

990

Return of Organization Exempt From Income Tax

OMB No. 1545-

0047 2022

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation.) Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

A For the 2022 calendar year, or tax year beginning 07-01-2022, and ending 06-30-2023

- B Check if applicable: Address change, Name change, Initial return, Final return/terminated, Amended return, Application pending

C Name of organization: NATURAL RESOURCES DEFENSE COUNCIL INC. Doing business as: Number and street (or P.O. box if mail is not delivered to street address): 40 WEST 20TH STREET. Room/suite: City or town, state or province, country, and ZIP or foreign postal code: NEW YORK, NY 10011

D Employer identification number: 13-2654926. E Telephone number: (212) 727-2700. G Gross receipts \$ 555,076,417

F Name and address of principal officer: MANISH BAPNA, 40 WEST 20TH STREET, NEW YORK, NY 10011

H(a) Is this a group return for subordinates? Yes No. H(b) Are all subordinates included? Yes No. H(c) Group exemption number

I Tax-exempt status: 501(c)(3), 501(c) () (insert no.), 4947(a)(1) or 527

J Website: WWW.NRDC.ORG

K Form of organization: Corporation, Trust, Association, Other

L Year of formation: 1970. M State of legal domicile: NY

Part I Summary

Table with 3 main sections: Activities & Governance (lines 1-7a), Revenue (lines 8-12), Expenses (lines 13-19), and Net Assets or Fund Balances (lines 20-22). Includes columns for Prior Year and Current Year.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here: Signature of officer: VERONICA FOO CFO. Date: 2024-05-10. Type or print name and title.

Paid Preparer Use Only: Print/Type preparer's name, Preparer's signature, Date, Check if self-employed, PTIN P00741490, Firm's name GRANT THORNTON LLP, Firm's EIN 36-6055558, Firm's address 757 THIRD AVENUE 3RD FLOOR, NEW YORK, NY 100172013, Phone no. (212) 599-0100

May the IRS discuss this return with the preparer shown above? See Instructions. Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ **57,319,804** including grants of \$ **17,616,853**) (Revenue \$ **5,458,165**)
SEE SCHEDULE O

4b (Code:) (Expenses \$ **48,217,537** including grants of \$ **0**) (Revenue \$ **0**)
SEE SCHEDULE O

4c (Code:) (Expenses \$ **35,332,857** including grants of \$ **0**) (Revenue \$ **0**)
SEE SCHEDULE O

(Code:) (Expenses \$ **33,184,152** including grants of \$ **0**) (Revenue \$ **0**)

INTERNATIONALFROM CHINA TO INDIA TO THE AMERICAS, NRDC'S INTERNATIONAL WORK LEVERAGES OUR SCIENTIFIC, ECONOMIC, AND POLICY EXPERTISE TO ADVANCE KEY ENVIRONMENTAL AND CLIMATE PROGRAMS WITH FAR-REACHING IMPACTS ACROSS THE WORLD. OUR HIGHLIGHTS FROM THIS PAST FISCAL YEAR ARE AS FOLLOWS: IN PREPARATION FOR AND IN THE LEADUP TO THE UNITED NATIONS FRAMEWORK CONVENTION ON CLIMATE CHANGE (UNFCCC) CONFERENCE OF PARTIES (COP) 27 IN SHARM EL-SHEIKH, EGYPT, NRDC SPEARHEADED A CEO-LEVEL GROUP TO ADVOCATE WITH RELEVANT U.S. GOVERNMENT AGENCIES ON PHASING OUT FOSSIL FUELS AND INTERNATIONAL CLIMATE FINANCE. AT THESE SERIES OF MEETINGS, NRDC ENCOURAGED THE UNITED STATES TO SUPPORT THE CREATION OF A LOSS AND DAMAGE FUND UNDER THE UNFCCC THAT WOULD HELP COUNTRIES THAT ARE BEARING THE TOUGHEST IMPACTS OF CLIMATE CHANGE AND CONTRIBUTED THE LEAST AMOUNT OF CARBON EMISSIONS INTO THE ATMOSPHERE. THESE CONVERSATIONS HELPED SPEED THE CREATION OF THE FUND AND THE ESTABLISHMENT OF A TRANSITIONAL COMMITTEE TO MAKE RECOMMENDATIONS ON OPERATIONALIZING THE FUNDING FOR CONSIDERATION AND ADOPTION BY COP28. NRDC ALSO SHARED KNOWLEDGE ON CLIMATE-FRIENDLY COOLING AND HEAT RESILIENCE IN INDIA, AS WELL AS BIODIVERSITY AND CLIMATE CHANGE IN CHINA. IN A MONUMENTAL WIN THAT HOLDS HUGE IMPLICATIONS FOR THE WORLD'S CLIMATE, THE U.S. SENATE VOTED 69 TO 27 TO GIVE ITS CONSENT TO RATIFY THE KIGALI AMENDMENT TO THE MONTREAL PROTOCOL, THE TREATY TO PHASE DOWN HYDROFLUOROCARBONS (HFCS). HFCS ARE MAN-MADE CHEMICALS COMMONLY USED IN AIR CONDITIONERS, REFRIGERATORS, AND INSULATING FOAM, AND ARE POTENT GREENHOUSE GASSES THAT HAVE HUNDREDS OF TIMES THE HEAT-TRAPPING CAPABILITY OF CARBON DIOXIDE. WITH THIS RATIFICATION, THE U.S. BECAME THE 138TH COUNTRY INCLUDING CHINA, INDIA, AND MOST OF THE WORLD'S MAJOR ECONOMIES TO JOIN THIS INTERNATIONAL TREATY TO PHASE DOWN HFC PRODUCTION AND EMISSIONS. THIS DEVELOPMENT IS ALSO SIGNIFICANT IN THAT THE U.S., CHINA, AND INDIA ARE THE THREE LARGEST PRODUCERS AND CONSUMERS OF HFCS. NRDC WORKED WITH STAKEHOLDERS IN SEVERAL OF THESE COUNTRIES TO SHARE INFORMATION ON THE BENEFITS AND PATHS TO ACHIEVE THE HFCS PHASEDOWN. IN ANOTHER CRITICAL ADVANCEMENT FOR MARINE LIFE, THE UNITED NATIONS FORMALLY ADOPTED LANGUAGE FOR A HISTORIC TREATY TO ADVANCE OCEAN BIODIVERSITY CONSERVATION WORLDWIDE. THIS FOLLOWS MORE THAN A DECADE OF INVOLVEMENT IN NEGOTIATIONS OVER THE TREATY, WHICH ESTABLISHES HOW COUNTRIES WILL COLLABORATE TO STRENGTHEN THE CONSERVATION AND MANAGEMENT OF MARINE BIODIVERSITY IN THE HIGH SEAS, WHICH COVERS NEARLY TWO-THIRDS OF THE WORLD'S OCEANS, AND ONE HALF OF THE SURFACE OF THE PLANET. THE LANGUAGE AND THE TREATY BRING MODERN STANDARDS OF CONSERVATION TO THE HIGH SEAS AND WILL HELP MARINE WILDLIFE AND THE NATURAL RESOURCES DEFENSE COUNCIL, INC. (EIN: 13-2654926) BILLIONS OF PEOPLE FOR WHOM HEALTHY OCEANS ARE VITAL TO SUSTAINING THEIR LIVELIHOODS, CULTURAL HERITAGE, AND HEALTH. ONE NOTEWORTHY ACCOMPLISHMENT IS THE FORMAL ESTABLISHMENT OF NRDC INDIA PRIVATE LIMITED, AN AFFILIATED ENTITY THAT NRDC WILL CONTRACT WITH IN ORDER TO WORK IN A COUNTRY THAT IS HIGHLY VULNERABLE TO CLIMATE EFFECTS AND IS ALSO THE THIRD LARGEST EMITTER OF GREENHOUSE GAS EMISSIONS. NRDC, WHICH HAS ENGAGED NRDC INDIA TO PROVIDE ADDITIONAL SERVICES THAT ARE NOT AVAILABLE IN HOUSE, WILL CONTINUE TO WORK WITH A WIDE RANGE OF PARTNERS TO HELP INDIA CONTINUE TO PUT CLEAN ENERGY SOLUTIONS IN PLACE AND ADAPT TO CLIMATE IMPACTS, ESPECIALLY EXTREME HEAT. NRDC HAS CONVENED EXPERTS AND STAKEHOLDERS TO DISCUSS SOLUTIONS TO REDUCE HAZARDS POSED BY EXTREME HEAT AND IMPROVE ACCESS TO COOLING IN THE COUNTRY FOR KNOWLEDGE SHARING AND TO ADVANCE ACTION ON A NATIONAL HEAT MITIGATION FRAMEWORK. NRDC ALSO INFORMED DECISION-MAKING BY POLICYMAKERS TO INCREASE COOL ROOFING, SUCH AS THE LAUNCH OF A COMPREHENSIVE STATE-WIDE COOL ROOFS POLICY IN THE STATE OF TELENGANA. THE FIRST OF ITS KIND IN INDIA AND GLOBALLY, THIS POLICY PROTECTS 35 MILLION RESIDENTS FROM THE DANGERS OF EXTREME HEAT, AND PROVIDES A FRAMEWORK FOR STRENGTHENING HEAT RESILIENCE ACROSS INDIA. SIMILARLY, THE INDIAN CITY OF JODHPUR LAUNCHED ITS FIRST-EVER HEAT ACTION PLAN TO STRENGTHEN LOCAL PREPAREDNESS AND RESILIENCE TO INTENSIFYING EXTREME HEAT HAZARDS. THE RELEASE OF THIS PLAN, WHICH NRDC DEVELOPED IN CONSULTATION WITH MAHILA HOUSING TRUST, MARKS AN IMPORTANT STEP FORWARD FOR THE CITY AND THE STATE OF RAJASTHAN, ONE OF INDIA'S 23 HEAT-PRONE STATES. THE JODHPUR PLAN WAS DEVELOPED BASED ON LOCAL DATA AND COMMUNITY INPUT, AND ENABLES THE CITY TO BETTER ORGANIZE LOCAL HEAT ACTIONS THAT PROTECT PUBLIC HEALTH AND MAKE MEASURABLE REDUCTIONS IN MORTALITY AFTER IMPLEMENTATION. IN OTHER INTERNATIONAL ACCOMPLISHMENTS, NRDC'S EFFORTS IN CHINA CONTINUED, FOCUSING ON PRODUCING REPORTS AND ANALYSES AND SHARING INFORMATION TO HELP INFORM HOW COAL-DEPENDENT PROVINCES MOVE TO CLEANER FORMS OF ENERGY AS WELL AS SEQUESTERING CARBON IN FORESTS. ONE OTHER ADVANCEMENT OF NOTE INCLUDES NRDC'S ADVOCACY AT CONFERENCE OF PARTIES 15 IN MONTREAL, WHERE WE PUSHED FOR STRONGER LANGUAGE TO PROTECT THE "30 BY 30" BIODIVERSITY TARGET FOR THE KUNMING-MONTREAL GLOBAL BIODIVERSITY FRAMEWORK. ALONG WITH LEADERSHIP FROM COUNTRIES SUCH AS PANAMA AND NIGERIA, OUR PERSISTENCE AND PRESSURE ULTIMATELY HELPED ENSURE THAT COUNTRIES AGREED TO PROTECT 30 PERCENT OF TERRESTRIAL, INLAND WATER, COASTAL AND MARINE AREAS BY 2030, WHICH FORMED A STRONG FOUNDATION TO CONTINUE ADVOCATING FOR HIGHER-QUALITY PROTECTIONS IN THE FUTURE.

(Code:) (Expenses \$ **3,580,824** including grants of \$ **0**) (Revenue \$ **0**)
MEMBERSHIP SERVICES

4d Other program services (Describe in Schedule O.)
(Expenses \$ **36,764,976** including grants of \$ **0**) (Revenue \$ **0**)

4e Total program service expenses **177,635,174**

Part IV Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions.	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
11a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	Yes	
11b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	Yes	
11c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		No
11d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	Yes	
11e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	Yes	
11f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?	Yes	
12a	Did the organization obtain a separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII		No
12b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	Yes	
14b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions.	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		No
20b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	Yes	

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 22 through 38 regarding tax-exempt bond issues, excess benefit transactions, and related party transactions.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and gaming winnings.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Main form content with rows 2a through 17, including questions about employee reporting, foreign bank accounts, prohibited tax shelter transactions, and various organizational requirements.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI



Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members... 1b Enter the number of voting members included... 2 Did any officer, director, trustee... 3 Did the organization delegate control... 4 Did the organization make any significant changes... 5 Did the organization become aware... 6 Did the organization have members... 7a Did the organization have members... 7b Are any governance decisions... 8 Did the organization contemporaneously document... 8a The governing body? 8b Each committee... 9 Is there any officer, director, trustee...

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters... 10b If "Yes," did the organization have written policies... 11a Has the organization provided a complete copy... 11b Describe on Schedule O the process... 12a Did the organization have a written conflict... 12b Were officers, directors, or trustees... 12c Did the organization regularly and consistently... 13 Did the organization have a written whistleblower... 14 Did the organization have a written document... 15 Did the process for determining compensation... 15a The organization's CEO... 15b Other officers or key employees... 16a Did the organization invest in, contribute assets... 16b If "Yes," did the organization follow a written policy...

Section C. Disclosure

Table with 2 columns: Question, Answer. Row 17: List the states with which a copy of this Form 990 is required to be filed. Row 18: Section 6104 requires an organization to make its Form 1023... Row 19: Describe in Schedule O whether... Row 20: State the name, address, and telephone number...

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former			
(1) KATHLEEN WELCH CHAIR/TRUSTEE	1.00 0.00	X		X				0	0	0
(2) MARY MORAN TREASURER/TRUSTEE	1.00 0.00	X		X				0	0	0
(3) KATHERINE ADAMS TRUSTEE	1.00 0.00	X						0	0	0
(4) GEETA AIYER TRUSTEE	1.00 0.00	X						0	0	0
(5) RICHARD E AYRES TRUSTEE	1.00 1.00	X						0	0	0
(6) ATIF AZHER TRUSTEE	1.00 0.00	X						0	0	0
(7) PATRICIA BAUMAN TRUSTEE	1.00 1.00	X						0	0	0
(8) CLAIRE BERNARD TRUSTEE	1.00 0.00	X						0	0	0
(9) SARAH COGAN TRUSTEE	1.00 0.00	X						0	0	0
(10) NATHANIEL DEAN TRUSTEE (AS OF 12/2022)	1.00 0.00	X						0	0	0
(11) LEONARDO DICAPRIO TRUSTEE	1.00 0.00	X						0	0	0
(12) JOHN ECHOHAWK TRUSTEE	1.00 0.00	X						0	0	0
(13) CATHERINE FLOWERS TRUSTEE	1.00 0.00	X						0	0	0
(14) LISA HALL TRUSTEE	1.00 0.00	X						0	0	0
(15) NICOLE E LEDERER TRUSTEE	1.00 0.00	X						0	0	0
(16) JULIA LOUIS-DREYFUS TRUSTEE	1.00 0.00	X						0	0	0
(17) KELLY CHAPMAN MEYER TRUSTEE	1.00 0.00	X						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee			
(18) PETER MORTON TRUSTEE	1.00 0.00	X					0	0	0
(19) WENDY NEU TRUSTEE	1.00 0.00	X					0	0	0
(20) FREDERICA P PERERA TRUSTEE	1.00 0.00	X					0	0	0
(21) LYNN PRICE TRUSTEE (AS OF 12/2022)	1.00 0.00	X					0	0	0
(22) DIANA PROPPER DE CALLEJON TRUSTEE	1.00 0.00	X					0	0	0
(23) ROBERT REDFORD TRUSTEE	1.00 0.00	X					0	0	0
(24) ELENA RIOS TRUSTEE	1.00 0.00	X					0	0	0
(25) THOMAS ROUSH TRUSTEE	1.00 0.00	X					0	0	0
(26) FREDERICK A O SCHWARZ JR CHAIR EMERITUS/TRUSTEE	1.00 0.00	X					0	0	0
(27) TOM SOTO TRUSTEE	1.00 0.00	X					0	0	0
(28) MARGRET TRILLI TRUSTEE	1.00 0.00	X					0	0	0
(29) GERALD TORRES TRUSTEE	1.00 1.00	X					0	0	0
(30) DAVID VLADECK TRUSTEE	1.00 1.00	X					0	0	0
(31) DAVID WELCH TRUSTEE	1.00 0.00	X					0	0	0
(32) DANIEL YATES TRUSTEE	1.00 0.00	X					0	0	0
(33) MANISH BAPNA PRESIDENT/CEO	40.00 1.00			X			688,612	0	51,074
(34) MAKEDA TSAO CHIEF BOARD RELATIONS OFFICER	40.00 1.00			X			448,911	0	36,034
(35) VERONICA FOO CHIEF FINANCIAL OFFICER	40.00 2.00			X			355,533	0	59,585
(36) DANIEL KIM - CHIEF OPERATING OFFICER (03/2022 TO 11/2022)	40.00 1.00			X			279,463	0	25,207
(37) CRYSTAL FRIERSON SECRETARY	1.00 1.00			X			0	0	0
(38) ASHLEY GHERLONE ASSISTANT SECRETARY	1.00 1.00			X			0	0	0
(39) DOROTHY HECTOR ASSISTANT SECRETARY	1.00 1.00			X			0	0	0
(40) MOLLIE MARSH-HEINE - CHIEF DEVELOPMENT OFFICER (AS OF 03/2023)	40.00 0.00			X			0	0	0
(41) KRISTA MCMANUS ASSISTANT SECRETARY	1.00 1.00			X			0	0	0
(42) ANDREW WETZLER SVP, NATURE	40.00 0.00				X		392,228	0	57,246
(43) MITCHELL BERNARD CHIEF COUNSEL	40.00 1.00				X		436,922	0	52,998
(44) MICHELLE EGAN CHIEF OF STAFF & STRATEGY	40.00 0.00				X		395,491	0	63,480
(45) JENNIFER POWERS MANAGING DIRECTOR, COMMUNICATIONS	40.00 0.00				X		318,532	0	43,742
(46) ED YOON CHIEF EXTERNAL AFFAIRS OFFICER	40.00 0.00				X		297,828	0	51,092
(47) ROBYN ARVILLE CHIEF PEOPLE OFFICER (AS OF 04/2022)	40.00 0.00				X		212,474	0	18,410
(48) TROY RIDDLE CHIEF DE&I OFFICER (THRU 09/2022)	40.00 2.00					X	409,470	0	23,101
(49) VIVEK SAWHNEY - CHIEF INFO OFFICER & INTL. OPERATIONS	40.00 0.00					X	293,393	0	60,752
(50) MICHAEL WALL CHIEF LITIGATION OFFICER	40.00 0.00					X	283,826	0	60,061
(51) SHELLEY POTICHA MANAGING DIRECTOR, REGIONAL IMPACT	40.00 0.00					X	302,901	0	27,130
(52) CATHERINE DURAND-BRAULT NAT'L DIR., PRINCIPAL & MAJOR GIFTS	40.00 0.00					X	283,463	0	26,320
(53) SUSAN CASEY-LEFKOWITZ SENIOR STRATEGIC ADVISOR	40.00 0.00					X	234,533	0	43,912
1b Sub-Total									
c Total from continuation sheets to Part VII, Section A									
d Total (add lines 1b and 1c)						5,633,580	0	700,144	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **▶ 404**

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
PRINCETON SOUTH INC 200 LUDLOW DRIVE BLDG E EWING, NJ 08638	DIRECT MAIL ADVERTISING	2,068,471
CP DIRECT PO BOX 64814 BALTIMORE, MD 21264	DIRECT MAIL ADVERTISING	1,688,520
FORUM ONE COMM CORP 6140 S GUN CLUB RD AURORA, CO 80013	IT SERVICES	1,348,522
M&R STRATEGIC SERVICES INC 1101 CT AVE NW 7TH FLOOR WASHINGTON, DC 20036	DIGITAL ADVOCACY/FUNDRAISING CONSULTANT	1,273,982
CIELO INC PO BOX 772348 DETROIT, MI 482772348	RECRUITMENT SERVICES	1,137,537
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 134		

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and Other Similar Amounts				
1a Federated campaigns		1a		
b Membership dues		1b	42,460,795	
c Fundraising events		1c	1,022,475	
d Related organizations		1d	140,431	
e Government grants (contributions)		1e		
f All other contributions, gifts, grants, and similar amounts not included above		1f	135,713,206	
g Noncash contributions included in lines 1a - 1f:\$		1g	4,188,851	
h Total. Add lines 1a-1f				179,336,907

Program Service Revenue		Business Code			
2a COURT AWARDED FEES	900099	5,184,422	5,184,422		
b INTERVENOR FEE	900099	263,370	263,370		
c BOOK INCOME (ON EARTH)	900099	10,373	10,373		
d					
e					
f All other program service revenue.					
g Total. Add lines 2a-2f.		5,458,165			

Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		11,712,366		45,658	11,666,708	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6a Gross rents	(i) Real					
		(ii) Personal					
		6b Less: rental expenses					
		6c Rental income or (loss)					
	d Net rental income or (loss)						
	7a Gross amount from sales of assets other than inventory	(i) Securities	358,420,622				
		(ii) Other					
		7b Less: cost or other basis and sales expenses	361,672,981				
		7c Gain or (loss)	-3,252,359				
	d Net gain or (loss)		-3,252,359			-3,252,359	
	8a Gross income from fundraising events (not including \$ 1,022,475 of contributions reported on line 1c). See Part IV, line 18	8a		56,215			
		8b Less: direct expenses		259,050			
c Net income or (loss) from fundraising events			-202,835			-202,835	
9a Gross income from gaming activities. See Part IV, line 19	9a						
	9b Less: direct expenses						
	c Net income or (loss) from gaming activities						
10a Gross sales of inventory, less returns and allowances	10a						
	10b Less: cost of goods sold						
	c Net income or (loss) from sales of inventory						

Other Revenue Misc Amt	11a MAIL LIST RENTAL	900099	91,310			91,310	
	b HONORARIA	900099	832			832	
	c						
	d All other revenue						
	e Total. Add lines 11a-11d			92,142			
	12 Total revenue. See instructions			193,144,386	5,458,165	45,658	8,303,656

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	10,661,316	10,661,316		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	120,000	120,000		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	6,835,537	6,835,537		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	5,307,717	3,475,630	1,225,954	606,133
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	870,165	267,481	602,684	
7 Other salaries and wages	90,077,147	68,454,269	11,555,518	10,067,360
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	8,147,801	6,129,643	1,091,587	926,571
9 Other employee benefits	14,437,075	10,833,270	1,983,010	1,620,795
10 Payroll taxes	6,578,092	4,935,250	911,034	731,808
11 Fees for services (non-employees):				
a Management	368,838	368,838		
b Legal	654,673	542,391	62,266	50,016
c Accounting	253,070	13,390	239,680	
d Lobbying	2,374	2,374		
e Professional fundraising services. See Part IV, line 17	2,147,997			2,147,997
f Investment management fees	1,261,347		1,261,347	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	34,784,966	32,302,556	1,534,081	948,329
12 Advertising and promotion	4,047,972	3,102,479	60,358	885,135
13 Office expenses	11,837,219	8,398,324	150,141	3,288,754
14 Information technology	5,951,522	4,514,445	751,070	686,007
15 Royalties				
16 Occupancy	8,399,602	6,307,566	1,162,743	929,293
17 Travel	3,125,250	2,644,588	258,454	222,208
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	992,065	829,081	111,084	51,900
20 Interest	533,705	400,415	73,916	59,374
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	2,500,312	1,876,025	346,197	278,090
23 Insurance	813,143	610,065	112,616	90,462
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a RECRUITING FEES/EXP.	2,513,333	1,690,737	393,391	429,205
b LIST RENTALS	859,515	548,416		311,099
c VENUE COSTS	736,862	511,803	32,852	192,207
d CREDIT CARD FEES	666,233	9,707	1,054	655,472
e All other expenses	1,381,320	1,249,578	88,250	43,492
25 Total functional expenses. Add lines 1 through 24e	226,866,168	177,635,174	24,009,287	25,221,707
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input checked="" type="checkbox"/> if following SOP 98-2 (ASC 958-720).	7,361,031	4,860,140	0	2,500,891

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
Assets	1 Cash-non-interest-bearing	42,644,657	1	17,606,413
	2 Savings and temporary cash investments	2,581,582	2	5,007,220
	3 Pledges and grants receivable, net	17,608,465	3	11,979,860
	4 Accounts receivable, net	41,612	4	250,756
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	3,770,762	9	11,561,446
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 77,911,350		
	b Less: accumulated depreciation	10b 43,024,422	35,897,859	10c 34,886,928
	11 Investments—publicly traded securities	350,041,650	11	368,568,542
	12 Investments—other securities. See Part IV, line 11	107,467,637	12	91,076,537
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	42,198,228	15	35,976,003
16 Total assets: Add lines 1 through 15 (must equal line 33)	602,252,452	16	576,913,705	
Liabilities	17 Accounts payable and accrued expenses	36,401,273	17	32,450,208
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties	20,810,937	24	17,769,483
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	69,060,938	25	64,170,478
	26 Total liabilities. Add lines 17 through 25	126,273,148	26	114,390,169
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	315,605,937	27	333,841,761
	28 Net assets with donor restrictions	160,373,367	28	128,681,775
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	475,979,304	32	462,523,536
33 Total liabilities and net assets/fund balances	602,252,452	33	576,913,705	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	193,144,386
2	Total expenses (must equal Part IX, column (A), line 25)	2	226,866,168
3	Revenue less expenses. Subtract line 2 from line 1	3	-33,721,782
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	475,979,304
5	Net unrealized gains (losses) on investments	5	21,749,221
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-1,483,207
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	10	462,523,536

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
b	Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number
13-2654926

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations _____
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .	173,735,553	187,198,934	267,144,118	178,965,564	179,336,907	986,381,076
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge.						
4 Total. Add lines 1 through 3	173,735,553	187,198,934	267,144,118	178,965,564	179,336,907	986,381,076
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						115,331,470
6 Public support. Subtract line 5 from line 4.						871,049,606

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7 Amounts from line 4.	173,735,553	187,198,934	267,144,118	178,965,564	179,336,907	986,381,076
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,884,885	3,054,202	1,629,406	360,246	11,666,708	21,595,447
9 Net income from unrelated business activities, whether or not the business is regularly carried on.						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).	462,225	179,076	159,153	175,171	148,357	1,123,982
11 Total support. Add lines 7 through 10						1,009,100,505
12 Gross receipts from related activities, etc. (see instructions)					12	16,377,946
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2022 (line 6, column (f) divided by line 11, column (f))	14	86.320 %
15 Public support percentage for 2020 Schedule A, Part II, line 14	15	85.640 %
16a 33 1/3% support test—2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input checked="" type="checkbox"/>		
b 33 1/3% support test—2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
17a 10%-facts-and-circumstances test—2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Table with 7 columns: (a) 2018, (b) 2019, (c) 2020, (d) 2021, (e) 2022, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Gross receipts from admissions, merchandise sold or services performed; 3 Gross receipts from activities that are not an unrelated trade or business; 4 Tax revenues levied for the organization's benefit; 5 The value of services or facilities furnished by a governmental unit; 6 Total; 7a Amounts included on lines 1, 2, and 3 received from disqualified persons; 7b Amounts included on lines 2 and 3 received from other than disqualified persons; 8 Public support.

Section B. Total Support

Table with 7 columns: (a) 2018, (b) 2019, (c) 2020, (d) 2021, (e) 2022, (f) Total. Rows include: 9 Amounts from line 6; 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources; 10b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975; 10c Add lines 10a and 10b; 11 Net income from unrelated business activities not included on line 10b; 12 Other income; 13 Total support; 14 First 5 years.

Section C. Computation of Public Support Percentage

Table with 2 columns: Description, Percentage. Row 15: Public support percentage for 2022; Row 16: Public support percentage from 2021 Schedule A.

Section D. Computation of Investment Income Percentage

Table with 2 columns: Description, Percentage. Row 17: Investment income percentage for 2022; Row 18: Investment income percentage from 2021 Schedule A.

19a 33 1/3% support tests-2022. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here.

b 33 1/3% support tests-2021. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here.

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions.

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described on 11a above?		
c A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI</i>		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):

- a** The organization satisfied the Activities Test. Complete **line 2** below.
- b** The organization is the parent of each of its supported organizations. Complete **line 3** below.
- c** The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions)

2 Activities Test. **Answer lines 2a and 2b below.**

	Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		

3 Parent of Supported Organizations. **Answer lines 3a and 3b below.**

	Yes	No
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No", provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

(A) Prior Year

(B) Current Year
(optional)

- | | | | |
|---|----------|--|--|
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3 | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |

Section B - Minimum Asset Amount

(A) Prior Year

(B) Current Year
(optional)

- | | | | |
|--|-----------|--|--|
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | 1 | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>): | | | |
| 2 Acquisition indebtedness applicable to non-exempt use assets | 2 | | |
| 3 Subtract line 2 from line 1d | 3 | | |
| 4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by 0.035 | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |

Section C - Distributable Amount

Current Year

- | | | | |
|--|----------|--|--|
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1 | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3 | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | | |

- 7** Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

(continued)

Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6 Other distributions (describe in Part VI). See instructions	6	
7 Total annual distributions. Add lines 1 through 6.	7	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	8	
9 Distributable amount for 2022 from Section C, line 6	9	
10 Line 8 amount divided by Line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
1 Distributable amount for 2022 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2022 (reasonable cause required-- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2022:			
a From 2017.			
b From 2018.			
c From 2019.			
d From 2020.			
e From 2021.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2022 distributable amount			
i Carryover from 2017 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2022 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2022 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2023. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2018.			
b Excess from 2019.			
c Excess from 2020.			
d Excess from 2021.			
e Excess from 2022.			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME:	MAILING LIST RENTALS - 2018 AMOUNT: \$ 240,084. 2019 AMOUNT: \$ 168,551. 2020 AMOUNT: \$ 145,278. 2021 AMOUNT: \$ 137,641. 2022 AMOUNT: \$ 91,310. HONORARIA - 2018 AMOUNT: \$ 3,706. 2019 AMOUNT: \$ 7,000. 2020 AMOUNT: \$ 1,000. 2021 AMOUNT: \$ 21,130. 2022 AMOUNT: \$ 832. RETAIL SALES - FUNDRAISING EVENTS - 2018 AMOUNT: \$ 218,435. 2019 AMOUNT: \$ 3,525. 2020 AMOUNT: \$ 12,875. 2021 AMOUNT: \$ 16,400. 2022 AMOUNT: \$ 56,215.

Additional Data

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Schedule B

Schedule of Contributors

OMB No. 1545-0047

(Form 990)
Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990, 990-EZ, or 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

2022

Name of the organization NATURAL RESOURCES DEFENSE COUNCIL INC	Employer identification number 13-2654926
---	--

Organization type (check one):

Filers of:

Section:

- Form 990 or 990-EZ
 - 501(c)() (enter number) organization
 - 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
 - 527 political organization
- Form 990-PF
 - 501(c)(3) exempt private foundation
 - 4947(a)(1) nonexempt charitable trust treated as a private foundation
 - 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
 NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number
 13-2654926

Part I
Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED		\$ RESTRICTED	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)

Name of organization
NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number

13-2654926

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____

Name of organization NATURAL RESOURCES DEFENSE COUNCIL INC	Employer identification number 13-2654926
---	--

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ _____
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	_____	_____	
	_____	_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	_____	_____	
	_____	_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	_____	_____	
	_____	_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	_____	_____	
	_____	_____	

Additional Data

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Political Campaign and Lobbying Activities
For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization NATURAL RESOURCES DEFENSE COUNCIL INC	Employer identification number 13-2654926
---	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."

2 Political campaign activity expenditures. See instructions ▶ \$ _____

3 Volunteer hours for political campaign activities. See instructions

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 \$ _____

2 Enter the amount of any excise tax incurred by organization managers under section 4955 \$ _____

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No

4a Was a correction made? Yes No

b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities \$ _____

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b..... \$ _____

4 Did the filing organization file **Form 1120-POL** for this year? Yes No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)	95,948													
b Total lobbying expenditures to influence a legislative body (direct lobbying)	732,623													
c Total lobbying expenditures (add lines 1a and 1b)	828,571													
d Other exempt purpose expenditures	224,776,250													
e Total exempt purpose expenditures (add lines 1c and 1d)	225,604,821													
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000													
<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:35%; text-align: left;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width:65%; text-align: left;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e.													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.													
Over \$17,000,000	\$1,000,000.													
g Grassroots nontaxable amount (enter 25% of line 1f)	250,000													
h Subtract line 1g from line 1a. If zero or less, enter -0-	0													
i Subtract line 1f from line 1c. If zero or less, enter -0-	0													
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	968,931	992,360	991,956	828,571	3,781,818
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	213,417	120,965	166,715	95,948	597,045

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total. Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures. See Instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
SCHEDULE C, PART II-A	ON FORM 990, PART IX, LINE 11D, NRDC REPORTS \$2,374 IN LOBBYING EXPENSES, WHICH REPRESENTS AMOUNTS PAID TO LOBBYING CONSULTANTS. THESE FEES REPRESENT ONLY A PORTION OF THE LOBBYING EXPENDITURES NRDC REPORTS ON SCHEDULE C, PART II-A. EMPLOYEE TIME THAT IS DIRECTED TOWARD LOBBYING INITIATIVES (AND CATEGORIZED AS LOBBYING EXPENDITURES ON SCHEDULE C) HAS BEEN REPORTED ON PART IX IN LINES 5, 7, 8, 9, & 10 RATHER THAN ON LINE 11D.

Additional Data

Return to Form

Software ID:

Software Version:

Supplemental Financial Statements

2022

Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number

13-2654926

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor information.

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form for Part II Conservation Easements. Includes checkboxes for types of easements, a table for 'Held at the End of the Year' (2a-2d), and questions about monitoring, expenses, and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form for Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Includes questions about reporting art collections and amounts received or held.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . **Yes** **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|--|-----------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	308,640,830	336,828,965	258,252,876	240,454,388	214,771,003
b Contributions	32,459,784	11,538,626	19,420,811	16,834,056	15,529,650
c Net investment earnings, gains, and losses	25,236,608	-35,542,588	66,742,572	12,743,792	13,780,515
d Grants or scholarships					
e Other expenditures for facilities and programs	2,766,215	2,903,138	1,749,966	8,800,854	1,692,012
f Administrative expenses	1,127,377	1,281,035	5,837,328	2,978,506	1,934,768
g End of year balance	362,443,630	308,640,830	336,828,965	258,252,876	240,454,388

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶ 87.000 %
 - b** Permanent endowment ▶ 9.000 %
 - c** Term endowment ▶ 4.000 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|-----|----|
| (i) Unrelated organizations | | No |
| (ii) Related organizations | | No |
- b** If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		53,284,673	26,985,344	26,299,329
c Leasehold improvements		5,154,757	2,840,642	2,314,115
d Equipment		15,612,390	13,198,436	2,413,954
e Other		3,859,530		3,859,530
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c.) . . . ▶				34,886,928

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A) HEDGE FUNDS	53,932,376	F
(B) INV. IN SPLIT INTEREST AGREEMENTS	20,870,136	F
(C) PRIVATE EQUITIES	11,710,447	F
(D) VENTURE CAPITAL FUNDS	4,563,578	F
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	91,076,537	

Part VIII Investments - Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) OPERATING RIGHT-OF-USE ASSETS	35,976,003
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	35,976,003

Part X Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	64,170,478

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	217,184,213
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	21,749,221	
b	Donated services and use of facilities	2b	3,064,252	
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d	228,651	
e	Add lines 2a through 2d			2e 25,042,124
3	Subtract line 2e from line 1			3 192,142,089
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	1,261,347	
b	Other (Describe in Part XIII.)	4b	-259,050	
c	Add lines 4a and 4b			4c 1,002,297
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)			5 193,144,386

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	230,639,981
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a	3,064,252	
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d	1,970,908	
e	Add lines 2a through 2d			2e 5,035,160
3	Subtract line 2e from line 1			3 225,604,821
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	1,261,347	
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b			4c 1,261,347
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)			5 226,866,168

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART V, LINE 4:	ENDOWMENT FUNDS NRDC'S ENDOWMENT FUND IS INTENDED TO SUPPORT ITS ENVIRONMENTAL AND CONSERVATION PROGRAMS (SPECIFICALLY, THOSE DESCRIBED IN DETAIL IN PART III TO THE FORM 990). THE TRUSTEES HAVE ADOPTED A SPENDING POLICY THAT ALLOWS FOR UP TO 4% OF THE AVERAGE FAIR VALUE OF QUASI-ENDOWMENT AND PERMANENT ENDOWMENT FUNDS TO BE USED IN SUPPORT OF OPERATIONS ON AN ANNUAL BASIS. NRDC'S ENDOWMENT CONSISTS OF 65 INDIVIDUAL FUNDS (49 DONOR-RESTRICTED AND 16 QUASI-ENDOWMENTS) AND IS AN AGGREGATION OF GIFTS PROVIDED BY DONORS WITH THE REQUIREMENT THEY BE HELD IN PERPETUITY TO GENERATE EARNINGS NOW AND IN FUTURE YEARS TO SUPPORT A VARIETY OF PURPOSES, INCLUDING FUNDING ITS PROGRAM AND SUPPORTING SERVICES. IT ALSO INCLUDES FUNDS DESIGNATED BY NRDC'S BOARD OF TRUSTEES TO FUNCTION AS AN ENDOWMENT (QUASI-ENDOWMENT). NET ASSETS ASSOCIATED WITH INDIVIDUAL ENDOWMENT FUNDS, INCLUDING FUNDS DESIGNATED BY NRDC'S BOARD OF TRUSTEES TO FUNCTION AS ENDOWMENTS, ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED RESTRICTIONS. IN 2023, THE BOARD APPROVED AN \$18,260,305 DRAW OF BOARD DESIGNATED ENDOWMENT FUNDS TO SUPPORT OPERATIONS AND PROGRAMMATIC WORK. SINCE THE FORM 990, SCHEDULE D ENDOWMENT TABLE DOES NOT HAVE A LINE ENTRY FOR TRANSFERS, NRDC HAS NETTED THAT DRAW AGAINST THE ADDITIONS TO ENDOWMENT REFLECTED ON PART V, LINE 1(B).
PART X, LINE 2:	INCOME TAXES NRDC FOLLOWS GUIDANCE THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN, INCLUDING ISSUES RELATING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT. THIS GUIDANCE PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN ONLY BE RECOGNIZED IN THE FINANCIAL STATEMENTS IF THE POSITION IS "MORE-LIKELY-THAN-NOT" TO BE SUSTAINED IF THE POSITION WERE TO BE CHALLENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX POSITION IS BASED SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOUT REGARD TO THE LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED. NRDC HAS PROCESSES PRESENTLY IN PLACE TO ENSURE THE MAINTENANCE OF ITS TAX-EXEMPT STATUS; TO IDENTIFY AND REPORT UNRELATED INCOME; DETERMINE ITS FILING AND TAX OBLIGATIONS IN JURISDICTIONS FOR WHICH IT HAS NEXUS; AND, TO REVIEW OTHER MATTERS THAT MAY BE CONSIDERED UNCERTAIN TAX POSITIONS. NRDC DOES NOT BELIEVE ITS 2023 AND 2022 CONSOLIDATED FINANCIAL STATEMENTS INCLUDE ANY MATERIAL UNCERTAIN TAX POSITIONS. PART IX, RIGHT-OF-USE ASSETS, LINE 1: THE FINANCIAL ACCOUNTING STANDARDS BOARD ("FASB") IMPLEMENTED A NEW LEASE ACCOUNTING STANDARD THAT BECAME EFFECTIVE FOR MATERIAL RESOURCES DEFENSE COUNCIL, INC. IN THE YEAR ENDING JUNE 30, 2021. THIS ACCOUNTING STANDARD WAS EFFECTUATED TO IMPROVE THE TRANSPARENCY SURROUNDING KEY INFORMATION PERTAINING TO AN EXEMPT ORGANIZATION'S LEASING ARRANGEMENTS (AND TO ENSURE THAT ALL ORGANIZATIONS WERE RECORDING THE TRANSACTIONS UNIFORMLY ON THEIR BALANCE SHEETS).
PART XI, LINE 2D - OTHER ADJUSTMENTS:	CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS 398,674. PENSION RELATED ACTIVITY OTHER THAN NET PERIODIC EXPENSE -1,104,173. TRANSFERS FROM OTHER RESERVE FUNDS 934,150.
PART XI, LINE 4B - OTHER ADJUSTMENTS:	SPECIAL EVENT EXPENSES ALLOCATED AGAINST SPECIAL EVENT REVENUE ON PART VIII -259,050.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	SPECIAL EVENT EXPENSES ALLOCATED AGAINST SPECIAL EVENT REVENUE ON PART VIII 259,050. WRITE-OFF OF NYC OFFICE RENOVATION COSTS 1,711,858.
PARTS XI AND XII:	NRDC DOES NOT RECEIVE STANDALONE FINANCIAL STATEMENTS; ITS OPERATIONS ARE CONSOLIDATED WITH FOUR AFFILIATED ORGANIZATIONS, THE NRDC ACTION FUND, NRDC ACTION FUND PAC, NRDC ACTION VOTES, AND NRDC INDIA PRIVATE LIMITED. THE PARTS XI AND XII RECONCILIATION ON SCHEDULE D TIE BACK TO NRDC'S FINANCIAL INFORMATION WITHIN THE AUDITED FINANCIAL STATEMENTS AND NOT TO THE CONSOLIDATED NUMBERS.

Additional Data

[Return to Form](#)

Software ID:
Software Version:

2022

Open to Public Inspection

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number
13-2654926

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- For grantmakers.** Does the organization maintain records to substantiate the amount of its grants or other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) EAST ASIA AND THE PACIFIC	1	1	PROGRAM SERVICES	CLEAN ENERGY ADVOCACY	7,787,836
(2) EUROPE (INCLUDING ICELAND & GREENLAND)	0	2	PROGRAM SERVICES/FUNDRAISING	ENVIRONMENTAL AGENCY	1,557,899
(3) NORTH AMERICA - CANADA AND MEXICO, BUT NOT THE UNITED STATES	0	3	PROGRAM SERVICES	ENVIRONMENTAL AGENCY	713,448
(4) SOUTH AMERICA	0	0	PROGRAM SERVICES	CLEAN ENERGY ADVOCACY	144,908
(5) SOUTH ASIA	1	11	PROGRAM SERVICES	CLEAN ENERGY ADVOCACY	766,893
(6) SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	ENVIRONMENTAL AGENCY	10,885
(7) EAST ASIA AND THE PACIFIC	0	0	GRANTMAKING		6,158,089
(8) EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	GRANTMAKING		291,448
(9) NORTH AMERICA - CANADA AND MEXICO, BUT NOT THE UNITED STATES	0	0	GRANTMAKING		185,000
(10) SOUTH ASIA	0	0	GRANTMAKING		120,000
(11) SUB-SAHARAN AFRICA	0	0	GRANTMAKING		81,000
(12) CENTRAL AMERICA AND THE CARIBBEAN	0	0	ENDOWMENT INVESTMENTS		53,513,564
(13) EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	ENDOWMENT INVESTMENTS		5,000,000
(14)					
(15)					
(16)					
(17)					
3a Sub-total	2	17			17,431,406
b Total from continuation sheets to Part I	0	0			58,899,564
c Totals (add lines 3a and 3b)	2	17			76,330,970

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	698,489	WIRE	0		
(2)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	639,483	WIRE	0		
(3)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	334,015	WIRE	0		
(4)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	322,956	WIRE	0		
(5)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	268,853	WIRE	0		
(6)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	254,182	WIRE	0		
(7)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	245,000	WIRE	0		
(8)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	244,894	WIRE	0		
(9)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	210,000	WIRE	0		
(10)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	203,292	WIRE	0		
(11)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	175,000	WIRE	0		
(12)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	165,000	WIRE	0		
(13)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	158,997	WIRE	0		
(14)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	153,803	WIRE	0		
(15)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	151,262	WIRE	0		
(16)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	150,000	WIRE	0		
(17)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	145,541	WIRE	0		
(18)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	142,469	WIRE	0		
(19)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	139,000	WIRE	0		
(20)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	110,601	WIRE	0		
(21)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	105,000	WIRE	0		
(22)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	98,500	WIRE	0		
(23)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	96,680	WIRE	0		
(24)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	80,379	WIRE	0		
(25)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	76,198	WIRE	0		
(26)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	70,000	WIRE	0		
(27)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	68,623	WIRE	0		
(28)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	63,004	WIRE	0		
(29)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	63,000	WIRE	0		
(30)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	60,654	WIRE	0		
(31)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	60,000	WIRE	0		
(32)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	56,484	WIRE	0		
(33)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	52,000	WIRE	0		
(34)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	50,798	WIRE	0		
(35)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	43,000	WIRE	0		
(36)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	40,000	WIRE	0		
(37)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	36,000	WIRE	0		
(38)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	27,932	WIRE	0		
(39)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	27,000	WIRE	0		
(40)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	24,000	WIRE	0		
(41)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	20,000	WIRE	0		
(42)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	16,000	WIRE	0		
(43)		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	10,000	WIRE	0		
(44)		EUROPE (INCLUDING ICELAND AND GREENLAND)	CLEAN ENERGY	50,000	WIRE	0		
(45)		EUROPE (INCLUDING ICELAND AND GREENLAND)	CLEAN ENERGY	50,000	WIRE	0		
(46)		EUROPE (INCLUDING ICELAND AND GREENLAND)	CLEAN ENERGY	39,755	WIRE	0		
(47)		EUROPE (INCLUDING ICELAND AND GREENLAND)	CLEAN ENERGY	37,643	WIRE	0		
(48)		EUROPE (INCLUDING ICELAND AND GREENLAND)	CLEAN ENERGY	35,009	WIRE	0		
(49)		EUROPE (INCLUDING ICELAND AND GREENLAND)	CLEAN ENERGY	34,455	WIRE	0		
(50)		EUROPE (INCLUDING ICELAND AND GREENLAND)	CLEAN ENERGY	29,505	WIRE	0		
(51)		EUROPE (INCLUDING ICELAND AND GREENLAND)	CLEAN ENERGY	15,081	WIRE	0		
(52)		NORTH AMERICA	CLEAN ENERGY	135,000	WIRE	0		
(53)		NORTH AMERICA	CLEAN ENERGY	50,000	WIRE	0		
(54)		SOUTH ASIA	CLEAN ENERGY	50,000	WIRE	0		
(55)		SOUTH ASIA	CLEAN ENERGY	50,000	WIRE	0		
(56)		SOUTH ASIA	CLEAN ENERGY	20,000	WIRE	0		
(57)		SUB-SAHARAN AFRICA	CLEAN ENERGY	67,000	WIRE	0		
(58)		SUB-SAHARAN AFRICA	CLEAN ENERGY	7,000	WIRE	0		
(59)		SUB-SAHARAN AFRICA	CLEAN ENERGY	7,000	WIRE	0		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 59

3 Enter total number of other organizations or entities 0

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* . Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* Yes No

Additional Data

Software ID:

Software Version:

Supplemental Information Regarding Fundraising or Gaming Activities
Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number
13-2654926

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a** Mail solicitations
 - b** Internet and email solicitations
 - c** Phone solicitations
 - d** In-person solicitations
 - e** Solicitation of non-government grants
 - f** Solicitation of government grants
 - g** Special fundraising events
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No
- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 O'BRIEN GARRETT 1133 19TH ST NW WASHINGTON, DC 20036	MEMBERSHIP FUNDRAISING		No	42,319,263	420,000	41,899,263
2 M&R STRATEGIC SERVICES 1101 CT AVE WASHINGTON, DC 20036	DIGITAL ADVOCACY & FUNDRAISING CONSULTANT		No	14,124,329	1,575,997	12,548,332
3 COMMUNITY COUNS SVCS CO 527 MADISON AVE NY, NY 10022	FUNDRAISING CONSULTANT		No	0	152,000	-152,000
4						
5						
6						
7						
8						
9						
10						
Total				56,443,592	2,147,997	54,295,595

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AL, AK, AR, AZ, CA, CO, CT, DC, DE, FL, GA, HI, IA, ID, IL, IN, LA, KS, KY, ME, MD, MA, MI, MN, MS, MO, MT, NE, NH, NV, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VA, VT, WA, WV, WI, WY

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a)Event #1	(b) Event #2	(c)Other events	(d) Total events
		NIGHT OF COMEDY - NY (event type)	NIGHT OF COMEDY - LA (event type)	(total number)	(add col. (a) through col. (c))
Revenue	1 Gross receipts	1,053,690	25,000		1,078,690
	2 Less: Contributions	997,475	25,000		1,022,475
	3 Gross income (line 1 minus line 2)	56,215			56,215
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	142,949			142,949
	7 Food and beverages	1,451	473		1,924
	8 Entertainment	1,005			1,005
	9 Other direct expenses	107,041	6,131		113,172
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				259,050
11 Net income summary. Subtract line 10 from line 3, column (d) ▶				-202,835	

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
		1 Gross revenue			
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7 Direct expense summary. Add lines 2 through 5 in column (d) ▶					
8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶					

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? Yes No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No

13 Indicate the percentage of gaming activity conducted in:

a	The organization's facility	13a	%
b	An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:
Name ▶ -----

Address ▶ -----

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.

c If "Yes," enter name and address of the third party:
Name ▶ -----

Address ▶ -----

16 Gaming manager information:
Name ▶ -----

Gaming manager compensation ▶ \$ -----

Description of services provided ▶ -----

Director/officer Employee Independent contractor

17 Mandatory distributions:
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See Instructions.

Return Reference	Explanation
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Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.

Name of the organization: DEFENSE COUNCIL INC. Employer identification number: 13-2654926

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the organization's procedures for monitoring the use of grant funds in the United States? Yes No

2 Enter the total number of organizations listed in the line 1 table that received more than \$5,000. Part II can be duplicated if additional grants are received.

Table with columns: (a) Name of the organization, (b) EIN, (c) IRC section (if applicable), (d) Amount of grant, (e) Amount of non-cash assistance, (f) Method of valuation, (g) Description of the grant or assistance, (h) Purpose of grant or assistance.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) HOTELS FELLOWSHIP	6	120,000			
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	<p>IN FISCAL YEAR 2023, NRDC PROVIDED VARIOUS GRANTS TO GOVERNMENT ENTITIES, PUBLIC CHARITIES (AND OTHER TAX-EXEMPT ORGANIZATIONS) TO SUPPORT ENVIRONMENTAL INITIATIVES. NRDC ONLY PROVIDES FUNDING TO ORGANIZATIONS THAT HAVE AN ENVIRONMENTAL MISSION THAT ALIGNS WITH NRDC'S OWN MISSION. GRANTEEES ARE EXPECTED TO PROVIDE NRDC WITH PERIODIC STATUS REPORTS ABOUT THEIR ENVIRONMENTAL PROJECTS. GRANTS TO INDIVIDUALS: NRDC'S ENVIRONMENTAL ENTREPRENEURS PROGRAM IDENTIFIES PRESSING ENVIRONMENTAL ISSUES AND NEEDS ACROSS THE COUNTRY, AND THEN ORGANIZES AND EXECUTES PROJECTS THAT HELP COMMUNICATE AND AMPLIFY THE BUSINESS AND ECONOMIC CASE FOR SMART POLICIES TO ADDRESS THESE ISSUES. NRDC FUNDS FELLOWSHIPS FOR YOUNG ENTREPRENEURS AND EMERGING BUSINESS LEADERS WHO SEEK TO MAKE THE WORLD A BETTER PLACE THROUGH PROJECTS THAT ARE GOOD FOR THE ECONOMY AND GOOD FOR THE ENVIRONMENT. FELLOWS ARE CHOSEN BY A COMMITTEE OF SEASONED ENTREPRENEURS AND ENVIRONMENTAL LEADERS, INCLUDING VARIOUS NRDC ENVIRONMENTAL EXPERTS. NRDC MONITORS THE FELLOWS TO ENSURE THEY ARE FULFILLING THEIR PROJECT GOALS. FUNDS ARE PAID IN QUARTERLY INSTALLMENTS, SUBJECT TO A FINALIZED PROJECT PROPOSAL AND SUBSEQUENT APPROVAL OF QUARTERLY REPORTS.</p>

Additional Data

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Software ID:
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Schedule J
(Form 990)

Compensation Information

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
- ▶ **Attach to Form 990.**
- ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

2022

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number

13-2654926

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|---|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
 - b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
 - c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2	Yes	
4a	Yes	
4b		No
4c		No
5a		No
5b		No
6a		No
6b		No
7	Yes	
8		No
9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 MANISH BAPNA PRESIDENT/CEO	(i)	667,534	0	21,078	23,427	27,647	739,686	0
	(ii)	0	0	0	0	0	0	0
2 MITCHELL BERNARD CHIEF COUNSEL	(i)	401,577	19,792	15,553	32,831	20,167	489,920	0
	(ii)	0	0	0	0	0	0	0
3 MAKEDA TSAO CHIEF BOARD RELATIONS OFFICER	(i)	260,114	185,464	3,333	25,392	10,642	484,945	0
	(ii)	0	0	0	0	0	0	0
4 MICHELLE EGAN CHIEF OF STAFF & STRATEGY	(i)	374,465	10,557	10,469	33,366	30,114	458,971	0
	(ii)	0	0	0	0	0	0	0
5 ANDREW WETZLER SVP, NATURE	(i)	252,155	136,000	4,073	29,599	27,647	449,474	0
	(ii)	0	0	0	0	0	0	0
6 TROY RIDDLE CHIEF DE&I OFFICER (THRU 09/2022)	(i)	170,791	0	238,679	14,891	8,210	432,571	0
	(ii)	0	0	0	0	0	0	0
7 VERONICA FOO CHIEF FINANCIAL OFFICER	(i)	325,782	22,800	6,951	29,471	30,114	415,118	0
	(ii)	0	0	0	0	0	0	0
8 JENNIFER POWERS MANAGING DIRECTOR, COMMUNICATIONS	(i)	216,400	99,700	2,432	23,428	20,314	362,274	0
	(ii)	0	0	0	0	0	0	0
9 VIVEK SAWHNEY - CHIEF INFO OFFICER & INTL. OPERATIONS	(i)	286,515	0	6,878	33,104	27,648	354,145	0
	(ii)	0	0	0	0	0	0	0
10 ED YOON CHIEF EXTERNAL AFFAIRS OFFICER	(i)	294,162	0	3,666	30,865	20,227	348,920	0
	(ii)	0	0	0	0	0	0	0
11 MICHAEL WALL CHIEF LITIGATION OFFICER	(i)	280,376	0	3,450	32,500	27,561	343,887	0
	(ii)	0	0	0	0	0	0	0
12 SHELLEY POTICHA MANAGING DIRECTOR, REGIONAL IMPACT	(i)	238,773	60,000	4,128	26,179	951	330,031	0
	(ii)	0	0	0	0	0	0	0
13 CATHERINE DURAND-BRAULT NAT'L DIR., PRINCIPAL & MAJOR GIFTS	(i)	259,708	21,667	2,088	25,417	903	309,783	0
	(ii)	0	0	0	0	0	0	0
14 DANIEL KIM - CHIEF OPERATING OFFICER (03/2022 TO 11/2022)	(i)	266,698	0	12,765	7,108	18,099	304,670	0
	(ii)	0	0	0	0	0	0	0
15 SUSAN CASEY-LEFKOWITZ SENIOR STRATEGIC ADVISOR	(i)	225,077	7,650	1,806	23,637	20,275	278,445	0
	(ii)	0	0	0	0	0	0	0
16 ROBYN ARVILLE CHIEF PEOPLE OFFICER (AS OF 04/2022)	(i)	211,710	0	764	4,385	14,025	230,884	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 4A	DURING THE CALENDAR YEAR 2022, CHIEF DE&I OFFICER, TROY RIDDLE RECEIVED A SEVERANCE PAYMENT IN THE AMOUNT OF \$197,676. THIS AMOUNT IS INCLUDED IN SCHEDULE J, PART II, COLUMN B(III).
PART I, LINE 7	THE NATURAL RESOURCES DEFENSE COUNCIL OCCASIONALLY ISSUES BONUSES TO INDIVIDUALS REPORTED ON THE FORM 990, SCHEDULE J. THESE BONUSES ARE CONTINGENT UPON THE EMPLOYEE MEETING CERTAIN OBJECTIVE PERFORMANCE-BASED CRITERIA. IN ADDITION, IN CALENDAR YEAR 2022, NRDC ISSUED SEVERAL BONUSES TO EXECUTIVES IN RECOGNITION OF THE ADDITIONAL RESPONSIBILITIES THEY ASSUMED BY VIRTUE OF TAKING ON AN INTERIM ROLE AT A CHALLENGING TIME IN THE ORGANIZATION'S GROWTH.
PART II - COMPENSATION:	VARIOUS INDIVIDUALS REPORTED ON THE NRDC FORM 990 PROVIDE SERVICES TO AN AFFILIATED ORGANIZATION, THE NRDC ACTION FUND. ON PART VII AND SCHEDULE J, ALL COMPENSATION IS BEING REPORTED AS HAVING BEEN PAID BY NRDC; HOWEVER, A PORTION OF THE INDIVIDUALS' COMPENSATION IS REIMBURSED BY THE ACTION FUND BASED ON SERVICES RENDERED TO THAT ORGANIZATION. IN THE INTEREST OF CLARITY, NRDC IS DISCLOSING THE FOLLOWING SALARY AND BENEFITS AMOUNTS AS HAVING BEEN REIMBURSED BY THE NRDC ACTION FUND: MANISH BAPNA SALARY - \$16,154 BENEFITS - \$5,383 MITCHELL BERNARD SALARY - \$1,209 BENEFITS - \$411 MAKEDA TSAO SALARY - \$14,402 BENEFITS - \$4,803 MICHELLE EGAN SALARY - \$1,319 BENEFITS - \$448 VERONICA FOO SALARY - \$24,671 BENEFITS - \$8,266 JENNIFER POWERS SALARY - \$17,625 BENEFITS - \$5,875 ED YOON SALARY - \$8,148 BENEFITS - \$2,739 SHELLEY POTICHA SALARY - \$133 BENEFITS - \$45 CATHERINE DURAND-BRAULT SALARY - \$10,625 BENEFITS - \$3,563 DANIEL KIM SALARY - \$330 BENEFITS - \$109

Additional Data

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Software ID:

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Schedule L
(Form 990)

Transactions with Interested Persons

OMB No. 1545-0047

2022

Open to Public Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**
▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number

13-2654926

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. _____

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. ▶ \$. ▶ _____

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No

Total ▶ \$ _____

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) WENDY NEU	BD OF TRUSTEES MEM.	954,735	SEE PART V		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation
FORM 990, SCHEDULE L, PART IV	BOARD OF TRUSTEES MEMBER, WENDY NEU, HAS AN OWNERSHIP INTEREST IN A BUILDING IN WHICH NRDC LEASES SPACE. THE ANNUAL RENT UNDER THE LEASE AGREEMENT IS \$954,735. THE AFOREMENTIONED TRANSACTION WAS ENTERED INTO BY BOTH PARTIES AT ARM'S LENGTH AND THE LEASE TERMS ARE DETERMINED BY UTILIZING CURRENT MARKET RATES.

Additional Data

[**Return to Form**](#)

Software ID:
Software Version:

Noncash Contributions

2022

Open to Public Inspection

- ▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
- ▶ **Attach to Form 990.**
- ▶ **Go to www.irs.gov/Form990 for the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number

13-2654926

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	378	4,188,851	FMV
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (_____)				
26 Other ▶ (_____)				
27 Other ▶ (_____)				
28 Other ▶ (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29**

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

	Yes	No
30a		No
31	Yes	
32a	Yes	
33		

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 32B:	TO THE EXTENT THAT THE ORGANIZATION RECEIVES CONTRIBUTIONS OF STOCK, THE ORGANIZATION USES ITS INVESTMENT BROKER TO CONVERT THOSE STOCKS INTO CASH.

Additional Data

Return to Form

Software ID:

Software Version:

SCHEDULE O
(Form 990)**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.**2022****Open to Public
Inspection**Department of the Treasury
Internal Revenue ServiceName of the organization
NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number

13-2654926

Return Reference	Explanation
FORM 990, PART III, LINE 1	WE SAFEGUARD THE EARTH: ITS PEOPLE, ITS PLANTS AND ANIMALS, AND THE NATURAL SYSTEMS ON WHICH ALL LIFE DEPENDS. WE WORK TO RESTORE THE INTEGRITY OF THE ELEMENTS THAT SUSTAIN LIFE - AIR, LAND, AND WATER -AND TO DEFEND ENDANGERED NATURAL PLACES AND COMMUNITIES. WE WILL ESTABLISH SUSTAINABILITY AND GOOD STEWARDSHIP OF THE EARTH AS CENTRAL ETHICAL IMPERATIVES OF HUMAN SOCIETY. WE STRIVE TO PROTECT NATURE TO ADVANCE THE LONG-TERM WELFARE OF PRESENT AND FUTURE GENERATIONS AND FOR ITS INTRINSIC VALUE. WE WORK TO FOSTER THE FUNDAMENTAL RIGHT OF ALL PEOPLE TO HAVE A VOICE IN DECISIONS THAT AFFECT THEIR ENVIRONMENT. WE SEEK TO BREAK DOWN THE PATTERN OF DISPROPORTIONATE ENVIRONMENTAL BURDENS BORNE BY PEOPLE OF COLOR AND OTHERS WHO FACE SOCIAL OR ECONOMIC INEQUITIES. ULTIMATELY, NRDC STRIVES TO HELP CREATE A NEW WAY OF LIFE FOR HUMANKIND, ONE THAT CAN BE SUSTAINED INDEFINITELY WITHOUT FOULING OR DEPLETING THE RESOURCES THAT SUPPORT ALL LIFE ON EARTH.
FORM 990, PART III, LINE 4A	PROGRAM SERVICE ACCOMPLISHMENTS THIS FISCAL YEAR, NRDC CONTINUED ITS WORK TO PRESERVE A LIVABLE CLIMATE, AND PROTECT HUMAN HEALTH, BIODIVERSITY, AND THE ENVIRONMENT IN THE UNITED STATES AND ABROAD. OUR PROGRAMS, LITIGATION, SCIENCE, ADVOCACY, AND COMMUNICATIONS DEPARTMENTS WORK TOGETHER TO ENSURE THE RIGHTS OF ALL PEOPLE TO THE AIR, THE WATER, AND THE WILD. NRDC HAS THREE KEY PROGRAMMATIC AREAS: (1) AVERTING THE MOST DANGEROUS IMPACTS OF CLIMATE CHANGE, (2) ADVOCATING FOR THE HEALTH OF PEOPLE AND THRIVING COMMUNITIES, AND (3) CONSERVING NATURE AND PROTECTING WILDLIFE. EACH PROGRAM'S HIGHLIGHTS ARE COVERED BELOW IN DESCENDING ORDER OF SPENDING. THE SUMMARY ALSO HIGHLIGHTS THE WORK OF NRDC'S INTERNATIONAL PROGRAM. PLEASE NOTE THAT NRDC HAS UNDERGONE A REORGANIZATION UNDER A NEW OPERATING MODEL THAT HAS BEEN IN EFFECT SINCE JANUARY 2024. IN FY24, AND SUBSEQUENT FILINGS WILL REFLECT THOSE CHANGES IN PROGRAMMATIC AREAS. CLEAN ENERGY FUTURE NRDC'S CLEAN ENERGY FUTURE WORK AIMS TO URGENTLY REDUCE GREENHOUSE GAS EMISSIONS TO A LEVEL CONSISTENT WITH LIMITING CLIMATE CHANGE TO A 1.5-DEGREE CELSIUS INCREASE PATHWAY BY 2050, IN ACCORDANCE WITH GUIDANCE FROM THE INTERGOVERNMENTAL PANEL ON CLIMATE CHANGE. THIS CATEGORY BROADLY CONSISTS OF WORKING TOWARD THE RELATED GOALS OF ADVANCING CLEAN ENERGY AND CUTTING CARBON EMISSIONS. NRDC FOCUSES MUCH OF ITS EFFORTS ON DRIVING SYSTEMIC CHANGE ON CLEAN ENERGY; IN PARTICULAR, WE WORK WITH VARIOUS LEVELS OF GOVERNMENT FEDERAL, STATE, AND LOCAL TO SPEED THE TRANSITION OFF FOSSIL FUELS THROUGH LITIGATION, ADVOCACY, AND RESEARCH. THE MOST NOTEWORTHY HIGHLIGHTS OF THIS PAST YEAR INCLUDE THE FOLLOWING: REGARDED AS A MAJOR TURNING POINT IN U.S. PROGRESS TO FIGHT CLIMATE CHANGE, THE INFLATION REDUCTION ACT WAS PASSED BY BOTH BODIES OF CONGRESS AND SIGNED INTO LAW, A SWEEPING PACKAGE OF HEALTHCARE AND CLIMATE INVESTMENTS THAT INVESTS OVER \$369 BILLION IN ENERGY, CLIMATE, AND JUSTICE OVER 10 YEARS. THIS HISTORIC BILL WAS THE RESULT OF A COLLECTIVE EFFORT BY A DIVERSE GROUP OF ADVOCATES INCLUDING MANY NRDC STAFF OVER DECADES THROUGH A NUMBER OF ITERATIONS, AND SUPPORTED BY NRDC'S THREE MILLION MEMBERS AND ONLINE ACTIVISTS. THE LAW MOVES THE COUNTRY CLOSER TO THE PLEDGE TO CUT CLIMATE POLLUTION AND PROMISES TO HELP CURB GREENHOUSE GAS EMISSIONS UP TO 40 PERCENT, BELOW 2005 LEVELS, BY 2030. TO ACCOMPLISH THIS GOAL, THE BILL OFFERS TENS OF BILLIONS IN TAX CREDITS AND INCENTIVES TO RAPIDLY EXPAND THE COUNTRY'S RENEWABLE ENERGY PRODUCTION, HELPS MAKE ELECTRIC VEHICLES MORE AFFORDABLE, CLEANS UP HIGH-POLLUTING INDUSTRIES LIKE CEMENT AND STEEL PRODUCTION, AND OVERHAULS BUILDING EMISSIONS, AMONG MANY OTHER CLIMATE PROVISIONS. MORE SPECIFICALLY, THE \$100 BILLION IN CLEAN ELECTRICITY TAX INCENTIVES AND \$20 BILLION IN CLEAN ELECTRICITY LOANS ARE EXPECTED TO SLASH EMISSIONS FROM THE U.S. ELECTRICITY GRID, SCALE CLEAN ENERGY RESOURCES AT AN UNPRECEDENTED RATE, REDUCE ELECTRICITY BILLS FOR AMERICANS AND BUSINESSES, BOOST JOB GROWTH, AND SAVE LIVES AND LOWER MEDICAL COSTS THROUGH REDUCED AIR POLLUTION. NRDC'S ACTIONS RANGED WIDELY, FROM WORKING WITH MULTIPLE COALITIONS TO OUTREACH AND EDUCATION ABOUT THE BILL TO THE PUBLIC TO CREATING FACT SHEETS ABOUT EXPECTED JOB GROWTH IN 12 STATES. WE WILL CONTINUE TO TRACK THE PROGRESS OF THIS IMPORTANT LEGISLATION THROUGH IMPLEMENTATION, SOME OF WHICH HAS BEGUN. RELATEDLY TOWARD THAT GOAL, THE EPA ISSUED GUIDANCE ON ITS GREENHOUSE GAS REDUCTION FUND, ANNOUNCING IT WILL HOLD TWO GRANT COMPETITIONS WITH A FOCUS ON ASSISTING LOW-INCOME AND MARGINALIZED COMMUNITIES: ONE MAKING UP 60 AWARDS FOR A TOTAL OF \$7 BILLION TO DEPLOY ZERO EMISSION TECHNOLOGIES TO BENEFIT STATES, MUNICIPALITIES, TRIBAL GOVERNMENTS AND OTHERS FOR RESIDENTIAL AND COMMUNITY SOLAR, STORAGE AND RELATED UPGRADES; AND A SECOND COMPETITION TO DISBURSE \$20 BILLION TO TWO TO 15 NON-PROFIT LENDERS, INCLUDING COMMUNITY-BASED LENDERS AND GREEN BANKS. NRDC ALSO WORKED TO REDUCE THE COUNTRY'S DEPENDENCY ON FOSSIL FUELS AT A SYSTEMS LEVEL. THANKS IN PART TO THE EFFORTS OF NRDC AND OUR PARTNERS, THE EPA PROPOSED CARBON POLLUTION STANDARDS FOR EXISTING COAL POWER PLANTS AND FOR NEW AND EXISTING GAS PLANTS. THESE STANDARDS RESPOND TO EPA'S LEGAL OBLIGATION UNDER THE CLEAN AIR ACT TO SET LIMITS OF POWER PLANTS' DANGEROUS CARBON POLLUTION, AND WILL ACCELERATE THE REDUCTION OF CARBON EMISSIONS SET BY THE INFLATION REDUCTION ACT. POWER PLANTS ARE ONE OF THE LARGEST SOURCES OF CARBON EMISSIONS AND THE SECTOR WITH THE LOWEST COST OPPORTUNITIES TO CUT CLIMATE POLLUTION, AND NRDC ALSO WORKED TO SHOW HOW THE EPA PROPOSAL CAN BE STRENGTHENED TO DELIVER MORE REDUCTIONS AT LOWER OVERALL COST. IN ADDITION, THE UNITED STATES POSTAL SERVICE (USPS) ANNOUNCED IT WOULD INCREASE ITS PURCHASE OF ELECTRIC VEHICLES, GOING FROM AN INITIAL PLAN OF BUYING JUST 10 PERCENT TO MORE THAN 75 PERCENT. THIS MOVE FOLLOWED A PETITION BY NRDC URGING THE USPS TO PRIORITIZE THE PURCHASE OF CLEAN TRUCKS, AND A LAWSUIT FILED BY NRDC AND THE UNITED AUTO WORKERS FOR ITS FAULTY ENVIRONMENTAL REVIEW ALLOWING THE USE OF POLLUTING GAS-POWERED TRUCKS IN ITS FLEET. CONCURRENT WITH RATCHETING DOWN EMISSIONS, NRDC ALSO WORKED TO ACCELERATE THE TRANSITION TO CLEANER ENERGY VEHICLES. NOTABLY, THE COUNTRY MOVED TOWARD A CLEANER ENERGY FUTURE WITH A TOTAL OF SEVEN STATES ADOPTING CALIFORNIA'S ADVANCED CLEAN CAR STANDARDS: CALIFORNIA, OREGON, VERMONT, WASHINGTON, VIRGINIA, NEW YORK, AND WASHINGTON. WITHIN THE FIRST SIX MONTHS OF THE PROGRAM, STATES REPRESENTING 25 PERCENT OF THE U.S. MARKET TOOK THE LEAD ON ACCELERATING THE TRANSITION TO ZERO-EMISSIONS VEHICLES. ALSO SIGNIFICANT WAS THE

Return Reference	Explanation
FORM 990, PART III, LINE 4B	<p>CALIFORNIA AIR RESOURCES BOARD TAKING STRONG ACTION TO COMBAT FREIGHT POLLUTION BY ADOPTING TWO REGULATIONS: THE ADVANCED CLEAN FLEETS RULE AND THE IN-USE LOCOMOTIVE RULE. DUE IN PART TO OUR ADVOCACY, THESE RULES WILL SPEED UP THE TRANSITION TOWARD ZERO-EMISSION TRUCKS AND CUT POLLUTION FROM TRANSPORTATION, THE LARGEST SOURCE OF GREENHOUSE GAS EMISSIONS IN THE STATE. IN SHORT, THE ADVANCED CLEAN FLEETS RULE WILL REQUIRE CERTAIN TYPES OF PRIVATE AND PUBLIC FLEETS TO PURCHASE AN INCREASING NUMBER OF ZERO-EMISSION VEHICLES STARTING IN 2024, WITH ALL NEW TRUCK SALES BEING ZERO-EMISSION BY 2036. THE IN-USE LOCOMOTIVE RULE WILL REQUIRE RAILROADS TO PHASE OUT THE MOST POLLUTING LOCOMOTIVES IN CALIFORNIA AND OPERATE USING CLEANER OR ZERO-EMISSION TECHNOLOGIES. CALIFORNIA ALSO MADE STRIDES WITH GOVERNOR NEWSOM'S SIGNING OF A BILL TO HELP PREPARE THE ELECTRICAL GRID FOR NEW ELECTRIC CARS, TRUCKS AND BUSES TO MEET CLIMATE, AIR QUALITY, AND EQUITY GOALS. THE BILL, BACKED BY A LARGE COALITION AND ADVOCATED FOR BY NRDC, DIRECTS UTILITIES TO CONDUCT STRATEGIC GRID PLANNING AND INVESTMENT TO ENSURE THAT THE GRID IS PREPARED TO ACCOMMODATE THE INFLUX OF ELECTRIC VEHICLES EXPECTED OVER THE NEXT DECADE. NRDC'S EFFORTS IN THIS CATEGORY ALSO INCLUDE CURBING EMISSIONS IN BUILDINGS AND MAKING THEM MORE ENERGY EFFICIENT AND LIVABLE. IN A SIGNIFICANT ACHIEVEMENT, NEW YORK LAWMAKERS PASSED THE ALL-ELECTRIC BUILDING ACT, WHICH RESTRICTS THE INCLUSION OF FOSSIL FUEL HOOKUPS IN NEW HOMES AND BUILDINGS LESS THAN SEVEN STORIES HIGH STARTING IN 2026, WITH REQUIREMENTS FOR LARGER BUILDINGS NECESSARY BY 2029. WITH THE SIGNING OF THIS LAW, NEW YORK BECAME THE FIRST STATE IN THE COUNTRY TO PROMOTE EFFICIENT ELECTRIFICATION OF NEW CONSTRUCTION, AND COULD SET AN IMPORTANT PRECEDENT FOR OTHER STATES TO FOLLOW. CALIFORNIA ALSO TOOK STEPS TOWARD CLEAN AND EFFICIENT FOSSIL FUEL-FREE BUILDINGS BY SETTING NEW TARGETS TO ACCELERATE THE DEPLOYMENT OF ENERGY-EFFICIENT HEAT PUMPS, HAVE THREE MILLION CLIMATE-READY HOMES BY 2030 AND SEVEN MILLION BY 2035, WITH AT LEAST 50 PERCENT OF FUNDING TO MEET THE GOALS DIRECTED TOWARD MARGINALIZED COMMUNITIES.</p> <p>SUSTAINABLE COMMUNITIES NRDC WORKS TO CHANGE SYSTEMS THAT IMPACT PEOPLE DIRECTLY AND INDIRECTLY FROM ADDRESSING UNSAFE DRINKING WATER SYSTEMS TO DECREASING CHEMICALS IN CONSUMER PRODUCTS TO ADVOCATING FOR CLIMATE-SMART INFRASTRUCTURE IMPROVEMENTS. THESE EFFORTS SPAN A WIDE RANGE OF ACTIVITIES INCLUDING ADVOCATING FOR COMMUNITIES THAT HAVE HISTORICALLY AND PRESENTLY CONTINUE TO BEAR DISPROPORTIONATE IMPACTS OF HARM FROM CLIMATE CHANGE AND ENVIRONMENTAL POLICIES; ADDRESSING TOXIC CHEMICALS AND PESTICIDES IN OUR ENVIRONMENT IN FOOD, AIR, AND WATER; AND PROMOTING RESILIENCE AND HEALTH FOR ALL, ON LOCAL, STATE, REGIONAL, AND NATIONAL LEVELS. KEY HIGHLIGHTS FROM THIS PAST YEAR ARE AS FOLLOWS: NRDC MADE BIG STRIDES IN FY23 IN WORK TO SAFEGUARD COMMUNITIES FROM THE DANGERS OF LEAD IN DRINKING WATER. DUE TO OUR EFFORTS AND COLLABORATION WITH PARTNER GROUPS, THE BIDEN ADMINISTRATION ANNOUNCED IT WOULD NO LONGER DEFEND THE LEAD AND COPPER RULE FOR DRINKING WATER SET BY THE TRUMP ADMINISTRATION, WHICH WOULD HAVE ALLOWED MOST OF THE NINE TO 12 MILLION LEAD SERVICE LINES ACROSS THE COUNTRY TO REMAIN IN USE AND LOCK IN TENS OF MILLIONS OF AMERICANS TO BE EXPOSED TO LEAD-CONTAMINATED DRINKING WATER FOR GENERATIONS. IN OTHER ADVANCEMENTS, THE MICHIGAN STATE SENATE PASSED A "FILTER FIRST" BILL, WHICH WOULD REDUCE LEAD IN DRINKING WATER IN SCHOOLS AND CHILDCARE CENTERS SETTING UP THE STATE TO BE THE FIRST TO ADOPT "FILTER FIRST," JOINING WASHINGTON, D.C. IN NEW YORK STATE, THE LEAD PIPE RIGHT TO KNOW ACT PASSED THE SENATE AND THE STATE ASSEMBLY. THE LAW REQUIRES LEAD SERVICE LINE INVENTORIES ADHERE TO MORE STRINGENT STATE HEALTH DEPARTMENT GUIDELINES AND FOR THE STATE DEPARTMENT OF HEALTH TO MAKE SERVICE LINE INVENTORIES PUBLICLY ACCESSIBLE WITH INTERACTIVE MAPS FOR RESIDENTS TO ASSESS THEIR RISK OF LEAD EXPOSURE. IN ADDITION TO SAFE DRINKING WATER, NRDC ALSO WORKED TO SECURE AFFORDABLE WATER ACCESS. DUE IN PART TO YEARS OF NRDC'S ADVOCACY, THE EPA RELEASED ITS LONG-AWAITED CLEAN WATER ACT GUIDELINES ON HOW TO PROTECT LOW-INCOME COMMUNITIES FROM SEWAGE POLLUTION WITHOUT MAKING UTILITY BILLS UNAFFORDABLE FOR LOW-INCOME RESIDENTS. STATES ALSO CREATED MUCH NEEDED CHANGES: AS A RESULT OF HEIGHTENED PUBLIC ATTENTION TO UTILITY SHUTOFFS DURING THE COVID-19 PANDEMIC, NEW JERSEY ENACTED A BEST-IN-NATION TRANSPARENCY LAW THAT REQUIRES ALL WATER AND SEWER UTILITIES TO REPORT MONTHLY ZIP CODE-LEVEL DATA ON SHUTOFFS, LIENS, ARREARS, RATES, AVERAGE CUSTOMER BILLS AND USAGE, ASSISTANCE PROGRAMS, AND MORE. FURTHER DUE IN PART TO OUR ADVOCACY AND DATA ANALYSES, THE STATE'S LEGISLATURE ALSO PASSED A BILL TO IMPROVE ITS IMPLEMENTATION OF THE LOW-INCOME HOUSEHOLD WATER ASSISTANCE PROGRAM, WHICH CALLS FOR WATER AND WASTE WATER UTILITIES TO PARTICIPATE IN THE PROGRAM, AND PROHIBITS THEM FROM SHUTOFFS OR SELLING LIENS FOR UNPAID WATER BILLS IF THEY DO NOT PARTICIPATE. ALSO, ON THE OTHER SIDE OF THE COUNTRY, THE CALIFORNIA LEGISLATURE APPROVED A BILL TO CREATE A FIRST-IN-THE NATION STATEWIDE PROGRAM TO PROTECT ACCESS TO AFFORDABLE DRINKING WATER FOR LOW-INCOME HOUSEHOLDS, AUTHORIZING THE STRUCTURE OF A WATER BILL ASSISTANCE PROGRAM TO BE IMPLEMENTED BY THE STATE WATER BOARD. WE ALSO MADE PROGRESS ON PROTECTING PEOPLE FROM THE HARMS OF PFAS, OR PER- AND POLYFLUOROALKYL SUBSTANCES, CHEMICALS USED IN MYRIAD PRODUCTS AND INDUSTRIES FOR THEIR WATER AND OIL-RESISTANT PROPERTIES, BUT ASSOCIATED WITH A HOST OF HEALTH IMPACTS, INCLUDING CANCER, THYROID DISEASE, DAMAGE TO THE LIVER AND IMMUNE SYSTEM, AND DEVELOPMENTAL HARM. FIRST, THE EPA ANNOUNCED A LANDMARK PROPOSAL TO REGULATE SIX PFAS CHEMICALS IN DRINKING WATER THE FIRST NEW STANDARDS THAT THE ADMINISTRATION HAS ISSUED FOR A DRINKING WATER CONTAMINANT IN MORE THAN A QUARTER CENTURY. THE STANDARDS PROPOSED INCLUDE TWO LEGACY PFAS CHEMICALS THAT HAVE BEEN PHASED OUT OF U.S. PRODUCTION THAT ARE COMMONLY FOUND IN TAP WATER, AND FOUR NEWER CHEMICALS. ADDITIONALLY, IN STATE-LEVEL ADVANCEMENTS, CALIFORNIA PASSED A FIRST-OF-ITS-KIND BILL TO ELIMINATE PFAS IN CLOTHING AND TEXTILES WHICH GOVERNOR GAVIN NEWSOM SIGNED INTO LAW, AND FOLLOWING ON THE HEELS OF THIS DEVELOPMENT, NEW YORK STATE ALSO SIGNED A BILL INTO LAW TO BAN PFAS IN APPAREL; NRDC'S EFFORTS AND SUBSTANTIAL INPUT CONTRIBUTED TO BOTH OUTCOMES, WHICH ARE LIKELY TO LEAD TO ELIMINATION OF PFAS USE IN A SIGNIFICANT PORTION OF THE BROADER U.S. TEXTILES AND APPAREL MARKETS BEYOND THE TWO STATES. IN AN EFFORT TO HELP COMMUNITIES ACROSS THE COUNTRY PREPARE FOR THE WORSENING EFFECTS OF CLIMATE CHANGE, NRDC MADE HEADWAY IN MAKING IT EASIER FOR HOMEOWNERS AND BUYERS TO HAVE THE RIGHT TO KNOW A PROPERTY'S FLOOD HISTORY. THANKS, IN PART, TO OUR WORK, THE NEW JERSEY STATE SENATE UNANIMOUSLY VOTED TO PASS A BILL THAT GIVES HOME BUYERS AND RENTERS THE RIGHT TO KNOW A PROPERTY'S FLOOD HISTORY AND RISK, WHICH GOVERNOR PHIL MURPHY SIGNED INTO LAW. THIS MOVE MADE THE STATE A NATIONWIDE LEADER IN PROVIDING FLOOD RISK DISCLOSURE. SIMILARLY, AFTER YEARS OF WORK BY NRDC AND COALITION PARTNERS, THE NEW YORK STATE ASSEMBLY VOTED TO GIVE HOME BUYERS THE RIGHT TO KNOW THE FLOOD HISTORY OF A PROPERTY AND CORRECTED A LOOPHOLE THROUGH WHICH A SELLER CAN OPT OUT OF PROVIDING A DISCLOSURE THROUGH PAYING A \$500 FEE. FURTHER, THE NORTH CAROLINA REAL ESTATE COMMISSION APPROVED A PETITION THAT REQUIRES SELLERS TO TELL BUYERS ABOUT A PROPERTY'S FLOOD HISTORY AND FLOOD INSURANCE REQUIREMENTS. NRDC ACHIEVED</p>

Return Reference	Explanation
FORM 990, PART III, LINE 4C	<p>PROGRESS IN PROTECTING COMMUNITIES FROM THE HARMS OF FOSSIL FUELS AND RELATED INFRASTRUCTURE, ESPECIALLY BY CENTERING LOW-INCOME COMMUNITIES AND COMMUNITIES OF COLOR WHO TYPICALLY BEAR THE BRUNT OF THESE DANGERS. FIRST, OUR EFFORTS TO HOLD CABOT OIL AND GAS ACCOUNTABLE FOR DRINKING WATER POLLUTED WITH FRACKING CONTAMINANTS IN DIMOCK, PA, PAID OFF WITH COTERRA, THE CORPORATE SUCCESSOR OF THE OIL AND GAS COMPANY, TAKING FULL RESPONSIBILITY AND AGREEING TO PAY \$16.29 MILLION TOWARD A NEW PUBLIC WATER LINE TO SUSQUEHANNA COUNTY RESIDENTS. NRDC ALSO PLAYED AN IMPORTANT ROLE IN THE SUCCESSFUL CAMPAIGNS TO BAN FRACKING IN NEW YORK STATE AND ACROSS THE DELAWARE RIVER BASIN, PROTECTING COMMUNITIES IN THE REGION FROM THE THREAT OF NUMEROUS ENVIRONMENTAL HARMS ASSOCIATED WITH FRACKING. IN ADDITION, THE U.S. DEPARTMENT OF TRANSPORTATION SUSPENDED A REGULATION ALLOWING LIQUIFIED NATURAL GAS (LNG) TRANSPORT BY RAIL ACROSS THE COUNTRY. IT ALSO DENIED ENERGY TRANSPORT SOLUTIONS A SPECIAL PERMIT TO TRANSPORT LNG FROM WYALUSING, PA TO GIBBSTOWN, NJ, WHICH PREVENTS NEARBY COMMUNITIES FROM EXPOSURE TO THE HIGH RISK OF DESTRUCTIVE EXPLOSIONS AND FIRES FROM THE TRANSPORT OF THE FOSSIL FUEL. OTHER ACHIEVEMENTS, TO WHICH NRDC CONTRIBUTED, INCLUDE NEW YORK GOVERNOR KATHY HOCHUL SIGNING THE CUMULATIVE IMPACTS BILL, A LANDMARK ENVIRONMENTAL JUSTICE LEGISLATION THAT WILL HELP REIGN IN THE SITING OF ENVIRONMENTAL FACILITIES IN LOW-INCOME COMMUNITIES AND COMMUNITIES OF COLOR, MAKING THE STATE THE SECOND IN THE COUNTRY WITH SUCH A LAW. THIS FISCAL YEAR, NRDC MARKED NOTABLE PROGRESS IN OUR WORK TO PHASE OUT FOSSIL FUELS TOWARD A MORE CLIMATE-READY, CLEANER ENERGY FUTURE. ONE SIGNIFICANT ACHIEVEMENT THAT NRDC CONTRIBUTED TO WAS THE PASSAGE OF THE BOND ACT IN NEW YORK STATE, WHERE RESIDENTS VOTED IN FAVOR OF \$4.2 BILLION FOR DRINKING WATER, POLLUTION REDUCTION, CLIMATE CHANGE MITIGATION AND ADAPTATION, AND LAND CONSERVATION, WITH 35 PERCENT OF FUNDS GOING TOWARD BENEFITTING UNDERSERVED COMMUNITIES. ANOTHER ADVANCEMENT INCLUDED THE CITY OF CHICAGO ANNOUNCING ITS CONTRACT TO PROCURE 100 PERCENT RENEWABLE ELECTRICITY FOR MUNICIPAL OPERATIONS BY 2025, WHICH WILL SUPPORT THE CREATION OF NEW RENEWABLE PROJECTS AND CLEAN ENERGY JOBS IN ILLINOIS.</p> <p>WILDLIFE AND WILDLANDS NRDC PROTECTS WILDLIFE AND UNSPOILED LANDS AND WATERS FROM INAPPROPRIATE AND UNLAWFUL INDUSTRIAL DEVELOPMENT, COMMERCIAL EXPLOITATION, POLLUTION, AND CLIMATE CHANGE. WE PARTNER WITH RANCHERS, FARMERS, AND THE GOVERNMENT TO PROMOTE SOLUTIONS THAT HELP WILD PREDATORS COEXIST WITH LIVESTOCK AND PEOPLE. WE PUSH FOR INTERNATIONAL AGREEMENTS TO PROTECT ELEPHANTS, RHINOS, SHARKS, AND OTHER ANIMALS FROM BEING KILLED FOR TRADE. AND WE FIGHT TO KEEP RECKLESS OIL AND GAS DRILLING OUT OF WILD AREAS, FROM THE ATLANTIC OCEAN TO THE CANADIAN BOREAL FOREST. THE MAIN FY23 ACCOMPLISHMENTS AND HIGHLIGHTS IN THIS CATEGORY ARE AS FOLLOWS: NRDC MADE CRITICAL PROGRESS IN PROTECTING ENDANGERED SPECIES, IN SAFEGUARDING CERTAIN SPECIES AS WELL AS PROTECTING THE RULES THAT SAFEGUARD THEM. MOST NOTABLY, IN RESPONSE TO A LAWSUIT FILED BY NRDC AND OUR PARTNER ORGANIZATIONS, A FEDERAL COURT IN THE NORTHERN DISTRICT OF CALIFORNIA INVALIDATED DOZENS OF TRUMP-ERA ROLLBACKS OF SPECIES PROTECTIONS UNDER THE ENDANGERED SPECIES ACT (ESA). THE DECISION RESTORES A RANGE OF PROTECTIONS FOR HUNDREDS OF VULNERABLE SPECIES AND ENSURES THAT THE ESA CAN CONTINUE TO PRESERVE THEM. FURTHER IN RESPONSE TO THE LAWSUIT, THE FISH AND WILDLIFE SERVICE AND THE NATIONAL MARINE FISHERIES SERVICE RELEASED DRAFT REVISIONS TO REGULATIONS GOVERNING PROTECTIONS UNDER THE ESA, WHICH RESTORED MANY OF THE PROTECTIONS THAT HAD BEEN LOST AND STRENGTHENED KEY HABITAT SAFEGUARDS. ADDITIONALLY, IN OUR PROGRESS TO DEFEND INDIVIDUAL SPECIES, THE ENDANGERED SPECIES ACT PROTECTIONS WERE PUT INTO PLACE FOR THE WHITEBARK PINEA HIGH-ELEVATION TREE CONSIDERED A "FOUNDATION SPECIES" DUE TO ITS IMPORTANCE IN ECOSYSTEMS. THE LISTING EXPLICITLY NOTES THE TREE FACES AN "IMMINENT" RISK OF EXTINCTION BROUGHT ON, IN PART, BY CLIMATE CHANGE. THIS MOVE IS OCCURRING 15 YEARS AFTER NRDC FIRST PETITIONED THE U.S. FISH AND WILDLIFE SERVICE TO EXTEND THE PROTECTIONS WHEN IT WAS FOUND THAT 80 PERCENT OF THE WHITEBARK PINE FORESTS IN THE GREATER YELLOWSTONE ECOSYSTEM WERE ALREADY DEAD OR DYING. OUTSIDE OF THE U.S., NRDC CONTINUED WORK TO SAVE THE VAQUITA PORPOISE, OF WHICH THERE ARE ONLY 10 REMAINING IN THE WORLD. DUE TO OUR EFFORTS, THE CONVENTION ON INTERNATIONAL TRADE IN ENDANGERED SPECIES (CITES) SUSPENDED ALL TRADE WITH MEXICO IN ANY CITES-REGULATED SPECIES UNTIL MEXICO AGREED TO A MEANINGFUL COMPLIANCE ACTION PLAN FOR THE VAQUITA, AND THE COUNTRY AGREED TO A PLAN AND SCHEDULE TO AVOID A RESUMPTION OF THE TRADE SUSPENSION. NRDC EFFORTS THIS PAST FISCAL YEAR ALSO INCLUDED PROTECTING OTHER ENDANGERED SPECIES IN BODIES OF WATER. FOLLOWING WORK SINCE 2020 TO MITIGATE THE HARMFUL EFFECTS OF SHIP TRAFFIC AND NOISE ON MARINE MAMMALS, WE ACHIEVED SIGNIFICANT VICTORY WHEN A LEGISLATIVE PACKAGE WAS PASSED AND SIGNED INTO LAW AFTER LOBBYING BY OUR MARINE MAMMAL PROTECTION PROJECT. ADDITIONALLY, DUE TO OUR LEADING AND PARTNERING WITH ENVIRONMENTAL ORGANIZATIONS GLOBALLY TO PUSH FOR THE INTERNATIONAL REGULATION OF SHIPPING NOISE FROM FURTHER HARMING MARINE MAMMALS, THE INTERNATIONAL MARITIME ORGANIZATION (IMO) AGREED UPON A REVISED SET OF VOLUNTARY GUIDELINES TO REDUCE UNDERWATER NOISE FROM COMMERCIAL SHIPPING. THE REVISED GUIDELINES PROVIDE DETAILED APPROACHES TO BUILD, RETROFIT, AND OPERATE QUIET SHIPS. SIMILARLY, IN WASHINGTON STATE, OUR ADVOCACY EFFORTS, TOGETHER WITH PARTNERS, LED TO THE STATE LEGISLATURE PASSING A NEW BILL TO SAFEGUARD THE SOUTHERN RESIDENT ORCAS FROM SMALL VESSEL TRAFFIC, AS WELL AS THE SECURING OF TWO YEARS OF STATE FUNDING FOR QUIET SOUND, AN INNOVATIVE PROGRAM THAT MOBILIZES PORTS TO REDUCE VESSEL NOISE AND DISTURBANCE IN THE SALISH SEA. NRDC ALSO WORKED TO PROTECT WILD PLACES AND WILDLANDS FROM DESTRUCTIVE DEVELOPMENT AND INDUSTRIES. IN A MAJOR WIN, THE EPA ISSUED A FINAL DETERMINATION THAT PROHIBITS PEBBLE MINE'S MASSIVE AND DESTRUCTIVE OPEN-PIT GOLD AND COPPER MINE PROPOSED MORE THAN 20 YEARS AGO AND RESTRICTS FUTURE MINING OF THE PEBBLE DEPOSIT IN CERTAIN HEADWATERS OF THE BRISTOL BAY IN ALASKA. THIS VETO COMES AFTER DECADES OF WORK BY NRDC, OTHER ENVIRONMENTAL GROUPS, AND COALITION PARTNERS, AND PROTECTS THE WORLD'S MOST PRODUCTIVE WILD SALMON FISHERY THAT GENERATES \$2.2 BILLION IN ANNUAL REVENUE, 15,000 JOBS, AND TENS OF MILLIONS OF FISH AS WELL AS THE PEOPLE, TRIBAL COMMUNITIES, AND WILDLIFE IN THE AREA. IN ANOTHER MONUMENTAL DECISION FOR OUR CLIMATE AND BIODIVERSITY, THE ADMINISTRATION RESTORED ROADLESS RULE PROTECTIONS IN ALASKA'S TONGASS NATIONAL FOREST AND ITS NINE MILLION ACRES. THIS DECISION PROTECTS THE HEART OF THE WORLD'S LARGEST INTACT TEMPERATE RAINFOREST THAT STORES MORE CARBON PER ACRE THAN ALMOST ANY OTHER FOREST ON THE PLANET. IT ALSO PROVIDES HABITAT FOR MORE THAN 400 SPECIES, INCLUDING ALEXANDER ARCHIPELAGO WOLVES, BROWN AND BLACK BEARS, BALD EAGLES, AND ALL FIVE SPECIES OF PACIFIC SALMON, AND IS HOME TO INDIGENOUS COMMUNITIES WHO HAVE LIVED THERE FOR THOUSANDS OF YEARS. NRDC ALSO CONTINUED TO DEFEND THE NORTHEAST CANYONS AND SEAMOUNTS MARINE NATIONAL MONUMENT, A REFUGE FOR MARINE LIFE INCLUDING ENDANGERED WHALES, SEA TURTLES, SEABIRDS AND DEEP-SEA CORALS LOCATED ABOUT 150 MILES OFF THE COAST OF CAPE COD. THE SECOND AND ONLY REMAINING LAWSUIT CHALLENGING THE PROTECTION OF NORTHEAST CANYONS AND SEAMOUNTS WAS DISMISSED, FOLLOWING MONTHS OF EFFORTS BY NRDC AND OTHERS THAT CALLED INTO QUESTION WHETHER THE</p>

Return Reference	Explanation
	PROTECTION OF IT WOULD HARM THE PLAINTIFFS' ECONOMIC INTERESTS. OTHER AREAS THAT NRDC WORKED TO PROTECT THROUGH ADVOCACY THIS PAST FISCAL YEAR INCLUDE THE NEVADA WILDERNESS, WITH THE PASSAGE OF THE NATIONAL DEFENSE AUTHORIZATION ACT IN CONGRESS. THE BILL WITH CONSIDERABLE DIRECT INPUT FROM LOCAL TRIBES HELPED ESTABLISH THE NUMU NEWE SPECIAL MANAGEMENT AREA IN NEVADA, ENTAILING OVER 350,000 ACRES OF NEWLY DESIGNATED WILDERNESS LANDS AND SPECIFIC DESIGNATIONS TO FURTHER PROTECT RESOURCES CRITICAL TO INDIGENOUS PEOPLES IN THE AREA. FURTHER, THE ADMINISTRATION TOOK ACTION TO PROTECT HISTORIC RESOURCES AROUND CHACO CULTURE NATIONAL HISTORICAL PARK IN NEW MEXICO FROM NEW OIL AND GAS LEASING AND MINING BY SIGNING A 20-YEAR PUBLIC LAND WITHDRAWAL THAT ADVANCES FURTHER KEY PROTECTIONS ON THE 336,404 ACRES SURROUNDING THE NATIONAL PARK. ALSO NOTABLE IS THE ADMINISTRATION'S ACTIONS TO PROTECT BOUNDARY WATERS CANOE AREA WILDERNESS IN NORTHERN MINNESOTA VIA A 20-YEAR MINING MORATORIUM ON 225,000 ACRES OF FEDERAL LAND, WHICH HELPS SAFEGUARD THE NATION'S MOST VISITED DESIGNATED WILDERNESS AREA.
FORM 990, PART VI, SECTION A, LINE 1A	GOVERNING BODY AND MANAGEMENT THE NRDC BOARD OF TRUSTEES IS COMPRISED OF 32 VOTING BOARD MEMBERS. BOARD OF TRUSTEES MEMBER, WENDY NEU, IS NOT INDEPENDENT BY VIRTUE OF THE COMPENSATORY RELATIONSHIP DESCRIBED IN SCHEDULE L; ACCORDINGLY OF THE 32 BOARD OF TRUSTEES MEMBERS, 31 ARE DEEMED TO BE INDEPENDENT.
FORM 990, PART VI, SECTION A, LINE 2	BOARD OF TRUSTEES MEMBERS, FREDERICK A.O. SCHWARZ, JR. AND FREDERICA PERERA, HAVE A FAMILY RELATIONSHIP. THE FOLLOWING BOARD MEMBERS AND BOARD OFFICERS HAVE A BUSINESS RELATIONSHIP, SARAH COGAN, ATIF AZHER, CRYSTAL FRIERSON, KRISTA MCMANUS, ASHLEY GHERLONE, AND DOROTHY HECTOR.
FORM 990, PART VI, SECTION A, LINE 4	IN OCTOBER 2023, NRDC AMENDED ITS BY-LAWS TO IMPLEMENT TRUSTEE TERM LIMITS. GENERALLY, PURSUANT TO THE AMENDMENT, TRUSTEES MAY SERVE UP TO A MAXIMUM OF FIVE THREE-YEAR TERMS.
FORM 990, PART VI, SECTION A, LINE 6	PURSUANT TO NRDC'S BYLAWS, THE ORGANIZATION HAS TWO CLASSES OF MEMBERS: DONOR MEMBERS AND ADVOCACY MEMBERS, EACH OF WHICH ARE ENTITLED TO ONE VOTE. DONOR MEMBERS MUST SUPPORT NRDC'S MISSION AND MAKE CERTAIN DUES PAYMENTS; ADVOCACY MEMBERS MUST SUPPORT NRDC'S MISSION, ACCEPT AN INVITATION BY THE CORPORATION TO BECOME A MEMBER, AND TAKE CERTAIN OTHER ACTIONS TO AFFIRM MEMBERSHIP.
FORM 990, PART VI, SECTION A, LINE 7A	NRDC'S MEMBERS ARE ENTITLED, AS PART OF THEIR MEMBERSHIP, TO ELECT INDIVIDUALS TO THE NRDC BOARD OF TRUSTEES.
FORM 990, PART VI, SECTION A, LINE 7B	THE NRDC BOARD OF TRUSTEES ACTS AUTONOMOUSLY. NEVERTHELESS, NRDC'S MEMBERS HAVE CERTAIN APPROVAL RIGHTS PURSUANT TO THE NEW YORK NOT-FOR-PROFIT CORPORATION LAW, INCLUDING, APPROVAL OVER ANY AMENDMENTS TO NRDC'S CERTIFICATE OF INCORPORATION.
FORM 990, PART VI, SECTION B, LINE 11B	990 REVIEW PROCESS THE FORM 990 WAS PREPARED BY A NATIONALLY RECOGNIZED ACCOUNTING FIRM IN CONJUNCTION WITH THE ORGANIZATION'S SENIOR MANAGEMENT. A COPY OF THE DRAFT FORM 990 WAS PRESENTED TO THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES FOR DISCUSSION AND COMMENT. ONCE THE AUDIT COMMITTEE APPROVED THE FORM 990 FOR FILING, A COPY WAS CIRCULATED TO THE FULL BOARD OF TRUSTEES. EACH BOARD MEMBER WAS PROVIDED OPPORTUNITY TO COMMENT ON THE INFORMATION CONTAINED IN THE FORM 990 PRIOR TO ITS FILING WITH THE INTERNAL REVENUE SERVICE.
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY ENFORCEMENT AND MONITORING EACH OFFICER, TRUSTEE, AND KEY EMPLOYEE OF THE ORGANIZATION IS REQUIRED TO ANNUALLY DISCLOSE ANY CONFLICTS OF INTEREST THAT ARISE BY VIRTUE OF EMPLOYMENT, BOARD SERVICE, OR POSITION WITH THE ORGANIZATION. THE ORGANIZATION MONITORS COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY THROUGH AN ANNUAL QUESTIONNAIRE/DISCLOSURE STATEMENT THAT IS DISTRIBUTED TO THESE INDIVIDUALS. POTENTIAL CONFLICTS ARE INVESTIGATED IMMEDIATELY.
FORM 990, PART VI, SECTION B, LINE 15	PROCESS FOR DETERMINING COMPENSATION THE ORGANIZATION UNDERTAKES A THOROUGH PROCESS TO ENSURE THAT THE EXECUTIVE COMPENSATION IT PAYS TO ITS TOP MANAGEMENT OFFICIAL AND ALL OF ITS OFFICERS AND KEY EMPLOYEES IS REASONABLE, GIVEN THE MARKET IN WHICH THE ORGANIZATION OPERATES. IN RELEVANT PART, THE BOARD OF TRUSTEES HAS ESTABLISHED A COMPENSATION COMMITTEE OF INDEPENDENT TRUSTEES THAT HAVE NO PERSONAL INTEREST IN THE PROPOSED COMPENSATION. THE COMPENSATION COMMITTEE CONTRACTS WITH A COMPENSATION CONSULTANT TO COMPLETE A MARKET ASSESSMENT AND COMPETITIVE POSITION ANALYSIS FOR THE ORGANIZATION'S TOP EXECUTIVES. THE COMPENSATION CONSULTANT UTILIZES COMPARABILITY AND BENCHMARKING SURVEYS TO ENSURE THAT THE ORGANIZATION COMPENSATES ITS EXECUTIVES COMMENSURATE WITH THE MARKET. BASED ON ITS REVIEW OF THE ANALYSES PROVIDED BY THE COMPENSATION CONSULTANT AND OTHER RELEVANT INFORMATION, THE COMPENSATION COMMITTEE MAKES RECOMMENDATIONS TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES. COMPENSATION DECISIONS AND REPORTS ARE CONTEMPORANEOUSLY DOCUMENTED IN THE MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE AT WHICH SUCH DECISIONS ARE MADE.
FORM 990, PART VI, SECTION C, LINE 19	DISCLOSURE THE ORGANIZATION MAKES ITS FORM 990 AVAILABLE TO THE PUBLIC BY RETAINING A COPY AT ITS PLACE OF BUSINESS. THE FORM 990 AND AUDITED FINANCIAL STATEMENTS ARE LIKEWISE PUBLISHED ON NRDC'S WEBSITE AT WWW.NRDC.ORG. THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY MAY BE PROVIDED AT MANAGEMENT'S DISCRETION, IF REQUESTED.
FORM 990, PART IX, LINE 11G	CREATIVE DESIGN/ART/FILM: PROGRAM SERVICE EXPENSES 581,938. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 146,152. TOTAL EXPENSES 728,090. ADMINISTRATIVE CONSULTING: PROGRAM SERVICE EXPENSES 0. MANAGEMENT AND GENERAL EXPENSES 871,278. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 871,278. MEMBERSHIP CONSULTING: PROGRAM SERVICE EXPENSES 8,538. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 667,515. TOTAL EXPENSES 676,053. CLEAN ENERGY: PROGRAM SERVICE EXPENSES 8,785,022. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 8,785,022. INTERNATIONAL: PROGRAM SERVICE EXPENSES 8,260,299. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 8,260,299. WILDLIFE & WILDLANDS: PROGRAM SERVICE EXPENSES 4,020,945. MANAGEMENT AND GENERAL EXPENSES 0.

Return Reference	Explanation
	<p>FUNDRAISING EXPENSES 0. TOTAL EXPENSES 4,020,945. SUSTAINABLE COMMUNITIES: PROGRAM SERVICE EXPENSES 7,137,736. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 7,137,736. NRDC INDIA: PROGRAM SERVICE EXPENSES 417,496. MANAGEMENT AND GENERAL EXPENSES 5,308. FUNDRAISING EXPENSES 4,264. TOTAL EXPENSES 427,068. CONSULTING REIMBURSEMENT: PROGRAM SERVICE EXPENSES 259,343. MANAGEMENT AND GENERAL EXPENSES 14,215. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 273,558. INSTITUTIONAL CONSULTING: PROGRAM SERVICE EXPENSES 1,902,022. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 1,902,022. EDITORIAL: PROGRAM SERVICE EXPENSES 39,566. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 39,566. MISCELLANEOUS PROFESSIONAL FEES: PROGRAM SERVICE EXPENSES 14,869. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 14,869. TEMP HELP: PROGRAM SERVICE EXPENSES 809,143. MANAGEMENT AND GENERAL EXPENSES 642,240. FUNDRAISING EXPENSES 112,572. TOTAL EXPENSES 1,563,955. PRINTING: PROGRAM SERVICE EXPENSES 65,639. MANAGEMENT AND GENERAL EXPENSES 1,040. FUNDRAISING EXPENSES 17,826. TOTAL EXPENSES 84,505.</p>
FORM 990, PART XI, LINE 9:	<p>TRANSFERS FROM OTHER RESERVE FUNDS 934,150. CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS 398,674. PENSION RELATED ACTIVITY OTHER THAN NET PERIODIC EXPENSE -1,104,173. WRITE-OFF OF NYC OFFICE RENOVATION COSTS -1,711,858.</p>

Additional Data

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**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2022

**Open to Public
Inspection**

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL INC

Employer identification number

13-2654926

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1)NRDC ACTION FUND INC 40 WEST 20TH STREET NEW YORK, NY 10011 13-3976062	ENVIRONMENTAL	NY	501(C)(4)	N/A	NRDC	Yes	
(2)NRDC ACTION FUND PAC 40 WEST 20TH STREET NEW YORK, NY 10011 32-0413564	ADVOCACY	NY	527	N/A	NRDC AF		No
(3)NRDC ACTION VOTES 40 WEST 20TH STREET NEW YORK, NY 10011 84-4788745	ADVOCACY	NY	527	N/A	NRDC AF		No

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) NRDC INDIA PRIVATE LIMITED A-24/9 MOHAN COOPERATIVE INDUSTRIA BLOCK B BADAPUR, NEW DELHI 110044 IN	ENVIRONMENTAL	IN	NRDC	C	427,067	245,516	100.000 %	Yes	
(2) CHARITABLE REMAINDER TRUSTS	INVESTING	NY	NRDC	T		2,942,351	100.000 %	Yes	

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)
- f** Dividends from related organization(s)
- g** Sale of assets to related organization(s)
- h** Purchase of assets from related organization(s)
- i** Exchange of assets with related organization(s)
- j** Lease of facilities, equipment, or other assets to related organization(s)
- k** Lease of facilities, equipment, or other assets from related organization(s)
- l** Performance of services or membership or fundraising solicitations for related organization(s)
- m** Performance of services or membership or fundraising solicitations by related organization(s)
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- o** Sharing of paid employees with related organization(s)
- p** Reimbursement paid to related organization(s) for expenses
- q** Reimbursement paid by related organization(s) for expenses
- r** Other transfer of cash or property to related organization(s)
- s** Other transfer of cash or property from related organization(s)

	Yes	No
1a		No
1b	Yes	
1c	Yes	
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k		No
1l	Yes	
1m		No
1n	Yes	
1o	Yes	
1p		No
1q	Yes	
1r	Yes	
1s		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)NRDC ACTION FUND	B	125,000	COST
(2)NRDC ACTION FUND	C	140,431	COST
(3)NRDC ACTION FUND	N	524,838	COST
(4)NRDC ACTION FUND	O	3,076,858	COST
(5)NRDC ACTION FUND	Q	1,353,455	COST
(6)NRDC ACTION FUND	R	1,500,000	COST
(7)NRDC INDIA PRIVATE LIMITED	B	200,000	COST

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation
PART IV - NRDC INDIA PRIVATE LIMITED:	NRDC INDIA PRIVATE LIMITED (NRDC INDIA) IS A FOR-PROFIT PRIVATE LIMITED COMPANY BASED IN NEW DELHI, INDIA. NRDC OWNS ALL OF NRDC INDIA'S EQUITY AND CONTROLS APPOINTMENT OF NRDC INDIA'S BOARD OF DIRECTORS. NRDC INDIA WAS FORMED IN JANUARY 2023 TO CREATE AN INDIA-BASED ENTITY THAT COULD PROVIDE COMMERCIAL SERVICES TO NRDC NEEDED TO SUPPORT NRDC'S WORK IN INDIA. NRDC INDIA IS ABLE TO HOUSE LOCAL EMPLOYEES AND OFFER A COMPETITIVE AND ATTRACTIVE VEHICLE FOR RECRUITING EXPERTS WHO HAVE THE SKILLS NEEDED TO SUPPORT NRDC'S WORK ASSISTING INDIA'S PROGRESS ON PUBLIC HEALTH AND EQUITY, CLEAN ENERGY, JOB CREATION, AND CLIMATE RESILIENCY. WHEN NRDC'S INTERNATIONAL PROGRAM NEEDS ASSISTANCE WITH ITS WORK IN INDIA AND WITH INDIAN PARTNER ORGANIZATIONS, IT IS ABLE TO TASK NRDC INDIA WITH ANY WORK THAT NRDC LACKS THE IN-HOUSE EXPERTISE TO HANDLE INTERNALLY.

Schedule R (Form 990) 2021

Additional Data[Return to Form](#)

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