Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

For calendar year 2022, or tax year beginning 01-01-2022 , and ending 12-31-2022

Name of foundation
GORDON E AND BETTY I MOORE FOUNDATION

A Employer identification number
94-3397785

Number and street (or P.O. box number if mail is not delivered to street address)
1661 PAGE MILL ROAD

Room/suite

B Telephone number (see instructions)
(650) 213-3000

City or town, state or province, country, and ZIP or foreign postal code
PALO ALTO, CA 94304

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 8,278,661,283

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)				
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	2,082,030	2,081,880		
	4	Dividends and interest from securities	9,199,600	91,684,046		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	218,310,739			
	b	Gross sales price for all assets on line 6a 722,494,170				
	7	Capital gain net income (from Part IV, line 2)		363,867,509		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	424,596,073	-64,962,481		
	12	**Total.** Add lines 1 through 11	654,188,442	392,670,954		
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	8,034,994	5,810,807		1,919,375
	14	Other employee salaries and wages	23,715,183	8,251,624		15,159,086
	15	Pension plans, employee benefits	6,157,277	950,018		4,946,128
	16a	Legal fees (attach schedule)	437,994	147,568		266,121
	b	Accounting fees (attach schedule)	402,641	215,849		73,970
	c	Other professional fees (attach schedule)	13,144,030	4,028,679		9,189,708
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	13,943,814	0		0
	19	Depreciation (attach schedule) and depletion	2,170,126	0		
	20	Occupancy	1,883,792	539,434		1,328,488
	21	Travel, conferences, and meetings	1,238,794	113,612		1,069,930
	22	Printing and publications	20,187	811		18,997
	23	Other expenses (attach schedule)	1,930,873	686,296		1,085,788
	24	**Total operating and administrative expenses.** Add lines 13 through 23	73,079,705	20,744,698		35,057,591
	25	Contributions, gifts, grants paid	383,028,212			387,226,039
	26	**Total expenses and disbursements.** Add lines 24 and 25	456,107,917	20,744,698		422,283,630
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	198,080,525			
	b	**Net investment income** (if negative, enter -0-)		371,926,256		
	c	**Adjusted net income** (if negative, enter -0-)				

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	1,500	1,500	1,500
	2	Savings and temporary cash investments	96,812,494	56,444,190	56,444,190
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges	5,802,628	2,485,459	2,485,459
	10a	Investments—U.S. and state government obligations (attach schedule)	1,015,579,075	766,958,749	766,958,749
	b	Investments—corporate stock (attach schedule)	501,861,924	431,425,174	431,425,174
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	7,833,592,843	6,758,418,277	6,758,418,277
	14	Land, buildings, and equipment: basis ▶ 60,098,204			
		Less: accumulated depreciation (attach schedule) ▶ 27,360,363	34,390,759	32,737,841	32,737,841
	15	Other assets (describe ▶)	132,321,435	230,190,093	230,190,093
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	9,620,362,658	8,278,661,283	8,278,661,283
Liabilities	17	Accounts payable and accrued expenses	21,650,300	9,832,654	
	18	Grants payable	3,558,250	1,411,875	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	55,328,815	45,806,228	
	23	**Total liabilities**(add lines 17 through 22)	80,537,365	57,050,757	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions	9,539,825,293	8,221,610,526	
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds			
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds			
	29	**Total net assets or fund balances** (see instructions)	9,539,825,293	8,221,610,526	
	30	**Total liabilities and net assets/fund balances** (see instructions)	9,620,362,658	8,278,661,283	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	9,539,825,293
2	Enter amount from Part I, line 27a	2	198,080,525
3	Other increases not included in line 2 (itemize) ▶	3	21,373,597
4	Add lines 1, 2, and 3	4	9,759,279,415
5	Decreases not included in line 2 (itemize) ▶	5	1,537,668,889
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	8,221,610,526

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	PUBLICLY TRADED SECURITIES			
b	GLOBAL EQUITIES	P	2021-01-01	2022-12-31
c	DIVERSIFYING ASSETS	P	2021-01-01	2022-12-31
d	EXCESS RETURNS	P	2021-01-01	2022-12-31
e	FIXED INCOME	P	2021-01-01	2022-12-31
	DISTRIBUTIONS IN EXCESS OF BASIS	P	2021-01-01	2022-12-31
	LOSS ON FOREIGN CURRENCY	P	2021-01-01	2022-12-31
	FINAL LOSS ON PARTNERSHIP DISPOSITIONS	P	2021-01-01	2022-12-31
	1231 GAINS FROM LPS	P	2021-01-01	2022-12-31

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	85,038,588		61,942,672	23,095,916
b	181,253,858		111,225,051	70,028,807
c	171,546,514		17,389,041	154,157,473
d	143,715,264		7,622,999	136,092,264
e				-15,637,326
				2,251
				-888,546
				-6,035,469
				3,052,139

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				23,095,916
b				70,028,807
c				154,157,473
d				136,092,264
e				-15,637,326
				2,251
				-888,546
				-6,035,469
				3,052,139

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	363,867,509
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**		
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)	1	5,169,775
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	0
3	Add lines 1 and 2	3	5,169,775
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	5,169,775
6	Credits/Payments:		
a	2022 estimated tax payments and 2021 overpayment credited to 2022 — 6a: 8,196,136		
b	Exempt foreign organizations—tax withheld at source — 6b: 0		
c	Tax paid with application for extension of time to file (Form 8868) — 6c: 2,000,000		
d	Backup withholding erroneously withheld — 6d: 0		
7	Total credits and payments. Add lines 6a through 6d	7	10,196,136
8	Enter any **penalty** for underpayment of estimated tax. Check here ☐ if Form 2221 is attached.	8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	5,026,361
11	Enter the amount of line 10 to be: **Credited to 2023 estimated tax** ▶ 5,026,361 **Refunded** ▶	11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ CA, CO, CT, DE, DC, MA, MN, NJ, NM, NY			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2022 or the taxable year beginning in 2022? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	**11**	**Yes**	
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	**12**	**Yes**	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	**13**	**Yes**	

Website address ▶ WWW.MOORE.ORG

14 The books are in care of ▶ JANCY GOH DIRECTOR OF FINANCE Telephone no. ▶ (650) 213-3000

Located at ▶ 1661 PAGE MILL ROAD PALO ALTO CA ZIP+4 ▶ 94304

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ | **15** |

			Yes	**No**
16	At any time during calendar year 2022, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	**16**	**Yes**	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶ BR CL CN FR DA GR HU IN ID IS IM MY MX PE PH KS TW TH			

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	**No**
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		**No**
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		**No**
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		**No**
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	**Yes**	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		**No**
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		**No**
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		**No**
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2022?	1d		**No**
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2022, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2022?	2a		**No**
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	**Yes**	
b	If "Yes," did it have excess business holdings in 2022 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2022.)*	3b		**No**
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		**No**
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2022?	4b		**No**

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		No
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? *If "Yes," attach the statement required by Regulations section 53.4945–5(d).*	5d	Yes	
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? *If "Yes" to 6b, file Form 8870.*	6b		No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8	Yes	

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
GORDON E MOORE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	6,792	0
ROSINA BIERBAUM 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	6,792	0
JOHN DABIRI 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	6,792	0
PAUL GRAY 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE & CHAIR - THRU 8/22 2.00	0	3,402	0
JOHN HENNESSY 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE & VICE CHAIR 1.00	0	6,792	0
KATHLEEN JUSTICE-MOORE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	6,792	0
HILARY KRANE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	6,792	0
JONATHAN LEVIN 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	6,792	0
KRISTEN MOORE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	6,792	0
STEVEN MOORE 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	6,792	0
ELLEN OCHOA 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE 1.00	0	6,792	0
EDWARD E PENHOET 1661 PAGE MILL ROAD PALO ALTO, CA 94304	INVESTMENT MGMT COMMITTEE 0.50	0	6,792	0
KEN SIEBEL 1661 PAGE MILL ROAD PALO ALTO, CA 94304	INVESTMENT MGMT COMMITTEE 0.50	0	6,792	0
HARVEY V FINEBERG 1661 PAGE MILL ROAD PALO ALTO, CA 94304	TRUSTEE & PRESIDENT 37.50	1,078,030	91,393	0
SASHA ABRAMS 1661 PAGE MILL ROAD PALO ALTO, CA 94304	GEN COUNSEL & SECRETARY 37.50	560,096	82,293	0
KENNETH MOORE-CPO SF BAY AREACAO 1661 PAGE MILL ROAD PALO ALTO, CA 94304	THRU 8/22; TRUSTEE & CHAIR AS OF 8/22 37.50	300,637	81,793	0
DENISE STRACK 1661 PAGE MILL ROAD	CHIEF INVESTMENT OFFICER 37.50	6,096,231	1,053,914	0

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
PALO ALTO, CA 94304				

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ALISON BARAD 1661 PAGE MILL ROAD PALO ALTO,C A 94304	INVESTMENT DIRECTOR 37.50	2,358,793	420,588	0
DALE KUNKEL 1661 PAGE MILL ROAD PALO ALTO,C A 94304	INVESTMENT DIRECTOR 37.50	2,010,525	405,835	0
FELICIA CHIU 1661 PAGE MILL ROAD PALO ALTO,C A 94304	INVESTMENT DIRECTOR 37.50	1,913,695	398,439	0
CIERA ASHLEY 1661 PAGE MILL ROAD PALO ALTO,C A 94304	INVESTMENT DIRECTOR 37.50	600,000	35,262	0
AILEEN LEE 1661 PAGE MILL ROAD PALO ALTO,C A 94304	CHIEF OF PROGRAMS 37.50	551,914	75,507	0
Total number of other employees paid over $50,000 . . . . . ▶				90

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
GENERATION INV MANAGEMENT LLP 20 AIR ST 7TH FL LONDON W1B 5AN UK	INVESTMENT MANAGER	2,082,944
TROWE PRICE 100 EAST PRATT STREET BALTIMORE,MD 21202	INVESTMENT MANAGER	1,477,086
SILCHESTER INTERNATIONAL INVESTORS 780 3RD AVE 42ND FLOOR NEW YORK,NY 10017	INVESTMENT MANAGER	775,116
EAGLE CAPITAL MANAGEMENT LLC 449 PARK AVE 17TH FLOOR NEW YORK,NY 10022	INVESTMENT MANAGER	739,990
WELLINGTON TRUST COMPANY 280 CONGRESS STREET BOSTON,MA 02210	INVESTMENT MANAGER	706,734

Total number of others receiving over $50,000 for professional services. . . . . ▶

66

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 IN ADDITION TO ITS GRANTMAKING, THE FOUNDATION ENGAGES DIRECTLY IN NUMEROUS ACTIVITIES TO SUPPORT OUR PROGRAM AREAS. DIRECT CHARITABLE EXPENSES IN THE AMOUNT OF $5,866,733 INCLUDE THE FOLLOWING ACTIVITIES:* CONVENING GROUPS OF EXPERTS, OTHER FOUNDATIONS, AND GRANTEES TO DISCUSS AND DISSEMINATE INFORMATION ABOUT POLICY, RESEARCH AND TRENDS* SUPPORTING FOUNDATION STAFF IN THEIR LEADERSHIP ROLES IN THEIR RESPECTIVE FIELDS, INCLUDING SERVICE ON BOARDS AND SHARING THEIR EXPERTISE WITH OTHERS* PROVIDING TECHNICAL ASSISTANCE TO GRANTEES AND OTHER PARTNERS INVOLVED IN OUR PROGRAMMATIC ACTIVITIES	5,866,733
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 PENINSULA OPEN SPACE TRUST - TO SUPPORT THE ACQUISITION OF THE APPROXIMATELY 1,986-ACRE LAKESIDE RANCH PROPERTY AT 19900 UVAS ROAD, MORGAN HILL IN SANTA CLARA COUNTY.	8,500,000
2 SEMPERVIRENS FUND - IN SUPPORT OF THE ACQUISITION AND PERMANENT PROTECTION OF THE NORABELLA PROPERTY IN SANTA CRUZ COUNTY.	2,415,000
All other program-related investments. See instructions. 3	2,000,000
Total. Add lines 1 through 3 . . . . . ▶	12,915,000

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities			1a	2,920,035,283
b	Average of monthly cash balances			1b	132,480,264
c	Fair market value of all other assets (see instructions)			1c	5,682,371,920
d	**Total** (add lines 1a, b, and c)			1d	8,734,887,467
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0		
2	Acquisition indebtedness applicable to line 1 assets			2	0
3	Subtract line 2 from line 1d			3	8,734,887,467
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)			4	131,023,312
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3			5	8,603,864,155
6	**Minimum investment return.** Enter 5% (0.05) of line 5			6	430,193,208

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6			1	430,193,208
2a	Tax on investment income for 2022 from Part V, line 5	2a	5,169,775		
b	Income tax for 2022. (This does not include the tax from Part V.)	2b	149,442		
c	Add lines 2a and 2b			2c	5,319,217
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	424,873,991
4	Recoveries of amounts treated as qualifying distributions			4	2,961,453
5	Add lines 3 and 4			5	427,835,444
6	Deduction from distributable amount (see instructions)			6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1			7	427,835,444

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	422,283,630
b	Program-related investments—total from Part VIII-B	1b	12,915,000
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	462,976
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	0
b	Cash distribution test (attach the required schedule)	3b	0
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4	4	435,661,606

Part XII **Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2021	(c) 2021	(d) 2022
1 Distributable amount for 2022 from Part X, line 7				427,835,444
2 Undistributed income, if any, as of the end of 2022:				
a Enter amount for 2021 only.			140,034,341	
b Total for prior years: 2020 , 2019 , 2018		0		
3 Excess distributions carryover, if any, to 2022:				
a From 2017.				
b From 2018.				
c From 2019.				
d From 2020.				
e From 2021.				
f **Total** of lines 3a through e	0			
4 Qualifying distributions for 2022 from Part XI, line 4: ▶ $ 435,661,606				
a Applied to 2021, but not more than line 2a			140,034,341	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2022 distributable amount				295,627,265
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2022. *(If an amount appears in column (d), the same amount must be shown in column (a).)*	0			0
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount —see instructions		0		
e Undistributed income for 2021. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2022. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2023				132,208,179
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0			
8 Excess distributions carryover from 2017 not applied on line 5 or line 7 (see instructions) . . .	0			
9 **Excess distributions carryover to 2023.** Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9:				
a Excess from 2018				
b Excess from 2019				
c Excess from 2020. . . .				
d Excess from 2021				
e Excess from 2022				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2022, enter the date of the ruling . . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2022	**(b)** 2021	**(c)** 2020	**(d)** 2019	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii). . . .					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

GORDON E MOORE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶☑ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	2,082,030	
4 Dividends and interest from securities			14	9,199,600	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory	525990	28,559,747	18	189,750,992	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a PARTNERSHIP INCOME/LOSS	525990	7,273,643	32	417,322,430	
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		35,833,390		618,355,052	0

13 **Total.** Add line 12, columns (b), (d), and (e) **13** 654,188,442

(See worksheet in line 13 instructions to verify calculations.)

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)	Yes	
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements
1a(1)	2,902,419	WORLD ECONOMIC FORUM	GRANTS
1a(1)	1,996,328	AMERICAN COLLEGE OF EMERGENCY PHYSICIANS	GRANTS
1a(1)	1,334,913	SEAFOOD TASK FORCE	GRANTS

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

▶ Signature of officer or trustee — Date 2023-11-14 — ▶ Title

May the IRS discuss this return with the preparer shown below? See instructions. ☐ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶☐	PTIN
DANIEL ROMANO		2023-11-09		P00504182
Firm's name ▶ GRANT THORNTON LLP				Firm's EIN ▶36-6055558
Firm's address ▶ 757 THIRD AVENUE 3RD FLOOR NEW YORK, NY 100172013				Phone no. (212) 599-0100

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING, TAX & AUDIT FEES	402,641	215,849		73,970

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount
SAN MATEO RESOURCE CONSERVATION DISTRICT	2,000,000

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Person Name	Explanation
GORDON E MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
ROSINA BIERBAUM	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
JOHN DABIRI	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
PAUL GRAY	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $3,402.
JOHN HENNESSY	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
KATHLEEN JUSTICE-MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
HILARY KRANE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
JONATHAN LEVIN	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
KRISTEN MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
STEVEN MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
ELLEN OCHOA	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
EDWARD E PENHOET	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
KEN SIEBEL	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF $6,792.
HARVEY V FINEBERG	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $30,500, HEALTHCARE BENEFITS $46,067, PROFESSIONAL LIABILITY INSURANCE $6,792, AND TAXABLE GROUP LIFE INSURANCE $8,034.
SASHA ABRAMS	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $30,500, HEALTHCARE BENEFITS $43,741, PROFESSIONAL LIABILITY INSURANCE $6,792, AND TAXABLE GROUP LIFE INSURANCE $1,260.
KENNETH MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $30,500, HEALTHCARE BENEFITS $37,388, PROFESSIONAL LIABILITY INSURANCE $6,792, AND TAXABLE GROUP LIFE INSURANCE $7,113.
DENISE STRACK	COMPENSATION INCLUDES $2,810,631 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2022 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS THAT CONSIST OF 401(K) MATCH $30,500, HEALTHCARE BENEFITS $63,302, PROFESSIONAL LIABILITY INSURANCE $6,792, TAXABLE GROUP LIFE INSURANCE $1,932, AND NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $951,388.

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Employee	Explanation
ALISON BARAD	COMPENSATION INCLUDES $1,038,947 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2022 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $30,500, HEALTHCARE BENEFITS $35,785, TAXABLE GROUP LIFE INSURANCE $840 AND NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $353,463.
DALE KUNKEL	COMPENSATION INCLUDES $698,925 OF DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2022 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $30,500, HEALTHCARE BENEFITS $47,130, TAXABLE GROUP LIFE INSURANCE $1,932 AND NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $326,273.
FELICIA CHIU	COMPENSATION INCLUDES OF $602,095 DEFERRED COMPENSATION THAT WAS REPORTED IN PRIOR YEARS AS A CONTRIBUTION TO EMPLOYEE BENEFIT PLANS THAT VESTED IN 2022 AND REMAINS UNPAID AS WELL AS THE EARNINGS ON UNPAID DEFERRED COMPENSATION. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $30,500, HEALTHCARE BENEFITS $31,674, TAXABLE GROUP LIFE INSURANCE $840 AND NEWLY AWARDED DEFERRED COMPENSATION THAT WILL VEST OVER THE FOLLOWING THREE YEARS AND AN ADJUSTMENT FOR EARNINGS ON UNPAID DEFERRED COMPENSATION OF $335,425.
CIERA ASHLEY	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $30,500, HEALTHCARE BENEFITS $3,922 AND TAXABLE GROUP LIFE INSURANCE $840.
AILEEN LEE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH $30,500, HEALTHCARE BENEFITS $43,075 AND TAXABLE GROUP LIFE INSURANCE $1,932.

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Unpaid Prior Grantee	Any Payments Prior Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
ACROTECH RESEARCH LLC	82 TECHNOLOGY PARK DRIVE EAST FALMOUTH, MA 02536	2022-07-31	300,436	TO SUPPORT THE DEVELOPMENT OF AN INTERFEROMETRIC SONAR ANALYTICAL TECHNIQUES TO ENABLE MULTI-VEHICLE SWARMING UNDERWATER.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $75,436 PAID IN 2022.
ACUMEN LLC	500 AIRPORT BOULEVARD SUITE 100 BURLINGAME, CA 94010380	2022-07-22	499,413	TO SUPPORT THE DEVELOPMENT OF A SET OF CLINICAL QUALITY MEASURES TO IMPROVE THE PERFORMANCE OF BREAST CANCER SCREENING TESTS.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $499,413 PAID IN 2022.
AMERICAN BOARD OF FAMILY MEDICINE INC	1648 HUGUENOT PARKWAY SUITE 250 LEXINGTON, KY 40511	2021-10-07	498,576	TO SUPPORT AN INVESTIGATION TO ASSESS HOW CONTINUITY OF CARE IS DEFINED AND MEASURED ACROSS DISEASES AND TO DEVELOP A CLINICAL QUALITY MEASURE FOR CONTINUITY OF CARE.	10,476	NO	02/28/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
AMERICAN COLLEGE OF EMERGENCY PHYSICIANS	4950 WEST ROYAL LANE IRVING, TX 75063524	2021-09-28	300,484	TO SUPPORT THE DEVELOPMENT OF A CLINICAL QUALITY MEASURE TO IMPROVE THE DIAGNOSIS OF RUPTURED ABDOMINAL AORTIC ANEURYSMS.	113,094	NO	08/29/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
AMERICAN COLLEGE OF EMERGENCY PHYSICIANS	4950 WEST ROYAL LANE IRVING, TX 75063524	2022-06-22	2,970,812	IN SUPPORT OF THE DEVELOPMENT OF LEARNING COLLABORATIVES DESIGNED TO IMPROVE THE DIAGNOSIS OF ACUTE VASCULAR CONDITIONS AND INFECTIONS IN EMERGENCY DEPARTMENTS.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,500,000 PAID IN 2022.
AMERICAN COLLEGE OF EMERGENCY PHYSICIANS	4950 WEST ROYAL LANE IRVING, TX 75063524	2022-07-22	496,328	TO SUPPORT THE DEVELOPMENT AND IMPLEMENTATION OF A SET OF CLINICAL QUALITY MEASURES TO IMPROVE THE DIAGNOSIS OF PULMONARY EMBOLISM.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
ARSA STRATEGIC COMMUNICATIONS LLC	1400 MARIBLAN DRIVE SUITE DENVER SEWICKLY, PA 15143	2021-08-17	650,000	TO CONTINUE TO FACILITATE AND GUIDE THE NGO COALITION TO ADVOCATE FOR ADDRESSING CONSISTENT ENGAGEMENT WITH THE SEAFOOD INDUSTRY AND REGIONAL FISHERIES MANAGEMENT ORGANIZATIONS TO IMPROVE THE HEALTH OF TUNA STOCKS.	82,389	NO	08/31/2022; 02/28/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $200,000 PAID IN 2021, $275,000 PAID IN 2022.
ASTROPETX PBC	55 POST ROAD W FLOOR 2 SUITE 1299 WESTPORT, CT 06880	2021-05-18	117,544	IN SUPPORT OF DEVELOPING A MODEST TELESCOPE CANDIDATE A L.S. LUNAR LANDER TO FLOWN ON A NASA COMMERCIAL LUNAR PAYLOAD SERVICES (CLPS) MISSION TO ASSESS THE LUNAR ENVIRONMENT AND LUNAR SPACE DOMAIN AWARENESS APPLICATIONS.	117,544	NO	09/27/2022; 03/25/2022; 01/06/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
ASTROPETX PBC	55 POST ROAD W FLOOR 2 SUITE 1299 WESTPORT, CT 06880	2022-10-04	1,199,998	IN SUPPORT OF THE DEVELOPMENT OF L-CAMI, A MODEST TELESCOPE ONBOARD A US LUNAR LANDER, TO MEASURE IT FOR A 2025 LAUNCH TO BE FLOWN ON A NASA COMMERCIAL LUNAR PAYLOAD SERVICES (CLPS) MISSION TO ASSESS THE EXPLANETS, LUNAR ATMOSPHERES AND NEAR-EARTH ASTEROIDS FROM THE MOON.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
BOSTON GLOBE MEDIA 425 SUMMER ST MEDIA LLC	ONE EXCHANGE PLACE 53 STATE STREET 20TH FLOOR BOSTON, MA 02109	2022-09-08	663,869	TO SUPPORT JOURNALISM EXAMINING HOW TO ENSURE ACCURATE, RELIABLE HEALTH INSURANCE TO IMPROVE OUTCOMES FOR PATIENTS AND MINIMIZE HARM.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
BRUNSWICK GROUP LLC	245 PARK AVENUE 14TH FLOOR NEW YORK, NY 10167	2021-02-12	3,000,000	TO SUPPORT IMPLEMENTATION OF BUSINESS PRACTICES THAT REDUCE HABITAT CONVERSION, OVERFISHING, AND BLOCKING PRACTICES IN MANAGEMENT, SOURCING, AND TRADE OF AGRICULTURE AND SEAFOOD COMMODITIES.	1,212,493	NO	12/09/2022; 09/02/2022; 06/01/2022; 10/15/2021; 03/31/2021; 02/25/2021		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $2,177,500 PAID IN 2021, $822,500 PAID IN 2022.
BRUNSWICK GROUP LLC	245 PARK AVENUE 14TH FLOOR NEW YORK, NY 10167	2022-07-18	350,000	TO EXPLORE IF NATURE RISK CARRIES FINANCIAL RISK TO ENTERPRISE VALUE.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
CALOUSTE GULBENKIAN FOUNDATION INSTITUTO CALOUSTE GULBENKIAN DE CIÊNCIA	RUA DA QUINTA GRANDE 6 LISBOA 2780-156 PO	2022-11-01	298,125	TO SUPPORT ENHANCEMENT OF TRAINING IN AQUATIC STRANDING CRISIS AND SUMMER SCHOOL ON MARINE MAMMAL PATHOBIOLOGY HOSTED BY THE CALOUSTE GULBENKIAN FOUNDATION'S INSTITUTO GULBENKIAN DE CIENCIA, TO BENEFIT THE ATLANTIC AND SOUTHEASTERN PACIFIC.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
CAMILLE AND HENRY DREYFUS FOUNDATION INC	555 MADISON AVENUE 20TH FLOOR NEW YORK, NY 100223301	2021-06-05	300,000	IN SUPPORT OF THE FILM SERIES CHEMISTRY SHORTS TO PROMOTE A GREATER UNDERSTANDING AND APPRECIATION OF THE CHEMICAL SCIENCES THROUGH BRIEF AND ENGAGING FILMS.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
CLIMATE ADVISERS	1320 19TH STREET NW WASHINGTON, DC 20036	2021-08-10	1,127,000	TO ENHANCE U.S. LEADERSHIP SUPPORT FOR CURBING TROPICAL DEFORESTATION.	254,216	NO	08/24/2022; 02/18/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $872,784 PAID IN 2021, $254,216 PAID IN 2022.
FORVER COSTA RICA ASSOCIATION	FORUM 1 EDIFICIO G PISO 1 SAN JOSE, SJ 1235 CR	2020-11-02	2,000,000	TO SUPPORT BUILDING RESILIENT LIVELIHOODS IN COSTA RICA.	248,959	NO	03/15/2022; 04/06/2021		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
FRA YUBA PROJECT I LLC	624 BAY STREET UNIT 1 TORONTO, ON M5S 2G4 CA	2018-04-21	1,000,000	PROGRAM-RELATED INVESTMENT LOAN TO SUPPORT FOREST HEALTH THROUGH A FOREST RESILIENCE BOND PILOT IN THE YUBA WATERSHED.	387,500	NO	12/01/2022; 12/01/2021; 11/16/2021; 08/19/2019		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2014-11-25	2,238,300	IN SUPPORT OF THE COASTAL STEWARDSHIP NETWORK AND REFINING A PROGRESS MONITORING SYSTEM AND DATA MANAGEMENT SYSTEM TO SUPPORT OCEAN PLAN IMPLEMENTATION.	1,708,555	NO	05/26/2022; 11/16/2021; 11/04/2021; 10/15/2021; 08/30/2021; 03/09/2021		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2021-06-10	1,800,000	TO SUPPORT FIRST NATIONS LEADERSHIP AND COMMUNITY OCEAN PLAN IMPLEMENTATION FOR DURABLE BEHAVIOR CHANGE AND CONSERVATION OUTCOMES.	1,705,194	NO	10/13/2022; 08/08/2022; 05/31/2022; 02/14/2022; 11/10/2021; 10/1		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2020; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $765,000 PAID IN 2020.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2018-10-19	2,100,000	TO ENABLE SUSTAINABLE SHIPPING.	1,635,691	NO	10/13/2022; 08/08/2022; 05/31/2022; 02/14/2022; 11/10/2021; 10/1		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,054,314 PAID IN 2019; $1,000,580 PAID IN 2020.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2019-10-02	1,200,000	TO SUPPORT THE COASTAL STEWARDSHIP NETWORK.	13	NO	11/23/2022; 08/08/2022; 05/31/2022; 02/14/2022; 11/10/2021; 10/1		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2020; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $800,000 PAID IN 2020, $400,000 PAID IN 2022.
GREAT BEAR INITIATIVE SOCIETY	409 GRANVILLE STREET SUITE 1660 VANCOUVER, BC V6C 1T2 CA	2022-09-27	2,400,000	IN SUPPORT OF HABITAT PROTECTION.	0	NO	11/23/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,600,000 PAID IN 2022.
HEALTH SERVICES ADVISORY GROUP INC	3133 E CAMELBACK ROAD SUITE 100 PHOENIX, AZ 85016	2019-01-18	1,091,000	TO DEVELOP A CLAIMS-BASED RISK PREDICTION MODEL FOR ANTICOAGULANT-RELATED BLEEDING AND ISCHEMIC STROKE TO IMPROVE THE QUALITY OF LIVES OF INDIVIDUALS TAKING ANTICOAGULANT MEDICATIONS.	1,099,772	NO	2/28/2022; 09/09/2021; 06/30/2021; 03/31/2021; 09/13/2019		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $945,500 PAID IN 2018; $945,500 PAID IN 2020. NOTE: THE ABOVE GRANT WAS DECLARED IN 2018 BECAUSE OF INTEREST EARNED ON GRANT FUNDS.
INSTITUTO CONDOR SUSTENTAVEIS	RUA ANGELO GUIDO 728 - ESTACAO 213 BAIRRO CIDADE VELHA CEP 66050-705 BR	2018-10-03	700,000	TO SUPPORT A TECHNICAL COLLABORATION BETWEEN INSTITUTO CONDOR'S SUSTENTAVEIS (CONESUS) AND THE FEDERAL AGENCY FOR PROTECTED AREAS (ICMBIO) TO CREATE TOOLS AND PROCESSES TO IMPLEMENT A MECHANISM FOR PAYMENT FOR ENVIRONMENTAL CONSERVATION FEES TO BENEFIT AMAZONIAN FEDERAL PROTECTED AREAS.	700,000	NO	12/27/2022; 09/06/2022; 08/06/2021; 03/26/2020; 09/19/2019		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2018; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $305,250 PAID IN 2018; $125,000 PAID IN 2019.
INTERNATIONALLIE CONSERVATION CONGO - LEGACY LANDSCAPES FUND	C/O NATURE CONSERVANCY 4245 ALLIANCE GRR FREDERICH-EBERT-ANAGE 34 FRANKFURT 60325 GM	2020-11-13	5,000,000	IN SUPPORT OF THE LEGACY LANDSCAPES FUND.	0	NO	10/25/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
IULIA COMPUTING INC	80 GARLAND ROAD DOVER, NH 02450	2019-09-16	1,057,443	IN SUPPORT OF ENHANCING THE IULIA SOFTWARE ECOSYSTEM AND ITS CORE UNDERLYING OPEN-SOURCE TECHNOLOGIES TO ACCELERATE SCIENTIFIC DISCOVERY THROUGH COMPUTATION.	1,057,931	NO	8/4/2022; 01/28/2022; 08/04/2021; 04/13/2021; 09/17/2020		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $549,438 PAID IN 2019; $508,005 PAID IN 2020. GRANT AMOUNT AND AMOUNT UNPAID DIFFER BECAUSE OF INTEREST EARNED ON GRANT FUNDS.
LAB TO LAND INSTITUTE	10084 SE RIVER STREET TRACKEE, CA 96161	2022-10-27	250,000	TO SUPPORT CONVENING EXPERTS TO STUDY IMPLICATIONS, OPPORTUNITIES, AND RISKS ASSOCIATED WITH SYNTHETIC BIOLOGY FOR WILDFIRE RESILIENCE.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
LAS CUMBRES OBSERVATORY GLOBAL TELESCOPE NETWORK INC	6740 CORTONA DRIVE SUITE 102 GOLETA, CA 93117	2018-05-17	4,884,249	TO SUPPORT CONSTRUCTION OF TWO 1.0M TELESCOPES FOR THE SOUTHERN HEMISPHERE LANDS TO ADD TO THE EXISTING LAS CUMBRES OBSERVATORY'S CONTRIBUTIONS TO ASTRONOMY RESEARCH AND EDUCATIONAL PROGRAMMING.	4,273,893	NO	02/01/2022; 08/02/2021; 07/19/2021; 03/31/2021; 08/07/2020		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2018; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $2,500,000 PAID IN 2018; $2,384,000 PAID IN 2020.
LAS CUMBRES OBSERVATORY GLOBAL TELESCOPE NETWORK INC	6740 CORTONA DRIVE SUITE 102 GOLETA, CA 93117	2021-11-03	1,213,014	IN SUPPORT OF EFFORTS TO EXPAND LAS CUMBRES OBSERVATORY'S CONTRIBUTIONS TO ASTRONOMY RESEARCH AND EDUCATIONAL PROGRAMMING.	37,500	NO	12/31/2022; 1/31/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $850,000 PAID IN 2021, $363,014 PAID IN 2022.
MONTEREY BAY AQUARIUM RESEARCH INSTITUTE	7700 SANDHOLDT ROAD MOSS LANDING, CA 950399644	2018-06-18	1,412,507	IN SUPPORT OF DEVELOPING AN UNDERWATER OPTICAL IMAGING SYSTEM CAPABLE OF VISUALIZING AND MEASURING FULL FISH MOTION, PARTICLES, AND LIVING ORGANISMS IN THREE DIMENSIONS.	849,735	NO	04/01/2022; 11/18/2021; 10/01/2021; 04/01/2021; 08/03/2020		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2018; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $474,397 PAID IN 2018; $465,735 PAID IN 2019; $349,965 PAID IN 2020; $186,000 PAID IN 2021.
MONTEREY BAY AQUARIUM RESEARCH INSTITUTE	7700 SANDHOLDT ROAD MOSS LANDING, CA 950399644	2020-12-25	3,000,000	IN SUPPORT OF CREATING AN ENVIRONMENTAL LABORATORY WITHIN MONTEREY BAY WHERE NEW TECHNOLOGIES AND OBSERVING CAPABILITIES CAN BE RAPIDLY AND EFFICIENTLY TESTED.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2020; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $1,461,059 PAID IN 2022.
MUSHKEGOWUK COUNCIL	12 CENTRE ROAD PO BOX 370 MOOSONEE, ON P0L 1W0 CA	2021-08-25	602,218	TO SUPPORT THE PROTECTION OF THE WESTERN JAMES AND SOUTHWESTERN HUDSON BAYS.	100,077	NO	09/07/2022; 06/20/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $202,218 PAID IN 2021; $200,000 PAID IN 2022.
NARWHAKOLAS COUNCIL	1441 16TH AVENUE CAMPBELL RIVER, BC V9W 2E4 CA	2019-02-21	560,000	TO ENABLE SUSTAINABLE SHIPPING.	309,766	NO	06/01/2022; 11/02/2021; 05/27/2021; 03/31/2021; 10/22/2020		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
NARWHAKOLAS COUNCIL	1441 16TH AVENUE CAMPBELL RIVER, BC V9W 2E4 CA	2019-07-17	605,000	TO SUPPORT BRITISH COLUMBIA HABITAT PROTECTION.	313,433	NO	10/21/2022; 06/01/2022; 11/02/2021; 05/27/2021; 03/31/2021; 10/22/2020		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $495,000 PAID IN 2019; $300,000 PAID IN 2020.
NARWHAKOLAS COUNCIL	1441 16TH AVENUE CAMPBELL RIVER, BC V9W 2E4 CA	2019-07-27	800,000	IN SUPPORT OF HABITAT PROTECTION.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $600,000 PAID IN 2022.
NATIONAL INDIAN BROTHERHOOD	55 METCALFE STREET SUITE 1600 OTTAWA, ON K1P 6L5 CA	2021-10-25	500,000	IN SUPPORT OF INDIGENOUS-LED CONSERVATION.	55,876	NO	06/29/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $250,000 PAID IN 2021; $250,000 PAID IN 2022.
PUBLISHERS INTERNATIONAL LINKING ASSOCIATION INC	PO BOX 715 HINGHAM, MA 01940	2021-08-17	75,000	IN SUPPORT OF IMPROVING METHODS TO ASSIGN PERSISTENT IDENTIFIERS TO RESEARCH RECORDS AND CONNECTING GRANTS WITH RESEARCH OUTPUTS IN PUBLISHER METADATA.	51,657	NO	01/31/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2021; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $75,000 PAID IN 2021.
RAINFOREST EXPEDITIONS	AV AEROPUERTO LA JOYA KM 6 TAMBOPATA MADDONADO	2020-06-13	350,000	TO SUPPORT THE COLLECTION OF BIODIVERSITY DATA IN THE TAMBOPATA NATIONAL RESERVE IN THE PERUVIAN AMAZON.	350,000	NO	03/15/2022; 09/23/2021; 06/23/2021; 02/17/2021; 09/23/2020		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2020; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $250,000 PAID IN 2020. $100,000 PAID IN 2021.
SALO SCIENCES INC	PO BOX 49611 SAN FRANCISCO, CA 94140	2019-06-05	877,000	TO LEVERAGE ADVANCES IN REMOTE SENSING, ARTIFICIAL INTELLIGENCE, REAL-TIME MODELING AND CLOUD COMPUTING TECHNOLOGIES TO SUPPORT DYNAMIC AND ANALYTIC WILDFIRE RISK MAPPING AND RESPONSE.	877,000	NO	06/14/2022; 06/09/2022; 03/31/2022; 10/18/2020; 03/13/2020; 03/13/2020		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2019; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $617,000 PAID IN 2019; $60,000 PAID IN 2020.
SENKER FOUNDASSING FOUNDATION	C/O STOCKHOLMS UNIVERSITET KRAEFTRIK 7 2 B STOCKHOLM SE 106 91	2022-03-03	195,000	TO ENABLE THE SEAFOOD BUSINESS FOR OCEAN STEWARDSHIP TO ENGAGE IN A COLLECTIVE DISCUSSION AND FOLLOW-UP, TO BE CREDIBLE, INFLUENTIAL, AND LEADING ACTORS AND ADVOCATES FOR SEAFOOD INDUSTRY REFORM AND TRANSPARENCY.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE. NOTE: THE ABOVE GRANT WAS DECLARED IN 2022; HOWEVER, PAYMENTS SPAN MULTIPLE YEARS. $195,000 PAID IN 2022.
SEAFOOD LEGACY CO LTD	DURYEA DONZA TOWER 201 2-14-9 GINZA TOKYO 104-0061	2021-01-25	357,966	TO ASSIST IN THE DESIGN AND APPLICATION OF TRACEABILITY AND TRANSPARENCY REGULATORY MEASURES THAT ELIMINATE ILLEGAL, UNREGULATED, AND UNREPORTED (IUU)-ASSOCIATED SEAFOOD FROM THE JAPANESE MARKETS.	357,966	NO	09/19/2022; 03/01/2022		TO THE KNOWLEDGE OF THE FOUNDATION, AND BASED ON THE REPORT(S) FURNISHED BY THE GRANTEE, IT ANY, NO PART OF THE GRANT WAS BEEN USED FOR ANYTHING OTHER THAN ITS INTENDED PURPOSE.
SEAFOOD LEGACY CO LTD	DURYEA DONZA TOWER 201 2-14-9 GINZA TOKYO 104-0061 JA	2022-09-12	964,216	TO BUILD CONSENSUS ON THE NEED FOR SEAFOOD FINANCIAL REGULATION AMONG FINANCIAL SECTOR STAKEHOLDERS IN JAPAN.	0	NO	NO REPORTS DUE DURING TAXABLE YEAR.		TO THE KNOWLEDGE OF THE FO

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Name of Stock	End of Year Book Value	End of Year Fair Market Value
PUBLICLY TRADED SECURITIES	431,425,174	431,425,174

TY 2022 IRS 990 e-File Render

Name:	GORDON E AND BETTY I MOORE FOUNDATION
EIN:	94-3397785
US Government Securities - End of Year Book Value:	766,958,749
US Government Securities - End of Year Fair Market Value:	766,958,749
State & Local Government Securities - End of Year Book Value:	0
State & Local Government Securities - End of Year Fair Market Value:	0

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GLOBAL EQUITIES	FMV	1,370,665,234	1,370,665,234
DIVERSIFYING ASSETS	FMV	3,006,389,732	3,006,389,732
EXCESS RETURNS	FMV	2,356,291,823	2,356,291,823
SUBSCRIPTION PAID IN ADVANCE	FMV	25,071,488	25,071,488

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	437,994	147,568		266,121

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
INTEREST & DIVIDENDS RECEIVABLE	296,498	407,549	407,549
INVESTMENT REDEMPTION RECEIVABLE	128,727,437	202,706,421	202,706,421
PROGRAM RELATED INVESTMENTS	3,297,500	15,302,500	15,302,500
OPERATING LEASE RIGHT OF USE ASSETS	0	11,773,623	11,773,623

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Amount
UNREALIZED LOSS ON INVESTMENTS	1,537,668,889

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INSURANCE	189,989	88,153		114,053
STAFF DEV. & TRAINING	201,517	6,143		200,655
INFORMATION TECHNOLOGY	1,052,838	420,083		482,686
FINANCE SERVICE CHARGES	100,929	24,104		66,042
GENERAL & ADMIN EXPENSES	385,600	147,813		222,352

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
PARTNERSHIP INCOME/LOSS	424,596,073	-64,962,481	424,596,073

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Amount
REVERSAL OF DEFERRED TAX ACCRUAL	21,373,597

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED FEDERAL EXCISE TAX	55,328,815	33,955,218
OPERATING LEASE LIABILITIES	0	11,851,010

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CONSULTING FEES	9,280,812	354,961		9,179,535
ASSET MANAGEMENT FEES	3,853,045	3,673,718		0
TEMPORARY AGENCY	10,173	0		10,173

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CURRENT EXCISE TAX	11,000,010	0		0
UNRELATED BUSINESS INC TAX	2,943,804	0		0

TY 2022 IRS 990 e-File Render

Name: GORDON E AND BETTY I MOORE FOUNDATION

EIN: 94-3397785

Name	US / Foreign Address	EIN	Description	Amount
DYNAMO BRASIL V LLC	AV ATAULFO DE PAIVA 1234-6 ANDAR RIO DE JANEIRO 22440 BR	94-3397785	THE FOUNDATION MADE A $5,600,000 CONTRIBUTION TO THE CONTROLLED ENTITY.	5,600,000
Total				5,600,000