

990

Return of Organization Exempt From Income Tax

OMB No. 1545-

0047 2022

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation): Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

A For the 2022 calendar year, or tax year beginning 07-01-2022, and ending 06-30-2023

- B Check if applicable: Address change, Name change, Initial return, Final return/terminated, Amended return, Application pending

C Name of organization: COMMUNITY CARE ALLIANCE. Doing business as. Number and street (or P.O. box if mail is not delivered to street address): 800 CLINTON STREET. Room/suite. City or town, state or province, country, and ZIP or foreign postal code: WOONSOCKET, RI 02895

D Employer identification number: 05-0312278. E Telephone number: (401) 235-7000. G Gross receipts \$ 38,687,977

F Name and address of principal officer: BENEDICT F LESSING JR, 800 CLINTON STREET, WOONSOCKET, RI 02895

H(a) Is this a group return for subordinates? Yes No. H(b) Are all subordinates included? Yes No. H(c) Group exemption number

I Tax-exempt status: 501(c)(3), 501(c) () (insert no.), 4947(a)(1) or 527

J Website: WWW.COMMUNITYCARERI.ORG

K Form of organization: Corporation, Trust, Association, Other

L Year of formation: 1966. M State of legal domicile: RI

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: WE SUPPORT IND. AND FAMILIES IN THEIR EFFORTS TO MEET ECONOMIC, SOCIAL AND EMOTIONAL CHALLENGES. 2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 3-7a Summary table with 7 rows.

Revenue

Table with 3 columns: Description, Prior Year, Current Year. Rows 8-12.

Expenses

Table with 3 columns: Description, Prior Year, Current Year. Rows 13-19.

Net Assets or Fund Balances

Table with 3 columns: Description, Beginning of Current Year, End of Year. Rows 20-22.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete.

Sign Here: Signature of officer, Date: 2024-05-14, Name: BENEDICT F LESSING JR, Title: PRESIDENT & CEO

Paid Preparer Use Only

Print/Type preparer's name, Preparer's signature, Date: 2024-05-10, Firm's name: KAHN LITWIN RENZA & CO LTD, Firm's address: 951 NORTH MAIN STREET, PROVIDENCE, RI 02904

May the IRS discuss this return with the preparer shown above? See Instructions. Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

THROUGH PROGRAMS, ADVOCACY AND COLLABORATION, PEOPLE ARE EMPOWERED TO DISCOVER THEIR POTENTIAL AND LIVE AS ENGAGED CITIZENS, FREE OF STIGMA, WITHIN A THRIVING COMMUNITY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 9,394,041 including grants of \$) (Revenue \$ 9,239,169)

COMMUNITY SUPPORT AND RECOVERY PROGRAMS -WITH THE GOAL OF HELPING PEOPLE LIVE AS INDEPENDENTLY AND FULLY INTEGRATED WITHIN THE COMMUNITY AS POSSIBLE AND REDUCING HOSPITALIZATIONS AND INSTITUTIONAL CARE, THE COMMUNITY SUPPORT PROGRAM (CSP) PROVIDES CLINICAL AND SUPPORT SERVICES TO INDIVIDUALS WITH LONG-TERM MENTAL ILLNESS AND/OR SUBSTANCE USE NEEDS. 569 CLIENTS WERE SERVED BY THE INTENSIVE COMMUNITY HEALTH HOME TEAM WITH 54 NEW ADMISSIONS. THE ADMISSION RATE WAS LOW DUE TO STAFFING ISSUES AND A TEMPORARY HALT IN NEW ADMISSIONS. THERE WERE 93 DISCHARGES FROM THE PROGRAM, 13 OF THESE CLIENTS WERE TRANSFERRED TO A LOWER LEVEL OF CARE, 21 OF THESE CLIENTS WERE TRANSFERRED TO THE SAME LEVEL OF CARE WITHIN A DIFFERENT ORGANIZATION OR CATCHMENT AREA. 99.55% OF CLIENTS THAT WERE OPENED TO SERVICES FOR THE FULL REPORTING PERIOD RECEIVED AT LEAST 2 DLA ASSESSMENTS DURING THEIR ENROLLMENT. 80% OF THE CLIENTS RECEIVED AT LEAST ONE CASE MANAGEMENT SERVICE EACH MONTH FOR THE DURATION OF THEIR ENROLLMENT. 80% OF CLIENTS HAVE A DOCUMENTED PCP CONTACT IN THEIR CHARTS.MENTAL HEALTH PSYCHIATRIC REHABILITATIVE RESIDENCES SERVE AS TRANSITIONAL PLACEMENTS FOR PEOPLE DISCHARGED FROM LONG-TERM HOSPITALIZATION WHO REQUIRE 24/7 SUPPORT IN ORDER TO DEVELOP INDEPENDENT LIVING SKILLS. SERVICES PROVIDED BY MHPRR SERVED 31 CLIENTS. 36% OF CLIENTS PARTICIPATED IN SOME FORM OF DAY PROGRAMMING AND 19% PARTICIPATED IN THE PEER SUPPORT GROUPS HOSTED BY CSP PEER SUPPORT SPECIALISTS. 13 RESIDENTS, 42% OF PERSONS SERVED, WORKED WITH A VOCATIONAL SPECIALIST IN THE REPORTING PERIOD, THIS RESULTED IN 5 NEW JOB STARTS, 2 RESIDENTS VOLUNTEERING, 1 RESIDENT WORKING ON OBTAINING THEIR GED AND 1 RESIDENT TAKING COLLEGE COURSES. TO SUPPORT THE COMMUNITY SUPPORT PROGRAM CLIENTS, THE WELLNESS AND RECOVERY CENTER PROVIDED PEER, THERAPEUTIC, AND HEALTH AND WELLNESS GROUPS TO 39 CLIENTS. CSP SUCCESSFULLY RESTARTED 4 WEEKLY PEER SUPPORT GROUPS ONE HELD IN THE WELLNESS & RECOVERY CENTER AND 3 HELD IN THE COMMUNITY TO INCREASE COMMUNITY INTEGRATION AND MEANINGFUL ACTIVITY. AT EVERGREEN ASSISTED LIVING FACILITY, 24 CLIENTS WITH BEHAVIORAL HEALTH ISSUES WERE CARED FOR. 54% OF CLIENTS PARTICIPATED IN SOME FORM OF DAY PROGRAMMING AND 17% PARTICIPATED IN THE PEER SUPPORT GROUPS HOSTED BY CSP PEER SUPPORT SPECIALISTS.ADDITIONALLY, MOST EVERGREEN AND MHPRR RESIDENTS ALSO RECEIVED SUPPORT FROM THE ACT AND IHH PROGRAMS.

4b (Code:) (Expenses \$ 4,099,931 including grants of \$) (Revenue \$ 7,021,767)

SOCIAL HEALTH SERVICES -SOCIAL HEALTH SERVICES ADDRESS ISSUES THAT GO BEYOND PHYSICAL HEALTH AND PROVIDES SUPPORTS FOR MULTIPLE FACTORS THAT INCLUDE EDUCATION, EMPLOYMENT, HOUSING, INCOME AND SOCIAL STATUS, AND RELATIONSHIPS, TO NAME JUST A FEW. 121 INDIVIDUALS STAYED AT THE WOONSOCKET SHELTERS 2 FAMILIES, 64 ADULTS AND 57 CHILDREN. CCA ALSO OPERATES THE LGBTQ SHELTER AND THE NORTHERN RHODE ISLAND SHELTER. THE LGBTQ SHELTER SERVED 62 INDIVIDUALS WITH AN AVERAGE LENGTH OF STAY AT 44 DAYS. 8 (13%) OF THESE INDIVIDUALS GAINED EMPLOYMENT AND 8 INCREASED THEIR INCOME. THE NORTHERN RHODE ISLAND SHELTER SERVED 161 INDIVIDUALS IN 76 HOUSEHOLDS;14% ENTERED WITH EMPLOYMENT, 71% ENTERED WITH INCOME. 30% OF HOUSEHOLDS THAT LEFT WENT TO PERMANENT/RRH HOUSING.CCA'S COMMUNITY ACTION PROGRAMS SERVED 3454 INDIVIDUAL CLIENTS, AS PART OF 3206 HOUSEHOLDS. WHEN WE INCLUDE FAMILY MEMBERS IN THOSE HOUSEHOLDS, 8781 INDIVIDUALS BENEFITED FROM THESE SERVICES. THE FAMILY SUPPORT CENTER OFFERS BASIC NEEDS ASSISTANCE TO LOW INCOME, WOONSOCKET HOUSEHOLDS OFFERING ASSESSMENTS, GUIDED REFERRALS, ADVOCACY AND FINANCIAL ASSISTANCE TO STRENGTHEN FINANCIAL CONDITION. FSC PROVIDED A MONTHLY AVERAGE OF 503 INDIVIDUALS WITH SUPPLEMENTAL FOOD AND 499 WITH FOOD VOUCHERS; PROVIDED 435 HOUSEHOLDS WITH CLOTHING VOUCHERS, 100 HOUSEHOLDS WITH RENTAL ASSISTANCE, 3 HOUSEHOLDS WITH ASSISTANCE WITH APPLYING FOR HEALTH INSURANCE, 2103 HOUSEHOLDS WITH UTILITY ASSISTANCE VIA LIHEAP, GNEF AND JB WILLIAMS FUNDING SOURCES, REFERRED 533 HOUSEHOLDS TO OTHER SERVICES INCLUDING WEATHERIZATION THROUGH BVCAP (45) AND LOW INCOME PAYMENT PLAN ADVOCACY WITH RI ENERGY (488) EMPLOYMENT, EDUCATION & SUPPORT SERVICES HELP PEOPLE GET BACK INTO THE WORKFORCE, INCLUDING SKILLS-BUILDING CLASSES, WORK READINESS, JOB SHADOWING AND JOB PLACEMENT AND ACADEMIC ENRICHMENT. PROJECT LEARN PROVIDED ESL, GED AND BASIC SKILLS CLASSES TO 131 STUDENTS WITH A 78% COMPLETION RATE. THE PROGRAM HAD 11 INDIVIDUALS THAT OBTAINED THEIR GEDS. SOME CLIENTS PRESENTED WITH VERY LIMITED SKILLS. SOME HAVING A 1ST GRADE EDUCATION IN AREAS SUCH AS MATH. CLIENTS WITH SIGNIFICANT BARRIERS EXPRESSED PROGRESS AND IMPROVEMENT IN THEIR SKILLS. THE HARBOUR YOUTH CENTER PROVIDES CAREER ENGAGEMENT OPPORTUNITIES TO TEENS AND YOUNG ADULTS OFFERING 14 PROGRAM ELEMENTS/SERVICES. THIS YEAR, THE HARBOUR CONNECTED 160 CLIENTS TO 120 DIFFERENT JOBS. 125 CLIENTS ENROLLED IN PAID WORKFORCE DEVELOPMENT SERVICES AND ANOTHER 150 RECEIVED UNPAID WORKFORCE DEVELOPMENT SERVICES. PAID STUDENTS ENGAGE IN CAREER PATHWAY SERVICES, JOB COACHING AND FINANCIAL LITERACY SUPPORTS WHEN NECESSARY. 20 PAID CLIENTS COMPLETED CLASS AND INTERNSHIP HOURS, 18 PLACED IN EMPLOYMENT. OVER 250 YOUTH RECEIVED CAREER EXPLORATION SERVICES AT 3 LOCAL MIDDLE AND HIGH SCHOOLS. 33 OUT OF 35 YOUTH, AGES 14-17, SUCCESSFULLY COMPLETED THE SUMMER JOB PROGRAM RECEIVING WORK READINESS TRAINING AND JOB COACHING. 43 ENROLLED FOR WORKFORCE INNOVATION OPPORTUNITIES ACT (WIOA) YOUTH. ROUGHLY 85 YOUTH RECEIVED CASE MANAGEMENT AND/OR CRISIS INTERVENTION SERVICES, AND OVER 100 YOUTH AND YOUNG ADULT PARTICIPANTS RECEIVED REFERRALS.CCA PARTNERS WITH OTHER CAP AGENCIES TO PROVIDE RI WORKS, ENROLLING 511 LOW-INCOME CLIENTS FACING BARRIERS TO EMPLOYMENT. THE AVERAGE CASELOAD PER CASE MANAGER WAS 30. 11 RI WORKS PARTICIPANTS EARNED NORTHSTAR DIGITAL LITERACY CERTIFICATION.OUR SAFE HAVEN PROGRAM, A WARMING DROP-IN CENTER FOR INDIVIDUALS WHO ARE UNHOUSED OR INSECURELY HOUSED DISTRIBUTED 6126 FOOD ITEMS, 803 NALOXONE KITS, 3554 HARM REDUCTION MATERIALS, AND 940 SURVIVAL ITEMS; MADE 328 BEHAVIORAL HEALTH REFERRALS FOR MENTAL HEALTH AND/OR SUBSTANCE USE, 783 TO COORDINATED ENTRY SYSTEM, AND PROVIDED 1758 PEER SUPPORT SERVICES.THE SERENITY CENTER, A PEER-RUN RECOVERY SUPPORT CENTER, SERVED 986 INDIVIDUALS. SERENITY EXPANDED HOURS TO 7 DAYS A WEEK, AND PROVIDED PHONE OUTREACH TO 513 INDIVIDUALS, DISTRIBUTED 204 HARM REDUCTION SUPPLIES, 530 CLOTHING, 1949 BUS PASSES, 300 BASIC NEEDS SUPPLIES, 132 HAIRCUT VOUCHERS, 161 HYGIENE SUPPLIES, 12,473 FOOD. STAFF ALSO ASSISTED WITH BRINGIN 15 INDIVIDUALS TO DETOX, AND MAKING DMV RESERVATIONS FOR 37 PEOPLE. FOUR CLIENTS MAINTAINED STEADY EMPLOYMENT FOR THE PAST 5-6 MONTHS AFTER TAKING ADVANTAGE OF OUR JOB CORNER AND RESUME WORKSHOPS.AGAPÉ HIV SUPPORTS PROGRAM SERVED 66 CLIENTS. 5 NEW CLIENTS ENROLLED IN CASE MANAGEMENT SERVICES AND 61% OF ALL AGAPÉ CLIENTS RECEIVED CASE MANAGEMENT, WITH 100% OF THESE PARTICIPATING IN TREATMENT PLANNING AND GOAL SETTING. 7 UNSTABLY HOUSED CLIENTS OBTAINED EITHER PERMANENT OR TEMPORARY HOUSING WITH ASSISTANCE FROM AGAPÉ HOUSING SPECIALIST. THERE WAS AN INCREASE IN FOOD PANTRY UTILIZATION FROM 575 VISITS LAST YEAR TO 784 VISITS IN THIS FISCAL YEAR.

4c (Code:) (Expenses \$ 11,113,011 including grants of \$) (Revenue \$ 12,195,701)

FAMILY WELL-BEING AND PERMANENCY- OUR BEHAVIORAL HEALTH PROGRAMS PROVIDE FAMILY-CENTERED, TRAUMA-INFORMED CARE INCLUDING OFFICE-BASED CLINICAL SERVICES FOR CHILDREN AND FAMILIES STRUGGLING WITH BEHAVIORAL HEALTH ISSUES, AND INTENSIVE, COMMUNITY-BASED SERVICES FOR INDIVIDUALS IN ACUTE DISTRESS AND AT HIGH RISK OF HARM TO SELF OR OTHERS. THE ADULT GENERAL OUTPATIENT PROGRAM SERVED 743 CLIENTS. 72.73% OF INDIVIDUALS WHO HAD A DLA REPORTED AN INCREASED ABILITY TO OBTAIN AND MAINTAIN ONE OR MORE OF THEIR BASIC NEEDS. AGOP WAS ABLE TO OFFER PSYCHIATRIC ASSESSMENTS TO EVERY INDIVIDUAL REFERRED WITHIN 3-4 WEEKS OF REFERRAL.IN OUR CHILDREN'S OUTPATIENT PROGRAM, 752 CHILDREN RECEIVED SERVICES, AND OUR ENHANCED OUTPATIENT SERVICES PROGRAM WORKED WITH 177 CHILDREN LAST YEAR. PROVIDED IMMEDIATE, INTENSIVE LEVEL CLINICAL CARE TO CHILDREN AND FAMILIES IN ACUTE DISTRESS, WITH NO WAIT PERIODS. YOUTH SERVED INCLUDE THOSE AT RISK FOR SELF HARM AND OUT OF HOME PLACEMENT. THE HEALTHY TRANSITIONS TEAM PROVIDES A COMPREHENSIVE ARRAY OF SERVICES TO YOUNG PEOPLE AGED 16-25 WITH SERIOUS MENTAL HEALTH CONCERNS OR CO-OCCURRING DISORDERS IN THEIR TRANSITION FROM ADOLESCENCE INTO ADULTHOOD. THIS TEAM WORKED WITH 56 CLIENTS LAST YEAR. IN PIPBHC (PROMOTING THE INTEGRATION OF PRIMARY AND BEHAVIORAL HEALTHCARE), OUR PROVIDERS HELPED 91 CLIENTS IMPROVE SHOW RATES FOR APPOINTMENTS, ENROLL WITH AN FQHC, ENSURE COMPLETION OF YEARLY PHYSICALS AND LAB WORK, AND MANAGE MENTAL AND PHYSICAL HEALTH SYMPTOMS.THE CHILDREN'S WELFARE PROGRAMS COLLABORATE WITH THE DEPARTMENT OF CHILDREN, YOUTH, AND FAMILIES TO REDUCE CHILD ABUSE AND NEGLECT. THE FAMILY CARE COMMUNITY PARTNERSHIP IS DCYF'S PRIMARY PREVENTION PROGRAM, AIMING TO PROVIDE FAMILIES WITH THE SERVICES AND SUPPORT THEY NEED TO AVOID DCYF INVOLVEMENT. LAST YEAR, OUR FCCP PROGRAM WORKED WITH 439 FAMILIES. INTENSIVE FAMILY PRESERVATION (IFP) PROVIDES SUPPORT TO FAMILIES WITH CHILDREN WHO ARE AT RISK OF PLACEMENT BY DCYF, FAMILIES PREPARING FOR REUNIFICATION, AND FAMILIES WHICH HAVE BEEN RECENTLY REUNIFIED. 60 FAMILIES WERE SERVED BY IFP LAST YEAR, 11 WITH DEVELOPMENTAL DELAYS. THE NORTHERN RHODE ISLAND VISITATION CENTER (NRIVC) PROVIDES SUPERVISED VISITATION SERVICES FOR DCYF-INVOLVED FAMILIES WHO ARE ACTIVELY WORKING TOWARD REUNIFICATION, AND PROVIDED THESE SERVICES TO 56 FAMILIES LAST YEAR, 13 WITH DEVELOPMENTAL DELAYS. 100 % OF FAMILIES RECEIVING AT LEAST 6 MONTHS OF SERVICES ACHIEVED POSITIVE PERMANENCY. FAMILIES WITH CHILDREN AGED FROM BIRTH TO TWO YEARS WITH DCYF INVOLVEMENT CAN RECEIVE VISITATION SERVICES BY NURTURING EARLY CONNECTIONS (NEC) AS THEY WORK TOWARD REUNIFICATION, OR STABILITY AS AN ALTERNATE PERMANENCY PLAN IS ESTABLISHED. LAST YEAR, 28 FAMILIES WORKED WITH THE NEC PROGRAM. ALL FAMILIES THAT REACHED PERMANENCY WITHIN 12 MONTHS OF SERVICES WERE ENROLLED IN A

BEHAVIORAL HEALTH TREATMENT PROGRAM. IN OUR EARLY CHILDHOOD PROGRAMS, EARLY INTERVENTION PROVIDED SERVICES FOR THE GROWTH AND DEVELOPMENT OF INFANTS AND TODDLERS UNTIL AGE 3 WHO HAVE A DEVELOPMENTAL DISABILITY OR DELAY IN ONE OR MORE AREAS. EI WORKED WITH 458 CHILDREN LAST YEAR. IN FIRST CONNECTIONS, HOME VISITS ARE PROVIDED TO PREGNANT WOMEN, AND TO FAMILIES WITH CHILDREN UP TO AGE THREE. AVAILABLE SERVICES INCLUDE HEALTH EDUCATION, CHILD WELLNESS SCREENINGS, AND CONNECTIONS WITH HEALTHCARE SERVICES, SOCIAL SERVICES AND COMMUNITY RESOURCES. LAST YEAR, FIRST CONNECTIONS RECEIVED 1,426 REFERRALS WITH 38% ACCEPTING AN INTAKE APPOINTMENT. HEALTHY FAMILIES AMERICA IS A PROGRAM WITH LONG-TERM SUPPORT FOR FAMILIES WITH CHILDREN UP TO AGE FOUR. LAST YEAR, THIS PROGRAM PROVIDED 47 FAMILIES WITH SERVICES FOR PRENATAL MOMS, SUPPORT FOR BONDING AND ATTACHMENT WITH NEWBORNS, CHILD DEVELOPMENT INFORMATION AND ACTIVITIES, AND REFERRALS TO COMMUNITY RESOURCES.

(Code:) (Expenses \$ 8,308,454 including grants of \$) (Revenue \$ 8,500,034)

ACUTE SERVICES -EMERGENCY SERVICES IS A KEY POINT OF ENTRY TO TREATMENT AND AFFORDS ACCESS TO THE VAST ARRAY OF SERVICES OFFERED THROUGHOUT THE AGENCY. OTHER PROGRAMS ARE DESIGNED TO REDUCE UNNECESSARY USE OF HOSPITAL-BASED SERVICES. OUR ADULT INTAKE DEPARTMENT PROVIDES COMPREHENSIVE SCREENING AND ASSESSMENT SERVICES TO RESIDENTS IN THE NORTHERN RI AREA. THE INTAKE DEPARTMENT COMPLETED 282 NEW CLIENT ENROLLMENTS/ASSESSMENTS. 133 CLIENTS WERE REFERRED TO OUTPATIENT SERVICES AND 12 WERE REFERRED TO CSP. ES CLINICIANS PROVIDED CASE MANAGEMENT TO 34 CLIENTS THROUGHOUT THIS FISCAL YEAR, AND 154 CRISIS ASSESSMENTS WERE COMPLETED ON ACTIVE CLIENTS AND 72 CRISIS ASSESSMENTS WERE COMPLETED DURING DAYTIME HOURS ON NON ACTIVE CLIENTS. THE EMERGENCY SERVICES TEAM COMPLETED 52 PASSR NURSING HOME EVALUATIONS. FOR 4 MONTHS DURING THE YEAR, THE TEAM PROVIDED FOLLOW-UP CONTACT TO IHP MEMBERS POST HOSPITAL DISCHARGE, WHO WERE WERE RECEPTIVE TO THE CALLS AND MANY WERE ALREADY CONNECTED WITH BEHAVIORAL HEALTH SERVICES. THE ACUTE STABILIZATION UNIT ADMITTED 731 INDIVIDUALS, PROVIDING RESPITE, 24/7 ACCESS TO RN SUPPORT, CASE MANAGEMENT, AND MEDICAL PRESCRIBER COORDINATION. AVERAGE DAILY CENSUS: 13 CLIENTS, WITH AVERAGE CLIENT LENGTH OF STAY OF APPROXIMATELY 5 DAYS (WITHIN TARGET RANGE OF 3-7 DAY AVERAGE).BH-LINK, A COMPREHENSIVE CRISIS UNIT FOR RHODE ISLANDERS EXPERIENCING MENTAL HEALTH AND/OR SUBSTANCE USE RELATED CRISES, SERVED 1,794 ASSESSMENTS AND 1,554 DIVERSION REFERRALS. THE BH LINK DIVERTED 87% OF CLIENTS SERVED FROM EMERGENCY DEPARTMENT (ED) SETTINGS. MOST CLIENTS WHO COULD NOT BE DIVERTED FROM THE ED WERE REFERRED TO HIGHER LEVEL OF CARE FOR MEDICAL CLEARANCE. 177 ASSESSMENTS OCCURRED AS A RESULT OF INTEGRATED HEALTH PARTNERS (IHP) REFERRALS. 2,300 INDIVIDUALS CONTACTING THE 988 CALL CENTER WERE PROVIDED EITHER INFORMATION, REFERRAL, OR DIRECT TRANSPORTATION TO BH LINK'S WALK-IN TRIAGE CENTER. THE BH LINK'S CALL CENTER, WHICH HAS OPERATED THE NATIONAL SUICIDE PREVENTION LIFELINE FOR RHODE ISLAND SINCE 2019, TOOK PART IN THE FIRST YEAR OF THE 988 INITIATIVE. DURING THE COURSE OF THE FIRST 988 PROJECT YEAR, THE PROGRAM HAS REMAINED ONE OF THE LEADING CALL CENTERS IN ITS ANSWER RATES FOR LIFELINE CALLS. VARIOUS LEVELS OF RECOVERY SUPPORTS ARE OFFERED IN THE INTENSIVE OUTPATIENT PROGRAMS, WHICH SERVED 138 INDIVIDUALS AND CLIENT RETENTION INCREASED FROM 69% IN 2022 TO 75% IN JUNE 2023. THE PERCENTAGE OF POSITIVE DISCHARGES (OR "COMPLETION") INCREASED FROM THE 1ST HALF OF THE YEAR (JULY TO DEC 2022) WITH A COMPLETION RATE OF 66% TO 72% DURING THE 2ND HALF OF THE YEAR (JAN TO JUNE 2023). CCA OPERATES TWO RESIDENTIAL SUBSTANCE USE TREATMENT PROGRAMS, WILSON AND JELLISON HOUSE. WILSON HOUSE ADMITTED 92 CLIENTS DURING THE 2022-23 FISCAL YEAR, MAINTAINING A DAILY CENSUS OF 13-16 CLIENTS AND 85% PARTICIPATED IN 60+ DAYS OF TREATMENT. ALL CLIENTS ATTEND IN-HOUSE SELF-HELP GROUP, 1X WEEKLY AND UTILIZE COMMUNITY RESOURCES DAILY TO HELP GAIN EXPERIENCE IN AA/NA/ACA. THEY ALSO ATTEND 5 PSYCHOED GROUPS DAILY, AND PARTICIPATE IN DAILY CLIENT ACTIVITIES AND 3 INDIVIDUAL COUNSELING SESSIONS WEEKLY. JELLISON HOUSE HAS INCREASED THE ADMISSIONS FROM 94 TO 106 ADMISSIONS DURING FISCAL YEAR 2022-2023 HAD AN 11% INCREASE IN SUCCESSFUL COMPLETION IN RESIDENTIAL TREATMENT FROM 69% IN FY22 TO 80% THIS PAST YEAR. 100% OF THE CLIENTS SECURED PLACEMENT IN SAFE, AFFORDABLE HOUSING UPON DISCHARGE. EFFORTS WERE MADE TO IMPROVED INTAKE AND UTILIZATION REVIEW PROCEDURES RESULTED IN INCREASED VOLUME OF ELIGIBLE CLIENTS HAVING ACCESS TO TREATMENT; AND REBUILD RELATIONSHIPS WITH OUTSIDE PROVIDERS FOLLOWING SIGNIFICANT DISCONNECT RESULTING FROM PANDEMIC TO IMPROVE OVERALL COORDINATION OF CARE.

4d Other program services (Describe in Schedule O.)
 (Expenses \$ 8,308,454 including grants of \$) (Revenue \$ 8,500,034)

4e Total program service expenses ▶ 32,915,437

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1 through 21 regarding organizational requirements, such as completing schedules A through H, and reporting on various activities and assets.

Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	Yes	
24b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		No
24c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		No
24d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		No
25b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons?		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
28a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>		No
28b	A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>		No
28c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions?		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	Yes	
35b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		
1b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable		
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Main form body containing questions 2a through 17, with sub-questions and input fields for amounts and Yes/No responses.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI



Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members... 1b Enter the number of voting members... 2 Did any officer, director, trustee... 3 Did the organization delegate control... 4 Did the organization make any significant changes... 5 Did the organization become aware... 6 Did the organization have members... 7a Did the organization have members... 7b Are any governance decisions... 8 Did the organization contemporaneously document... 8a The governing body? 8b Each committee... 9 Is there any officer, director, trustee, or key employee listed in Part VII...

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters... 10b If "Yes," did the organization have written policies... 11a Has the organization provided a complete copy... 11b Describe on Schedule O the process... 12a Did the organization have a written conflict of interest policy... 12b Were officers, directors, or trustees... 12c Did the organization regularly and consistently monitor... 13 Did the organization have a written whistleblower policy... 14 Did the organization have a written document retention... 15 Did the process for determining compensation... 15a The organization's CEO... 15b Other officers or key employees... 16a Did the organization invest in, contribute assets to... 16b If "Yes," did the organization follow a written policy...

Section C. Disclosure

Table with 3 columns: Question, Yes, No. Rows include: 17 List the states with which a copy of this Form 990 is required to be filed (RI) 18 Section 6104 requires an organization to make its Form 1023... 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents... 20 State the name, address, and telephone number of the person who possesses the organization's books and records (THE ORGANIZATION 800 CLINTON STREET 3RD FLOOR WOONSOCKET, RI 02895 (401) 235-7000)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee	Former			
(1) CAROL WILSON-ALLEN DIRECTOR	0.30	X						0	0	0
(2) MARIA USEINOSKI DIRECTOR	0.30	X						0	0	0
(3) CANDY J SELDON DIRECTOR (TO 10/22)	0.30	X						0	0	0
(4) JILL RASMUSSEN CHAIR	0.30	X			X			0	0	0
(5) JO-ANN RAJABIUN DIRECTOR	0.30	X						0	0	0
(6) LOUISE L PHELAN DIRECTOR	0.30	X						0	0	0
(7) CHARLES NOEL DIRECTOR	0.30	X						0	0	0
(8) SHARON HARMON DIRECTOR	0.30	X						0	0	0
(9) BAMBY L MOHAMED DIRECTOR	0.30	X						0	0	0
(10) DENISE DUSSAULT LEDUC DIRECTOR	0.30	X						0	0	0
(11) DEE HENRY DIRECTOR	0.30	X						0	0	18,712
(12) JUDITH R DANCE DIRECTOR	0.30	X						0	0	0
(13) KELLEY AUCLAIR SECRETARY	0.30	X						0	0	0
(14) NANCY BENOIT DIRECTOR	0.30	X						0	0	0
(15) STEPHEN KEARNS TREASURER	0.30	X			X			0	0	0
(16) MOLLY CHAMPAGNE BURKE DIRECTOR	0.30	X						0	0	0
(17) REV JEFFREY THOMAS VICE CHAIR	0.30	X			X			0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee;	Officer	Key employee	Highest compensated employee			
(18) LYNDA A STEIN PHD IMMEDIATE PAST CHAIRPERSON	0.30	X		X			0	0	0
(19) THOMAS GRAY DIRECTOR	0.30	X					0	0	0
(20) MARY F DWYER SENIOR VP COMMUNITY & SUPP	40.00			X			140,763	0	8,392
(21) KAZI M SALAHUDDIN MEDICAL DIRECTOR	40.00			X			277,990	0	16,890
(22) MICHELLE TAYLOR VP OF HIV & HP PROGRAM	40.00			X			105,934	0	2,201
(23) BRIDGET BENNETT VP FAMILY WELL BEING & PER	40.00			X			98,734	0	7,650
(24) RICHARD CRINO VP OF ACCUTE SVCS	40.00			X			114,231	0	13,000
(25) RITA GANDHI CHIEF FINANCIAL OFFICER	40.00			X			132,676	0	14,065
(26) BENEDICT LESSING PRESIDENT & CEO	40.00			X			188,282	0	4,556
(27) OMER CERMIK STAFF PSYCHIATRIST	40.00					X	165,054	0	0
(28) SRIPRIYA SRINIVASAN MD STAFF PSYCHIATRIST	40.00					X	221,949	0	12,636
(29) BENJAMIN LEDERER MD STAFF PSYCHIATRIST	40.00					X	203,111	0	20,475
(30) SARAH WIRTEASON PSYCHIATRIC NURSE	40.00					X	137,891	0	5,559
(31) MARGARET HANCI RN/PRESCRIBER	40.00					X	135,200	0	0
1b Sub-Total									
c Total from continuation sheets to Part VII, Section A									
d Total (add lines 1b and 1c)						1,921,815	0	124,136	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ **1 1**

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ **0**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

Table with 5 columns: (A) Total revenue, (B) Related or exempt function revenue, (C) Unrelated business revenue, (D) Revenue excluded from tax under sections 512 - 514. Rows include 1a-f (Contributions, Gifts, Grants, and Other Similar Amounts) and 1g Total.

Table for Program Service Revenue with columns for Business Code, (A) Total revenue, (B) Related or exempt function revenue, (C) Unrelated business revenue, and (D) Revenue excluded from tax under sections 512 - 514. Rows include 2a-f (GOVT GRANTS & CONTRACT, 3RD PARTY FEES FOR SVC, MEDICARE/MEDICAID, RENT & SUBSIDIES, PROGRAM FEES, All other program service revenue) and 2g Total.

Table for Other Revenue with columns for (A) Total revenue, (B) Related or exempt function revenue, (C) Unrelated business revenue, and (D) Revenue excluded from tax under sections 512 - 514. Rows include 3-10 (Investment income, Royalties, Rents, Net gain or loss from sales of assets, Fundraising events, Gaming activities, Sales of inventory) and 11a-c (MANAGEMENT FEES, MISCELLANEOUS INCOME, All other revenue) and 11e Total.

Table for Total Revenue with columns for (A) Total revenue, (B) Related or exempt function revenue, (C) Unrelated business revenue, and (D) Revenue excluded from tax under sections 512 - 514. Rows include 12 Total revenue and 12 Total revenue.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,176,719	641,312	535,407	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	20,734,393	18,276,069	2,437,942	20,382
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	151,959	136,576	14,848	535
9 Other employee benefits	2,147,622	1,808,209	336,778	2,635
10 Payroll taxes	1,671,326	1,427,561	243,765	
11 Fees for services (non-employees):				
a Management				
b Legal	50,080	8,732	41,348	
c Accounting	125,915	109,767	16,045	103
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	3,923,754	2,645,639	1,276,450	1,665
12 Advertising and promotion	21,247	3,989	15,771	1,487
13 Office expenses	655,463	465,785	184,992	4,686
14 Information technology				
15 Royalties				
16 Occupancy	1,467,735	1,353,077	110,916	3,742
17 Travel	190,645	181,888	8,672	85
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	28,310	7,132	21,178	
20 Interest	72,353	56,113	16,194	46
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	451,237	362,025	89,102	110
23 Insurance	304,477	268,490	35,732	255
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a CLIENT TRANSPORTATION &	4,123,836	4,039,410	1,969	82,457
b PROGRAM SUPPLIES	976,402	969,980	6,422	
c BANK FEES AND CREDIT CA	112,220	15,294	96,656	270
d PROGRAM EXPENSES	108,312	108,312		
e All other expenses	41,947	30,077	11,846	24
25 Total functional expenses. Add lines 1 through 24e	38,535,952	32,915,437	5,502,033	118,482
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
Assets	1 Cash-non-interest-bearing	2,894,287	1	2,225,260
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	5,353,606	4	6,616,236
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 16,661,394		
	b Less: accumulated depreciation	10b 12,988,278	3,744,973	10c 3,673,116
	11 Investments—publicly traded securities	183,765	11	189,486
	12 Investments—other securities. See Part IV, line 11		12	
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	77,645	15	124,395
16 Total assets: Add lines 1 through 15 (must equal line 33)	12,254,276	16	12,828,493	
Liabilities	17 Accounts payable and accrued expenses	2,907,962	17	2,899,434
	18 Grants payable		18	
	19 Deferred revenue	1,831,724	19	2,058,461
	20 Tax-exempt bond liabilities	2,153,475	20	2,048,475
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties	445,111	23	407,774
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	531,451	25	421,945
	26 Total liabilities. Add lines 17 through 25	7,869,723	26	7,836,089
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	4,384,553	27	4,992,404
	28 Net assets with donor restrictions		28	
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	4,384,553	32	4,992,404
33 Total liabilities and net assets/fund balances	12,254,276	33	12,828,493	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	38,677,766
2	Total expenses (must equal Part IX, column (A), line 25)	2	38,535,952
3	Revenue less expenses. Subtract line 2 from line 1	3	141,814
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4,384,553
5	Net unrealized gains (losses) on investments	5	355,721
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	110,316
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	10	4,992,404

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	Yes	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	Yes	

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Name of the organization
COMMUNITY CARE ALLIANCE

Employer identification number
05-0312278

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations _____
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . .						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7 Amounts from line 4. . .						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on . . .						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
11 Total support. Add lines 7 through 10						

12 Gross receipts from related activities, etc. (see instructions) **12**

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public support percentage for 2022 (line 6, column (f) divided by line 11, column (f))	14	
15 Public support percentage for 2020 Schedule A, Part II, line 14	15	

16a 33 1/3% support test—2022. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support test—2021. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test—2022. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

b 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Table with 7 columns: (a) 2018, (b) 2019, (c) 2020, (d) 2021, (e) 2022, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Gross receipts from admissions, merchandise sold or services performed; 3 Gross receipts from activities that are not an unrelated trade or business; 4 Tax revenues levied for the organization's benefit; 5 The value of services or facilities furnished by a governmental unit; 6 Total. Add lines 1 through 5; 7a Amounts included on lines 1, 2, and 3 received from disqualified persons; 7b Amounts included on lines 2 and 3 received from other than disqualified persons; 8 Public support. (Subtract line 7c from line 6.)

Section B. Total Support

Table with 7 columns: (a) 2018, (b) 2019, (c) 2020, (d) 2021, (e) 2022, (f) Total. Rows include: 9 Amounts from line 6; 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources; 10b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975; 10c Add lines 10a and 10b; 11 Net income from unrelated business activities not included on line 10b; 12 Other income. Do not include gain or loss from the sale of capital assets; 13 Total support. (Add lines 9, 10c, 11, and 12.); 14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here.

Section C. Computation of Public Support Percentage

Table with 3 columns: Description, Line Number, Percentage. Row 15: Public support percentage for 2022 (line 8, column (f) divided by line 13, column (f)) - 15 - 97.960%. Row 16: Public support percentage from 2021 Schedule A, Part III, line 15 - 16 - 98.190%.

Section D. Computation of Investment Income Percentage

Table with 3 columns: Description, Line Number, Percentage. Row 17: Investment income percentage for 2022 (line 10c, column (f) divided by line 13, column (f)) - 17 - 0.840%. Row 18: Investment income percentage from 2021 Schedule A, Part III, line 17 - 18 - 0.850%. Row 19a: 33 1/3% support tests-2022. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization - 19a - [checked]. Row 19b: 33 1/3% support tests-2021. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization - 19b - [unchecked]. Row 20: Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions - 20 - [unchecked].

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described on 11a above?		
c A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI</i>		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):

- a** The organization satisfied the Activities Test. Complete **line 2** below.
- b** The organization is the parent of each of its supported organizations. Complete **line 3** below.
- c** The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions)

2 Activities Test. **Answer lines 2a and 2b below.**

	Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		

3 Parent of Supported Organizations. **Answer lines 3a and 3b below.**

	Yes	No
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No", provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

(A) Prior Year

(B) Current Year
(optional)

1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

Section B - Minimum Asset Amount

(A) Prior Year

(B) Current Year
(optional)

1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):			
2 Acquisition indebtedness applicable to non-exempt use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

Current Year

1 Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2 Enter 85% of line 1	2	
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4 Enter greater of line 2 or line 3	4	
5 Income tax imposed in prior year	5	
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

- 7** Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

(continued)

Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6 Other distributions (describe in Part VI). See instructions	6	
7 Total annual distributions. Add lines 1 through 6.	7	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	8	
9 Distributable amount for 2022 from Section C, line 6	9	
10 Line 8 amount divided by Line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
1 Distributable amount for 2022 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2022 (reasonable cause required-- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2022:			
a From 2017.			
b From 2018.			
c From 2019.			
d From 2020.			
e From 2021.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2022 distributable amount			
i Carryover from 2017 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2022 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2022 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2023. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2018.			
b Excess from 2019.			
c Excess from 2020.			
d Excess from 2021.			
e Excess from 2022.			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Additional Data

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Software ID:

Software Version:

Schedule B

Schedule of Contributors

OMB No. 1545-0047

(Form 990)
Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990, 990-EZ, or 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

2022

Name of the organization
COMMUNITY CARE ALLIANCE

Employer identification number
05-0312278

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

- 501(c)() (enter number) organization
- 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- 527 political organization

Form 990-PF

- 501(c)(3) exempt private foundation
- 4947(a)(1) nonexempt charitable trust treated as a private foundation
- 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
COMMUNITY CARE ALLIANCE

Employer identification number
05-0312278

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED		\$ RESTRICTED	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
-		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)

Name of organization
COMMUNITY CARE ALLIANCE

Employer identification number

05-0312278

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____

Name of organization
COMMUNITY CARE ALLIANCE

Employer identification number
05-0312278

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	

Additional Data

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Software ID:

Software Version:

Supplemental Financial Statements

2022

Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization COMMUNITY CARE ALLIANCE

Employer identification number 05-0312278

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows 1-4 for total number, aggregate value of contributions, grants, and end of year.

- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property...
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes...

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply).
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

Table with 2 columns: Held at the End of the Year. Rows 2a, 2b, 2c, 2d.

- 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

- 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.
1b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . **Yes** **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|--|-----------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶
 - b** Permanent endowment ▶
 - c** Term endowment ▶
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|---------------|----|
| (i) Unrelated organizations | 3a(i) | |
| (ii) Related organizations | 3a(ii) | |
| b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		560,143		560,143
b Buildings		4,329,542	2,678,061	1,651,481
c Leasehold improvements		6,786,883	5,738,901	1,047,982
d Equipment		4,314,205	4,033,729	280,476
e Other		670,621	537,587	133,034
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				3,673,116

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments - Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	421,945

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART X, LINE 2:	THE ORGANIZATION IS A PUBLIC CHARITY EXEMPT FROM FEDERAL INCOME TAXES IN ACCORDANCE WITH SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. MANAGEMENT BELIEVES THAT THE ORGANIZATION OPERATES IN A MANNER CONSISTENT WITH ITS TAX-EXEMPT STATUS AT BOTH THE FEDERAL AND STATE LEVEL. THE ORGANIZATION ANNUALLY FILES IRS FORM 990, REPORTING VARIOUS INFORMATION THAT THE IRS USES TO MONITOR THE ACTIVITIES OF TAX EXEMPT ENTITIES. THESE RETURNS ARE SUBJECT TO REVIEW BY THE TAXING AUTHORITIES GENERALLY FOR THREE YEARS AFTER THEY WERE FILED. THE ORGANIZATION CURRENTLY HAS NO TAX EXAMINATIONS IN PROGRESS.
PART XI, LINE 2D - OTHER ADJUSTMENTS:	CHANGE IN INTEREST RATE SWAP EVENT EXPENSES NETTED WITH REVENUE
PART XII, LINE 2D - OTHER ADJUSTMENTS:	EVENT EXPENSES NETTED WITH REVENUE

Additional Data

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**Supplemental Information Regarding
Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
 Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
COMMUNITY CARE ALLIANCE

Employer identification number
05-0312278

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- | | |
|--|---|
| a <input type="checkbox"/> Mail solicitations | e <input type="checkbox"/> Solicitation of non-government grants |
| b <input type="checkbox"/> Internet and email solicitations | f <input type="checkbox"/> Solicitation of government grants |
| c <input type="checkbox"/> Phone solicitations | g <input type="checkbox"/> Special fundraising events |
| d <input type="checkbox"/> In-person solicitations | |
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? **Yes** **No**
- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1 SHELTER WALK (event type)	(b) Event #2 COMMUNITY CHAMPIONS (event type)	(c) Other events 4 (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	20,000	19,704	25,989	65,693
	2 Less: Contributions	20,000	19,704	8,796	48,500
	3 Gross income (line 1 minus line 2)			17,193	17,193
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses	86	3,653	6,472	10,211
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				10,211
11 Net income summary. Subtract line 10 from line 3, column (d) ▶				6,982	

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No		
7 Direct expense summary. Add lines 2 through 5 in column (d) ▶					
8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶					

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? Yes No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No

13 Indicate the percentage of gaming activity conducted in:

a	The organization's facility	13a	%
b	An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ -----

Address ▶ -----

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.

c If "Yes," enter name and address of the third party:

Name ▶ -----

Address ▶ -----

16 Gaming manager information:

Name ▶ -----

Gaming manager compensation ▶ \$ -----

Description of services provided ▶ -----

Director/officer Employee Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference	Explanation
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Schedule J
(Form 990)

Compensation Information

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
- ▶ **Attach to Form 990.**
- ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

2022

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
COMMUNITY CARE ALLIANCE

Employer identification number

05-0312278

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence
<input type="checkbox"/> Tax idemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)

b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|---|
| <input checked="" type="checkbox"/> Compensation committee | <input checked="" type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
 - b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
 - c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2		
3		
4a		No
4b		No
4c		No
5a		No
5b		No
6a		No
6b		No
7		No
8		No
9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 KAZI M SALAHUDDIN MEDICAL DIRECTOR	(i)	277,990	0	0	5,723	11,167	294,880	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
2 SRIPRIYA SRINIVASAN MD STAFF PSYCHIATRIST	(i)	221,949	0	0	4,430	8,206	234,585	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
3 BENJAMIN LEDERER MD STAFF PSYCHIATRIST	(i)	203,111	0	0	4,467	16,008	223,586	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
4 BENEDICT LESSING PRESIDENT & CEO	(i)	188,282	0	0	3,783	773	192,838	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0
5 OMER CERMIK STAFF PSYCHIATRIST	(i)	165,054	0	0	0	0	165,054	0
	(ii)	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0	----- 0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
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Additional Data

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Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

**Schedule K
(Form 990)**

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

2022

**Open to Public
Inspection**

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization
COMMUNITY CARE ALLIANCE

Employer identification number

05-0312278

Part I Bond Issues

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	RHODE ISLAND HEALTH AND EDUCATIONAL BUILDING CORPORATION		762243VQ3	06-01-2007	3,200,000	FINANCE ACQ., IMPROVEMENTS & RENOVATION OF FACILITIES		X		X		X

Part II Proceeds

		A	B	C	D
1	Amount of bonds retired				
2	Amount of bonds legally defeased				
3	Total proceeds of issue	3,240,825			
4	Gross proceeds in reserve funds				
5	Capitalized interest from proceeds				
6	Proceeds in refunding escrows				
7	Issuance costs from proceeds	104,959			
8	Credit enhancement from proceeds				
9	Working capital expenditures from proceeds				
10	Capital expenditures from proceeds	3,135,786			
11	Other spent proceeds				
12	Other unspent proceeds	80			
13	Year of substantial completion	2008			
		Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2020, a current refunding issue)?		X		
15	Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2020, an advance refunding issue)?		X		
16	Has the final allocation of proceeds been made?	X			
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X			

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X						
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶								
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶								
6 Total of lines 4 and 5								
7 Does the bond issue meet the private security or payment test?	X							
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.								
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?		X						

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X						
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X						
b Exception to rebate?		X						
c No rebate due?		X						
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?	X							

Part IV Arbitrage (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	X							
b Name of provider	BANK OF AMERICA							
c Term of hedge	3000.0000000000 %							
d Was the hedge superintegrated?		X						
e Was the hedge terminated?		X						
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the requirements of section 148?		X						

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		X						

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Return Reference	Explanation

Additional Data

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SCHEDULE O
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022**Open to Public
Inspection**Name of the organization
COMMUNITY CARE ALLIANCE

Employer identification number

05-0312278

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE FORM 990 IS PREPARED BY THE EXTERNAL AUDITORS AND REVIEWED BY MANAGEMENT. ONCE ALL ARE SATISFIED WITH THE FORM, IT IS FINALIZED AND A COPY IS SENT TO ALL BOARD MEMBERS. AT THE SUBSEQUENT BOARD MEETING, THE BOARD IS ASKED IF THEY HAVE ANY QUESTIONS OR COMMENTS AND A GENERAL REVIEW OF THE FORM IS CONDUCTED BY MANAGEMENT. REVISIONS, CORRECTIONS, ETC. ARE MADE AS NECESSARY. SUBSEQUENT TO THIS MEETING, THE FORM IS SUBMITTED TO THE IRS.
FORM 990, PART VI, SECTION B, LINE 12C	EACH YEAR THE ORGANIZATION'S CONFLICT OF INTEREST POLICY IS PROVIDED TO ALL OFFICERS, DIRECTORS AND KEY EMPLOYEES. THESE PEOPLE ARE ASKED TO REVIEW THE POLICY AND SIGN A STATEMENT INDICATING THAT THEY UNDERSTAND THE POLICY AND HAVE REPORTED ALL POTENTIAL CONFLICTS DURING THE PAST YEAR IN ACCORDANCE WITH THE POLICY AND WILL REPORT ALL POTENTIAL CONFLICTS DURING THE COMING YEAR. ALL POTENTIAL CONFLICTS ARE EVALUATED BY THE BOARD TO DETERMINE IF A CONFLICT ACTUALLY EXISTS. IN THOSE INSTANCES WHERE THE POTENTIAL TRANSACTION IS A CONFLICT, THE BOARD EXAMINES THE TRANSACTION AND A VOTE IS TAKEN (WITH THOSE INVOLVED RECUSING THEMSELVES) AS TO WHETHER THE ORGANIZATION WILL ENTER INTO THE TRANSACTION.
FORM 990, PART VI, SECTION B, LINE 15	ANNUALLY THE BOARD CONDUCTS A PERFORMANCE REVIEW AND EVALUATION OF THE PRESIDENT. THE REVIEW ALSO ESTABLISHES THE INDIVIDUAL'S COMPENSATION FOR THE FOLLOWING YEAR. THIS PROCESS INVOLVES THE EVALUATION OF THE INDIVIDUAL AND A REVIEW OF COMPENSATION OF COMPARABLE POSITIONS OBTAINED FROM THE FORM 990 OF SIMILAR ORGANIZATIONS. THE BOARD'S DELIBERATION AND DECISION IS NOTED IN THE MINUTES OF THE MEETING. THE HUMAN RESOURCE DEPARTMENT ESTABLISHES THE COMPENSATION OF THE SENIOR MANAGEMENT TEAM AND REVIEWS THE PERFORMANCE EVALUATIONS AND RECOMMENDED COMPENSATION WITH THE PRESIDENT. THE EVALUATIONS AND COMPENSATION ARE DISCUSSED BY THE BOARD ALTHOUGH NO VOTE OF APPROVAL OF THE PRESIDENT'S DECISION IS REQUIRED.
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS (ARTICLES OF INCORPORATION AND BY-LAWS), ITS CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST. THE ORGANIZATION WILL MAIL COPIES UPON REQUEST OR PROVIDE COPIES TO THOSE WHO COME TO THE ADMINISTRATIVE OFFICE DURING NORMAL BUSINESS HOURS. THE ORGANIZATION CHARGES FOR THE COPIES IN ACCORDANCE WITH IRS REGULATIONS. THE ORGANIZATION ALSO PROVIDES A COPY OF THE AUDITED FINANCIAL STATEMENTS AND FORM 990 ON THE ORGANIZATION'S WEBSITE.
FORM 990, PART IX, LINE 11G	CONSULTANTS: PROGRAM SERVICE EXPENSES 2,297,584. MANAGEMENT AND GENERAL EXPENSES 1,237,682. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 3,535,266. PAYROLL SERVICES: PROGRAM SERVICE EXPENSES 64,225. MANAGEMENT AND GENERAL EXPENSES 1,246. FUNDRAISING EXPENSES 52. TOTAL EXPENSES 65,523. PROFESSIONAL SERVICES: PROGRAM SERVICE EXPENSES 283,830. MANAGEMENT AND GENERAL EXPENSES 37,522. FUNDRAISING EXPENSES 1,613. TOTAL EXPENSES 322,965.
FORM 990, PART XI, LINE 9:	GAIN ON INTEREST RATE SWAP 110,316.
FORM 990, PART XII, LINE 2C	THE ORGANIZATION DID NOT CHANGE EITHER ITS OVERSIGHT PROCESS OR SELECTION PROCESS DURING THE TAX YEAR.

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**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047
2022
Open to Public Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
COMMUNITY CARE ALLIANCE

Employer identification number
05-0312278

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) ROLAND M BOUCHER APARTMENTS INC PO BOX 1700 WOONSOCKET, RI 02895 05-0453083	PROVIDES LOW COST HOUSING FOR THE ELDERLY AND DISABLED	RI	501(C)(3)	LINE 10	COMMUNITY CARE ALLIANCE	Yes	
(2) LEO R TANGUAY APARTMENTS INC PO BOX 1700 WOONSOCKET, RI 02895 22-3100749	PROVIDES LOW INCOME HOUSING FOR THE DISABLED UNDER SECTION 811 OF NHA	RI	501(C)(3)	LINE 10	COMMUNITY CARE ALLIANCE	Yes	
(3) HOUSING PARTNERS FOR POSITIVE LIVING INC PO BOX 1700 WOONSOCKET, RI 02895 05-0496832	PROVIDES LOW COST HOUSING FOR THE ELDERLY AND DISABLED	RI	501(C)(3)	LINE 10	COMMUNITY CARE ALLIANCE	Yes	
(4) RUSSO STREET APARTMENTS INC PO BOX 1700 WOONSOCKET, RI 02895 31-1695775	PROVIDES LOW COST HOUSING FOR THE ELDERLY AND DISABLED	RI	501(C)(3)	LINE 10	COMMUNITY CARE ALLIANCE	Yes	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		No
b Gift, grant, or capital contribution to related organization(s)		No
c Gift, grant, or capital contribution from related organization(s)		No
d Loans or loan guarantees to or for related organization(s)		No
e Loans or loan guarantees by related organization(s)		No
f Dividends from related organization(s)		No
g Sale of assets to related organization(s)		No
h Purchase of assets from related organization(s)		No
i Exchange of assets with related organization(s)		No
j Lease of facilities, equipment, or other assets to related organization(s)		No
k Lease of facilities, equipment, or other assets from related organization(s)		No
l Performance of services or membership or fundraising solicitations for related organization(s)		No
m Performance of services or membership or fundraising solicitations by related organization(s)		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		No
o Sharing of paid employees with related organization(s)		No
p Reimbursement paid to related organization(s) for expenses		No
q Reimbursement paid by related organization(s) for expenses		No
r Other transfer of cash or property to related organization(s)		No
s Other transfer of cash or property from related organization(s)		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference

Explanation

Schedule R (Form 990) 2021

Additional Data[Return to Form](#)**Software ID:****Software Version:**