

or Section 4947(a)(1) Trust Treated as Private Foundation

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For calendar year 2023, or tax year beginning 01-01-2023, and ending 12-31-2023

Name of foundation THE KOHLBERG FOUNDATION INC
A Employer identification number 13-3496263
Number and street (or P.O. box number if mail is not delivered to street address) Room/suite 84 BUSINESS PARK DRIVE 304
B Telephone number (see instructions) (914) 415-4144
City or town, state or province, country, and ZIP or foreign postal code ARMONK, NY 10504
C If exemption application is pending, check here
G Check all that apply: Initial return, Initial return of a former public charity, Final return, Amended return, Address change, Name change
D 1. Foreign organizations, check here, 2. Foreign organizations meeting the 85% test, check here and attach computation ...
H Check type of organization: Section 501(c)(3) exempt private foundation, Section 4947(a)(1) nonexempt charitable trust, Other taxable private foundation
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 225,496,054
J Accounting method: Cash, Accrual, Other (specify)
F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))

Table with 5 columns: (a) Revenue and expenses per books, (b) Net investment income, (c) Adjusted net income, (d) Disbursements for charitable purposes (cash basis only). Rows include Contributions, gifts, grants, etc., Interest on savings, Dividends, Gross rents, Net gain or loss from sale of assets, Capital gain net income, Other income, Total, Operating and Administrative Expenses, and Excess of revenue over expenses and disbursements.

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing			
	2 Savings and temporary cash investments	7,444,674	80,771,054	80,771,054
	3 Accounts receivable ▶ _____			
	Less: allowance for doubtful accounts ▶ _____	100		
	4 Pledges receivable ▶ _____			
	Less: allowance for doubtful accounts ▶ _____			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶ _____			
	Less: allowance for doubtful accounts ▶ _____			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments—U.S. and state government obligations (attach schedule)			
	b Investments—corporate stock (attach schedule)	90,709,581	41,231,966	56,754,394
	c Investments—corporate bonds (attach schedule)	69,235,489	65,754,453	58,685,273
	11 Investments—land, buildings, and equipment: basis ▶ _____			
Less: accumulated depreciation (attach schedule) ▶ _____				
12 Investments—mortgage loans				
13 Investments—other (attach schedule)	21,006,478	19,455,026	29,265,262	
14 Land, buildings, and equipment: basis ▶ _____ <u>71,751</u>				
Less: accumulated depreciation (attach schedule) ▶ _____ <u>53,733</u>	27,134	18,018	16,358	
15 Other assets (describe ▶ _____)	253,713	3,713	3,713	
16 Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	188,677,169	207,234,230	225,496,054	
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue.			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe ▶ _____)			
	23 Total liabilities (add lines 17 through 22).	0	0	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 24, 25, 29 and 30.			
	24 Net assets without donor restrictions			
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds	0	0	
	27 Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28 Retained earnings, accumulated income, endowment, or other funds	188,677,169	207,234,230	
29 Total net assets or fund balances (see instructions)	188,677,169	207,234,230		
30 Total liabilities and net assets/fund balances (see instructions)	188,677,169	207,234,230		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	188,677,169
2 Enter amount from Part I, line 27a	2	-820,187
3 Other increases not included in line 2 (itemize) ▶ _____	3	19,377,335
4 Add lines 1, 2, and 3	4	207,234,317
5 Decreases not included in line 2 (itemize) ▶ _____	5	87
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29.	6	207,234,230

Part IV Capital Gains and Losses for Tax on Investment Income

Table with 4 columns: (a) List and describe the kind(s) of property sold, (b) How acquired, (c) Date acquired, (d) Date sold. Rows include CHALES SCHWAB, UBS, GAINS FROM K1S, CHARLES CAPITAL DISTRIBUTION, UBS CAPITAL DISTRIBUTION, WESTBROOK VIII 1231 GAIN, JP MORGAN.

Table with 4 columns: (e) Gross sales price, (f) Depreciation allowed, (g) Cost or other basis plus expense of sale, (h) Gain or (loss). Rows correspond to items in Part IV, with values like 21,056, 2,707,916, etc.

Table with 4 columns: (i) F.M.V. as of 12/31/69, (j) Adjusted basis as of 12/31/69, (k) Excess of col. (i) over col. (j), (l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h)).

Summary rows for capital gain net income (line 2) and net short-term capital gain or (loss) (line 3).

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

Table for excise tax calculation with 11 rows. Includes exemptions (1a), tax under section 511 (2), tax based on investment income (5), and credits/payments (6a-6d). Total tax due (9) is 453,686, with overpayment (10) of 453,686.

Part VI-A Statements Regarding Activities

1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?

Table with columns Yes, No and row 1a

b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.

Table with columns Yes, No and row 1b

If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.

c Did the foundation file Form 1120-POL for this year?

Table with columns Yes, No and row 1c

d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. (2) On foundation managers.

Table with columns Yes, No and row 1d

e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers.

2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.

Table with columns Yes, No and row 2

3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes.

Table with columns Yes, No and row 3

4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?

Table with columns Yes, No and row 4a

b If "Yes," has it filed a tax return on Form 990-T for this year?

Table with columns Yes, No and row 4b

5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.

Table with columns Yes, No and row 5

6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: By language in the governing instrument, or By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?

Table with columns Yes, No and row 6

7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV.

Table with columns Yes, No and row 7

8a Enter the states to which the foundation reports or with which it is registered (see instructions) NY

Table with columns Yes, No and row 8a

b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation.

Table with columns Yes, No and row 8b

9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2023 or the taxable year beginning in 2023? See the instructions for Part XIII. If "Yes," complete Part XIII.

Table with columns Yes, No and row 9

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses.

Table with columns Yes, No and row 10

11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.

Table with columns Yes, No and row 11

12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions.

Table with columns Yes, No and row 12

13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address WWW.KOHLBERGFUNDATION.ORG

Table with columns Yes, No and row 13

14 The books are in care of THE KOHLBERG FOUNDATION INC Telephone no. (914) 415-4144 Located at 84 BUSINESS PARK DRIVE ARMONK NY ZIP+4 10504

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year. 15

16 At any time during calendar year 2023, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country.

Table with columns Yes, No and row 16

Table with columns Yes, No and row 16

Table with columns Yes, No and row 16

Table with columns Yes, No and row 16

Table with columns Yes, No and row 16

Table with columns Yes, No and row 16

Table with columns Yes, No and row 16

Table with columns Yes, No and row 16

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

- 1a** During the year did the foundation (either directly or indirectly):
 - (1)** Engage in the sale or exchange, or leasing of property with a disqualified person?
 - (2)** Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?
 - (3)** Furnish goods, services, or facilities to (or accept them from) a disqualified person?
 - (4)** Pay compensation to, or pay or reimburse the expenses of, a disqualified person?
 - (5)** Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?
 - (6)** Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)
- b** If any answer is "Yes" to 1a(1)–(6); did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions
- c** Organizations relying on a current notice regarding disaster assistance check here.
- d** Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2023?
- 2** Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):
 - a** At the end of tax year 2023, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2023?
If "Yes," list the years ► 20___, 20___, 20___, 20___
 - b** Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)
 - c** If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ► 20___, 20___, 20___, 20___
- 3a** Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?
- b** If "Yes," did it have excess business holdings in 2023 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period?(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2023.)
- 4a** Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?
- b** Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2023?

	Yes	No
1a(1)		No
1a(2)		No
1a(3)		No
1a(4)	Yes	
1a(5)		No
1a(6)		No
1b		No
1d		No
2a		No
2b		
3a		No
3b		
4a		No
4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

- 5a** During the year did the foundation pay or incur any amount to:
 - (1)** Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?
 - (2)** Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?
 - (3)** Provide a grant to an individual for travel, study, or other similar purposes?
 - (4)** Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions
 - (5)** Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?
- b** If any answer is "Yes" to 5a(1)–(5); did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions
- c** Organizations relying on a current notice regarding disaster assistance check
- d** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?
If "Yes," attach the statement required by Regulations section 53.4945–5(d).
- 6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
- b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
If "Yes" to 6b, file Form 8870.
- 7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?
- b** If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?
- 8** Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?

	Yes	No
5a(1)		No
5a(2)		No
5a(3)		No
5a(4)		No
5a(5)		No
5b		No
5d		
6a		No
6b		No
7a		No
7b		
8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
JENNIFER MAGNONE 84 BUSINESS PARK DRIVE 304 ARMONK, NY 10504	SECRETARY 1.00	0	0	0
LES FAGEN 84 BUSINESS PARK DRIVE 304 ARMONK, NY 10504	VICE PRESIDENT 1.00	0	0	0
NANCY MCCABE 84 BUSINESS PARK DRIVE 304 ARMONK, NY 10504	PRESIDENT AND TREASURER 40.00	398,794	77,185	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
RITA FRAGANO 84 BUSINESS PARK DRIVE ARMONK, NY 10504	CONTROLLER 40.00	169,838	63,315	0
AMANDA DEHAAN 84 BUSINESS PARK DRIVE ARMONK, NY 10504	OFFICE MANAGER 40.00	98,245	16,146	0

Total number of other employees paid over \$50,000. ▶ 0

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)
3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
GENERAL ATLANTIC 600 STEAMBOAT RD STE 105 GREENWICH,CT 06830	FINANCIAL SERVICES	226,746
CLARFELD FINANCIAL ADVISORS LLC 520 WHITE PLAINS RD TARRYTOWN,NY 10591	FINANCIAL SERVICES	181,105
UBS 750 WASHINGTON BLVD 11TH FLR STAMFORD,CT 06901	FINANCIAL SERVICES	61,509

Total number of others receiving over \$50,000 for professional services. ►

0

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 NONE	0
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1	
2	
All other program-related investments. See instructions.	
3	

Total. Add lines 1 through 3 ▶ 0

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	141,442,656
b	Average of monthly cash balances.	1b	45,037,327
c	Fair market value of all other assets (see instructions).	1c	29,264,854
d	Total (add lines 1a, b, and c).	1d	215,744,837
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d.	3	215,744,837
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions).	4	3,236,173
5	Net value of noncharitable-use assets. Subtract line 4 from line 3.. . . .	5	212,508,664
6	Minimum investment return. Enter 5% (0.05) of line 5.	6	10,625,433

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here and do not complete this part.)

1	Minimum investment return from Part IX, line 6.	1	10,625,433
2a	Tax on investment income for 2022 from Part V, line 5.	2a	284,308
b	Income tax for 2022. (This does not include the tax from Part V.).	2b	
c	Add lines 2a and 2b.	2c	284,308
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	10,341,125
4	Recoveries of amounts treated as qualifying distributions.	4	0
5	Add lines 3 and 4.	5	10,341,125
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1.	7	10,341,125

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	10,747,954
b	Program-related investments—total from Part VIII-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4.. . . .	4	10,747,954

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2022	(c) 2022	(d) 2023
1 Distributable amount for 2023 from Part X, line 7				10,341,125
2 Undistributed income, if any, as of the end of 2022:				
a Enter amount for 2022 only.			0	
b Total for prior years: 20 ____, 20 ____, 20 ____		0		
3 Excess distributions carryover, if any, to 2022:				
a From 2018.				12,476,409
b From 2019.				11,120,125
c From 2020.				1,297,405
d From 2021.				112,254
e From 2022.				9,030,529
f Total of lines 3a through e.	34,036,722			
4 Qualifying distributions for 2023 from Part XI, line 4: ▶ \$ _____ 10,747,954				
a Applied to 2022, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2023 distributable amount				10,341,125
e Remaining amount distributed out of corpus	406,829			
5 Excess distributions carryover applied to 2023. (If an amount appears in column (d), the same amount must be shown in column (a).)	0			0
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	34,443,551			
b Prior years' undistributed income. Subtract line 4b from line 2b.		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions.		0		
e Undistributed income for 2022. Subtract line 4a from line 2a. Taxable amount—see instructions.			0	
f Undistributed income for 2023. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2024				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).	0			
8 Excess distributions carryover from 2018 not applied on line 5 or line 7 (see instructions)	12,476,409			
9 Excess distributions carryover to 2024. Subtract lines 7 and 8 from line 6a	21,967,142			
10 Analysis of line 9:				
a Excess from 2019	11,120,125			
b Excess from 2020	1,297,405			
c Excess from 2021.	112,254			
d Excess from 2022	9,030,529			
e Excess from 2023	406,829			

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2023, enter the date of the ruling

b Check box to indicate whether the organization is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed

Table with columns: Tax year (a) 2023, (b) 2022, (c) 2021, (d) 2020, (e) Total. Rows include 2a, 2b, 2c, 2d, 2e, 3, 3a, 3b, 3c.

b 85% (0.85) of line 2a

c Qualifying distributions from Part XI, line 4 for each year listed

d Amounts included in line 2c not used directly for active conduct of exempt activities

e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c

3 Complete 3a, b, or c for the alternative test relied upon:

a "Assets" alternative test—enter: (1) Value of all assets (2) Value of assets qualifying under section 4942(j)(3)(B)(i)

b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .

c "Support" alternative test—enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). (3) Largest amount of support from an exempt organization (4) Gross investment income

Part Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here [] if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
BANK OF AMERICA CHARITABLE GIFT FUND 100 FEDERAL ST MA5-100-10-21 BOSTON,MA 02110		P C	2023 PAYOUT TO SIBLING DAF'S, KAREN DAVIS CALICO CAT ACCT	1,000,000
BRENNAN CENTER FOR JUSTICE 120 BROADWAY SUITE 1750 NEW YORK,NY 10271		P C	LGF DISCRETIONARY GRANT	10,000
BRENNAN CENTER FOR JUSTICE 120 BROADWAY SUITE 1750 NEW YORK,NY 10271		P C	FOR PROGRAMS IN VOTING INTEGRITY AND SAFETY OF ELECTION OFFICIALS	100,000
BRENNAN CENTER FOR JUSTICE 120 BROADWAY SUITE 1750 NEW YORK,NY 10271		P C	GENERAL SUPPORT	12,500
BROOKLYN LAW SCHOOL 250 JORALEMON STREET BROOKLYN,NY 11201		P C	IN HONOR OF HERMAN FAGEN SCHOLARSHIP FUND FOR DISADVANTAGED STUDENTS	5,000
CANDID 32 OLD SLIP 24TH FLOOR NEW YORK,NY 10005		P C	GENERAL SUPPORT THROUGH 2024	1,000
CENTER FOR ELECTION INNOVATION AND RESEARCH 1120 CONNECTICUT AVENUE NW SUITE 1040 WASHINGTON,DC 20036		P C	DEPOSIT RETURNED	-100,000
CIVIC NATION 1156 15TH ST NW SUITE 1000 WASHINGTON,DC 20005		P C	WHEN WE ALL VOTE, CHANGE COLLECTIVE	200,000
COLUMBIA LAW SCHOOL 435 WEST 116TH ST PO BOX A-2 NEW YORK,NY 10027		P C	UNRESTRICTED OPERATING SUPPORT - RECOMMENDED BY LESLIE GORDON FAGEN.	12,500
CONGREGATION RODEPH SHALOM 615 NORTH BROAD STREET PHILADELPHIA,PA 19123		P C	IN MEMORY OF SAMUEL FRIEDER	5,000
COUNCIL ON FOUNDATIONS PO BOX 715674 PHILADELPHIA,PA 19171		P C	2023 CONTRIBUTION	10,000
CRAIG NEWMARK GRADUATE SCHOOL OF JOURNALISM CUNY FOUNDATION INC 219 W 40TH ST NEW YORK,NY 10018		P C	SCHOLARSHIP FUND IN HONOR OF SARAH BARTLETT	500,000
DRIVE CHANGE 630 FLUSHING AVENUE BROOKLYN,NY 11206		P C	FOR CAPITAL PROGRAM AND GENERAL SUPPORT	250,000
ENVIRONMENTAL GRANTMAKERS ASSOCIATION 475 RIVERSIDE DRIVE SUITE 960 NEW YORK,NY 10115		P C	2023 AND 2024 ANNUAL MEMBERSHIP	4,416
FAIR ELECTIONS CENTER		P C	CAMPUS VOTE PROJECT, HBCU PROGRAMS	150,000

1825 K STREET NW STE 450 WASHINGTON,DC 20006				
FIDELITY CHARITABLE GIFT FUND 100 CROSBY PARKWAY KCID-FCS COVINGTON,KY 41045		P C	2023 PAYOUT TO SIBLING DAF'S, PAM KOHLBERG A/C 34585	1,000,000
HUDSON LINK FOR HIGHER EDUCATION IN PRISON INC 23 STATE STREET OSSINING,NY 10562		P C	2023 NEW BEGINNINGS, FINISH LINE, PERMANENT RESERVE FUND	1,000,000
INDIVISIBLE CIVIC ENGAGEMENT 200 MASSACHUSETTS AVENUE NW SUITE 700 WASHINGTON,DC 20001		P C	FOR 501C3 ACTIVITIES IN CAPACITY BUILDING AND DEMOCRACY POLICY WORK, PERMANENT RESERVE	750,000
NATIONAL CENTER FOR FAMILY PHILANTHROPY 1667 K STREET NW SUITE 550 WASHINGTON,DC 20006		P C	RENEW SUPPORT FOR FRIENDS OF THE FAMILY PROGRAM 2024	8,000
NATIONAL PHILANTHROPIC TRUST 165 TOWNSHIP LINE ROAD SUITE 1200 JENKINTOWN,PA 19046		P C	2023 PAYOUT TO SIBLING DAF'S, JAMES KOHLBERG A/C 10333	1,000,000
NATIONAL PHILANTHROPIC TRUST 165 TOWNSHIP LINE ROAD SUITE 1200 JENKINTOWN,PA 19046		P C	2023 PAYOUT TO SIBLING DAF'S, ANDREW KOHLBERG A/C 332992	1,000,000
PROTECT DEMOCRACY PROJECT 82 NASSAU STREET 601 NEW YORK,NY 10038		P C	STATE COURTS, VOTING INTEGRITY DEFENSE OF DEMOCRACY, ELECTION PROTECTION, ACCOUNTABILITY, STATE LEGISLATIVE RESEARCH	150,000
SPONSORS INC 338 HIGHWAY 99 NORTH EUGENE,OR 97402		P C	LEGACY GIFT FOR PERMANENT RESERVE PART II	2,500,000
YALE UNIVERSITY OFFICE OF DEVELOPMENT PO BOX 2038 NEW HAVEN,CT 06521		P C	ANNUAL FUND CONTRIBUTION - LES FAGEN YALE COLLEGE 1971	5,000
Total			3a	9,573,416
b <i>Approved for future payment</i>				
Total			3b	0

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

- 1 Program service revenue:
a
b
c
d
e
f
g Fees and contracts from government agencies
2 Membership dues and assessments
3 Interest on savings and temporary cash investments
4 Dividends and interest from securities
5 Net rental income or (loss) from real estate:
a Debt-financed property.
b Not debt-financed property.
6 Net rental income or (loss) from personal property
7 Other investment income
8 Gain or (loss) from sales of assets other than inventory
9 Net income or (loss) from special events:
10 Gross profit or (loss) from sales of inventory
11 Other revenue: a
b
c
d
e

Table with 5 columns: (a) Business code, (b) Amount, (c) Exclusion code, (d) Amount, (e) Related or exempt function income. Includes rows for items 1-11 and a subtotal row.

12 Subtotal. Add columns (b), (d), and (e). 13 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.)

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Table with 2 columns: Line No., Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes.

Additional Data

[Return to Form](#)

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CBIZ	49,000	0		49,000

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
COMPUTER HARDWARE	2011-12-21	886	886	SL	5.000000000000	0	0		
COMPUTER HARDWARE	2011-12-21	754	754	SL	5.000000000000	0	0		
LENOVO THINKPAD	2013-11-26	1,319	1,319	SL	5.000000000000	0	0		
FURNITURE	1998-09-09	10,239	10,239	SL	7.000000000000	0	0		
COMPUTER HARDWARE	2015-01-05	2,091	2,091	SL	5.000000000000	0	0		
HP SERVER INSTALLATION (ROUNDTABLE)	2015-02-06	5,430	5,430	SL	5.000000000000	0	0		
FIREWALL AND ROUTER (PLUS LABOR ROUNDTABLE)	2015-07-30	1,993	1,993	SL	5.000000000000	0	0		
HP PROBOOK 650 (JANET'S LAPTOP)	2016-03-18	1,050	1,050	SL	5.000000000000	0	0		
HP BUSINESS P232 23" LED LCD MONITOR (JANET)	2016-03-18	150	150	SL	5.000000000000	0	0		
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (NANCY)	2019-03-01	2,106	1,614	SL	5.000000000000	421	0		
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (AMANDA)	2019-03-01	2,106	1,614	SL	5.000000000000	421	0		
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (RITA)	2019-03-01	2,106	1,614	SL	5.000000000000	421	0		
HPE 2530-24G - POE SWITCH T20200204 0021	2020-05-07	645	344	SL	5.000000000000	129	0		
FURNITURE	2020-05-07	18,078	7,920	SL	5.000000000000	3,616	0		
LEASEHOLD IMPROVEMENTS	2020-05-07	12,891	6,670	SL	5.000000000000	2,578	0		
5 YEALINK TDSOURCING VOIP PHONE-SIP PHONE-GRAPHIC DISPLAY	2020-05-07	835	445	SL	5.000000000000	167	0		
COMPUTER HARDWARE	2021-02-17	300	113	SL	5.000000000000	60	0		
CELLPHONE	2021-11-22	1,057	229	SL	5.000000000000	211	0		
LEASEHOLD IMPROVEMENTS	2021-09-21	530	131	SL	5.000000000000	106	0		
OFFICE 365 MIGRATION	2022-04-22	5,200	1,156	SL	3.000000000000	1,733	0		
LENOVO THINKBOOK	2022-12-16	114		SL	3.000000000000	38	0		
LENOVO THINKPAD	2022-12-16	1,873		SL	5.000000000000	375	0		

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Identifier	Return Reference	Explanation
FORM 4720 EXCEPTION EXPLANATION	FORM 990PF, PART VII-B, LINE 1A(4)	THE ORGANIZATION PAYS REASONABLE COMPENSATION TO AN OFFICER OF THE CORPORATION. THIS MEETS THE EXCEPTION; THEREFORE, FORM 4720 HAS NOT BEEN PREPARED.

TY 2023 IRS 990 e-File Render**Name:** THE KOHLBERG FOUNDATION INC**EIN:** 13-3496263

Name of Bond	End of Year Book Value	End of Year Fair Market Value
BLACKROCK STRATEGIC INCOME I	8,826,828	8,521,118
CALVERT GREEN BOND FUND CLASS I	7,219,153	6,371,381
CALVERT SHORT DURATION INCOME FUND CLASS 1	15,470,749	14,848,962
DOUBLE LINE TOTAL RETURN FUND INSTL	6,789,354	5,696,772
PIMCO INCOME FUND CLASS I	4,701,750	4,347,036
PIMCO TOTAL RETURN ESG FUND CLASS INSTL	9,654,257	7,861,232
RIVERNORTH/DOUBLELINE STRATEGIC INCOME FUND I	4,801,134	4,090,339
TIAA-CREF SOCIAL CHOICE BOND FUND CLASS ADV	8,291,228	6,948,433

TY 2023 IRS 990 e-File Render		
Name: THE KOHLBERG FOUNDATION INC		
EIN: 13-3496263		
Name of Stock	End of Year Book Value	End of Year Fair Market Value
A G C O CORP	5,846	14,205
A T & T INC	32,782	38,997
ABBOTT LABORATORIES	213,065	247,658
ABBVIE INC	53,389	101,350
ABERCROMBIE & FITCH	6,184	8,028
ACCENTURE PLC	107,170	209,493
ACI WORLDWIDE INC	6,310	8,262
ACUITY BRANDS INC	53,488	77,835
ADOBE INC	53,157	116,337
ADVANCED DRAINAGE SY	30,142	35,019
ADVANCED MICRO DEVIC	33,068	78,275
AFLAC INC	6,728	15,263
AIRBNB INC	3,969	6,535
ALNYLAM PHARMACEUTL	2,586	7,082
ALPHABET INC	150,629	403,145
AMAZON.COM INC	280,871	374,228
AMERICAN EXPRESS CO	43,554	91,609
AMERICAN WATER WORKS	21,358	24,286
AMGEN INC	37,064	49,827
ANALOG DEVICES INC	2,791	4,765
AON PLC	8,874	13,678
APPLE INC	220,108	928,765
APPLIED MATERIALS	17,251	68,880
APTIV PLC	8,417	10,408
ARISTA NETWORKS INC	9,939	44,276
ARRAY TECHNOLOGIES	20,051	17,438
AUTO DATA PROCESSING	18,482	26,559
AUTODESK INC	17,568	26,539
AVALONBAY COMNTYS INC	44,786	49,426
AXON ENTERPRISE INC	10,348	39,266
BADGER METER INC	34,086	85,984
BANK AMERICA CORP	97,146	122,525
BANK OF NY MELLON CO	59,657	77,659
BEAZER HOMES USA INC	8,707	29,161
BEST BUY INC	6,536	8,063
BLACKROCK INC	46,619	79,556
BOOKING HOLDINGS INC	4,869	10,642
BOSTON PROPERTIES	24,091	30,594
BRISTOL-MYERS SQUIBB	26,959	25,193
BROADCOM INC	71,433	125,020
BROOKFIELD RENEWABLE C F	71	86
BUNGE LIMITED F	20,040	53,201
CALVERT US LARGE CAP CORE RSPNB CLASS I	10,135,713	15,303,459
CARDINAL HEALTH INC	6,496	6,350
CBRE GROUP INC	27,643	58,367
CHAMPIONX CORP	2,964	10,019
CITIGROUP INC	25,718	30,967
CLOROX CO	34,301	34,649
COGNIZANT TECH SOLU	22,967	27,115
COLGATE-PALMOLIVE CO	129,621	144,036
COMERICA INCORPORATE	2,329	3,907
CORE LABORATORIES	33,027	34,101
COUSINS PROPERTIES INC	32,869	37,402
D X C TECHNOLOGY CO 0050	4,564	6,770
DANAHER CORP	125,397	147,364
DARDEN RESTAURANTS	6,835	15,937
DARLING INGREDIENTS	28,518	43,361
DECKERS OUTDOOR CORP	16,723	20,721
DEERE & CO	22,567	56,382
DELL TECHNOLOGIES INC	14,338	30,600
DEXCOM INC	3,679	14,767
DIGITAL REALTY TRUST	13,462	19,110
DOORDASH INC	6,376	8,109
DOUGLAS EMMETT, INC.	25,207	28,986
DOXIMITY INC	422	505
EBAY INC	12,273	15,311
ELEVANCE HEALTH INC	60,126	103,272
EMBECTA CORP	29	19
EMPIRE STATE REALTY TRUS	43,835	53,518
ENERGY RECOVERY INC	23,579	56,934
ENPHASE ENERGY INC	6,505	19,028
ETSY INC	3,624	7,132
EXPEDIA GROUP INC	133	152
EXPRO GROUP HLDGS NV F	15,700	15,920
F M C CORP	17,748	14,312
F T I CONSULTING INC	4,206	7,966
FIRST SOLAR INC	8,838	34,284
FRANKLIN ELECTRIC CO	42,723	78,480
GEN DIGITAL INC	12,726	15,130
GENERAL MILLS INC	36,215	44,035
GENERAL MOTORS CO	18,566	31,681
GILEAD SCIENCES INC	51,601	65,294
GMS INC	6,594	26,295
GOLDMAN SACHS GROUP	18,069	37,034
GRANITE CONSTRUCTION	9,026	29,702
HALLIBURTON CO HLDG	36,055	132,526
HARTFORD FINL SVC GP	187,136	208,265
HASBRO INC	16,780	16,543
HELIX ENERGY SOLUTN	2,401	11,020
HERSHEY CO	70,066	93,406
HEWLETT PACKARD ENTERPRI	28,906	52,332
HEXCEL CORP	12,776	21,461
HOME DEPOT INC	196	347
HP INC	29,293	59,879
HUBSPOT INC	459	1,742
I C F INTERNTNL	8,121	15,286
ILLINOIS TOOL WORKERS	12,744	22,789
INTEL CORP	63,723	121,706
INTERPUBLIC GRP COS	26,260	53,138
INTL FLAVORS& FRAGRA	25,651	27,125
INTUIT INC	37,012	91,879
ISHARES ESG AWARE MSCI USA SMA ETF	6,329,409	9,163,261
ISHARES TRUST ISHARES ESG AWARE MSCI EAFE ETF	10,022,666	11,108,535
J B G SMITH PROPERTIES	21,974	26,859
JOHNSON & JOHNSON	287,681	319,436
JPMORGAN CHASE & CO	100,663	176,224
KB HOME	55,661	125,857
KEYSIGNT TECH INC	17,855	28,318
KILROY REALTY CORP	61,315	79,282
KROGER CO	74,907	87,763
LIBERTY BROADBAND CO	17,305	10,718
LICID GROUP INC	22,364	18,128
LILLY ELI & CO	59,779	220,927
LINCOLN NTNL CO	8,330	10,572
LIVENT CORP	3,945	11,633
LOWES COMPANIES INC	21,051	48,738
LPL FINL HLDGS	6,307	6,601
MARSH & MC LENNAN CO	31,594	61,009
MASTERCARD INC	98,533	160,368
MCDONALDS CORP	29,566	47,145
MCKESSON CORP	26,568	86,114
MEDTRONIC PLC F	46,644	50,334
MERCK & CO INC	89,231	126,572
MERITAGE HOMES CORP	35,981	89,713
META PLATFORMS INC	92,920	215,208
MICROSOFT CORP	475,548	1,020,197
MIDDLESEX WATER CO	1,984	1,641
MONDELEZ INTL	55,821	56,351
MOODYS CORP	87,647	117,949
MORGAN STANLEY	9,163	20,142
MYR GROUP INC	3,353	14,463
NASDAQ INC	20,795	36,279
NETAPP INC	11,505	24,508
NOV INC	13,590	23,565
NVIDIA CORP	30,782	433,318
OMNICOM GROUP INC	69,517	109,954
ORGANON & CO	81	29
ORNAT TECHNOLOGIES	119,844	141,879
PARAMOUNT GROUP INCORPOR	67,296	73,031
PARNASSUS CORE EQUITY FUND CLASS INSTITUTIONAL	7,100,653	7,630,227
PATTERSON UTI ENERGY	5,866	17,032
PEPSICO INC	90,659	115,152
PFIZER INC	51,745	41,717
PNC FINL SERVICES	15,582	23,537
PRINCIPAL FINL	22,195	49,798
PROGRESS SOFTWARE CO	49,227	60,545
PROGRESSIVE CO OHIO	6,380	7,645
PROLOGIS INC	46,180	77,447
PRUDENTIAL FINL	51,860	67,308
PVH CORP	2,799	7,694
QUALCOMM INC	24,650	53,368
QUANTA SERVICES INC	12,259	70,782
REINSURANCE GP AMERICA	6,650	7,604
RESMED INC	11,979	17,890
RYDER SYSTEMS INC	3,184	10,586
SALESFORCE INC	86,322	143,411
SCHNITZER STL INDS	41,560	53,474
SERVICE NOW INC	26,358	46,628
SHERWIN WILLIAMS CO	67,747	115,091
SHOLAS TECNOLOGIES GROU	2,290	1,834
SOLAREEDGE TECH	39,765	31,262
STARBUCKS CORP	73,012	95,914
STATE STREET CORP	58,595	75,678
SUNNOVA ENERGY INTL INC	20,931	26,733
SUNRUN INC	33,760	49,526
TAPESTRY INC	9,193	24,589
TARGET CORP	28,288	41,729
TESLA INC	13,637	245,001
THE CIGNA GROUP	65,573	106,005
THE COCA-COLA CO	152,403	184,922
THERMO FISHER SCNTFC	31,272	47,240
TJX COMPANIES INC	42,697	55,536
TOPBUILD CORP	15,638	35,555
TRAVELERS COMPANIES	56,606	104,770
TRUIST FINL CORP	54	37
U HAUL HOLING NON VOTIN	7,963	15,849
UBER TECHNOLOGIES INC	25,019	62,986
UNITEDHEALTH GRP INC	60,188	130,038
UNIVERSAL DISPLAY CO	32,780	56,422
UNUM GROUP	7,903	8,501
VALVOLINE INC	4,772	10,898
VERALTO CORP	389	411
VERISK ANALYCS INC	133,275	178,667
VERIZONCOMMUNICATN	47,335	50,782
VERTEX PHARMACEUTICA	6,703	11,800
VIATRIS INC	16	11
VISA INC	125,430	197,866
VORNADO REALTY TRUST	15,486	30,680
WABTEC	12,913	28,553
WALT DISNEY CO	35,857	38,915
WARNER BROTHERS DISCOVER	25	11
WEATHERFORD INTL F	25,690	31,403
WELLS FARGO & CO	34,092	63,100
WILLIAMS SONOMA	6,621	22,599
WW GRAINGER INC	28,265	62,152
XYLEM INC	121,021	185,263
YUM BRANDS INC	11,859	18,554

TY 2023 IRS 990 e-File Render**Name:** THE KOHLBERG FOUNDATION INC**EIN:** 13-3496263

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GENERAL ATLANTIC PARTNERS	AT COST	6,669,482	12,735,674
KOHLBERG PARTNERS IX, LP	AT COST	4,140,297	6,834,429
KOHLBERG PARTNERS VIII, LP	AT COST	3,771,951	7,042,278
KOHLBERG SKI PARTNERS VIII, LP	AT COST	172,621	0
QUANTUM VALUE	AT COST	0	647,424
SECONDARY OPPORTUNITIES FUND III	AT COST	1,626,796	1,129,541
WESTBROOK VII	AT COST	286,203	122,487
WESTBROOK VIII	AT COST	2,787,676	753,429

TY 2023 IRS 990 e-File Render**Name:** THE KOHLBERG FOUNDATION INC**EIN:** 13-3496263

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
COMPUTER HARDWARE	886	886	0	
COMPUTER HARDWARE	754	754	0	
LENOVO THINKPAD	1,319	1,319	0	
FURNITURE	10,239	10,239	0	
COMPUTER HARDWARE	2,091	2,091	0	
HP SERVER INSTALLATION (ROUNDTABLE)	5,430	5,430	0	
FIREWALL AND ROUTER (PLUS LABOR ROUNDTABLE)	1,993	1,993	0	
HP PROBOOK 650 (JANET'S LAPTOP)	1,050	1,050	0	
HP BUSINESS P232 23" LED LCD MONITOR (JANET)	150	150	0	
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (NANCY)	2,106	2,035	71	
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (AMANDA)	2,106	2,035	71	
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (RITA)	2,106	2,035	71	
HPE 2530-24G - POE SWITCH T20200204 0021	645	473	172	
FURNITURE	18,078	11,536	6,542	
LEASEHOLD IMPROVEMENTS	12,891	9,248	3,643	
5 YEALINK TDSOURCING VOIP PHONE-SIP PHONE-GRAPHIC DISPLAY	835	612	223	
COMPUTER HARDWARE	300	173	127	
CELLPHONE	1,057	440	617	
LEASEHOLD IMPROVEMENTS	530	237	293	
OFFICE 365 MIGRATION	5,200	2,889	2,311	
LENOVO THINKBOOK	114	38	76	
LENOVO THINKPAD	1,873	375	1,498	

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES - HOLLAND & KNIGHT LLP	49,835	0		49,835

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
SECURITY DEPOSIT	253,713	3,713	3,713

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description	Amount
NON DEDUCTIBLE EXPENSES FROM K-1	87

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OFFICE EXPENSE	17,465	0		17,465
UTILITIES	6,105	0		6,105
COMPUTER	24,316	0		24,316
DUES & SUBSCRIPTION	7,069	0		7,069
LICENSING FEES	1,780	0		1,780
INSURANCE	72,391	0		72,391
K-1 EXPENSES	0	89,840		0

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
JP OTHER INCOME	0	407,138	0
UBS OTHER INCOME	0	6,382	0
OTHER PORTFOLIO INCOME FROM PASSTHROUGHS	18,878	-26,648	18,878

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description	Amount
UNREALIZED GAIN	19,132,992
UBS - NON DIVIDEND DISTRIBUTION	240,733
CHARLES SCHWAB - NON DIVIDEND DISTRIBUTION	3,610

TY 2023 IRS 990 e-File Render**Name:** THE KOHLBERG FOUNDATION INC**EIN:** 13-3496263

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OTHER PROFESSIONAL FEES-IT	4,500	0		4,500
OTHER PROFESSIONAL FEES	325	0		325
INVESTMENT MANAGEMENT FEES - CHALES SCHWAB	35,427	35,427		0
INVESTMENT MANAGEMENT FEES - UBS	61,509	61,509		0
INVESTMENT MANAGEMENT FEES - CLARFELD FINANCIAL ADVISOR	181,105	181,105		0
INVESTMENT MANAGEMENT FEES - GEN ATLANTIC	226,746	226,746		0
INVESTMENT MANAGEMENT FEES - WESTBROOK	6,295	6,295		0
OTHER INVESTMENT MANAGEMENT FEES	200	-62,801		0

TY 2023 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOREIGN TAXES	4,356	46,370		0
FEDERAL EXCISE TAX	650,026	0		0
K-1 FOREIGN TAXES	0	17,192		0
CHALES SCHWAB	0	5		0
NYS ANNUAL REPORT FILING FEE	1,750	0		1,750
PAYROLL TAXES	38,755	0		38,755