Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

A For the 2023 calendar year, or tax year beginning 01-01-2023 , and ending 12-31-2023

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
Public Health Institute

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) 555 12th Street 600

Room/suite

City or town, state or province, country, and ZIP or foreign postal code
Oakland, CA 946074046

D Employer identification number
94-1646278

E Telephone number
(510) 285-5500

G Gross receipts $ 304,651,521

F Name and address of principal officer:
Dr Mary A Pittman
555 12th Street 600
Oakland,C A 946074046

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions.

H(c) Group exemption number

I Tax-exempt status: ☑ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: www.PHI.org

K Form of organization: ☑ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1964

M State of legal domicile: CA

Part I Summary

1 Briefly describe the organization's mission or most significant activities:
PUBLIC HEALTH INSTITUTE GENERATES AND PROMOTES RESEARCH, LEADERSHIP AND PARTNERSHIPS TO BUILD CAPACITY FOR STRONG PUBLIC HEALTH POLICY, PROGRAMS, SYSTEMS AND PRACTICES.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	**3**	13
4	Number of independent voting members of the governing body (Part VI, line 1b)	**4**	11
5	Total number of individuals employed in calendar year 2023 (Part V, line 2a)	**5**	1,179
6	Total number of volunteers (estimate if necessary)	**6**	12
7a	Total unrelated business revenue from Part VIII, column (C), line 12	**7a**	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	**7b**	0

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	150,367,058	125,673,088
9	Program service revenue (Part VIII, line 2g)	104,687,866	170,543,739
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	-76,666	1,559,361
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	0	0
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	254,978,258	297,776,188
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	77,480,531	55,728,903
14	Benefits paid to or for members (Part IX, column (A), line 4)		0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	116,482,184	122,787,850
16a	Professional fundraising fees (Part IX, column (A), line 11e)		0
b	Total fundraising expenses (Part IX, column (D), line 25) 4,233		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	58,836,155	104,959,898
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	252,798,870	283,476,651
19	Revenue less expenses. Subtract line 18 from line 12	2,179,388	14,299,537

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	147,605,072	129,042,887
21	Total liabilities (Part X, line 26)	96,139,293	61,950,167
22	Net assets or fund balances. Subtract line 21 from line 20	51,465,779	67,092,720

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer — Date: 2024-11-14
Derrick Browning Chief Financial Officer
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
		2024-11-14		P01578407

Firm's name CROWE LLP — Firm's EIN 35-0921680

Firm's address 575 Market Street Suite 3300
San Francisco, CA 941055829 — Phone no. (415) 576-1100

May the IRS discuss this return with the preparer shown above? See Instructions. ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☑

1 Briefly describe the organization's mission:

PUBLIC HEALTH INSTITUTE GENERATES AND PROMOTES RESEARCH, LEADERSHIP AND PARTNERSHIPS TO BUILD CAPACITY FOR STRONG PUBLIC HEALTH POLICY, PROGRAMS, SYSTEMS AND PRACTICES.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 71,393,310 including grants of $ 8,145,785) (Revenue $ 71,393,310)

CHILDREN'S ONCOLOGY GROUP COORDINATING CENTER, MONROVIA, CA, AT THE PUBLIC HEALTH INSTITUTE, SERVES AS THE CHILDREN'S ONCOLOGY GROUP COORDINATING CENTER (COGCC) IN MONROVIA, CALIFORNIA. COGCC IS THE PRIMARY PROGRAM HEADQUARTERS FOR THE OPERATIONS OF THE CHILDREN'S ONCOLOGY GROUP (COG), PROVIDING ADMINISTRATIVE AS WELL AS STATISTICAL AND DATA MANAGEMENT SUPPORT. THE CHILDREN'S ONCOLOGY GROUP, A CLINICAL TRIALS GROUP SUPPORTED BY THE NATIONAL CANCER INSTITUTE, IS THE WORLD'S LARGEST ORGANIZATION DEVOTED EXCLUSIVELY TO CHILDHOOD AND ADOLESCENT CANCER RESEARCH. COG BRINGS TOGETHER MORE THAN 10,000 EXPERTS IN CHILDHOOD CANCER AT MORE THAN 200 INSTITUTIONS. THEY SUPPORT CLINICAL RESEARCH TRIALS THAT STUDY AND DETERMINE THE UNDERLYING BIOLOGY OF CHILDHOOD CANCERS, EMERGING TREATMENTS, SUPPORTIVE CARE, AND SURVIVORSHIP, AND CARE FOR 80-90% OF THE 13,500 CHILDREN AND ADOLESCENTS DIAGNOSED WITH CANCER EACH YEAR. COG IS STRUCTURED TO MAXIMIZE EFFICIENCY, PROMOTE COLLABORATION, AND RETAIN THE FLEXIBILITY TO FOCUS RESOURCES ON THE MOST PROMISING SCIENTIFIC ADVANCES. EXTENSIVE COLLABORATION AND INTEGRATION ARE FOUND THROUGHOUT COG'S ORGANIZATION. FOR EXAMPLE, THE STRATEGIC DECISION TO ESTABLISH THE FREESTANDING COG COORDINATING CENTER COMPOSED OF COG'S OPERATIONS AND KEY COMPONENTS OF COG'S STATISTICS & DATA CENTER, HELPS ENSURE THE LONG-TERM STABILITY OF THE COG RESEARCH ENTERPRISE AND ALLOWS FOR UNINTERRUPTED RESEARCH OPERATIONS THROUGH LEADERSHIP TRANSITIONS. AT ANY GIVEN TIME, THE COG IS SUPPORTING APPROXIMATELY 50 STUDIES IN DEVELOPMENT, 80 STUDIES ACTIVELY ENROLLING NEW SUBJECTS, AND 100 STUDIES CLOSED TO ENROLLMENT FOR WHICH DATA COLLECTION IS COMPLETED AND DATA ANALYSIS IS IN PROCESS. ANNUALLY, THE COG COORDINATING CENTER FACILITATES APPROXIMATELY 3,200 ENROLLMENTS ONTO COG THERAPEUTIC STUDIES AND MORE THAN 9,000 ENROLLMENTS ONTO NON-THERAPEUTIC STUDIES, WHICH INCLUDE BIOLOGY, SUPPORTIVE CARE, EPIDEMIOLOGY, QUALITY OF LIFE, BEHAVIORAL SCIENCE, AND LATE-EFFECT STUDIES. THE COORDINATING CENTER ALSO SUPPORTS THE ONGOING FOLLOW-UP DATA COLLECTION FOR THE MORE THAN 32,000 CHILDREN ANNUALLY WHO CONTINUE TO BE EVALUATED AT COG MEMBER INSTITUTIONS FOR STUDIES ON WHICH THEY HAVE COMPLETED THERAPY. IN 2023, THE FOOD AND DRUG ADMINISTRATION (FDA) SOUGHT DATA AND FINDINGS FOR BRENTUXIMAB VEDOTIN(BV, A DRUG THAT COULD BE USED WITH CHEMOTHERAPY FOR PATIENTS WITH CLASSICAL HODGKIN LYMPHOMA). THE FDA UTILIZED DATA FROM THE CHILDREN'S ONCOLOGY GROUP RANDOMIZED TRIAL OF 600 PATIENTS WITH HIGH-RISK HODGKIN LYMPHOMA. RESEARCH FINDINGS INDICATED THAT BV WAS AN EFFECTIVE MEDICATION FOR TREATING CHILDREN WITH CANCER AND INFORMED THE FDA'S APPROVAL OF THE DRUG-EXPANDING ACCESS TO THIS EFFECTIVE MEDICATION FOR PEDIATRIC CANCER PATIENTS. 80% OF CHILDREN WITH CANCER NOW SURVIVE 5 YEARS OR MORE AS A RESULT OF EFFORTS OF THE CHILDREN'S ONCOLOGY GROUP AND ITS PREDECESSORS.

4b (Code:) (Expenses $ 29,242,173 including grants of $ 22,483,379) (Revenue $ 29,242,173)

THE CA BRIDGE PROGRAM IS DISRUPTING THE ADDICTION TREATMENT LANDSCAPE BY CHAMPIONING THE IDEA THAT SUBSTANCE USE DISORDER IS A CONDITION THAT CAN, AND SHOULD, BE TREATED BY MEDICAL PROFESSIONALS LIKE ANY OTHER LIFE-THREATENING MEDICAL CONDITION. MANY PEOPLE ASSUME THIS IS ALREADY POSSIBLE, BUT, IN FACT, MOST MEDICAL PROVIDERS DO NOT VIEW ADDICTION TREATMENT AS PART OF THEIR JOB. MOREOVER, THE STIGMATIZATION OF PEOPLE WHO USE DRUGS HAS BEEN COMMON PRACTICE WITHIN HEALTH CARE, CAUSING ADDITIONAL HARM AND INTERSECTING WITH OTHER SOCIAL DETERMINANTS OF HEALTH. THE GOAL OF CA BRIDGE IS TO TRANSFORM THE WAY PEOPLE WHO USE DRUGS GET HELP BY ENSURING THAT EVERY HOSPITAL IN CALIFORNIA PROVIDES 24/7 ACCESS TO EVIDENCE-BASED TREATMENT. TO ADVANCE THIS GOAL, WE ARE RAPIDLY BUILDING CAPACITY TO: -EXPAND MEDICATION FOR ADDICTION TREATMENT (MAT) IN CALIFORNIA HOSPITALS BY RAISING AWARENESS OF THE BENEFITS TO PATIENTS AND PROVIDERS. -HELP HOSPITALS IMPLEMENT THE CA BRIDGE MAT MODEL OF TREATMENT, CONNECTION AND CULTURE WITH RESOURCES, TRAINING, AND TECHNICAL SUPPORT. -DEMONSTRATE THE IMPACT OF HOSPITAL-BASED MAT PROGRAMS AND IMPROVE QUALITY OF CARE THROUGH RESEARCH AND EVALUATION. -PROMOTE SUSTAINABILITY OF HOSPITAL-BASED MAT PROGRAMS THROUGH POLICY AND SYSTEMS CHANGE. CORE ELEMENTS OF THE CA BRIDGE MODEL CA BRIDGE IS ADVANCING THE USE OF EVIDENCE-BASED MEDICATIONS FOR ADDICTION TREATMENT (MAT), MOST COMMONLY BUPRENORPHINE, WHICH HAS BEEN SHOWN TO REDUCE RELAPSE AMONG PEOPLE SUFFERING FROM OPIOID USE DISORDER. RECENTLY, A NUMBER OF HOSPITALS ACROSS THE COUNTRY HAVE STARTED PROVIDING MAT IN THEIR EMERGENCY ROOMS, BUT MANY USE RESTRICTIVE PROTOCOLS IN WHICH PATIENTS MUST UNDERGO MULTIPLE LAB TESTS, PSYCHOSOCIAL ASSESSMENTS, AND PAPERWORK BEFORE RECEIVING ANY TREATMENT. THE CA BRIDGE MODEL DRAMATICALLY LOWERS BARRIERS TO TREATMENT BY ELIMINATING MEDICALLY UNNECESSARY TESTS AND QUICKLY PROVIDING PATIENTS IN WITHDRAWAL WITH WHAT THEY ARE SEEKING-IMMEDIATE RELIEF FROM WITHDRAWAL SYMPTOMS. BY SIMPLIFYING THE PROCESS, THE CA BRIDGE MODEL WORKS IN THE REAL WORLD OF BUSY HOSPITAL EMERGENCY ROOMS. ONCE PATIENTS ARE STABILIZED, THEY ARE BETTER EQUIPPED TO ENGAGE IN CONVERSATION ABOUT LONG-TERM TREATMENT, WHICH THEY DO WITH A SUBSTANCE USE NAVIGATOR (SUN). THE SUN IS A PEER WHO COMES FROM THE COMMUNITY AND IS OFTEN IN RECOVERY. THE CA BRIDGE MODEL IS BASED ON A HARM REDUCTION PERSPECTIVE THAT EMPHASIZES RAPID, PATIENT-CENTERED CARE AND HUMAN CONNECTIONS. BY JUNE 2020, FIFTY-TWO HOSPITALS USING THE CA BRIDGE MODEL REPORTED: -MORE THAN 12,000 PATIENTS HAD BEEN IDENTIFIED WITH OPIOID USE DISORDER -MORE THAN 7,500 PATIENTS WERE PROVIDED WITH TREATMENT IN THE HOSPITALS -MORE THAN 5,600 PATIENTS WERE PRESCRIBED MEDICATION FOR ADDICTION TREATMENT (MAT), AND -NEARLY 5,000 PATIENTS WERE LINKED TO FOLLOW-UP CARE. THIS DEMONSTRATED SUCCESS HAD LED TO CONSIDERABLE GROWTH IN JUST A FEW YEARS, WITH 208 HOSPITALS IN CALIFORNIA IMPLEMENTING THE CA BRIDGE MODEL BY THE END OF 2020, HAVING EXPONENTIALLY GROWN FROM A PILOT OF JUST EIGHT HOSPITALS IN 2018.

4c (Code:) (Expenses $ 27,417,791 including grants of $ 9,293,038) (Revenue $ 27,410,326)

THE PUBLIC HEALTH INSTITUTE SERVES AS THE FISCAL SPONSOR AND PARTNER FOR THE CENTER FOR WELLNESS AND NUTRITION (PHI CWN), WHICH IS HEADQUARTERED IN SACRAMENTO, CALIFORNIA. PHI CWN IS A NATIONAL LEADER IN DEVELOPING CAMPAIGNS, PROGRAMS, AND PARTNERSHIPS TO PROMOTE WELLNESS AND EQUITABLE HEALTH PRACTICES IN THE MOST VULNERABLE COMMUNITIES WORLDWIDE. PHI CWN HAS ESTABLISHED RELATIONSHIPS WITH LOCAL, STATE, NATIONAL, AND INTERNATIONAL ORGANIZATIONS, AND THROUGH EDUCATION, TRAINING, TECHNICAL ASSISTANCE, ADVOCACY, AND EVALUATION, WORKS TO MAKE HEALTH ACCESSIBLE FOR ALL. PHI CWN HAS BEEN INSTRUMENTAL FOR MORE THAN A DECADE IN ADVANCING SNAP-ED ACROSS CALIFORNIA (KNOWN AS CALFRESH HEALTHY LIVING), COLORADO AND USDA FNS SOUTHEASTERN REGION. ADDITIONALLY, CWN HAS EXPANDED ITS WORK TO GLOBAL LOCATIONS SUCH AS PUERTO RICO, PALAU, CHEROKEE NATION, AFRICA, LATIN AMERICA, AND ASIA. PHI CWN'S WORK IS SPREAD ACROSS 40 STATES, AND IT PARTNERS WITH 398 COMMUNITY-BASED ORGANIZATIONS WORLDWIDE TO INCREASE FOOD AND NUTRITION SECURITY AND REDUCE DIET-RELATED ILLNESSES AND CHRONIC DISEASES. PHI CWN PRIORITIZES CULTURALLY ROOTED PRACTICES AS STATED IN IT HEALTH EQUITY AND RACIAL JUSTICE PLATFORM. FOR EXAMPLE, IT CONVENES THE CALFRESH HEALTHY LIVING (CFHL) TRIBAL AMBASSADOR COMMITTEE THAT INCLUDES MEMBERS REPRESENTING DIVERSE TRIBAL PARTNERS FROM COMMUNITIES THROUGHOUT CALIFORNIA WHO PROVIDE FEEDBACK, GUIDANCE, AND SUGGESTIONS ON NUTRITION EDUCATION MATERIALS, HEALTHY TRADITIONAL RECIPES, AND PARTNERSHIPS DEVELOPMENT TO BETTER SERVE CALIFORNIA AMERICAN INDIAN ALASKAN NATIVE COMMUNITIES. THIS COMMITTEE HAS DEVELOPED A RANGE OF NEW CULTURALLY APPROPRIATE CFHL RESOURCES THAT PROMOTE HEALTHY LIVING AND TRADITIONAL FOODS. IN 2024, IN PARTNERSHIP WITH CALIFORNIA DEPARTMENT OF PUBLIC HEALTH'S OFFICE OF HEALTH EQUITY PHI CWN GRANTED $25 MILLION IN GRANTS TO 28 COMMUNITY BASED ORGANIZATIONS STATEWIDE FOR THE CHILDREN AND YOUTH BEHAVIORAL HEALTH INITIATIVE LOCAL-LEVEL CAMPAIGNS (CYBHI LLC), A PROGRAM CHARGED WITH REDUCING STIGMA RELATED TO MENTAL AND BEHAVIORAL HEALTH, INCREASING BEHAVIORAL HEALTH LITERACY AND ACCESS TO CULTURALLY APPROPRAITE RESOURCES THROUGH YOUTH-LED, LOCALLY DEVLEOPED CAMPAIGNS. THIS PROGRAM PRIORITIZES REACHING BLACK, LATINO, ASIAN-AMERICAN AND PACIFIC ISLANDER, NATIVE AMERICAN AND LGBTQ CHILDREN AND YOUTH. PHI CWN ALSO PARTNERED WITH LA COUNTY PUBLIC HEALTH TO RUN THE LOS ANGELES GROCERY VOUCHER PROGRAM THAT ADDRESSES RISING FOOD INSECURITY DUE TO COVID-19. FUNDED BY THE AMERICAN RESCUE PLAN ACT, THE PHI CWN TEAM, DISTRIBUTED OVER $11.8 MILLION IN FOOD BENEFITS THROUGH A NETWORK OF LOCAL CBOS AND VENDORS REACHING OVER 15,200 HOUSEHOLDS AND 58,000 INDIVIDUALS. THIS PROGRAM RECEIVED THE LOS ANGELES COUNTY'S PRESTIGIOUS PRODUCTIVITY AND QUALITY AWARD. IN THE SAME YEAR. PHI CWN HOSTED 23 TRAINING EVENTS AND OVER 20 COLLABORATIVES AND WORKGROUPS DIRECTLY REACHING 17, 668 INDIVIDUALS THROUGH SERICES OFFERED. CWN ALSO EXPANDED THE GLOBAL NUTRITION AND PARTNERSHIPS PROGRAM WITH GRANTS FROM THE ROBERT WOOD JOHNSON FOUNDATION TO ADDRESS INDIGENOUS BORDER HEALTH AND THE US STATE DEPARTMENT TO ADDRESS LEAD HEALTH IN INDIA. . THROUGH THIS PROGRAM, PHI CWN COLLABORATES ACROSS SECTORS IN RESEARCH, EDUCATION, AND PROGRAM IMPLEMENTATION TO ADDRESS GLOBAL HEALTH ISSUES. ROOTS OF CHANGE (ROC), ALSO A PROGRAM OF PHI, PARTNERED WITH PHI CWN IN 2022 TO JOINTLY WORK ON ENSURING A HEALTHY AND ACCESSIBLE FOOD SUPPLY CHAIN. THEY ARE PART OF A COALITION THAT WILL RECEIVE $35 MILLION OVER FIVE YEARS TO DEVELOP A SYSTEM FOR TRANSPARENT CONFIRMATION OF REGENERATIVE PRACTICES BY BEEF AND BISON PRODUCERS WORLDWIDE. ROC ALSO ADVOCATED SUCCESSFULLY WITH ITS FOOD AND FARM RESILIENCE COALITION PARTNERS FOR OVER $700 MILLION IN THE 2022-23 CALIFORNIA BUDGET, INCLUDING $15 MILLION EACH FOR THE CALIFORNIA NUTRITION INCENTIVE PROGRAM, THE HEALTHY REFRIGERATION GRANT PROGRAM, AND WEATHERIZATION OF FARMWORKER HOMES.

(Code:) (Expenses $ 122,136,726 including grants of $ 15,806,701) (Revenue $ 42,497,930)

FOR 50 YEARS, PHI HAS IMPLEMENTED RESEARCH AND PROGRAMS TO IMPROVE THE HEALTH AND WELL-BEING OF PEOPLE ACROSS CALIFORNIA, THE U.S., AND THE WORLD. PHI IS A HUB FOR PUBLIC HEALTH INNOVATION, PROVIDING SUPPORTIVE INFRASTRUCTURE, RESOURCES, AND INTELLECTUAL COMMUNITY WITH SOME OF THE BEST MINDS IN PUBLIC HEALTH. WITH OVER 100 RESEARCHERS AND PROJECT DIRECTORS - AND OVER 1000 STAFF WORLDWIDE - PHI LEADS NEW RESEARCH, TESTS NOVEL INTERVENTIONS, AND IMPLEMENTS AND BUILDS CAPACITY FOR ON-THE-GROUND PROGRAMS TO ADDRESS NEW AND EMERGING PUBLIC HEALTH PROBLEMS. FOR EXAMPLE, PHI PROGRAMS COMPRISE ONE OF THE LARGEST OBESITY NETWORKS IN THE COUNTRY, ADDRESSING AN EPIDEMIC THAT HAS REACHED COMMUNITIES IN THE U.S. AND AROUND THE WORLD, RAISING THE RISK FOR CHRONIC DISEASES LIKE CANCER, HEART DISEASE, AND DIABETES. GLOBALLY, PHI IS DISMANTLING THE BARRIERS TO HEALTH AND OPPORTUNITY EXPERIENCED BY WOMEN AND GIRLS IN THE U.S. AND CREATING GENDER EQUITY PARTNERSHIPS. PHI IS DEVELOPING WORKFORCE PIPELINE PROGRAMS TO TRAIN AND GRADUATE HEALTH CARE PROFESSIONALS REPRESENTING THE DIVERSITY OF OUR POPULATION AND WHO WILL MEET THE GROWING DEMAND FOR CARE. PHI IS ALSO AT THE FOREFRONT OF THE OPIOID EPIDEMIC, SUPPORTING LOCAL MULTI-SECTOR COALITIONS ADDRESSING PREVENTION AND NEW SUBSTANCE USE DISORDER AND BEHAVIORAL HEALTH CARE MODELS. IMPLEMENTING PROGRAMS, SYSTEMS AND RESEARCH THAT CONNECT PUBLIC HEALTH AND HEALTH CARE DELIVERY THRU NEW DESIGN METHODS AND DATA TOOLS, WE ARE BRIDGING HISTORIC GAPS IN POPULATION HEALTH. PHI SPEARHEADS TRAININGS AND SOLUTIONS TO ADDRESS CLIMATE CHANGE, WHICH, ALTHOUGH TYPICALLY FRAMED AS AN ENVIRONMENTAL ISSUE, REPRESENTS A HUGE THREAT TO HUMAN HEALTH. TOGETHER, PHI PROGRAMS ARE HELPING TO CREATE HEALTHY COMMUNITIES WHERE INDIVIDUALS CAN ACHIEVE THEIR HIGHEST POTENTIAL. THE BREADTH OF PHI EXPERTISE AND EXPERIENCE POSITIONS US AS A PREMIER PARTNER AND LEADER IN PUBLIC HEALTH. SUSTAINING TECHNICAL AND ANALYTIC RESOURCES (STAR) IS A PROGRAM OF THE PUBLIC HEALTH INSTITUTE IMPLEMENTED IN PARTNERSHIP WITH THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO (UCSF) AND THE ASPEN MANAGEMENT PARTNERSHIP FOR HEALTH (AMP HEALTH), AND SUPPORTED BY THE UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT (USAID). STAR OFFERS PAID FELLOWSHIPS AND INTERNSHIPS FOR DYNAMIC, MULTIDISCIPLINARY, MISSION-DRIVEN LEADERS AT ALL CAREER LEVELS. STAR PROVIDES PARTICIPANTS WITH IMMERSIVE EXPERIENCES AT GLOBAL HEALTH ORGANIZATIONS AND INSTITUTIONS TO BUILD CAPACITY AND CONTRIBUTE TECHNICAL EXPERTISE TO ADDRESS HIGH-IMPACT NEEDS. STAR FELLOWS AND INTERNS PARTICIPATE IN CUSTOMIZED AND CURATED LEARNING ACTIVITIES TO ENHANCE KNOWLEDGE AND SKILLS GROWTH, EXPAND PROFESSIONAL NETWORKS, AND SUPPORT CAREER DEVELOPMENT. STAR PARTICIPANTS ARE PLACED AT USAID HEADQUARTERS OFFICES AND FIELD MISSIONS, UNITED NATIONS PROGRAMS, AND AT LOCAL MINISTRIES OF HEALTH. CUMULATIVELY, STAR HAS PLACED 143 FELLOWS AND 132 INTERNS, 72 OF WHICH ARE LOCAL COUNTRY NATIONALS AND 19 OF WHICH ARE THIRD COUNTRY NATIONALS, IN 34 COUNTRIES PLUS THE US. ADDITIONALLY, STAR IMPLEMENTS SPECIAL PARTNERSHIPS AND INITIATIVES TO SUPPORT USAID'S GOALS AND OBJECTIVES. ONE OF THESE IS PROMOTING AND ENHANCING DIVERSITY, EQUITY, INCLUSION, AND ACCESSIBILITY (DEIA) WITHIN THE GLOBAL HEALTH BUREAU OF USAID. A SECOND IS PROVIDING COVID-RELATED, GLOBAL TECHNICAL ASSISTANCE TO USAID PARTNERS THAT ARE IMPLEMENTING PATIENT MANAGEMENT SERVICES, SUCH AS OXYGEN THERAPY FOR PATIENTS WITH SEVERE COVID AND TESTING AND TREATMENT FOR PATIENTS WITH EARLY COVID INFECTIONS TO PREVENT SEVERE CASES. STAR IS ALSO REVIEWING THE IMPLEMENTATION OF THESE SERVICES BY USAID PARTNERS TO UNDERSTAND AND DISSEMINATE THE LEARNED LESSONS FOR IMPROVED SERVICE DELIVERY. FINALLY, STAR IS WORKING TO BUILD LEADERSHIP AND MANAGEMENT CAPACITY AMONG MALARIA AND TB TEAMS AT MINISTRIES OF HEALTH IN MULTIPLE COUNTRIES, BY EMBEDDING MANAGEMENT PARTNER CONSULTANTS WITHIN THE TEAMS TO HELP IMPROVE THEIR EFFICIENCY AND EFFECTIVENESS FOR GREATER RESULTS.

4d Other program services (Describe in Schedule O.)

(Expenses $ 122,136,726 including grants of $ 15,806,701) (Revenue $ 42,497,930)

4e **Total program service expenses** 250,190,000

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*? See instructions.	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D,* Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D,* Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? *If "Yes," complete Schedule D, Part V*	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D,* Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions.	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		No
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	Yes	

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L,* Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L,* Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L,* Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		No
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O.	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☑

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	324		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	**2a**	1,179		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			**2b**	Yes
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			**3a**	No
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O*			**3b**	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			**4a**	Yes
b	If "Yes," enter the name of the foreign country: IN See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			**5a**	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			**5b**	No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			**5c**	
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			**6a**	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			**6b**	
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			**7a**	No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			**7b**	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			**7c**	No
d	If "Yes," indicate the number of Forms 8282 filed during the year	**7d**			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			**7e**	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			**7f**	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			**7g**	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			**7h**	
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			**8**	
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?			**9a**	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			**9b**	
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	**10a**			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	**10b**			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	**11a**			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	**11b**			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			**12a**	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	**12b**			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O.			**13a**	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	**13b**			
c	Enter the amount of reserves on hand	**13c**			
14a	Did the organization receive any payments for indoor tanning services during the tax year?			**14a**	No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*			**14b**	
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.			**15**	No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.			**16**	No
17	**Section 501(c)(21) organizations.** Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.			**17**	

Part VI **Governance, Management, and Disclosure.** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI . . . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	**1a**	13		
b	Enter the number of voting members included in line 1a, above, who are independent	**1b**	11		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		**2**		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		**3**		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		**4**		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		**5**		No
6	Did the organization have members or stockholders?		**6**		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		**7a**		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		**7b**		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?		**8a**	Yes	
b	Each committee with authority to act on behalf of the governing body?		**8b**	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*		**9**		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	**10a**		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	**10b**		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	**11a**	Yes	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	**12a**	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	**12b**	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	**12c**	Yes	
13	Did the organization have a written whistleblower policy?	**13**	Yes	
14	Did the organization have a written document retention and destruction policy?	**14**	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	**15a**	Yes	
b	Other officers or key employees of the organization	**15b**	Yes	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	**16a**		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	**16b**		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed C A

18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☑ Own website ☑ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: Derrick Browning 555 12th Street Suite 600 Oakland, C A 946074046 (510) 285-5654

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former			
(1) Dara Johnson Treseder Board Chair	1.0	X		X				0	0	0
(2) Dr Adaeze Enekwechi Vice Chair	1.0	X		X				0	0	0
(3) Dr Mary A Pittman President & CEO	40.0	X		X				642,577	0	65,222
(4) Santiago Muoz Secretary/Treasurer	1.0	X		X				0	0	0
(5) Afia Asamoah Board Member	1.0	X						0	0	0
(6) Andrew Pines Board Member	1.0	X						0	0	0
(7) Anthony Barrueta Board Member	1.0	X						0	0	0
(8) Dr Michael Rodriguez Special Advisor III	40.0	X						242,508	0	26,148
(9) Dr Paul Halverson Board Member	1.0	X						0	0	0
(10) Dr Paul Kuehnert Board Member	1.0	X						0	0	0
(11) Dr Sergio Gaxiola Board Member	1.0	X						0	0	0
(12) Nick Macchione Board Member (through August 4, 2023)	1.0	X						0	0	0
(13) Radha Muthiah Board Member	1.0	X						0	0	0
(14) Sarah Dash Board Member	1.0	X						0	0	0
(15) Dr Derrick Browning Interim Chief Financial Officer	40.0			X				238,886	0	22,927
(16) Israel Ghebretinsae CFO (TERM EXP August 2023)	40.0			X				271,554	0	37,650
(17) B Melange Matthews Exec VP & Chief Operating Officer	40.0				X			411,140	0	57,125

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former			
(18) Leah Williams CLO (Term Exp June 2023)	40.0				X			441,012	0	31,412
(19) Matthew Marsom Chief of Programs, Policy & Govt Relations	40.0				X			316,647	0	37,044
(20) Nicole Torrado Interim Co-General Counsel	40.0				X			232,557	0	24,267
(21) Valerie McCann Woodson Chief Human Resources Officer	40.0				X			313,539	0	59,194
(22) Dr Baker Maggwa Expert Advisory Professional	40.0					X		290,920	0	58,282
(23) Dr Denise Dunning Program Director IV	40.0					X		250,373	0	36,229
(24) Dr Lynn Silver Research Program Director III	40.0					X		240,948	0	43,293
(25) Lalit Saluja Sr Enterprise Applications Dir	40.0					X		255,748	0	60,650
(26) Susan Watson Program Director IV	40.0					X		248,046	0	34,610
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								4,396,455	0	594,053

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization 357

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
RESCUE AGENCY PUBLIC BENEFIT LLC 2437 MORENA BLVD SAN DIEGO, CA 92110	PROJECT CONSULTANT	10,429,930
VELOCITY GLOBAL LLC 1701 PLATTE STREET DENVER, CO 80202	PROJECT CONSULTANT	906,154
O&G RACIAL EQUITY COLLABORATIVE LLC 624 TYVOLA ROAD SUITE 103 263 CHARLOTTE, NC 28217	TECHNICAL SUPPORT	232,334
DAVIDOFF COMMUNICATIONS LLC 816 MONTICELLO PLACE EVANSTON, IL 60201	TECHNICAL SUPPORT	210,000
M&E SAGE LLC 1121 ADAMS STREET Decatur, GA 30030	PROJECT CONSULTANT	195,469

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization 14

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☐

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and OtherAmt Similar Amounts				
1a Federated campaigns . .	1a			
b Membership dues . .	1b	0		
c Fundraising events . .	1c	0		
d Related organizations	1d	0		
e Government grants (contributions)	1e	95,469,656		
f All other contributions, gifts, grants, and similar amounts not included above	1f	30,203,432		
g Noncash contributions included in lines 1a - 1f:$	1g	0		
h **Total.** Add lines 1a-1f		125,673,088		
Program Service Revenue	Business Code			
2a Contracts	900099	170,543,739	170,543,739	
b				
c				
d				
e				
f All other program service revenue.		0	0	0	0
g **Total.** Add lines 2a–2f.	170,543,739			
3 Investment income (including dividends, interest, and other similar amounts)		1,630,820			1,630,820
4 Income from investment of tax-exempt bond proceeds					
5 Royalties					
	(i) Real	(ii) Personal			
6a Gross rents 6a	1,022,310				
b Less: rental expenses 6b	1,022,310				
c Rental income or (loss) 6c	0	0			
d Net rental income or (loss)					
	(i) Securities	(ii) Other			
7a Gross amount from sales of assets other than inventory 7a	5,781,564				
b Less: cost or other basis and sales expenses 7b	5,853,023				
c Gain or (loss) 7c	-71,459	0			
d Net gain or (loss)			-71,459			-71,459
8a Gross income from fundraising events (not including $ _____ of contributions reported on line 1c). See Part IV, line 18 . . . . 8a					
b Less: direct expenses 8b					
c Net income or (loss) from fundraising events . .					
9a Gross income from gaming activities. See Part IV, line 19 . . . 9a					
b Less: direct expenses 9b					
c Net income or (loss) from gaming activities . .					
10a Gross sales of inventory, less returns and allowances . . 10a					
b Less: cost of goods sold 10b					
c Net income or (loss) from sales of inventory . .					
Other Revenue	Business Code				
11a					
b					
OtherRevenueMiscAmt c					
d All other revenue		0	0	0	0
e **Total.** Add lines 11a–11d		0			
12 **Total revenue.** See instructions		297,776,188	170,543,739	0	1,559,361

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☑

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	**(A)** Total expenses	**(B)** Program service expenses	**(C)** Management and general expenses	**(D)** Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	55,014,313	55,014,313		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	714,590	714,590		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	3,471,409	886,233	2,585,176	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	92,132,708	74,977,160	17,154,150	1,398
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	7,020,575	5,520,035	1,500,421	119
9 Other employee benefits	13,087,185	10,530,050	2,556,917	218
10 Payroll taxes	7,075,973	5,702,213	1,373,667	93
11 Fees for services (non-employees):				
a Management				
b Legal	442,259	24,356	417,903	
c Accounting	103,640		103,640	
d Lobbying	133,795	133,795		
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	89,351,260	86,547,622	2,803,638	0
12 Advertising and promotion	11,574	11,574		
13 Office expenses	4,010,212	2,591,248	1,418,766	198
14 Information technology	43,819	53,484	-9,665	
15 Royalties				
16 Occupancy	2,048,052	740,489	1,307,563	0
17 Travel	3,111,968	2,897,626	214,342	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	1,092,772	978,931	113,841	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	361,229		361,229	
23 Insurance	481,721	106,271	375,450	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Training & Development	1,103,808	893,679	210,129	
b Other expenses	2,663,789	1,866,331	795,251	2,207
c				
d				
e All other expenses	0	0	0	0
25 **Total functional expenses.** Add lines 1 through 24e	283,476,651	250,190,000	33,282,418	4,233
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash–non-interest-bearing		48,227,080	1	40,976,024
	2	Savings and temporary cash investments		24,071,225	2	26,354,000
	3	Pledges and grants receivable, net		59,294,306	3	47,987,841
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		0	6	0
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		1,914,114	9	1,140,196
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 4,931,862			
	b	Less: accumulated depreciation	10b 4,391,251	692,277	10c	540,611
	11	Investments—publicly traded securities		6,631,351	11	7,635,465
	12	Investments—other securities. See Part IV, line 11		0	12	
	13	Investments—program-related. See Part IV, line 11		0	13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		6,774,719	15	4,408,750
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		147,605,072	16	129,042,887
Liabilities	17	Accounts payable and accrued expenses		38,775,566	17	38,142,665
	18	Grants payable			18	
	19	Deferred revenue		50,602,842	19	19,594,379
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		6,760,885	25	4,213,123
	26	**Total liabilities.** Add lines 17 through 25		96,139,293	26	61,950,167
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here** ☑ **and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		18,526,211	27	32,248,076
	28	Net assets with donor restrictions		32,939,568	28	34,844,644
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 29 through 33.**				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		51,465,779	32	67,092,720
	33	Total liabilities and net assets/fund balances		147,605,072	33	129,042,887

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . . ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	297,776,188
2	Total expenses (must equal Part IX, column (A), line 25)	2	283,476,651
3	Revenue less expenses. Subtract line 2 from line 1	3	14,299,537
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	51,465,779
5	Net unrealized gains (losses) on investments	5	1,327,404
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column	10	67,092,720

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☑ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b	Yes	

Additional Data

Return to Form

Software ID: 23017437
Software Version: 2023v5.1

Form 990, Special Condition Description:

Special Condition Description

SCHEDULE A (Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)

9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:

10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations . . . . . _____

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . .	22,917,247	110,230,613	154,496,751	150,367,058	125,673,088	563,684,757
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge. .	1,198,000	1,198,000	1,198,000	1,198,000	1,198,000	5,990,000
4 **Total.** Add lines 1 through 3	24,115,247	111,428,613	155,694,751	151,565,058	126,871,088	569,674,757
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . .						39,991,046
6 **Public support.** Subtract line 5 from line 4.						529,683,711

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7 Amounts from line 4. .	24,115,247	111,428,613	155,694,751	151,565,058	126,871,088	569,674,757
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . .	181,157	84,103	84,081	1,088,366	2,653,130	4,090,837
9 Net income from unrelated business activities, whether or not the business is regularly carried on. .	0	0				0
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). .	0	0	0	0	0	0
11 **Total support.** Add lines 7 through 10						573,765,594

12	Gross receipts from related activities, etc. (see instructions)	12	546,323,838

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ▶ ☐

Section C. Computation of Public Support Percentage

14	Public support percentage for 2023 (line 6, column (f) divided by line 11, column (f))	14	92.32 %
15	Public support percentage for 2022 Schedule A, Part II, line 14	15	82.72 %

16a **33 1/3% support test—2023.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☑

b **33 1/3% support test—2022.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☐

17a **10%-facts-and-circumstances test—2023.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

b **10%-facts-and-circumstances test—2022.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . .						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 **Total support.** (Add lines 9, 10c, 11, and 12.). .						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**. . . . . ▶☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2023 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2022 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2023** (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from **2022** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests-2023.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶☐

b **33 1/3% support tests—2022.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . ▶☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in **Part VI** when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI,** including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in **Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990) .*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in **Part VI.***	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in **Part VI.***	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in **Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).*	10b		

Part IV Supporting Organizations (continued)

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on 11a above?	11b		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to 11a, 11b, or 11c, provide detail in* ***Part VI****.*	11c		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	2		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year **(see instructions)**:

- **a** ☐ The organization satisfied the Activities Test. Complete **line 2** below.
- **b** ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.
- **c** ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions)

2 Activities Test. **Answer lines 2a and 2b below.**

			Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	2a		
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	2b		

3 Parent of Supported Organizations. **Answer lines 3a and 3b below.**

a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No", provide details in* ***Part VI.***	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI.*** *the role played by the organization in this regard.*	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 *(explain in **Part VI**)*. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

			(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)	8		

Section B - Minimum Asset Amount

			(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (*explain in detail in **Part VI***):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

Section C - Distributable Amount

			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

7 ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		**Current Year**
1 Amounts paid to supported organizations to accomplish exempt purposes	**1**	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	**2**	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	**3**	
4 Amounts paid to acquire exempt-use assets	**4**	
5 Qualified set-aside amounts (*prior IRS approval required - provide details in* ***Part VI***)	**5**	
6 Other distributions (*describe in* ***Part VI***). See instructions	**6**	
7 **Total annual distributions.** Add lines 1 through 6.	**7**	
8 Distributions to attentive supported organizations to which the organization is responsive (*provide details in* ***Part VI***). See instructions	**8**	
9 Distributable amount for 2023 from Section C, line 6	**9**	
10 Line 8 amount divided by Line 9 amount	**10**	

Section E - Distribution Allocations (see instructions)	**(i) Excess Distributions**	**(ii) Underdistributions Pre-2023**	**(iii) Distributable Amount for 2023**
1 Distributable amount for 2023 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2023 (reasonable cause required-- *explain in* ***Part VI***). See instructions.			
3 Excess distributions carryover, if any, to 2023:			
a From 2018.			
b From 2019.			
c From 2020.			
d From 2021.			
e From 2022.			
f **Total** of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2023 distributable amount			
i Carryover from 2018 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2023 from Section D, line 7: $			
a Applied to underdistributions of prior years			
b Applied to 2023 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
6 Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
7 **Excess distributions carryover to 2024.** Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2019.			
b Excess from 2020.			
c Excess from 2021.			
d Excess from 2022.			
e Excess from 2023.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Additional Data

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Software Version: 2023v5.1

Schedule B

(Form 990)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990, 990-EZ, or 990-PF.**
▶ **Go to *www.irs.gov/Form990* for the latest information.**

OMB No. 1545-0047

2023

Name of the organization	**Employer identification number**
Public Health Institute	94-1646278

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☐ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the $33^{1}/_{3}$% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . ▶ $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
Public Health Institute

Employer identification number
94-1646278

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

Contributors

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED		$ RESTRICTED	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)

Name of organization
Public Health Institute

Employer identification number
94-1646278

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		$	

Name of organization
Public Health Institute

Employer identification number
94-1646278

Part III ***Exclusively*** **religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of $1,000 or less for the year. (Enter this information once. See instructions.)** ▶ **$** _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift Transferee's name, address, and ZIP 4		Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift Transferee's name, address, and ZIP 4		Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift Transferee's name, address, and ZIP 4		Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift Transferee's name, address, and ZIP 4		Relationship of transferor to transferee

Additional

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SCHEDULE C (Form 990)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶**Complete if the organization is described below.** ▶**Attach to Form 990 or Form 990-EZ.**
▶**Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2022

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization	**Employer identification number**
Public Health Institute	94-1646278

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."

2 Political campaign activity expenditures. See instructions ▶ $

3 Volunteer hours for political campaign activities. See instructions

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 $

2 Enter the amount of any excise tax incurred by organization managers under section 4955 $

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ **Yes** ☐ **No**

4a Was a correction made? ☐ **Yes** ☐ **No**

b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities $

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ $

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ $

4 Did the filing organization file **Form 1120-POL** for this year? ☐ **Yes** ☐ **No**

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

	(a) Name	**(b)** Address	**(c)** EIN	**(d)** Amount paid from filing organization's funds. If none, enter -0-.	**(e)** Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1					
2					
3					
4					
5					
6					

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)	8,724	
b Total lobbying expenditures to influence a legislative body (direct lobbying)	125,071	
c Total lobbying expenditures (add lines 1a and 1b)	133,795	
d Other exempt purpose expenditures	250,056,205	
e Total exempt purpose expenditures (add lines 1c and 1d)	250,190,000	
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000	0

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over $500,000	20% of the amount on line 1e.
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000.
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000.
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000.
Over $17,000,000	$1,000,000.

g Grassroots nontaxable amount (enter 25% of line 1f)	250,000	
h Subtract line 1g from line 1a. If zero or less, enter -0-.	0	
i Subtract line 1f from line 1c. If zero or less, enter -0-.	0	

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ **Yes** ☐ **No**

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	93,223	80,966	135,188	133,795	443,172
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	40,883	71,914	20,524	8,724	142,045

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures. See Instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation	

Additional Data

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Software Version: 2023v5.1

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)
☐ Protection of natural habitat
☐ Preservation of open space
☐ Preservation of an historically important land area
☐ Preservation of a certified historic structure

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

		Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- **a** ☐ Public exhibition
- **b** ☐ Scholarly research
- **c** ☐ Preservation for future generations
- **d** ☐ Loan or exchange programs
- **e** ☐ Other .....

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?. . . ☐ **Yes** ☐ **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . . ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c	Beginning balance	**1c**
d	Additions during the year	**1d**
e	Distributions during the year	**1e**
f	Ending balance	**1f**

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- **a** Board designated or quasi-endowment ▶ .....
- **b** Permanent endowment ▶ .....
- **c** Term endowment ▶ .....

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) Unrelated organizations . . . . . **3a(i)**		
(ii) Related organizations . . . . . **3a(ii)**		

b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? **3b**

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		4,931,862	4,391,251	540,611
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* ▶				540,611

Part VII Investments - Other Securities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3)Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 12.)* ▶		

Part VIII Investments - Program Related.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 13.)* ▶		

Part IX Other Assets.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 15.)* ▶	

Part X Other Liabilities.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
Deferred Rent	
Operating Lease Liability	4,213,123
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 25.)* ▶	4,213,123

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☑

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	300,125,902
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a	1,327,404		
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	0		
e	Add lines **2a** through **2d**			2e	1,327,404
3	Subtract line **2e** from line **1**			3	298,798,498
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	-1,022,310		
c	Add lines **4a** and **4b**			4c	-1,022,310
5	Total revenue. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12.)			5	297,776,188

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	284,498,961
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	1,022,310		
e	Add lines **2a** through **2d**			2e	1,022,310
3	Subtract line **2e** from line **1**			3	283,476,651
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	0		
c	Add lines **4a** and **4b**			4c	0
5	Total expenses. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18.)			5	283,476,651

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part lV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	The Institute is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and from state income and franchise taxes under Section 23701d of the California Revenue and Taxation Code, except to the extent of unrelated business taxable income as defined under Internal Revenue Code Sections 511 through 515. A provision for income taxes has not been recorded in the accompanying financial statements. The Institute is not a private foundation. For the years ended December 31, 2023 and 2022, the Institute has documented its consideration of guidance for reporting uncertainty in income taxes and has determined that no material uncertain tax positions qualify for either recognition or disclosure in the financial statements. The Federal Form 990, Return of Organization Exempt from Income Tax, is subject to examination by the Internal Revenue Service, generally for three years after it is filed. Tax positions taken related to the Institute's tax exempt status, unrelated business activities taxable income and deductibility of expenses and other miscellaneous tax positions have been reviewed, and management is of the opinion that material positions taken by the Institute would more likely than not be sustained by examination. Accordingly, the Institute has not recorded an income tax liability for uncertain tax benefits as of December 31, 2023 and 2022 nor does it expect there will be a material change in the twelve months following the year ended December 31, 2023. As of December 31, 2023, the Institute's tax years ended December 31, 2018 through December 31, 2023 remain subject to examination in the United States federal tax jurisdiction and the tax years ended December 31, 2017 through December 31, 2023 remain subject to examination in the California state tax jurisdiction.
Schedule D, Part XI, Line 4(b) Other revenues in form 990 not in audited financial statements	Rental Expenses - -1022310
Schedule D, Part XII, Line 2(d) Other expenses in audited financial statements not in form 990	Rental Expenses - 1022310

Additional Data

Return to Form

Software ID: 23017437
Software Version: 2023v5.1

SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.**

▶ **Attach to Form 990.**

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☑ **Yes** ☐ **No**

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

	(a) Region	**(b)** Number of offices in the region	**(c)** Number of employees, agents, and independent contractors in the region	**(d)** Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	**(e)** If activity listed in (d) is a program service, describe specific type of service(s) in the region	**(f)** Total expenditures for and investments in the region
(1)	South Asia	1	4	Program Services	Technical Assistance	140,000
(2)	East Asia and the Pacific	0	0	Grants to recipients located in the region	Technical Assistance	24,000
(3)	North America (Canada & Mexico only)	0	0	Grants to recipients located in the region	Technical Assistance	75,000
(4)	South America	0	0	Grants to recipients located in the region	Technical Assistance	140,000
(5)	Sub-Saharan Africa	0	0	Grants to recipients located in the region	Technical Assistance	75,000
(6)	North America (Canada & Mexico only)	0	0	Grants to recipients located in the region	Research	260,590
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a	Sub-total	1	4			714,590
b	Total from continuation sheets to Part I . . .	0	0			0
c	**Totals** (add lines 3a and 3b)	1	4			714,590

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than $5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			Sub-Saharan Africa	Technical Assistance	15,000	WIRE			Accrual
(2)			North America (Canada & Mexico only)	Research	10,000	WIRE			Accrual
(3)			North America (Canada & Mexico only)	Technical Assistance	30,000	WIRE			Accrual
(4)			South America	Technical Assistance	20,000	WIRE			Accrual
(5)			South America	Technical Assistance	60,000	WIRE			Accrual
(6)			Sub-Saharan Africa	Technical Assistance	12,000	WIRE			Accrual
(7)			North America (Canada & Mexico only)	Research	14,000	WIRE			Accrual
(8)			Sub-Saharan Africa	Technical Assistance	12,000	WIRE			Accrual
(9)			North America (Canada & Mexico only)	Research	36,000	WIRE			Accrual
(10)			North America (Canada & Mexico only)	Research	10,000	WIRE			Accrual
(11)			South America	Technical Assistance	20,000	WIRE			Accrual
(12)			East Asia and the Pacific	Research	8,000	WIRE			Accrual
(13)			East Asia and the Pacific	Research	8,000	WIRE			Accrual
(14)			North America (Canada & Mexico only)	Research	43,000	WIRE			Accrual
(15)			North America (Canada & Mexico only)	Research	9,000	WIRE			Accrual
(16)			North America (Canada & Mexico only)	Technical Assistance	15,000	WIRE			Accrual
(17)			South America	Technical Assistance	20,000	WIRE			Accrual
(18)			North America (Canada & Mexico only)	Research	11,200	WIRE			Accrual
(19)			South America	Technical Assistance	20,000	WIRE			Accrual
(20)			Sub-Saharan Africa	Technical Assistance	12,000	WIRE			Accrual
(21)			North America (Canada & Mexico only)	Research	21,000	WIRE			Accrual
(22)			South Asia	Technical Assistance	20,000	WIRE			Accrual
(23)			South Asia	Technical Assistance	15,000	WIRE			Accrual
(24)			South Asia	Technical Assistance	15,000	WIRE			Accrual
(25)			South Asia	Technical Assistance	15,000	WIRE			Accrual
(26)			South Asia	Technical Assistance	15,000	WIRE			Accrual
(27)			South Asia	Technical Assistance	20,000	WIRE			Accrual
(28)			South Asia	Technical Assistance	20,000	WIRE			Accrual
(29)			Sub-Saharan Africa	Technical Assistance	12,000	WIRE			Accrual
(30)			North America (Canada & Mexico only)	Research	7,500	WIRE			Accrual
(31)			North America (Canada & Mexico only)	Research	45,900	WIRE			Accrual
(32)			North America (Canada & Mexico only)	Research	45,990	WIRE			Accrual
(33)			North America (Canada & Mexico only)	Technical Assistance	30,000	WIRE			Accrual
(34)			South Asia	Technical Assistance	20,000	WIRE			Accrual
(35)			Sub-Saharan Africa	Technical Assistance	12,000	WIRE			Accrual

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . ▶ 35

3 Enter total number of other organizations or entities . . . . . ▶ 0

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	**(b)** Region	**(c)** Number of recipients	**(d)** Amount of cash grant	**(e)** Manner of cash disbursement	**(f)** Amount of noncash assistance	**(g)** Description of noncash assistance	**(h)** Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								
(17)								
(18)								

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*	☐ Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)*	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*	☐ Yes	☑ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* .	☐ Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)*	☐ Yes	☑ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).*	☐ Yes	☑ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

ReturnReference	Explanation
Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	PRIOR TO MAKING AN AWARD, PHI EVALUATES THE CAPABILITY OF THE GRANTEE TO CARRY OUT GRANT AWARD TERMS AND CONDITIONS, INCLUDING EXERCISING RESPONSIBLE FINANCIAL MANAGEMENT. PHI NOTIFIES THE GRANTEE ABOUT COMPLIANCE REQUIREMENTS AND INCORPORATES COMPLIANCE, AUDIT AND ENFORCEMENT PROVISIONS INTO AWARD DOCUMENTS, INCLUDING OMB Uniform Guidance REQUIREMENTS WHERE APPLICABLE. PHI EMPLOYEES MAINTAIN REGULAR CONTACT WITH THE GRANTEE, REVIEW FINANCIAL AND PERFORMANCE REPORTS SUBMITTED BY THE GRANTEE, AND MAKE APPROPRIATE INQUIRIES.
Schedule F, Part I, Line 3 Method used to account for expenditures on org's financial statements	EAST ASIA AND THE PACIFIC-Accrual; NORTH AMERICA (CANADA & MEXICO ONLY)-Accrual; SOUTH AMERICA-Accrual; SOUTH ASIA-Accrual; SUB-SAHARAN AFRICA-Accrual
Schedule F, Part II, Line 1 Method used to account for expenditures on org's financial statements	EAST ASIA AND THE PACIFIC-Accrual; NORTH AMERICA (CANADA & MEXICO ONLY)-Accrual; SOUTH AMERICA-Accrual; SOUTH ASIA-Accrual; SUB-SAHARAN AFRICA-Accrual

Additional Data

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Software Version: 2023v5.1

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Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization: Public Health Institute

Employer identification number: 94-1646278

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☑ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) HEALTH IMPROVEMENT PARTNERSHIP OF 343 SOQUEL AVENUE 343 SANTA CRUZ,CA 95062	01-0826156	501(c)(3)	674,163				Capacity Building
(2) HEALTH IMPROVEMENT PARTNERSHIP OF 343 SOQUEL AVENUE 343 SANTA CRUZ,CA 95062	01-0826156	501(c)(3)	45,000				Technical Assistance
(3) MAIMONIDES MEDICAL CENTER ATTN GRANTS AND CONTRACTS DEPT 4802 TENTH AVENUE BROOKLYN,NY 11219	11-1635081	501(c)(3)	9,200				Research
(4) THE FEINSTEIN INSTITUTES FOR MEDICAL PO BOX 95000-7530 PHILADELPHIA,PA 191957530	11-2673595	501(c)(3)	23,550				Research
(5) NEW YORK MEDICAL COLLEGE 40 SUNSHINE COTTAGE ROAD VALHALLA,NY 10595	13-1099420	501(c)(3)	22,000				Research
(6) WEILL MEDICAL COLLEGE OF CORNELL GRANTS CONTRACT ACCOUNTING PO BOX 22371 NEW YORK,NY 100872371	13-1623978	501(c)(3)	86,000				Research
(7) MONTEFIORE MEDICAL CENTER ATTN GINA MASULLO 3411 WAYNE AVE 7TH FLOOR BRONX,NY 10467	13-1740114	501(c)(3)	50,200				Research
(8) MEMORIAL SLOAN KETTERING CANCER CENTER GENERAL POST OFFICE PO BOX 26338 NEW YORK,NY 100876338	13-1924236	501(c)(3)	144,963				Research
(9) NEW YORK UNIVERSITY 105 EAST 17TH STREET 2ND FL NEW YORK,NY 10003	13-5562308	501(c)(3)	16,750				Research
(10) COLUMBIA UNIVERSITY PO BOX 29789 GENERAL POST OFFICE NEW YORK,NY 100879789	13-5598093	501(c)(3)	157,000				Research
(11) ALBANY MEDICAL CENTER DEPARTMENT OF PEDIATRICS ATTEN ERIC CASSAVOY ALBANY,NY 122083479	14-1338310	501(c)(3)	32,600				Research
(12) THE RESEARCH FOUNDATION FOR THE STATE STATE UNIVERISTY OF NEW YORK UPSTAT MEDICAL UNIVERSITY SYRACUSE,NY 13210	14-1368361	501(c)(3)	24,500				Research
(13) HEALTH RESEARCH INC ROSWELL PARK DIVISION ELM CARLTON STREETS BUFFALO,NY 14263	14-1402155	501(c)(3)	13,750				Research
(14) UNIVERSITY OF ROCHESTER 518 HYLAN BUILDING ROCHESTER,NY 14627	16-0743209	501(c)(3)	22,000				Research
(15) GLENN MEDICAL CENTER INC 1133 W SYCAMORE ST WILLOWS,CA 95988	20-0494719	501(c)(3)	95,000				Technical Assistance
(16) POWER CENTER COMMUNITY DEVELOPMENT 6120 WINCHESTER RD MEMPHIS,TN 38115	20-1578885	501(c)(3)	20,000				Capacity Building
(17) CFHS HOLDINGS INC 4650 LINCOLN BLVD MARINA DEL REY,CA 90292	20-1645949	501(c)(3)	72,500				Technical Assistance
(18) ASIAN PACIFIC PARTNERS FOR EMPOWERMENT 2255 MORELLO AVENUE SUITE 208 PLEASANT HILL,CA 94523	20-2028771	501(c)(3)	20,000				Technical Assistance
(19) PRIME HEALTHCARE FOUNDATION INC SHERMAN OAKS LLC SHERMAN OAKS HOSPITAL SHERMAN OAKS,CA 91403	20-2546649		70,000				Technical Assistance
(20) LITTLE MANILA FOUNDATION PO BOX 1356 STOCKTON,CA 95201	20-2661354	501(c)(3)	34,300				Technical Assistance
(21) PRIME HEALTHCARE SERVICES-MONTCLAIR LLC 5000 SAN BERNARDINO STREET MONTCLAIR,CA 91763	20-2898771		70,000				Technical Assistance
(22) PRIME HEALTHCARE ANAHEIM LLC 3033 W ORANGE AVE ANAHEIM,CA 928043156	20-5245674		95,000				Technical Assistance
(23) PRIME HEALTHCARE HUNTINGTON BEACH LLC 17772 BEACH BLVD HUNTINGTON BEACH,CA 926476819	20-5252882		107,500				Technical Assistance
(24) PRIME HEALTHCARE LA PALMA LLC 7901 WALKER ST LA PALMA,CA 906231722	20-5253134		95,000				Technical Assistance
(25) ALVARADO HOSPITAL LLC 6655 ALVARADO RD SAN DIEGO,CA 92120	20-5683387		50,000				Technical Assistance
(26) PRIME HEALTHCARE PARADISE VALLEY LLC 2400 EAST 4TH STREET NATIONAL CITY,CA 91950	20-5837239		145,000				Technical Assistance
(27) SAINT PETER'S UNIVERSITY HOSPITALINC 254 EASTON AVE NEW BRUNSWICK,NJ 08901	22-1487330	501(c)(3)	8,200				Research
(28) HMH HOSPITALS CORPORATION ATTN PEDIATRIC RESEARCH PO BOX 95000-7360 PHILADELPHIA,PA 191957360	22-1487576	501(c)(3)	39,234				Research
(29) ST JOSEPH'S UNIVERSITY MEDICAL CENTER 703 MAIN STREET PATERSON,NJ 07503	22-1487602	501(c)(3)	17,000				Research
(30) NEWARK BETH ISRAEL MEDICAL CENTER INC 201 LYONS AVE NEWARK,NJ 07112	22-3452311	501(c)(3)	16,000				Research
(31) WAKE FOREST UNIVERSITY HEALTH SCIENCES OFFICE OF SPONSORED PROGRAMS ATTN CTSI WINSTONSALEM,NC 27157	22-3849199	501(c)(3)	17,450				Research
(32) CHILDREN'S HOSPITAL OF PHILADELPHIA C/O MAUREEN HANSBERRY 3401 CIVIC CENTER BLVD PHILADELPHIA,PA 19104	23-1352166	501(c)(3)	360,773				Research
(33) DREXEL UNIVERSITY 3201 ARCH STREET SUITE 420 PHILADELPHIA,PA 19104	23-1352630	501(c)(3)	24,200				Research
(34) LEHIGH VALLEY HOSPITAL 2100 MACK BLVD ALLENTOWN,PA 18103	23-1689692	501(c)(3)	22,400				Research
(35) GEISINGER MEDICAL CLINIC 100 N ACADEMY AVENUE DANVILLE,PA 17822	23-6291113	501(c)(3)	6,000				Research
(36) COMMUNITY SERVICE EDUCATION & RESEARCH CSERF 5380 ELVAS AVE SACRAMENTO,CA 95819	23-7003581	501(c)(3)	15,000				Technical Assistance
(37) EAST VALLEY COMMUNITY HEALTH CENTER INC 420 S GLENDORA AVE WEST COVINA,CA 91790	23-7068586	501(c)(3)	620,466				Capacity Building
(38) MERCY FOUNDATION 551 SHANLEY COURT BAKERSFIELD,CA 93311	23-7072762	501(c)(3)	50,000				Technical Assistance
(39) QUEEN OF THE VALLEY MEDICAL CENTER PO BOX 2069 NAPA,CA 94558	23-7081153	501(c)(3)	70,000				Technical Assistance
(40) NORTHEAST VALLEY HEALTH CORPORATION 1172 N MACLAY AVENUE SAN FERNANDO,CA 91340	23-7120632	501(c)(3)	492,351				Capacity Building
(41) OLE HEALTH PO BOX 1260 DAVIS,CA 95617	23-7221695	501(c)(3)	226,582				Capacity Building
(42) PENN STATE UNIVERSITY 500 UNIVERSITY DRIVE POBOX 850 MAIL CODE H157 HERSHEY,PA 170330850	24-6000376	State of PA	34,740				Research
(43) UNIVERSITY OF PITTSBURGH C/O BANK OF NEW YORK MELLON ATTN 371220 PITTSBURGH,PA 152620001	25-0965591	501(c)(3)	95,537				Research
(44) CENTRO DE UNIDAD POPULAR BENITO JUAREZ INC 9009 WEEDPATCH HWY LAMONT,CA 93241	26-0525829	501(c)(3)	18,750				Technical Assistance
(45) PRIME HEALTHCARE CENTINELA LLC 555 EAST HARDY STREET INGLEWOOD,CA 90301	26-1150758		35,000				Technical Assistance
(46) PRIME HEALTHCARE FOUNDATIONINC ENCINO HOSPITAL MEDICAL CENTER 16237 VENTURA BLVD/FILE 1152 ENCINO,CA 91436	26-2128507		70,000				Technical Assistance
(47) SAN BERNARDINO MOUNTAINS COMMUNITY 29101 HOSPITAL ROAD LAKE ARROWHEAD,CA 92352	26-2201665	501(c)(3)	95,000				Technical Assistance
(48) PRIME HEALTHCARE SERVICES-SAN DIMAS LLC 1350 W COVINA BLVD SAN DIMAS,CA 91773	26-2583397		132,500				Technical Assistance
(49) PRIME HEALTHCARE GARDEN GROVE LLC 12601 GARDEN GROVE BLVD GARDEN GROVE,CA 928431908	26-2583411		95,000				Technical Assistance
(50) EL PASO CHILDREN'S HOSPITAL CORPORATION 4845 ALAMEDA AVENUE EL PASO,TX 79905	26-3075429	501(c)(3)	47,750				Research
(51) SANKOFA COMMUNITY DEVELOPMENT 5200 DAUPHINE ST NEW ORLEANS,LA 70117	26-3471054	501(c)(3)	20,000				Technical Assistance
(52) PRIME HEALTHCARE SERVICES - SHASTA LLC 1100 BUTTE STREET REDDING,CA 96001	26-3487583		85,000				Technical Assistance
(53) KPC GLOBAL MEDICAL CENTER INC MENIFEE GLOBAL MEDICAL CENTER 1117 E DEVONSHIRE AVENUE HEMET,CA 92543	27-0636387		100,000				Technical Assistance
(54) DEANCO HEALTHCARE LLC 14850 ROSCOE BLVD PANORAMA CITY,CA 91402	27-2099923		332,500				Technical Assistance
(55) CHHP MANAGEMENT LLC 2623 E SLAUSON AVENUE HUNTINGTON PARK,CA 90255	27-2104876		95,000				Technical Assistance
(56) KAREN ORGANIZATION OF SAN DIEGO 5354 UNIVERSITY AVENUE SUITE 1 SAN DIEGO,CA 92105	27-2917644	501(c)(3)	31,250				Technical Assistance
(57) SCOPA HAS A DREAM INC 16003 HEALDSBURG AVENUE HEALDSBURG,CA 95448	27-3044487	501(c)(3)	37,500				Capacity Building
(58) SCOPA HAS A DREAM INC 16003 HEALDSBURG AVENUE HEALDSBURG,CA 95448	27-3044487	501(c)(3)	27,500				Technical Assistance
(59) COMMUNITIES FIRST INC 415 W COURT STREET FLINT,MI 48503	27-3600343	501(c)(3)	20,000				Technical Assistance
(60) VICTOR VALLEY HOSPITAL ACQUISITION INC 15248 ELEVENTH STREET VICTORVILLE,CA 92395	27-3777887	501(c)(3)	50,000				Technical Assistance
(61) MARTIN LUTHER KING JR-LOS ANGELES MLK-LA HEALTHCARE CORPORATION 1680 E 120TH STREET LOS ANGELES,CA 90059	27-4658935	501(c)(3)	70,000				Technical Assistance
(62) CHA HOLLYWOOD MEDICAL CENTER LP 1300 NORTH VERMONT AVENUE LOS ANGELES,CA 90027	30-0284087		50,000				Technical Assistance
(63) STEP UP SAVANNAH INC 428 BULL STREET SUITE 208 SAVANNAH,GA 31401	30-0526014	501(c)(3)	15,000				Technical Assistance
(64) DAYTON CHILDRENS HOSPITAL ONE CHILDRENS PLAZA DAYTON,OH 45404	31-0672132	501(c)(3)	27,000				Research
(65) THE RESEARCH INSTITUTE AT NATIONWIDE PO BOX 781653 DETROIT,MI 482781653	31-6056230	501(c)(3)	112,500				Research
(66) LOUISVILLE-JEFFERSON COUNTY METRO ATTENTION NICK WINSLOW OFFICE OF MANAGEMENT BUDGET LOUISVILLE,KY 40202	32-0049006		150,000				Research
(67) AVALON MEDICAL DEVELOPMENT CORPORATION PO BOX 1563 AVALON,CA 907041563	33-0222508	501(c)(3)	85,000				Technical Assistance
(68) BEAR VALLEY COMMUNITY HEALTHCARE PO BOX 1649 41870 GARSTIN DR BIG BEAR LAKE,CA 92315	33-0294751	501(c)(3)	82,500				Technical Assistance
(69) RIVERSIDE UNIVERSITY HEALTH SYSTEM PO BOX 9850 MORENO VALLEY,CA 92552	33-0374018	501(c)(3)	145,000				Technical Assistance
(70) COMITE CIVICO DEL VALLE INC 235 MAIN STREET BRAWLEY,CA 922271932	33-0411322	501(c)(3)	55,250				Research
(71) DESERT VALLEY HOSPITAL LLC 3480 EAST GUASTI ROAD ONTARIO,CA 91761	33-0502805		70,000				Technical Assistance
(72) CHILDREN'S PRIMARY CARE MEDICAL 3880 MURPHY CANYON ROAD SUITE 200 SAN DIEGO,CA 92123	33-0662258	501(c)(3)	576,322				Capacity Building
(73) PACIFICA OF THE VALLEY CORPORATION ATTENTION PRECIOUS MAYES CEO 9449 SAN FERNANDO ROAD SUN VALLEY,CA 91352	33-0737312	501(c)(3)	85,000				Technical Assistance
(74) VERITAS HEALTH SERVICES LLC CHINO VALLEY MEDICAL CENTER 5451 WALNUT AVE CHINO,CA 91710	33-0928285		95,000				Technical Assistance
(75) PROMEDICA RUSSELL J EBEID CHILDREN'S HOSPITAL 2142 N COVE BLVD TOLEDO,OH 43606	34-4428256	501(c)(3)	32,500				Research
(76) ST VINCENT HOSPITAL AND HEALTH CARE CENTER INC 2001 W 86TH STREET INDIANAPOLIS,IN 46260	35-0869066	501(c)(3)	14,800				Research
(77) VANDERBILT UNIVERSITY MEDICAL CENTER VUMC FINANCE DEPT 1236 PO BOX 121236 DALLAS,TX 753121236	35-2528741	501(c)(3)	58,800				Research
(78) INDIANA UNIVERSITY DEPARTMENT 78867 PO BOX 78000 DETROIT,MI 482780867	35-6001673	501(c)(3)	214,809				Research
(79) ANN & ROBERT H LURIE CHILDREN'S 225 E CHICAGO AVE BOX 271 CHICAGO,IL 60611	36-2170833	501(c)(3)	117,671				Research
(80) THE UNIVERSITY OF CHICAGO 5841 S MARYLAND AVE MC 4060 CHICAGO,IL 60637	36-2177139	501(c)(3)	6,500				Research
(81) KERN MEDICAL CENTER FOUNDATION 3551 UNION AVENUE BAKERSFIELD,CA 93301	36-4642420	501(c)(3)	95,000				Technical Assistance
(82) UNIVERSITY OF ILLINOIS AT CHICAGO MB 502 M/C 551 809 S MARSHFIELD AVE CHICAGO,IL 606124305	37-6000511	501(c)(3)	36,000				Research
(83) SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF PO BOX 19607 SPRINGFIELD,IL 627949607	37-6005961	501(c)(3)	6,600				Research
(84) BRONSON METHODIST HOSPITAL 601 JOHN STREET KALAMAZOO,MI 49007	38-1359087	501(c)(3)	36,400				Research
(85) SPECTRUM HEALTH HOSPITALS HELEN DEVOS CHILDRENS HOSPITAL 100 MICHIGAN STREET NE MC012 GRAND RAPIDS,MI 49503	38-1360529	501(c)(3)	37,000				Research
(86) WILLIAM BEAUMONT HOSPITAL INSTITUTE 3811 WEST THIRTEEN MILE ROAD SUITE ROYAL OAK,MI 480736769	38-1459362	501(c)(3)	12,000				Research
(87) MICHIGAN STATE UNIVERSITY DEVELOPMENT ATTN CASH MANAGEMENT 426 AUDITORIUM ROAD EAST LANSING,MI 48824	38-6005984	501(c)(3)	11,000				Research
(88) REGENTS OF THE UNIVERSITY OF MICHIGAN 5082 WOLVERINE TOWER 3003 SOUTH STATE STREET ANN ARBOR,MI 481091287	38-6006309	501(c)(3)	22,808				Research
(89) THE MEDICAL COLLEGE OF WISCONSIN INC ACCOUNTS RECEIVABLE PO BOX 26509 MILWAUKEE,WI 532260509	39-0806261	501(c)(3)	94,000				Research
(90) BOARD OF REGENTS OF THE UNIVERSITY 21 N PARK STREET SUITE 6401 MADISON,WI 537151218	39-6006492	501(c)(3)	30,400				Research
(91) CHILDREN'S HEALTH CARE MINNESOTA-MINNEAPOLIS 2525 CHICAGO AVE S MINNEAPOLIS,MN 55404	41-1754276	501(c)(3)	50,900				Research
(92) REGENTS OF THE UNIVERSITY OF MINNESOTA NW 5957 PO BOX 1450 MINNEAPOLIS,MN 554855957	41-6007513	State of MN	93,905				Research
(93) CENTRAL IOWA HOSPITAL CORPORATION 1200 PLEASANT STREET DES MOINES,IA 50309	42-0680452	501(c)(3)	13,200				Research
(94) EL DORADO COUNTY COMMUNITY HEALTH CENTER 4327 GOLDEN CENTER DRIVE PLACERVILLE,CA 95667	42-1533531	501(c)(3)	15,000				Technical Assistance
(95) STATE UNIVERSITY OF IOWA HOLDEN COMPREHENSIVE CANCER CENTER 200 HAWKINS DRIVE IOWA CITY,IA 52242	42-6004813	State of IA	46,100				Research
(96) WASHINGTON UNIVERSITY SCHOOL OF MEDICINE ATTN BETSY CRITES ST LOUIS,MO 631101010	43-0653611	501(c)(3)	153,163				Research
(97) THE CHILDREN'S MERCY HOSPITAL 2401 GILLHAM ROAD KANSAS CITY,MO 64108	44-0605373	501(c)(3)	102,200				Research
(98) BANNER HEALTH 901 E WILLETTA STREET PHOENIX,AZ 85006	45-0233470	501(c)(3)	15,940				Research
(99) CPH HOSPITAL MANAGEMENT LLC 13100 STUDEBAKER RD NORWALK,CA 90650	45-1738512		70,000				Technical Assistance
(100) SANFORD RESEARCH SANFORD BROADWAY MEDICAL CENTER 2301 EAST 60TH STREET NORTH SIOUX FALLS,SD 571040569	46-0450378		32,850				Research
(101) TEMECULA VALLEY HOSPITAL 31700 TEMECULA PARKWAY TEMECULA,CA 92592	46-1246570	501(c)(3)	47,500				Technical Assistance
(102) LOUISIANA TRANS ADVOCATES PO BOX 90851 LAFAYETTE,LA 70509	46-1275387	501(c)(3)	12,000				Technical Assistance
(103) INSTITUTE FOR PUBLIC HEALTH INNOVATION 1250 CONNECTICUT AVE NW SUITE 601 WASHINGTON,DC 20036	46-3039129	501(c)(3)	100,000				Research
(104) LOMA LINDA UNIVERSITY CHILDRENS HOSPITAL MEMOACES GRANT FOR RICA ACCOUNT #2 11174 MOUNTAIN VIEW AVENUESUITE A LOMA LINDA,CA 92354	46-3214504	501(c)(3)	816,190				Capacity Building
(105) CHILDREN'S PARTNERSHIP 700 S FLOWER ST STE 1000 LOS ANGELES,CA 90017	46-4106389	501(c)(3)	60,000				Technical Assistance
(106) DIGITAL MARK GROUP LLC 17933 NW EVERGREEN PLACE STE 360 BEAVERTON,OR 97006	46-4205146	501(c)(3)	60,000				Technical Assistance
(107) SPANISH LAKE COMMUNITY DEVELOPMENT 11840 BELLEFONTAINE RD ST LOUIS,MO 63138	46-4952594	501(c)(3)	20,000				Capacity Building
(108) RESCUE AGENCY PUBLIC BENEFIT LLC 2437 MORENA BLVD SAN DIEGO,CA 92110	47-1335192		9,194,538				Technical Assistance
(109) RAIZES COLLECTIVE PO BOX 8606 SANTA ROSA,CA 95407	47-3129493	501(c)(3)	7,800				Technical Assistance
(110) HDMC HOLDINGS LLC HI-DESERT MEDICAL CENTER 6601 WHITE FEATHER ROAD JOSHUA TREE,CA 92252	47-3550779		136,667				Technical Assistance
(111) LITTLE ROSES PRESCHOOL 1650 CROCKETT BLVD CROCKETT,CA 94525	47-5223632	501(c)(3)	50,000				Technical Assistance
(112) AHMC GARFIELD MEDICAL CENTER LP 525 NO GARFIELD AVENUE MONTEREY PARK,CA 91754	51-0519167	501(c)(3)	85,000				Technical Assistance
(113) JOHNS HOPKINS UNIVERSITY CENTRAL LOCKBOX BANK OF AMERICA 12529 COLLECTIONS CENTER DRIVE CHICAGO,IL 60693	52-0595110	501(c)(3)	106,650				Research
(114) UHS-CORONA INC 800 S MAIN ST CORONA,CA 92882	52-1247839		60,000				Technical Assistance
(115) HENRY M JACKSON FOUNDATION FOR THE IN SUPPORT OF MADIGAN ARMY MEDICAL 6720-A ROCKLEDGE DRIVE SUITE 100 BETHESDA,MD 20817	52-1317896	501(c)(3)	11,200				Research
(116) CHILDREN'S RESEARCH INSTITUTE 111 MICHIGAN AVENUE NW WASHINGTON,DC 20010	52-1654453	501(c)(3)	182,527				Research
(117) ATLANTIC HEALTH SYSTEMS INC MORRISTOWN MEDICAL CENTER 475 SOUTH STREET MORRISTOWN,NJ 07960	52-1958352	501(c)(3)	21,200				Research
(118) IAN ROBIN WALKER 3226 LAUREL AVENUE OAKLAND,CA 94602	52-2924993		12,600				Technical Assistance
(119) CHILDREN'S HOSPITAL OF THE KING'S 601 CHILDRENS LANE NORFOLK,VA 235071910	54-0506321	501(c)(3)	17,000				Research
(120) INOVA HEALTH CARE SERVICES 3300 GALLOWS ROAD FALLS CHURCH,VA 22042	54-0620889	501(c)(3)	89,450				Research
(121) VIRGINIA COMMONWEALTH UNIVERSITY PO BOX 843035 RICHMOND,VA 23284	54-6001758	501(c)(3)	22,500				Research
(122) ANAHEIM GLOBAL MEDICAL CENTER INC 1025 SOUTH ANAHEIM BOULEVARD ANAHEIM,CA 92805	55-0883859		50,000				Technical Assistance
(123) ORANGE COUNTY GLOBAL MEDICAL CENTER INC 1001 NORTH TUSTIN AVENUE SANTA ANA,CA 92705	55-0883862		50,000				Technical Assistance
(124) SOUTH COAST GLOBAL MEDICAL CENTER INC 1301 NORTH TUSTIN AVENUE SANTA ANA,CA 92705	55-0883863		50,000				Technical Assistance
(125) CHAPMAN GLOBAL MEDICAL CENTER INC 2601 EAST CHAPMAN AVENUE ORANGE,CA 92869	55-0883864		50,000				Technical Assistance
(126) DUKE UNIVERSITY PO BOX 104132 DURHAM,NC 27708	56-0532129	501(c)(3)	18,000				Research
(127) EAST CAROLINA UNIVERSITY GRANTS AND CLINICAL TRIALS PO BOX 752162 CHARLOTTE,NC 282752162	56-6000403	501(c)(3)	11,000				Research
(128) MEDICAL UNIVERSITY OF SOUTH CAROLINA 86 JONATHAN LUCAS STREET SUITE 373 MSC 955 CHARLESTON,SC 29425	57-6000722	501(c)(3)	36,000				Research
(129) SICKLE CELL FOUNDATION OF GEORGIA INC 2391 BENJAMIN E MAYS DRIVE SW ATLANTA,GA 30311	58-1122346	501(c)(3)	15,000				Technical Assistance
(130) LATIN AMERICAN ASSOCIATION INC 2750 BUFORD HWY NE ATLANTA,GA 30324	58-1237316	501(c)(3)	20,000				Technical Assistance
(131) PREVENT CHILD ABUSE BULLOCH 515 DENMARK STREET SUITE 600 STATESBORO,GA 30458	58-1810745	501(c)(3)	15,000				Technical Assistance
(132) PRISMA HEALTH - MIDLANDS PRISMA HEALTH GRANTS AND TRIALS PO BOX 748580 ATLANTA,GA 303748580	58-2296052	501(c)(3)	13,200				Research
(133) CHILDREN'S HEALTHCARE OF ATLANTA INC ATTNSHAKEETA NICHOLSON 1575 NORTHEAST EXPRESSWAY ATLANTA,GA 30329	58-2367819	501(c)(3)	133,050				Research
(134) NEW LIFE COMMUNITY MINISTRIES INC 3592 FLAT SHOALS ROAD DECATUR,GA 30034	58-2616862	501(c)(3)	15,000				Technical Assistance
(135) THE NEMOURS FOUNDATION NEMOURS CHILDRESN CLINIC JACKSONVIL 10140 CENTURION PARKWAY JACKSONVILLE,FL 322560532	59-0634433	501(c)(3)	31,500				Research
(136) VARIETY CHILDREN'S HOSPITAL 3100 SW 62ND AVE MIAMI,FL 33155	59-0638499	501(c)(3)	22,000				Research
(137) LEE MEMORIAL HEALTH SYSTEM ATTN DR EMAD SALMAN GOLISANO CHILDRENS HOSPITAL OF SOU FORT MYERS,FL 33901	59-0714812	501(c)(3)	47,200				Research
(138) ADVENTIST HEALTH SYSTEMSUNBELT INC 601 EAST ROLLINS STREET ORLANDO,FL 328031248	59-0724459	501(c)(3)	12,200				Research
(139) ST JOSEPH'S HOSPITAL INC 3001 W DR MARTIN LUTHER KING JR TAMPA,FL 33607	59-0774199	501(c)(3)	20,000				Research
(140) ALL CHILDREN'S RESEARCH INSTITUTE INC 501 6TH AVENUE SOUTH ST PETERSBURG,FL 33701	59-2481742	501(c)(3)	83,200				Research
(141) UNIVERSITY OF FLORIDA 207 GRINTER HALL GAINESVILLE,FL 32611	59-6002052	501(c)(3)	44,200				Research
(142) SOUTH BROWARD HOSPITAL DISTRICT ATTN RESEARCH FINANCE-CLINICAL TRIA PO BOX 538514 ATLANTA,GA 30353	59-6014973	501(c)(3)	32,000				Research
(143) UNIVERSITY OF LOUISVILLE RESEARCH 300 E MARKET STREET SUITE 300 LOUISVILLE,KY 40202	61-1029626	501(c)(3)	48,250				Research
(144) UNIVERSITY OF KENTUCKY RESEARCH C/O PNC BANK PO BOX 931113 CLEVELAND,OH 44193	61-6033693	501(c)(3)	23,000				Research
(145) ST JUDE CHILDREN'S RESEARCH HOSPITAL INC PO BOX 1000 DEPT 949 MEMPHIS,TN 381480949	62-0646012	501(c)(3)	137,180				Research
(146) EAST TENNESSEE CHILDRENS HOSPITAL 2018 CLINCH AVE KNOXVILLE,TN 37916	62-6002604	501(c)(3)	29,000				Research
(147) UNIVERSITY OF SOUTH ALABAMA 307 UNIVERSITY BLVD AD 362 MOBILE,AL 36688	63-6047348	501(c)(3)	35,480				Research
(148) UNIVERSITY OF ALABAMA BIRMINGHAM THE CHILDRENS HOSPITAL 1600 6TH AVENUE SOUTH LOWDER 512 BIRMINGHAM,AL 35233	63-6005396	State of AL	52,542				Research
(149) STATE OF MISSISSIPPI ATTN OFFICE OF SPONSORED PROGRAMS-2500 NORTH STATE STREET ROOM U-019 JACKSON,MS 392164505	64-6008520	State of MS	36,200				Research
(150) MIAMI WORKERS CENTER 745 NW 54TH STREET MIAMI,FL 33127	65-0942224	501(c)(3)	20,000				Technical Assistance
(151) YOUTH LEADERSHIP INSTITUTE 209 9TH STREET SUITE 200 SAN FRANCISCO,CA 94103	68-0184712	501(c)(3)	15,600				Technical Assistance
(152) SHASTA COUNTY CITIZENS AGAINST RACISM RESPECT PO BOX 990586 REDDING,CA 96099	68-0340000	501(c)(3)	27,750				Technical Assistance
(153) ARKANSAS CHILDREN'S RESEARCH INSTITUTE ATTN TONI WEATHER 1 CHILDRENS WAY SLOT 663 LITTLE ROCK,AR 722023159	71-0694931	501(c)(3)	95,650				Research
(154) OCHSNER CLINIC FOUNDATION PO BOX 54996 NEW ORLEANS,LA 701544996	72-0502505	501(c)(3)	8,200				Research
(155) LOUISIANA STATE UNIVERSITY HEALTH THE BOARD OF SUPERVISORS OF LOUISIA STATE UNIVERSITY AND AGRICULTURE NEW ORLEANS,LA 70112	72-6087770	State of LA	50,340				Research
(156) ASCENSION SETON SETON HEALTHCARE PO BOX 204242 DALLAS,TX 75320	74-1109643	501(c)(3)	71,500				Research
(157) THE UNIVERSITY OF TEXAS HEALTH SCIENCE 7703 FLOYD CURL DRIVE MSC 7810 SAN ANTONIO,TX 78244	74-1586031	State of TX	11,200				Research
(158) BAYLOR COLLEGE OF MEDICINE PO BOX 301207 DALLAS,TX 753031207	74-1613878	501(c)(3)	291,977				Research
(159) DRISCOLL CHILDREN'S HOSPITAL 3533 SOUTH ALAMEDA STREET CORPUS CHRISTI,TX 78411	74-2577746	501(c)(3)	14,000				Research
(160) METHODIST HEALTHCARE SYSTEM OF SAN ANTONIO LTD LLP ATTN FINANCE TRICIA MARQUART SAN ANTONIO,TX 78229	74-2730328		19,400				Research
(161) THE UNIVERSITY OF TEXAS 1515 HOLCOMBE BOULEVARD HOUSTON,TX 770307009	74-6001118	State of TX	238,700				Research
(162) BAYLOR RESEARCH INSTITUTE 3434 LIVE OAK DALLAS,TX 75204	75-1921898	501(c)(3)	10,000				Research
(163) COOK CHILDREN'S MEDICAL CENTER 801 SEVENTH AVE FORT WORTH,TX 76104	75-2051646	501(c)(3)	63,334				Research
(164) ST MARY'S MEDICAL CENTER INC ATTN TRACY RODRIGUEZ PEDS 2 901 45TH STREET WEST PALM BEACH,FL 33407	75-2932830		16,000				Research
(165) THE UNIVERSITY OF TEXAS SOUTHWESTERN SPONSORED PROGRAMS ADMINISTRATION PO BOX 841765 DALLAS,TX 752841765	75-6002868	State of TX	130,755				Research
(166) GARDENA HOSPITAL LP 1145 W REDONDO BEACH BLVD GARDENA,CA 90247	76-0594558		95,000				Technical Assistance
(167) ELADH LP 4060 E WHITTIER BLVD LOS ANGELES,CA 90023	76-0594559		95,000				Technical Assistance
(168) SCHOOL HEALTH CLINICS OF SANTA CLARA COUNTY 6840 VIA DEL ORO SUITE 210 SAN JOSE,CA 95119	77-0031679	501(c)(3)	609,132				Capacity Building
(169) LIFEMOVES 181 CONSTITUTION DRIVE MENLO PARK,CA 94025	77-0160469	501(c)(3)	15,000				Technical Assistance
(170) NATIVIDAD MEDICAL FOUNDATION ATTN JENNIFER L WILLIAMS 1441 CONSTITUTION BLVD FLOOR 2 SALINAS,CA 93906	77-0194989	501(c)(3)	95,000				Technical Assistance
(171) ADVENTIST HEALTH DELANO ATTN FOUNDATION DEPARTMENT 1401 G DELANO,CA 93215	77-0258013	501(c)(3)	187,500				Technical Assistance
(172) PAJARO VALLEY PREVENTION AND STUDENT 335 EAST LAKE AVE WATSONVILLE,CA 95076	77-0269322	501(c)(3)	15,000				Technical Assistance
(173) CENTRO BINACIONAL PARA EL DESARROLLO INDIGENA OAXAQUENO CBDIO 2911 TULARE STREET FRESNO,CA 93721	77-0337939	501(c)(3)	18,750				Technical Assistance
(174) SANTA BARBARA NEIGHBORHOOD CLINICS 414 EAST COTA STREET 1ST FLOOR SANTA BARBARA,CA 93101	77-0496382	501(c)(3)	633,894				Capacity Building
(175) AFRICAN ECONOMIC DEVELOPMENT SOLUTIONS 1821 UNIVERSITY AVE W SUITE S-125 ST PAUL,MN 55104	80-0345712	501(c)(3)	20,000				Capacity Building
(176) PRISMA HEALTH - UPSTATE 900 WEST FARIS ROAD GREENVILLE,SC 296054255	81-1723202	501(c)(3)	22,000				Research
(177) MONTAGE HEALTH FOUNDATION ATTN DEANNA ROSSI 40 RYAN COURT SUITE200 MONTEREY,CA 93940	81-2889645	501(c)(3)	47,500				Technical Assistance
(178) COLUSA MEDICAL CENTER LLC 199 EAST WEBSTER STREET COLUSA,CA 95932	81-4005462		95,000				Technical Assistance
(179) THE AMELIA ANN ADAMS WHOLE LIFE CENTER 6702 INGLEWOOD AVE SUITE A STOCKTON,CA 95207	81-4694078	501(c)(3)	26,500				Technical Assistance
(180) ST JOSEPH HEALTH NORTHERN CALIFORNIA LLC ATTN DANIEL SCHURMAN 1450 MEDICAL CENTER DRIVESUITE1 ROHNERT PARK,CA 94928	81-4791043	501(c)(3)	200,000				Technical Assistance
(181) DIGNITY COMMUNITY CARE CALIFORNIA 1401 SOUTH GRAND AVENUE LOS ANGELES,CA 90015	81-5009488	501(c)(3)	12,500				Technical Assistance
(182) DIGNITY COMMUNITY CARE NORTHRIDGE 18300 ROSCOE BLVD NORTHRIDGE,CA 913254105	81-5009488	501(c)(3)	12,500				Technical Assistance
(183) YOUTH FORWARD 2411 15TH ST SUITE A SACRAMENTO,CA 95818	81-5343876	501(c)(3)	60,000				Technical Assistance
(184) ST LUKE'S REGIONAL MEDICAL CENTER LTD PO BOX 1663 BOISE,ID 837011663	82-0161600	501(c)(3)	11,000				Research
(185) HAND HEART AND SOUL PROJECT 220 ARROWHEAD BLVD SUITE200 JONESBORO,GA 30236	82-1127395	501(c)(3)	20,000				Technical Assistance
(186) HTI HOSPITAL HOLDING INC MEMORIAL HEALTH UNIVERSITY CENTER 4700 WATERS AVENUE SAVANNAH,GA 31404	82-1969974	501(c)(3)	15,000				Research
(187) EARL HALL BRANDGOV 4825 FERNWOOD COURT FAIRFIELD,CA 94534	82-2740858	501(c)(3)	27,500				Technical Assistance
(188) SYMPTO HEALTH INC 2 EMBARCADERO CTR FL 8 SAN FRANCISCO,CA 94111	82-3098183	501(c)(3)	37,500				Technical Assistance
(189) MARIA PARRA CANO 6427 S CENTRAL AVE STE 300 PHOENIX,AZ 85042	82-4846555	501(c)(3)	20,000				Technical Assistance
(190) DOCTORS HOSPITAL OF RIVERSIDE LLC 3865 JACKSON ST RIVERSIDE,CA 92503	83-1960549		85,000				Technical Assistance
(191) MH MISSION HOSPITAL LLLP ATTENTION RESEARCH FINANCE 1 HOSPITAL DRIVE SUITE 2600 ASHEVILLE,NC 28801	83-2048706	501(c)(3)	6,000				Research
(192) LEVEL UP NORCAL 1681 E CYPRESS AVENUE SUITE A REDDING,CA 96002	83-2049794	501(c)(3)	26,750				Technical Assistance
(193) ADVENTIST HEALTH TULARE 869 N CHERRY ST ATTN LETICIA ESPINOZA TULARE,CA 93274	83-2351753	501(c)(3)	12,500				Technical Assistance
(194) SHERRELL BYRD 521 W 3RD AVE ALBANY,GA 31701	83-2761941	501(c)(3)	11,650				Technical Assistance
(195) CONEJO HEALTH PO BOX 7741 WESTLAKE VILLAGE,CA 91359	83-3478457	501(c)(3)	395,000				Technical Assistance
(196) VIRGINIA COMMUNITY VOICE PO BOX 26972 RICHMOND,VA 23261	83-3596756	501(c)(3)	20,000				Technical Assistance
(197) COALINGA MEDICAL CENTER LLC 1191 PHELPS AVENUE COALINGA,CA 93210	83-4525898		95,000				Technical Assistance
(198) CHILDREN'S HOSPITAL COLORADO ATTN GRANTS/CASH MANAGEMENT 13123 E 16TH AVE AURORA,CO 80045	84-0166760	501(c)(3)	290,400				Research
(199) WATSONVILLE HOSPITAL HOLDINGS INC 75 NIELSON STREET WATSONVILLE,CA 95076	84-1941118		60,000				Technical Assistance
(200) FELONY MURDER ELIMINATION PROJECT 5405 NEVADA CT CONCORD,CA 94521	84-3224998	501(c)(3)	60,000				Technical Assistance
(201) HEALTHY RURAL CALIFORNIA INC 1905 NOTRE DAME BLVD SUITE 240 CHICO,CA 95928	84-3230424	501(c)(3)	15,000				Technical Assistance
(202) CULTIVA LA SALUD 2409 MERCED ST SUITE 103 FRESNO,CA 93721	84-3696370	501(c)(3)	30,750				Technical Assistance
(203) CIRCLE OF LIFE DEVELOPMENT FOUNDATION PO BOX 13153 BAKERSFIELD,CA 93389	84-4698001	501(c)(3)	18,750				Technical Assistance
(204) ADVENTIST HEALTH MENDOCINO COAST 700 RIVER DR FORT BRAGG,CA 95437	84-5174585	501(c)(3)	12,500				Technical Assistance
(205) PRIME HEALTHCARE SERVICES-STFRANCISLLC 3630 EAST IMPERIAL HIGHWAY LYNWOOD,CA 90262	85-0737566	501(c)(3)	77,500				Technical Assistance
(206) AHMC SETON MEDICAL CENTER LLC 1900 SULLIVAN AVE DALY CITY,CA 94015	85-1126333		170,000				Technical Assistance
(207) USC VERDUGO HILLS HOSPITAL 1812 VERDUGO BLVD GLENDALE,CA 91208	85-1634852	501(c)(3)	120,000				Technical Assistance
(208) NORCAL HEALTHCONNECT LLC HEALDSBURG HOSPITAL PROVIDENCE 1375 UNIVERSITY AVE HEALDSBURG,CA 95448	85-2390012		70,000				Technical Assistance
(209) ALIANZA TRANSLATINX 206 W FOURTH ST SUITE 420 SANTA ANA,CA 92701	85-2605193	501(c)(3)	60,000				Technical Assistance
(210) VALLEY ONWARD 3646 LOS ALTOS COURT MERCED,CA 95348	85-3811059	501(c)(3)	18,750				Technical Assistance
(211) PHOENIX CHILDRENS HOSPITAL 1919 E THOMAS ROAD PHOENIX,AZ 850167710	86-0422559	501(c)(3)	70,050				Research
(212) ACORNS TO OAK TREES CORP 35008 PALA-TEMECULA RD 470 PALA,CA 92059	86-1484590	501(c)(3)	48,500				Technical Assistance
(213) LA FAMILIA SANA 233 N CLOVERDALE BLVD CLOVERDALE,CA 95425	86-1711899	501(c)(3)	18,750				Technical Assistance
(214) HEALTHFUL CARE INC RELY/HEALTHFUL 2 EMBARCADERO CTR FL8 SAN FRANCISCO,CA 94111	87-2231800		565,000				Technical Assistance
(215) SONG COMMUNITY DEVELOPEMENT CORPORATION 4626 ALCEE FORTIER BLVD SUITE 1B NEW ORLEANS,LA 70129	87-2962186	501(c)(3)	20,000				Technical Assistance
(216) UNIVERSITY OF UTAH DEPT OF PEDIATRICS CLINICAL TRIALS ATTN VANESSA BRYANT/TED ZHU SALT LAKE CITY,UT 84158	87-6000525	501(c)(3)	85,600				Research
(217) SOUTHERN NEVADA CANCER RESEARCH FOUNDATION INC 1750 E DESERT INN ROAD LAS VEGAS,NV 89169	88-0189404	501(c)(3)	10,700				Research
(218) CREENINNOVATIONS 1715 42ND AVENUE OAKLAND,CA 94621	88-2813955	501(c)(3)	60,000				Technical Assistance
(219) ELANA NEEDLE 260 MADISON AVENUE 8TH FLOOR 6238 NEW YORK CITY,NY 10016	88-3864569	501(c)(3)	45,000				Technical Assistance
(220) AHMC ANAHEIM REGIONAL MEDICAL CENTER LP 1111 WEST LA PALMA AVE ANAHEIM,CA 92801	90-0454894		120,000				Technical Assistance
(221) NATIONAL COALTION AGAINST PRESCRIPTION PO BOX 87 SAN RAMON,CA 94583	90-0769605	501(c)(3)	15,000				Technical Assistance
(222) SEATTLE CHILDREN'S HOSPITAL PO BOX 24728 SEATTLE,WA 981240728	91-0564748	501(c)(3)	638,947				Research
(223) MULTICARE HEALTH SYSTEM INNOVATION PO BOX 5299 MS 1313-2-RS TACOMA,WA 984150299	91-1352172	501(c)(3)	32,000				Research
(224) SOMALI FAMILY SERVICE OF SAN DIEGO 5348 UNIVERSITY AVENUE SUITE 203 SAN DIEGO,CA 92105	91-2065038	501(c)(3)	26,250				Technical Assistance
(225) PROVIDENCE HEALTH & SERVICES-WASHINGTON ATTN MISSY HILSABECK FINANCE 101 W 9TH AVENUE SPOKANE,WA 99204	92-0016429		22,000				Research
(226) LEGACY EMANUEL HOSPITAL AND HEALTH RANDALL CHILDRENS HOSPITAL CHILDR DISORDERS PROGRAM ATTN JANICE OLS PORTLAND,OR 97227	93-0386823	501(c)(3)	17,500				Research
(227) NORTHERN CALIFORNIA CENTER FOR 500 DOYLE PARK 304A SANTA ROSA,CA 95404	93-1144835	501(c)(3)	18,750				Technical Assistance
(228) OREGON HEALTH & SCIENCE UNIVERSITY OFFICE OF PROPOSAL AWARD MANAGEME PO BOX 3003 PORTLAND,OR 972083003	93-1176109	State of OR	88,580				Research
(229) PALOMAR HEALTH FOUNDATION 2125 CITRACADO PARKWAY SUITE 340 ESCONDIDO,CA 92029	93-3573154	501(c)(3)	215,000				Technical Assistance
(230) HANFORD COMMUNITY HOSPITAL ADVENTIST HEALTH HANFORD 115 MALL DRIVE HANFORD,CA 93230	94-5035360		12,500				Technical Assistance
(231) SUTTER BAY HOSPITALS CLINICAL LABORATORY PATHOLOGY CPMC DEPARTMENT OF PATHOLOGY SAN FRANCISCO,CA 94114	94-5062680		450,000				Technical Assistance
(232) LODI MEMORIAL HOSPITAL ASSOCIATION INC 975 S FAIRMONT AVE LODI,CA 95240	94-1044474	501(c)(3)	12,500				Technical Assistance
(233) ORCHARD HOSPITAL 240 SPRUCE STREET GRIDLEY,CA 95948	94-1049467	501(c)(3)	120,000				Technical Assistance
(234) KAISER FOUNDATION HOSPITALS 1800 HARRISON STREET 16TH FLOOR OAKLAND,CA 946123433	94-1105628	501(c)(3)	79,300				Research
(235) KAISER FOUNDATION HOSPITALS 1800 HARRISON STREET 16TH FLOOR OAKLAND,CA 946123433	94-1105628	501(c)(3)	2,485,000				Technical Assistance
(236) FRESNO COMMUNITY HOSPITAL AND MEDICAL CENTER 1560 E SHAW AVE FRESNO,CA 93710	94-1156276	501(c)(3)	382,500				Technical Assistance
(237) YOUNG MEN'S CHRISTIAN ASSOCIATION OF 263 S 20TH STREET RICHMOND,CA 94804	94-1156317	501(c)(3)	50,000				Technical Assistance
(238) THE BOARD OF TRUSTEES OF THE LELAND STANFORD UNIVERSITY LOCKBOX PO BOX 884253 LOS ANGELES,CA 900884253	94-1156365	501(c)(3)	11,500				Research
(239) SUTTER VALLEY HOSPITALS 2801 CAPITOL AVENUE SUITE 400 SACRAMENTO,CA 95816	94-1156621	501(c)(3)	427,500				Technical Assistance
(240) YOUNG MEN'S CHRISTIAN ASSOCIATION OF THE 4300 LAKESIDE DRIVE RICHMOND,CA 94806	94-1156635	501(c)(3)	10,000				Technical Assistance
(241) DIGNITY HEALTH MARIAN REGIONAL MEDICAL CENTER 1400 E CHURCH STREET SANTA MARIA,CA 93454	94-1196203	501(c)(3)	2,165,000				Technical Assistance
(242) DIGNITY HEALTH - STBERNARDINE MEDICAL ATTN ACCOUNTS RECEIVABLE 2101 N WATERMAN AVE SAN BERNARDINO,CA 92404	94-1196203	501(c)(3)	12,500				Technical Assistance
(243) DIGNITY HEALTH ARROYO GRANDE COMMUNITY 345 S HALCYON ROAD ARROYO GRANDE,CA 93420	94-1196203	501(c)(3)	12,500				Technical Assistance
(244) DIGNITY HEALTH MARIAN REGIONAL MEDICAL 1400 E CHURCH STREET SANTA MARIA,CA 93454	94-1196203	501(c)(3)	12,500				Technical Assistance
(245) DIGNITY HEALTH-DOMINICAN SANTA CRUZ ADMINISTRATION ATTN DR NANETTE MICKIEWICZ SANTA CRUZ,CA 95065	94-1196203	501(c)(3)	12,500				Technical Assistance
(246) DAMERON HOSPITAL ASSOCIATION 525 WEST ACACIA STREET STOCKTON,CA 95203	94-1201197	501(c)(3)	12,500				Technical Assistance
(247) VALLEY CHILDREN'S HOSPITAL 9300 VALLEY CHILDRENS PLACE MS PC 05 MADERA,CA 93636	94-1294954	501(c)(3)	350,216				Capacity Building
(248) SONORA COMMUNITY HOSPITAL 1000 GREENLEY ROAD SONORA,CA 95370	94-1415069	501(c)(3)	12,500				Technical Assistance
(249) STANFORD HEALTH CARE TRI-VALLEY 1111 E STANLEY BLVD LIVERMORE,CA 94550	94-1429628	501(c)(3)	85,000				Technical Assistance
(250) SAINT AGNES MEDICAL CENTER COMMUNITY HEALTH WELL-BEING ATTN IVONNE DER TOROSIAN FRESNO,CA 93720	94-1437713	501(c)(3)	120,000				Technical Assistance
(251) SIERRA NEVADA MEMORIAL - MINERS HOSPITAL 155 GLASSON WAY GRASS VALLEY,CA 95945	94-1439787	501(c)(3)	12,500				Technical Assistance
(252) MARSHALL MEDICAL CENTER ATTN MARTIN ENTWISTLE 1100 MARSHALL WAY PLACERVILLE,CA 95667	94-1450151	501(c)(3)	70,000				Technical Assistance
(253) NORTHBAY HEALTHCARE GROUP 1200 B GALE WILSON BLVD FAIRFIELD,CA 94533	94-1458282	501(c)(3)	240,000				Technical Assistance
(254) UKIAH ADVENTIST HEALTH 275 HOSPITAL DRIVE UKIAH,CA 95482	94-1639901	501(c)(3)	12,500				Technical Assistance
(255) WEST OAKLAND HEALTH COUNCIL 700 ADELINE STREET OAKLAND,CA 94607	94-1667294	501(c)(3)	25,584				Capacity Building
(256) HAYWARD SISTERS HOSPITAL 27200 CALAROGA AVENUE HAYWARD,CA 945454383	94-1668344	501(c)(3)	70,000				Technical Assistance
(257) WELLSPACE HEALTH 777 12TH STREET SUITE 250 SACRAMENTO,CA 95814	94-1713704	501(c)(3)	445,906				Capacity Building
(258) LA CLINICA DE LA RAZA INC ATTN PAULINA AVILA-MARTINEZ/FISCAL POBOX 22210 OAKLAND,CA 946232210	94-1744108	501(c)(3)	7,800				Technical Assistance
(259) NORTHERN VALLEY INDIAN HEALTH INC 257 N BUTTE ST WILLOWS,CA 95988	94-1747220	501(c)(3)	293,675				Capacity Building
(260) BARTON HEALTHCARE SYSTEM PO BOX 9578 SOUTH LAKE TAHOE,CA 96158	94-2050274	501(c)(3)	12,500				Technical Assistance
(261) COMMUNICARE HEALTH CENTERS PO BOX 1260 DAVIS,CA 95617	94-2188574	501(c)(3)	457,368				Capacity Building
(262) MARIN COMMUNITY CLINIC 9 COMMERCIAL BLVD STE 100 NOVATO,CA 94949	94-2237120	501(c)(3)	721,486				Capacity Building
(263) COMMUNITY MEDICAL CENTERS INC 7210 MURRAY DRIVE STOCKTON,CA 95210	94-2437106	501(c)(3)	311,583				Capacity Building
(264) HAZEL HAWKINS HOSPITAL FOUNDATION 911 SUNSET DRIVE HOLLISTER,CA 95023	94-2497062	501(c)(3)	120,000				Technical Assistance
(265) KOREAN COMMUNITY CENTER OF THE EAST BAY 101 CALLAN AVE SAN LEANDRO,CA 94705	94-2503925	501(c)(3)	16,577				Capacity Building
(266) FAMILY VIOLENCE LAW CENTER 470 27TH STREET OAKLAND,CA 94612	94-2527939	501(c)(3)	60,000				Technical Assistance
(267) SAINT FRANCIS FOUNDATION 155 SANSOME ST SUITE 500 SAN FRANCISCO,CA 94104	94-2597514	501(c)(3)	12,500				Technical Assistance
(268) ASIAN RESOURCES INC 6270 ELDER CREEK ROAD SACRAMENTO,CA 95824	94-2658135	501(c)(3)	31,250				Technical Assistance
(269) SOUTHERN HUMBOLDT COMMUNITY HEALTHCARE DISTRICT SOUTHERN HUMBOLDT COMMUNI 733 CEDAR STREET GARBERVILLE,CA 95542	94-2664285		222,500				Technical Assistance
(270) KAWEAH DELTA HOSPITAL FOUNDATION KAWEAH HEALTH FOUNDATION ATTN ELIZABETH WYNN VISALIA,CA 93291	94-2675456	501(c)(3)	35,000				Technical Assistance
(271) MARIN GENERAL HOSPITAL CORPORATION 1008 DRAKES LANDING SUITE190 GREENBRAE,CA 94904	94-2823538	501(c)(3)	120,000				Technical Assistance
(272) WASHINGTON HOSPITAL HEALTHCARE 2000 MOWRY AVENUE FREMONT,CA 94538	94-2886219	501(c)(3)	50,000				Technical Assistance
(273) RENOWN HEALTH FOUNDATION C/O TAX TREASURY Z-4 1155 MILL STREET RENO,NV 89502	94-2972749	501(c)(3)	16,200				Research
(274) SUTTER COAST HOSPITAL PO BOX 619111 ROSEVILLE,CA 95661	94-2988520	501(c)(3)	47,500				Technical Assistance
(275) PRC 170 9TH STREET SAN FRANCISCO,CA 94103	94-3078431	501(c)(3)	72,000				Technical Assistance
(276) PROVIDENCE ST JOSEPH HEALTH FOUNDATION 440 NE HALSEY ST SUITE 559 PORTLAND,OR 97213	94-3078543	501(c)(3)	845,000				Technical Assistance
(277) EL CAMINO HOSPITAL 2500 GRANT ROAD MOUNTAIN VIEW,CA 94040	94-3167314	501(c)(3)	265,000				Technical Assistance
(278) HIV EDUCATION AND PREVENTION PROJECT PO BOX 7522 OAKLAND,CA 94601	94-3205535	501(c)(3)	222,500				Technical Assistance
(279) TIDES CENTER ZITTER FAMILY PROJECT ATTN ACCOUNTS RECEIVABLE SAN FRANCISCO,CA 941399385	94-3213100	501(c)(3)	13,000				Technical Assistance
(280) COMMUNITY INITIATIVES 1000 BROADWAY SUITE 480 OAKLAND,CA 94607	94-3255070	501(c)(3)	38,750				Technical Assistance
(281) SOUTHWEST COMMUNITY CORPORATION 446 RANDOLPH STREET SAN FRANCISCO,CA 94132	94-3297348	501(c)(3)	27,500				Technical Assistance
(282) ALAMEDA HEALTH SYSTEM 2060 FAIRMONT DR SAN LEANDRO,CA 94578	94-3302014		312,500				Technical Assistance
(283) COUNTY OF CALAVERAS CALAVERAS HEALTH AND HUMAN SERVICES PUBLIC HEALTH DIVISION SAN ANDREAS,CA 95249	94-6000507		15,000				Technical Assistance
(284) CONTRA COSTA COUNTY C/O RACHAEL BIRCH 2500 BATES AVENUE SUITE B CONCORD,CA 94520	94-6000509		70,000				Technical Assistance
(285) COUNTY OF MENDOCINO 501 LOW GAP ROAD ROOM 1080 UKIAH,CA 95482	94-6000520		15,000				Technical Assistance
(286) COUNTY OF MONTEREY 1270 NATIVIDAD ROAD SALINAS,CA 93906	94-6000524		56,316				Technical Assistance
(287) COUNTY OF SAN BENITO 471 4TH STREET HOLLISTER,CA 95023	94-6000530		17,172				Technical Assistance
(288) COUNTY OF SAN JOAQUIN ATTN RACHNA SHARMA CONTROLLER SAN JOAQUIN HEALTH CENTERS STOCKTON,CA 95219	94-6000531		238,584				Capacity Building
(289) COUNTY OF SAN JOAQUIN ATTN RACHNA SHARMA CONTROLLER SAN JOAQUIN HEALTH CENTERS STOCKTON,CA 95219	94-6000531		85,000				Technical Assistance
(290) COUNTY OF SANTA CLARA SERVICES SCVHHS MISC REVENUE DEPOSIT LOS ANGELES,CA 900888414	94-6000533		210,000				Technical Assistance
(291) SALINAS VALLEY MEMORIAL HEALTHCARE SYSTEM A DISTRICT HOSPITAL SALINAS,CA 93901	94-6004020	501(c)(3)	95,000				Technical Assistance
(292) TAHOE FOREST HOSPITAL DISTRICT TAHOE FOREST HEALTH SYSTEM FOUNDATI 10121 PINE AVE TRUCKEE,CA 96161	94-6004062	State of CA	70,000				Technical Assistance
(293) REGENTS OF UC SAN FRANCISCO USCF MAIN DEPOSITORY PO BOX 748872 LOS ANGELES,CA 900744872	94-6036493	501(c)(3)	642,226				Capacity Building
(294) REGENTS OF UC SAN FRANCISCO USCF MAIN DEPOSITORY PO BOX 748872 LOS ANGELES,CA 900744872	94-6036493	501(c)(3)	120,743				Research
(295) THE REGENTS OF THE UC SAN FRANCISCO UCSF MAIN DEPOSITORY PO BOX 748872 LOS ANGELES,CA 900744872	94-6036493	501(c)(3)	35,000				Technical Assistance
(296) THE REGENTS OF THE UNIVERSITY CALIFORNIA FRESNO MEDICAL EDUCATION PROGRAM 550 E SHAW AVE STE 210A FRESNO,CA 93710	94-6036493	501(c)(3)	120,000				Technical Assistance
(297) THE REGENTS OF THE UNIVERSITY OF CA UCDMC DEPT OF PATHOLOGY LABORATOR ATTN SHARON RAM SACRAMENTO,CA 95820	94-6036494	State of CA	13,000				Research
(298) THE REGENTS OF THE UNIVERSITY OF CA UCDMC DEPT OF PATHOLOGY LABORATOR ATTN SHARON RAM SACRAMENTO,CA 95820	94-6036494	State of CA	132,407				Technical Assistance
(299) BARTON HEALTHCARE SYSTEM PO BOX 9578 SOUTH LAKE TAHOE,CA 96158	94-6050274	501(c)(3)	70,000				Technical Assistance
(300) WOODLAND MEMORIAL HOSPITAL FOUNDATION 1321 COTTONWOOD STREET 207 WOODLAND,CA 956955131	94-6167964	501(c)(3)	12,500				Technical Assistance
(301) STANFORD HEALTH CARE PO BOX 742835 LOS ANGELES,CA 900742835	94-6174066	501(c)(3)	95,000				Technical Assistance
(302) POMONA VALLEY HOSPITAL MEDICAL CENTER 1798 N GAREY AVENUE POMONA,CA 91767	95-1115230	501(c)(3)	35,000				Technical Assistance
(303) SAN ANTONIO REGIONAL HOSPITAL 999 SAN BERNARDINO RD UPLAND,CA 91786	95-1183919	501(c)(3)	103,696				Technical Assistance
(304) HOAG MEMORIAL HOSPITAL PRESBYTERIAN ONE HOAG DRIVE PO BOX 6100 NEWPORT BEACH,CA 926586100	95-1643327	501(c)(3)	170,000				Technical Assistance
(305) USC ARCADIA HOSPITAL 300 W HUNTINGTON DR ARCADIA,CA 91007	95-1643336	501(c)(3)	35,000				Technical Assistance
(306) ST JOSEPH HOSPITAL OF ORANGE 1100 WEST STEWART DRIVE ORANGE,CA 92868	95-1643359	501(c)(3)	12,500				Technical Assistance
(307) MEMORIAL HEALTH SERVICES ATTN RESEARCH ADMIN - FINANCE 17360 BROOKHURST STREET FOUNTAIN VALLEY,CA 927083720	95-1643381	501(c)(3)	25,200				Research
(308) TORRANCE MEMORIAL MEDICAL CENTER 3330 LOMITA BOULEVARD TORRANCE,CA 90505	95-1644042	501(c)(3)	85,000				Technical Assistance
(309) CEDARS SINAI MEDICAL CENTER FINANCE DEPARTMENT 8700 BEVERLY BLVD LOS ANGELES,CA 90048	95-1644600	501(c)(3)	7,000				Research
(310) CEDARS SINAI MEDICAL CENTER FINANCE DEPARTMENT 8700 BEVERLY BLVD LOS ANGELES,CA 90048	95-1644600	501(c)(3)	85,000				Technical Assistance
(311) SANTA BARBARA COTTAGE HOSPITAL POBOX 689 400 WPUEBLO STREET SANTA BARBARA,CA 931020689	95-1644629	501(c)(3)	35,000				Technical Assistance
(312) COMMUNITY MEMORIAL HEALTH SYSTEM OJAI VALLEY COMMUNITY HOSPITAL CEN HEALTH CMHS-OUTPT PHARMACY VENTURA,CA 93003	95-1683892	501(c)(3)	72,500				Technical Assistance
(313) PROVIDENCE SAINT JOHN'S HEALTH CENTER 2121 SANTA MONICA BOULEVARD SANTA MONICA,CA 90404	95-1684082	501(c)(3)	12,500				Technical Assistance
(314) SCRIPPS HEALTH 10140 CAMPUS POINT ZONE SAN DIEGO,CA 92121	95-1684089	501(c)(3)	152,500				Technical Assistance
(315) PEDIATRIC AND FAMILY MEDICAL CENTER 1530 S OLIVE STREET 6TH FLOOR LOS ANGELES,CA 90015	95-1690966	501(c)(3)	281,645				Capacity Building
(316) CHILDREN'S HOSPITAL LOS ANGELES 4650 SUNSET BOULEVARD MAILSTOP 97 LOS ANGELES,CA 90027	95-1690977	501(c)(3)	387,652				Research
(317) CHILDREN'S HOSPITAL LOS ANGELES 4650 SUNSET BOULEVARD MAILSTOP 97 LOS ANGELES,CA 90027	95-1690977	501(c)(3)	85,000				Technical Assistance
(318) RADY CHILDREN'S HOSPITAL- SAN DIEGO ATTN DONNA DONOGHUE 3020 CHILDRENS WAY MC 5149 SAN DIEGO,CA 92123	95-1691313	501(c)(3)	85,000				Technical Assistance
(319) COUNCIL ON ALCOHOLISM AND DRUG ABUSE 232 E CANON PERDIDO STREET SANTA BARBARA,CA 93101	95-1878858	501(c)(3)	15,000				Technical Assistance
(320) PIH HEALTH DOWNEY HOSPITAL 12401 WASHINGTON BLVD WHITTIER,CA 90602	95-1903935	501(c)(3)	12,500				Technical Assistance
(321) EL CENTRO REGIONAL MEDICAL CENTER 1415 ROSS AVENUE EL CENTRO,CA 92243	95-1915820	501(c)(3)	47,500				Technical Assistance
(322) PIH HEALTH WHITTIER HOSPITAL ATTN PIH HEALTH FOUNDATION 12401 WASHINGTON BLVD WHITTIER,CA 90602	95-1934652	501(c)(3)	192,500				Technical Assistance
(323) RIDGECREST REGIONAL HOSPITAL 1081 N CHINA LAKE BLVD RIDGECREST,CA 93555	95-2082686	501(c)(3)	35,000				Technical Assistance
(324) TRI CITY HEALTHCARE DISTRICT 4002 VISTA WAY OCEANSIDE,CA 92056	95-2126937	State of CA	140,833				Technical Assistance
(325) LUNDQUIST INSTITUTE FOR BIOMEDICAL INNOVATION AT HARBOR-UCLA MEDICAL C 1124 WEST CARSON STREET BLDG MRL TORRANCE,CA 90502	95-2138184	501(c)(3)	926,858				Capacity Building
(326) THE REGENTS OF THE UC IRVINE CAMPUS 414 INNOVATION SUITE 250 IRVINE,CA 926977600	95-2226406	501(c)(3)	120,000				Technical Assistance
(327) OLIVE VIEW-UCLA EDUCATION & RESEARCH RESEARCH ADMINISTRATION OFFICE 14445 OLIVE VIEW DRIVE SYLMAR,CA 913421495	95-2249539	501(c)(3)	35,000				Technical Assistance
(328) SAN JOAQUIN COMMUNITY HOSPITAL 2615 CHESTER AVE BAKERSFIELD,CA 93301	95-2294234	501(c)(3)	325,000				Technical Assistance
(329) CHILDREN'S HOSPITAL OF ORANGE COUNTY 1201 W LA VETA AVENUE ORANGE,CA 92868	95-2321786	501(c)(3)	810,705				Capacity Building
(330) CHILDREN'S HOSPITAL OF ORANGE COUNTY 1201 W LA VETA AVENUE ORANGE,CA 92868	95-2321786	501(c)(3)	245,213				Research
(331) CHILDREN'S HOSPITAL OF ORANGE COUNTY 1201 W LA VETA AVENUE ORANGE,CA 92868	95-2321786	501(c)(3)	60,000				Technical Assistance
(332) EMANATE HEALTH FOOTHILL PRESBYTERIAN 250 SOUTH GRAND AVENUE GLENDORA,CA 91741	95-2413054	501(c)(3)	12,500				Technical Assistance
(333) TOIYABE INDIAN HEALTH PROJECT INC 250 N SEE VEE LANE BISHOP,CA 935148130	95-2538049	501(c)(3)	50,000				Technical Assistance
(334) SADDLEBACK MEMORIAL MEDICAL CENTER 24451 HEALTH CENTER DR LAGUNA HILLS,CA 92653	95-2585792	501(c)(3)	235,000				Technical Assistance
(335) SAN DIEGO YOUTH SERVICES 3255 WING STREET SAN DIEGO,CA 92110	95-2648050	501(c)(3)	10,000				Technical Assistance
(336) OPEN DOOR COMMUNITY HEALTH CENTERS 1275 8TH STREET ARCATA,CA 95521	95-2671433	501(c)(3)	304,263				Capacity Building
(337) VENICE FAMILY CLINIC 604 ROSE AVE VENICE,CA 90291	95-2769432	501(c)(3)	951,204				Capacity Building
(338) ALTAMED HEALTH SERVICES CORPORATION 2040 CAMFIELD AVENUE LOS ANGELES,CA 90040	95-2810095	501(c)(3)	783,341				Capacity Building
(339) CHINATOWN SERVICE CENTER 767 N HILL STREET SUITE 400 LOS ANGELES,CA 90012	95-2918844	501(c)(3)	352,875				Capacity Building
(340) INTERFACE CHILDREN & FAMILY SERVICES 4001 MISSION OAKS BLVD SUITE I CAMARILLO,CA 93012	95-2944459	501(c)(3)	195,503				Technical Assistance
(341) SOUTHERN MONO HEALTHCARE DISTRICT ATTN KATE BRITTON 85 SIERRA PARK ROAD MAMMOTH LAKES,CA 93546	95-3154530	501(c)(3)	70,000				Technical Assistance
(342) ARROWHEAD REGIONAL MEDICAL CENTER PO BOX 2206 COLTON,CA 92324	95-3213342	501(c)(3)	325,000				Technical Assistance
(343) ADVENTIST HEALTH SYSTEMWEST ATTN LETICIA ESPINOZA 1 ADVENTIST HEALTH WAY ROSEVILLE,CA 95661	95-3484589	501(c)(3)	1,080,000				Technical Assistance
(344) SHARP HEALTHCARE FOUNDATION 8695 SPECTRUM CENTER BLVD SAN DIEGO,CA 92123	95-3492461	501(c)(3)	240,000				Technical Assistance
(345) PALMDALE REGIONAL MEDICAL CENTER 38600 MEDICAL CENTER DRIVE PALMDALE,CA 93551	95-3565954		120,000				Technical Assistance
(346) GRACELIGHT COMMUNITY HEALTH 950 SOUTH GRANDE AVE 2ND FLOOR SOUTH LOS ANGELES,CA 90015	95-3702136	501(c)(3)	101,345				Capacity Building
(347) GRACELIGHT COMMUNITY HEALTH 950 SOUTH GRANDE AVE 2ND FLOOR SOUTH LOS ANGELES,CA 90015	95-3702136	501(c)(3)	174,328				Capacity Building
(348) WHITE MEMORIAL MEDICAL CENTER CHARITABLE 1828 EAST CESAR E CHAVEZ AVENUE S LOS ANGELES,CA 90033	95-3760201	501(c)(3)	12,500				Technical Assistance
(349) CALIFORNIA BLACK HEALTH NETWORK 520 9TH STREET SUITE 100 SACRAMENTO,CA 95814	95-3794688	501(c)(3)	32,000				Technical Assistance
(350) LOMA LINDA UNIVERSITY HEALTH RESEARCH AFFAIRS POST AWARD 24887 TAYLOR STREET SUITE 202 LOMA LINDA,CA 92354	95-3804495	501(c)(3)	71,540				Research
(351) LOMA LINDA UNIVERSITY HEALTH RESEARCH AFFAIRS POST AWARD 24887 TAYLOR STREET SUITE 202 LOMA LINDA,CA 92354	95-3804495	501(c)(3)	240,000				Technical Assistance
(352) EMANATE HEALTH 140 WEST COLLEGE STREET COVINA,CA 917231515	95-3885523	501(c)(3)	272,500				Technical Assistance
(353) LACUSC MEDICAL CENTER FOUNDATION INC PO BOX 33258 LOS ANGELES,CA 90033	95-4192908	501(c)(3)	240,000				Technical Assistance
(354) PROVIDENCE HEALTH SYSTEM - SOUTHERN CA 15031 RINALDI STREET MISSION HILLS,CA 91345	95-4582647	501(c)(3)	12,500				Technical Assistance
(355) ANTELOPE VALLEY EMERGENCY MEDICAL 23803 BAYVIEW CT VALENCIA,CA 91355	95-4614063	501(c)(3)	120,000				Technical Assistance
(356) ALHAMBRA HOSPITAL MEDICAL CENTER LP 100 S RAYMOND AVE ALHAMBRA,CA 91801	95-4693289		85,000				Technical Assistance
(357) BREASTFEEDING TASK FORCE OF GREATER 2851 WEST 120TH ST SUITE E335 HAWTHORNE,CA 90250	95-4861413	501(c)(3)	34,960				Capacity Building
(358) COUNTY OF LOS ANGELES DEPARTMENT OF ATTN REVENUE UNIT 5555 FERGUSON DR ROOM 100-50 CITY OF COMMERCE,CA 90022	95-6000927		120,000				Technical Assistance
(359) COUNTY OF VENTURA 5851 THILLE STREET STE100 VENTURA,CA 93003	95-6000944		240,000				Technical Assistance
(360) LOMPOC VALLEY MEDICAL CENTER 1515 E OCEAN AVENUE LOMPOC,CA 93436	95-6001880		68,696				Technical Assistance
(361) PIONEERS MEMORIAL HEALTHCARE DISTRICT 207 WEST LEGION ROAD BRAWLEY,CA 92227	95-6002430	State of CA	120,000				Technical Assistance
(362) COUNTY OF SAN BERNARDINO 400 N PEPPER AVENUE COLTON,CA 923241819	95-6002748		70,000				Technical Assistance
(363) NORTHERN INYO HEALTHCARE DISTRICT 150 PIONEER LN BISHOP,CA 93514	95-6005449	State of CA	70,000				Technical Assistance
(364) SOUTHERN INYO HEALTHCARE DISTRICT 501 E LOCUST ST PO BOX 1009 LONE PINE,CA 935451009	95-6005450	State of CA	95,000				Technical Assistance
(365) REGENTS UNIVERSITY OF CALIFORNIA LOS ANGELES ON BEHALF OF ITS LOS ANGELES CAMPUS LOS ANGELES,CA 900957089	95-6006143	501(c)(3)	165,000				Technical Assistance
(366) THE REGENTS OF THE UC SAN DIEGO CAMPUS 9500 GILMAN DRIVE MC 0009 LA JOLLA,CA 92093	95-6006144	501(c)(3)	17,500				Research
(367) THE REGENTS OF THE UC SAN DIEGO CAMPUS 9500 GILMAN DRIVE MC 0009 LA JOLLA,CA 92093	95-6006144	501(c)(3)	240,000				Technical Assistance
(368) EMANATE HEALTH MEDICAL CENTER 210 WEST SAN BERNARDINO ROAD COVINA,CA 917231515	95-6006469	501(c)(3)	12,500				Technical Assistance
(369) SIMI VALLEY HOSPITAL & HEALTH CARE SVC 2975 SYCAMORE DR SIMI VALLEY,CA 930651201	95-6064971	501(c)(3)	12,500				Technical Assistance
(370) EISENHOWER MEDICAL CENTER C/O SANDRA GONZALESGME DIRECTOR 39000 BOB HOPE DRIVE RANCHO MIRAGE,CA 92270	95-6130458	501(c)(3)	95,000				Technical Assistance
(371) KAPIOLANI MEDICAL CENTER FOR WOMEN 1319 PUNAHOU STREET PEDIATRIC AMBULATORY UNIT PAU HONOLULU,HI 96826	99-1077350		46,940				Research
(372) MAINEHEALTH ATTN KAREN MARSH ONE DANA COURT WESTBROOK,ME 04092	01-0238552	501(c)(3)	18,000				Research
(373) OAKLAND KIDS FIRST 3700 E 12TH STREET UNIT 3 OAKLAND,CA 94601	01-0594835	501(c)(3)	6,440				Technical Assistance
(374) UNIVERSITY OF VERMONT AND STATE 85 SOUTH PROSPECT STREET BURLINGTON,VT 05405	03-0179440	501(c)(3)	8,950				Research
(375) DANA-FARBER CANCER INSTITUTE INC 450 BROOKLINE AVE BP418 BOSTON,MA 02215	04-2263040	501(c)(3)	297,749				Research
(376) THE GENERAL HOSPITAL CORPORATION 55 FRUIT ST-YAWKEY 8B-8893 BOSTON,MA 021142696	04-2697983	501(c)(3)	6,000				Research
(377) VISIONLINK INC 4450 ARAPAHOE AVE STE 100 BOULDER,CO 80303	04-3325509		68,639				Technical Assistance
(378) RHODE ISLAND HOSPITAL LIFESPAN OFFICE OF RESEARCH ATTENTION GRANTS CONTRACTS PROVIDENCE,RI 02903	05-0258954	501(c)(3)	32,200				Research
(379) CONNECTICUT CHILDREN'S MEDICAL CENTER ATTN OFFICE FOR SPONSORED PROGRAMS 282 WASHINGTON STREET HARTFORD,CT 06106	06-0646755	501(c)(3)	39,700				Research
(380) YALE UNIVERSITY 2 WHITNEY AVENUE 6TH FLOOR NEW HAVEN,CT 06510	06-0646973	501(c)(3)	11,650				Research
(381) REGENTS OF THE UNIVERSITY OF COLORADO PO BOX 910238 DENVER,CO 802910238	84-6000555	501(c)(3)	17,309				Research

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . ▶ 297

3 Enter total number of other organizations listed in the line 1 table . . . ▶ 84

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of noncash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of noncash assistance
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds.	PRIOR TO MAKING AN AWARD, PHI EVALUATES THE CAPABILITY OF THE GRANTEE TO CARRY OUT GRANT AWARD TERMS AND CONDITIONS, INCLUDING EXERCISING RESPONSIBLE FINANCIAL MANAGEMENT. PHI NOTIFIES THE GRANTEE ABOUT COMPLIANCE REQUIREMENTS AND INCORPORATES COMPLIANCE, AUDIT AND ENFORCEMENT PROVISIONS INTO AWARD DOCUMENTS, INCLUDING OMB UNIFORM GUIDANCE REQUIREMENTS WHERE APPLICABLE. PHI EMPLOYEES MAINTAIN REGULAR CONTACT WITH THE GRANTEE, REVIEW FINANCIAL AND PERFORMANCE REPORTS SUBMITTED BY THE GRANTEE, AND MAKE APPROPRIATE INQUIRIES.

Additional Data

Return to Form

Software ID: 23017437
Software Version: 2023v5.1

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
	☐ Travel for companions	☐ Payments for business use of personal residence		
	☐ Tax idemnification and gross-up payments	☐ Health or social club dues or initiation fees		
	☐ Discretionary spending account	☐ Personal services (e.g., maid, chauffeur, chef)		
b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	**2**		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☑ Compensation committee	☐ Written employment contract		
	☐ Independent compensation consultant	☑ Compensation survey or study		
	☑ Form 990 of other organizations	☑ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	**4a**	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	**4c**		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	**5a**		No
b	Any related organization?	**5b**		No
	If "Yes," on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	**6a**		No
b	Any related organization?	**6b**		No
	If "Yes," on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**	Yes	
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	**9**		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 Dr Mary A Pittman	(i)	504,939	116,509	21,129	33,000	32,222	707,799	0
President & CEO	(ii)	0	0	0	0	0	0	0
2 Dr Michael Rodriguez	(i)	226,522	12,750	3,236	22,690	3,458	268,656	0
Special Advisor III	(ii)	0	0	0	0	0	0	0
3 Israel Ghebretinsae	(i)	159,533	24,300	87,721	17,640	20,010	309,204	0
CFO (TERM EXP August 2023)	(ii)	0	0	0	0	0	0	0
4 Dr Derrick Browning	(i)	223,428	15,000	458	10,752	12,175	261,813	0
Interim Chief Financial Officer	(ii)	0	0	0	0	0	0	0
5 B Melange Matthews	(i)	326,075	45,000	40,065	33,000	24,125	468,265	0
Exec VP & Chief Operating Officer	(ii)	0	0	0	0	0	0	0
6 Leah Williams	(i)	184,980	45,000	211,032	13,590	17,822	472,424	0
CLO (Term Exp June 2023)	(ii)	0	0	0	0	0	0	0
7 Matthew Marsom	(i)	246,104	45,000	25,543	26,206	10,838	353,691	0
Chief of Programs, Policy & Govt Relations	(ii)	0	0	0	0	0	0	0
8 Valerie McCann Woodson	(i)	232,607	45,000	35,932	26,206	32,988	372,733	0
Chief Human Resources Officer	(ii)	0	0	0	0	0	0	0
9 Nicole Torrado	(i)	230,845	1,000	712	23,052	1,215	256,824	0
Interim Co-General Counsel	(ii)	0	0	0	0	0	0	0
10 Susan Watson	(i)	203,945	2,550	41,551	21,662	12,948	282,656	0
Program Director IV	(ii)	0	0	0	0	0	0	0
11 Lalit Saluja	(i)	214,331	1,000	40,417	24,966	35,684	316,398	0
Sr Enterprise Applications Dir	(ii)	0	0	0	0	0	0	0
12 Dr Baker Maggwa	(i)	283,300	0	7,620	29,180	29,102	349,202	0
Expert Advisory Professional	(ii)	0	0	0	0	0	0	0
13 Dr Denise Dunning	(i)	245,589	4,061	723	23,043	13,186	286,602	0
Program Director IV	(ii)	0	0	0	0	0	0	0
14 Dr Lynn Silver	(i)	183,479	0	57,469	20,884	22,409	284,241	0
Research Program Director III	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
Schedule J, Part I, Line 4a Severance or change-of-control payment	Leah Williams received $200,000 severance Israel Ghebretinsae received $74,033 severance
Schedule J, Part I, Line 7 Non-fixed payments	The organization's CEO, Mary Pittman, received a non-fixed performance-based payment in 2023 that was awarded at the discretion of the Board of Directors. The following individuals received non-fixed performance-based payments during 2023 that were determined by the organization's CEO: -B. MELANGE MATTHEWS -LEAH WILLIAMS -ISRAEL GHEBRETINSAE -VALERIE MCCANN WOODSON -MATTHEW MARSOM -DR. DERRICK BROWNING -NICOLE TORRADO The following individuals received non-fixed performance-based payments during 2023 that were determined by their supervisor, the COO. -Lalit Saluja The following individuals received non-fixed performance-based payments during 2023 that were determined by the individual's respective Program Director or supervisor and approved by Human Resources: -Dr. Denise Dunning -Dr. Michael Rodriguez -Susan Watson

Additional Data

Return to Form

Software ID: 23017437
Software Version: 2023v5.1

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
Attach to Form 990 or 990-EZ.
Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number

94-1646278

Return Reference	Explanation
Form 990, Part III, Line 4d Description of other program services	(Expenses $ 122,136,726 including grants of $ 15,806,701)(Revenue $ 42,497,930) FOR 50 YEARS, PHI HAS IMPLEMENTED RESEARCH AND PROGRAMS TO IMPROVE THE HEALTH AND WELL-BEING OF PEOPLE ACROSS CALIFORNIA, THE U.S., AND THE WORLD. PHI IS A HUB FOR PUBLIC HEALTH INNOVATION, PROVIDING SUPPORTIVE INFRASTRUCTURE, RESOURCES, AND INTELLECTUAL COMMUNITY WITH SOME OF THE BEST MINDS IN PUBLIC HEALTH. WITH OVER 100 RESEARCHERS AND PROJECT DIRECTORS - AND OVER 1000 STAFF WORLDWIDE - PHI LEADS NEW RESEARCH, TESTS NOVEL INTERVENTIONS, AND IMPLEMENTS AND BUILDS CAPACITY FOR ON-THE-GROUND PROGRAMS TO ADDRESS NEW AND EMERGING PUBLIC HEALTH PROBLEMS. FOR EXAMPLE, PHI PROGRAMS COMPRISE ONE OF THE LARGEST OBESITY NETWORKS IN THE COUNTRY, ADDRESSING AN EPIDEMIC THAT HAS REACHED COMMUNITIES IN THE U.S. AND AROUND THE WORLD, RAISING THE RISK FOR CHRONIC DISEASES LIKE CANCER, HEART DISEASE, AND DIABETES. GLOBALLY, PHI IS DISMANTLING THE BARRIERS TO HEALTH AND OPPORTUNITY EXPERIENCED BY WOMEN AND GIRLS IN THE U.S. AND CREATING GENDER EQUITY PARTNERSHIPS. PHI IS DEVELOPING WORKFORCE PIPELINE PROGRAMS TO TRAIN AND GRADUATE HEALTH CARE PROFESSIONALS REPRESENTING THE DIVERSITY OF OUR POPULATION AND WHO WILL MEET THE GROWING DEMAND FOR CARE. PHI IS ALSO AT THE FOREFRONT OF THE OPIOID EPIDEMIC, SUPPORTING LOCAL MULTI-SECTOR COALITIONS ADDRESSING PREVENTION AND NEW SUBSTANCE USE DISORDER AND BEHAVIORAL HEALTH CARE MODELS. IMPLEMENTING PROGRAMS, SYSTEMS AND RESEARCH THAT CONNECT PUBLIC HEALTH AND HEALTH CARE DELIVERY THRU NEW DESIGN METHODS AND DATA TOOLS, WE ARE BRIDGING HISTORIC GAPS IN POPULATION HEALTH. PHI SPEARHEADS TRAININGS AND SOLUTIONS TO ADDRESS CLIMATE CHANGE, WHICH, ALTHOUGH TYPICALLY FRAMED AS AN ENVIRONMENTAL ISSUE, REPRESENTS A HUGE THREAT TO HUMAN HEALTH. TOGETHER, PHI PROGRAMS ARE HELPING TO CREATE HEALTHY COMMUNITIES WHERE INDIVIDUALS CAN ACHIEVE THEIR HIGHEST POTENTIAL. THE BREADTH OF PHI EXPERTISE AND EXPERIENCE POSITIONS US AS A PREMIER PARTNER AND LEADER IN PUBLIC HEALTH. SUSTAINING TECHNICAL AND ANALYTIC RESOURCES (STAR) IS A PROGRAM OF THE PUBLIC HEALTH INSTITUTE IMPLEMENTED IN PARTNERSHIP WITH THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO (UCSF) AND THE ASPEN MANAGEMENT PARTNERSHIP FOR HEALTH (AMP HEALTH), AND SUPPORTED BY THE UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT (USAID). STAR OFFERS PAID FELLOWSHIPS AND INTERNSHIPS FOR DYNAMIC, MULTIDISCIPLINARY, MISSION-DRIVEN LEADERS AT ALL CAREER LEVELS. STAR PROVIDES PARTICIPANTS WITH IMMERSIVE EXPERIENCES AT GLOBAL HEALTH ORGANIZATIONS AND INSTITUTIONS TO BUILD CAPACITY AND CONTRIBUTE TECHNICAL EXPERTISE TO ADDRESS HIGH-IMPACT NEEDS. STAR FELLOWS AND INTERNS PARTICIPATE IN CUSTOMIZED AND CURATED LEARNING ACTIVITIES TO ENHANCE KNOWLEDGE AND SKILLS GROWTH, EXPAND PROFESSIONAL NETWORKS, AND SUPPORT CAREER DEVELOPMENT. STAR PARTICIPANTS ARE PLACED AT USAID HEADQUARTERS OFFICES AND FIELD MISSIONS, UNITED NATIONS PROGRAMS, AND AT LOCAL MINISTRIES OF HEALTH. CUMULATIVELY, STAR HAS PLACED 143 FELLOWS AND 132 INTERNS, 72 OF WHICH ARE LOCAL COUNTRY NATIONALS AND 19 OF WHICH ARE THIRD COUNTRY NATIONALS, IN 34 COUNTRIES PLUS THE US. ADDITIONALLY, STAR IMPLEMENTS SPECIAL PARTNERSHIPS AND INITIATIVES TO SUPPORT USAID'S GOALS AND OBJECTIVES. ONE OF THESE IS PROMOTING AND ENHANCING DIVERSITY, EQUITY, INCLUSION, AND ACCESSIBILITY (DEIA) WITHIN THE GLOBAL HEALTH BUREAU OF USAID. A SECOND IS PROVIDING COVID-RELATED, GLOBAL TECHNICAL ASSISTANCE TO USAID PARTNERS THAT ARE IMPLEMENTING PATIENT MANAGEMENT SERVICES, SUCH AS OXYGEN THERAPY FOR PATIENTS WITH SEVERE COVID AND TESTING AND TREATMENT FOR PATIENTS WITH EARLY COVID INFECTIONS TO PREVENT SEVERE CASES. STAR IS ALSO REVIEWING THE IMPLEMENTATION OF THESE SERVICES BY USAID PARTNERS TO UNDERSTAND AND DISSEMINATE THE LEARNED LESSONS FOR IMPROVED SERVICE DELIVERY. FINALLY, STAR IS WORKING TO BUILD LEADERSHIP AND MANAGEMENT CAPACITY AMONG MALARIA AND TB TEAMS AT MINISTRIES OF HEALTH IN MULTIPLE COUNTRIES, BY EMBEDDING MANAGEMENT PARTNER CONSULTANTS WITHIN THE TEAMS TO HELP IMPROVE THEIR EFFICIENCY AND EFFECTIVENESS FOR GREATER RESULTS.
Form 990, Part VI, Line 1a Delegate broad authority to a committee	The Executive Committee shall be comprised of the Chair, Vice Chair, Secretary, and Treasurer of the Board of Directors, as well as any other members-at-large as elected by the Board. All members of the Executive Committee are required to be members of the Board of Directors. The Executive Committee shall have the authority of the Board except with respect to: (a) The filling of vacancies on the Board or any committee; (b) The amendment or repeal of Bylaws or the adoption of new Bylaws; (c) The amendment or repeal of any resolution of the Board which by its express terms is not so amendable or repealable; (d) The appointment of other committees of the Board or the members thereof; and (e) The approval of any self-dealing transaction, except as permitted by state law.
Form 990, Part VI, Line 11b Review of form 990 by governing body	THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED BY MANAGEMENT BEFORE SIGNING. A COPY OF THE FORM 990 WAS ELECTRONICALLY SUBMITTED TO ALL BOARD MEMBERS PRIOR TO FILING WITH THE IRS.
Form 990, Part VI, Line 12c Conflict of interest policy	PHI'S WRITTEN CONFLICT OF INTEREST POLICIES APPLY TO DIRECTORS, OFFICERS, EMPLOYEES, CONSULTANTS AND AGENTS. CERTAIN POLICIES MAY APPLY TO OTHER PERSONS, E.G., PHI'S RESEARCH CONFLICT OF INTEREST POLICY. POTENTIAL, ALLEGED, OR ACTUAL CONFLICTS MAY BE REVIEWED BY A SUPERVISOR, EXECUTIVE MANAGEMENT, THE CEO OR THE COMPLIANCE OFFICE, WITH THE CEO HAVING FINAL AUTHORITY. PHI'S POLICIES PROVIDE FOR APPROPRIATE EXCLUSIONS OR RESTRICTIONS DEPENDING ON THE CIRCUMSTANCES. MONITORING AND ENFORCEMENT INCLUDES MANDATORY ANNUAL CERTIFICATION OF COMPLIANCE, MANDATORY DISCLOSURE, PRIOR APPROVAL PROCEDURES, TRAINING, INSPECTION OF RECORDS AND OTHER INVESTIGATIVE MECHANISMS.
Form 990, Part VI, Line 15a Process to	ALL PHI EMPLOYEES INCLUDING THE CHIEF EXECUTIVE OFFICER AND KEY EMPLOYEES ARE COMPENSATED IN ACCORDANCE WITH A TITLE AND PAY PLAN BASED ON COMPARABILITY DATA REPORTED IN SEVERAL INDEPENDENT SALARY SURVEYS AND ADMINISTERED BY PHI'S HUMAN RESOURCES DEPARTMENT. DECISIONS ABOUT COMPENSATING

Return Reference	Explanation
establish compensation of top management official	THE CHIEF EXECUTIVE OFFICER MAY INCLUDE SEPARATE COMPARABILITY DATA AND ARE COVERED BY A SPECIAL APPROVAL PROCESS ADOPTED BY THE BOARD OF DIRECTORS IN ACCORDANCE WITH IRS EXCESS BENEFIT TRANSACTION REGULATIONS AND COMPARABLE CALIFORNIA REQUIREMENTS. COMPENSATION WAS ESTABLISHED ACCORDING TO THESE PROCEDURES. PHI PURCHASES SEVERAL PUBLISHED SALARY SURVEYS OF COMPARABLE AND PEER ORGANIZATIONS. THERE IS A PROCESS OF DOCUMENTING AND SUBSTANTIATING SALARY DECISIONS MADE FOR KEY EMPLOYEES, BASED UPON GUIDELINES ESTABLISHED UNDER PHI'S COMPENSATION POLICIES AND PROCEDURES. THE LAST CHIEF EXECUTIVE OFFICER COMPENSATION REVIEW TOOK PLACE IN NOVEMBER 2022.
Form 990, Part VI, Line 15b Process to establish compensation of other employees	ALL PHI EMPLOYEES INCLUDING THE CHIEF EXECUTIVE OFFICER AND KEY EMPLOYEES ARE COMPENSATED IN ACCORDANCE WITH A TITLE AND PAY PLAN BASED ON COMPARABILITY DATA REPORTED IN SEVERAL INDEPENDENT SALARY SURVEYS AND ADMINISTERED BY PHI'S HUMAN RESOURCES DEPARTMENT. DECISIONS ABOUT COMPENSATING OFFICERS AND KEY EMPLOYEES MAY INCLUDE SEPARATE COMPARABILITY DATA AND ARE COVERED BY A SPECIAL APPROVAL PROCESS ADOPTED BY THE BOARD OF DIRECTORS IN ACCORDANCE WITH IRS EXCESS BENEFIT TRANSACTION REGULATIONS AND COMPARABLE CALIFORNIA REQUIREMENTS. COMPENSATION WAS ESTABLISHED ACCORDING TO THESE PROCEDURES. PHI PURCHASES SEVERAL PUBLISHED SALARY SURVEYS OF COMPARABLE AND PEER ORGANIZATIONS. THERE IS A PROCESS OF DOCUMENTING AND SUBSTANTIATING SALARY DECISIONS MADE FOR OFFICERS AND KEY EMPLOYEES, BASED UPON GUIDELINES ESTABLISHED UNDER PHI'S COMPENSATION POLICIES AND PROCEDURES. THE LAST OFFICER/KEY EMPLOYEE COMPENSATION REVIEW TOOK PLACE IN NOVEMBER 2022.
Form 990, Part VI, Line 19 Required documents available to the public	THE ORGANIZATION'S GOVERNING DOCUMENTS ARE AVAILABLE TO THE PUBLIC THROUGH THE CALIFORNIA SECRETARY OF STATE AND THE CALIFORNIA ATTORNEY GENERAL'S REGISTRY OF CHARITABLE TRUSTS. THEY ARE PROVIDED TO INTERESTED PARTIES (I.E. GOVERNMENT AND PRIVATE FUNDING AGENCIES) UPON REQUEST. THE ORGANIZATION'S CONFLICT OF INTEREST POLICIES ARE PROVIDED UPON REQUEST. FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST.
Form 990, Part IX, Line 11g Other Fees	OTHER FEES FOR SERVICES - Total Expense: 36305053, Program Service Expense: 34431680, Management and General Expenses: 1873373, Fundraising Expenses: ; Project consultant - Total Expense: 1993029, Program Service Expense: 1124522, Management and General Expenses: 868507, Fundraising Expenses: ; TEMPORARY HELP - Total Expense: 64774, Program Service Expense: 3016, Management and General Expenses: 61758, Fundraising Expenses: ; Subcontractors - Total Expense: 50988404, Program Service Expense: 50988404, Management and General Expenses: , Fundraising Expenses: ;
Form 990, Part VII, Section A COMPENSATION	Michael Rodriguez IS BOTH AN EMPLOYEE OF PHI AND A VOTING MEMBER ON THE BOARD. HE RECEIVES COMPENSATION FOR HISCAPACITY AS A Special Advisor FOR PHI AND IS NOT BEING COMPENSATED FOR HIS SERVICES AS A BOARD MEMBER.

Additional Data

Return to Form

Software ID: 23017437
Software Version: 2023v5.1

SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I **Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) PHI INDIA PRIVATED LIMITED B-4 GREATER KAILASH ENCLAVE NEW DELHI, PART-II 11048 IN 82-5394021	HEALTH SERVICES	IN	0	136,467	PUBLIC HEALTH INSTITUTE

Part II **Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity? Yes	(g) No

Part III **Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity	1a		
b Gift, grant, or capital contribution to related organization(s)	1b		
c Gift, grant, or capital contribution from related organization(s)	1c		
d Loans or loan guarantees to or for related organization(s)	1d		
e Loans or loan guarantees by related organization(s)	1e		
f Dividends from related organization(s)	1f		
g Sale of assets to related organization(s)	1g		
h Purchase of assets from related organization(s)	1h		
i Exchange of assets with related organization(s)	1i		
j Lease of facilities, equipment, or other assets to related organization(s)	1j		
k Lease of facilities, equipment, or other assets from related organization(s)	1k		
l Performance of services or membership or fundraising solicitations for related organization(s)	1l		
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		
o Sharing of paid employees with related organization(s)	1o		
p Reimbursement paid to related organization(s) for expenses	1p		
q Reimbursement paid by related organization(s) for expenses	1q		
r Other transfer of cash or property to related organization(s)	1r		
s Other transfer of cash or property from related organization(s)	1s		

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation

Additional Data

Return to Form

Software ID: 23017437
Software Version: 2023v5.1