEL FOR ANTICOAGULANT-RELATED BLEEDING THAT CAN POSITIVELY AFFECT THE HEALTH AND LIVES OF INDIVIDUALS TAKING ANTICOAGULANT MEDICATIONS. | 1,101,341 | NO | 09/29/2023, 03/28/2023, 05/06/2021, 06/30/2020, 09/15/2020, 09/13/2019 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,089,669 PAID IN 2019, $12,000 PAID IN 2020. GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS. $1,331 OF INTEREST WAS RETURNED IN 2020. GRANT AMOUNT CHANGED DUE TO COST EXTENSION IN 2023. |
| INTERNATIONALER NATURSCHUTZ FONDS - LEGACY LANDSCAPES FUND | C/O NATURE SUCCESSORS ALLIANCE GBR GRIESHEIM 28 FRANKFURT-HOCHST 65931 FRANKFURT 65325 | 2020-11-13 | 1,000,000 | IN SUPPORT OF THE LEGACY LANDSCAPES FUND. | 0 | NO | 02/28/2023, 10/26/2022, 10/25/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| LAB TO LAND INSTITUTE | 10084 SE STREET CHELAN, CA 95770 | 2022-10-27 | 250,000 | TO SUPPORT CONVENING EXPERTS TO STUDY ECOLOGICAL OPPORTUNITIES, AND RISK MITIGATION OF SYNTHETIC BIOLOGY FOR SPECIFIC PRODUCTS. | 190,759 | NO | 11/06/2023, 10/26/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $250,000 PAID IN 2022, $190,759 PAID IN 2023. |
| LAS CUMBRES OBSERVATORY GLOBAL TELESCOPE NETWORK INC | 6740 CORTONA DRIVE SUITE 102 GOLETA, CA 93117 | 2018-05-17 | 4,884,049 | TO SUPPORT CONSTRUCTION OF TWO 1.0M TELESCOPES, ONE IN HAWAII AND ONE IN ISLANDS TO ADD TO THE EXISTING LAS CUMBRES OBSERVATORY NETWORK TO PROVIDE COMPLETE COVERAGE OF THE NORTHERN SKY. | 4,912,500 | NO | 02/22/2023, 01/31/2023, 07/19/2021, 07/19/2021, 08/07/2020 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2018; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $2,500,000 PAID IN 2018, $2,384,049 PAID IN 2019. GRANT AMOUNT CHANGED DUE TO COST EXTENSION APPROVED IN 2021. GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS. |
| LAS CUMBRES OBSERVATORY GLOBAL TELESCOPE NETWORK INC | 6740 CORTONA DRIVE SUITE 102 GOLETA, CA 93117 | 2021-07-09 | 1,213,014 | IN SUPPORT OF EFFORTS TO EXPAND LAS CUMBRES OBSERVATORY'S NETWORK TO ADVANCE ASTRONOMY RESEARCH AND EDUCATIONAL PROGRAMMING. | 381,920 | NO | 02/22/2023, 01/31/2023, 01/31/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $831,094 PAID IN 2021, $381,920 PAID IN 2022. |
| MONTEREY BAY AQUARIUM RESEARCH INSTITUTE | 7700 SANDHOLDT ROAD MOSS LANDING, CA 95039644 | 2018-06-18 | 1,412,500 | IN SUPPORT OF DEVELOPING AN UNDERWATER OPTICAL NANOPHOTONIC TECHNOLOGY FOR VISUALIZING AND MEASURING FLUID MOTION, PARTICLES AND LIVING ORGANISMS IN THREE DIMENSIONS. | 1,415,132 | NO | 05/02/2023, 11/18/2022, 11/18/2021, 04/01/2021, 08/03/2020 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2018; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,412,500 PAID IN 2018, $1,415,132 PAID IN 2019. $134,1965 PAID IN 2020. GRANT AMOUNT CHANGED DUE TO COST EXTENSION IN 2023. GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS. |
| MONTEREY BAY AQUARIUM RESEARCH INSTITUTE | 7700 SANDHOLDT ROAD MOSS LANDING, CA 95039644 | 2022-10-25 | 2,000,000 | IN SUPPORT OF CREATING AN ENVIRONMENTAL LABORATORY WITHIN MONTEREY BAY WHICH WILL ENABLE NEW TECHNOLOGIES AND DISCOVERY CAPABILITIES CAN BE RAPIDLY AND EFFICIENTLY TESTED. | 39,029 | NO | 05/31/2023, 02/22/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| MUSHKEGOWUK COUNCIL | 12 CENTRE STREET PO BOX 370 MOOSE FACTORY, ON P0L 1W0 | 2021-08-25 | 602,210 | TO SUPPORT THE PROTECTION OF THE WATERSHEDS FLOWING INTO JAMES AND SOUTHWESTERN HUDSON BAYS. | 288,213 | NO | 06/20/2023, 06/20/2022, 06/20/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $202,210 PAID IN 2021, $200,000 PAID IN 2022, $200,000 PAID IN 2023. |
| NAWAKWALOS COUNCIL | 1441 16TH CRESCENT CAMPBELL RIVER, BC V9W 2E4 CA | 2019-02-21 | 560,000 | TO ENABLE SUSTAINABLE SHIPPING. | 578,236 | NO | 04/26/2023, 01/31/2023, 11/02/2021, 01/31/2021, 03/31/2021, 9/1 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: GRANT AMOUNT AND AMOUNT SPENT DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS. |
| NAWAKWALOS COUNCIL | 1441 16TH CRESCENT CAMPBELL RIVER, BC V9W 2E4 CA | 2019-11-07 | 1,213,014 | IN SUPPORT OF EFFORTS TO EXPAND LAS CUMBRES OBSERVATORY'S NETWORK TO ADVANCE ASTRONOMY RESEARCH AND EDUCATIONAL PROGRAMMING. | 381,920 | NO | 04/26/2023, 01/31/2023, 01/31/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $831,094 PAID IN 2021, $381,920 PAID IN 2022. |
| NAWAKWALOS COUNCIL | 1441 16TH CRESCENT CAMPBELL RIVER, BC V9W 2E4 CA | 2022-09-07 | 800,000 | IN SUPPORT OF HABITAT PROTECTION. | 0 | NO | 04/26/2023 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $400,000 PAID IN 2022, $400,000 PAID IN 2023. |
| NATIONAL INDIAN BROTHERHOOD | 35 METCALFE STREET SUITE 1600 OTTAWA, ON K1P 6L5 | 2023-10-18 | 500,000 | IN SUPPORT OF INDIGENOUS-LED CONSERVATION. | 0 | NO | NO REPORTS DUE DURING TAXABLE YEAR. | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2023; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $250,000 PAID IN 2023. |
| NATIONAL INDIAN BROTHERHOOD | 35 METCALFE STREET SUITE 1600 OTTAWA, ON K1P 6L5 | 2021-10-25 | 500,000 | IN SUPPORT OF INDIGENOUS-LED CONSERVATION. | 299,688 | NO | 07/21/2023, 06/29/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $250,000 PAID IN 2021, $250,000 PAID IN 2022. |
| OCTOBER SOCIETY GUARANTEE FUND | 5 RUE JEAN BERTELS LUXEMBOURG L-1230 LU | 2023-08-17 | 5,492,100 | IN SUPPORT OF NATURE AND CLIMATE SOLUTIONS IN DEVELOPING COUNTRIES THROUGH INCREASED CAPITAL TO IMPACT INVESTMENTS. | 0 | NO | NO REPORTS DUE DURING TAXABLE YEAR. | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| PUBLISHERS INTERNATIONAL LINKING ASSOCIATION INC | PO BOX 719 PETERSHAM NSW 01940 | 2021-08-17 | 75,000 | IN SUPPORT OF IMPROVING METHODS TO ASSIGN PERSISTENT IDENTIFIERS TO GENOMIC RECORDS AND CONNECTING GRANTS WITH RESEARCH OUTPUTS IN PUBLISHER METADATA. | 75,000 | NO | 01/31/2023, 01/31/2022 | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. |
| RAINFOREST EXPEDITIONS | AV AEROPUERTO LA 2014 KM 6 PUERTO MALDONADO PE | 2022-07-17 | 900,000 | TO SUPPORT THE CONSERVATION OF TAMBOPATA NATIONAL RESERVE AND ITS BUFFER ZONE THROUGH ECOTOURISM AND CITIZEN SCIENCE RESEARCH IN THE PERUVIAN AMAZON. | 0 | NO | NO REPORTS DUE DURING TAXABLE YEAR. | TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IF ANY, NO PART OF THE GRANT HAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $450,000 PAID IN 2022. |
| SENBOS FOUNDRASING FOUNDATION | C/O STOCKHOLMS UNIVERSITY KRAFTTEK T 2 8 STOCKHOLM 104 05 SW | 2023-04-28 | 219,000 | TO ENABLE THE SEAFOOD BUSINESS FOR OCEAN STEWARDSHIP MEMBERS TO IMPROV

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Name of Stock | End of Year Book Value | End of Year Fair Market Value |
|---|---|---|
| PUBLICLY TRADED SECURITIES | 381,895,050 | 381,895,050 |

# TY 2023 IRS 990 e-File Render

| | |
|---|---|
| **Name:** | GORDON E AND BETTY I MOORE FOUNDATION |
| **EIN:** | 94-3397785 |
| **US Government Securities - End of Year Book Value:** | 913,913,851 |
| **US Government Securities - End of Year Fair Market Value:** | 913,913,851 |
| **State & Local Government Securities - End of Year Book Value:** | 0 |
| **State & Local Government Securities - End of Year Fair Market Value:** | 0 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Category/ Item | Listed at Cost or FMV | Book Value | End of Year Fair Market Value |
|---|---|---|---|
| GLOBAL EQUITIES | FMV | 1,478,670,063 | 1,478,670,063 |
| DIVERSIFYING ASSETS | FMV | 3,146,255,350 | 3,146,255,350 |
| EXCESS RETURNS | FMV | 2,448,819,064 | 2,448,819,064 |
| SUBSCRIPTION PAID IN ADVANCE | FMV | 31,944,188 | 31,944,188 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| LEGAL FEES | 260,668 | 63,757 | | 197,502 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Description | Beginning of Year - Book Value | End of Year - Book Value | End of Year - Fair Market Value |
|---|---|---|---|
| INTEREST & DIVIDENDS RECEIVABLE | 407,549 | 665,101 | 665,101 |
| INVESTMENT REDEMPTION RECEIVABLE | 202,706,421 | 228,186,692 | 228,186,692 |
| PROGRAM RELATED INVESTMENTS | 15,302,500 | 23,727,100 | 23,727,100 |
| OPERATING LEASE RIGHT OF USE ASSETS | 11,773,623 | 10,878,862 | 10,878,862 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Description | Revenue and Expenses per Books | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| INSURANCE | 177,575 | 75,655 | | 97,417 |
| STAFF DEV. & TRAINING | 234,996 | 12,156 | | 221,573 |
| INFORMATION TECHNOLOGY | 1,150,888 | 433,825 | | 968,914 |
| FINANCE SERVICE CHARGES | 114,726 | 25,223 | | 68,313 |
| GENERAL & ADMIN EXPENSES | 505,110 | 167,990 | | 320,324 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Description | Revenue And Expenses Per Books | Net Investment Income | Adjusted Net Income |
|---|---|---|---|
| PARTNERSHIP INCOME/LOSS | 152,675,621 | 76,210,338 | 152,675,621 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Description | Amount |
|---|---|
| UNREALIZED GAIN ON INVESTMENTS | 581,626,810 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Description | Beginning of Year - Book Value | End of Year - Book Value |
|---|---|---|
| DEFERRED FEDERAL EXCISE TAX | 33,955,218 | 42,039,830 |
| OPERATING LEASE LIABILITIES | 11,851,010 | 10,970,641 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| CONSULTING FEES | 9,967,877 | 227,334 | | 9,513,518 |
| ASSET MANAGEMENT FEES | 4,247,870 | 3,879,005 | | 0 |
| TEMPORARY AGENCY | 12,465 | 0 | | 12,465 |

# TY 2023 IRS 990 e-File Render

**Name:** GORDON E AND BETTY I MOORE FOUNDATION

**EIN:** 94-3397785

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| CURRENT EXCISE TAX | 3,726,167 | 0 | | 0 |
| DEFERRED EXCISE TAX | 8,084,612 | 0 | | 0 |
| UNRELATED BUSINESS INC TAX | 1,167,461 | 0 | | 0 |
| FEDERAL 4720 EXCISE TAX | 973,030 | 0 | | 0 |