Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

For calendar year 2023, or tax year beginning 01-01-2023 , and ending 12-31-2023

Name of foundation
EWING MARION KAUFFMAN FOUNDATION

A Employer identification number
43-6064859

Number and street (or P.O. box number if mail is not delivered to street address)
4801 ROCKHILL ROAD

Room/suite

B Telephone number (see instructions)
(816) 932-1000

City or town, state or province, country, and ZIP or foreign postal code
KANSAS CITY, MO 641102046

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 2,999,591,644

J Accounting method: ☑ Cash ☐ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)				
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments				
	4	Dividends and interest from securities	22,190,449	36,513,313		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	150,726,722			
	b	Gross sales price for all assets on line 6a 1,041,035,091				
	7	Capital gain net income (from Part IV, line 2)		129,392,905		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	852,071	9,705,051	613,871	
	12	**Total.** Add lines 1 through 11	173,769,242	175,611,269	613,871	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	2,533,650	0	0	2,533,650
	14	Other employee salaries and wages	12,798,230	1,540,270	0	11,257,960
	15	Pension plans, employee benefits	4,202,878	311,040	0	3,891,838
	16a	Legal fees (attach schedule)	222,782	91,885	0	130,897
	b	Accounting fees (attach schedule)	214,950	19,000	0	195,950
	c	Other professional fees (attach schedule)	24,463,145	11,904,883	0	12,558,262
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	161,276	384,597	0	0
	19	Depreciation (attach schedule) and depletion				
	20	Occupancy	2,604,617	24,368	0	2,580,249
	21	Travel, conferences, and meetings	2,286,452	77,402	0	2,206,333
	22	Printing and publications	11,039	0	0	11,039
	23	Other expenses (attach schedule)	5,351,922	17,551,886	0	2,882,007
	24	**Total operating and administrative expenses.** Add lines 13 through 23	54,850,941	31,905,331	0	38,248,185
	25	Contributions, gifts, grants paid	91,171,898			90,924,548
	26	**Total expenses and disbursements.** Add lines 24 and 25	146,022,839	31,905,331	0	129,172,733
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	27,746,403			
	b	**Net investment income** (if negative, enter -0-)		143,705,938		
	c	**Adjusted net income** (if negative, enter -0-)			613,871	

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	56,213,913	63,441,542	63,443,787
	3	Accounts receivable ▶ 12			
		Less: allowance for doubtful accounts ▶	63,796	12	12
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule)	1,020,921,636	1,048,296,726	1,195,260,062
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	1,292,038,082	1,285,931,649	1,728,935,133
	14	Land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)	12,800,000	11,952,650	11,952,650
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	2,382,037,427	2,409,622,579	2,999,591,644
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	187,307	26,220	
	23	**Total liabilities**(add lines 17 through 22)	187,307	26,220	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☐ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions			
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☑ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds	0	0	
	27	Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28	Retained earnings, accumulated income, endowment, or other funds	2,381,850,120	2,409,596,359	
	29	**Total net assets or fund balances** (see instructions)	2,381,850,120	2,409,596,359	
	30	**Total liabilities and net assets/fund balances** (see instructions)	2,382,037,427	2,409,622,579	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	2,381,850,120
2	Enter amount from Part I, line 27a	2	27,746,403
3	Other increases not included in line 2 (itemize) ▶	3	0
4	Add lines 1, 2, and 3	4	2,409,596,523
5	Decreases not included in line 2 (itemize) ▶	5	164
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	2,409,596,359

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	CUSTODIED ACCOUNTS:	P		
b	CASH ACCOUNT	P		
c	HARRIS ASSOCIATES	P		
d	VANGUARD	P		
e	NUANCE INVESTMENTS	P		
	CONESTOGA CAPITAL ADVISORS	P		
	SANDS CAPITAL MANAGEMENT	P		
	WELLINGTON MANAGEMENT	P		
	BLS CAPITAL	P		
	RWC	P		
	BROWN	P		
	AZARIAS	P		
	CANTILLON	P		
	BROKER ACCOUNTS:	P		
	JP MORGAN DISTRIBUTION	P		
	PARTNERSHIPS:	P		
	ABINGWORTH III B LP	P		
	AG CSF2A (ANNEX) DISLOCATION HOLDINGS FUND (ANGELO GORDON)	P		
	ATALAN PARTNERS, LP	P		
	BAIN CAPITAL REAL ESTATE FUND I-B, LP	P		
	BENCHMARK CAPITAL PARTNERS V, LP	P		
	BENCHMARK CAPITAL PARTNERS VII, LP	P		
	BENCHMARK CAPITAL PARTNERS VII (AIV), LP	P		
	BENCHMARK CAPITAL PARTNERS VIII, LP	P		
	BENCHMARK CAPITAL PARTNERS IX, LP	P		
	BESSEMER VENTURE PARTNERS VII INSTITUTIONAL LP	P		
	BESSEMER VENTURE PARTNERS VIII INSTITUTIONAL, LP	P		
	DBAG VI (GUERNSEY)(FOREIGN - K-1 EQUIVALENT PROVIDED)	P		
	DBAG FUND VII SCSP (FOREIGN - K-1 EQUIVALENT PROVIDED)	P		
	DBAG FUND VII-B SCSP (FOREIGN - K-1 EQUIVALENT PROVIDED)	P		
	EUROPEAN SECONDARY DEVELOPMENT FUND IV, LP (FOREIGN PARTNERSHIP)	P		
	FORBION CAPITAL FUND IV C.V.	P		
	FORBION GROWTH OPPORTUNITIES FUND II	P		
	GENERAL ATLANTIC PARTNERS 87, L.P.	P		
	GENERAL ATLANTIC PARTNERS 93, L.P.	P		
	GENERAL ATLANTIC PARTNERS 100, L.P.	P		
	GENERAL ATLANTIC PARTNERS AIV-1 A, L.P.	P		
	GENERAL ATLANTIC PARTNERS (BERMUDA) II L.P.	P		
	GENERAL ATLANTIC PARTNERS (BERMUDA) III L.P.	P		
	GENERAL ATLANTIC PARTNERS (BERMUDA) IV L.P.	P		
	GOLDMAN SACHS VINTAGE FUND III (NO K-1 OFFSHORE)	P		
	GREAT POINT DEVELOPERS	P		
	GREAT RANGE CAPITAL FUND II	P		
	HAWKEYE CAPITAL INSTITUTIONAL LP	P		
	HEARD HIGH CONVICTION LONG ONLY FUND LL	P		
	INSIGHT PARTNERS XII	P		
	INTERSOUTH PARTNERS VI	P		
	INTERSOUTH PARTNERS VII	P		
	LINDEN CAPITAL PARTNERS II LP	P		
	MADRONA ACCELERATION FUND, LP	P		
	MADRONA VENTURE FUND III	P		
	MADRONA VENTURE FUND IV, LP	P		
	MADRONA VENTURE FUND V, LP	P		
	MADRONA VENTURE FUND VI, LP	P		
	MADRONA VENTURE FUND VII, LP	P		
	MADRONA VENTURE FUND VII EXTENSION, LP	P		
	MADRONA VENTURE FUND VIII, LP	P		
	MADRONA VENTURE FUND IX, LP	P		
	MERIT ENERGY PARTNERS F-II, LP	P		
	OHA STRATEGIC FUND II, LP	P		
	PIMCO BRAVO FUND III ONSHORE FEEDER TE, LP	P		
	QUANTUM ENERGY PARTNERS VII, LP	P		
	QUANTUM ENERGY PARTNERS VII CO-INVESTMENT, LP	P		
	RIVERSIDE FUND IV	P		
	RIVERSIDE FUND V	P		
	TURNER-AGASSI CHARTER SCHOOL FACILITIES FUND, LP	P		
	VENROCK ASSOCIATES III, LP	P		
	WINGATE PARTNERS IV, LP	P		

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				0
b			161	-161
c	90,206,844		79,141,004	11,065,840
d	53,380,074		49,017,985	4,362,089
e	96,778,462		99,338,001	-2,559,539
	5,069,014		2,653,698	2,415,316
	31,249,011		21,897,836	9,351,175
	95,666,154		89,409,709	6,256,445
	89,587,551		65,762,024	23,825,527
	165,602,656		163,121,482	2,481,174
	9,818,206		11,345,037	-1,526,831
	93,474,565		94,992,576	-1,518,011
	215,547,183		211,615,585	3,931,598
				0
	17,416,667		17,828,629	-411,962
				0
			113,289	-113,289
	62,938			62,938
			743,173	-743,173
	266,009			266,009
			11,671	-11,671
	76,441			76,441
			48,885	-48,885
			56,856	-56,856
			144,616	-144,616
	1,446,967			1,446,967
	14,276,854			14,276,854
	1,819,743			1,819,743
	5,770,532			5,770,532
	1,145,561			1,145,561
	910,442			910,442
	5,897,044			5,897,044
	4,577,892			4,577,892
	1,418			1,418
	10,518,914			10,518,914
	17,854,418			17,854,418
	1,277,057			1,277,057
	1,128,372			1,128,372
	1,030,219			1,030,219
	1,007,574			1,007,574
	13,940			13,940
	24,045			24,045
	51,237			51,237
			364,337	-364,337
	1,514,346			1,514,346
			305,188	-305,188
			209,143	-209,143
	364,059			364,059
	757			757
			2,240	-2,240
	97,240			97,240
			654,848	-654,848
			8,652	-8,652
	1,032,858			1,032,858
			1,205,779	-1,205,779
			120,001	-120,001
			65,668	-65,668
			5,382	-5,382
			1,186,051	-1,186,051
	849,155			849,155
			127,545	-127,545
	583,474			583,474
	119,867			119,867
			107,904	-107,904
	3,277,111			3,277,111
			37,231	-37,231
	217,154			217,154
	25,066			25,066

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				0
b				-161
c				11,065,840
d				4,362,089
e				-2,559,539
				2,415,316
				9,351,175
				6,256,445
				23,825,527
				2,481,174
				-1,526,831
				-1,518,011
				3,931,598
				0
				-411,962
				0
				-113,289
				62,938
				-743,173
				266,009
				-11,671
				76,441
				-48,885
				-56,856
				-144,616
				1,446,967
				14,276,854
				1,819,743
				5,770,532
				1,145,561
				910,442
				5,897,044
				4,577,892
				1,418
				10,518,914
				17,854,418
				1,277,057
				1,128,372
				1,030,219
				1,007,574
				13,940
				24,045
				51,237
				-364,337
				1,514,346
				-305,188
				-209,143
				364,059
				757
				-2,240
				97,240
				-654,848
				-8,652
				1,032,858
				-1,205,779
				-120,001
				-65,668
				-5,382
				-1,186,051
				849,155
				-127,545
				583,474
				119,867
				-107,904
				3,277,111
				-37,231
				217,154
				25,066

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	129,392,905
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	0

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**			1	1,997,513
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			2	0
3	Add lines 1 and 2			3	1,997,513
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)			4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-			5	1,997,513
6	Credits/Payments:				
a	2023 estimated tax payments and 2022 overpayment credited to 2023	6a	3,485,604		
b	Exempt foreign organizations—tax withheld at source	6b	0		
c	Tax paid with application for extension of time to file (Form 8868)	6c	0		
d	Backup withholding erroneously withheld	6d	0		
7	Total credits and payments. Add lines 6a through 6d			7	3,485,604
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.			8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶			9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶			10	1,488,091
11	Enter the amount of line 10 to be: **Credited to 2024 estimated tax** ▶ 1,488,091	**Refunded** ▶		11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3	Yes	
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ AL, AR, AZ, CA, CO, CT, FL, GA, HI, ID, IL, IN, IA, KS, LA, MD, MA, MI, MN, MS, MO, MT, NE, NM, NY, NC, ND, OK, OR, RI, SC, TN, UT, VT, VA, WV, WI			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2023 or the taxable year beginning in 2023? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12	Yes	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ WWW.KAUFFMAN.ORG	13	Yes	

14 The books are in care of ▶ KRISTIN BECHARD Telephone no. ▶ (816) 932-1000

Located at ▶ 4801 ROCKHILL ROAD KANSAS CITY MO ZIP+4 ▶ 641102046

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ **15**

			Yes	No
16	At any time during calendar year 2023, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶ BR, CA, CI, CH, CO, CY, EZ, DA, EG, GH, GR, HK, HU, IC, IN, ID, EI, IS, KU, MY, MO, NI, PE, PL, PO, OA, RS, KS, SW, TW, TZ, TU, UG, AE, UK, ZA	16	Yes	

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2023?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2023, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2023?	2a		No
	If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	Yes	
b	If "Yes," did it have excess business holdings in 2023 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2023.)*	3b		No
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2023?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)	Yes	
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)	Yes	
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	5d	Yes	
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
KRISTIN BECHARD 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TREASURER 40.00	432,381	85,206	0
MARY SUSAN CHAMBERS 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE & INTERIM CEO 8.00	60,000	0	0
MATT CONDON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
KAREN DANIEL 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
ESTHER GEORGE 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE, CHAIR 12.00	100,000	0	0
DEANGELA BURNS WALLACE 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	PRESIDENT & CEO 40.00	331,061	50,764	0
CARLOS RANGEL 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	0	0	0
ANITA NEWTON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
EARL MARTIN PHALEN 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
MIRIAM RIVERA 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
PAUL SCHOFER 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
JOHN E TYLER III 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	GENERAL COUNSEL & SECRETARY 40.00	550,208	69,105	0
CARMEN TAPIO 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	15,000	0	0
MAURICE WATSON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	15,000	0	0
WENDY GUILLIES 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	FORMER PRESIDENT & FORMER CEO 0.00	670,000	502,530	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
LISA MURRAY 4801 ROCKHILL ROAD KANSAS CITY, MO 64110	CHIEF INVESTMENT OFF 40.00	832,352	95,583	0
AARON NORTH 4801 ROCKHILL ROAD KANSAS CITY, MO 64110	VICE PRESIDENT 40.00	473,292	84,543	0
BRIAN SCHARF 4801 ROCKHILL ROAD KANSAS CITY, MO 64110	MANAGING DIRECTOR 40.00	413,410	81,934	0
PHILIP GASKIN 4801 ROCKHILL ROAD KANSAS CITY, MO 64110	VICE PRESIDENT 40.00	397,596	38,951	0
GLORIA JACKSON-LEATHERS 4801 ROCKHILL ROAD KANSAS CITY, MO 64110	VICE PRESIDENT 40.00	295,200	58,538	0

Total number of other employees paid over $50,000 ▶ 85

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
BLS CAPITAL STRANDVEJEN 724 KLAMPENBORG 2930 DA	INVESTMENT MANAGEMENT SERVICES	1,608,667
FORBION FUNDS GOOIMEER 2-35 NAARDEN,DC 1411 NL	INVESTMENT MANAGEMENT SERVICES	1,589,132
DBAG FUNDS SECOND FLOOR LA PLAIDERIE CHAMBERS LA PLAIDERIE ST P GY1 1 WG GK	INVESTMENT MANAGEMENT SERVICES	1,510,580
SANDS CAPITAL MANAGEMENT LLC 1000 WILSON BLVD SUITE 3000 ARLINGTON,VA 22209	INVESTMENT MANAGEMENT SERVICES	1,301,446
HARRIS ASSOCIATES LP 111 SOUTH WACKER DRIVE SUITE 4600 CHICAGO,IL 60606	INVESTMENT MANAGEMENT SERVICES	1,196,342

Total number of others receiving over $50,000 for professional services. . . . . ▶

89

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 CAREER & EMPLOYMENT READY:THE FOUNDATION SEEKS TO PREPARE PEOPLE FOR SUCCESS IN THEIR JOBS AND CAREERS. PART OF THE FOUNDATION'S ENTREPRENEURIAL LEARNING INITIATIVE IS TO ENSURE INDIVIDUALS ARE EQUIPPED WITH INFORMATION, RESOURCES, CREDENTIALS, AND CONFIDENCE TO NAVIGATE, SEEK, SECURE, AND ADVANCE SUSTAINABLE EMPLOYMENT ALONG THEIR CHOSEN CAREER PATHS, INCLUDING STARTING AND GROWING A BUSINESS.	2,776,253
2 ENTREPRENEURIAL LEARNING:THE FOUNDATION SEEKS TO PREPARE PEOPLE FOR SUCCESS IN THEIR JOBS AND CAREERS. PART OF THE FOUNDATION'S ENTREPRENEURIAL LEARNING INITIATIVE IS TO ENSURE INDIVIDUALS ARE EQUIPPED WITH INFORMATION, RESOURCES, CREDENTIALS, AND CONFIDENCE TO NAVIGATE, SEEK, SECURE, AND ADVANCE SUSTAINABLE EMPLOYMENT ALONG THEIR CHOSEN CAREER PATHS, INCLUDING STARTING AND GROWING A BUSINESS. THE FOUNDATION SUPPORTS ENTREPRENEURIAL LEARNING THROUGH PROGRAMS SUCH AS 1 MILLION CUPS (1MC) AND KAUFFMAN FASTTRAC. 1MC PROVIDES A SUPPORTIVE, INCLUSIVE SPACE FOR ENTREPRENEURS AND THEIR COMMUNITIES TO GATHER AND CONNECT, WHERE THEY CAN WORK THROUGH BUSINESS CHALLENGES AND IDENTIFY OPPORTUNITIES. KAUFFMAN FASTTRAC PROVIDES ACCESS TO FREE CONTENT, TEMPLATES, AND TOOLS THAT HELP ASPIRING ENTREPRENEURS REFINE THEIR VISION INTO A RESEARCHED AND TESTED BUSINESS PLAN.	2,071,972
3 CONVENING:THE FOUNDATION'S 40,000-SQUARE-FOOT CONFERENCE CENTER SERVES AS A COMMUNITY RESOURCE, PROVIDING MEETING FACILITIES, STATE-OF-THE-ART TECHNOLOGY AND AMENITIES FOR A WIDE RANGE OF LOCAL, REGIONAL AND NATIONAL GATHERINGS. WE PROVIDE THE SPACE AT NO CHARGE FOR NONPROFITS TO USE FOR THEIR CHARITABLE PROGRAMS AND ACTIVITIES. IN ADDITION, THE FOUNDATION USES THE SPACE TO FURTHER ITS OWN CONVENING PURPOSES AS WELL.	1,591,034
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions. 3	
Total. Add lines 1 through 3 . . . . . ▶	0

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities			1a	1,157,962,873
b	Average of monthly cash balances			1b	77,809,602
c	Fair market value of all other assets (see instructions)			1c	1,623,841,247
d	**Total** (add lines 1a, b, and c)			1d	2,859,613,722
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0		
2	Acquisition indebtedness applicable to line 1 assets			2	0
3	Subtract line 2 from line 1d			3	2,859,613,722
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)			4	42,894,206
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3			5	2,816,719,516
6	**Minimum investment return.** Enter 5% (0.05) of line 5			6	140,835,976

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6			1	140,835,976
2a	Tax on investment income for 2022 from Part V, line 5	2a	1,997,513		
b	Income tax for 2022. (This does not include the tax from Part V.)	2b			
c	Add lines 2a and 2b			2c	1,997,513
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	138,838,463
4	Recoveries of amounts treated as qualifying distributions			4	1,019,460
5	Add lines 3 and 4			5	139,857,923
6	Deduction from distributable amount (see instructions)			6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1			7	139,857,923

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	129,172,733
b	Program-related investments—total from Part VIII-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4	4	129,172,733

Part XII Undistributed Income (see instructions)

		(a) Corpus	(b) Years prior to 2022	(c) 2022	(d) 2023
1 Distributable amount for 2023 from Part X, line 7					139,857,923
2 Undistributed income, if any, as of the end of 2022:					
a Enter amount for 2022 only.				0	
b Total for prior years: 2021, 2020, 2019			0		
3 Excess distributions carryover, if any, to 2022:					
a From 2018.	325,648				
b From 2019.	4,094,826				
c From 2020.					
d From 2021.	14,757,411				
e From 2022.	32,977,738				
f **Total** of lines 3a through e		52,155,623			
4 Qualifying distributions for 2023 from Part XI, line 4: ▶ $ 129,172,733					
a Applied to 2022, but not more than line 2a				0	
b Applied to undistributed income of prior years (Election required—see instructions).			0		
c Treated as distributions out of corpus (Election required—see instructions).		0			
d Applied to 2023 distributable amount					129,172,733
e Remaining amount distributed out of corpus		0			
5 Excess distributions carryover applied to 2023. *(If an amount appears in column (d), the same amount must be shown in column (a).)*		10,685,190			10,685,190
6 **Enter the net total of each column as indicated below:**					
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5		41,470,433			
b Prior years' undistributed income. Subtract line 4b from line 2b			0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed			0		
d Subtract line 6c from line 6b. Taxable amount —see instructions			0		
e Undistributed income for 2022. Subtract line 4a from line 2a. Taxable amount—see instructions				0	
f Undistributed income for 2023. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2024					0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)		0			
8 Excess distributions carryover from 2018 not applied on line 5 or line 7 (see instructions) . . .		0			
9 **Excess distributions carryover to 2024.** Subtract lines 7 and 8 from line 6a		41,470,433			
10 Analysis of line 9:					
a Excess from 2019					
b Excess from 2020					
c Excess from 2021. . . .	8,492,695				
d Excess from 2022	32,977,738				
e Excess from 2023					

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2023, enter the date of the ruling . . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2023	**(b)** 2022	**(c)** 2021	**(d)** 2020	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). . . .					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

EWING MARION KAUFFMAN FOUNDATION
4801 ROCKHILL ROAD
KANSAS CITY, MO 64110
(816) 932-1000

b The form in which applications should be submitted and information and materials they should include:

SUBMIT REQUESTS THROUGH THE FOUNDATION'S GRANT APPLICATION AND INFORMATION PORTAL AT: HTTPS://KAUFFMAN.FLUXX.IO

c Any submission deadlines:

AS OF 12/31/23, WE GENERALLY DO NOT HAVE PROPOSAL DEADLINES OR ESTABLISHED FUNDING LIMITS.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

HOWEVER, THE FOUNDATION PERIODICALLY CONDUCTS REQUESTS FOR FUNDING PROPOSALS THAT REQUIRE CONSISTENT INFORMATION AND HAVE DEADLINES. WE HAVE NOT ESTABLISHED MAXIMUM OR MINIMUM DOLLAR AMOUNTS. GRANT AMOUNTS VARY DEPENDING THE SCOPE OF THE SPECIFIC PROJECT AND THE SIZE OF THE ORGANIZATION. GRANT APPLICANTS ARE ASKED TO REVIEW OUR STRATEGIC DIRECTION AND FUNDING GUIDELINES. IF THERE IS A STRONG MATCH, WE REQUEST APPLICANTS TO PROCEED TO OUR GRANTS MANAGEMENT PORTAL TO BEGIN THE GRANT APPLICATION PROCESS.

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a TOTAL OF RETURN OF UNUSED GRANT FUNDS			01		419,460
b OTHER REVENUE			01	14	
c ROYALTY/HONORARIUM INCOME			15	1,001	
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	22,190,449	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income			19	4,137	
8 Gain or (loss) from sales of assets other than inventory			18	150,726,722	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a PROMISSORY NOTE INT PMTS			01	193,396	0
b STATE TAX REFUNDS			01	92,375	0
c PROGRAM RELATED INVESTMENT INCOME			01	102,556	0
d CURRENCY GAIN			01	39,132	0
e					
12 Subtotal. Add columns (b), (d), and (e)		0		173,349,782	419,460

13 Total. Add line 12, columns (b), (d), and (e) **13** 173,769,242

(See worksheet in line 13 instructions to verify calculations.)

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)
1 A	RETURN OF UNUSED GRANT FUNDS

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)	Yes	
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements
1a(1)	0	SEE PART VI-B & STMT 16	SEE STATEMENT 16, EXPENDITURE RESPONSIBILITY STATEMENTS

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

▶ Signature of officer or trustee — Date 2024-10-12 — ▶ Title

May the IRS discuss this return with the preparer shown below? See instructions. ☐ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶☐	PTIN
ANNE WALKER				P00377634
Firm's name ▶ RUBINBROWN LLP				Firm's EIN ▶43-0765316
Firm's address ▶ 1200 MAIN STREET SUITE 1000 KANSAS CITY, MO 64105				Phone no. (816) 472-1122

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CBIZ MHM LLC	73,290	0	0	73,290
FORVIS, LLP	65,100	0	0	65,100
RUBINBROWN, LLP	55,061	19,000	0	36,061
ADP, INC.	12,724	0	0	12,724
FOX FORENSIC ACCTNG LLC	8,775	0	0	8,775

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
ALTCAP - GRANT #202109-11336	3200 WAYNE AVENUE KANSAS CITY, MO 64109	2021-12-09	5,300,000	ALTCAP HAS RECEIVED A TOTAL OF $5,300,000 AS OF THE LAST PAYMENT ON OCTOBER 17, 2023. THE GRANT IS SUPPORT TO CAPITALIZE A $5 MILLION LOAN FUND TO SERVE ENTREPRENEURS IN LOW TO MODERATE INCOME AREAS AND/OR WHO HAVE BEEN DENIED ACCESS TO CAPITAL DUE TO HISTORIC OR SYSTEMIC CONDITIONS BASED ON THEIR RACE; SUPPORT FOR CAPACITY BUILDING TO DEPLOY THE FUND.	2,972,690	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/29/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
CIRCULAR BOARD INC - GRANT #202208-12925	1275 4TH STREET 176 SANTA ROSA, CA 95404	2022-12-13	445,000	CIRCULAR BOARD, INC. HAS RECEIVED A TOTAL OF $445,000 AS OF THE LAST PAYMENT ON DECEMBER 15, 2022. THE GRANT IS SUPPORT TO BUILD A DIGITAL FINANCIAL HEALTH SCORE TOOL "SCORE AND ASSOCIATED WITH TECHNICAL ASSISTANCE FOR ENTREPRENEURS - THAT WILL BOTH BE FREE AND OPEN TO ALL USERS WHO CHOOSE TO ACCESS THEM THROUGH THE PLATFORM - THROUGH EDUCATIONAL GUIDES AND MILESTONES.	445,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	04/14/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THERFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
CIVIC COUNCIL OF GREATER KANSAS CITY - GRANT #202205-12448	2300 MAIN ST STE 915 KANSAS CITY, MO 64108	2022-06-07	575,000	CIVIC COUNCIL OF GREATER KANSAS CITY HAS RECEIVED A TOTAL OF $575,000 AS OF THE LAST PAYMENT ON MAY 9, 2023. IN 2023, THIS GRANT WAS AMENDED FROM THE ORIGINAL $225,000 TO $575,000. THE GRANT IS SUPPORT TO PROVIDE FUNDING THAT WILL ENABLE THE CIVIC COUNCIL TO PROVIDE ADMINISTRATIVE AND PROGRAM SUPPORT TO THE CIVIC COUNCIL FOUNDATION THAT WILL ENABLE THE MIT REAP COHORTS TO ATTEND THE EDUCATIONAL PROGRAM.	314,962	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	05/10/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THERFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
EASTWOOD LEARNING CENTER LLC - GRANT #202105-10615	7712 E 52ND STREET KANSAS CITY, MO 64129	2021-08-10	7,838	EASTWOOD LEARNING CENTER HAS RECEIVED A TOTAL OF $7,838 AS OF THE LAST PAYMENT ON NOVEMBER 8, 2022. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	7,838	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/06/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
HOLY ROSARY CREDIT UNION - GRANT #202203-12127	533 CAMPBELL STREET KANSAS CITY, MO 64106	2022-06-14	3,300,000	HOLY ROSARY CREDIT UNION HAS RECEIVED A TOTAL OF $2,300,000 AS OF THE LAST PAYMENT ON JULY 31, 2023. THIS GRANT IS SUPPORT FOR EXPANDING THE ABILITY TO DEPLOY LOANS FOR ECONOMICALLY DISADVANTAGED ENTREPRENEURS IN LOW TO MODERATE INCOME AREAS.	188,818	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/31/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202209-13130	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2022-11-18	2,600,000	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $2,100,000 AS OF THE LAST PAYMENT ON DECEMBER 1, 2023. THE GRANT IS SUPPORT TO INCREASE COLLEGE ACCESS AND GRADUATION RATES FOR STUDENTS FACING BARRIERS RELATED TO RACE, INCOME, AND GEOGRAPHY, AND TO INCREASE ACCESS TO THE PROX SUMMER INTERNSHIP PROGRAM FOR HIGH SCHOOL STUDENTS.	1,849,964	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/31/24		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KD ACADEMY EARLY LEARNING CENTER - GRANT #202105-10618	2141 PROSPECT AVE KANSAS CITY, MO 64127	2021-08-15	21,700	KD ACADEMY EARLY LEARNING CENTER HAS RECEIVED A TOTAL OF $21,700 AS OF THE LAST PAYMENT ON MARCH 10, 2023. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	21,700	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/12/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
									OF THE REPORT WAS MADE.
KIDS IN CHRIST ACADEMY - GRANT #202105-10614	4245 INDIANA AVENUE KANSAS CITY, MO 64130	2021-08-23	56,015	KIDS IN CHRIST ACADEMY HAS RECEIVED A TOTAL OF $56,015 AS OF THE LAST PAYMENT ON OCTOBER 21, 2022. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	56,015	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/04/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
RENDER'S HOPE DAY SCHOOL INC - GRANT #202206-12536	3625 BLUE RIDGE BLVD INDEPENDENCE, MO 64052	2022-09-15	156,000	RENDER'S HOPE DAY SCHOOL, INC. HAS RECEIVED A TOTAL OF $156,000 AS OF THE LAST PAYMENT ON SEPTEMBER 26, 2023. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOWER-INCOME CHILDREN IN KANSAS CITY REGION.	156,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	03/01/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
SEAL OF FUN DAYCARE - GRANT #202105-10609	838 OHIO AVENUE KANSAS CITY, MO 66101	2021-08-04	14,750	SEAL OF FUN DAYCARE HAS RECEIVED A TOTAL OF $14,750 AS OF THE LAST PAYMENT ON FEBRUARY 21, 2023. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO COACHING AND EDUCATION TO IMPROVE HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	14,750	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	05/22/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
THE VINEYARD DAYCARE CENTER - GRANT #202105-10623	1619 QUINDARO BLVD KANSAS CITY, MO 66104	2021-09-08	36,847	THE VINEYARD DAYCARE CENTER HAS RECEIVED A TOTAL OF $24,222 AS OF THE LAST PAYMENT ON SEPTEMBER 22ND, 2021. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	24,222	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	04/29/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
WE DEVELOPMENT FEDERAL CREDIT UNION - GRANT #202208-13021	3123 PROSPECT AVENUE KANSAS CITY, MO 64128	2022-11-18	250,000	WE DEVELOPMENT FEDERAL CREDIT UNION HAS RECEIVED A TOTAL OF $250,000 AS OF THE LAST PAYMENT ON JULY 25, 2023. THE GRANT IS SUPPORT FOR WEDEVELOPMENT FEDERAL CREDIT UNION (WDFCU) TO PROVIDE FINANCIAL WEALTH COACHING, FINANCIAL EDUCATION AND ALTERNATIVE FINANCING SERVICES TO MEMBERS OF LOW TO MODERATE INCOME (LMI) COMMUNITIES IN THE KANSAS CITY METRO AREA.	250,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	05/03/2024		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
MURIEL MCBRIEN KAUFFMAN FOUNDATION - GRANT #202312-14589	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2023-12-14	170,640	MURIEL MCBRIEN KAUFFMAN FOUNDATION HAS RECEIVED A TOTAL OF $170,640 AS OF THE LAST PAYMENT ON DECEMBER 14, 2023. THE GRANT IS IN-KIND GRANT SUPPORT FOR OFFICE SPACE RENT PROVIDED TO THE MURIEL MCBRIEN KAUFFMAN FOUNDATION BY THE EWING MARION KAUFFMAN FOUNDATION.	170,640	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/14/23		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202312-14590	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2023-12-14	316,706	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $316,706 AS OF THE LAST PAYMENT ON DECEMBER 14, 2023. THE GRANT IS IN-KIND GRANT SUPPORT FOR RENT, MASTER SERVICE AGREEMENT INCLUDING ADMINISTRATION OF SCHOLARSHIPS, AND OTHER EXPENSES INCURRED BY THE KAUFFMAN FOUNDATION ON BEHALF OF KAUFFMAN SCHOLARS, INC.	316,706	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/14/23		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202106-10718	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2021-12-03	2,000,000	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $2,000,000 AS OF THE LAST PAYMENT ON OCTOBER 1, 2022. THE GRANT IS SUPPORT TO INCREASE COLLEGE ACCESS AND GRADUATION RATES FOR STUDENTS FACING BARRIERS RELATED TO RACE, INCOME, AND GEOGRAPHY.	1,601,285	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/31/23		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
									FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Identifier	Return Reference	Explanation
	PART II, LINE 10B, INVESTMENTS - CORPORATE STOCK	EXPLANATION:THE FOLLOWING SECURITIES ARE INCLUDED IN "OTHER EQUITIES":2023 BOOK VALUE:ZALANDO SE 4,409,590 ZOETIS INC 2,999,975 OPEN TRADE PURCHASES (6,934,620)OPEN TRADE SALES 5,739,176TOTAL TO PART II, LINE 10B 2023 BOOK VALUE: 6,214,1222023 FAIR MARKET VALUE:ZALANDO SE 2,427,597 ZOETIS INC 3,187,131OPEN TRADE PURCHASES (7,010,812)OPEN TRADE SALES 5,738,557TOTAL TO PART II, LINE 10B 2023 BOOK VALUE: 4,342,473
	PART VII, LINE 1, REGARDING WENDY GUILLIES	COMPENSATION INCLUDES PAYMENT OF BASE COMPENSATION PAYMENTS PER THE RETIREMENT AGREEMENT OF $670,000, OTHER BENEFITS OF $27,946, AND AN OBLIGATION TO PAY BASE COMPENSATION PER THE RETIREMENT AGREEMENT AFTER THE DECEMBER 31, 2023 TAX YEAR OVER A 9 MONTH PERIOD OF $474,584 DURING WHICH THERE ARE ONGOING OBLIGATIONS FROM HER. PLEASE NOTE: THE INSTRUCTIONS FOR FORM 990PF REQUIRE COLUMN (D) TO INCLUDE SALARIES AND OTHER COMPENSATION EARNED DURING THE PERIOD COVERED BY THE RETURN, EVEN THOUGH THEY ARE NOT PAID IN THE YEAR BEING REPORTED.

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION
EIN: 43-6064859

Name of Stock	End of Year Book Value	End of Year Fair Market Value
3M CO	6,342,788	6,024,629
AAON INC	843,202	3,191,701
ABBVIE INC	2,418,246	2,585,080
ADVANTEST CORP	1,655,008	1,899,065
ADYEN NV	5,796,066	10,755,362
AGILENT TECHNOLOGIES INC	7,383,010	9,100,487
AIRBNB INC	1,795,487	2,091,110
AI BELL PLC	2,446,420	1,779,955
ALBEMARLE CORP	199,445	202,128
ALIBABA GROUP HOLDING LTD	7,508,680	4,060,309
ALIGN TECHNOLOGY INC	1,259,830	2,018,630
ALLIANZ SE	4,554,183	5,779,715
ALPHABET INC	347,439	1,423,111
ALPHABET INC CL A	15,188,135	22,152,271
ALTAIR ENGINEERING INC	1,038,083	2,295,191
AMAZON.COM INC	6,601,815	15,078,678
AMBU	4,192,288	2,672,640
AMERICAN INTERNATIONAL GROUP	4,014,128	5,270,950
AMERICAN TOWER CORP	4,926,173	5,246,316
AMERICAN WATER WORKS CO INC	1,267,926	1,195,301
AMPHENOL CORP CL A	135,954	206,991
ANALOG DEVICES INC	6,469,314	7,238,108
ANHEUSER BUSCH INBEV SA/NV	17,885,463	20,933,685
APPLE INC	4,612,614	4,025,640
APPLIED MATERIALS INC	5,815,633	6,388,799
APTARGROUP INC	549,247	590,162
ARGAN INC	3,015,265	3,492,078
ASIAN PAINTS LTD	1,486,681	4,402,191
ASML HOLDING NV	2,498,870	11,717,870
ATLASSIAN CORP PLC	1,767,635	6,240,257
AUTO TRADER GROUP PLC	3,372,070	4,124,469
AUTODESK INC	4,220,051	4,707,199
AUTOMATIC DATA PROCESSING	13,129,568	15,476,430
AUTOZONE INC	6,515,377	8,113,644
AVASTA CORP	1,122,056	1,030,384
AXON ENTERPRISE INC	6,535,004	9,243,306
AXA SA	1,481,174	1,172,020
AZIMUT HOLDING SPA	1,815,344	1,984,162
BAJAJ FINANCE LTD	1,303,280	1,284,610
BALCHEM CORP	640,167	1,766,456
BANK OF AMERICA CORP	4,087,748	5,481,479
BANK RAKYAT INDONESIA PERSERO	5,313,41	5,008,959
BAYER AG	9,344,409	6,082,617
BECTON DICKINSON & CO	2,626,519	2,400,750
BEACHLINE INC	677,020	1,077,080
BLACKROCK INC	4,060,846	4,773,384
BLOCK INC	12,093,589	6,240,242
BOOZT AB	9,339,282	8,140,878
BROADCOM INC	9,019,711	11,740,718
BRUNSWICK CORP/DE	2,076,509	2,015,935
BUDWEISER BREWING CO	12,675,273	9,758,796
CAL MAINE FOODS INC	1,159,567	1,446,745
CALAVO GROWERS INC	1,100,646	721,016
CALIFORNIA WATER SERVICE GROUP	1,602,030	1,599,360
CARECO CORP	3,063,350	2,785,780
CANADIAN PACIFIC KANSAS CITY	2,006,363	2,150,906
CARGESHOP SE	4,293,373	4,774,712
CAPITAL ONE FINANCIAL CORP	5,129,077	7,211,609
CAR GROUP LTD	2,700,841	3,116,096
CASELLA WASTE SYSTEMS INC	1,515,321	2,664,216
CBRE GROUP INC	4,921,120	5,569,202
CDW CORP/DE	3,408,037	3,642,803
CELLNEX TELECOM SA	1,287,473	1,523,075
CENTENE CORP	1,861,474	1,877,513
CHARLES SCHWAB CORP/THE	293,762	730,435
CHARTER COMMUNICATIONS INC	6,888,950	6,941,825
CHRISTIAN DIOR SE	1,167,065	1,535,726
CHUBB LTD	339,978	372,448
CISCO SYSTEMS INC	3,526,186	3,384,840
CLEARWATER ANALYTICS HOLDINGS	1,119,944	1,350,522
CLOROX COMPANY	2,265,084	2,303,041
CLOUDFLARE INC	7,806,797	6,120,443
CME GROUP INC	4,285,521	4,402,804
CNH INDUSTRIAL NV	7,855,587	4,920,810
COCA-COLA CO/THE	8,284,637	8,196,750
COHERENT CORP	1,266,095	4,468,695
CONSTRUCTION PARTNERS INC	744,396	2,092,877
COREBRIDGE FINANCIAL INC	3,288,000	4,178,214
CREDIT ACCEPTANCE CORP	1,387,473	1,523,075
CSW INDUSTRIALS INC	751,423	891,863
CYBERARK SOFTWARE	2,493,534	3,935,452
DAMPLER TRUCK HOLDING	4,225,757	4,021,286
DANAHER CORP	2,972,696	3,296,595
DECHRA PHARMACEUTICALS PLC	3,650,605	3,023,238
DEFINITIVE HEALTHCARE CORP	1,233,471	562,107
DENTSPLY SIRONA INC	5,804,821	5,928,048
DESCARTES SYSTEMS GRP/THE	3,227,279	3,829,681
DESCARTES SYSTEMS GRP/THE	365,763	2,820,213
DEXCOM INC	10,080,145	8,648,651
DIAGEO PLC	6,948,313	6,167,011
DIGI INTERNATIONAL INC	1,465,994	1,772,600
DOORDASH INC A	7,140,354	5,779,243
DOUGLAS DYNAMICS INC	1,124,084	862,024
DSV A/S	9,410,569	10,949,847
DUPONT DE NEMOURS INC	368,840	480,729
ECOLAB INC	2,637,685	2,873,695
EDWARDS LIFESCIENCES CORP	1,484,479	2,384,705
ENTEGRIS INC	8,766,501	9,856,154
ENVISTA HOLDINGS CORP	7,546,451	6,105,008
EQUIFAX INC	4,487,661	5,845,918
EQUITY COMMONWEALTH REIT	1,997,597	1,426,420
ERICSSON TECHNOLOGIES INC	716,124	1,384,455
ESKER	2,403,970	1,615,108
ESSENTIAL UTILITIES INC	337,010	368,084
ESTEE LAUDER COS INC/THE	12,667,932	8,436,724
EVOTEC	5,491,896	3,449,481
EXPERIAN PLC	9,375,208	10,715,462
EXPONENT INC	865,653	1,211,005
EZCORP INC	3,870,895	3,733,828
FANUC CORP	3,346,914	3,976,878
FEDERAL SIGNAL CORP	1,038,429	1,312,254
FERGUSON PLC	1,368,308	1,571,590
FERGUSON PLC	2,020,286	2,533,658
FIRSTSERVICE CORP	1,109,486	2,184,163
FISERV INC	4,376,671	5,646,440
FLUTTER ENTERTAINMENT PLC	5,234,015	5,328,725
FORTNOX AB	1,349,761	1,522,030
FOX FACTORY HOLDING	464,577	963,070
GENERAL MOTORS CO	5,814,162	6,645,729
GLENCORE PLC	3,636,536	4,690,085
GLOBAL-E ONLINE LTD	1,495,961	1,798,440
GLOBE LIFE INC	480,921	496,861
GNC PAYMENT GATEWAY	858,562	1,264,886
GRACO INC	316,082	407,338
GRAMMER AG	396,607	504,906
HAMILTON BEACH BRANDS	70,203	124,529
HARTFORD FINANCIAL SVCS	497,462	594,249
HCA HOLDINGS INC	5,935,561	6,578,584
HEALTHCARE REALTY TRUST INC	3,888,142	2,734,194
HEALTHCARE SERVICES GROUP INC	6,157,172	5,177,285
HEALTHPEAK PROPERTIES INC	1,053,803	1,058,203
HELIOS TECHNOLOGIES INC	1,163,844	1,190,438
HERMET GROUP AB	2,012,562	2,478,040
HERMES AG & CO KGAA	1,366,743	1,629,137
HENKEL AGI + CO	3,062,816	2,699,040
HERMY SCREEN INC	1,135,344	1,485,943
HIDAY HIDAKA CORP	1,747,285	2,038,873
HILLMAN SOLUTIONS CORP	1,078,256	849,807
HOLOGIC INC	398,667	491,355
HOOKER FURNISHINGS CORP	4,162,223	5,405,576
HUGHES INC	1,019,000	1,439,979
IMCD NV	2,289,563	2,460,022
INDEPENDENT BANK CORP	1,289,707	1,273,292
INTERACTIVE BROKERS GROUP INC	1,399,000	1,516,401
INTERCONTINENTAL EXCHANGE INC	8,940,186	10,297,646
INTERCONTINENTAL HOTELS GROU	6,688,372	9,862,718
INTERPARFUMS	3,804,107	3,718,441
INTERPUBLIC GROUP OF COS	4,668,972	6,655,296
INTREPID POTASH INC	6,001,419	5,892,705
IQVIA HOLDINGS INC	10,747,817	11,671,815
IRHYTHM TECHNOLOGIES INC	5,954,722	3,343,715
ISHARES RUSSELL 2000 VALUE E	8,442,052	9,993,932
JOHN BEAN TECHNOLOGIES CORP	1,003,723	992,014
JULIUS BAER GROUP LTD	4,989,161	5,993,931
KAMAKURA CORP INC	1,415,108	660,106
KERING COMMON	7,297,586	6,278,560
KEYENCE CORP	7,198,165	9,095,055
KIMBERLY CLARK CORP	4,080,861	3,864,504
KINAXIS INC	3,360,391	2,886,120
KINGDEE INTERNATIONAL SFTWR	1,871,196	916,605
KKR & CO INC	3,002,467	5,120,120
KOBB-BREMSE AG	1,444,737	1,443,627
KONE OYJ	5,480,345	6,724,083
KROGER CO	2,758,291	2,866,017
L'OREAL SA	1,316,972	1,683,225
LAM RESEARCH CORP	4,835,140	7,514,596
LATTICE SEMICONDUCTOR	3,403,979	5,403,979
LEGRAND SA	172,853	210,279
LEMATRIE VASCULAR INC	631,452	1,298,385
LINDSAY CORP	602,570	560,038
LIVE NATION ENTERTAINMENT IN	2,601,872	2,918,542
LLOYDS BANKING GROUP PLC	8,940,977	10,594,481
LONDON STOCK EXCHANGE GROUP PL	4,251,645	5,377,897
LVMH MOET HENNESSY LOUIS	6,077,072	8,012,951
LYFT INC	809,758	220,061
MAG SILVER CORP	3,410,099	3,430,834
MASTERCARD INC	6,835,115	9,155,464
MATRIX SERVICE CO	4,553,134	4,504,234
MERCADOLIBRE INC	8,399,995	10,433,454
MERCEDES BENZ GROUP AG COMMON STOCK NPV	6,624,137	8,322,596
MERCURY SYSTEMS INC	1,989,137	2,874,264
MERIT MEDICAL SYSTEMS INC	1,029,538	1,629,722
MESA LABORATORIES INC	640,046	754,344
METLIFE INC	857,001	776,812
METLIFE INC PREFERRED	687,169	638,730
MICROSOFT CORP	5,592,671	6,291,525
MINERVA NETWORKS, INC.	54,355	0
MINTO APS	1,571,870	859,434
MISSION PRODUCE INC	702,534	585,674
MODEL N INC	1,590,876	1,275,135
MOODY S CORP	5,971,215	6,186,871
MOTORCAR PARTS OF AMERICA INC	4,154,625	4,689,352
MUELLER WATER PRODUCTS INC	2,330,590	2,731,087
NATIONAL RESEARCH CORP	142,641	141,691
NEOGEN CORP	1,318,076	1,587,644
NETFLIX INC	3,289,329	8,660,626
NEXGEN ENERGY LTD	2,471,927	3,600,387
NEXUS AG	3,749,596	3,237,226
NVIDIA INC CL B	13,614,005	17,162,528
NORTHERN TRUST CORP	3,671,805	3,803,344
NOVANTA INC	1,078,175	2,323,216
NOVARTIS AG	1,701,275	2,047,004
NOVO NORDISK A/S	2,872,748	6,196,506
NVIDIA CORP	8,105,302	9,400,761
ORTA INC	5,105,195	5,804,532
OMEGA FLEX INC	401,482	272,592
OTHER EQUITIES - SEE GENERAL EXPLANATION	6,214,122	6,477,472
OTIS WORLDWIDE CORP	9,698,230	13,791,711
PARKER-HANNIFIN CORP	1,440,008	1,442,008
PAYCOR HCM INC	1,504,983	1,067,410
PAYPOINT PLC	925,190	726,832
PENNON GROUP PLC	1,526,261	1,589,801
PLAYTECH PLC	177,502	165,220
POSTNL COMMERCIAL ELECTRIC CO	978,947	865,339
PRO MEDICUS LTD	816,706	1,328,324
PROS HOLDINGS INC	1,222,004	1,644,696
PROSUS NV	6,152,581	5,383,383
PRUDENTIAL PLC	7,235,881	6,278,195
QE HOLDINGS INC	1,829,193	1,047,483
QUAGEN NV	571,422	604,980
QUEST DIAGNOSTICS INC	1,221,704	1,216,653
RAYMOND JAMES FINANCIAL INC	362,31	1,215,908
RELX PLC	1,050,216	2,028,417
REA GROUP LTD	4,324,264	4,532,929
REINSURANCE GROUP OF AMERICA	2,270,611	2,630,690
RELX PLC	2,042,426	2,327,752
REPLIGEN CORP	4,248,592	4,948,450
RIGHTMOVE PLC	1,798,603	1,551,450
ROCHE HOLDING AG	2,265,498	2,496,854
ROHAN HOLDINGS PLC	2,883,398	4,691,605
S+P GLOBAL INC	14,090,524	17,184,685
SAFRAN SA	4,904,654	5,428,161
SAMPO PLC-WPK A	6,716,846	6,351,372
SAMSUNG ELECTRONICS	5,154,494	5,258,181
SAP SE	2,552,525	4,607,992
SCHOLASTIC CORP	3,122,720	3,072,927
SECTRA AB SER'B'FRI	1,651,323	1,679,620
SEI-IMAGOTAG SA	1,669,136	2,145,614
SHOPIFY INC CLASS A	2,329,330	6,839,854
SIMA AG	10,326,116	12,606,147
SIMPSON MANUFACTURING CO INC	516,308	1,137,983
SIMULATIONS PLUS INC	1,506,063	1,273,137
SITEONE LANDSCAPE SUPPLY INC	417,277	1,856,562
SJW GROUP	1,119,752	1,169,634
SMS CO LTD	1,676,277	1,219,588
SNOWFLAKE INC	6,831,515	4,553,165
SOFTWARE SERVICE INC	1,682,660	1,303,880
SOUTHWEST AIRLINES CO	362,31	1,403,165
SPS COMMERCE INC	571,520	2,834,910
SSAC TECHNOLOGIES HOLDINGS INC	3,141,667	3,444,954
ST JAMES S	25,887,191	17,830,256
STARBUCKS CORP	6,575,897	8,659,338
STEVANATO GROUP SPA	1,075,239	1,881,196
STEWART INFORMATION SERVICES C	1,907,579	5,030,234
STRATEC SE	2,729,316	1,200,005
TAIWAN SEMICONDUCTOR MFG CO	3,367,327	5,906,760
TARGET CORP	981,769	970,450
TE CONNECTIVITY LTD	1,551,180	4,833,200
TECHTRONIC INDUSTRIES CO LTD	1,428,580	1,863,740
TENCENT HOLDINGS LTD	5,002,958	4,585,560
THERMO FISHER SCIENTIFIC INC	5,182,160	5,301,360
THOR INDUSTRIES INC	978,406	1,194,325
TITAN CO LTD	1,338,235	8,773,378
TOMA PHARMACEUTICAL CO LTD	1,611,671	1,287,828
TOWNE BANK COMMON	913,646	993,151
TRADEWEB MARKETS INC	1,295,775	1,372,924
TRANSCAT INC	529,407	965,030
TRAVELERS COS INC/THE	2,496,139	3,562,163
TRAVIS PERKINS PLC	1,868,493	1,914,236
TREX COMPANY INC	396,163	1,432,267
TRINET GROUP INC	4,286,768	4,531,728
TRUEBLUE INC	1,677,924	1,871,219
UBE PLC	2,658,402	3,224,361
UNI-CHARM CORP	4,171,928	3,945,227
UNITED UTILITIES GROUP	2,545,135	2,676,043
UNIVERSAL HEALTH SERVICES	532,477	629,882
US ENERGY CORP	4,532,107	5,292,832
US BANCORP	1,080,312	987,330
VERICEL CORP	1,455,498	1,108,227
VERISIGN INC	4,101,869	4,089,954
VERTEX INC	1,028,646	1,050,660
VETTEX PLC	2,876,231	1,888,092
VISA INC	15,387,767	25,334,398
WARNER BROS DISCOVERY INC	2,350,763	1,879,976
WATERS CORP	1,546,108	2,011,995
WD 40 CO	559,105	860,652
WERNER ENTERPRISES INC	1,316,191	1,401,380
WILLIS TOWERS WATSON	4,976,818	5,282,280
WISETECH GLOBAL LTD	1,863,258	3,374,238
WOLTERS KLUWER NV	5,374,867	6,247,451
WORKIVA INC	1,011,113	1,052,358
YAGEO PLC	1,928,287	1,979,506
YUM CHINA HOLDINGS	4,101,869	4,489,954
ZEALAND PHARMA	1,928,287	2,882,016
ZOETIS INC	2,876,231	2,888,092

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
ABINGWORTH BIOVENTURES III, L.P.	AT COST	1,672,334	27,942
ACCENT EQUITY 2012	AT COST	50,213	1,266,884
ACCENT EQUITY 2017	AT COST	6,085,515	9,086,338
ANGELO GORDON CREDIT SERVICE HOLDINGS FUND II, L.P.	AT COST	24,750,000	25,005,642
ANGELO GORDON CREDIT SOLUTIONS FUND II (ANNEX) DISLOCTION FUND, L.P.	AT COST	20,250,000	22,827,668
ATALAN PARTNERS, L.P.	AT COST	93,645,104	108,101,915
BAIN CAPITAL REAL ESTATE I-B, L.P.	AT COST	13,580,983	20,990,909
BAIN CAPITAL REAL ESTATE II-B, L.P.	AT COST	13,816,131	14,547,581
BENCHMARK CAPITAL PARTNERS IV, L.P.	AT COST	2,560,960	368,273
BENCHMARK CAPITAL PARTNERS IX, L.P.	AT COST	3,969,271	6,450,452
BENCHMARK CAPITAL PARTNERS V, L.P.	AT COST	2,989,215	860,908
BENCHMARK CAPITAL PARTNERS VI, L.P.	AT COST	3,106,105	1,306,559
BENCHMARK CAPITAL PARTNERS VII, L.P.	AT COST	3,595,213	8,871,538
BENCHMARK CAPITAL PARTNERS VIII, L.P.	AT COST	4,824,113	10,935,522
BENCHMARK CAPITAL PARTNERS X, L.P.	AT COST	2,975,000	2,682,620
BESSEMER VENTURE PARTNERS VII	AT COST	17,595,263	14,413,040
BESSEMER VENTURE PARTNERS VIII	AT COST	33,553,359	93,450,830
BLP COMMON STOCK	AT COST	730,080	730,080
CLEARHAVEN FUND I-A	AT COST	15,595,633	21,324,148
CONSTRUCT II	AT COST	3,690,000	3,318,938
CONSTRUCT SELECT I	AT COST	1,852,500	1,850,747
CREST ROCK FUND I-B, L.P.	AT COST	10,999,924	15,925,177
DBAG EXPANSION CAPITAL INTERNATIONAL	AT COST	2,277,448	4,871,623
DBAG FUND V	AT COST	5,849,751	2,894
DBAG FUND VI	AT COST	13,962,795	5,394,853
DBAG FUND VII	AT COST	22,273,470	27,953,790
DBAG FUND VII-B	AT COST	3,889,743	5,135,994
DBAG FUND VIII-A	AT COST	10,861,828	14,988,158
DBAG FUND VIII-B	AT COST	1,771,766	2,308,683
DEFY GOALS	AT COST	2,000,000	1,687,484
DEFY III	AT COST	3,047,000	2,534,755
ENERVEST ENERGY INSTITUTIONAL FUND X-B	AT COST	10,472,957	0
FORBION CAPITAL FUND IV C.V.	AT COST	14,594,186	20,812,937
FORBION CAPITAL FUND V C.V.	AT COST	6,360,692	7,770,443
FORBION CAPITAL FUND VI C.V.	AT COST	2,602,035	2,678,968
FORBION GROWTH II	AT COST	1,963,825	8,385,798
FRANCE PRIVATE EQUITY III	AT COST	6,660,274	602,645
GENERAL ATLANTIC 2008 LIMITED PARTNERSHIP	AT COST	3,841,843	598,802
GENERAL ATLANTIC 2012 LIMITED PARTNERSHIP	AT COST	19,890,180	31,188,739
GENERAL ATLANTIC 2016 LIMITED PARTNERSHIP	AT COST	30,845,978	57,441,799
GENERAL ATLANTIC 2018 LIMITED PARTNERSHIP	AT COST	49,558,264	85,053,879

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GENERAL ATLANTIC 2020 LIMITED PARTNERSHIP	AT COST	68,533,467	78,811,415
GOLDMAN SACHS VINTAGE FUND III, L.P.	AT COST	38,716	0
GOLDMAN SACHS VINTAGE FUND IV, L.P.	AT COST	2,584,924	611,989
GREAT POINT DEVELOPERS	AT COST	0	76,209
GREAT RANGE CAPITAL FUND II, L.P.	AT COST	6,730,597	6,872,165
HAWKEYE CAPITAL INSTITUTIONAL L.P.	AT COST	32,684,795	55,663,379
HEARD HIGH CONVICTION LONG ONLY FUND	AT COST	85,000,000	95,673,616
INSIGHT PARTNERS XII, L.P.	AT COST	23,250,000	21,445,521
INTERSOUTH PARTNERS VI, L.P.	AT COST	3,149,576	1,104,715
INTERSOUTH PARTNERS VII, L.P.	AT COST	5,108,907	1,159,162
KUVARI FOCUS FUND LP	AT COST	104,000,000	105,133,051
LINDEN CAPITAL PARTNERS II, L.P.	AT COST	1,004	5,601,486
MADRONA ACCELERATION FUND II, L.P.	AT COST	7,750,000	6,496,855
MADRONA ACCELERATION FUND, L.P.	AT COST	8,599,862	24,623,773
MADRONA ACCELRATION FUND III, LP	AT COST	2,220,000	2,098,004
MADRONA VENTURE FUND III, L.P.	AT COST	6,767,435	1,341,622
MADRONA VENTURE FUND IV, L.P.	AT COST	20,275,359	37,929,485
MADRONA VENTURE FUND V, L.P.	AT COST	26,590,942	68,220,474
MADRONA VENTURE FUND VI, L.P.	AT COST	16,887,944	30,663,520
MADRONA VENTURE FUND VII EXTENSION, L.P.	AT COST	5,040,000	4,497,806
MADRONA VENTURE FUND, IX, L.P.	AT COST	6,890,000	7,042,971
MADRONA VENTURE FUND, VII, L.P.	AT COST	25,282,400	61,829,843
MADRONA VENTURE FUND, VIII, L.P.	AT COST	18,875,000	23,255,415
MARBLE RIDGE OFFSHORE LTD	AT COST	8,775,414	396,619
MATERIAL IMPACT FUND III, L.P.	AT COST	2,800,000	2,287,508
MATRIX PARTNERS VII, L.P.	AT COST	1,571,506	150,425
MERIT ENERGY PARTNERS F-II, L.P.	AT COST	10,818,413	260,027
MILLSTREET CREDIT	AT COST	95,000,000	108,579,518
OAKTREE EMERGING MARKETS EQUITY FUND, L.P.	AT COST	55,000,000	69,813,153
OHA STRATEGIC CREDIT FUND II, L.P.	AT COST	3,586,458	11,093,887
PIMCO BRAVO 3 ONSHORE FEEDER TE, L.P.	AT COST	10,279,857	19,451,514
QUANTUM ENERGY PARTNERS VII CO-INVESTMENT FUND, L.P.	AT COST	815,226	1,111,199
QUANTUM ENERGY PARTNERS VII, L.P.	AT COST	10,704,046	17,509,944
SOLEL CAPITAL PARTNERS (OFFSHORE) L.P.	AT COST	85,000,000	114,255,911
TECH INDUSTRIES, LLP	AT COST	30,708,850	80,116,997

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Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
PATTERSON BELKNAP WEBB	145,345	91,885	0	53,460
STINSON, LLP	20,415	0	0	20,415
HUSCH BLACKWELL LLP	16,685	0	0	16,685
PLAYTER & PLAYTER, LLC	14,588	0	0	14,588
SEYFERTH BLUMENTHAL	8,460	0	0	8,460
MORGAN, LEWIS & BLOCKLUS	7,836	0	0	7,836
CT CORPORATION	4,516	0	0	4,516
CIPRIANI & WERNER	4,405	0	0	4,405
PERKINS COIE LLP	532	0	0	532

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
PROGRAM-RELATED INVESTMENT TO CHARTER SCHOOLS DEVELOPMENT CORPORATION	3,800,000	3,200,000	3,200,000
PROGRAM-RELATED INVESTMENT TO LOCUS IMPACT INVESTING	9,000,000	8,752,650	8,752,650

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Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Amount
PRIOR PERIOD ADJUSTMENT	164

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OTHER INVESTMENT LOSS	2,115,441	2,115,441	0	0
SUBSCRIPTIONS AND MEMBERSHIPS	353,178	151,820	0	201,358
OFFICE SUPPLIES	56,857	194	0	56,663
POSTAGE AND DELIVERIES	17,220	0	0	17,220
COMMUNICATION-RELATED EXP.	172,770	0	0	172,770
IT-RELATED EXPENSES	2,177,175	203,187	0	1,973,987
RISK MANAGEMENT	297,824	0	0	297,824
OTHER EXPENSES	77,971	128	0	77,843
EQUIP/FURN REPAIRS AND MAINT	72,663	0	0	72,663
PENALTIES & INTEREST	10,823	0	0	0
PORTFOLIO & OTHER DEDUCT K-1	0	15,081,116	0	0
CHARITABLE CONTRIB K-1	0	0	0	11,679

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
OTHER INCOME FROM K-1	4,137	5,640,094	0
PFIC INCOME FROM K-1	0	3,830,894	0
TOTAL OF RETURN OF UNUSED GRANT FUNDS	419,460		419,460
OTHER REVENUE	14		14
ROYALTY/HONORARIUM INCOME	1,001		1,001
PROMISSORY NOTE INT PMTS	193,396		193,396
STATE TAX REFUNDS	92,375	92,375	0
PROGRAM RELATED INVESTMENT INCOME	102,556	102,556	0
CURRENCY GAIN	39,132	39,132	0

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value
PAYROLL, MISC PAYABLES	187,307	26,220

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
BLS CAPITAL	1,608,667	1,608,667	0	0
FORBION FUNDS	1,589,132	1,589,132	0	0
DBAG FUNDS	1,510,580	1,510,580	0	0
SANDS CAPITAL MGMT	1,301,446	1,301,446	0	0
HARRIS ASSOCIATES, L.P.	1,196,342	1,196,342	0	0
UNIVERSAL PROTECTION	746,428	0	0	746,428
DUPONT VENTURES LLC	647,340	0	0	647,340
PRISM STRATEGY, INC.	645,833	0	0	645,833
BLACK INK CREATIONS, LLC	598,496	598,496	0	0
BROWN CAPITAL MANAGEMENT	595,884	595,884	0	0
NUANCE INVESTMENTS, LLC	539,965	539,965	0	0
WELLINGTON MANAGEMENT	517,194	517,194	0	0
CONESTOGA CAPITAL	487,797	487,797	0	0
TECHCONNECT KC, LLC	460,000	0	0	460,000
RWC ASSET MANAGEMENT, LLP	421,122	421,122	0	0
BANK OF NEW YORK MELLON	365,502	365,502	0	0
GETTING SMART, LLC	331,000	0	0	331,000
DEVELOPMENT DIMENSIONS	306,000	0	0	306,000
ALLEY INTERACTIVE LLC	300,000	0	0	300,000
STEVEN ROGERS	288,000	0	0	288,000
CUSHMAN & WAKEFIELD U.S.	281,989	0	0	281,989
SSI (U.S.) INC.	281,360	0	0	281,360
MDRC	244,593	0	0	244,593
NATIONAL OPINION RESEARCH	237,338	0	0	237,338
BON APPETIT MANAGEMENT	217,402	0	0	217,402
CLEARHAVEN FUND I A	202,797	202,797	0	0
STANDPOINT CONSULTING LLC	200,000	0	0	200,000
CREST ROCK	191,472	191,472	0	0
MASS ECONOMICS LLC	186,285	0	0	186,285
RPA EDUCATION CONSULTING	180,000	0	0	180,000
SCOTT JOLLEY PRODUCTION	174,999	0	0	174,999
CBIZ BENEFITS & INSURANCE	168,722	0	0	168,722
JESSICA MILLI	165,437	0	0	165,437
ACACIA PARTNERS	163,603	0	0	163,603
DARKHORSE ANALYTICS INC.	162,000	0	0	162,000
GLOBAL STRATEGY GROUP LLC.	156,116	0	0	156,116
UPSTART PARTNERS, LLC	149,290	0	0	149,290
BYTECODE IO, INC.	148,500	24,000	0	124,500
QUANTUM ENERGY PRTNRS VII	146,253	146,253	0	0
MICROCREDENTIAL MULTIVERSE	145,000	0	0	145,000
PAMELA S. HEDGPETH	144,000	0	0	144,000
PROPOSAL DREAM TEAM LLC	144,000	0	0	144,000
TRUST TECHNICAL SOLUTIONS	142,890	0	0	142,890
TED DOUGLAS ZOLLER	134,900	0	0	134,900
CREST ROCK FUND I B, LP	131,180	131,180	0	0
ASGK PUBLIC STRAT	130,341	0	0	130,341
UMBRELLA MEDICAL SYSTEMS	126,745	0	0	126,745
STIVERS STAFFING SERVICES	115,182	0	0	115,182
INNOVATION NETWORK, INC.	114,500	0	0	114,500
DATA-FAB LLC	112,918	0	0	112,918
GALLUP, INC.	112,500	0	0	112,500
ALIGNED TALENT CONSULTING	110,300	0	0	110,300
CANTILLON	108,926	108,926	0	0
IMPACTFUL LIVING, LLC	99,000	0	0	99,000
ACCENT EQUITY	95,895	95,895	0	0
COMMUNITY WEALTH PARTNERS	94,300	0	0	94,300
NATIONAL URBAN FELLOWS	90,000	0	0	90,000
UNDERSTANDING LABS INC.	90,000	0	0	90,000
CHRISTOPHER LEONARD	84,996	0	0	84,996
RINGCENTRAL, INC.	84,870	0	0	84,870
GRAPEVINE DESIGNS, LLC	83,288	0	0	83,288
BRENDAN COSGROVE	82,500	0	0	82,500
SULLIVAN COTTER HOLDINGS	81,568	0	0	81,568
ALL OTHERS UNDER $5,000	80,248	-24,383	0	104,631
PREIS CONSULTING LLC	76,909	0	0	76,909
LARRY D. JACOB JR.	75,000	0	0	75,000
PORCHLIGHT INSIGHTS	72,719	0	0	72,719
CROSSCOUNTRY CONSULTING II	72,117	0	0	72,117
TODD EDWARD WHITE	72,000	0	0	72,000
SOPHIC SOLUTIONS, LLC.	72,000	0	0	72,000
RACHEL A. ROCHAT	70,580	0	0	70,580
AUGEO EXPERIENCES LLC	70,340	0	0	70,340
GREAT RANGE II	65,956	65,956	0	0
BNP EDUCATION PARTNERS LLC	65,000	0	0	65,000
LENOX PARK SOLUTIONS, INC.	65,000	65,000	0	0
BENJAMIN MCDOUGAL	61,350	0	0	61,350
WRIGHT VENTURE SERVICES	60,800	0	0	60,800
ENGAGE R + D	59,455	0	0	59,455
AZARIAS	59,164	59,164	0	0
ROSE JANE CHU	58,500	0	0	58,500
FMR LLC	58,216	0	0	58,216
THE CHAPPELOW EVENT CO	56,000	0	0	56,000
ON THE UP, LLC	54,000	0	0	54,000
MCKENZIE FITZPATRICK	53,550	0	0	53,550
MISSOURI CHAMBER FDTN	53,500	0	0	53,500
PINNACLE COACHING, LLC	53,250	0	0	53,250
SPORTUP, INC.	52,500	0	0	52,500
BTW CONSULTANTS, INC.	51,870	0	0	51,870
DIGITAL CREW LIMITED	51,450	0	0	51,450
THE GREATER WASHINGTON	50,000	0	0	50,000
KANSAS CITY STARTUP FNDTN	50,000	0	0	50,000
THE HISTORY COLAB, INC.	50,000	0	0	50,000
FRANKLIN COVEY	48,978	0	0	48,978
GTB ADVISORS, LLC	48,755	0	0	48,755
WATERED ROOTS LLC	48,750	0	0	48,750
TEXAS NOVACHEM CORPORATION	48,030	0	0	48,030
ZACHARY DRAPER	47,025	0	0	47,025
MICHAEL D. COURVILLE	46,085	0	0	46,085
J.P. MORGAN ASSET MGMT	46,030	46,030	0	0
CURATORS OF THE U. OF MO	45,900	0	0	45,900
GREAT RANGE CAP. FUND II	45,285	45,285	0	0
WICKHAM JAMES LC	42,375	0	0	42,375
RUSSELL REYNOLDS ASSOC.	40,093	0	0	40,093
MASSMAILER, INC	39,390	0	0	39,390
SUNFLOWER TALENT STRAT.	39,000	0	0	39,000
IDATAFY LLC	37,500	0	0	37,500
THE ART GROUP, LLC	36,000	0	0	36,000
WEST WING WRITERS LLC	35,570	0	0	35,570
JESSICA HEMBREE	35,063	0	0	35,063
FORWARD CITIES, INC.	35,000	0	0	35,000
JEFFERY I KIMBROW	34,992	0	0	34,992
GEEKY GIRL STRATEGY LLC	31,125	0	0	31,125
DOBBIN O. BOOKMAN	30,800	0	0	30,800
KIRA C. HOPKINS	30,503	0	0	30,503
U. OF KS CNTR FOR RESEARCH	29,500	0	0	29,500
SUSAN PERKINS	29,467	0	0	29,467
RUSTI DECKER-LICHTENBERG	29,380	0	0	29,380
JARA DEAN-COFFEY	28,571	0	0	28,571
ADAMS-GABBERT & ASSOC.	27,840	0	0	27,840
MAPLE RANCH PROPERTIES	27,750	0	0	27,750
OKTA INC.	27,666	0	0	27,666
WISDOM LABS, INC.	25,000	0	0	25,000
BOLDR, INC.	24,600	0	0	24,600
MARZANO RESOURCES LLC	24,388	0	0	24,388
WILLIAM J. COOK COMPANY	24,000	0	0	24,000
THE MANHATTAN STRAT. GROUP	22,681	0	0	22,681
DM FIRM, LLC	21,375	0	0	21,375
JORGE SANCHEZ	21,375	0	0	21,375
ROBERT FAIRLIE	20,000	0	0	20,000
CHIEF OF STAFF, LLC.	19,947	0	0	19,947
MARCOTT HOLDINGS, LLC	19,419	0	0	19,419
YELLOW DOG NETWORKS, INC.	17,356	0	0	17,356
SEFT HUNTER	17,089	0	0	17,089
LINKEDIN CORPORATION	16,696	0	0	16,696
MEZZO FORTE DIGITAL, LLC	16,640	0	0	16,640
REYNA SHARP	16,600	0	0	16,600
KATRINA LEMPENSKI	16,000	0	0	16,000
GAINSHARE INC.	16,000	0	0	16,000
COACHSOURCE, LLC	15,750	0	0	15,750
DAVID G. KIMMIS	15,325	0	0	15,325
GREAT RANGE CAP. FUND II	15,181	15,181	0	0
CITYSCENEKC LLC	15,000	0	0	15,000
ABIGAIL CAHILL	15,000	0	0	15,000
AMY M. JORDAN	14,400	0	0	14,400
EPIC CREATIVE AND DESIGN	14,125	0	0	14,125
KIT BOND STRATEGIES LLP	13,500	0	0	13,500
CALENDLY LLC	13,078	0	0	13,078
THE VITALITY GROUP, INC.	12,819	0	0	12,819
CURTIS VALENTINE	12,500	0	0	12,500
MADELINE A. ROGERO	12,000	0	0	12,000
STODOLA AND ASSOC. LAW	12,000	0	0	12,000
THOMAS F. TAIT	12,000	0	0	12,000
BETSY HODGES, LLC	12,000	0	0	12,000
KAREN M. FREEMAN-WILSON	12,000	0	0	12,000
CHRISTOPHER CABALDON	12,000	0	0	12,000
BERRY CONSULTING, INC.	12,000	0	0	12,000
SANDRA K. SNOOK	11,175	0	0	11,175
EH FITNESS, LLC	11,008	0	0	11,008
TCV PUBLISHING INC	10,999	0	0	10,999
BASIS POLICY RESEARCH LLC	10,920	0	0	10,920
IMPACT ADVISORY SERVICES	10,000	0	0	10,000
IDEA 2 FORM LLC	10,000	0	0	10,000
STONEHILL FIRM	10,000	0	0	10,000
PSIONICS INC.	9,870	0	0	9,870
ELIZABETH HANSEN	9,720	0	0	9,720
SARAH RENFROW	8,600	0	0	8,600
AMERICAN CITY BUS JOURNALS	7,864	0	0	7,864
PARRIS COMMUNICATIONS INC.	7,725	0	0	7,725
LINDSEY FOAT	7,712	0	0	7,712
BRUCE J. KATZ	7,500	0	0	7,500
SULLIVAN COTTER	7,194	0	0	7,194
KANSAS CITY BUS JOURNAL	7,136	0	0	7,136
MISSION ELECTRONICS, INC.	7,104	0	0	7,104
STEFANI RUSS	7,100	0	0	7,100
THE CRONER COMPANY	7,000	0	0	7,000
ABT ASSOCIATES INC.	6,675	0	0	6,675
WORDS THAT IMPACT BY ASIA	6,340	0	0	6,340
THE NEXT PAGE KC, LLC	6,000	0	0	6,000
REVA PATWARDHAN	6,000	0	0	6,000
SHOW-ME PUBLISHING, INC.	5,680	0	0	5,680
LINE CREEK MEDIA LLC	5,270	0	0	5,270
ANDREW B. MIRIANI	5,129	0	0	5,129
IN THE BOX CONSULTING, LLC	5,000	0	0	5,000
MANAZIL MANAGEMENT, LLC	5,000	0	0	5,000
E2E, LLC	5,000	0	0	5,000

TY 2023 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FED EST EXCISE TAX PMTS	50,000	0	0	0
STATE TAXES ON UBTI	33,985	33,985	0	0
STATE FILING FEES	672	672	0	0
OTHER TAXES PAID	76,619	0	0	0
FOREIGN TAX PAID	0	349,940	0	0