

990

Return of Organization Exempt From Income Tax

OMB No. 1545-

0047 2021

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Form 990 Department of the Treasury Internal Revenue Service

For the 2021 calendar year, or tax year beginning 10-01-2021, and ending 09-30-2022

- Check if applicable: Address change, Name change, Initial return, Final return/terminated, Amended return, Application pending

C Name of organization: WORLD RESOURCES INSTITUTE. Doing business as. Number and street (or P.O. box if mail is not delivered to street address): 10 G STREET NE. Room/suite. City or town, state or province, country, and ZIP or foreign postal code: WASHINGTON, DC 20002

D Employer identification number: 52-1257057. E Telephone number: (202) 729-7600. G Gross receipts \$ 306,033,375

F Name and address of principal officer: ANI DASGUPTA, 10 G STREET NE, WASHINGTON, DC 20002

H(a) Is this a group return for subordinates? No. H(b) Are all subordinates included? No. H(c) Group exemption number

I Tax-exempt status: 501(c)(3)

J Website: WWW.WRI.ORG

K Form of organization: Corporation

L Year of formation: 1982. M State of legal domicile: DE

Part I Summary

Table with 3 columns: Description, Prior Year, Current Year. Rows include: 1 Briefly describe the organization's mission... TO CREATE CHANGE THAT IMPROVES PEOPLE'S LIVES AND ENSURES THE NATURAL WORLD CAN THRIVE. 2-7a Activities & Governance. 8-12 Revenue. 13-19 Expenses. 20-22 Net Assets or Fund Balances.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here: Signature of officer ALIK HINCKSON CFO, Type or print name and title. Date: 2023-08-14

Paid Preparer Use Only: Print/Type preparer's name, Preparer's signature, Date, Check if self-employed, PTIN P00847851, Firm's name GRANT THORNTON LLP, Firm's EIN 36-6055558, Firm's address 1000 WILSON BOULEVARD SUITE 1500 ARLINGTON, VA 22209, Phone no. (703) 847-7500

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

WRI IS COMMITTED TO CREATING CHANGE THAT IMPROVES PEOPLE'S LIVES AND ENSURES THE NATURAL WORLD CAN THRIVE. (SEE SCHEDULE O)

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ **52,617,568** including grants of \$ **19,169,589**) (Revenue \$)
FOOD, FOREST, WATER, AND OCEAN PROGRAM - SEE SCHEDULE O

4b (Code:) (Expenses \$ **37,248,701** including grants of \$ **6,833,901**) (Revenue \$)
CLIMATE PROGRAM - SEE SCHEDULE O

4c (Code:) (Expenses \$ **36,226,358** including grants of \$ **14,376,527**) (Revenue \$)
WRI ROSS CENTER FOR SUSTAINABLE CITIES - SEE SCHEDULE O

(Code:) (Expenses \$ **41,627,042** including grants of \$ **13,328,054**) (Revenue \$)

ENERGY: WRI COLLABORATES WITH POLICYMAKERS, CITIES, COMPANIES, UTILITIES, REGULATORS AND DEVELOPMENT INSTITUTIONS TO SECURE A FUTURE IN WHICH PEOPLE EVERYWHERE HAVE ACCESS TO AFFORDABLE, CLEAN AND RELIABLE ENERGY. FOUR CENTERS OF EXCELLENCE - BUSINESS, ECONOMICS, EQUITY AND FINANCE PROVIDE SUPPORT TO OUR PROGRAMS THROUGH CROSS-CUTTING RESEARCH, TECHNICAL GUIDANCE AND STAKEHOLDER ENGAGEMENT. BUSINESS: WRI'S CENTER FOR SUSTAINABLE BUSINESS WORKS TO CHANGE THE APPROACH OF BUSINESS TO MAKE A POSITIVE CONTRIBUTION TO HUMAN WELL-BEING AND THE ENVIRONMENT. OUR WORK CENTERS ON THREE MAIN INITIATIVES: THE SCIENCE BASED TARGETS INITIATIVE DRIVES CORPORATE ACTION THAT ALIGNS WITH PLANETARY BOUNDARIES; WE ENCOURAGE CIRCULAR ECONOMY MODELS TO PROMOTE ALTERNATIVES TO UNCHECKED CONSUMPTION; AND WE SUPPORT POLICY ENGAGEMENT TO SHIFT BUSINESS INFLUENCE ON GOVERNMENT POLICY. WRI ALSO PLAYS A LEADERSHIP ROLE IN TWO MULTI-STAKEHOLDER PARTNERSHIPS: PACE, WHICH SEEKS TO ADVANCE A CIRCULAR ECONOMY, AND P4G, WHICH SUPPORTS SUSTAINABLE DEVELOPMENT THROUGH PUBLIC- PRIVATE PARTNERSHIPS. ECONOMICS: THE ECONOMICS CENTER CONDUCTS ANALYSIS AND MODELING TO IDENTIFY THE OPPORTUNITIES, BENEFITS AND TRADE-OFFS IN ORDER TO IMPROVE ENVIRONMENTAL MANAGEMENT AND ADVANCE CLIMATE ACTION. EQUITY: WRI BELIEVES THAT ENSURING EQUITY FOR PEOPLE MUST BE AT THE HEART OF ANY EFFORT TO DECARBONIZE THE ECONOMY. TO KEEP OUR COMMITMENT TO EQUITY FRONT AND CENTER, THE INSTITUTE LAUNCHED THE CENTER FOR EQUITABLE DEVELOPMENT IN JULY 2021. THE CENTER AIMS TO BUILD A RESILIENT, JUST AND SUSTAINABLE FUTURE BY WORKING WITH GOVERNMENTS, THE PRIVATE SECTOR, CIVIL SOCIETY AND CITIZENS TO ADDRESS ISSUES THAT MATTER MOST TO VULNERABLE COMMUNITIES. THE CENTER ENCOMPASSES AND EXPANDS ON THE WORK PREVIOUSLY HOUSED IN THE GOVERNANCE CENTER, WITH A FOCUS ON SOCIAL AND FINANCIAL EQUITY, POVERTY, ADAPTATION TO CLIMATE CHANGE, ENVIRONMENTAL RIGHTS, POLLUTION AND RESPONSIVE GOVERNMENT. FINANCE: THE FINANCE CENTER PROMOTES THE SHIFT OF GLOBAL FINANCE AND INVESTMENTS AWAY FROM ENVIRONMENTALLY DESTRUCTIVE ACTIVITIES TOWARD SUSTAINABLE DEVELOPMENT. THROUGH OUR DATA-DRIVEN AND ACTIONABLE RESEARCH, WE MOBILIZE COALITIONS TO INFORM FINANCIAL DECISIONS AND INVESTMENT STRATEGIES BY GOVERNMENTS, PRIVATE SECTOR INVESTORS, BANKS AND MULTILATERAL INSTITUTIONS. PROGRAM DESCRIPTION GRANTS EXPENSES BUSINESS CENTER \$ 5,487,509 \$ 10,057,706 SPECIAL PROJECTS \$ 5,515,676 \$ 15,055,353 ENERGY \$ 1,222,314 \$ 6,368,217 EQUITY CENTER \$ 910,033 \$ 6,344,175 FINANCE CENTER \$ 59,208 \$ 2,854,629 ECONOMICS CENTER \$ 133,314 \$ 946,962

4d Other program services (Describe in Schedule O.)
(Expenses \$ **41,627,042** including grants of \$ **13,328,054**) (Revenue \$)

4e **Total program service expenses** **167,719,669**

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 1 through 21, with sub-questions 11a-e and 12a-b. Questions cover topics like organizational type, lobbying, donor funds, and fundraising activities.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 22 through 38 regarding tax-exempt bond issues, excess benefit transactions, and other IRS filings.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V [checked]

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and gaming winnings.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with 17 main rows (2a-17) and sub-rows (a-e). Columns include question text, response boxes (e.g., 2a, 2b, 740), and Yes/No/Amount columns. Questions cover topics like federal employment tax returns, unrelated business gross income, foreign accounts, and charitable contributions.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

Table with 3 main columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year... 1b Enter the number of voting members included in line 1a... 2 Did any officer, director, trustee, or key employee have a family relationship... 3 Did the organization delegate control over management duties... 4 Did the organization make any significant changes to its governing documents... 5 Did the organization become aware during the year of a significant diversion of assets... 6 Did the organization have members or stockholders... 7a Did the organization have members, stockholders, or other persons who had the power to elect... 7b Are any governance decisions reserved to members, stockholders, or persons other than the governing body... 8 Did the organization contemporaneously document the meetings held or written actions... 8a The governing body? 8b Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address?

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 main columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11b Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official 15b Other officers or key employees of the organization 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed: AL, AR, CA, FL, GA, HI, IL, KS, KY, MD, MA, MI, MN, MS, NH, NJ, NM, NY, NC, ND, OR, PA, RI, SC, TN, UT, VA, WV, WI
18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request [] Other (explain in Schedule O)
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records: ALIK HINCKSON 10 G STREET NE WASHINGTON, DC 20002 (202) 729-7600

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JAMES A HARMON DIRECTOR	1.00 0.00	X		X				0	0	0
(2) DAVID BLOOD CO-CHAIR	1.00 0.00	X		X				0	0	0
(3) PAMELA FLAHERTY VICE-CHAIR	1.00 0.00	X		X				0	0	0
(4) DR SUSAN TIERNEY VICE-CHAIR/DIRECTOR	1.00 0.00	X		X				0	0	0
(5) JOAQUIM LEVY DIRECTOR	1.00 0.00	X						0	0	0
(6) MICHAEL POLSKY DIRECTOR	1.00 0.00	X						0	0	0
(7) STEPHEN M ROSS DIRECTOR - TO 04/2022	1.00 0.00	X						0	0	0
(8) FELIPE CALDERON DIRECTOR - TO 04/2022	1.00 0.00	X						0	0	0
(9) ROGER W SANT DIRECTOR	1.00 0.00	X						0	0	0
(10) TAMARA ARNOLD DIRECTOR - TO 05/2022	1.00 0.00	X						0	0	0
(11) CAIO KOCH-WESER DIRECTOR - TO 04/2022	1.00 0.00	X						0	0	0
(12) JENNIFER SCULLY DIRECTOR	1.00 0.00	X						0	0	0
(13) WILLIAM CHEN DIRECTOR	1.00 0.00	X						0	0	0
(14) NADER MOUSAVIZADEH DIRECTOR	1.00 0.00	X						0	0	0
(15) DANIEL WEISS DIRECTOR	1.00 0.00	X						0	0	0
(16) KATHLEEN MCLAUGHLIN DIRECTOR	1.00 0.00	X						0	0	0
(17) LAWRENCE JONES DIRECTOR	1.00 0.00	X						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) FRANCES G BEINECKE DIRECTOR	1.00 0.00	X						0	0	0
(19) ROBIN CHASE DIRECTOR - TO 04/2022	1.00 0.00	X						0	0	0
(20) STEPHEN BRENNINKMEIJER DIRECTOR	1.00 0.00	X						0	0	0
(21) AFSANEH BESCHLOSS DIRECTOR	1.00 0.00	X						0	0	0
(22) JAMSHYD N GODREJ DIRECTOR	1.00 0.00	X						0	0	0
(23) CARLOS LOPES DIRECTOR	1.00 0.00	X						0	0	0
(24) JESPER BRODIN DIRECTOR	1.00 0.00	X						0	0	0
(25) MARI PANGESTU DIRECTOR	1.00 0.00	X						0	0	0
(26) FRANNIE LEAUTIER DIRECTOR - FROM 01/2022	1.00 0.00	X						0	0	0
(27) MICHAEL MIEBACH DIRECTOR - FROM 01/2022	1.00 0.00	X						0	0	0
(28) GLORIA WALTON DIRECTOR - FROM 01/2022	1.00 0.00	X						0	0	0
(29) ANIRUDDHA DASGUPTA PRESIDENT & CEO	40.00 0.00			X				250,687	0	19,969
(30) JOCELYN STARZAK GENERAL COUNSEL & SECRETARY	40.00 0.00			X				218,901	0	19,797
(31) TRACEY PATILLO CHIEF FINANCIAL OFFICER - TO 3/2022	40.00 0.00			X				195,143	0	13,997
(32) DONALD SPENCER ACTING CFO - FROM 03/2022 TO 10/2022	40.00 0.00			X				152,889	0	16,098
(33) CRAIG HANSON DIR FFW AND OCEAN	40.00 0.00			X				245,535	0	29,204
(34) DANIEL LASHOF DIRECTOR, US CLIMATE	40.00 0.00			X				224,631	0	16,267
(35) ELIZABETH COOK VP, INSTITUTIONAL STRATEGY/DE	40.00 0.00			X				269,361	0	27,189
(36) IAN DE CRUZ - DIR OF P'SHIPS, INNOVATION & INVESTMENT	40.00 0.00			X				200,459	0	30,112
(37) JANET RANGANATHAN VP, RESEARCH DATA INNOVATION	40.00 0.00			X				262,894	0	21,732
(38) JENNIFER LAYKE GLOBAL DIRECTOR, ENERGY	40.00 0.00			X				215,831	0	30,120
(39) PABLO VIEIRA - GLOBAL DIRECTOR, NDC PARTNERSHIP	40.00 0.00			X				215,424	0	26,020
(40) PANKAJ BHATIA DEPUTY DIR., CLIMATE PROGRAM	40.00 0.00			X				219,810	0	23,729
(41) PETER VEIT DIR. LAND & RESOURCE RIGHTS	40.00 0.00			X				194,749	0	20,668
(42) REBECCA MARSHALL CHIEF OF STAFF - TO 05/2022	40.00 0.00			X				212,991	0	16,333
(43) RENUKA IYER CHIEF HUMAN RESOURCES OFFICER	40.00 0.00			X				206,143	0	22,994
(44) ROBERT BRADLEY-DIR KNOWLEDGE RESOURCE NDC P'SHIP SUPP-TO 07/2022	40.00 0.00			X				198,933	0	17,596
(45) LAWRENCE MACDONALD VP COMMUNICATION - TO 07/2022	40.00 0.00			X				241,192	0	31,118
(46) HELEN MOUNTFORD - VP CLIMATE & ECONOMICS - TO 01/2022	40.00 0.00			X				251,856	0	33,181
(47) CHRISTINA DECONCINI DIR., GOVERNMENT AFFAIRS	40.00 0.00				X			193,973	0	15,846
(48) JAHAN CHOWDHURY - DIR COUNTRY ENG. NDC P'SHIP UNIT - TO 01/2022	40.00 0.00				X			182,720	0	23,192
(49) KEVIN MOSS DIR. BUSINESS CENTER	40.00 0.00				X			186,529	0	29,931
(50) SCOTT HONSE GLOBAL I.T. DIRECTOR, OPERATIONS	40.00 0.00				X			185,277	0	23,899
(51) WALTER VERGARA SENIOR FELLOW	40.00 0.00				X			196,174	0	15,055
(52) ANDREW STEER - FORMER PRESIDENT & CEO - FROM 04/2021	0.00 0.00					X		231,675	0	16,681
(53) STEVEN BARKER FORMER VP, CFO & COO - FROM 04/2021	0.00 0.00					X		141,920	0	19,326
(54) MANISH BAPNA - FORMER PRESIDENT & CEO - FROM 08/2021	0.00 0.00					X		263,515	0	26,951
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								5,559,212	0	587,005

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **▶ 155**

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
RICOH USA INC 300 EAGLEVIEW BLVD SUITE 200 EXTON, PA 19341	IT SUPPORT	1,157,845
SIMBIOTICA (VIZZUALITY) CALLE ELOY GONZALO 27 MADRID 28010 SP	CONSULTING	1,085,397
BLUE RASTER LLC 2200 WILSON BLVD SUITE 400 ARLINGTON, VA 22201	CONSULTING	681,223
KNOWLEDGE SRL VIA SAN GIOVANNI BATTISTA 2 OLGIATE OLONA VA 21057 IT	CONSULTING	633,000
AMAZON WEB SERVICES INC PO BOX 84023 SEATTLE, WA 98142	IT SUPPORT	540,362

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **▶ 85**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and Other Amt Similar Amounts				
1a Federated campaigns		1a		
b Membership dues		1b		
c Fundraising events		1c		
d Related organizations		1d		
e Government grants (contributions)		1e	8,955,726	
f All other contributions, gifts, grants, and similar amounts not included above		1f	189,486,351	
g Noncash contributions included in lines 1a - 1f:\$		1g		
h Total. Add lines 1a-1f				198,442,077

Program Service Revenue		Business Code			
2a					
b					
c					
d					
e					
f All other program service revenue					
g Total. Add lines 2a-2f.					

3 Investment income (including dividends, interest, and other similar amounts)			2,535,251			2,535,251
4 Income from investment of tax-exempt bond proceeds						
5 Royalties			109			109
6a Gross rents	(i) Real	(ii) Personal				
b Less: rental expenses	6b					
c Rental income or (loss)	6c					
d Net rental income or (loss)						
7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other	111,753,345			
b Less: cost or other basis and sales expenses	7b		112,064,981			
c Gain or (loss)	7c		-311,636			
d Net gain or (loss)			-311,636			-311,636
8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	8a					
b Less: direct expenses	8b					
c Net income or (loss) from fundraising events						
9a Gross income from gaming activities. See Part IV, line 19	9a					
b Less: direct expenses	9b					
c Net income or (loss) from gaming activities						
10a Gross sales of inventory, less returns and allowances	10a					
b Less: cost of goods sold	10b					
c Net income or (loss) from sales of inventory						
Miscellaneous Revenue	Business Code					
11a OTHER REVENUE	900099		63,980			63,980
b CREDIT CARD REBATES	900099		5,464			5,464
c FOREIGN REALIZED LOSS	900099		-6,766,851			-6,766,851
d All other revenue						
e Total. Add lines 11a-11d			-6,697,407			
12 Total revenue. See instructions			193,968,394	0	0	-4,473,683

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Table with 5 columns: (A) Total expenses, (B) Program service expenses, (C) Management and general expenses, (D) Fundraising expenses. Rows include categories like Grants, Compensation, Payroll taxes, Advertising, and Total functional expenses.

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
Assets	1 Cash-non-interest-bearing	616	1	617
	2 Savings and temporary cash investments	91,547,871	2	86,937,565
	3 Pledges and grants receivable, net	175,744,844	3	178,497,280
	4 Accounts receivable, net		4	
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	3,446,674	9	3,537,164
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 20,428,339		
	b Less: accumulated depreciation	10b 15,946,875	4,845,594	10c 4,481,464
	11 Investments—publicly traded securities	106,261,476	11	95,847,636
	12 Investments—other securities. See Part IV, line 11	3,785,006	12	4,333,785
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	33,693,485	15	54,079,992
16 Total assets: Add lines 1 through 15 (must equal line 33)	419,325,566	16	427,715,503	
Liabilities	17 Accounts payable and accrued expenses	12,591,936	17	15,891,651
	18 Grants payable		18	
	19 Deferred revenue	401,433	19	1,097,982
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D	33,374	21	1,774
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	3,453,060	25	3,045,315
	26 Total liabilities. Add lines 17 through 25	16,479,803	26	20,036,722
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	21,396,895	27	30,133,813
	28 Net assets with donor restrictions	381,448,868	28	377,544,968
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	402,845,763	32	407,678,781
33 Total liabilities and net assets/fund balances	419,325,566	33	427,715,503	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	193,968,394
2	Total expenses (must equal Part IX, column (A), line 25)	2	183,476,237
3	Revenue less expenses. Subtract line 2 from line 1	3	10,492,157
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	402,845,763
5	Net unrealized gains (losses) on investments	5	-9,482,985
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	3,823,846
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	10	407,678,781

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	Yes	

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
 Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number
52-1257057

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations _____
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Table with 7 columns: (a) 2017, (b) 2018, (c) 2019, (d) 2020, (e) 2021, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Tax revenues levied for the organization's benefit; 3 The value of services or facilities furnished by a governmental unit; 4 Total; 5 The portion of total contributions by each person; 6 Public support.

Section B. Total Support

Table with 7 columns: (a) 2017, (b) 2018, (c) 2019, (d) 2020, (e) 2021, (f) Total. Rows include: 7 Amounts from line 4; 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources; 9 Net income from unrelated business activities; 10 Other income; 11 Total support.

12 Gross receipts from related activities, etc. (see instructions)
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

Section C. Computation of Public Support Percentage

Table with 3 columns: Line number, Description, and Percentage. Rows include: 14 Public support percentage for 2021; 15 Public support percentage for 2020; 16a 33 1/3% support test—2021; b 33 1/3% support test—2020; 17a 10%-facts-and-circumstances test—2021; b 10%-facts-and-circumstances test—2020; 18 Private foundation.

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2021 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2020 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990) .		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

(A) Prior Year

(B) Current Year
(optional)

1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

Section B - Minimum Asset Amount

(A) Prior Year

(B) Current Year
(optional)

1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):			
2 Acquisition indebtedness applicable to non-exempt use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

Current Year

1 Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2 Enter 85% of line 1	2	
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4 Enter greater of line 2 or line 3	4	
5 Income tax imposed in prior year	5	
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

- 7** Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

(continued)

Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6 Other distributions (describe in Part VI). See instructions	6	
7 Total annual distributions. Add lines 1 through 6.	7	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	8	
9 Distributable amount for 2021 from Section C, line 6	9	
10 Line 8 amount divided by Line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required-- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2021:			
a From 2016.			
b From 2017.			
c From 2018.			
d From 2019.			
e From 2020.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017.			
b Excess from 2018.			
c Excess from 2019.			
d Excess from 2020.			
e Excess from 2021.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME:	OTHER REVENUE - 2017 AMOUNT: \$ -63,613. 2018 AMOUNT: \$ -515,522. 2019 AMOUNT: \$ -179,521. 2020 AMOUNT: \$ -1,418,130. 2021 AMOUNT: \$ -6,697,407.

Additional Data

Return to Form

Software ID:

Software Version:

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization WORLD RESOURCES INSTITUTE	Employer identification number 52-1257057
---	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."
- Political campaign activity expenditures. See instructions ▶ \$ _____
- Volunteer hours for political campaign activities. See instructions

Part I-B Complete if the organization is exempt under section 501(c)(3).

- Enter the amount of any excise tax incurred by the organization under section 4955 \$ _____
- Enter the amount of any excise tax incurred by organization managers under section 4955 \$ _____
- If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities \$ _____
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b..... \$ _____
- Did the filing organization file **Form 1120-POL** for this year? Yes No
- Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)	0	0
b Total lobbying expenditures to influence a legislative body (direct lobbying)	439,293	0
c Total lobbying expenditures (add lines 1a and 1b)	439,293	0
d Other exempt purpose expenditures	181,401,473	0
e Total exempt purpose expenditures (add lines 1c and 1d)	181,840,766	0
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000	0
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
Not over \$500,000	20% of the amount on line 1e.	
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	
Over \$17,000,000	\$1,000,000.	
g Grassroots nontaxable amount (enter 25% of line 1f)	250,000	0
h Subtract line 1g from line 1a. If zero or less, enter -0-	0	0
i Subtract line 1f from line 1c. If zero or less, enter -0-	0	0
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	43,041	51,085	353,522	439,293	886,941
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total. Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures. See Instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
SCHEDULE C, PART II-A, LINE 1B:	DIRECT CONTACT WRI WORKS WITH CONGRESS TO INFORM LEGISLATION ON CLIMATE CHANGE AND ENERGY ISSUES. WE ARE ASKED TO REVIEW LEGISLATIVE TEXT BY CONGRESSIONAL STAFF. WRI ALSO WORKS WITH INDEPENDENT CONTRACTORS TO ENGAGE IN LOBBYING ACTIVITIES TO ELECTRIFY THE UNITED STATES' FLEET OF SCHOOL BUSES, TO ADVANCE WRI'S ELECTRIC SCHOOL BUS POLICY GOALS, AND TO SUPPORT THE MANUFACTURING AND DEPLOYMENT OF ELECTRIC SCHOOL BUSES. THE INDEPENDENT CONTRACTORS WORK WITH RELEVANT FEDERAL EXECUTIVE BRANCH OFFICES AND MAJOR TRADE ASSOCIATIONS TO SUPPORT AND IMPROVE THE IMPLEMENTATION AND RULE MAKING RELEVANT TO THE DEPLOYMENT OF ELECTRIC SCHOOL BUSES. NUMO ENGAGES WITH AND IS ASKED TO REVIEW LEGISLATION BY FEDERAL CONGRESSIONAL STAFF AND STATE LEGISLATORS AND WORKS TO ADVANCE SUSTAINABLE, EQUITABLE AND ACCESSIBLE TRANSPORTATION SYSTEMS IN THE US AND IN COMMUNITY-CENTERED INFRASTRUCTURE INVESTMENTS.

Additional Data

Return to Form

Software ID:

Software Version:

SCHEDULE D
(Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

2021

Open to Public Inspection

▶ **Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**

▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Yes No
- 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Yes No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply).
 Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area
 Protection of natural habitat Preservation of a certified historic structure
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

- 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____
- 4 Number of states where property subject to conservation easement is located ▶ _____
- 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes No
- 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
▶ _____
- 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
▶ \$ _____
- 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? Yes No
- 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

- 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.
- b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
- (i) Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____
- (ii) Assets included in Form 990, Part X ▶ \$ _____
- 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:
- a Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____
- b Assets included in Form 990, Part X ▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . **Yes** **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|--|-----------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	36,994,520	31,741,079	30,590,111	30,764,114	30,300,622
b Contributions		50,000			
c Net investment earnings, gains, and losses	-5,297,998	6,944,919	2,899,718	1,563,194	2,220,179
d Grants or scholarships					
e Other expenditures for facilities and programs	1,730,032	1,741,478	1,748,750	1,737,197	1,756,687
f Administrative expenses					
g End of year balance	29,966,490	36,994,520	31,741,079	30,590,111	30,764,114

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a** Board designated or quasi-endowment ▶ 11.760 %
 - b** Permanent endowment ▶ 83.930 %
 - c** Term endowment ▶ 4.310 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

- (i)** Unrelated organizations
- (ii)** Related organizations

	Yes	No
3a(i)		No
3a(ii)		No
3b		

b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		6,225,462	3,681,937	2,543,525
d Equipment		11,902,493	10,208,307	1,694,186
e Other		2,300,384	2,056,631	243,753
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				4,481,464

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments - Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) INTERCOMPANY RECEIVABLE	47,797,418
(2) DERIVATIVE ASSETS	6,282,574
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	54,079,992

Part X Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	3,045,315

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART IV, LINE 2B:	ESCROW OR CUSTODIAL ACCOUNT LIABILITY WORLD RESOURCES INSTITUTE ("WRI OR "THE INSTITUTE") HOLDS MONEY WHICH IT RECEIVES ON BEHALF OF ANOTHER TAX-EXEMPT ORGANIZATION. THE CUSTODIAL MONIES ARE SPENT FOR THE SOLE PURPOSE OF PROVIDING SCHOLARSHIPS.
PART V, LINE 4:	INTENDED USE OF ENDOWMENT FUNDS PROCEEDS FROM THE ENDOWMENTS ARE TO BE USED TO FUND OPERATIONS. THE ORGANIZATION HAS THREE ENDOWMENTS. THE LARGEST IS \$25,000,000 FROM THE MACARTHUR FOUNDATION. THE SMALLER ENDOWMENTS FUND VARIOUS PROGRAMS AT THE ORGANIZATION.
PART X, LINE 2:	FIN 48 (ASC 740) FOOTNOTE THE INSTITUTE FOLLOWS THE ACCOUNTING GUIDANCE THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS TAKEN IN A TAX RETURN, INCLUDING ISSUES RELATING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT. THIS GUIDANCE PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN ONLY BE RECOGNIZED IN THE FINANCIAL STATEMENTS IF THE POSITION IS MORE LIKELY THAN NOT TO BE SUSTAINED IF THE POSITION WERE TO BE CHALLENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX POSITION IS BASED SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOUT REGARD TO THE LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED.

Additional Data

[Return to Form](#)

Software ID:
Software Version:

2021

Open to Public Inspection

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants or other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) CENTRAL AMERICA AND THE CARIBBEAN	0	0	GRANTMAKING		428,116
(2) EAST ASIA AND THE PACIFIC	2	299	GRANTMAKING		11,297,612
(3) EUROPE (INCLUDING ICELAND & GREENLAND)	2	132	GRANTMAKING		10,196,094
(4) MIDDLE EAST AND NORTH AFRICA	0	0	GRANTMAKING		454,942
(5) NORTH AMERICA	1	89	GRANTMAKING		4,376,097
(6) RUSSIA AND NEIGHBORING STATES	0	0	GRANTMAKING		215,629
(7) SOUTH AMERICA	2	99	GRANTMAKING		5,189,227
(8) SOUTH ASIA	2	358	GRANTMAKING		5,194,103
(9) SUB-SAHARAN AFRICA	3	85	GRANTMAKING		3,494,271
(10)					
(11)					
(12)					
(13)					
(14)					
(15)					
(16)					
(17)					
3a Sub-total	9	977			37,351,820
b Total from continuation sheets to Part I	3	85			3,494,271
c Totals (add lines 3a and 3b)	12	1,062			40,846,091

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Description of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)		CENTRAL AMERICA AND THE CARIBBEAN	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	18,204,000	FF OR WIRE			0
(2)		CENTRAL AMERICA AND THE CARIBBEAN	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	60,000,000	FF OR WIRE			0
(3)		CENTRAL AMERICA AND THE CARIBBEAN	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	45,623,000	FF OR WIRE			0
(4)		CENTRAL AMERICA AND THE CARIBBEAN	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	54,467,000	FF OR WIRE			0
(5)		CENTRAL AMERICA AND THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	11,000,000	FF OR WIRE			0
(6)		CENTRAL AMERICA AND THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	19,705,000	FF OR WIRE			0
(7)		CENTRAL AMERICA AND THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	54,000,000	FF OR WIRE			0
(8)		CENTRAL AMERICA AND THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	150,000,000	FF OR WIRE			0
(9)		CENTRAL AMERICA AND THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	15,117,000	FF OR WIRE			0
(10)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	14,465,000	FF OR WIRE			0
(11)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	191,310,000	FF OR WIRE			0
(12)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	68,430,000	FF OR WIRE			0
(13)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	59,694,000	FF OR WIRE			0
(14)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	90,864,000	FF OR WIRE			0
(15)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	14,465,000	FF OR WIRE			0
(16)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	77,674,000	FF OR WIRE			0
(17)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	82,900,000	FF OR WIRE			0
(18)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	95,822,000	FF OR WIRE			0
(19)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	50,945,000	FF OR WIRE			0
(20)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	89,016,000	FF OR WIRE			0
(21)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	40,296,000	FF OR WIRE			0
(22)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	78,314,000	FF OR WIRE			0
(23)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	62,179,000	FF OR WIRE			0
(24)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	337,146,000	FF OR WIRE			0
(25)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	100,050,000	FF OR WIRE			0
(26)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	121,233,000	FF OR WIRE			0
(27)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	14,465,000	FF OR WIRE			0
(28)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	79,858,000	FF OR WIRE			0
(29)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	62,233,000	FF OR WIRE			0
(30)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	22,533,000	FF OR WIRE			0
(31)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	74,252,000	FF OR WIRE			0
(32)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	33,919,000	FF OR WIRE			0
(33)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	32,495,000	FF OR WIRE			0
(34)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	35,560,000	FF OR WIRE			0
(35)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	90,588,000	FF OR WIRE			0
(36)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	126,514,000	FF OR WIRE			0
(37)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	35,560,000	FF OR WIRE			0
(38)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	47,863,000	FF OR WIRE			0
(39)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	54,933,000	FF OR WIRE			0
(40)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	139,902,000	FF OR WIRE			0
(41)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	225,499,000	FF OR WIRE			0
(42)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	133,369,000	FF OR WIRE			0
(43)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	16,972,000	FF OR WIRE			0
(44)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	181,804,000	FF OR WIRE			0
(45)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	197,168,000	FF OR WIRE			0
(46)		EAST ASIA AND THE PACIFIC	DEVELOPMENT	891,308,000	FF OR WIRE			0
(47)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	14,148,000	FF OR WIRE			0
(48)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	22,353,000	FF OR WIRE			0
(49)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	53,907,000	FF OR WIRE			0
(50)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	753,355,000	FF OR WIRE			0
(51)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	16,688,000	FF OR WIRE			0
(52)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	14,410,000	FF OR WIRE			0
(53)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	38,896,000	FF OR WIRE			0
(54)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	14,117,000	FF OR WIRE			0
(55)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	30,582,000	FF OR WIRE			0
(56)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	415,826,000	FF OR WIRE			0
(57)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	22,275,000	FF OR WIRE			0
(58)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	18,563,000	FF OR WIRE			0
(59)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	9,556,000	FF OR WIRE			0
(60)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	14,925,000	FF OR WIRE			0
(61)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	15,695,000	FF OR WIRE			0
(62)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	49,702,000	FF OR WIRE			0
(63)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	73,411,000	FF OR WIRE			0
(64)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	36,756,000	FF OR WIRE			0
(65)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	60,000,000	FF OR WIRE			0
(66)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	22,421,000	FF OR WIRE			0
(67)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	1,100,991,000	FF OR WIRE			0
(68)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	10,000,000	FF OR WIRE			0
(69)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	58,000,000	FF OR WIRE			0
(70)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	12,556,000	FF OR WIRE			0
(71)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	1,174,963,000	FF OR WIRE			0
(72)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	41,085,000	FF OR WIRE			0
(73)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	31,117,000	FF OR WIRE			0
(74)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	39,679,000	FF OR WIRE			0
(75)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	57,323,000	FF OR WIRE			0
(76)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	20,000,000	FF OR WIRE			0
(77)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	60,570,000	FF OR WIRE			0
(78)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	41,988,000	FF OR WIRE			0
(79)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	16,388,000	FF OR WIRE			0
(80)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	35,960,000	FF OR WIRE			0
(81)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	1,840,580,000	FF OR WIRE			0
(82)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	211,702,000	FF OR WIRE			0
(83)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	29,583,000	FF OR WIRE			0
(84)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	108,900,000	FF OR WIRE			0
(85)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	101,036,000	FF OR WIRE			0
(86)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	54,065,000	FF OR WIRE			0
(87)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	57,500,000	FF OR WIRE			0
(88)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	391,555,000	FF OR WIRE			0
(89)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	105,004,000	FF OR WIRE			0
(90)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	23,000,000	FF OR WIRE			0
(91)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	189,965,000	FF OR WIRE			0
(92)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	60,188,000	FF OR WIRE			0
(93)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	88,500,000	FF OR WIRE			0
(94)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	60,188,000	FF OR WIRE			0
(95)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	234,988,000	FF OR WIRE			0
(96)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROMOTE ENVIRONMENTAL SUSTAINABLE TRANSPORT SOLUTIONS	126,872,000	FF OR WIRE			0
(97)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	124,316,000	FF OR WIRE			0
(98)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	285,895,000	FF OR WIRE			0
(99)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	55,659,000	FF OR WIRE			0
(100)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	14,030,000	FF OR WIRE			0
(101)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	77,760,000	FF OR WIRE			0
(102)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	49,632,000	FF OR WIRE			0
(103)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	103,104,000	FF OR WIRE			0
(104)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	50,116,000	FF OR WIRE			0
(105)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	30,000,000	FF OR WIRE			0
(106)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	60,400,000	FF OR WIRE			0
(107)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	11,564,000	FF OR WIRE			0
(108)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	119,094,000	FF OR WIRE			0
(109)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	212,365,000	FF OR WIRE			0
(110)		EUROPE (INCLUDING ICELAND & GREENLAND)	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	126,120,000	FF OR WIRE			0
(111)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	120,000,000	FF OR WIRE			0
(112)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	32,400,000	FF OR WIRE			0
(113)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	70,000,000	FF OR WIRE			0
(114)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	21,355,000	FF OR WIRE			0
(115)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	49,301,000	FF OR WIRE			0
(116)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	284,565,000	FF OR WIRE			0
(117)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	192,479,000	FF OR WIRE			0
(118)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	2,248,219,000	FF OR WIRE			0
(119)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	273,406,000	FF OR WIRE			0
(120)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	99,392,000	FF OR WIRE			0
(121)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	137,374,000	FF OR WIRE			0
(122)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	54,992,000	FF OR WIRE			0
(123)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	600,514,000	FF OR WIRE			0
(124)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	183,993,000	FF OR WIRE			0
(125)		EUROPE (INCLUDING ICELAND & GREENLAND)	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	138,508,000	FF OR WIRE			0
(126)		EUROPE (INCLUDING ICELAND & GREENLAND)	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	100,000,000	FF OR WIRE			0
(127)		EUROPE (INCLUDING ICELAND & GREENLAND)	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	62,414,000	FF OR WIRE			0
(128)		EUROPE (INCLUDING ICELAND & GREENLAND)	SUPPORT ENVIRONMENTAL AND SOCIALLY EQUITABLE DECISIONS	59,208,000	FF OR WIRE			0
(129)		EUROPE (INCLUDING ICELAND & GREENLAND)						

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* Yes No

Additional Data

Software ID:

Software Version:

Department of the Treasury Internal Revenue Service
Name of the organization: WORLD RESOURCES INSTITUTE
Employer identification number: 52-1257057

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

Table with 8 columns: (a) Name and address of organization or government, (b) EIN, (c) IRC section (if applicable), (d) Amount of cash grant, (e) Amount of non-cash assistance, (f) Method of valuation (book, FMV, appraisal, other), (g) Description of non-cash assistance, (h) Purpose of grant or assistance. Rows include organizations like AFRICA MINIGRID DEVELOPER ASSOCIATION, ALLOTROPE PARTNERS LLC, AMERICAN LUNG ASSOCIATION, etc.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	PROCEDURE FOR MONITORING USE OF GRANTS MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS, AND RANDOM SUBRECIPIENT SITE VISITS TO REVIEW FINANCIAL & PROJECT RECORDS AND OBSERVE OPERATIONS. WHERE APPLICABLE, THE ORGANIZATION REQUIRES SUBRECIPIENT AUDITS IN ACCORDANCE WITH UNIFORM GUIDANCE, SUBPART F. ALL OF THE ORGANIZATION'S SUBGRANTS ARE MADE TO FURTHER ITS TAX-EXEMPT PURPOSE AND MISSION.

Additional Data

Return to Form

Software ID:

Software Version:

Schedule J
(Form 990)

Compensation Information

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
- ▶ **Attach to Form 990.**
- ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

2021

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|---|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
 - b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
 - c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2		
4a		No
4b		No
4c		No
5a		No
5b		No
6a		No
6b		No
7	Yes	
8		No
9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 ELIZABETH COOK VP, INSTITUTIONAL STRATEGY/DE	(i)	261,039	6,000	2,322	21,350	5,839	296,550	0
	(ii)	0	0	0	0	0	0	0
2 MANISH BAPNA - FORMER PRESIDENT & CEO - FROM 08/2021	(i)	257,607	5,000	908	21,078	5,873	290,466	0
	(ii)	0	0	0	0	0	0	0
3 HELEN MOUNTFORD - VP CLIMATE & ECONOMICS - TO 01/2022	(i)	243,614	7,000	1,242	20,503	12,678	285,037	0
	(ii)	0	0	0	0	0	0	0
4 JANET RANGANATHAN VP, RESEARCH DATA INNOVATION	(i)	256,572	4,000	2,322	20,615	1,117	284,626	0
	(ii)	0	0	0	0	0	0	0
5 CRAIG HANSON DIR FFW AND OCEAN	(i)	237,327	7,000	1,208	19,743	9,461	274,739	0
	(ii)	0	0	0	0	0	0	0
6 LAWRENCE MACDONALD VP COMMUNICATION - TO 07/2022	(i)	234,552	0	6,640	19,679	11,439	272,310	0
	(ii)	0	0	0	0	0	0	0
7 ANIRUDDHA DASGUPTA PRESIDENT & CEO	(i)	249,615	0	1,072	19,969	0	270,656	0
	(ii)	0	0	0	0	0	0	0
8 ANDREW STEER - FORMER PRESIDENT & CEO - FROM 04/2021	(i)	228,510	0	3,165	16,681	0	248,356	0
	(ii)	0	0	0	0	0	0	0
9 JENNIFER LAYKE GLOBAL DIRECTOR, ENERGY	(i)	210,749	4,000	1,082	17,842	12,278	245,951	0
	(ii)	0	0	0	0	0	0	0
10 PANKAJ BHATIA DEPUTY DIR., CLIMATE PROGRAM	(i)	217,782	0	2,028	17,890	5,839	243,539	0
	(ii)	0	0	0	0	0	0	0
11 PABLO VIEIRA - GLOBAL DIRECTOR, NDC PARTNERSHIP	(i)	210,732	4,000	692	17,537	8,483	241,444	0
	(ii)	0	0	0	0	0	0	0
12 DANIEL LASHOF DIRECTOR, US CLIMATE	(i)	217,592	4,000	3,039	14,342	1,925	240,898	0
	(ii)	0	0	0	0	0	0	0
13 JOCELYN STARZAK GENERAL COUNSEL & SECRETARY	(i)	214,845	3,000	1,056	15,511	4,286	238,698	0
	(ii)	0	0	0	0	0	0	0
14 IAN DE CRUZ - DIR OF P'SHIPS, INNOVATION & INVESTMENT	(i)	199,790	0	669	17,030	13,082	230,571	0
	(ii)	0	0	0	0	0	0	0
15 REBECCA MARSHALL CHIEF OF STAFF - TO 05/2022	(i)	204,165	7,000	1,826	16,333	0	229,324	0
	(ii)	0	0	0	0	0	0	0
16 RENUKA IYER CHIEF HUMAN RESOURCES OFFICER	(i)	200,497	5,000	646	16,555	6,439	229,137	0
	(ii)	0	0	0	0	0	0	0
17 ROBERT BRADLEY-DIR KNOWLEDGE RESOURCE NDC P'SHIP SUPP-TO 07/2022	(i)	193,963	4,000	970	15,671	1,925	216,529	0
	(ii)	0	0	0	0	0	0	0
18 KEVIN MOSS DIR. BUSINESS CENTER	(i)	184,760	0	1,769	15,903	14,028	216,460	0
	(ii)	0	0	0	0	0	0	0
19 PETER VEIT DIR. LAND & RESOURCE RIGHTS	(i)	187,812	2,000	4,937	15,443	5,225	215,417	0
	(ii)	0	0	0	0	0	0	0
20 WALTER VERGARA SENIOR FELLOW	(i)	188,190	0	7,984	15,055	0	211,229	0
	(ii)	0	0	0	0	0	0	0

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
21 CHRISTINA DECONCINI DIR., GOVERNMENT AFFAIRS	(i)	190,281	2,000	1,692	15,269	577	209,819	0
	(ii)	0	0	0	0	- 0	- 0	0
22 SCOTT HONSE GLOBAL I.T. DIRECTOR, OPERATIONS	(i)	184,358	0	919	15,426	8,473	209,176	0
	(ii)	0	0	0	0	- 0	- 0	0
23 TRACEY PATILLO CHIEF FINANCIAL OFFICER - TO 3/2022	(i)	191,214	3,000	929	9,772	4,225	209,140	0
	(ii)	0	0	0	0	- 0	- 0	0
24 JAHAN CHOWDHURY - DIR COUNTRY ENG. NDC P'SHIP UNIT - TO 01/2022	(i)	176,128	6,000	592	14,764	8,428	205,912	0
	(ii)	0	0	0	0	- 0	- 0	0
25 DONALD SPENCER ACTING CFO - FROM 03/2022 TO 10/2022	(i)	152,421	0	468	12,483	3,615	168,987	0
	(ii)	0	0	0	0	- 0	- 0	0
26 STEVEN BARKER FORMER VP, CFO & COO - FROM 04/2021	(i)	132,635	6,000	3,285	11,256	8,070	161,246	0
	(ii)	0	0	0	0	- 0	- 0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 7	NON-FIXED PAYMENTS WRI USES A BONUS PROGRAM TO RECOGNIZE MILESTONE ACHIEVEMENTS AND NURTURE TALENT. WE AWARD BOTH ANNUAL BONUSES LINKED TO THE ANNUAL PERFORMANCE REVIEW AND SPOT BONUSES WHEN STAFF ACHIEVE A SIGNIFICANT GOAL OR GO ABOVE AND BEYOND.

Additional Data

Return to Form

Software ID:

Software Version:

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) DAVID LEVY	FAMILY MEMBER	73,829	COMP.		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation
SCHEDULE L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:	(A) NAME OF PERSON: DAVID LEVY(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:FAMILY MEMBER OF BOARD MEMBER JOAQUIM LEVY(C) AMOUNT OF TRANSACTION \$ 73,829(D) DESCRIPTION OF TRANSACTION: COMPENSATION - DAVID LEVY RECEIVED COMPENSATION AS AN EMPLOYEE OF WRI. THE EXECUTIVE COMMITTEE OF THE BOARD REVIEWED COMPENSATION. THIS DECISION WAS DOCUMENTED IN THE MINUTES OF THE COMMITTEE.(E) SHARING OF ORGANIZATION REVENUES? = NO

Additional Data

Return to Form

Software ID:

Software Version:

SCHEDULE O
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021**Open to Public
Inspection**Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Return Reference	Explanation
FORM 990, PART III, LINE 1	WRI'S MISSION IS TO MOVE HUMAN SOCIETY TO LIVE IN WAYS THAT PROTECT EARTH'S ENVIRONMENT AND ITS CAPACITY TO PROVIDE FOR THE NEEDS AND ASPIRATIONS OF CURRENT AND FUTURE GENERATIONS.
FORM 990, PART III, LINE 4A	WRI FOCUSES ON SEVEN URGENT GLOBAL CHALLENGES: FOOD, FORESTS, WATER, OCEAN, CITIES, CLIMATE AND ENERGY. FOOD: TO HELP THE WORLD SUSTAINABLY FEED ITS PEOPLE, WRI IS CATALYZING ACTION TO CUT FOOD LOSS AND WASTE IN HALF BY 2030, SHIFT TOWARD PLANTBASED DIETS, AND MAKE A COMPELLING CASE FOR SUSTAINABLE FOOD AND LAND USE SYSTEMS. FORESTS: WRI PROTECTS FORESTS AGAINST LOSS AND DEGRADATION AND RESTORE FORESTS IN LANDSCAPES WHERE THEY ARE NEEDED MOST. OUR ACTIVITIES TRACK FOREST CHANGE, COMBAT DEFORESTATION AND ILLEGAL LOGGING, AND HELP COMMUNITIES AND BUSINESSES MANAGE LAND MORE SUSTAINABLY. WATER: WRI WORKS TO INCREASE WATER SECURITY. OUR AQUEDUCT TOOLS ARE THE WORLD'S BEST SOURCE OF INFORMATION ON GLOBAL WATER RISK AND STRESS. OUR WATER, PEACE, AND SECURITY PARTNERSHIP EARLY WARNING TOOL HELPS PREVENT WATER SCARCITY FROM DRIVING CONFLICT AND MIGRATION. OUR CITIES4FORESTS INITIATIVE PROMOTES INVESTMENTS TO PROTECT WATERSHEDS AND OTHER NATURAL SYSTEMS. OCEAN: WRI SEEKS TO ACCELERATE SYSTEMIC SHIFTS TO SUPPORT SUSTAINABLE DEVELOPMENT AND PUT THE OCEAN ON A PATH TO RECOVERY. WE PLAY A CENTRAL ROLE IN TWO HIGH-PROFILE INITIATIVES - THE HIGH-LEVEL PANEL FOR A SUSTAINABLE OCEAN ECONOMY AND THE FRIENDS OF OCEAN ACTION - TO HELP DRIVE A GLOBAL OCEAN MOVEMENT.
FORM 990, PART III, LINE 4B	CLIMATE: WRI WORKS WITH A WIDE RANGE OF LEADERS AND OTHER PARTNERS TO ADVANCE STRATEGIES TO CUT GREENHOUSE GAS EMISSIONS WHILE CREATING STRONG, JOB-RICH, EQUITABLE AND RESILIENT ECONOMIES. WE DEVELOP TOOLS AND CONDUCT ANALYSIS TO HELP CITIES, COMPANIES AND COUNTRIES MEASURE THEIR EMISSIONS, SET AMBITIOUS TARGETS AND TAKE BOLD ACTION.
FORM 990, PART III, LINE 4C	CITIES: WRI ROSS CENTER FOR SUSTAINABLE CITIES HELPS TURN CITIES INTO RESILIENT, INCLUSIVE, LOW-CARBON PLACES THAT ARE GOOD FOR PEOPLE AND THE PLANET. THROUGH APPLIED RESEARCH, TOOLS AND ADVICE, OUR INTERNATIONAL NETWORK OF EXPERTS WORKS ON INNOVATIVE PROJECTS THAT PUT CITIES ON A SUSTAINABLE TRAJECTORY.
FORM 990, PART VI, SECTION A, LINE 2	JAMES A. HARMON, CO-CHAIR, AND STEPHEN M. ROSS, DIRECTOR, HAVE A BUSINESS RELATIONSHIP.
FORM 990, PART VI, SECTION B, LINE 11B	RELEVANT MEMBERS OF THE INSTITUTE'S EXECUTIVE TEAM REVIEWED A DRAFT OF THE FORM 990 WHICH WAS PREPARED BY WRI'S EXTERNAL TAX ADVISORS. THE ORGANIZATION SHARED A COPY OF THE FORM 990 WITH ITS BOARD OF DIRECTORS AND ARM COMMITTEE FOR FEEDBACK AND COMMENTS BEFORE FILING THE RETURN WITH THE IRS.
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY BOARD MEMBERS: COPIES OF CONFLICT OF INTEREST POLICY AND CERTIFICATION FORM ARE GIVEN TO BOARD MEMBERS ANNUALLY. BOARD MEMBERS ARE ASKED TO SIGN THE CERTIFICATION INDICATING WHETHER THEY HAVE ANY CONFLICTS. BOARD MEMBERS ARE ALSO EXPECTED TO DISCLOSE CONFLICTS AS THEY ARISE THROUGHOUT THE YEAR. THOSE WITH CONFLICTS ARE NOT PERMITTED TO PARTICIPATE IN ANY DELIBERATIONS AND DECISIONS AFFECTING THE SOURCE OF THE CONFLICT. EMPLOYEES/OFFICERS: EVERY STAFF MEMBER SIGNS A CONFLICT OF INTEREST FORM AT THE TIME OF HIRING. OFFICERS AND MANAGEMENT TEAM RE-SIGN CONFLICT OF INTEREST FORMS EACH CALENDAR YEAR. STAFF MEMBERS ARE DIRECTED TO RAISE QUESTIONS TO THEIR IMMEDIATE SUPERVISORS OR PROGRAM DIRECTORS/VPS IF THEY HAVE A QUESTION ON AN ACTIVITY WHICH THEY THINK MIGHT POSE A CONFLICT OF INTEREST. THE GENERAL COUNSEL IS AVAILABLE TO ASSIST WITH QUESTIONS. THE CONFLICT OF INTEREST POLICY SPECIFIES THAT THE STAFF MEMBER IS PROHIBITED FROM PARTICIPATING IN THE DELIBERATIONS PROCESS IF THEIR ACTIVITY IS IN QUESTION.
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION DETERMINATION THE ORGANIZATION ENGAGES INDEPENDENT CONSULTANTS PERIODICALLY TO CONDUCT A COMPARATIVE REVIEW OF ITS SALARY STRUCTURE AND ALSO REVIEWS SALARY SURVEYS. THE MANAGING DIRECTOR SETS PAY INCREASES FOR ALL DEPARTMENT HEADS; THE PRESIDENT DOES THE SAME FOR THE MANAGING DIRECTOR, CFO, AND ALL VICE-PRESIDENTS; THE BOARD OF DIRECTORS DO THE SAME FOR THE PRESIDENT. THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS DETERMINES THE PRESIDENT'S ANNUAL SALARY INCREASES AND BONUSES AS APPROPRIATE. THE COMPENSATION COMMITTEE MAKES A RECOMMENDATION TO THE EXECUTIVE COMMITTEE FOR THE PRESIDENT'S SALARY PERCENTAGE INCREASE AND BONUS AMOUNT BASED ON ADVICE PROVIDED BY INDEPENDENT COMPENSATION EXPERTS. THE CHIEF PEOPLE OFFICER TAKES MINUTES OF THIS PORTION OF THE MEETING TO DOCUMENT THE DECISIONS MADE REGARDING THE PRESIDENT'S COMPENSATION.
FORM 990, PART VI, SECTION C, LINE 19	HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC ON ITS WEBSITE AND TO THE EXTENT REQUIRED BY LAW. THE CONFLICT OF INTEREST POLICY IS AVAILABLE TO THE PUBLIC UPON REQUEST.
FORM 990, PART XI, LINE 9:	FOREIGN UNREALIZED GAIN 3,823,846.

Additional Data

Return to Form

Software ID:

Software Version:

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047
2021
Open to Public Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number
52-1257057

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) WORLD RESOURCES INSTITUTE FUND 10 G STREET NE WASHINGTON, DC 20002 52-1464425	SUPPORT	DC	501(C)(3)	LINE 12A, I	WRI	Yes	
(2) WRI EUROPE STITCHING C/O FMO ANNA VAN SAKSENLAAN 71 DEN HAAG 2593 NL	SUPPORT	NL	501(C)(3)	LINE 12A, I	WRI	Yes	
(3) FUNDACION WRI COLUMBIA CRA 18 NO 93-90 BOGOTA 110221 CO	SUPPORT	CO	501(C)(3)	LINE 12A, I	WRI	Yes	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1)WORLD RESOURCES INSTITUTE INDIA PRIVATE UNLIMITED 87 NEW MANGAI PURI MEHRAULI GURGAO NEW DEHLI IN	FUNCTION. SUPPORT	IN	WRI	C	5,158,512	16,277,686	100.000 %	Yes	

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)
- f** Dividends from related organization(s)
- g** Sale of assets to related organization(s)
- h** Purchase of assets from related organization(s)
- i** Exchange of assets with related organization(s)
- j** Lease of facilities, equipment, or other assets to related organization(s)
- k** Lease of facilities, equipment, or other assets from related organization(s)
- l** Performance of services or membership or fundraising solicitations for related organization(s)
- m** Performance of services or membership or fundraising solicitations by related organization(s)
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- o** Sharing of paid employees with related organization(s)
- p** Reimbursement paid to related organization(s) for expenses
- q** Reimbursement paid by related organization(s) for expenses
- r** Other transfer of cash or property to related organization(s)
- s** Other transfer of cash or property from related organization(s)

	Yes	No
1a		No
1b		No
1c		No
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k		No
1l		No
1m		No
1n		No
1o		No
1p	Yes	
1q		No
1r	Yes	
1s		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) WRI INDIA PRIVATE UNLIMITED	R	4,897,571	CASH
(2) WRI EUROPE STICHTING	P	10,199,962	CASH
(3) FUNDACION WRI COLUMBIA	R	746,773	CASH

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference

Explanation

Schedule R (Form 990) 2021

Additional Data[Return to Form](#)**Software ID:****Software Version:**