

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III ☐

1 Briefly describe the organization's mission:
THE LEAGUE'S MISSION IS TO EQUIP LOCALLY ELECTED OFFICIALS WITH KNOWLEDGE, TOOLS, AND TECHNIQUES TO ENHANCE THEIR ABILITY TO GOVERN EFFECTIVELY IN THEIR CITIES.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ **Yes** ☒ **No**

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ **Yes** ☒ **No**

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ **9,560,246** including grants of \$ **1,469,750**) (Revenue \$)
CENTER FOR LEADERSHIP, EDUCATION, ADVANCEMENT AND DEVELOPMENT (LEAD) - SEEKS TO STRENGTHEN THE CAPACITY OF MUNICIPAL LEADERS TO ADDRESS THE NEEDS OF CHILDREN AND FAMILIES IN THEIR OWN COMMUNITIES. ITS OWN WORK FOCUSES ON FIVE CORE PROGRAM AREAS - EDUCATION, YOUTH DEVELOPMENT, EARLY CHILDHOOD DEVELOPMENT, THE SAFETY OF CHILDREN AND YOUTH, AND FAMILY ECONOMIC SECURITY. LEAD PROVIDES TECHNICAL ASSISTANCE SUPPORT TO MAYORS, COUNCIL MEMBERS, AND THEIR STAFFS IN PROGRAM AREAS.

4b (Code:) (Expenses \$ **7,872,505** including grants of \$ **3,440,065**) (Revenue \$ **13,700**)
CENTER FOR MUNICIPAL PRACTICE (CMP) - DEVELOPS, CONDUCTS AND REPORTS RESEARCH ON PROGRAMS AND ISSUES OF IMPORTANCE TO CITIES AND TOWNS AND TO THE LEAGUE.

4c (Code:) (Expenses \$ **463,267** including grants of \$) (Revenue \$ **105,602**)
REAL INITIATIVE - SERVES TO STRENGTHEN LOCAL LEADERS' KNOWLEDGE AND CAPACITY TO ELIMINATE RACIAL DISPARITIES, HEAL RACIAL DIVISIONS, AND BUILD MORE EQUITABLE COMMUNITIES.

4d Other program services (Describe in Schedule O.)
(Expenses \$ including grants of \$) (Revenue \$)

4e **Total program service expenses** ▶ **17,896,018**

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions.	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10	No
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	No
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d Yes	
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?	11f Yes	
12a If "Yes," complete Schedule D, Part X, line 26. Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	No
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b Yes	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions.	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21 Yes	

Part IV

Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	No
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	No
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	No
26 Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons?	26	No
27 If "Yes," complete Schedule L, Part I. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	No
28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	No
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	No
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	No
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	No
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions?	30	No
31 If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	No
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	No
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?	33	No
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	No
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	No
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	No
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	Yes

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	126
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes

Part V			Statements Regarding Other IRS Filings and Tax Compliance (continued)		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			2a	54	
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			2b	Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		No
b If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i>			3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Enter the name of the foreign country: _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			4a		No
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .			5a		No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			6a		No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b		
7 Organizations that may receive deductible contributions under section 170(c).					
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			7a		No
b If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		No
d If "Yes," indicate the number of Forms 8282 filed during the year			7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			8		
9 Sponsoring organizations maintaining donor advised funds.					
a Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10 Section 501(c)(7) organizations. Enter:					
a Initiation fees and capital contributions included on Part VIII, line 12			10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			10b		
11 Section 501(c)(12) organizations. Enter:					
a Gross income from members or shareholders			11a		
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)			11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?			12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.					
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.			13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			13b		
c Enter the amount of reserves on hand			13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?			14a		No
b If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>			14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?			15		No
16 Is the organization subject to the section 4968 excise tax on net investment income? Note. See the instructions for additional information the organization must report on Schedule O.			16		No
17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? . . . If "Yes," complete Form 6069.			17		

Part VI

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	1a	62	
b	Enter the number of voting members included in line 1a, above, who are independent	1b	62	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		No
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed

18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
CLARENCE ANTHONY EXECUTIVE DIR 660 NORTH CAPITOL STREET NW 450 WASHINGTON, DC 20001 (202) 626-3064

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization’s tax year.

- List all of the organization’s **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization’s **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization’s five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization’s **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization’s **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) HON VINCE R WILLIAMS FIRST VP UNTIL 11/2021, PRESIDENT	1.00	X		X				0	0	0
(2) HON KATHY MANESS PRESIDENT UNTIL 11/2021, PAST PRESIDENT	1.00	X		X				0	0	0
(3) HON JOE BUSCAINO PAST PRESIDENT UNTIL 11/2021	1.00	X		X				0	0	0
(4) HON VICTORIA WOODARDS 2ND VICE PRESIDENT UNTIL 11/2021, VP	1.00	X		X				0	0	0
(5) MS DENISE ADAMS DIRECTOR - UNTIL 11/2021	1.00	X						0	0	0
(6) BYRON AMOS DIRECTOR	1.00	X						0	0	0
(7) NILS ANDREASSEN DIRECTOR	1.00	X						0	0	0
(8) MS CYNDY ANDRUS DIRECTOR - UNTIL 11/2021	1.00	X						0	0	0
(9) JAN ARBUCKLE DIRECTOR	1.00	X						0	0	0
(10) HON ROBIN ARRENDONDO-SAVAGE DIRECTOR - UNTIL 11/2021	1.00	X						0	0	0
(11) RAS BARAKA DIRECTOR	1.00	X						0	0	0
(12) ANDREA BAREFIELD DIRECTOR	1.00	X						0	0	0
(13) PETER BAYNES DIRECTOR	1.00	X						0	0	0
(14) MR GEOFFREY BECKWITH DIRECTOR - UNTIL 11/2021	1.00	X						0	0	0
(15) GYNA BIVENS DIRECTOR	1.00	X						0	0	0
(16) KEVIN BOMMER DIRECTOR	1.00	X						0	0	0
(17) NATHANIEL BOOKER DIRECTOR	1.00	X						0	0	0

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee			
(18) ADITI BUSSELLS	1.00	...	X				0	0	0
DIRECTOR	1.00								
(19) STEVE CALLAWAY	1.00	...	X				0	0	0
DIRECTOR	1.00								
(20) JOLIEN CARABALLO	1.00	...	X				0	0	0
DIRECTOR	1.00								
(21) HON ELIZABETH CARR-HURST	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(22) HON BRAD COLE	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(23) HON CAROLYN M COLEMAN	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(24) VALERIE SCOTT COOPER	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(25) HON DANIEL CORONA	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(26) HON HARDIE DAVIS	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(27) HON MARY DENNIS	1.00	...	X				0	0	0
DIRECTOR	1.00								
(28) MR CAMERON DIEHL	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(29) HON MARK DOUGLAS	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(30) HON BRUCE DUKE	1.00	...	X				0	0	0
DIRECTOR	1.00								
(31) CINDY DYBALLA	1.00	...	X				0	0	0
DIRECTOR	1.00								
(32) HON BRANDON ELEFANTE	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(33) HON JOHN FOGLE	1.00	...	X				0	0	0
DIRECTOR	1.00								
(34) MR DAN FOWLER	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(35) HON JOHN GALLAGHER	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(36) JEANNIE GARNER	1.00	...	X				0	0	0
DIRECTOR	1.00								
(37) DAN GILMARTIN	1.00	...	X				0	0	0
DIRECTOR	1.00								
(38) MR JOHN GOODHOUSE	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(39) MICHELLE GOWDY	1.00	...	X				0	0	0
DIRECTOR	1.00								
(40) RICK GRADY	1.00	...	X				0	0	0
DIRECTOR	1.00								
(41) MR DEREK GREEN	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(42) MS HEATHER HALL	1.00	...	X				0	0	0
DIRECTOR	1.00								
(43) HON LARRY HANSON	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(44) HON SHANNON HARDIN	1.00	...	X				0	0	0
DIRECTOR	1.00								
(45) HON DAN HARDY	1.00	...	X				0	0	0
DIRECTOR	1.00								
(46) MARK HAYES	1.00	...	X				0	0	0
DIRECTOR	1.00								
(47) HON JEANETTE HERRON	1.00	...	X				0	0	0
DIRECTOR	1.00								
(48) HON DEANA HOLIDAY-INGRAHAM	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(49) HON DAVID HOLT	1.00	...	X				0	0	0
DIRECTOR	1.00								
(50) HON LINDSEY HORVATH	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(51) HON TAMEIKA ISAAC DEVINE	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(52) HON BRENT P JARAMILLO	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(53) LEON JOHNSON	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(54) TISHAURA JONES	1.00	...	X				0	0	0
DIRECTOR	1.00								
(55) EMMETT JORDAN	1.00	...	X				0	0	0
DIRECTOR	1.00								
(56) KENT KEEL	1.00	...	X				0	0	0
DIRECTOR	1.00								
(57) KATE KRULLER	1.00	...	X				0	0	0
DIRECTOR	1.00								
(58) EMILY LARSON	1.00	...	X				0	0	0
DIRECTOR	1.00								
(59) HON LEO LONGWORTH	1.00	...	X				0	0	0
DIRECTOR	1.00								
(60) MS CORINA LOPEZ	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(61) HON DAVID LUNA	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(62) HON JESSE MATTHEWS	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(63) HON ADAM MCGOUGH	1.00	...	X				0	0	0
DIRECTOR	1.00								
(64) DENISE MITCHELL	1.00	...	X				0	0	0
DIRECTOR	1.00								
(65) JAMES MITCHELL	1.00	...	X				0	0	0
DIRECTOR	1.00								
(66) HON JOSH MOENNING	1.00	...	X				0	0	0
DIRECTOR	1.00								
(67) HON RICHARD MONTGOMERY	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(68) MS TARA MOSLEY-SAMPLES	1.00	...	X				0	0	0
DIRECTOR	1.00								
(69) TERESA MOSQUEDA	1.00	...	X				0	0	0
DIRECTOR	1.00								
(70) HON JOEL NAVARRO	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(71) BRIAN O'NEILL	1.00	...	X				0	0	0
DIRECTOR	1.00								
(72) DARRELL O'QUINN	1.00	...	X				0	0	0
DIRECTOR	1.00								
(73) MATT ORLANDO	1.00	...	X				0	0	0
DIRECTOR	1.00								
(74) HON SALVATORE PANTO JR	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(75) STEVE PATTERSON	1.00	...	X				0	0	0
DIRECTOR	1.00								
(76) HON STEPHANIE PIKO	1.00	...	X				0	0	0
DIRECTOR	1.00								
(77) MR SEAN POLSTER	1.00	...	X				0	0	0
DIRECTOR - UNTIL 10/2021	1.00								
(78) HATTIE PORTIS-JONES	1.00	...	X				0	0	0
DIRECTOR	1.00								
(79) HON GARY RESNICK	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(80) HON L LYNN REX	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(81) CHRISTOPHER ROBERTS	1.00	...	X				0	0	0
DIRECTOR	1.00								
(82) HON ANDY RYDER	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(83) HON DAVID SANDER	1.00	...	X				0	0	0
DIRECTOR	1.00								
(84) HON LAURIE-ANNE SAYLES	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(85) MR RICHARD SCHUETTLER	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(86) RICHARD SHEETS	1.00	...	X				0	0	0
DIRECTOR	1.00								
(87) MARK SHEPHERD	1.00	...	X				0	0	0
DIRECTOR	1.00								
(88) JOSHUA SIMMONS	1.00	...	X				0	0	0
DIRECTOR	1.00								
(89) HON ELLEN SMITH	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(90) HON JAKE SPANO	1.00	...	X				0	0	0
DIRECTOR	1.00								
(91) HON TY STOBER	1.00	...	X				0	0	0
DIRECTOR	1.00								
(92) EDWARD SUNDQUIST	1.00	...	X				0	0	0
DIRECTOR	1.00								
(93) BRIAN TRAUGOTT	1.00	...	X				0	0	0
DIRECTOR	1.00								
(94) HON GILBERT VILLEGAS	1.00	...	X				0	0	0
DIRECTOR	1.00								
(95) HON ALAN WAPNER	1.00	...	X				0	0	0
DIRECTOR - UNTIL 11/2021	1.00								
(96) HON ANGELIA WASHINGTON	1.00	...	X				0	0	0
DIRECTOR	1.00								
(97) CARROLL LEW WATSON	1.00	...	X				0	0	0
DIRECTOR	1.00								
(98) SHARON WESTON BROOME	1.00	...	X				0	0	0
DIRECTOR	1.00								
(99) HON STEVE WILLIAMS	1.00	...	X				0	0	0
DIRECTOR	1.00								
(100) JANICE ZAHN	1.00	...	X				0	0	0
DIRECTOR	1.00								
(101) CLARENCE E ANTHONY	6.00			X			90,775	484,129	79,457
EXECUTIVE DIRECTOR, SEC./TREAS.	32.00								
(102) MS STEPHANIE OSBORN	15.00			X			133,658	211,296	62,526
TREASURER	38.00								
(103) BROOKS RAINWATER-SR EXEC DIR	13.00				X		68,539	131,805	46,565
CITY SOLUTIONS & APPLIED RESEARCH	25.00								
(104) ROBERT BLAINE	38.00				X		195,181	0	14,939
SR. EXEC DIRECTOR, IYEF									
(105) ANDREW MOORE - DIR	38.00				X		161,476	0	42,596
YOUTH & YOUNG ADULT CONNECTIONS									
(106) AUDREY HUTCHINSON	38.00					X	161,592	0	33,385
DIR, EDUCATION & EXPANDED LEARNING									
(107) SUZANNE PECHILO POLIS	38.00					X	154,343	0	38,816
DIR, HEALTH AND WELLNESS									
(108) HEIDI GOLDBERG - DIR	38.00					X	158,451	0	33,071
ECONOMIC OPP & FIN. EMPOWERMENT									
(109) TONJA RUCKER	38.00					X	153,839	0	26,514
DIR, EARLY CHILDHOOD SUCCESS									

1b Sub-Total	▶			
1c Total from continuation sheets to Part VII, Section A	▶			
1d Total (add lines 1b and 1c)	▶	1,277,854	827,230	377,869

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ **15**

DIRECTOR	1.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
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Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and Other			1a Federated campaigns		1a	
Amt Similar Amounts			b Membership dues		1b	
			c Fundraising events		1c	
			d Related organizations		1d	
			e Government grants (contributions)		1e 3,145,460	
			f All other contributions, gifts, grants, and similar amounts not included above		1f 24,104,095	
			g Noncash contributions included in lines 1a - 1f:\$		1g	
			h Total. Add lines 1a-1f		27,249,555	
Program Service Revenue	2a SPONSORSHIPS	Business Code				
		900099	112,102	112,102		
	b SEMINARS	900099	7,200	7,200		
	c					
	d					
	e					
	f All other program service revenue.					
9 Total. Add lines 2a-2f.		119,302				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)					
	4 Income from investment of tax-exempt bond proceeds					
	5 Royalties					
		(i) Real (ii) Personal				
	6a Gross rents	6a				
	b Less: rental expenses	6b				
	c Rental income or (loss)	6c				
	d Net rental income or (loss)					
		(i) Securities (ii) Other				
	7a Gross amount from sales of assets other than inventory	7a	10,380,271			
	b Less: cost or other basis and sales expenses	7b	10,380,271			
	c Gain or (loss)	7c	0			
	d Net gain or (loss)		0			
	8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	8a				
	b Less: direct expenses	8b				
	c Net income or (loss) from fundraising events					
	9a Gross income from gaming activities. See Part IV, line 19	9a				
	b Less: direct expenses	9b				
	c Net income or (loss) from gaming activities					
	10a Gross sales of inventory, less returns and allowances	10a				
	b Less: cost of goods sold	10b				
	c Net income or (loss) from sales of inventory					
Miscellaneous Revenue		Business Code				
11a REIMBURSEMENTS	900099	22,493				22,493
b						
c						
d All other revenue						
e Total. Add lines 11a-11d		22,493				
12 Total revenue. See instructions		27,391,350	119,302	0		22,493

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	4,909,815	4,909,815		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	595,031	595,031		
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	3,929,469	3,492,828	158,455	278,186
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	261,967	233,790	10,225	17,952
9 Other employee benefits	948,481	850,701	35,484	62,296
10 Payroll taxes	396,884	357,950	14,129	24,805
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	4,939,204	4,939,204		
12 Advertising and promotion	69,488	69,488		
13 Office expenses	16,923	16,923		
14 Information technology	32,676	32,676		
15 Royalties				
16 Occupancy	710	710		
17 Travel	185,896	185,896		
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	787,818	787,818		
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization				
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a INDIRECT COSTS	1,333,017	1,333,017		
b TEMPORARY LABOR	61,186	61,186		
c DUES AND SUBSCRIPTIONS	17,753	17,753		
d MISCELLANEOUS	11,232	11,232		
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	18,497,550	17,896,018	218,293	383,239
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

☐

				(A)		(B)
				Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			1	
	2	Savings and temporary cash investments		7,611,206	2	8,950,958
	3	Pledges and grants receivable, net		4,667,677	3	7,354,273
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		10,208	9	29,420
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a			
	b	Less: accumulated depreciation	10b		10c	
	11	Investments—publicly traded securities		1,519,894	11	1,527,014
	12	Investments—other securities. See Part IV, line 11			12	
	13	Investments—program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		0	15	1,244,394
16	Total assets. Add lines 1 through 15 (must equal line 33)		13,808,985	16	19,106,059	
Liabilities	17	Accounts payable and accrued expenses		0	17	496,317
	18	Grants payable			18	
	19	Deferred revenue		2,791,578	19	544,871
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		1,654,956	25	0
	26	Total liabilities. Add lines 17 through 25		4,446,534	26	1,041,188
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.					
	27	Net assets without donor restrictions		-2,095,001	27	-1,828,738
	28	Net assets with donor restrictions		11,457,452	28	19,893,609
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.					
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		9,362,451	32	18,064,871
	33	Total liabilities and net assets/fund balances		13,808,985	33	19,106,059

Part XI

Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	27,391,350
2	Total expenses (must equal Part IX, column (A), line 25)	2	18,497,550
3	Revenue less expenses. Subtract line 2 from line 1	3	8,893,800
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	9,362,451
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	-195,770
9	Other changes in net assets or fund balances (explain in Schedule O)	9	4,390
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	10	18,064,871

Part XII

Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

Name of the organization

NATIONAL LEAGUE OF CITIES INSTITUTE INC

Employer identification number

52-6055762

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9

☐

An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10

☐

An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11

☐

An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12

☒

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a

☒

Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b

☐

Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c

☐

Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d

☐

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e

☒

Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f

Enter the number of supported organizations

1
- g

Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A) NAT'L LEAGUE OF CITIES	530226780	10	Yes		0	0
Total	1				0	0

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . .						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4.						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ☐						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f) divided by line 11, column (f))	14	
15 Public support percentage for 2020 Schedule A, Part II, line 14	15	
16a 33 1/3% support test—2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☐		
b 33 1/3% support test—2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ☐		
17a 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ☐		
b 10%-facts-and-circumstances test—2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ☐		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ☐		

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 Total support. (Add lines 9, 10c, 11, and 12.) .						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here.						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2021 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2021 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2020 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
b 33 1/3% support tests—2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions		

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		No
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	Yes	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	Yes	
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		No
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		No
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		No
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990) .		No
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		No
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		No
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		No
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		No
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		No
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

Part IV

Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
b	A family member of a person described on 11a above?		
c	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to 11a, 11b, or 11c, provide detail in Part VI		
	11a		No
	11b		No
	11c		No

Section B. Type I Supporting Organizations

		Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
	1	Yes	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.		
	2		No

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
	1		

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
	2		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):			
a	☐ The organization satisfied the Activities Test. Complete line 2 below.			
b	☐ The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)			
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
	2a			
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
	2b			
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No", provide details in Part VI.			
	3a			
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI. the role played by the organization in this regard.			
	3b			

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in **Part VI***). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

(A) Prior Year

(B) Current Year
(optional)

1	Net short-term capital gain	1
2	Recoveries of prior-year distributions	2
3	Other gross income (see instructions)	3
4	Add lines 1 through 3	4
5	Depreciation and depletion	5
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6
7	Other expenses (see instructions)	7
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8

Section B - Minimum Asset Amount

(A) Prior Year

(B) Current Year
(optional)

1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1
a	Average monthly value of securities	1a
b	Average monthly cash balances	1b
c	Fair market value of other non-exempt-use assets	1c
d	Total (add lines 1a, 1b, and 1c)	1d
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):	
2	Acquisition indebtedness applicable to non-exempt use assets	2
3	Subtract line 2 from line 1d	3
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5
6	Multiply line 5 by 0.035	6
7	Recoveries of prior-year distributions	7
8	Minimum Asset Amount (add line 7 to line 6)	8

Section C - Distributable Amount

Current Year

1	Adjusted net income for prior year (from Section A, line 8, Column A)	1
2	Enter 85% of line 1	2
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3
4	Enter greater of line 2 or line 3	4
5	Income tax imposed in prior year	5
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6

- 7** ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations		(continued)
Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (<i>prior IRS approval required - provide details in Part VI</i>)	5	
6 Other distributions (<i>describe in Part VI</i>). See instructions	6	
7 Total annual distributions. Add lines 1 through 6.	7	
8 Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions	8	
9 Distributable amount for 2021 from Section C, line 6	9	
10 Line 8 amount divided by Line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required-- <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2021:			
a From 2016.			
b From 2017.			
c From 2018.			
d From 2019.			
e From 2020.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017.			
b Excess from 2018.			
c Excess from 2019.			
d Excess from 2020.			
e Excess from 2021.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
FORM 990, SCHEDULE A, PART IV, LINE 3B	NATIONAL LEAGUE OF CITIES INSTITUTE (NLCI) IS THE SUPPORTING ORGANIZATION FOR THE NATIONAL LEAGUE OF CITIES (NLC), A 501(C)(4) ORGANIZATION. NLCI PERFORMED THE 509(A)(2) TEST FOR NLC AND FOUND THAT NLC'S SUPPORT PERCENTAGE EXCEEDS THE 33% MINIMUM OF PUBLIC SUPPORT THAT WOULD BE REQUIRED IF NLC WERE DESCRIBED AS SUCH AN ENTITY. ACCORDINGLY, NLCI IS ELIGIBLE TO SUPPORT NLC.
FORM 990, SCHEDULE A, PART IV, LINE 3C	FUNDS PROVIDED TO THE SUPPORTED ORGANIZATION (NLC) ARE REVIEWED INTERNALLY AND WITH ITS ACCOUNTING FIRM TO ENSURE PROPER USE.

Additional Data

[Return to Form](#)

Software ID:

Software Version:

Name of the organization

NATIONAL LEAGUE OF CITIES INSTITUTE INC

Employer identification number

52-6055762

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)

☐ Preservation of an historically important land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ \$

(ii) Assets included in Form 990, Part X ▶ \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ \$

b Assets included in Form 990, Part X ▶ \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D

Schedule D (Form 990) 2021

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a☐ Public exhibition

b☐ Scholarly research

c☐ Preservation for future generations

d☐ Loan or exchange programs

e☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ▶

b Permanent endowment ▶

c Term endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

(ii) Related organizations

b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)		
3a(ii)		
3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment				
e Other				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				0

Part VII

Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII

Investments - Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) DUE FROM RELATED ORGANIZATION	1,220,123
(2) DEPOSITS	24,271
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) ▶	1,244,394

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART X, LINE 2:	THE LEAGUE PERFORMED AN EVALUATION OF UNCERTAINTY IN INCOME TAXES FOR THE YEARS ENDED SEPTEMBER 30, 2022 AND 2021, AND DETERMINED THAT THERE ARE NO MATTERS THAT WOULD REQUIRE RECOGNITION IN THE CONSOLIDATED FINANCIAL STATEMENTS OR THAT MAY HAVE ANY EFFECT ON ITS TAX-EXEMPT STATUS.

Additional Data

[Return to Form](#)

Software ID:

Software Version:

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
NATIONAL LEAGUE OF CITIES INSTITUTE INC

Employer identification number
52-6055762

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) AMERICA ACHIEVES INC 214 FIFTH AVE SUITE F71 NEW YORK,NY 10001	27-3238471	501(C)(3)	1,026,593	0			ECONOMIC DEVELOPMENT ADMINISTRATION GRANT
(2) DREXEL UNIVERSITY 3201 ARCH STREET SUITE 400 PHILADELPHIA,PA 19104	23-1352630	501(C)(3)	513,372	0			ECONOMIC DEVELOPMENT ADMINISTRATION GRANT
(3) CITY OF JACKSON MS PO BOX 17 JACKSON,MS 39205	64-6000503	GOVERNMENT	490,000	0			SOUTHERN CITIES ECONOMIC INCLUSION INITIATIVE, MUNICIPALITIES REIMAGINING COMMUNITY SAFETY INITIATIVE
(4) CITY OF ST LOUIS MENTALHEALTH BOARD OF TRUSTEES 333 SOUTH 18TH ST SUITE 200 ST LOUIS,MO 63103	43-1662402	GOVERNMENT	475,000	0			MUNICIPALITIES REIMAGINING COMMUNITY SAFETY INITIATIVE
(5) FEDERATION OF AMERICAN SCIENTISTS 1112 16TH STREET NW SUITE 600 WASHINGTON,DC 20036	23-7185827	501(C)(3)	202,100	0			ECONOMIC DEVELOPMENT ADMINISTRATION GRANT
(6) CITY OF SACRAMENTO 915 I STREET SACRAMENTO,CA 95814	94-6000410	GOVERNMENT	145,000	0			EQUITABLE ECONOMIC MOBILITY INITIATIVE, YOUTH EXCEL INITIATIVE
(7) CITY OF ROANOKE VIRGINIA 215 CHURCH AVENUE SW ROANOKE,VA 24011	54-6001569	GOVERNMENT	95,000	0			CITY INNOVATION ECOSYSTEMS GRANT, EQUITABLE ECONOMIC MOBILITY INITIATIVE
(8) CITY OF LAUDERHILL 5581 W OAKLAND PK BLVD LAUDERHILL,FL 33313	59-6044104	GOVERNMENT	90,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK, YOUTH EXCEL INITIATIVE
(9) CIVSTART CORP 1001 4TH ST SW SUITE 831 WASHINGTON,DC 20024	83-4307795	501(C)(3)	90,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(10) CITY OF CHARLESTON 116 MEETING STREET CHARLESTON,SC 29402	57-6000226	GOVERNMENT	87,750	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK, EQUITABLE ECONOMIC MOBILITY INITIATIVE, STRONG SOUTHERN COMMUNITIES INITIATIVE
(11) CITY OF MADISON 210 MARTIN LUTHER KING BLVD RM 107 MADISON,WI 53703	39-6005507	GOVERNMENT	75,000	0			YOUTH EXCEL INITIATIVE
(12) DENVER ECONOMIC DEVELOPMENT & OPPORTUNITY 201 W COLFAX AVE SUITE 850 DENVER,CO 80202	84-6000580	GOVERNMENT	75,000	0			EQUITABLE ECONOMIC MOBILITY INITIATIVE
(13) GREATER HOUSTON COMMUNITY FOUNDATION 515 POST OAK BLVD SUITE 1000 HOUSTON,TX 77027	23-7160400	501(C)(3)	75,000	0			YOUTH EXCEL INITIATIVE
(14) REGIONAL YOUTH ADULT SOCIAL ACTION PARTNERSHIP (RYASAP) 2470 FAIRFIELD AVE BRIDGEPORT,CT 06605	06-1357699	501(C)(3)	75,000	0			YOUTH EXCEL INITIATIVE
(15) CITY OF AKRON 166 S HIGH STREET AKRON,OH 44308	34-6000020	GOVERNMENT	70,000	0			EQUITABLE ECONOMIC MOBILITY INITIATIVE
(16) CITY OF FRESNO 2600 FRESNO STREET FRESNO,CA 93721	94-6000338	GOVERNMENT	70,000	0			EQUITABLE ECONOMIC MOBILITY INITIATIVE
(17) CITY OF ORLANDO 400 SOUTH ORANGE AVENUE ORLANDO,FL 32802	59-0600396	GOVERNMENT	70,000	0			EQUITABLE ECONOMIC MOBILITY INITIATIVE
(18) CITY OF TUCSON 255 W ALAMEDA ST TUCSON,AZ 85701	86-6000266	GOVERNMENT	70,000	0			EQUITABLE ECONOMIC MOBILITY INITIATIVE
(19) REFLO INC 2403 E BELLEVUE PLACE MILWAUKEE,WI 53211	46-2396466	501(C)(3)	35,000	0			CITIES CONNECTING CHILDREN TO NATURE
(20) SCHOOL DISTRICT OF THE CITY OF DEARBORN 18700 AUDETTE DEARBORN,MI 48124	38-6004193	GOVERNMENT	35,000	0			CITIES CONNECTING CHILDREN TO NATURE
(21) CITY OF RICHMOND 900 E BROAD STREET 10TH FL RICHMOND,VA 23219	54-6001556	GOVERNMENT	30,000	0			CITY INNOVATION ECOSYSTEMS GRANT, CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(22) SOCIAL ENTREPRENEURS OF NEW ORLEANS 4035 WASHINGTON AVE NEW ORLEANS,LA 70125	26-3223585	501(C)(3)	30,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(23) MAYOR'S HEALTHY CITY INITIATIVE 222 SAINT LOUIS STREET SUITE 301 BATON ROUGE,LA 70802	27-2515190	501(C)(3)	25,000	0			HEALTHY HOUSING LOCAL ACTION CHALLENGE
(24) CITY OF LITTLE ROCK 500 WEST MARKHAM STREET LITTLE ROCK,AR 72201	71-6014465	GOVERNMENT	20,000	0			CITIES CONNECTING CHILDREN TO NATURE
(25) CITY OF PATERSON 155 MARKET STREET PATERSON,NJ 07505	22-6002200	GOVERNMENT	20,000	0			CITIES CONNECTING CHILDREN TO NATURE
(26) REGIONAL PLAN ASSOCIATION ONE WHITEHALL STREET FL 16 NEW YORK,NY 10004	13-1624154	501(C)(3)	20,000	0			GREEN SCHOOLYARDS
(27) VIRGIN ISLANDS DEPARTMENT OF EDUCATION 1835 KONGENS GADE ST THOMAS,VI 00802	66-0431678	GOVERNMENT	20,000	0			GREEN SCHOOLYARDS
(28) WASATCH MOUNTAIN INSTITUTE 3796 S ALTA LOMA DR E SALT LAKE CITY,UT 84106	83-3155477	501(C)(3)	20,000	0			CITIES CONNECTING CHILDREN TO NATURE
(29) CITY OF ST PETERSBURG PO BOX 2842 ST PETERSBURG,FL 33731	59-6000424	GOVERNMENT	18,000	0			SOUTHERN CITIES ECONOMIC INCLUSION INITIATIVE, REENGAGING OPPORTUNITY YOUTH
(30) BOUNCE INNOVATION HUB 526 S MAIN STREET SUITE 609E AKRON,OH 44311	82-3351373	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(31) CITY AND BOROUGH OF JUNEAU 155 S SEWARD STREET JUNEAU,AK 99801	92-0038816	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(32) CITY OF BELVIDERE 401 WHITNEY ROAD BELVIDERE,IL 61008	36-6005792	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(33) CITY OF CHARLOTTE 600 EAST 4TH STREET CHARLOTTE,NC 28202	52-1333483	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(34) CITY OF DANVILLE 427 PATTON STREET DANVILLE,VA 24541	54-6001243	GOVERNMENT	15,000	0			SOUTHERN CITIES ECONOMIC INCLUSION INITIATIVE
(35) CITY OF DES MOINES IOWA 400 ROBERT D RAY DRIVE DES MOINES,IA 50309	42-6004515	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(36) CITY OF DURHAM 101 CITY HALL PLAZA ANNEX DURHAM,NC 27701	56-6000225	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(37) CITY OF EASTHAMPTON MA 50 PAYSON AVENUE EASTHAMPTON,MA 01027	04-6001141	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(38) CITY OF HOUSTON 901 BAGBY 4TH FLOOR HOUSTON,TX 77002	74-6001164	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(39) CITY OF JAMESTOWN 200 EAST 3RD STREET JAMESTOWN,NY 14701	16-6002545	GOVERNMENT	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(40) CITY OF KANKAKEE 304 SOUTH INDIANA AVENUE KANKAKEE,IL 60901	36-6005939	GOVERNMENT	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(41) CITY OF KANSAS CITY MO 414 EAST 12TH STREET 1ST FL KANSAS CITY,MO 64106	44-6000201	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(42) CITY OF KNOXVILLE 400 MAIN STREET SUITE 655 KNOXVILLE,TN 37901	62-6000326	GOVERNMENT	15,000	0			SOUTHERN CITIES ECONOMIC INCLUSION INITIATIVE
(43) CITY OF MILLCREEK 3300 SOUTH 3300 EAST MILLCREEK,UT 84106	81-4189711	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(44) CITY OF MONMOUTH 780 ECOLS STREET S MONMOUTH,OR 97361	93-6002214	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(45) CITY OF MONTGOMERY 103 NORTH PERRY STREET MONTGOMERY,AL 36104	63-6001323	GOVERNMENT	15,000	0			SOUTHERN CITIES ECONOMIC INCLUSION INITIATIVE
(46) CITY OF NORFOLK 810 UNION STREET SUITE 1006 NORFOLK,VA 23510	54-6001455	GOVERNMENT	15,000	0			SOUTHERN CITIES ECONOMIC INCLUSION INITIATIVE
(47) CITY OF NORWALK 125 EAST AVENUE ROOM 233 NORWALK,CT 06851	06-6011881	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(48) CITY OF SAVANNAH 2 EAST BAY STREET SAVANNAH,GA 31401	58-6000660	GOVERNMENT	15,000	0			SOUTHERN CITIES ECONOMIC INCLUSION INITIATIVE
(49) CITY OF SHERWOOD OREGON 22560 SW PINE STREET SHERWOOD,OR 97140	93-6002255	GOVERNMENT	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(50) CITY OF TOLEDO ONE GOVERNMENT CENTER SUITE 2000 TOLEDO,OH 43604	34-6401447	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(51) COALITION FOR NONPROFIT HOUSING AND ECONOMIC DEVELOPMENT 727 15TH STREET NW WASHINGTON,DC 20005	52-1750323	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(52) DC DEPARTMENT OF SMALL AND LOCAL BUSINESS DEVELOPMENT 441 4TH ST NW SUITE 850N WASHINGTON,DC 20001	53-6001131	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(53) FIRST FOUNDERS INC 132 E DELAWARE AVE SUITE 100 NEWARK,DE 19711	84-4622237	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(54) FUND 17 253 COLUMBUS STREET 101 NEW ORLEANS,LA 70119	46-1492881	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(55) GOODIE NATION INC PO BOX 54244 ATLANTA,GA 30308	82-0768109	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(56) GREATER FREEPORT PARTNERSHIP 110 W MAIN STREET FREEPORT,IL 61032	36-3280411	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(57) GREEN UMBRELLA 5030 OAKLAWN DR CINCINNATI,OH 45227	31-1770299	501(C)(3)	15,000	0			CITIES CONNECTING CHILDREN TO NATURE
(58) HACK AUGUSTA INC 100 GRACE HOPPER LN SUITE 3700 AUGUSTA,GA 30901	46-2793987	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(59) HUSTLE USA ONE NORTH FIRST ST SUITE 520 PHOENIX,AZ 85004	82-5134812	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(60) IBERO AMERICAN ACTION LEAGUE 817 EAST MAIN STREET ROCHESTER,NY 14605	16-0954745	501(C)(3)	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(61) LATINO COMMUNITY DEVELOPMENT AGENCY 420 SW 10TH ST OKLAHOMA CITY,OK 73109	73-1424239	501(C)(3)	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(62) LATINO ECONOMIC DEVELOPMENT CORPORATION 1401 COLUMBIA RD NW UNIT C-1 WASHINGTON,DC 20009	52-1749216	501(C)(3)	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(63) LEADERSHIP METRO RICHMOND 9211 FOREST HILL AVE SUITE 200-A RICHMOND,VA 23235	54-2041993	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(64) LOCAL FIRST ARIZONA FOUNDATION 407 E ROOSEVELT STREET PHOENIX,AZ 85004	26-1657951	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(65) MBL FOUNDATION INC PO BOX 26751 RICHMOND,VA 23261	77-0698911	501(C)(3)	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(66) PORT OF BELLINGHAM 1801 ROEDER AVE BELLINGHAM,WA 98225	91-6001014	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(67) PROSPER 1721 3RD AVENUE NORTH BIRMINGHAM,AL 35203	87-1557514	501(C)(6)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(68) ROCHESTER ECONOMIC DEVELOPMENT CORPORATION 57 SAINT PAUL STREET ROCHESTER,NY 14604	22-2559522	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(69) ST LOUIS DEVELOPMENT CORPORATION 1520 MARKET STREET SUITE 2000 ST LOUIS,MO 63103	43-1490972	501(C)(4)	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(70) TERRA BIRDS PO BOX 605 FLAGSTAFF,AZ 86002	45-4318103	501(C)(3)	15,000	0			CITIES CONNECTING CHILDREN TO NATURE
(71) THE ENTERPRISE CENTER INC 1100 MARKET STREET SUITE 500 CHATTAANOOGA,TN 37421	20-0062024	501(C)(3)	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(72) TULSA AUTHORITY FOR ECONOMIC OPPORTUNITY 172 E 2ND STREET SUITE 15-218 TULSA,OK 74103	73-1372018	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(73) UNIFIED GOVERNMENT OF WYANDOTTE COUNTY 701 N 7TH STREET SUITE 308 KANSAS CITY,KS 66101	48-1194075	GOVERNMENT	15,000	0			CITY INCLUSIVE ENREPRENEURSHIP NETWORK
(74) WEPower 4240 DUNCAN AVENUE ST LOUIS,MO 63110	82-3591958	501(C)(3)	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(75) WILMINGTON ALLIANCE 100 W 100TH STREET SUITE 206 WILMINGTON,DE 19801	51-0347680	501(C)(3)	15,000	0			CITY INNOVATION ECOSYSTEMS GRANT
(76) CITY OF BOULDER 1777 BROADWAY BOULDER,CO 80302	84-6000566	GOVERNMENT	10,000	0			CITIES CONNECTING CHILDREN TO NATURE
(77) CITY OF FREMONT 3300 CAPITOL AVENUE FREMONT,CA 94538	94-6027361	GOVERNMENT	10,000	0			CITIES OF OPPORTUNITY
(78) CITY OF IMPERIAL BEACH 825 IMPERIAL BEACH BLVD IMPERIAL BEACH,CA 92101	95-6006475	GOVERNMENT	10,000	0			CITIES CONNECTING CHILDREN TO NATURE
(79) CITY OF MISSOULA 100 HICKORY STREET MISSOULA,MT 59801	81-6001293	GOVERNMENT	10,000	0			CITIES OF OPPORTUNITY
(80) IMPACT COUNTY ECONOMIC DEVELOPMENT FOUNDATION 409 VINE STREET BATESVILLE,AR 72501	71-0637199	501(C)(3)	10,000	0			CITIES CONNECTING CHILDREN TO NATURE
(81) CITY OF BATON ROUGE PARISH OF EAST BATON ROUGE PO BOX 1471 BATON ROUGE,LA 70821	72-6000137	GOVERNMENT	7,500	0			SOUTHERN CITIES ECONOMIC INCLUSION INITIATIVE, STRONG SOUTHERN COMMUNITIES INITIATIVE
(82) THE UNIVERSITY OF TEXAS AT EL PASO 500 UNIVERSITY AVE ROOM 200 EL PASO,TX 79968	74-6000813	501(C)(3)	6,000	0			REENGAGING OPPORTUNITY YOUTH

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
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Additional Data

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Software ID:
Software Version:

Name of the organization
NATIONAL LEAGUE OF CITIES INSTITUTE
INC

Employer identification number
52-6055762

Part I Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e.g., maid, chauffeur, chef)		
1b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☐ Compensation committee ☐ Independent compensation consultant ☐ Form 990 of other organizations ☐ Written employment contract ☐ Compensation survey or study ☐ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes". to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes," on line 5a or 5b, describe in Part III.		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes," on line 6a or 6b, describe in Part III.		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	Yes	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1CLARENCE E ANTHONY EXECUTIVE DIRECTOR, SEC./TREAS.	(i)	71,053	19,722	0	8,528	4,018	103,321	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
2MS STEPHANIE OSBORN TREASURER	(i)	378,947	105,182	0	45,484	21,427	551,040	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
3BROOKS RAINWATER-SR EXEC DIR CITY SOLUTIONS & APPLIED RESEARCH	(i)	130,558	3,100	0	0	19,934	153,592	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
4ROBERT BLAINE SR. EXEC DIRECTOR, IYEF	(i)	201,796	9,500	0	21,148	21,444	253,888	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
5ANDREW MOORE - DIR YOUTH & YOUNG ADULT CONNECTIONS	(i)	66,144	2,395	0	6,854	9,076	84,469	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
6AUDREY HUTCHINSON DIR, EDUCATION & EXPANDED LEARNING	(i)	127,200	4,605	0	13,180	17,455	162,440	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
7SUZANNE PECHILO POLIS DIR, HEALTH AND WELLNESS	(i)	188,181	7,000	0	0	14,939	210,120	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
8HEIDI GOLDBERG - DIR ECONOMIC OPP & FIN. EMPOWERMENT	(i)	0	0	0	0	0	0	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
9TONJA RUCKER DIR, EARLY CHILDHOOD SUCCESS	(i)	158,297	3,179	0	16,148	26,448	204,072	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)	0	0	0	0	0	0	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)	158,411	3,181	0	16,159	17,226	194,977	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)	0	0	0	0	0	0	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)	151,304	3,039	0	13,371	25,445	193,159	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)	0	0	0	0	0	0	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)	155,331	3,120	0	15,845	17,226	191,522	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)	0	0	0	0	0	0	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)	150,810	3,029	0	15,384	11,130	180,353	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)	0	0	0	0	0	0	0
	(ii)	-----	-----	-----	-----	-----	-----	-----
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 3	NLCI DOES NOT DIRECTLY HIRE OR COMPENSATE EMPLOYEES. ALL EMPLOYEES ARE EMPLOYEES OF THE NLC, A RELATED ORGANIZATION THAT IS TAX EXEMPT UNDER IRC SECTION CODE 501(C)(4). THE COST OF NLC'S OFFICERS AND KEY EMPLOYEES ARE ALLOCATED UNDER THE TERMS OF A COST SHARING ARRANGEMENT. THE FOLLOWING IS THE NLC COMPENSATION PROCESS: FOR THE EXECUTIVE DIRECTOR, SEARCH COMMITTEE IS ASSEMBLED AND SALARY DETERMINED BY A BENCH MARKING SURVEY, COMPENSATION REPORTS, AND INPUT FROM THE HUMAN RESOURCE DIRECTOR. ALL OTHER STAFF ARE HIRED THROUGH THE HUMAN RESOURCE DEPARTMENT AS GOVERNED BY THE HUMAN RESOURCE POLICY MANUAL.
PART I, LINE 7	CALENDAR YEAR DISCRETIONARY BONUSES RECEIVED BY CLARENCE E. ANTHONY, BROOKS RAINWATER, ANDREW MOORE, AUDREY HUTCHINSON, SUZANNE PECHILO POLIS, HEIDI GOLDBERG, AND TONJA RUCKER ARE REPORTED IN SCHEDULE J, PART II, COLUMN B(II).

Additional Data

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SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization
NATIONAL LEAGUE OF CITIES INSTITUTE
INC

Employer identification number

52-6055762

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE FEDERAL FORM 990 IS PREPARED BY NLCI'S INDEPENDENT ACCOUNTING FIRM. UPON SUBMISSION OF THE DRAFT FEDERAL FORM 990, IT IS THEN REVIEWED BY NLCI'S SENIOR STAFF. THE DRAFT FEDERAL FORM 990 IS PROVIDED TO THE FULL BOARD OF DIRECTORS FOR REVIEW AND REVISION IF NEEDED PRIOR TO FILING WITH THE INTERNAL REVENUE SERVICE.
FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY IS SIGNED BY EACH MEMBER OF THE BOARD OF DIRECTORS. THE BOARD MEMBERS ARE REQUIRED NOT TO ENGAGE IN ANY ACTIVITY THAT IS CONSIDERED TO CONFLICT WITH THE OPERATIONS OF NLCI.
FORM 990, PART VI, SECTION B, LINE 15A	NLCI DOES NOT DIRECTLY HIRE OR COMPENSATE EMPLOYEES. ALL EMPLOYEES ARE EMPLOYEES OF THE NATIONAL LEAGUE OF CITIES (NLC). THE COST OF NLC'S OFFICERS AND KEY EMPLOYEES ARE ALLOCATED UNDER THE TERMS OF A COST SHARING ARRANGEMENT. THE FOLLOWING IS THE NLC COMPENSATION PROCESS: FOR THE EXECUTIVE DIRECTOR, SEARCH COMMITTEE IS ASSEMBLED AND SALARY DETERMINED BY A BENCH MARKING SURVEY, COMPENSATION REPORTS, AND INPUT FROM THE HUMAN RESOURCE DIRECTOR. ALL OTHER STAFF ARE HIRED THROUGH THE HUMAN RESOURCE DEPARTMENT AS GOVERNED BY THE HUMAN RESOURCE POLICY MANUAL.
FORM 990, PART VI, SECTION C, LINE 19	UPON REQUEST, A COPY OF THE REQUESTED FINANCIAL INFORMATION OR POLICY IS E-MAILED TO THE REQUESTING PARTY.
FORM 990, PART IX, LINE 11G	CONSULTANTS: PROGRAM SERVICE EXPENSES 3,359,808. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 3,359,808. SUBCONTRACTORS: PROGRAM SERVICE EXPENSES 1,570,336. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 1,570,336. PHOTOGRAPHIC SERVICES: PROGRAM SERVICE EXPENSES 6,985. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 6,985. OUTSIDE SERVICES: PROGRAM SERVICE EXPENSES 2,075. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 2,075.
FORM 990, PART XI, LINE 9:	REFUNDED GRANTS 4,390.

Additional Data

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SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
NATIONAL LEAGUE OF CITIES INSTITUTE
INC

Related Organizations and Unrelated Partnerships

- Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

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Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Table with 6 columns: (a) Name, address, and EIN (if applicable) of disregarded entity; (b) Primary activity; (c) Legal domicile (state or foreign country); (d) Total income; (e) End-of-year assets; (f) Direct controlling entity.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

Table with 7 columns: (a) Name, address, and EIN of related organization; (b) Primary activity; (c) Legal domicile (state or foreign country); (d) Exempt Code section; (e) Public charity status (if section 501(c)(3)); (f) Direct controlling entity; (g) Section 512(b)(13) controlled entity? (Yes/No).

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K- 1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?	
								Yes	No
(1)NATIONAL LEAGUE OF CITIES SERVICES INC 660 NORTH CAPITOL STREET NW SUITE 4 WASHINGTON, DC 20001 52-2185034	PAYROLL SERVICES	DE	NATIONAL LEAGUE OF CITIES	C					No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

	Yes	No
1a		No
1b		No
1c		No
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k		No
1l		No
1m		No
1n	Yes	
1o	Yes	
1p		No
1q		No
1r		No
1s		No

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation
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Schedule R (Form 990) 2021

Additional Data

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