

990

Return of Organization Exempt From Income Tax

OMB No. 1545-

0047 2022

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation): Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

A For the 2022 calendar year, or tax year beginning 10-01-2022, and ending 09-30-2023

- B Check if applicable: Address change, Name change, Initial return, Final return/terminated, Amended return, Application pending

C Name of organization: WORLD RESOURCES INSTITUTE. Doing business as. Number and street (or P.O. box if mail is not delivered to street address): 10 G STREET NE. Room/suite. City or town, state or province, country, and ZIP or foreign postal code: WASHINGTON, DC 20002

D Employer identification number: 52-1257057. E Telephone number: (202) 729-7600. G Gross receipts \$ 511,355,582

F Name and address of principal officer: ANI DASGUPTA, 10 G STREET NE, WASHINGTON, DC 20002

H(a) Is this a group return for subordinates? Yes No. H(b) Are all subordinates included? Yes No. H(c) Group exemption number

I Tax-exempt status: 501(c)(3), 501(c) ( ) (insert no.), 4947(a)(1) or 527

J Website: WWW.WRI.ORG

K Form of organization: Corporation, Trust, Association, Other

L Year of formation: 1982. M State of legal domicile: DE

Part I Summary

Table with 4 main sections: Activities & Governance, Revenue, Expenses, and Net Assets or Fund Balances. Includes rows for mission statement, membership, revenue breakdown, expenses, and asset balances.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete.

Sign Here: Signature of officer ALIK HINCKSON CFO, Date 2024-08-14

Paid Preparer Use Only: Print/Type preparer's name, Preparer's signature, Date, Firm's name, Firm's address, Firm's EIN, Phone no.

May the IRS discuss this return with the preparer shown above? See Instructions. Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

WRI IS COMMITTED TO CREATING CHANGE THAT IMPROVES PEOPLE'S LIVES AND ENSURES THE NATURAL WORLD CAN THRIVE. (SEE SCHEDULE O)WRI'S MISSION IS TO MOVE HUMAN SOCIETY TO LIVE IN WAYS THAT PROTECT EARTH'S ENVIRONMENT AND ITS CAPACITY TO PROVIDE FOR THE NEEDS AND ASPIRATIONS OF CURRENT AND FUTURE GENERATIONS.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 71,467,699 including grants of \$ 27,503,314 ) (Revenue \$ 0 ) FOOD, FOREST, WATER, AND OCEAN PROGRAM - SEE SCHEDULE OWRI FOCUSES ON SEVEN URGENT GLOBAL CHALLENGES: FOOD, FORESTS, WATER, OCEAN, CITIES, CLIMATE AND ENERGY. FOOD: TO HELP THE WORLD SUSTAINABLY FEED ITS PEOPLE, WRI IS CATALYZING ACTION TO CUT FOOD LOSS AND WASTE IN HALF BY 2030, SHIFT TOWARD PLANTBASED DIETS, AND MAKE A COMPELLING CASE FOR SUSTAINABLE FOOD AND LAND USE SYSTEMS.FORESTS: WRI PROTECTS FORESTS AGAINST LOSS AND DEGRADATION AND RESTORE FORESTS IN LANDSCAPES WHERE THEY ARE NEEDED MOST. OUR ACTIVITIES TRACK FOREST CHANGE, COMBAT DEFORESTATION AND ILLEGAL LOGGING, AND HELP COMMUNITIES AND BUSINESSES MANAGE LAND MORE SUSTAINABLY.WATER: WRI WORKS TO INCREASE WATER SECURITY. OUR AQUEDUCT TOOLS ARE THE WORLD'S BEST SOURCE OF INFORMATION ON GLOBAL WATER RISK AND STRESS. OUR WATER, PEACE, AND SECURITY PARTNERSHIP EARLY WARNING TOOL HELPS PREVENT WATER SCARCITY FROM DRIVING CONFLICT AND MIGRATION. OUR CITIES4FORESTS INITIATIVE PROMOTES INVESTMENTS TO PROTECT WATERSHEDS AND OTHER NATURAL SYSTEMS.OCEAN: WRI SEEKS TO ACCELERATE SYSTEMIC SHIFTS TO SUPPORT SUSTAINABLE DEVELOPMENT AND PUT THE OCEAN ON A PATH TO RECOVERY. WE PLAY A CENTRAL ROLE IN TWO HIGH-PROFILE INITIATIVES - THE HIGH-LEVEL PANEL FOR A SUSTAINABLE OCEAN ECONOMY AND THE FRIENDS OF OCEAN ACTION - TO HELP DRIVE A GLOBAL OCEAN MOVEMENT.

4b (Code: ) (Expenses \$ 42,133,491 including grants of \$ 16,546,422 ) (Revenue \$ 0 ) WRI ROSS CENTER FOR SUSTAINABLE CITIES - SEE SCHEDULE OCITIES: WRI ROSS CENTER FOR SUSTAINABLE CITIES HELPS TURN CITIES INTO RESILIENT, INCLUSIVE, LOW-CARBON PLACES THAT ARE GOOD FOR PEOPLE AND THE PLANET. THROUGH APPLIED RESEARCH, TOOLS AND ADVICE, OUR INTERNATIONAL NETWORK OF EXPERTS WORKS ON INNOVATIVE PROJECTS THAT PUT CITIES ON A SUSTAINABLE TRAJECTORY.

4c (Code: ) (Expenses \$ 40,515,787 including grants of \$ 5,090,857 ) (Revenue \$ 0 ) CLIMATE PROGRAM - SEE SCHEDULE OCLIMATE: WRI WORKS WITH A WIDE RANGE OF LEADERS AND OTHER PARTNERS TO ADVANCE STRATEGIES TO CUT GREENHOUSE GAS EMISSIONS WHILE CREATING STRONG, JOB-RICH, EQUITABLE AND RESILIENT ECONOMIES. WE DEVELOP TOOLS AND CONDUCT ANALYSIS TO HELP CITIES, COMPANIES AND COUNTRIES MEASURE THEIR EMISSIONS, SET AMBITIOUS TARGETS AND TAKE BOLD ACTION.

(Code: ) (Expenses \$ 40,044,605 including grants of \$ 14,830,723 ) (Revenue \$ 0 ) ENERGY: WRI COLLABORATES WITH POLICYMAKERS, CITIES, COMPANIES, UTILITIES, REGULATORS AND DEVELOPMENT INSTITUTIONS TO SECURE A FUTURE IN WHICH PEOPLE EVERYWHERE HAVE ACCESS TO AFFORDABLE, CLEAN AND RELIABLE ENERGY. FOUR CENTERS OF EXCELLENCE - BUSINESS, ECONOMICS, EQUITY AND FINANCE PROVIDE SUPPORT TO OUR PROGRAMS THROUGH CROSS-CUTTING RESEARCH, TECHNICAL GUIDANCE AND STAKEHOLDER ENGAGEMENT.BUSINESS: WRI'S CENTER FOR SUSTAINABLE BUSINESS WORKS TO CHANGE THE APPROACH OF BUSINESS TO MAKE A POSITIVE CONTRIBUTION TO HUMAN WELL-BEING AND THE ENVIRONMENT. OUR WORK CENTERS ON THREE MAIN INITIATIVES: THE SCIENCE BASED TARGETS INITIATIVE DRIVES CORPORATE ACTION THAT ALIGNS WITH PLANETARY BOUNDARIES; WE ENCOURAGE CIRCULAR ECONOMY MODELS TO PROMOTE ALTERNATIVES TO UNCHECKED CONSUMPTION; AND WE SUPPORT POLICY ENGAGEMENT TO SHIFT BUSINESS INFLUENCE ON GOVERNMENT POLICY. WRI ALSO PLAYS A LEADERSHIP ROLE IN TWO MULTI-STAKEHOLDER PARTNERSHIPS: PACE, WHICH SEEKS TO ADVANCE A CIRCULAR ECONOMY, AND P4G, WHICH SUPPORTS SUSTAINABLE DEVELOPMENT THROUGH PUBLIC- PRIVATE PARTNERSHIPS.ECONOMICS: THE ECONOMICS CENTER CONDUCTS ANALYSIS AND MODELING TO IDENTIFY THE OPPORTUNITIES, BENEFITS AND TRADE-OFFS IN ORDER TO IMPROVE ENVIRONMENTAL MANAGEMENT AND ADVANCE CLIMATE ACTION.EQUITY: WRI BELIEVES THAT ENSURING EQUITY FOR PEOPLE MUST BE AT THE HEART OF ANY EFFORT TO DECARBONIZE THE ECONOMY. TO KEEP OUR COMMITMENT TO EQUITY FRONT AND CENTER, THE INSTITUTE LAUNCHED THE CENTER FOR EQUITABLE DEVELOPMENT IN JULY 2021. THE CENTER AIMS TO BUILD A RESILIENT, JUST AND SUSTAINABLE FUTURE BY WORKING WITH GOVERNMENTS, THE PRIVATE SECTOR, CIVIL SOCIETY AND CITIZENS TO ADDRESS ISSUES THAT MATTER MOST TO VULNERABLE COMMUNITIES. THE CENTER ENCOMPASSES AND EXPANDS ON THE WORK PREVIOUSLY HOUSED IN THE GOVERNANCE CENTER, WITH A FOCUS ON SOCIAL AND FINANCIAL EQUITY, POVERTY, ADAPTATION TO CLIMATE CHANGE, ENVIRONMENTAL RIGHTS, POLLUTION AND RESPONSIVE GOVERNMENT.FINANCE: THE FINANCE CENTER PROMOTES THE SHIFT OF GLOBAL FINANCE AND INVESTMENTS AWAY FROM ENVIRONMENTALLY DESTRUCTIVE ACTIVITIES TOWARD SUSTAINABLE DEVELOPMENT. THROUGH OUR DATA-DRIVEN AND ACTIONABLE RESEARCH, WE MOBILIZE COALITIONS TO INFORM FINANCIAL DECISIONS AND INVESTMENT STRATEGIES BY GOVERNMENTS, PRIVATE SECTOR INVESTORS, BANKS AND MULTILATERAL INSTITUTIONS.PROGRAM DESCRIPTION GRANTS EXPENSESFINANCE CENTER \$ 7,001,460 \$ 13,469,214 SPECIAL PROJECTS \$ 3,919,941 \$ 11,440,181ENERGY \$ 2,777,144 \$ 10,496,677EQUITY CENTER \$ 639,688 \$ 2,864,907ECONOMICS CENTER \$ 490,943 \$ 1,548,911BUSINESS CENTER \$ 1,547 \$ 224,715

4d Other program services (Describe in Schedule O.) (Expenses \$ 40,044,605 including grants of \$ 14,830,723 ) (Revenue \$ 0 )

4e Total program service expenses 194,161,582

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1 through 21 regarding organizational requirements, such as political activities, lobbying, and financial reporting.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 22 through 38 regarding tax-exempt bond issues, excess benefit transactions, and other IRS filings.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V [checked]

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and gaming winnings.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Form 990 (2022) Part V Statements Regarding Other IRS Filings and Tax Compliance (continued). Includes sections 2a through 17 with various questions and input fields.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI



Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year... 1b Enter the number of voting members included in line 1a, above, who are independent. 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a The governing body? 8b Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11b Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official 15b Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed: AL, AR, CA, CO, FL, GA, HI, IL, KS, KY, MA, MD, MI, MN, MS, NC, ND, NH, NJ, NM, NY, OR, PA, RI, SC, TN, UT, VA, WA, WI, WV
- 18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [ ] Another's website [X] Upon request [ ] Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records: ALIK HINCKSON 10 G STREET NE WASHINGTON, DC 20002 (202) 729-7600

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee			
(1) JAMES A HARMON ..... DIRECTOR - TO 01/2023	1.00 ..... 0.00	X		X			0	0	0
(2) DAVID BLOOD ..... CHAIR	1.00 ..... 0.00	X		X			0	0	0
(3) PAMELA FLAHERTY ..... VICE-CHAIR	1.00 ..... 0.00	X		X			0	0	0
(4) DR SUSAN TIERNEY ..... VICE-CHAIR	1.00 ..... 0.00	X		X			0	0	0
(5) JOAQUIM LEVY ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(6) MICHAEL POLSKY ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(7) ROGER W SANT ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(8) JENNIFER SCULLY-LERNER ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(9) WILLIAM CHEN ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(10) NADER MOUSAVIZADEH ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(11) DANIEL WEISS ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(12) KATHLEEN MCLAUGHLIN ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(13) LAWRENCE JONES ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(14) FRANCES G BEINECKE ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(15) STEPHEN BRENNINKMEIJER ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(16) AFSANEH BESCHLOSS ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(17) JAMSHYD N GODREJ ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee			
(18) CARLOS LOPES ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(19) JESPER BRODIN ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(20) MARI PANGESTU ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(21) FRANNIE LEAUTIER ..... DIRECTOR - TO 03/2023	1.00 ..... 0.00	X					0	0	0
(22) MICHAEL MIEBACH ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(23) GLORIA WALTON ..... DIRECTOR	1.00 ..... 0.00	X					0	0	0
(24) ANIRUDDHA DASGUPTA ..... PRESIDENT & CEO	40.00 ..... 0.00			X			571,922	0	43,400
(25) JOCELYN STARZAK ..... GENERAL COUNSEL & SECRETARY	40.00 ..... 0.00			X			240,262	0	26,353
(26) DONALD SPENCER ..... ACTING CFO - TO 10/2022	40.00 ..... 0.00			X			197,426	0	19,627
(27) ALIK HINCKSON ..... CFO - FROM 10/2022	40.00 ..... 0.00			X			65,944	0	8,044
(28) JANET RANGANATHAN ..... MD, STRATEGY, LEARNING, & RESULTS	40.00 ..... 0.00				X		322,084	0	27,168
(29) CRAIG HANSON ..... MD, PROGRAMS	40.00 ..... 0.00				X		311,680	0	43,445
(30) ELIZABETH COOK ..... EVP, GOVERNANCE & DEVELOPMENT	40.00 ..... 0.00				X		308,432	0	62,343
(31) ADRIANA LOBO - MD GLOBAL ..... PRESENCE & NAT'L ACTION-FROM 07/2022	40.00 ..... 0.00				X		300,988	0	0
(32) WANJIRA MATHAI - MD AFRICA ..... & GLOBAL P'SHIPS - FROM 07/2022	40.00 ..... 0.00				X		252,389	0	46,672
(33) RENUKA IYER - CHIEF ..... HR OFFICER - TO 10/2022	40.00 ..... 0.00				X		220,867	0	28,800
(34) DANIEL LASHOF ..... DIRECTOR, US CLIMATE	40.00 ..... 0.00					X	252,726	0	24,109
(35) JENNIFER LAYKE ..... GLOBAL DIRECTOR, ENERGY	40.00 ..... 0.00					X	234,517	0	42,200
(36) KEVIN MOSS ..... CHIEF ADMINISTRATIVE OFFICER	40.00 ..... 0.00					X	229,622	0	42,697
(37) PANKAJ BHATIA ..... DEPUTY DIR., CLIMATE PROGRAM	40.00 ..... 0.00					X	233,492	0	34,025
(38) PABLO VIEIRA - GLOBAL ..... DIRECTOR, NDC PARTNERSHIP	40.00 ..... 0.00					X	227,323	0	37,236
(39) IAN DE CRUZ - DIR OF ..... P'SHIPS, INNOV. & INV.	40.00 ..... 0.00					X	215,302	0	40,671
(40) ROBERT BRADLEY - FORMER DIR ..... NDC P'SHIP SUPP - FROM 07/2022	40.00 ..... 0.00					X	142,279	0	13,575
(41) REBECCA MARSHALL - FORMER ..... CHIEF OF STAFF - FROM 05/2022	40.00 ..... 0.00					X	112,333	0	8,905
<b>1b Sub-Total</b> . . . . .									
<b>c Total from continuation sheets to Part VII, Section A</b> . . . . .									
<b>d Total (add lines 1b and 1c)</b> . . . . .						4,439,588	0	549,270	

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 164

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .	3 Yes	
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . .	4 Yes	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .	5	No

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SIMBIOTICA (VIZZUALITY)  CALLE ELOY GONZALO 27 MADRID 28010 SP	CONSULTING	2,144,871
RICOH USA INC  300 EAGLEVIEW BLVD SUITE 200 EXTON, PA 19341	IT SUPPORT	1,807,098
GENESIS ANALYTICS  125 KINGSWAY LONDON WC2B 6AA UK	CONSULTING	1,228,080
3 SIDED CUBE  TEL HOUSE 18 CHRISTCHURCH RD BOURNEMOUTH BH1 3NE UK	IT SUPPORT	1,177,730
DALBERG CONSULTING  155 WEST 23RD STREET NEW YORK, NY 10011	CONSULTING	822,150
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 115		

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

Table with 5 columns: (A) Total revenue, (B) Related or exempt function revenue, (C) Unrelated business revenue, (D) Revenue excluded from tax under sections 512 - 514. Rows include 1a-f (Federated campaigns, Membership dues, Fundraising events, etc.) and 1g Total.

Table for Program Service Revenue with columns for Business Code and rows 2a-f (All other program service revenue) and 2g Total.

Table for Other Revenue with multiple columns for sub-categories (i) Real, (ii) Personal, (i) Securities, (ii) Other. Rows include 3 Investment income, 4 Income from investment of tax-exempt bond proceeds, 5 Royalties, 6a-c Rental income, 7a-c Gain or loss from sales of assets, 8a-c Fundraising events, 9a-c Gaming activities, 10a-c Sales of inventory.

Table for Other Revenue Misc Amt with columns for Business Code and rows 11a-e (CARBON PRICING, OTHER REVENUE, CREDIT CARD REBATES, All other revenue) and 12 Total revenue.

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	14,605,913	14,605,913		
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	49,365,403	49,365,403		
<b>4</b> Benefits paid to or for members				
<b>5</b> Compensation of current officers, directors, trustees, and key employees	2,925,703	2,548,545	330,685	46,473
<b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	90,881	90,881		
<b>7</b> Other salaries and wages	62,074,559	53,850,752	7,211,536	1,012,271
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	4,424,469	3,835,746	515,407	73,316
<b>9</b> Other employee benefits	19,026,118	16,494,725	2,216,150	315,243
<b>10</b> Payroll taxes	4,856,871	4,210,673	565,725	80,473
<b>11</b> Fees for services (non-employees):				
<b>a</b> Management				
<b>b</b> Legal	110,891		110,891	
<b>c</b> Accounting	294,467		294,467	
<b>d</b> Lobbying	216,000	211,074		4,926
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees	370,928		370,928	
<b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
<b>12</b> Advertising and promotion				
<b>13</b> Office expenses	954,584	895,587	42,772	16,225
<b>14</b> Information technology	7,201,060	6,598,829	446,084	156,147
<b>15</b> Royalties				
<b>16</b> Occupancy	4,091,360	3,505,535	523,690	62,135
<b>17</b> Travel	6,345,414	5,776,473	543,891	25,050
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials				
<b>19</b> Conferences, conventions, and meetings	3,842,415	3,618,370	218,693	5,352
<b>20</b> Interest				
<b>21</b> Payments to affiliates				
<b>22</b> Depreciation, depletion, and amortization	1,442,345	1,413,617		28,728
<b>23</b> Insurance	266,550		266,550	
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> RESEARCH EXPENSES	23,226,330	22,454,220	248,550	523,560
<b>b</b> PUBLICATION EXPENSES	1,851,705	1,824,669	7,407	19,629
<b>c</b> CARBON PRICING TAX	848,294	835,934		12,360
<b>d</b> COMMUNICATION	810,239	775,097	11,078	24,064
<b>e</b> All other expenses	2,652,240	1,249,539	1,380,772	21,929
<b>25</b> Total functional expenses. Add lines 1 through 24e	211,894,739	194,161,582	15,305,276	2,427,881
<b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash-non-interest-bearing . . . . .	617	<b>1</b>	617
	<b>2</b> Savings and temporary cash investments	86,937,565	<b>2</b>	134,243,439
	<b>3</b> Pledges and grants receivable, net . . . . .	178,497,280	<b>3</b>	253,231,205
	<b>4</b> Accounts receivable, net . . . . .		<b>4</b>	
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		<b>6</b>	
	<b>7</b> Notes and loans receivable, net . . . . .		<b>7</b>	
	<b>8</b> Inventories for sale or use . . . . .		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges . . . . .	3,537,164	<b>9</b>	3,231,302
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	<b>10a</b> 21,127,958		
	<b>b</b> Less: accumulated depreciation	<b>10b</b> 17,389,221	4,481,464	<b>10c</b> 3,738,737
	<b>11</b> Investments—publicly traded securities . . . . .	95,847,636	<b>11</b>	102,677,985
	<b>12</b> Investments—other securities. See Part IV, line 11 . . . . .	4,333,785	<b>12</b>	8,436,730
	<b>13</b> Investments—program-related. See Part IV, line 11 . . . . .	0	<b>13</b>	0
	<b>14</b> Intangible assets . . . . .		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11	54,079,992	<b>15</b>	89,701,593
<b>16 Total assets:</b> Add lines 1 through 15 (must equal line 33) . . . . .	427,715,503	<b>16</b>	595,261,608	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	15,891,651	<b>17</b>	19,173,613
	<b>18</b> Grants payable . . . . .		<b>18</b>	
	<b>19</b> Deferred revenue . . . . .	1,097,982	<b>19</b>	375,124
	<b>20</b> Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D	1,774	<b>21</b>	0
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	3,045,315	<b>25</b>	21,143,677
	<b>26 Total liabilities.</b> Add lines 17 through 25 . . . . .	20,036,722	<b>26</b>	40,692,414
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions . . . . .	30,133,813	<b>27</b>	38,415,495
	<b>28</b> Net assets with donor restrictions	377,544,968	<b>28</b>	516,153,699
	<b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds . . . . .		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds		<b>31</b>	
	<b>32</b> Total net assets or fund balances	407,678,781	<b>32</b>	554,569,194
	<b>33</b> Total liabilities and net assets/fund balances	427,715,503	<b>33</b>	595,261,608

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	357,780,993
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	211,894,739
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	145,886,254
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	<b>4</b>	407,678,781
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	6,329,800
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	-5,325,641
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	<b>10</b>	554,569,194

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
<b>1</b>	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
<b>2a</b>	Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
<b>2b</b>	Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
<b>2c</b>	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
<b>3a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	Yes	
<b>3b</b>	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	Yes	

**Additional Data**

**Return to Form**

**Software ID:**

**Software Version:**

**Form 990, Special Condition Description:**

**Special Condition Description**

**Public Charity Status and Public Support**

**Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.**

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

**Name of the organization**  
WORLD RESOURCES INSTITUTE

**Employer identification number**  
52-1257057

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2  A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9  An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10  An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations . . . . . \_\_\_\_\_
  - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .	158,218,478	232,624,441	283,690,856	198,442,077	353,555,458	1,226,531,310
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge. . . . .						
<b>4 Total.</b> Add lines 1 through 3	158,218,478	232,624,441	283,690,856	198,442,077	353,555,458	1,226,531,310
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . .						121,438,848
<b>6 Public support.</b> Subtract line 5 from line 4.						1,105,092,462

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
<b>7</b> Amounts from line 4. . . . .	158,218,478	232,624,441	283,690,856	198,442,077	353,555,458	1,226,531,310
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .	1,309,745	1,164,106	831,425	2,535,360	6,111,115	11,951,751
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on. . . . .						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . . . .	-515,522	-179,521	-1,418,130	-6,697,407	-362,981	-9,173,561
<b>11 Total support.</b> Add lines 7 through 10						1,229,309,500
<b>12</b> Gross receipts from related activities, etc. (see instructions) . . . . .					<b>12</b>	

**13 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . .

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2022 (line 6, column (f) divided by line 11, column (f)) . . . . .	<b>14</b>	89.900 %
<b>15</b> Public support percentage for 2020 Schedule A, Part II, line 14 . . . . .	<b>15</b>	86.250 %

**16a 33 1/3% support test—2022.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .

**b 33 1/3% support test—2021.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .

**17a 10%-facts-and-circumstances test—2022.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .

**b 10%-facts-and-circumstances test—2021.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .

**18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . .

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Table with 7 columns: (a) 2018, (b) 2019, (c) 2020, (d) 2021, (e) 2022, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Gross receipts from admissions, merchandise sold or services performed; 3 Gross receipts from activities that are not an unrelated trade or business; 4 Tax revenues levied for the organization's benefit; 5 The value of services or facilities furnished by a governmental unit; 6 Total; 7a Amounts included on lines 1, 2, and 3 received from disqualified persons; 7b Amounts included on lines 2 and 3 received from other than disqualified persons; 8 Public support.

Section B. Total Support

Table with 7 columns: (a) 2018, (b) 2019, (c) 2020, (d) 2021, (e) 2022, (f) Total. Rows include: 9 Amounts from line 6; 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources; 10b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975; 10c Add lines 10a and 10b; 11 Net income from unrelated business activities not included on line 10b; 12 Other income; 13 Total support; 14 First 5 years.

Section C. Computation of Public Support Percentage

Table with 2 columns: Description, Percentage. Row 15: Public support percentage for 2022; Row 16: Public support percentage from 2021 Schedule A.

Section D. Computation of Investment Income Percentage

Table with 2 columns: Description, Percentage. Row 17: Investment income percentage for 2022; Row 18: Investment income percentage from 2021 Schedule A.

19a 33 1/3% support tests-2022. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here.

b 33 1/3% support tests-2021. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here.

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions.

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

		Yes	No
<b>1</b>	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
<b>2</b>	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
<b>3a</b>	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
<b>b</b>	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.		
<b>c</b>	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.		
<b>4a</b>	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
<b>b</b>	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
<b>c</b>	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
<b>5a</b>	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
<b>b</b>	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c</b>	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b>	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .		
<b>7</b>	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
<b>8</b>	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
<b>9a</b>	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .		
<b>b</b>	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>c</b>	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>10a</b>	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
<b>b</b>	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

**Part IV Supporting Organizations** (continued)

		Yes	No
<b>11</b>	Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b>	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
<b>b</b>	A family member of a person described on 11a above?		
<b>c</b>	A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI</i>		

**Section B. Type I Supporting Organizations**

		Yes	No
<b>1</b>	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>2</b>	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

**Section C. Type II Supporting Organizations**

		Yes	No
<b>1</b>	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

**Section D. All Type III Supporting Organizations**

		Yes	No
<b>1</b>	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b>	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>3</b>	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

**Section E. Type III Functionally-Integrated Supporting Organizations**

<b>1</b>	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year ( <b>see instructions</b> ):		
<b>a</b>	<input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.		
<b>b</b>	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.		
<b>c</b>	<input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions)		
<b>2</b>	Activities Test. <b>Answer lines 2a and 2b below.</b>		
<b>a</b>	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
<b>b</b>	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
<b>3</b>	Parent of Supported Organizations. <b>Answer lines 3a and 3b below.</b>		
<b>a</b>	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No", provide details in Part VI.</i>		
<b>b</b>	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard.</i>		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1**  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

**Section A - Adjusted Net Income**

(A) Prior Year

(B) Current Year  
(optional)

- |   |          | (A) Prior Year | (B) Current Year<br>(optional) |
|---|----------|----------------|--------------------------------|
| <b>1</b> Net short-term capital gain  | <b>1</b> |                |                                |
| <b>2</b> Recoveries of prior-year distributions   | <b>2</b> |                |                                |
| <b>3</b> Other gross income (see instructions)  | <b>3</b> |                |                                |
| <b>4</b> Add lines 1 through 3  | <b>4</b> |                |                                |
| <b>5</b> Depreciation and depletion   | <b>5</b> |                |                                |
| <b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | <b>6</b> |                |                                |
| <b>7</b> Other expenses (see instructions)  | <b>7</b> |                |                                |
| <b>8 Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)  | <b>8</b> |                |                                |

**Section B - Minimum Asset Amount**

(A) Prior Year

(B) Current Year  
(optional)

- |  |           | (A) Prior Year | (B) Current Year<br>(optional) |
|--|-----------|----------------|--------------------------------|
| <b>1</b> Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | <b>1</b>  |                |                                |
| <b>a</b> Average monthly value of securities   | <b>1a</b> |                |                                |
| <b>b</b> Average monthly cash balances   | <b>1b</b> |                |                                |
| <b>c</b> Fair market value of other non-exempt-use assets  | <b>1c</b> |                |                                |
| <b>d Total</b> (add lines 1a, 1b, and 1c)  | <b>1d</b> |                |                                |
| <b>e Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):   |           |                |                                |
| <b>2</b> Acquisition indebtedness applicable to non-exempt use assets  | <b>2</b>  |                |                                |
| <b>3</b> Subtract line 2 from line 1d  | <b>3</b>  |                |                                |
| <b>4</b> Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).                                  | <b>4</b>  |                |                                |
| <b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)  | <b>5</b>  |                |                                |
| <b>6</b> Multiply line 5 by 0.035  | <b>6</b>  |                |                                |
| <b>7</b> Recoveries of prior-year distributions  | <b>7</b>  |                |                                |
| <b>8 Minimum Asset Amount</b> (add line 7 to line 6)   | <b>8</b>  |                |                                |

**Section C - Distributable Amount**

Current Year

- |  |          | Current Year |
|--|----------|--------------|
| <b>1</b> Adjusted net income for prior year (from Section A, line 8, Column A)   | <b>1</b> |              |
| <b>2</b> Enter 85% of line 1   | <b>2</b> |              |
| <b>3</b> Minimum asset amount for prior year (from Section B, line 8, Column A)  | <b>3</b> |              |
| <b>4</b> Enter greater of line 2 or line 3   | <b>4</b> |              |
| <b>5</b> Income tax imposed in prior year  | <b>5</b> |              |
| <b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | <b>6</b> |              |

- 7**  Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

(continued)

Section D - Distributions		Current Year
<b>1</b> Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>	
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>	
<b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>	
<b>4</b> Amounts paid to acquire exempt-use assets	<b>4</b>	
<b>5</b> Qualified set-aside amounts (prior IRS approval required - provide details in <b>Part VI</b> )	<b>5</b>	
<b>6</b> Other distributions (describe in <b>Part VI</b> ). See instructions	<b>6</b>	
<b>7 Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>	
<b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions	<b>8</b>	
<b>9</b> Distributable amount for 2022 from Section C, line 6	<b>9</b>	
<b>10</b> Line 8 amount divided by Line 9 amount	<b>10</b>	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
<b>1</b> Distributable amount for 2022 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2022 (reasonable cause required-- explain in <b>Part VI</b> ). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2022:			
<b>a</b> From 2017. . . . .			
<b>b</b> From 2018. . . . .			
<b>c</b> From 2019. . . . .			
<b>d</b> From 2020. . . . .			
<b>e</b> From 2021. . . . .			
<b>f Total</b> of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2022 distributable amount			
<b>i</b> Carryover from 2017 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
<b>4</b> Distributions for 2022 from Section D, line 7: \$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2022 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>6</b> Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>7 Excess distributions carryover to 2023.</b> Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2018. . . . .			
<b>b</b> Excess from 2019. . . . .			
<b>c</b> Excess from 2020. . . . .			
<b>d</b> Excess from 2021. . . . .			
<b>e</b> Excess from 2022. . . . .			

**Part VI Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

### Facts And Circumstances Test

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME:	OTHER REVENUE - 2018 AMOUNT: \$ -515,522. 2019 AMOUNT: \$ -179,521. 2020 AMOUNT: \$ -1,418,130. 2021 AMOUNT: \$ -6,697,407. 2022 AMOUNT: \$ -362,981.

## **Additional Data**

**Return to Form**

**Software ID:**

**Software Version:**

**Schedule B**

**Schedule of Contributors**

OMB No. 1545-0047

(Form 990)  
Department of the Treasury  
Internal Revenue Service

▶ Attach to Form 990, 990-EZ, or 990-PF.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

**2022**

Name of the organization  
WORLD RESOURCES INSTITUTE

**Employer identification number**  
52-1257057

**Organization type** (check one):

**Filers of:**

**Section:**

Form 990 or 990-EZ

- 501(c)( ) (enter number) organization
- 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- 527 political organization

Form 990-PF

- 501(c)(3) exempt private foundation
- 4947(a)(1) nonexempt charitable trust treated as a private foundation
- 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33<sup>1</sup>/<sub>3</sub>% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year . . . . . ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization  
WORLD RESOURCES INSTITUTE

**Employer identification number**  
52-1257057

**Part I** **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED		\$ RESTRICTED	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)

Name of organization  
WORLD RESOURCES INSTITUTE

Employer identification number  
52-1257057

**Part II** **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____

Name of organization WORLD RESOURCES INSTITUTE	Employer identification number 52-1257057
---	--

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶ \$ \_\_\_\_\_

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	

## **Additional Data**

**Return to Form**

**Software ID:**

**Software Version:**

**Political Campaign and Lobbying Activities**  
**For Organizations Exempt From Income Tax Under section 501(c) and section 527**  
  
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**  
▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

**If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization WORLD RESOURCES INSTITUTE	<b>Employer identification number</b>  52-1257057
---	---

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

<b>1</b>	Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."		
<b>2</b>	Political campaign activity expenditures. See instructions .....	▶	\$ _____
<b>3</b>	Volunteer hours for political campaign activities. See instructions .....		_____

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

<b>1</b>	Enter the amount of any excise tax incurred by the organization under section 4955 .....		\$ _____
<b>2</b>	Enter the amount of any excise tax incurred by organization managers under section 4955 .....		\$ _____
<b>3</b>	If the organization incurred a section 4955 tax, did it file Form 4720 for this year? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
<b>4a</b>	Was a correction made? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
<b>b</b>	If "Yes," describe in Part IV.		

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

<b>1</b>	Enter the amount directly expended by the filing organization for section 527 exempt function activities .....		\$ _____
<b>2</b>	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities .....	▶	\$ _____
<b>3</b>	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b.....		\$ _____
<b>4</b>	Did the filing organization file <b>Form 1120-POL</b> for this year? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
<b>5</b>	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.		

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
<b>1</b>				
<b>2</b>				
<b>3</b>				
<b>4</b>				
<b>5</b>				
<b>6</b>				

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check  if the filing organization checked box A and "limited control" provisions apply.

<b>Limits on Lobbying Expenditures</b> (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
<b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying) .....	0	0												
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) .....	361,028	0												
<b>c</b> Total lobbying expenditures (add lines 1a and 1b) .....	361,028	0												
<b>d</b> Other exempt purpose expenditures .....	209,105,830	0												
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) .....	209,466,858	0												
<b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000	0												
<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:35%; text-align:left;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width:65%; text-align:left;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e.													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.													
Over \$17,000,000	\$1,000,000.													
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) .....	250,000	0												
<b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- .....	0	0												
<b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- .....	0	0												
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....	<input type="checkbox"/> Yes <input type="checkbox"/> No													

**4-Year Averaging Period Under Section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

<b>Lobbying Expenditures During 4-Year Averaging Period</b>					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
<b>2a</b> Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
<b>c</b> Total lobbying expenditures	51,085	353,522	439,293	361,028	1,204,928
<b>d</b> Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
<b>f</b> Grassroots lobbying expenditures					

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

Table with columns (a) Yes/No and (b) Amount. Rows include: 1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation...; a Volunteers?; b Paid staff or management...; c Media advertisements?; d Mailings to members...; e Publications...; f Grants to other organizations...; g Direct contact with legislators...; h Rallies, demonstrations...; i Other activities?; j Total...; 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?; b If "Yes," enter the amount of any tax incurred under section 4912; c If "Yes," enter the amount of any tax incurred by organization managers under section 4912; d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

Table with columns Yes/No. Rows include: 1 Were substantially all (90% or more) dues received nondeductible by members?; 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?; 3 Did the organization agree to carry over lobbying and political expenditures from the prior year?

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

Table with columns 1-5. Rows include: 1 Dues, assessments and similar amounts from members; 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid); a Current year; b Carryover from last year; c Total; 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues; 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?; 5 Taxable amount of lobbying and political expenditures. See Instructions

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Table with columns Return Reference and Explanation. Row: SCHEDULE C, PART II-A, LINE 1B: DIRECT CONTACT WRI WORKS WITH CONGRESS TO INFORM LEGISLATION ON CLIMATE CHANGE AND ENERGY ISSUES. WE ARE ASKED TO REVIEW LEGISLATIVE TEXT BY CONGRESSIONAL STAFF. WRI ALSO WORKS WITH INDEPENDENT CONTRACTORS TO ENGAGE IN LOBBYING ACTIVITIES TO ELECTRIFY THE UNITED STATES' FLEET OF SCHOOL BUSES, TO ADVANCE WRI'S ELECTRIC SCHOOL BUS POLICY GOALS, AND TO SUPPORT THE MANUFACTURING AND DEPLOYMENT OF ELECTRIC SCHOOL BUSES. THE INDEPENDENT CONTRACTORS WORK WITH RELEVANT FEDERAL EXECUTIVE BRANCH OFFICES AND MAJOR TRADE ASSOCIATIONS TO SUPPORT AND IMPROVE THE IMPLEMENTATION AND RULE MAKING RELEVANT TO THE DEPLOYMENT OF ELECTRIC SCHOOL BUSES. NUMO ENGAGES WITH AND IS ASKED TO REVIEW LEGISLATION BY FEDERAL CONGRESSIONAL STAFF AND STATE LEGISLATORS AND WORKS TO ADVANCE SUSTAINABLE, EQUITABLE AND ACCESSIBLE TRANSPORTATION SYSTEMS IN THE US AND IN COMMUNITY-CENTERED INFRASTRUCTURE INVESTMENTS.

**Additional Data**

**Return to Form**

**Software ID:**  
**Software Version:**

Supplemental Financial Statements

2022

Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows 1-4: Total number at end of year, Aggregate value of contributions to (during year), Aggregate value of grants from (during year), Aggregate value at end of year.

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Yes No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Yes No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use, Protection of natural habitat, Preservation of open space, Preservation of an historically important land area, Preservation of a certified historic structure.

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

Table with 2 columns: Description, Held at the End of the Year. Rows 2a, 2b, 2c, 2d: Total number of conservation easements, Total acreage restricted by conservation easements, Number of conservation easements on a certified historic structure included in (a), Number of conservation easements included in (c) acquired after 7/25/06.

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 \$
(ii) Assets included in Form 990, Part X \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 \$
b Assets included in Form 990, Part X \$

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a**  Public exhibition
  - b**  Scholarly research
  - c**  Preservation for future generations
  - d**  Loan or exchange programs
  - e**  Other .....
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .  **Yes**  **No**

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . .  **Yes**  **No**
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- |  | Amount    |
|--|-----------|
| <b>c</b> Beginning balance . . . . .             | <b>1c</b> |
| <b>d</b> Additions during the year . . . . .     | <b>1d</b> |
| <b>e</b> Distributions during the year . . . . . | <b>1e</b> |
| <b>f</b> Ending balance . . . . .                | <b>1f</b> |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  **Yes**  **No**
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . .

**Part V Endowment Funds.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance . . . . .	29,966,490	36,994,520	31,741,079	30,590,111	30,764,114
<b>b</b> Contributions . . . . .	33,000		50,000		
<b>c</b> Net investment earnings, gains, and losses	3,669,500	-5,297,998	6,944,919	2,899,718	1,563,194
<b>d</b> Grants or scholarships . . . . .					
<b>e</b> Other expenditures for facilities and programs . . . . .	1,799,139	1,730,032	1,741,478	1,748,750	1,737,197
<b>f</b> Administrative expenses . . . . .					
<b>g</b> End of year balance . . . . .	31,869,851	29,966,490	36,994,520	31,741,079	30,590,111

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶ 11.050 %
  - b** Permanent endowment ▶ 79.020 %
  - c** Term endowment ▶ 9.930 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |  | Yes | No |
|--|-----|----|
| <b>(i)</b> Unrelated organizations . . . . .   |     | No |
| <b>(ii)</b> Related organizations . . . . .  |     | No |
| <b>b</b> If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . . |     |    |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land . . . . .				
<b>b</b> Buildings . . . . .				
<b>c</b> Leasehold improvements		6,342,315	4,088,322	2,253,993
<b>d</b> Equipment . . . . .		12,474,815	11,130,560	1,344,255
<b>e</b> Other . . . . .		2,310,828	2,170,339	140,489
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . . .				3,738,737

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives . . . . .		
(2) Closely-held equity interests . . . . .		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.)		

**Part VIII Investments - Program Related.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

**Part IX Other Assets.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) INTERCOMPANY RECEIVABLE	70,081,583
(2) RIGHT-OF-USE ASSET	18,342,415
(3) DERIVATIVE ASSETS	1,277,595
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 15.)	89,701,593

**Part X Other Liabilities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 25.)	21,143,677

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .		<b>1</b>
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>	
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b> :		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . .		<b>5</b>

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .		<b>1</b>
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>	
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>	
<b>c</b>	Other losses . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) . . . . .	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII.) . . . . .	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . .		<b>5</b>

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART IV, LINE 2B:	ESCROW OR CUSTODIAL ACCOUNT LIABILITY WORLD RESOURCES INSTITUTE ("WRI OR "THE INSTITUTE") HOLDS MONEY WHICH IT RECEIVES ON BEHALF OF ANOTHER TAX-EXEMPT ORGANIZATION. THE CUSTODIAL MONIES ARE SPENT FOR THE SOLE PURPOSE OF PROVIDING SCHOLARSHIPS.
PART V, LINE 4:	INTENDED USE OF ENDOWMENT FUNDS PROCEEDS FROM THE ENDOWMENTS ARE TO BE USED TO FUND OPERATIONS. THE ORGANIZATION HAS THREE ENDOWMENTS. THE LARGEST IS \$25,000,000 FROM THE MACARTHUR FOUNDATION. THE SMALLER ENDOWMENTS FUND VARIOUS PROGRAMS AT THE ORGANIZATION.
PART X, LINE 2:	FIN 48 (ASC 740) FOOTNOTE THE INSTITUTE FOLLOWS THE ACCOUNTING GUIDANCE THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS TAKEN IN A TAX RETURN, INCLUDING ISSUES RELATING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT. THIS GUIDANCE PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN ONLY BE RECOGNIZED IN THE FINANCIAL STATEMENTS IF THE POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED IF THE POSITION WERE TO BE CHALLENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX POSITION IS BASED SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOUT REGARD TO THE LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED.

## **Additional Data**

**Return to Form**

**Software ID:**  
**Software Version:**

2022

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# Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

## SCHEDULE F (Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

### Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- For grantmakers.** Does the organization maintain records to substantiate the amount of its grants or other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No
- For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) CENTRAL AMERICA AND THE CARIBBEAN	0	0	GRANTMAKING		639,552
(2) EAST ASIA AND THE PACIFIC	2	322	GRANTMAKING		9,265,857
(3) EUROPE (INCLUDING ICELAND & GREENLAND)	2	157	GRANTMAKING		11,241,563
(4) NORTH AMERICA	2	778	GRANTMAKING		4,517,942
(5) RUSSIA AND NEIGHBORING STATES	0	0	GRANTMAKING		249,532
(6) SOUTH AMERICA	2	118	GRANTMAKING		7,444,172
(7) SOUTH ASIA	2	411	GRANTMAKING		9,529,615
(8) SUB-SAHARAN AFRICA	2	136	GRANTMAKING		6,477,170
(9)					
(10)					
(11)					
(12)					
(13)					
(14)					
(15)					
(16)					
(17)					
<b>3a</b> Sub-total . . . . .	12	1,922			49,365,403
<b>b</b> Total from continuation sheets to Part I . . . . .	0	0			0
<b>c Totals</b> (add lines 3a and 3b)	12	1,922			49,365,403

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Description of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)		CENTRAL AMERICA & THE CARIBBEAN	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	21,146,000	FF OR WIRE	0		
(2)		CENTRAL AMERICA & THE CARIBBEAN	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	30,000,000	FF OR WIRE	0		
(3)		CENTRAL AMERICA & THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	17,122,000	FF OR WIRE	0		
(4)		CENTRAL AMERICA & THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	100,378,000	FF OR WIRE	0		
(5)		CENTRAL AMERICA & THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	470,905,000	FF OR WIRE	0		
(6)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	202,390,000	FF OR WIRE	0		
(7)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	11,096,000	FF OR WIRE	0		
(8)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	23,497,000	FF OR WIRE	0		
(9)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	182,529,000	FF OR WIRE	0		
(10)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	15,800,000	FF OR WIRE	0		
(11)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	60,066,000	FF OR WIRE	0		
(12)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	158,184,000	FF OR WIRE	0		
(13)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	105,872,000	FF OR WIRE	0		
(14)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	46,995,000	FF OR WIRE	0		
(15)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	40,716,000	FF OR WIRE	0		
(16)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	109,849,000	FF OR WIRE	0		
(17)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	124,938,000	FF OR WIRE	0		
(18)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	67,932,000	FF OR WIRE	0		
(19)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	63,883,000	FF OR WIRE	0		
(20)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	159,944,000	FF OR WIRE	0		
(21)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	134,652,000	FF OR WIRE	0		
(22)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	101,011,000	FF OR WIRE	0		
(23)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	107,990,000	FF OR WIRE	0		
(24)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	422,284,000	FF OR WIRE	0		
(25)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	89,652,000	FF OR WIRE	0		
(26)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	46,995,000	FF OR WIRE	0		
(27)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	59,765,000	FF OR WIRE	0		
(28)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	164,347,000	FF OR WIRE	0		
(29)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	72,307,000	FF OR WIRE	0		
(30)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	87,624,000	FF OR WIRE	0		
(31)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	57,604,000	FF OR WIRE	0		
(32)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	94,872,000	FF OR WIRE	0		
(33)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	73,474,000	FF OR WIRE	0		
(34)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	69,535,000	FF OR WIRE	0		
(35)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	91,344,000	FF OR WIRE	0		
(36)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	69,725,000	FF OR WIRE	0		
(37)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	23,642,000	FF OR WIRE	0		
(38)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	79,753,000	FF OR WIRE	0		
(39)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	38,383,000	FF OR WIRE	0		
(40)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	110,804,000	FF OR WIRE	0		
(41)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	127,508,000	FF OR WIRE	0		
(42)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	1,013,929,000	FF OR WIRE	0		
(43)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	129,832,000	FF OR WIRE	0		
(44)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	28,307,000	FF OR WIRE	0		
(45)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	12,995,000	FF OR WIRE	0		
(46)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	35,829,000	FF OR WIRE	0		
(47)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	13,974,000	FF OR WIRE	0		
(48)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	35,248,000	FF OR WIRE	0		
(49)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	13,974,000	FF OR WIRE	0		
(50)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	13,907,000	FF OR WIRE	0		
(51)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	11,875,000	FF OR WIRE	0		
(52)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	344,885,000	FF OR WIRE	0		
(53)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	30,852,000	FF OR WIRE	0		
(54)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	27,691,000	FF OR WIRE	0		
(55)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	37,620,000	FF OR WIRE	0		
(56)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	755,628,000	FF OR WIRE	0		
(57)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	20,573,000	FF OR WIRE	0		
(58)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	17,915,000	FF OR WIRE	0		
(59)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	97,198,000	FF OR WIRE	0		
(60)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	60,000,000	FF OR WIRE	0		
(61)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	91,153,000	FF OR WIRE	0		
(62)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	107,369,000	FF OR WIRE	0		
(63)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	49,418,000	FF OR WIRE	0		
(64)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	402,728,000	FF OR WIRE	0		
(65)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	14,311,000	FF OR WIRE	0		
(66)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	60,000,000	FF OR WIRE	0		
(67)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	20,860,000	FF OR WIRE	0		
(68)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	77,381,000	FF OR WIRE	0		
(69)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	7,251,000	FF OR WIRE	0		
(70)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	34,288,000	FF OR WIRE	0		
(71)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	34,555,000	FF OR WIRE	0		
(72)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	34,555,000	FF OR WIRE	0		
(73)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	219,539,000	FF OR WIRE	0		
(74)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	31,100,000	FF OR WIRE	0		
(75)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	34,448,000	FF OR WIRE	0		
(76)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	32,199,000	FF OR WIRE	0		
(77)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	60,924,000	FF OR WIRE	0		
(78)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	29,449,000	FF OR WIRE	0		
(79)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	14,000,000	FF OR WIRE	0		
(80)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	47,204,000	FF OR WIRE	0		
(81)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	27,750,000	FF OR WIRE	0		
(82)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	7,426,000	FF OR WIRE	0		
(83)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	30,756,000	FF OR WIRE	0		
(84)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	648,655,000	FF OR WIRE	0		
(85)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	21,490,000	FF OR WIRE	0		
(86)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	33,215,000	FF OR WIRE	0		
(87)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	239,056,000	FF OR WIRE	0		
(88)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	70,197,000	FF OR WIRE	0		
(89)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	199,450,000	FF OR WIRE	0		
(90)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	58,848,000	FF OR WIRE	0		
(91)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	33,923,000	FF OR WIRE	0		
(92)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	32,864,000	FF OR WIRE	0		
(93)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	67,500,000	FF OR WIRE	0		
(94)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	60,907,000	FF OR WIRE	0		
(95)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	127,409,000	FF OR WIRE	0		
(96)		EUROPE	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	36,919,000	FF OR WIRE	0		
(97)		EUROPE	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	32,894,000	FF OR WIRE	0		
(98)		EUROPE	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	26,350,000	FF OR WIRE	0		
(99)		EUROPE	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	15,312,000	FF OR WIRE	0		
(100)		EUROPE	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	83,047,000	FF OR WIRE	0		
(101)		EUROPE	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	68,674,000	FF OR WIRE	0		
(102)		EUROPE	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	102,218,000	FF OR WIRE	0		
(103)		EUROPE	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	437,247,000	FF OR WIRE	0		
(104)		EUROPE	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	142,652,000	FF OR WIRE	0		
(105)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	42,620,000	FF OR WIRE	0		
(106)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	43,498,000	FF OR WIRE	0		
(107)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	54,000,000	FF OR WIRE	0		
(108)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	154,236,000	FF OR WIRE	0		
(109)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	31,646,000	FF OR WIRE	0		
(110)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	9,085,000	FF OR WIRE	0		
(111)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	40,000,000	FF OR WIRE	0		
(112)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	68,785,000	FF OR WIRE	0		
(113)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	26,337,000	FF OR WIRE	0		
(114)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	109,168,000	FF OR WIRE	0		
(115)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	353,617,000	FF OR WIRE	0		
(116)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	83,864,000	FF OR WIRE	0		
(117)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	519,418,000	FF OR WIRE	0		
(118)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	1,077,774,000	FF OR WIRE	0		
(119)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	54,853,000	FF OR WIRE	0		
(120)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	42,545,000	FF OR WIRE	0		
(121)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	21,387,000	FF OR WIRE	0		
(122)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	1,792,148,000	FF OR WIRE	0		
(123)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	179,361,000	FF OR WIRE	0		
(124)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	17,044,000	FF OR WIRE	0		
(125)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	125,256,000	FF OR WIRE	0		
(126)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	1,501,354,000	FF OR WIRE	0		
(127)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	252,161,000	FF OR WIRE	0		
(128)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	214,300,000	FF OR WIRE	0		
(129)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	7,320,000	FF OR WIRE	0		
(130)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	146,726,000	FF OR WIRE	0		
(131)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	151,303,000	FF OR WIRE	0		
(132)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	109,040,000	FF OR WIRE	0		
(133)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	53,000,000	FF OR WIRE	0		
(134)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	20,535,000	FF OR WIRE	0		
(135)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	984,380,000	FF OR WIRE	0		
(136)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	222,042,000	FF OR WIRE	0		
(137)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	25,674,000	FF OR WIRE	0		
(138)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	634,244,000	FF OR WIRE	0		
(139)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	465,028,000	FF OR WIRE	0		
(140)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	462,045,000	FF OR WIRE	0		
(141)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	104,219,000	FF OR WIRE	0		
(142)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	11,882,000	FF OR WIRE	0		
(143)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	54,850,000	FF OR WIRE	0		
(144)		EUROPE	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	29,509,000	FF OR WIRE	0		
(145)		NORTH AMERICA	PROGRAM DEVELOPMENT	580,431,000	FF OR WIRE	0		
(146)		NORTH AMERICA	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	428,563,000	FF OR WIRE	0		</

**Part III Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

<b>(a)</b> Type of grant or assistance	<b>(b)</b> Region	<b>(c)</b> Number of recipients	<b>(d)</b> Amount of cash grant	<b>(e)</b> Manner of cash disbursement	<b>(f)</b> Amount of noncash assistance	<b>(g)</b> Description of noncash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* . . . . .  Yes  No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* . . . . .  Yes  No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* . . . . .  Yes  No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* . . . . .  Yes  No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* . . . . .  Yes  No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* . . . . .  Yes  No



## Additional Data

**Software ID:**

**Software Version:**

Schedule I (Form 990) Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.

Name of the organization: WORLD RESOURCES INSTITUTE Employer identification number: 52-1257057

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

Table with 8 columns: (a) Name and address of organization or government, (b) EIN, (c) IRC section (if applicable), (d) Amount of cash grant, (e) Amount of non-cash assistance, (f) Method of valuation (book, FMV, appraisal, other), (g) Description of non-cash assistance, (h) Purpose of grant or assistance. Contains 98 rows of grant data.

**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

**Part IV Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	PROCEDURE FOR MONITORING USE OF GRANTS MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS, AND RANDOM SUBRECIPIENT SITE VISITS TO REVIEW FINANCIAL & PROJECT RECORDS AND OBSERVE OPERATIONS. WHERE APPLICABLE, THE ORGANIZATION REQUIRES SUBRECIPIENT AUDITS IN ACCORDANCE WITH UNIFORM GUIDANCE, SUBPART F. ALL OF THE ORGANIZATION'S SUBGRANTS ARE MADE TO FURTHER ITS TAX-EXEMPT PURPOSE AND MISSION.

**Additional Data**

**Return to Form**

**Software ID:**  
**Software Version:**

**Schedule J**  
**(Form 990)**

**Compensation Information**

OMB No. 1545-0047

**For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
- ▶ **Attach to Form 990.**
- ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

**2022**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |   |  |
|---|--|
| <input type="checkbox"/> First-class or charter travel            | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions                    | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account           | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

**b** If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee              | <input type="checkbox"/> Written employment contract                                |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations                | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
  - b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
  - c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
  - b** Any related organization?
- If "Yes," on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
  - b** Any related organization?
- If "Yes," on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
<b>1a</b>		
<b>1b</b>		
<b>2</b>		
<b>4a</b>		No
<b>4b</b>		No
<b>4c</b>		No
<b>5a</b>		No
<b>5b</b>		No
<b>6a</b>		No
<b>6b</b>		No
<b>7</b>	Yes	
<b>8</b>		No
<b>9</b>		

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
<b>1</b> ANIRUDDHA DASGUPTA PRESIDENT & CEO	(i)	569,600	0	2,322	43,400	0	615,322	0
	(ii)	0	0	0	0	0	0	0
<b>2</b> ELIZABETH COOK EVP, GOVERNANCE & DEVELOPMENT	(i)	304,868	0	3,564	25,265	37,078	370,775	0
	(ii)	0	0	0	0	0	0	0
<b>3</b> CRAIG HANSON MD, PROGRAMS	(i)	310,440	0	1,240	25,478	17,967	355,125	0
	(ii)	0	0	0	0	0	0	0
<b>4</b> JANET RANGANATHAN MD, STRATEGY, LEARNING, & RESULTS	(i)	318,520	0	3,564	25,500	1,668	349,252	0
	(ii)	0	0	0	0	0	0	0
<b>5</b> ADRIANA LOBO - MD GLOBAL PRESENCE & NAT'L ACTION-FROM 07/2022	(i)	300,988	0	0	0	0	300,988	0
	(ii)	0	0	0	0	0	0	0
<b>6</b> WANJIRA MATHAI - MD AFRICA & GLOBAL P'SHIPS - FROM 07/2022	(i)	252,389	0	0	16,480	30,192	299,061	0
	(ii)	0	0	0	0	0	0	0
<b>7</b> DANIEL LASHOF DIRECTOR, US CLIMATE	(i)	249,187	0	3,539	20,096	4,013	276,835	0
	(ii)	0	0	0	0	0	0	0
<b>8</b> JENNIFER LAYKE GLOBAL DIRECTOR, ENERGY	(i)	233,304	0	1,213	19,750	22,450	276,717	0
	(ii)	0	0	0	0	0	0	0
<b>9</b> KEVIN MOSS CHIEF ADMINISTRATIVE OFFICER	(i)	227,435	0	2,187	19,356	23,341	272,319	0
	(ii)	0	0	0	0	0	0	0
<b>10</b> PANKAJ BHATIA DEPUTY DIR., CLIMATE PROGRAM	(i)	231,275	0	2,217	19,199	14,826	267,517	0
	(ii)	0	0	0	0	0	0	0
<b>11</b> JOCELYN STARZAK GENERAL COUNSEL & SECRETARY	(i)	239,066	0	1,196	19,508	6,845	266,615	0
	(ii)	0	0	0	0	0	0	0
<b>12</b> PABLO VIEIRA - GLOBAL DIRECTOR, NDC PARTNERSHIP	(i)	224,571	2,000	752	18,736	18,500	264,559	0
	(ii)	0	0	0	0	0	0	0
<b>13</b> IAN DE CRUZ - DIR OF P'SHIPS, INNOV. & INV.	(i)	214,184	0	1,118	18,221	22,450	255,973	0
	(ii)	0	0	0	0	0	0	0
<b>14</b> RENUKA IYER - CHIEF HR OFFICER - TO 10/2022	(i)	219,842	0	1,025	18,035	10,765	249,667	0
	(ii)	0	0	0	0	0	0	0
<b>15</b> DONALD SPENCER ACTING CFO - TO 10/2022	(i)	173,864	22,800	762	14,184	5,443	217,053	0
	(ii)	0	0	0	0	0	0	0
<b>16</b> ROBERT BRADLEY - FORMER DIR NDC P'SHIP SUPP - FROM 07/2022	(i)	139,591	2,000	688	11,260	2,315	155,854	0
	(ii)	0	0	0	0	0	0	0
<b>17</b> REBECCA MARSHALL - FORMER CHIEF OF STAFF - FROM 05/2022	(i)	111,315	0	1,018	8,905	0	121,238	0
	(ii)	0	0	0	0	0	0	0

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 7	NON-FIXED PAYMENTS WRI USES A BONUS PROGRAM TO RECOGNIZE MILESTONE ACHIEVEMENTS AND NURTURE TALENT. WE AWARD BOTH ANNUAL BONUSES LINKED TO THE ANNUAL PERFORMANCE REVIEW AND SPOT BONUSES WHEN STAFF ACHIEVE A SIGNIFICANT GOAL OR GO ABOVE AND BEYOND.

## **Additional Data**

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**Schedule L**  
**(Form 990)**

**Transactions with Interested Persons**

OMB No. 1545-0047

**2022**

**Open to Public Inspection**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**  
▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
WORLD RESOURCES INSTITUTE

**Employer identification number**

52-1257057

**Part I Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).  
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

**2** Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. \_\_\_\_\_  
**3** Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. . . . . ▶ \$ . ▶ \_\_\_\_\_

**Part II Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No

**Total** . . . . . ▶ \$ \_\_\_\_\_

**Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) DAVID LEVY	FAMILY MEMBER	79,262	COMP.		No

**Part V Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation
SCHEDULE L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:	(A) NAME OF PERSON: DAVID LEVY(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:FAMILY MEMBER OF BOARD MEMBER JOAQUIM LEVY(C) AMOUNT OF TRANSACTION \$ 79,262(D) DESCRIPTION OF TRANSACTION: COMPENSATION - DAVID LEVY RECEIVED COMPENSATION AS AN EMPLOYEE OF WRI. THE EXECUTIVE COMMITTEE OF THE BOARD REVIEWED COMPENSATION. THIS DECISION WAS DOCUMENTED IN THE MINUTES OF THE COMMITTEE.(E) SHARING OF ORGANIZATION REVENUES? = NO

## **Additional Data**

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**Software Version:**

**SCHEDULE O**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ****Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.**▶ **Attach to Form 990 or 990-EZ.**▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.**

OMB No. 1545-0047

**2022****Open to Public  
Inspection**Name of the organization  
WORLD RESOURCES INSTITUTE**Employer identification number**

52-1257057

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	RELEVANT MEMBERS OF THE INSTITUTE'S EXECUTIVE TEAM REVIEWED A DRAFT OF THE FORM 990 WHICH WAS PREPARED BY WRI'S EXTERNAL TAX ADVISORS. THE ORGANIZATION SHARED A COPY OF THE FORM 990 WITH ITS BOARD OF DIRECTORS AND ARM COMMITTEE FOR FEEDBACK AND COMMENTS BEFORE FILING THE RETURN WITH THE IRS.
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY BOARD MEMBERS: COPIES OF CONFLICT OF INTEREST POLICY AND CERTIFICATION FORM ARE GIVEN TO BOARD MEMBERS ANNUALLY. BOARD MEMBERS ARE ASKED TO SIGN THE CERTIFICATION INDICATING WHETHER THEY HAVE ANY CONFLICTS. BOARD MEMBERS ARE ALSO EXPECTED TO DISCLOSE CONFLICTS AS THEY ARISE THROUGHOUT THE YEAR. THOSE WITH CONFLICTS ARE NOT PERMITTED TO PARTICIPATE IN ANY DELIBERATIONS AND DECISIONS AFFECTING THE SOURCE OF THE CONFLICT. EMPLOYEES/OFFICERS: WRI HAS AN ANTI-BRIBERY, ANTI-MONEY LAUNDERING, CORRUPTION & CONFLICT OF INTEREST POLICY THAT STAFF ACKNOWLEDGE AND REQUIRES STAFF ARE DIRECTED TO REPORT CONCERNS THROUGH MULTIPLE AVAILABLE CHANNELS. EVERY STAFF MEMBER SIGNS A CONFLICT OF INTEREST FORM AT THE TIME OF HIRING. OFFICERS AND MANAGEMENT TEAM RE-SIGN CONFLICT OF INTEREST FORMS EACH CALENDAR YEAR. STAFF MEMBERS ARE DIRECTED TO RAISE QUESTIONS TO THEIR IMMEDIATE SUPERVISORS OR PROGRAM DIRECTORS/VPS IF THEY HAVE A QUESTION ON AN ACTIVITY WHICH THEY THINK MIGHT POSE A CONFLICT OF INTEREST. THE GENERAL COUNSEL IS AVAILABLE TO ASSIST WITH QUESTIONS. THE CONFLICT OF INTEREST POLICY SPECIFIES THAT THE STAFF MEMBER IS PROHIBITED FROM PARTICIPATING IN THE DELIBERATIONS PROCESS IF THEIR ACTIVITY IS IN QUESTION.
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION DETERMINATION THE ORGANIZATION ENGAGES INDEPENDENT CONSULTANTS PERIODICALLY TO CONDUCT A COMPARATIVE REVIEW OF ITS SALARY STRUCTURE AND ALSO REVIEWS SALARY SURVEYS. THE MANAGING DIRECTOR SETS PAY INCREASES FOR ALL DEPARTMENT HEADS; THE PRESIDENT DOES THE SAME FOR THE MANAGING DIRECTOR, CFO, AND ALL VICE-PRESIDENTS; THE BOARD OF DIRECTORS DO THE SAME FOR THE PRESIDENT. THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS DETERMINES THE PRESIDENT'S ANNUAL SALARY INCREASES AND BONUSES AS APPROPRIATE. THE COMPENSATION COMMITTEE MAKES A RECOMMENDATION TO THE EXECUTIVE COMMITTEE FOR THE PRESIDENT'S SALARY PERCENTAGE INCREASE AND BONUS AMOUNT BASED ON ADVICE PROVIDED BY INDEPENDENT COMPENSATION EXPERTS. THE CHIEF PEOPLE OFFICER TAKES MINUTES OF THIS PORTION OF THE MEETING TO DOCUMENT THE DECISIONS MADE REGARDING THE PRESIDENT'S COMPENSATION.
FORM 990, PART VI, SECTION C, LINE 19	HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC ON ITS WEBSITE AND TO THE EXTENT REQUIRED BY LAW. THE CONFLICT OF INTEREST POLICY IS AVAILABLE TO THE PUBLIC UPON REQUEST.
FORM 990, PART VIII, LINE 11D, ALL OTHER REVENUE:	REALIZED LOSS DUE TO FOREIGN CURRENCY ADJUSTMENT -1,177,000.
FORM 990, PART XI, LINE 9:	UNREALIZED LOSS DUE TO FOREIGN CURRENCY ADJUSTMENT -4,889,717. WRITE-OFFS OF UNCOLLECTIBLE GRANTS RECEIVABLES -949,595. GRANT REFUNDS 513,671.

## **Additional Data**

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**SCHEDULE R  
(Form 990)**

**Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047

**2022**

**Open to Public  
Inspection**

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
- ▶ **Attach to Form 990.**
- ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
WORLD RESOURCES INSTITUTE

**Employer identification number**

52-1257057

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
<b>(1)</b> WRI INTERNATIONAL INC 10 G STREET NE WASHINGTON, DC 20002 52-1257057	SUPPORT	DE	0	0	WRI

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
<b>(1)</b> WORLD RESOURCES INSTITUTE FUND 10 G STREET NE  WASHINGTON, DC 20002 52-1464425	SUPPORT	DC	501(C)(3)	LINE 12A, I	WRI	Yes	
<b>(2)</b> WRI EUROPE STICHTING C/O FMO ANNA VAN SAKSENLAAN 71 DEN HAAG 2593 NL	SUPPORT	NL	501(C)(3)	LINE 12A, I	WRI	Yes	
<b>(3)</b> FUNDACION WRI COLOMBIA CRA 18 NO 93-90 BOGOTA 110221 CO	SUPPORT	CO	501(C)(3)	LINE 12A, I	WRI	Yes	

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1)WORLD RESOURCES INSTITUTE INDIA PRIVATE UNLIMITED 87 NEW MANGAI PURI MEHRAULI GURGAO NEW DEHLI IN	FUNCTION. SUPPORT	IN	WRI	C	3,870,206	14,231,527	100.000 %	Yes	

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity . . . . .
- b** Gift, grant, or capital contribution to related organization(s) . . . . .
- c** Gift, grant, or capital contribution from related organization(s) . . . . .
- d** Loans or loan guarantees to or for related organization(s) . . . . .
- e** Loans or loan guarantees by related organization(s) . . . . .
- f** Dividends from related organization(s) . . . . .
- g** Sale of assets to related organization(s) . . . . .
- h** Purchase of assets from related organization(s) . . . . .
- i** Exchange of assets with related organization(s) . . . . .
- j** Lease of facilities, equipment, or other assets to related organization(s) . . . . .
- k** Lease of facilities, equipment, or other assets from related organization(s) . . . . .
- l** Performance of services or membership or fundraising solicitations for related organization(s)
- m** Performance of services or membership or fundraising solicitations by related organization(s) . . . . .
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .
- o** Sharing of paid employees with related organization(s) . . . . .
- p** Reimbursement paid to related organization(s) for expenses . . . . .
- q** Reimbursement paid by related organization(s) for expenses . . . . .
- r** Other transfer of cash or property to related organization(s) . . . . .
- s** Other transfer of cash or property from related organization(s) . . . . .

	Yes	No
<b>1a</b>		No
<b>1b</b>		No
<b>1c</b>		No
<b>1d</b>		No
<b>1e</b>		No
<b>1f</b>		No
<b>1g</b>		No
<b>1h</b>		No
<b>1i</b>		No
<b>1j</b>		No
<b>1k</b>		No
<b>1l</b>		No
<b>1m</b>		No
<b>1n</b>		No
<b>1o</b>		No
<b>1p</b>	Yes	
<b>1q</b>		No
<b>1r</b>	Yes	
<b>1s</b>		No

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
<b>(1)</b> WRI INDIA PRIVATE UNLIMITED	P	502,704	CASH
<b>(2)</b> WRI INDIA PRIVATE UNLIMITED	R	3,160,581	CASH
<b>(3)</b> WRI EUROPE STICHTING	P	4,422,699	CASH
<b>(4)</b> WRI EUROPE STICHTING	R	11,299,718	CASH
<b>(5)</b> FUNDACION WRI COLOMBIA	R	1,338,544	CASH



**Part VII Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference

Explanation

Schedule R (Form 990) 2021

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