Form **990-PF**
Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ **Do not enter social security numbers on this form as it may be made public.**
▶ **Go to *www.irs.gov/Form990PF* for instructions and the latest information.**

OMB No. 1545-0047

2022

Open to Public Inspection

For calendar year 2022, or tax year beginning 01-01-2022 , and ending 12-31-2022

Name of foundation
EWING MARION KAUFFMAN FOUNDATION

A Employer identification number
43-6064859

Number and street (or P.O. box number if mail is not delivered to street address)
4801 ROCKHILL ROAD

Room/suite

B Telephone number (see instructions)
(816) 932-1000

City or town, state or province, country, and ZIP or foreign postal code
KANSAS CITY, MO 641102046

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 2,746,648,016

J Accounting method: ☑ Cash ☐ Accrual ☐ Other (specify) _____
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)				
	2 Check ▶☑ if the foundation is **not** required to attach Sch. B				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities	21,430,395	37,603,907		
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	89,565,589			
	b Gross sales price for all assets on line 6a 734,901,564				
	7 Capital gain net income (from Part IV, line 2)		69,693,839		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
	b Less: Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)	1,692,332	12,752,331	1,611,065	
	12 **Total.** Add lines 1 through 11	112,688,316	120,050,077	1,611,065	
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	2,193,518	0	0	2,193,518
	14 Other employee salaries and wages	15,705,747	1,565,982	0	14,139,764
	15 Pension plans, employee benefits	5,589,428	274,614	0	5,314,814
	16a Legal fees (attach schedule)	401,722	96,531	0	305,191
	b Accounting fees (attach schedule)	244,464	0	0	244,464
	c Other professional fees (attach schedule)	32,532,291	12,355,575	0	20,176,716
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	5,237,674	388,949	0	0
	19 Depreciation (attach schedule) and depletion				
	20 Occupancy	2,597,798	17,970	0	2,579,828
	21 Travel, conferences, and meetings	3,056,358	43,973	0	3,011,233
	22 Printing and publications	8,127	0	0	8,127
	23 Other expenses (attach schedule)	4,505,266	16,334,706	0	3,745,576
	24 **Total operating and administrative expenses.** Add lines 13 through 23	72,072,393	31,078,300	0	51,719,231
	25 Contributions, gifts, grants paid	120,777,350			120,777,350
	26 **Total expenses and disbursements.** Add lines 24 and 25	192,849,743	31,078,300	0	172,496,581
	27 Subtract line 26 from line 12:				
	a **Excess of revenue over expenses and disbursements**	-80,161,427			
	b **Net investment income** (if negative, enter -0-)		88,971,777		
	c **Adjusted net income** (if negative, enter -0-)			1,611,065	

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing			
	2 Savings and temporary cash investments	141,980,073	56,213,913	56,215,896
	3 Accounts receivable ▶ 63,796			
	Less: allowance for doubtful accounts ▶	24,655	63,796	63,796
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments—U.S. and state government obligations (attach schedule)			
	b Investments—corporate stock (attach schedule)	1,209,151,050	1,020,921,636	1,042,429,801
	c Investments—corporate bonds (attach schedule)			
	11 Investments—land, buildings, and equipment: basis ▶			
	Less: accumulated depreciation (attach schedule) ▶			
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)	1,105,986,312	1,292,038,082	1,635,138,523
	14 Land, buildings, and equipment: basis ▶			
	Less: accumulated depreciation (attach schedule) ▶			
	15 Other assets (describe ▶)	5,000,000	12,800,000	12,800,000
	16 **Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	2,462,142,090	2,382,037,427	2,746,648,016
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe ▶)	130,543	187,307	
	23 **Total liabilities**(add lines 17 through 22)	130,543	187,307	
Net Assets or Fund Balances	**Foundations that follow FASB ASC 958, check here** ▶ ☐ **and complete lines 24, 25, 29 and 30.**			
	24 Net assets without donor restrictions			
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ ☑ **and complete lines 26 through 30.**			
	26 Capital stock, trust principal, or current funds	0	0	
	27 Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28 Retained earnings, accumulated income, endowment, or other funds	2,462,011,547	2,381,850,120	
	29 **Total net assets or fund balances** (see instructions)	2,462,011,547	2,381,850,120	
	30 **Total liabilities and net assets/fund balances** (see instructions)	2,462,142,090	2,382,037,427	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	2,462,011,547
2	Enter amount from Part I, line 27a	2	-80,161,427
3	Other increases not included in line 2 (itemize) ▶	3	0
4	Add lines 1, 2, and 3	4	2,381,850,120
5	Decreases not included in line 2 (itemize) ▶	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	2,381,850,120

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	CUSTODIAN ACCOUNTS:	P	2022-01-01	2022-12-31
b	CASH	P	2022-01-01	2022-12-31
c	HARRIS ASSOCIATES	P	2022-01-01	2022-12-31
d	VANGUARD	P	2022-01-01	2022-12-31
e	DRIEHAUS CAPITAL MANAGEMENT	P	2022-01-01	2022-12-31
	NUANCE INVESTMENTS	P	2022-01-01	2022-12-31
	CONESTOGA CAPITAL ADVISORS	P	2022-01-01	2022-12-31
	SANDS CAPITAL MANAGEMENT	P	2022-01-01	2022-12-31
	WELLINGTON MANAGEMENT	P	2022-01-01	2022-12-31
	BLS CAPITAL	P	2022-01-01	2022-12-31
	RWC	P	2022-01-01	2022-12-31
	BROWN	P	2022-01-01	2022-12-31
	BROKER ACCOUNTS:	P	2022-01-01	2022-12-31
	JP MORGAN DISTRIBUTION	P	2022-01-01	2022-12-31
	PARTNERSHIPS:	P	2022-01-01	2022-12-31
	ATALAN PARTNERS, LP	P	2022-01-01	2022-12-31
	BAIN CAPITAL REAL ESTATE FUND I-B, LP	P	2022-01-01	2022-12-31
	BENCHMARK CAPITAL PARTNERS V, LP	P	2022-01-01	2022-12-31
	BENCHMARK CAPITAL PARTNERS VII, LP	P	2022-01-01	2022-12-31
	BENCHMARK CAPITAL PARTNERS VIII, LP	P	2022-01-01	2022-12-31
	BESSEMER VENTURE PARTNERS VII INSTITUTIONAL LP	P	2022-01-01	2022-12-31
	BESSEMER VENTURE PARTNERS VIII INSTITUTIONAL, LP	P	2022-01-01	2022-12-31
	CS CAPITAL PARTNERS III, LP (K-1 EQUIVALENT, NOT FILED WITH IRS-FOREIGN PAR	P	2022-01-01	2022-12-31
	DBAG VI (GUERNSEY)(FOREIGN - K-1 EQUIVALENT PROVIDED)	P	2022-01-01	2022-12-31
	ENCAP ENERGY CAPITAL FUND VI-B, LP	P	2022-01-01	2022-12-31
	EUROPEAN SECONDARY DEVELOPMENT FUND IV, LP (FOREIGN PARTNERSHIP)	P	2022-01-01	2022-12-31
	FORBION CAPITAL FUND V C.V.	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC PARTNERS 87, L.P.	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC PARTNERS 90, L.P.	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC PARTNERS 92G, L.P.	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC PARTNERS 95, L.P.	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC PARTNERS 100, L.P.	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC AH EXIT, LP	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC PARTNERS AIV-1 A, L.P.	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC ATLAS GYP EXIT, LP	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC ATLAS HM EXIT, LP	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC ATLAS KV EXIT, LP	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC ATLAS NP EXIT, LP	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC ATLAS PCI EXIT, LP	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC ATLAS QA EXIT, LP	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC PARTNERS (BERMUDA) II L.P.	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC PARTNERS (BERMUDA) III L.P.	P	2022-01-01	2022-12-31
	GENERAL ATLANTIC PARTNERS (BERMUDA) IV L.P.	P	2022-01-01	2022-12-31
	GOLDMAN SACHS VINTAGE FUND III (NO K-1 OFFSHORE)	P	2022-01-01	2022-12-31
	GREAT POINT DEVELOPERS	P	2022-01-01	2022-12-31
	GREAT RANGE CAPITAL FUND II	P	2022-01-01	2022-12-31
	HAWKEYE CAPITAL INSTITUTIONAL LP	P	2022-01-01	2022-12-31
	HEARD HIGH CONVICTION LONG ONLY FUND LL	P	2022-01-01	2022-12-31
	HIGHFIELDS CAPITAL IV LP	P	2022-01-01	2022-12-31
	INSIGHT PARTNERS XII	P	2022-01-01	2022-12-31
	INTERSOUTH PARTNERS VI	P	2022-01-01	2022-12-31
	INTERSOUTH PARTNERS VII	P	2022-01-01	2022-12-31
	MADRONA VENTURE FUND III	P	2022-01-01	2022-12-31
	MADRONA VENTURE FUND IV, LP	P	2022-01-01	2022-12-31
	MADRONA VENTURE FUND V, LP	P	2022-01-01	2022-12-31
	MADRONA VENTURE FUND VI, LP	P	2022-01-01	2022-12-31
	MADRONA VENTURE FUND VII, LP	P	2022-01-01	2022-12-31
	MATLINPATTERSON GLOBAL OPPORTUNITIES III	P	2022-01-01	2022-12-31
	MERIT ENERGY PARTNERS F-II, LP	P	2022-01-01	2022-12-31
	OHA STRATEGIC FUND II, LP	P	2022-01-01	2022-12-31
	PIMCO BRAVO FUND III ONSHORE FEEDER TE, LP	P	2022-01-01	2022-12-31
	QUANTUM ENERGY PARTNERS VII, LP	P	2022-01-01	2022-12-31
	QUANTUM ENERGY PARTNERS VII CO-INVESTMENT, LP	P	2022-01-01	2022-12-31
	RIVERSIDE FUND IV	P	2022-01-01	2022-12-31
	RIVERSIDE FUND V	P	2022-01-01	2022-12-31
	SOMA PARTNERS, LP	P	2022-01-01	2022-12-31
	SQUARE MILE PARTNERS III TE LP	P	2022-01-01	2022-12-31
	TURNER-AGASSI CHARTER SCHOOL FACILITIES FUND, LP	P	2022-01-01	2022-12-31
	VENROCK ASSOCIATES III, LP	P	2022-01-01	2022-12-31
	WINGATE PARTNERS IV, LP	P	2022-01-01	2022-12-31

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				0
b	3,707,164		3,755,804	-48,640
c	131,947,867		127,809,517	4,138,350
d	214,607,733		144,852,912	69,754,821
e	90,446		93,075	-2,629
	79,838,005		73,596,267	6,241,738
	8,338,429		6,505,681	1,832,748
	24,878,074		19,924,558	4,953,516
	36,929,056		31,627,985	5,301,071
	139,842,433		143,519,324	-3,676,891
	17,002,866		17,993,478	-990,612
	6,094,475		6,173,984	-79,509
				0
	23,214,278		41,607,517	-18,393,239
				0
			40,271	-40,271
	2,260,861			2,260,861
			917	-917
	2,798			2,798
	2,270,237			2,270,237
			1,040,140	-1,040,140
	11,685,301			11,685,301
			4,349,162	-4,349,162
	16,426			16,426
			4,751,149	-4,751,149
			298,932	-298,932
	1,359,747			1,359,747
			64,828	-64,828
	55,066			55,066
	12,139,109			12,139,109
	1,298,480			1,298,480
	519,542			519,542
	147,193			147,193
	318,063			318,063
	107,305			107,305
	463,402			463,402
	309,463			309,463
	15,712			15,712
	236,464			236,464
	370,799			370,799
			1,171,311	-1,171,311
	2,322,191			2,322,191
	2,493,424			2,493,424
	2,693,053			2,693,053
	24,045			24,045
	2,336,156			2,336,156
	108,801			108,801
	371,505			371,505
			26,942,908	-26,942,908
	3,664			3,664
			61,255	-61,255
			125,024	-125,024
			431,143	-431,143
			857	-857
			21,558	-21,558
			444,936	-444,936
			78,381	-78,381
	1,519			1,519
	428			428
	1,614,548			1,614,548
	156,471			156,471
	2,556,914			2,556,914
	139,591			139,591
	6,983			6,983
			845	-845
			6,993,387	-6,993,387
			674,141	-674,141
	5,477			5,477
			199,329	-199,329
			57,149	-57,149

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				0
b				-48,640
c				4,138,350
d				69,754,821
e				-2,629
				6,241,738
				1,832,748
				4,953,516
				5,301,071
				-3,676,891
				-990,612
				-79,509
				0
				-18,393,239
				0
				-40,271
				2,260,861
				-917
				2,798
				2,270,237
				-1,040,140
				11,685,301
				-4,349,162
				16,426
				-4,751,149
				-298,932
				1,359,747
				-64,828
				55,066
				12,139,109
				1,298,480
				519,542
				147,193
				318,063
				107,305
				463,402
				309,463
				15,712
				236,464
				370,799
				-1,171,311
				2,322,191
				2,493,424
				2,693,053
				24,045
				2,336,156
				108,801
				371,505
				-26,942,908
				3,664
				-61,255
				-125,024
				-431,143
				-857
				-21,558
				-444,936
				-78,381
				1,519
				428
				1,614,548
				156,471
				2,556,914
				139,591
				6,983
				-845
				-6,993,387
				-674,141
				5,477
				-199,329
				-57,149

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	69,693,839
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	0

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**	1	1,236,708
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	0
3	Add lines 1 and 2	3	1,236,708
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	1,236,708
6	Credits/Payments:		
a	2022 estimated tax payments and 2021 overpayment credited to 2022 — 6a: 4,722,312		
b	Exempt foreign organizations—tax withheld at source — 6b: 0		
c	Tax paid with application for extension of time to file (Form 8868) — 6c: 0		
d	Backup withholding erroneously withheld — 6d: 0		
7	Total credits and payments. Add lines 6a through 6d	7	4,722,312
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2221 is attached.	8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	3,485,604
11	Enter the amount of line 10 to be: **Credited to 2023 estimated tax** ▶ 3,485,604 **Refunded** ▶	11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3	Yes	
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ AL, AR, AZ, CA, CO, CT, FL, GA, HI, ID, IL, IN, IA, KS, LA, MD, MA, MI, MN, MS, MO, MT, NE, NM, NY, NC, ND, OK, OR, RI, SC, TN, UT, VT, VA, WV, WI			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2022 or the taxable year beginning in 2022? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12	Yes	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶ WWW.KAUFFMAN.ORG

14 The books are in care of ▶ KRISTIN BECHARD Telephone no. ▶ (816) 932-1000

Located at ▶ 4801 ROCKHILL ROAD KANSAS CITY MO ZIP+4 ▶ 641102046

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ | 15 |

16	At any time during calendar year 2022, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	

See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

▶ AR, CI, CH, CO, CY, EZ, DA, EG, GH, GR, HK, HU, IC, ID, EI, IS, KU, MX, MO, NI, PE, PL, PO, QA, RS, KS, SW, TW, TZ, TU, UG, AE, UK, ZA

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2022?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2022, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2022?	2a		No
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	Yes	
b	If "Yes," did it have excess business holdings in 2022 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2022.)*	3b		No
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2022?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)	Yes	
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)	Yes	
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? *If "Yes," attach the statement required by Regulations section 53.4945–5(d).*	5d	Yes	
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? *If "Yes" to 6b, file Form 8870.*	6b		No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
KRISTIN BECHARD 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TREASURER 40.00	388,609	76,169	0
MARY SUSAN CHAMBERS 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE & INTERIM CEO 8.00	60,000	0	0
MATT CONDON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
KAREN DANIEL 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
ESTHER GEORGE 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	0	0	0
WENDY GUILLIES 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	FORMER PRESIDENT & CEO 40.00	766,526	1,236,414	0
BARBARA MOWRY 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	15,000	0	0
ANITA NEWTON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
EARL MARTIN PHALEN 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
MIRIAM RIVERA 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
PAUL SCHOFER 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
JOHN SHERMAN 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE, CHAIR 12.00	100,000	0	0
JOHN E TYLER III 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	GENERAL COUNSEL & SECRETARY 40.00	503,383	64,253	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
LISA MURRAY 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	CHIEF INVESTMENT OFF 40.00	866,455	85,067	0
BRIAN SCHARF 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	MANAGING DIRECTOR 40.00	429,713	72,584	0
AARON NORTH 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	VICE PRESIDENT 40.00	411,562	76,658	0
PHILIP GASKIN 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	VICE PRESIDENT 40.00	379,646	54,642	0
LARRY JACOB 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	VICE PRESIDENT 40.00	304,369	69,559	0

Total number of other employees paid over $50,000 ▶ 113

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
BLS CAPITAL STRANDVEJEN 724 KLAMPENBORG 2930 DA	INVESTMENT MANAGEMENT SERVICES	1,485,358
HARRIS ASSOCIATES LP 111 SOUTH WACKER DRIVE SUITE 4600 CHICAGO,IL 60606	INVESTMENT MANAGEMENT SERVICES	1,394,284
SANDS CAPITAL MANAGEMENT LLC 1000 WILSON BLVD SUITE 3000 ARLINGTON,VA 22209	INVESTMENT MANAGEMENT SERVICES	1,388,588
FORBION FUNDS GOOIMEER 2-35 NAARDEN,DC 1411 NL	INVESTMENT MANAGEMENT SERVICES	1,193,666
GENERAL ATLANTIC LP 55 EAST 52ND ST FLOOR 32 NEW YORK,NY 10055	INVESTMENT MANAGEMENT SERVICES	1,142,904

Total number of others receiving over $50,000 for professional services. . . . . ▶

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Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 CONVENING:THE FOUNDATION'S 40,000-SQUARE-FOOT CONFERENCE CENTER SERVES AS A COMMUNITY RESOURCE, PROVIDING MEETING FACILITIES, STATE-OF THE-ART TECHNOLOGY AND AMENITIES FOR A WIDE RANGE OF LOCAL, REGIONAL AND NATIONAL GATHERINGS. WE PROVIDE THE SPACE AT NO CHARGE FOR NONPROFITS TO USE FOR THEIR CHARITABLE PROGRAMS AND ACTIVITIES. BEFORE THE PANDEMIC, THE FOUNDATION HISTORICALLY SERVED MORE THAN 66,000 GUESTS INTO THE CONFERENCE CENTER MEETING SPACES. ALTHOUGH THE CONFERENCE CENTER WAS CLOSED TO THE PUBLIC THROUGHOUT 2021, IN AUGUST OF 2020, THE FOUNDATION ESTABLISHED THE COMMUNITY FOOD SERVICE PROGRAM TO BENEFIT FAMILIES AND CHILDREN IN OUR REGION. THE PROGRAM PROVIDED MORE THAN 40,000 MEALS TO THOSE IN NEED, AND ALLOWED OUR FOOD SERVICES STAFF, CONTRACTED THROUGH BON APPETIT MANAGEMENT COMPANY, TO CONTINUE WORKING WHILE SERVING THE COMMUNITY. IN ADDITION, THE FOUNDATION USES THE SPACE TO FURTHER ITS OWN CONVENING PURPOSES AS WELL.	2,012,291
2 ENTREPRENEURIAL LEARNING:THE FOUNDATION SEEKS TO PREPARE PEOPLE FOR SUCCESS IN THEIR JOBS AND CAREERS. PART OF THE FOUNDATION'S ENTREPRENEURIAL LEARNING INITIATIVE IS TO ENSURE INDIVIDUALS ARE EQUIPPED WITH INFORMATION, RESOURCES, CREDENTIALS, AND CONFIDENCE TO NAVIGATE, SEEK, SECURE, AND ADVANCE SUSTAINABLE EMPLOYMENT ALONG THEIR CHOSEN CAREER PATHS, INCLUDING STARTING AND GROWING A BUSINESS. THE FOUNDATION SUPPORTS ENTREPRENEURIAL LEARNING THROUGH PROGRAMS SUCH AS 1 MILLION CUPS (1MC) AND KAUFFMAN FASTTRAC. 1MC PROVIDES A SUPPORTIVE, INCLUSIVE SPACE FOR ENTREPRENEURS AND THEIR COMMUNITIES TO GATHER AND CONNECT, WHERE THEY CAN WORK THROUGH BUSINESS CHALLENGES AND IDENTIFY OPPORTUNITIES. KAUFFMAN FASTTRAC PROVIDES ACCESS TO FREE CONTENT, TEMPLATES, AND TOOLS THAT HELP ASPIRING ENTREPRENEURS REFINE THEIR VISION INTO A RESEARCHED AND TESTED BUSINESS PLAN.	2,236,629
3 EVALUATION:AT THE KAUFFMAN FOUNDATION, WE BELIEVE MEASUREMENT AND EVALUATION ARE VITALLY IMPORTANT TO ACHIEVING OUR MISSION TO HELP PEOPLE BECOME ECONOMICALLY INDEPENDENT BY ADVANCING EDUCATIONAL ACHIEVEMENT AND ENTREPRENEURIAL SUCCESS. EVALUTION PROVIDES FOUNDATION LEADERSHIP AND STAFF WITH RIGOUROUS EVIDENCE TO SUPPORT STRATEGIC LEARNING AND INFORM DECISION-MAKING ABOUT GRANTS AND THE PROGRAMS WE OPERATE DIRECTLY. OUR EVALUATION WORK IS DRIVEN BY THREE GOALS: 1) UNDERSTAND OUR PROGRESS IN ACHIEVING STRATEGIC OBJECTIVES; 2) CREATE AND SHARE LESSONS LEARNED ALONG THE WAY; AND 3) USE EVALUATION RESULTS TO IMPROVE AND INCREASE OUR IMPACT. THE FOUNDATION'S EVALUATION FRAMEWORK SPANS ALL THREE LEVELS AT WHICH THE FOUNDATION OPERATES: GRANTS, INTERNALLY OPERATED PROGRAMS, AND PROGRAM-AREA STRATEGIES. WHILE WE USE DIFFERENT MEASUREMENT APPROACHES FOR EACH OF THESE LEVELS, THERE IS A CONSISTENT FOCUS ON ESTABLISHING AND TRACKING PROGRESS TOWARD KEY OUTCOMES.	3,822,332
4 PUBLIC AFFAIRS:IN ORDER TO ATTAIN PROGRAMMATIC GOALS, THE KAUFFMAN FOUNDATION MUST COMMUNICATE EFFECTIVELY, PROVIDE ASSOCIATES WITH THE TOOLS TO ENGAGE EFFECTIVELY WITH OUR KEY CONSTITUENTS, AND EDUCATE POLICYMAKERS WITH RESEARCH-BASED APPROACHES TO SUPPORT NECESSARY CHANGES. THROUGH THE CREATION OF HIGH-QUALITY, TARGETED COMMUNICATIONS THE DEPARTMENT CONTRIBUTES TO THE SUCCESS OF THE PROGRAM AREAS AND MAINTAINS OR IMPROVES THE REPUTATION OF THE FOUNDATION AS KEY ADUIENCES: EXHIBIT MORE AWARENESS, EXHIBIT MORE ENGAGEMENT, AND TRUST THE INFORMATION PROVIDED BY THE FOUNDATION TO TAKE POSITIVE ACTIONS THAT SUPPORT A PREPARED WORKFORCE AND ENTREPRENUER-FOCUSED ECONOMIC DEVELOPMENT.	8,042,981

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 LOCUS IMPACT INVESTING: SUPPORT TO CREATE AND MANAGE A LOAN GUARANTEE AND RATE BUY DOWN FUND THAT SUPPORTS CAPITAL BEING PROVIDED TO ECONOMICALLY DISADVANTAGED ENTREPRENEURS. 202202-11953	9,000,000
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 ▶	9,000,000

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities		1a	1,268,889,105
b	Average of monthly cash balances		1b	81,637,541
c	Fair market value of all other assets (see instructions)		1c	1,637,068,909
d	**Total** (add lines 1a, b, and c)		1d	2,987,595,555
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e 0		
2	Acquisition indebtedness applicable to line 1 assets		2	0
3	Subtract line 2 from line 1d		3	2,987,595,555
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)		4	44,813,933
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3		5	2,942,781,622
6	**Minimum investment return.** Enter 5% (0.05) of line 5		6	147,139,081

Part X **Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6		1	147,139,081
2a	Tax on investment income for 2022 from Part V, line 5	2a 1,236,708		
b	Income tax for 2022. (This does not include the tax from Part V.)	2b		
c	Add lines 2a and 2b		2c	1,236,708
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	145,902,373
4	Recoveries of amounts treated as qualifying distributions		4	2,616,470
5	Add lines 3 and 4		5	148,518,843
6	Deduction from distributable amount (see instructions)		6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1		7	148,518,843

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:			
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26		1a	172,496,581
b	Program-related investments—total from Part VIII-B		1b	9,000,000
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes		2	
3	Amounts set aside for specific charitable projects that satisfy the:			
a	Suitability test (prior IRS approval required)		3a	
b	Cash distribution test (attach the required schedule)		3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4		4	181,496,581

Part XII **Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2021	(c) 2021	(d) 2022
1 Distributable amount for 2022 from Part X, line 7				148,518,843
2 Undistributed income, if any, as of the end of 2022:				
a Enter amount for 2021 only			0	
b Total for prior years: 2020, 2019, 2018		0		
3 Excess distributions carryover, if any, to 2022:				
a From 2017				
b From 2018	325,648			
c From 2019	4,094,826			
d From 2020				
e From 2021	14,757,411			
f **Total** of lines 3a through e	19,177,885			
4 Qualifying distributions for 2022 from Part XI, line 4: ▶ $ 181,496,581				
a Applied to 2021, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions)		0		
c Treated as distributions out of corpus (Election required—see instructions)	0			
d Applied to 2022 distributable amount				148,518,843
e Remaining amount distributed out of corpus	32,977,738			
5 Excess distributions carryover applied to 2022. *(If an amount appears in column (d), the same amount must be shown in column (a).)*	0			0
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	52,155,623			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions		0		
e Undistributed income for 2021. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2022. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2023				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0			
8 Excess distributions carryover from 2017 not applied on line 5 or line 7 (see instructions)	0			
9 **Excess distributions carryover to 2023.** Subtract lines 7 and 8 from line 6a	52,155,623			
10 Analysis of line 9:				
a Excess from 2018	325,648			
b Excess from 2019	4,094,826			
c Excess from 2020				
d Excess from 2021	14,757,411			
e Excess from 2022	32,977,738			

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2022, enter the date of the ruling . . . . . ▶

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2022	(b) 2021	(c) 2020	(d) 2019	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ▶☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

EWING MARION KAUFFMAN FOUNDATION
4801 ROCKHILL ROAD
KANSAS CITY,MO 64110
(816) 932-1000

b The form in which applications should be submitted and information and materials they should include:

SUBMIT REQUESTS THROUGH THE FOUNDATION'S GRANT APPLICATION AND INFORMATION PORTAL AT: HTTPS://KAUFFMAN.FLUXX.IO

c Any submission deadlines:

WE GENERALLY DO NOT HAVE PROPOSAL DEADLINES OR ESTABLISHED FUNDING LIMITS.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

HOWEVER, THE FOUNDATION PERIODICALLY CONDUCTS REQUESTS FOR FUNDING PROPOSALS THAT REQUIRE CONSISTENT INFORMATION AND HAVE DEADLINES. WE HAVE NOT ESTABLISHED MAXIMUM OR MINIMUM DOLLAR AMOUNTS. GRANT AMOUNTS VARY DEPENDING THE SCOPE OF THE SPECIFIC PROJECT AND THE SIZE OF THE ORGANIZATION. GRANT APPLICANTS ARE ASKED TO REVIEW OUR STRATEGIC DIRECTION AND FUNDING GUIDELINES. IF THERE IS A STRONG MATCH, WE REQUEST APPLICANTS TO PROCEED TO OUR GRANTS MANAGEMENT PORTAL TO BEGIN THE GRANT APPLICATION PROCESS.

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a TOTAL OF RETURN OF UNUSED GRANT FUNDS			01		1,416,470
b OTHER REVENUE			01	597	
c ROYALTY/HONORARIUM INCOME			15	602	
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	21,430,395	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income			19	68,115	
8 Gain or (loss) from sales of assets other than inventory			18	89,565,589	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a PROMISSORY NOTE INT PMTS			01	193,396	0
b STATE TAX REFUNDS			01	13,152	0
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0		111,271,846	1,416,470
13 **Total.** Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.)				**13**	112,688,316

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)
1 A	RETURN OF UNUSED GRANT FUNDS

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

			Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a	Transfers from the reporting foundation to a noncharitable exempt organization of:			
	(1) Cash	1a(1)	Yes	
	(2) Other assets	1a(2)		No
b	Other transactions:			
	(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
	(3) Rental of facilities, equipment, or other assets	1b(3)		No
	(4) Reimbursement arrangements	1b(4)		No
	(5) Loans or loan guarantees	1b(5)		No
	(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
1a(1)	0	SEE PART VI-B & STMT 16	SEE STATEMENT 16, EXPENDITURE RESPONSIBILITY STATEMENTS

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee	Date	Title
	2023-10-15	

May the IRS discuss this return with the preparer shown below? See instructions. ☐ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶☐	PTIN
ANNE WALKER				P00377634

Firm's name ▶ RUBINBROWN LLP — Firm's EIN ▶43-0765316

Firm's address ▶ 1200 MAIN STREET SUITE 1000
KANSAS CITY, MO 64105 — Phone no. (816) 472-1122

Additional Data

Return to Form

Software ID:
Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOX FORENSIC ACCTNG, LLC	133,687	0	0	133,687
GREATLAND CORPORATION	479	0	0	479
RUBINBROWN, LLP	41,838	0	0	41,838
CBIZ MHM LLC	68,460	0	0	68,460

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
ALTCAP - GRANT #202109-11336	3200 WAYNE AVENUE KANSAS CITY, MO 64109	2021-12-09	5,300,000	ALTCAP HAS RECEIVED A TOTAL OF $3,700,000 AS OF THE LAST PAYMENT ON NOVEMBER 8, 2022. THE GRANT IS SUPPORT TO CAPITALIZE A $5 MILLION LOAN FUND TO SERVE ENTREPRENEURS IN LOW TO MODERATE INCOME AREAS AND/OR WHO HAVE BEEN DENIED ACCESS TO CAPITAL DUE TO HISTORIC OR SYSTEMIC CONDITIONS BASED ON THEIR RACE; SUPPORT FOR CAPACITY BUILDING TO DEPLOY THE FUND.	1,200,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/10/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
CIRCULAR BOARD INC - GRANT #202208-12925	1275 4TH STREET 176 SANTA ROSA, CA 95404	2022-12-13	445,000	CIRCULAR BOARD, INC. HAS RECEIVED A TOTAL OF $445,000 AS OF THE LAST PAYMENT ON DECEMBER 15, 2022. THE GRANT IS SUPPORT TO BUILD A DIGITAL FINANCIAL HEALTH SCORE TOOL "SCORE AND ASSOCIATED WITH TECHNICAL ASSISTANCE FOR ENTREPRENEURS - THAT WILL BOTH BE FREE AND OPEN TO ALL USERS WHO CHOOSE TO ACCESS THEM THROUGH THE PLATFORM - THROUGH EDUCATIONAL GUIDES AND MILESTONES.	72,481	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/23/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THERFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
CIVIC COUNCIL OF GREATER KANSAS CITY - GRANT #202205-12448	2300 MAIN ST STE 915 KANSAS CITY, MO 64108	2022-06-07	225,000	CIVIC COUNCIL OF GREATER KANSAS CITY HAS RECEIVED A TOTAL OF $225,000 AS OF THE LAST PAYMENT ON JUNE 24, 2022. THE GRANT IS SUPPORT TO PROVIDE FUNDING THAT WILL ENABLE THE CIVIC COUNCIL TO PROVIDE ADMINISTRATIVE AND PROGRAM SUPPORT TO THE CIVIC COUNCIL FOUNDATION THAT WILL ENABLE THE MIT REAP COHORTS TO ATTEND THE EDUCATIONAL PROGRAM.	115,532	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/24/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THERFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
EASTWOOD LEARNING CENTER LLC - GRANT #202105-10615	7712 E 52ND STREET KANSAS CITY, MO 64129	2021-08-10	7,838	EASTWOOD LEARNING CENTER HAS RECEIVED A TOTAL OF $7,838 AS OF THE LAST PAYMENT ON NOVEMBER 8, 2022. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	3,644	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	09/21/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
GREATER DES MOINES PARTNERSHIP - GRANT #202108-11226	700 LOCUST STREET STE 100 DES MOINES, IA 50309	2021-10-05	50,000	GREATER DES MOINES PARTNERSHIP HAS RECEIVED A TOTAL OF $50,000 AS OF THE LAST PAYMENT ON OCTOBER 18TH, 2021. THE GRANT IS SUPPORT FOR THE 2021 SPARK PROGRAM TO PROVIDE WORKSHOPS, COACHING SESSIONS, AND PEER LEARNING WITH SPECIAL FOCUS ON RESOURCES FOR UNDERSERVED AND UNDERREPRESENTED ENTREPRENEURS AND COMMUNITIES.	50,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/6/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
HOLY ROSARY CREDIT UNION - GRANT #22023-12127	533 CAMPBELL STREET KANSAS CITY, MO 64106	2022-06-14	3,300,000	HOLY ROSARY CREDIT UNION HAS RECEIVED A TOTAL OF $1,150,000 AS OF THE LAST PAYMENT ON JUNE 28, 2022. THIS GRANT IS SUPPORT FOR EXPANDING THE ABILITY TO DEPLOY LOANS FOR ECONOMICALLY DISADVANTAGED ENTREPRENEURS IN LOW TO MODERATE INCOME AREAS.	0	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/10/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAMEELAH JUNAID - GRANT #202105-10626	7209 PROSPECT AVENUE KANSAS CITY, MO 64132	2021-08-06	52,677	KAMEELAH JUNAID HAS RECEIVED A TOTAL OF $52,677 AS OF THE LAST PAYMENT ON OCTOBER 11, 2022. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	52,677	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	09/28/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
									THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202106-10718	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2021-12-03	2,000,000	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $2,000,000 AS OF THE LAST PAYMENT ON OCTOBER 1, 2022. THE GRANT IS SUPPORT TO INCREASE COLLEGE ACCESS AND GRADUATION RATES FOR STUDENTS FACING BARRIERS RELATED TO RACE, INCOME, AND GEOGRAPHY.	167,709	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/26/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202209-13130	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2022-11-18	2,600,000	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $1,500,000 AS OF THE LAST PAYMENT ON DECEMBER 1, 2022. THE GRANT IS SUPPORT TO INCREASE COLLEGE ACCESS AND GRADUATION RATES FOR STUDENTS FACING BARRIERS RELATED TO RACE, INCOME, AND GEOGRAPHY, AND TO INCREASE ACCESS TO THE PROX SUMMER INTERNSHIP PROGRAM FOR HIGH SCHOOL STUDENTS.	16,038	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/26/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202212-13417	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2022-12-15	253,633	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $253,633 AS OF THE LAST PAYMENT ON DECEMBER 15, 2022. THE GRANT IS IN-KIND GRANT SUPPORT FOR RENT, MASTER SERVICE AGREEMENT INCLUDING ADMINISTRATION OF SCHOLARSHIPS, AND OTHER EXPENSES INCURRED BY THE KAUFFMAN FOUNDATION ON BEHALF OF KAUFFMAN SCHOLARS, INC.	253,633	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/15/2022		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KD ACADEMY EARLY LEARNING CENTER - GRANT #202105-10618	2141 PROSPECT AVE KANSAS CITY, MO 64127	2021-08-15	21,700	KD ACADEMY EARLY LEARNING CENTER HAS RECEIVED A TOTAL OF $14,500 AS OF THE LAST PAYMENT ON AUGUST 25TH, 2021. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	14,500	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	09/21/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KIDS IN CHRIST ACADEMY - GRANT #202105-10614	4245 INDIANA AVENUE KANSAS CITY, MO 64130	2021-08-23	56,015	KIDS IN CHRIST ACADEMY HAS RECEIVED A TOTAL OF $56,015 AS OF THE LAST PAYMENT ON OCTOBER 21, 2022. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	21,778	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/3/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
MURIEL MCBRIEN KAUFFMAN FOUNDATION - GRANT #202212-13415	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2022-12-15	203,670	MURIEL MCBRIEN KAUFFMAN FOUNDATION HAS RECEIVED A TOTAL OF $203,670 AS OF THE LAST PAYMENT ON DECEMBER 15, 2022. THE GRANT IS IN-KIND GRANT SUPPORT FOR OFFICE SPACE RENT PROVIDED TO THE MURIEL MCBRIEN KAUFFMAN FOUNDATION BY THE EWING MARION KAUFFMAN FOUNDATION.	203,670	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/15/2022		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THERFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
NATIONAL MUSEUM OF TOYS AND MINIATURES - GRANT #202207-12803	5235 OAK STREET KANSAS CITY, MO 64112	2022-08-04	5,000	NATIONAL MUSEUM OF TOYS AND MINIATURES HAS RECEIVED A TOTAL OF $5,000 AS OF THE LAST PAYMENT ON AUGUST 12, 2022. THE GRANT IS SUPPORT FOR KEISHA'S TEA PARTY 2022 IN KANSAS CITY, MISSOURI, SEPTEMBER 17, 2022.	5,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/10/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
OXBOW CENTER FOR SUSTAINABLE AGRICULTURE AND THE ENVIRONMENT - GRANT #20220	10819 CARNATION - DUVALL RD NE CARNATION, WA 98014	2022-09-15	1,000	OXBOW CENTER FOR SUSTAINABLE AGRICULTURE AND THE ENVIRONMENT HAS RECEIVED A TOTAL OF $1,000 AS OF THE LAST PAYMENT ON OCTOBER 11, 2022. THE GRANT IS SUPPORT IN MEMORY OF TOM ALBERG.	1,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	09/21/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
									FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
RENDER'S HOPE DAY SCHOOL INC - GRANT #202206-12536	3625 BLUE RIDGE BLVD INDEPENDENCE, MO 64052	2022-09-15	156,000	RENDER'S HOPE DAY SCHOOL, INC. HAS RECEIVED A TOTAL OF $100,000 AS OF THE LAST PAYMENT ON SEPTEMBER 30, 2022. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOWER-INCOME CHILDREN IN KANSAS CITY REGION.	100,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	09/21/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
SEAL OF FUN DAYCARE - GRANT #202105-10609	838 OHIO AVENUE KANSAS CITY, MO 66101	2021-08-04	14,750	SEAL OF FUN DAYCARE HAS RECEIVED A TOTAL OF $14,750 AS OF THE LAST PAYMENT ON FEBRUARY 21, 2023. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO COACHING AND EDUCATION TO IMPROVE HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	5,150	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	09/22/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
THE VINEYARD DAYCARE CENTER - GRANT #202105-10623	1619 QUINDARO BLVD KANSAS CITY, MO 66104	2021-09-08	36,847	THE VINEYARD DAYCARE CENTER HAS RECEIVED A TOTAL OF $24,222 AS OF THE LAST PAYMENT ON SEPTEMBER 22ND, 2021. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	19,103	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	10/17/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
WE DEVELOPMENT FEDERAL CREDIT UNION - GRANT #202208-13021	3123 PROSPECT AVENUE KANSAS CITY, MO 64128	2022-11-18	250,000	WE DEVELOPMENT FEDERAL CREDIT UNION HAS RECEIVED A TOTAL OF $175,000 AS OF THE LAST PAYMENT ON DECEMBER 12, 2022. THE GRANT IS SUPPORT FOR WEDEVELOPMENT FEDERAL CREDIT UNION (WDFCU) TO PROVIDE FINANCIAL WEALTH COACHING, FINANCIAL EDUCATION AND ALTERNATIVE FINANCING SERVICES TO MEMBERS OF LOW TO MODERATE INCOME (LMI) COMMUNITIES IN THE KANSAS CITY METRO AREA.	175,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	09/22/2023		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Identifier	Return Reference	Explanation
	PART II, LINE 10B, INVESTMENTS - CORPORATE STOCK	EXPLANATION:THE FOLLOWING SECURITIES ARE INCLUDED IN "OTHER EQUITIES":2022 BOOK VALUE:ZALANDO SE 4,264,203 ZIFF DAVIS INC 1,023,708ZIMMER BIOMET HOLDINGS 273,627OPEN TRADE PURCHASES (1,325,547)OPEN TRADE SALES 1.916.898TOTAL TO PART II, LINE 10B 2022 BOOK VALUE: 6,152,8892022 FAIR MARKET VALUE:ZALANDO SE 3,442,850 ZIFF DAVIS INC 985,744ZIMMER BIOMET HOLDINGS 323,085OPEN TRADE PURCHASES (1,324,779)OPEN TRADE SALES 1,915,516TOTAL TO PART II, LINE 10B 2022 BOOK VALUE: 5,342,416
	PART VII, LINE 1, REGARDING WENDY GUILLIES	1. COMPENSATION INCLUDES PAYMENT OF COMPENSATION IN AN AMOUNT OF $471,092, A BONUS PAYMENT FOR WORK PERFORMED DURING 2022 THAT WAS PAID IN 2022 OF $100,017, AND BASE COMPENSATION PAYMENTS PER THE RETIREMENT AGREEMENT OF $195,417. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS AND DEFERRED COMPENSATION INCLUDES CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS OF $40,500, OTHER BENEFITS OF $51,331, AND AN OBLIGATION TO PAY BASE COMPENSATION PER THE RETIREMENT AGREEMENT AFTER THE DECEMBER 31, 2022 TAX YEAR OVER A 21 MONTH PERIOD OF $1,144,583 DURING WHICH THERE ARE ONGOING OBLIGATIONS FROM HER. PLEASE NOTE: THE INSTRUCTIONS FOR FORM 990PF REQUIRE COLUMN (D) TO INCLUDE SALARIES AND OTHER COMPENSATION EARNED DURING THE PERIOD COVERED BY THE RETURN, EVEN THOUGH THEY ARE NOT PAID IN THE YEAR BEING REPORTED.

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Name of Stock	End of Year Book Value	End of Year Fair Market Value
1ST SOURCE CORP	862,998	1,020,974
3M CO	5,279,477	4,831,217
AAON INC	916,394	2,357,893
ABC MART INC	2,317,085	2,315,533
ABCAM PLC	2,979,352	2,360,141
ACCO BRANDS CORP	905,702	691,986
ACI WORLDWIDE INC	1,265,703	1,043,280
ADYEN NV	2,213,786	5,963,570
AEROJET ROCKETDYNE HOLDINGS	2,583,263	3,021,171
AFYA LTD	1,998,090	1,499,348
AIRBNB INC	1,630,409	1,200,249
AIR LEASE CORP	1,262,866	1,139,960
AJ BELL PLC	2,062,585	1,511,885
ALASKA AIR GROUP INC	3,290,857	2,549,348
ALEXANDER + BALDWIN INC	777,180	721,817
ALIBABA GROUP HOLDING LTD	10,221,313	5,915,208
ALIGN TECHNOLOGY INC	3,557,665	3,065,432
ALLIANZ SE	6,345,240	6,480,558
ALPHABET INC	421,763	1,495,988
ALPHABET INC CL A	14,284,713	13,744,469
ALSTOM COMMON	2,818,712	2,127,817
ALTAIR ENGINEERING INC	951,679	1,185,630
AMAZON.COM INC	15,067,841	13,082,160
AMBU	3,321,962	1,432,959
AMERICAN INTERNATIONAL GROUP	2,741,304	4,065,383
AMERICAN WATER WORKS CO INC	1,189,947	1,257,465
AMERICAN WOODMARK CORP	1,261,145	771,255
AMPHENOL CORP CL A	2,027,111	2,383,182
ANGLO AMERICAN PLATINUM LTD	2,108,936	1,889,065
ANHEUSER BUSCH INBEV SA/NV	4,912,020	5,044,309
ANHEUSER BUSCH INBEV SPN	11,665,848	13,183,943
APL APOLLO TUBES LTD	1,964,847	1,997,503
APPLIED MATERIALS INC	709,372	856,360
APTARGROUP INC	2,147,635	2,095,449
APTIV PLC	3,554,284	3,993,601
ARCONIC CORP	886,234	1,108,551
ASIAN PAINTS LTD	1,275,256	3,821,673
ASML HOLDING NV	1,664,387	8,879,000
ASSURED GUARANTY LTD	356,245	1,051,883
ATLASSIAN CORP PLC	1,350,341	3,076,224
AUTOMATIC DATA PROCESSING	5,275,510	7,399,405
AUTOZONE INC	2,566,378	3,679,541
AVISTA CORP	1,416,884	1,551,058
AXALTA COATING SYSTEMS LTD	833,185	855,563
AXIS BANK LTD	437,849	782,169
AXON ENTERPRISE INC	579,789	1,700,783
AZEK CO INC/THE	391,216	438,018
AZENTA INC	1,691,374	1,047,960
AZIMUT HOLDING SPA	1,460,157	1,335,227
BAKER HUGHES CO	2,445,839	2,616,978
BALCHEM CORP	501,614	1,315,735
BANC OF CALIFORNIA INC	1,140,056	1,040,675
BANCO BILBAO VIZCAYA ARGENTA	2,390,930	2,559,614
BANK OF AMERICA CORP	5,860,027	9,057,624
BAXTER INTERNATIONAL INC	7,043,335	4,786,185
BAYER AG	6,582,973	5,479,003
BEIERSDORF AG UNSPON ADR	1,838,449	1,882,525
BELDEN INC	686,646	1,046,433
BERKSHIRE HILLS BANCORP INC	807,829	843,987
BLACKLINE INC	677,020	1,160,408
BLOCK INC	10,684,534	3,753,559
BOOKING HOLDINGS INC	1,712,398	1,985,051
BOOZT AB	9,290,912	6,959,712
BP PLC	3,792,083	4,896,440
BRADY CORP	228,046	230,790
BRIGHTVIEW HOLDINGS INC	915,300	477,780
BROWN-FORMAN CORP	301,432	274,345
BUDWEISER BREWING CO	8,979,787	11,034,398
C+C GROUP PLC	1,035,367	708,579
CADENCE BANK	1,200,955	1,060,010
CAIXABANK SA	2,364,730	3,543,782
CALAVO GROWERS INC	1,579,841	840,340
CALIFORNIA WATER SERVICE GROUP	976,561	1,153,070
CAL MAINE FOODS INC	469,605	596,064
CASELLA WASTE SYSTEMS INC	1,515,321	2,472,489
CENTERSPACE REIT	1,294,910	834,639
CENTURY COMMUNITIES INC	997,103	923,735
CHARTER COMMUNICATIONS INC	11,080,074	7,446,297
CHORD ENERGY CORP	757,411	908,555
CHRISTIAN DIOR SE	1,167,065	1,428,157
CHUBB LTD	1,553,057	1,839,363
CITIGROUP INC	2,381,914	1,968,455
CLEARWATER ANALYTICS HOLDINGS	687,426	720,938
CLOROX COMPANY	4,526,206	4,478,211
CLOUDFLARE INC	7,377,855	3,037,298
CNH INDUSTRIAL NV	3,491,990	6,056,353
CONFLUENT INC	525,453	507,428
CONSTRUCTION PARTNERS INC	850,429	1,466,349
CONTINENTAL AG	3,726,627	1,851,367
COSTCO WHOLESALE CORP	1,140,962	1,559,404
CP ALL PCL FOREIGN	1,631,818	2,199,134
CRANSWICK PLC	625,192	606,733
CREDIT SUISSE GROUP AG	9,770,860	2,343,864
CSX CORP	5,047,075	5,787,715
CTS CORP	540,047	993,936
CUSHMAN & WAKEFIELD PLC	1,396,176	944,468
CYBERARK SOFTWARE	2,034,924	1,947,991
DAIMLER TRUCK HOLDING	4,840,444	5,709,531
DECHRA PHARMACEUTICALS PLC	3,650,605	1,933,919
DEFINITIVE HEALTHCARE CORP	993,481	390,695
DENTSPLY SIRONA INC	9,260,673	7,919,054
DESCARTES SYSTEMS	2,727,124	2,719,995
DESCARTES SYSTEMS GRP/THE	765,363	2,336,758
DEXCOM INC	7,361,086	8,461,293
DIAGEO PLC	4,648,036	5,014,663
DOORDASH INC A	6,844,162	2,403,067
DOUGLAS DYNAMICS INC	1,124,084	1,050,448
DUPONT DE NEMOURS INC	266,885	349,121
EAGLE MATERIALS INC	1,620,449	2,200,262
EASTERN BANKSHARES INC	782,471	906,074
ECOLAB INC	1,210,474	1,198,687
EDWARDS LIFESCIENCES CORP	2,066,732	3,742,661
ELEMENT SOLUTIONS INC	967,008	1,429,807
ELEVANCE HEALTH INC	5,238,783	8,565,060
ENTAIN PLC	3,683,061	5,763,673
ENTEGRIS INC	4,554,356	2,483,697
EPLUS INC	1,018,475	843,313
EQUITY COMMONWEALTH REIT	3,391,808	2,698,833
ERSTE GROUP BANK	1,170,410	986,873
ESCO TECHNOLOGIES INC	716,124	1,035,598
ESKER	2,100,711	1,209,900
ESSENTIAL UTILITIES INC	320,454	323,514
ESTEE LAUDER COS INC/THE	4,781,095	5,210,806
EVEREST RE GROUP LTD	1,012,056	1,505,953
EVOQUA WATER TECHNOLOGIES CORP	982,947	968,220
EVOTEC	4,362,586	1,582,892
EXPEDITORS INTL WASH INC	7,491,016	8,193,365
EXPERIAN PLC	6,891,885	6,347,625
EXPONENT INC	865,653	2,489,636
FIRST BUSEY CORP	963,402	1,122,634
FIRST INTERSTATE BANCSYSTEM IN	822,145	1,002,272
FIRSTSERVICE CORP	1,109,486	1,651,361
FISERV INC	5,369,183	5,083,821
FLOWSERVE CORP	2,884,604	3,009,708
FLUSHING FINANCIAL CORP	865,888	862,042
FLUTTER ENTERTAINMENT PLC	888,508	669,561
FORTNOX AB	287,046	320,426
FOX FACTORY HOLDING	485,362	1,562,040
GARTNER INC	1,694,753	3,867,963
GATX CORP	602,676	1,049,150
GENERAL MOTORS CO	6,298,112	6,741,961
GENTHERM INC	270,085	310,128
GLENCORE PLC	2,647,741	3,990,879
GLOBE TELECOM INC	1,049,597	959,587
GMO PAYMENT GATEWAY	1,354,176	877,275
GRACO INC	1,146,315	1,181,624
GRUPO TELEVISA SA SPON	2,952,258	705,181
GSK PLC	1,936,624	1,612,787
HAEMONETICS CORP	564,607	839,353
HALEON PLC	738,654	778,159
HANCOCK WHITNEY CORP	657,958	1,116,309
HAPVIDA PARTICIPACOES E INVEST	1,156,065	538,429
HARTFORD FINANCIAL SVCS	560,056	652,745
HARTFORD FINANCIAL SERVICES GR	137,455	136,979
HB FULLER CO	782,747	891,741
HEALTHCARE REALTY TRUST INC	5,602,030	4,124,050
HEALTHPEAK PROPERTIES INC	1,201,177	1,219,254
HELIOS TECHNOLOGIES INC	707,201	1,031,638
HEMNET GROUP AB	1,617,304	981,065
HENDERSON LAND DEVELOPMENT	1,503,135	1,295,300
HENKEL AG + CO	3,222,117	2,703,895
HENKEL AG & CO KGAA	3,671,288	3,881,823
HEXCEL CORP	560,498	805,127
HIDAY HIDAKA CORP	1,149,497	993,787
HILLMAN SOLUTIONS CORP	989,502	583,794
HOULIHAN LOKEY INC	378,761	414,533
HOUSING DEVELOPMENT FINANCE	2,399,758	4,877,791
HOWMET AEROSPACE INC	237,194	506,655
HUNTINGTON BANCSHARES INC	4,345,376	5,208,596
HURON CONSULTING GROUP INC	712,120	1,051,611
ICF INTERNATIONAL INC	554,487	867,084
ICU MEDICAL INC	4,597,174	3,792,748
INDEPENDENT BANK CORP	838,774	861,355
INTEGRA LIFESCIENCES HOLDINGS	698,300	783,298
INTERCONTINENTAL HOTELS GROU	7,757,695	7,237,170
INTERNATIONAL BANCSHARES CRP	621,305	943,937
INTERPARFUMS	3,032,009	2,945,296
INTERPUBLIC GROUP OF COS	5,142,327	8,087,635
IRHYTHM TECHNOLOGIES INC	5,749,943	2,739,941
JOHN BEAN TECHNOLOGIES CORP	1,865,229	1,618,368
JULIUS BAER GROUP LTD	4,675,821	6,186,972
KAKAKU.COM INC	1,311,094	709,095
KEMPER CORP	1,495,860	1,289,876
KERING COMMON	10,371,288	9,157,937
KEYENCE CORP	5,472,971	6,547,091
KIMBERLY CLARK CORP	5,924,738	6,231,332
KINAXIS INC	2,924,319	2,482,783
KINGDEE INTERNATIONAL SFTWR	1,741,328	1,130,306
KKR & CO INC	1,981,107	1,972,850
KNORR-BREMSE AG	2,473,262	2,349,514
KONE OYJ	3,567,981	4,738,824
KONTOOR BRANDS INC	967,166	1,232,892
KROGER CO	4,058,111	5,172,796
LAM RESEARCH CORP	8,491,411	7,649,880
LAZARD LTD	2,428,459	2,337,521
LECTRA COMMON	2,599,895	2,541,121
LEMAITRE VASCULAR INC	631,452	1,052,708
LENNAR CORP A	2,383,476	2,747,852
LENNAR CORP B SHS	509,044	619,851
LEONARDO DRS INC	102,298	109,908
LIBERTY GLOBAL PLC A	2,059,822	1,493,028
LIBERTY GLOBAL PLC C	1,272,020	997,614
LINDSAY CORP	232,662	300,947
LIVE NATION ENTERTAINMENT IN	1,053,075	1,176,235
LLOYDS BANKING GROUP PLC	6,991,010	7,652,888
LUXFER HOLDINGS PLC	701,448	733,444
LVMH MOET HENNESSY LOUIS	4,456,488	5,712,832
LXP INDUSTRIAL TRUST REIT USD.0001	623,748	565,278
M3 INC	1,360,378	509,806
MANDARIN ORIENTAL INTL LTD	556,280	649,971
MARSHALLS PLC	3,546,541	1,287,473
MASTERCARD INC	6,931,482	11,093,978
MATIV HOLDINGS INC	1,982,501	1,123,772
MERCADOLIBRE INC	8,112,314	5,399,857
MERCEDES BENZ GROUP AG COMMON STOCK NPV	5,563,352	6,923,155
MERCURY SYSTEMS INC	1,489,123	1,253,839
MERIT MEDICAL SYSTEMS INC	1,029,538	1,515,152
MESA LABORATORIES INC	640,086	1,196,712
METLIFE INC	1,574,015	1,367,288
METLIFE INC PREFERRED	1,421,692	1,286,035
MICROSOFT CORP	13,251,148	13,889,415
MINERVA NETWORKS, INC.	54,353	0
MIPS AB	1,192,606	572,842
MISSION PRODUCE INC	639,143	584,637
MODEL N INC	1,590,876	1,920,516
MONRO INC	1,233,595	1,089,230
MOODY S CORP	7,817,054	8,340,768
MUELLER WATER PRODUCTS INC	3,262,660	2,899,131
NAKANISHI INC	1,248,639	1,341,047
NATIONAL BANK HOLDINGS CORP	1,040,145	1,123,563
NATIONAL INSTRUMENTS CORP	752,702	835,896
NATIONAL RESEARCH CORP	142,641	321,228
NEMAK SAB	607,134	629,633
NEOGEN CORP	951,108	941,945
NETFLIX INC	3,656,179	4,997,331
NEW JERSEY RESOURCES CORP	541,568	765,190
NEXUS AG	3,555,117	2,809,808
NIHON M+A CENTER INC	2,653,486	2,246,982
NIKE INC CL B	10,105,198	14,577,340
NISSAN CHEMICAL CORP	2,833,720	2,312,964
NMI HOLDINGS INC	869,067	836,146
NORTHERN TRUST CORP	5,140,883	5,265,332
NOV INC	5,547,714	4,340,942
NOVANTA INC	1,196,739	2,078,132
NOVARTIS AG	2,640,303	2,710,441
NOVO NORDISK A/S B	8,981,276	14,645,931
NUVASIVE INC	297,708	233,501
OKTA INC	5,226,968	4,454,569
OMEGA FLEX INC	688,002	618,245
OMNICELL INC	611,828	867,224
ONEX CORPORATION	1,423,622	1,288,019
ONTO INNOVATION INC	261,908	254,520
ORACLE CORP	2,044,106	5,067,880
ORION ENGINEERED CARBONS SA	8,280	10,419
ORION ENGINEERED CARBONS SA	624,659	587,819
OTIS WORLDWIDE CORP	10,229,795	12,733,049
OWENS + MINOR	1,122,496	648,005
PACCAR INC	3,647,517	3,928,020
PARKER-HANNIFIN CORP	2,743,679	3,203,910
PARTNERS GROUP HOLDING	1,672,586	955,229
PAYCOR HCM INC	1,504,983	1,209,797
PAYPAL HOLDINGS INC	5,417,291	1,943,665
PAYPOINT PLC	686,742	529,181
PEBBLEBROOK HOTEL TRUST	1,297,018	844,454
PENNON GROUP PLC	292,519	248,004
PERFICIENT INC	459,757	494,396
PHILLIPS EDISON & CO INC	898,827	914,095
PINTEREST INC	5,097,617	4,355,881
PLAYTECH PLC	119,007	121,678
PORTLAND GENERAL ELECTRIC CO	2,108,271	2,219,455
POTLATCHDELTIC CORP REIT	762,660	837,042
PRO MEDICUS LTD	501,750	543,793
PROASSURANCE CORP	1,195,818	964,833
PROCORE TECHNOLOGIES INC	2,366,886	2,070,872
PROGRESS SOFTWARE CORP	1,243,852	1,389,645
PROS HOLDINGS INC	1,222,004	1,028,624
PROSEGUR COMP SEGURIDAD	2,134,320	1,419,844
PROSUS NV	7,311,723	6,725,656
PRUDENTIAL PLC	6,189,988	6,180,521
PUSHPAY HOLDINGS LTD	1,731,664	1,146,564
Q2 HOLDINGS INC	1,829,193	648,373
RBC BEARINGS INC	1,050,216	1,490,572
REA GROUP LTD	3,717,516	2,233,883
REINSURANCE GROUP OF AMERICA	1,915,433	2,070,820
REPLIGEN CORP	3,934,890	4,328,749
RIGHTMOVE PLC	1,434,199	969,743
RPT REALTY REIT	1,339,628	1,138,677
RYANAIR HOLDINGS PLC	5,386,249	4,940,141
S+P GLOBAL INC	5,060,344	5,625,987
SAMSUNG ELECTRONICS	4,530,380	3,734,083
SAP SE	15,588,977	13,096,560
SAVILLS PLC	1,220,355	955,985
SCHWAB (CHARLES) CORP	3,874,498	7,360,434
SCIENCE APPLICATIONS INTE	697,979	878,011
SCOTTS MIRACLE GRO CO	1,507,186	644,984
SEA LTD ADR	2,527,776	2,950,517
SEACOAST BANKING CORP OF FLORI	893,002	881,772
SECTRA AB B	823,054	585,303
SES-IMAGOTAG SA	693,400	984,216
SHOPIFY INC CLASS A	2,150,171	3,323,483
SHUTTERSTOCK INC	1,377,419	932,142
SIKA AG	6,388,379	5,321,567
SIMCORP	12,242,157	11,104,252
SIMPSON MANUFACTURING CO INC	518,308	1,405,261
SIMULATIONS PLUS INC	1,374,027	930,707
SIRIUSPOINT LTD	915,545	549,768
SITEONE LANDSCAPE SUPPLY INC	417,272	1,340,381
SITIO ROYALTIES CORP	798,368	994,340
SJW GROUP	2,226,895	2,989,253
SMITH + NEPHEW PLC	7,574,764	6,059,285
SMS CO LTD	1,415,241	1,184,910
SNOWFLAKE INC	5,080,901	3,695,007
SOFTWARE SERVICE INC	1,551,652	1,194,801
SONOS INC	471,326	444,690
SP PLUS CORP	1,118,963	1,489,419
SPECTRUM BRANDS HOLDINGS INC	683,301	759,733
SPIRE INC	471,386	495,930
SPS COMMERCE INC	713,179	2,343,848
ST JAMES S	13,799,966	13,503,775
STARBUCKS CORP	8,337,360	9,514,272
STERLING CHECK CORP	887,623	675,064
STEVANATO GROUP SPA	693,395	669,383
STRATEC SE	2,321,974	1,485,266
SYNCHRONY FINANCIAL	706,864	778,552
SYNEOS HEALTH INC	853,013	620,919
SYNOVUS FINANCIAL CORP	1,092,104	1,158,004
TAIWAN SEMICONDUCTOR SP ADR	5,247,719	4,294,051
TE CONNECTIVITY LTD	3,445,063	8,770,720
TELEFONAKTIEBOLAGET LM ERICSSO	1,892,176	886,734
TELEFONICA	4,824,081	3,856,357
TENET HEALTHCARE CORP	2,365,822	4,366,412
THERMON GROUP HOLDINGS INC	649,515	778,140
THOR INDUSTRIES INC	978,406	762,449
TITAN CO LTD	1,119,136	6,690,078
TOMTOM NV	1,619,421	1,255,103
TOWA PHARMACEUTICAL CO	1,213,063	815,609
TOWNE BANK COMMON	816,577	896,827
TOYO TIRE CORP	2,673,401	1,806,225
TRANSCAT INC	629,407	626,136
TRAVELERS COS INC/THE	3,152,709	4,865,178
TRAVIS PERKINS PLC	3,016,162	2,082,160
TREX COMPANY INC	196,633	732,309
TRI POINTE GROUP INC	766,269	949,596
TRIMAS CORP	1,323,994	1,661,820
TURKIYE GARANTI BANKASI	421,991	566,054
UIE PLC	1,672,933	1,965,464
UMB FINANCIAL CORP	254,515	309,692
UNIFIRST CORP/MA	1,003,682	1,063,761
UNITED NATURAL FOODS INC	945,664	862,420
UNITED UTILITIES GROUP	282,450	262,027
UNIVERSAL HEALTH SERVICES	3,782,019	4,184,010
US BANCORP	2,889,520	2,374,998
US BANCORP	387,677	359,651
VALLEY NATIONAL BANCORP	655,943	689,322
VANGUARD DEVELOPED MARKETS IND	49,017,985	49,064,702
VEOLIA ENVIRONNEMENT SA	818,802	781,176
VERICEL CORP	1,455,748	814,301
VERTEX INC	1,028,646	565,890
VICTREX PLC	2,253,250	1,237,932
VIDENDUM PLC	934,658	624,309
VISA INC	7,175,653	13,797,134
VISTEON CORP	714,014	871,459
VISTRY GROUP PLC	2,405,888	1,728,317
WARNER BROS DISCOVERY INC	2,126,540	1,393,560
WD 40 CO	515,109	580,356
WERNER ENTERPRISES INC	578,671	578,214
WHITE MOUNTAINS INSURANCE GP	640,306	933,458
WIDEOPENWEST INC	862,789	420,317
WILLIS TOWERS WATSON	4,088,305	4,377,982
WISETECH GLOBAL LTD	1,357,959	1,943,099
WNS HOLDINGS LTD ADR	685,029	1,079,545
WORKIVA INC	1,011,113	870,349
WYNDHAM HOTELS + RESORTS	425,170	649,349
YOUGOV PLC	1,341,286	1,022,400
YUM CHINA HOLDINGS	8,020,235	8,208,211
OTHER EQUITIES - SEE GENERAL EXPLANATION	6,152,889	5,342,416

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Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
ABINGWORTH BIOVENTURES III, L.P.	AT COST	1,672,334	29,890
ACCENT EQUITY 2012	AT COST	49,639	1,226,720
ACCENT EQUITY 2017	AT COST	5,386,713	7,589,164
ANGELO GORDON CREDIT SERVICE HOLDINGS FUND II, L.P.	AT COST	15,000,000	13,672,439
ANGELO GORDON CREDIT SOLUTIONS FUND II (ANNEX) DISLOCTION FUND, L.P.	AT COST	2,250,000	2,283,200
ATALAN PARTNERS, L.P.	AT COST	91,000,000	89,803,034
BAIN CAPITAL REAL ESTATE I-B, L.P.	AT COST	11,014,094	19,916,696
BAIN CAPITAL REAL ESTATE II-B, L.P.	AT COST	9,386,230	10,858,468
BENCHMARK CAPITAL PARTNERS IV, L.P.	AT COST	2,560,960	314,211
BENCHMARK CAPITAL PARTNERS IX, L.P.	AT COST	3,969,271	7,512,717
BENCHMARK CAPITAL PARTNERS V, L.P.	AT COST	2,989,215	771,537
BENCHMARK CAPITAL PARTNERS VI, L.P.	AT COST	3,106,105	1,464,151
BENCHMARK CAPITAL PRTNRS VII, L.P.	AT COST	3,658,311	10,514,705
BENCHMARK CAPITAL PRTNRS VIII, L.P.	AT COST	4,805,980	14,068,769
BENCHMARK CAPITAL PARTNERS X, L.P.	AT COST	2,175,000	1,931,211
BESSEMER VENTURE PARTNERS VII	AT COST	18,923,402	17,067,140
BESSEMER VENTURE PARTNERS VIII	AT COST	34,934,624	99,415,994
BLP COMMON STOCK	AT COST	730,080	730,080
CLEARHAVEN FUND I-A	AT COST	12,266,567	14,468,643
CONSTRUCT II	AT COST	720,000	585,178
CONSTRUCT SELECT I	AT COST	720,000	739,704
CREST ROCK FUND I-B, L.P.	AT COST	9,262,264	11,406,807
DBAG EXPANSION CAPITAL INT.	AT COST	1,689,623	4,645,157
DBAG FUND V	AT COST	6,890,661	1,720,616
DBAG FUND VI	AT COST	14,172,933	12,404,663
DBAG FUND VII	AT COST	22,612,475	29,300,073
DBAG FUND VII-B	AT COST	4,187,426	5,883,740
DBAG FUND VIII-A	AT COST	9,112,386	9,259,730
DBAG FUND VIII-B	AT COST	1,733,465	1,786,763
DEFY GOALS	AT COST	1,200,000	1,152,952
DEFY III	AT COST	1,947,000	1,810,479
ENCAP ENERGY CAPITAL FUND VI-B	AT COST	8,906,366	0
ENERVEST ENERGY INST. FD X-B	AT COST	10,472,957	86
FORBION CAPITAL FUND IV C.V.	AT COST	14,177,525	17,613,230
FORBION CAPITAL FUND V C.V.	AT COST	3,827,007	5,021,316
FORBION GROWTH II	AT COST	2,427,380	2,925,773
FRANCE PRIVATE EQUITY III	AT COST	6,660,274	579,028
GENERAL ATLANTIC 2008 LTD PRTNR	AT COST	4,566,283	2,445,609
GENERAL ATLANTIC 2012 LTD PRTNR	AT COST	21,202,566	38,734,776
GENERAL ATLANTIC 2016 LTD PRTNR	AT COST	33,411,210	61,745,301
GENERAL ATLANTIC 2018 LTD PRTNR	AT COST	51,788,827	79,698,450

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GENERAL ATLANTIC 2020 LTD PRTNR	AT COST	44,081,239	41,451,480
GOLDMAN SACHS VINTAGE FD III, L.P.	AT COST	42,898	0
GOLDMAN SACHS VINTAGE FUND IV, L.P.	AT COST	2,610,825	782,451
GREAT POINT DEVELOPERS	AT COST	0	75,212
GREAT RANGE CAPITAL FUND II, L.P.	AT COST	4,543,627	5,257,982
HAWKEYE CAPITAL INSTITUTIONAL L.P.	AT COST	79,000,000	121,580,279
HEARD HIGH CONVICTION LONG ONLY FUND	AT COST	75,000,000	58,947,031
HIGHFIELDS CAPITAL LTD L.P.	AT COST	1	0
INSIGHT PARTNERS XII, L.P.	AT COST	19,800,000	16,146,959
INTERSOUTH PARTNERS VI, L.P.	AT COST	3,149,576	1,083,559
INTERSOUTH PARTNERS VII, L.P.	AT COST	5,134,870	1,377,882
KUVARI FOCUS FUND LP	AT COST	104,000,000	99,493,635
LINDEN CAPITAL PARTNERS II, L.P.	AT COST	1	4,791,792
MADRONA ACCELERATION FUND, L.P.	AT COST	8,449,862	24,963,987
MADRONA ACCELERATION FUND II, L.P.	AT COST	6,050,000	5,710,818
MADRONA VENTURE FUND III, L.P.	AT COST	6,767,435	4,291,136
MADRONA VENTURE FUND IV, L.P.	AT COST	20,275,359	25,904,989
MADRONA VENTURE FUND V, L.P.	AT COST	26,440,942	78,885,556
MADRONA VENTURE FUND VI, L.P.	AT COST	16,187,697	29,597,405
MADRONA VENTURE FUND, VII, L.P.	AT COST	25,282,400	67,977,656
MADRONA VENTURE FUND VII EXTENSION, L.P.	AT COST	4,200,000	4,167,548
MADRONA VENTURE FUND, VIII, L.P.	AT COST	15,625,000	19,031,201
MADRONA VENTURE FUND, IX, L.P.	AT COST	1,820,000	1,726,849
MARBLE RIDGE OFFSHORE LTD	AT COST	8,775,414	2,251,223
MATLIN PATTERSON GLOB. OPP. III	AT COST	6,354,118	46,658
MATRIX PARTNERS VII, L.P.	AT COST	1,571,506	142,200
MERIT ENERGY PARTNERS F-II, L.P.	AT COST	10,999,472	1,497,064
MILLSTREET CREDIT	AT COST	65,000,000	66,221,681
OAKTREE EMERGING MARKETS EQUITY FD	AT COST	55,000,000	66,112,315
OHA STRATEGIC CREDIT FUND II, L.P.	AT COST	7,791,158	14,825,681
PIMCO BRAVO 3 ONSHORE FEEDER TE	AT COST	11,755,144	18,924,536
QUANTUM ENERGY PARTNERS VII, L.P.	AT COST	10,400,051	18,109,229
QUANTUM ENERGY PRTNRS VII CO-INV.	AT COST	821,376	1,168,610
RIVERSIDE FUND IV, L.P.	AT COST	1	0
SOLEL CAP. PRTNRS (OFFSHORE) L.P.	AT COST	85,000,000	91,997,095
SOMA PARTNERS, L.P.	AT COST	62,500,000	68,526,249
SQUARE MILE PARTNERS III, L.P.	AT COST	3,909,258	0
TECH INDUSTRIES, LLP	AT COST	30,708,850	68,640,172
TURNER-AGASSI CHART. SCH. FACIL. FD	AT COST	1	13,662
VENROCK ASSOCIATES III, L.P.	AT COST	2,638,094	248,715
WINGATE PARTNERS IV, L.P.	AT COST	2,784,754	69,826

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Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
GUNDERSON DETTMER STOUGH	2,520	2,520	0	0
JAMES W. TIPPIN & ASSOC.	7,250	0	0	7,250
PATTERSON BELKNAP WEBB	131,653	94,011	0	37,642
SEYFERTH BLUMENTHAL	49,808	0	0	49,808
STINSON, LLP	20,618	0	0	20,618
WINSTON & STRAWN, LLP	189,873	0	0	189,873

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
PROGRAM-RELATED INVESTMENT TO CHARTER SCHOOLS DEVELOPMENT CORPORATION	5,000,000	3,800,000	3,800,000
PROGRAM-RELATED INVESTMENT TO COMMUNITY BUILDERS OF KANSAS CITY		9,000,000	9,000,000

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CURRENCY LOSS	429,484	429,484	0	0
OTHER INVESTMENT LOSS	17,134	17,134	0	0
SUBSCRIPTIONS AND MEMBERSHIPS	608,485	305,341	0	303,144
OFFICE SUPPLIES	41,501	0	0	41,501
POSTAGE AND DELIVERIES	22,376	15	0	22,361
COMMUNICATION-RELATED EXP.	206,609	0	0	206,609
IT-RELATED EXPENSES	2,575,572	0	0	2,575,572
RISK MANAGEMENT	278,895	0	0	278,895
OTHER EXPENSES	28,898	0	0	28,898
EQUIP/FURN REPAIRS AND MAINT	282,026	0	0	282,026
PENALTIES & INTEREST	14,286	0	0	0
PORTFOLIO & OTHER DEDUCT K-1	0	15,582,732	0	0
CHARITABLE CONTRIB K-1	0	0	0	6,570

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
OTHER INCOME FROM K-1	68,115	12,736,578	0
PFIC INCOME FROM K-1	0	2,601	0
TOTAL OF RETURN OF UNUSED GRANT FUNDS	1,416,470		1,416,470
OTHER REVENUE	597		597
ROYALTY/HONORARIUM INCOME	602		602
PROMISSORY NOTE INT PMTS	193,396		193,396
STATE TAX REFUNDS	13,152	13,152	0

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value
PAYROLL, MISC PAYABLES	130,543	187,307

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
BLS CAPITAL	1,485,358	1,485,358	0	0
HARRIS ASSOCIATES, L.P.	1,394,284	1,394,284	0	0
SANDS CAPITAL MGMT	1,388,588	1,388,588	0	0
FORBION FUNDS	1,193,666	1,193,666	0	0
GENERAL ATLANTIC, LP	1,142,904	1,142,904	0	0
DUPONT VENTURES, LLC	1,058,732	0	0	1,058,732
ASGK PUBLIC STRATEGIES LLC	876,124	0	0	876,124
PRISM STRATEGY, INC.	814,166	0	0	814,166
GLOBAL STRATEGY GROUP LLC.	797,263	0	0	797,263
MASS ECONOMICS, LLC	741,384	0	0	741,384
BON APPETIT MGMT CO.	726,274	0	0	726,274
NUANCE INVESTMENTS, LLC	659,175	659,175	0	0
WELLINGTON MANAGEMENT CO.	621,437	621,437	0	0
BROWN CAPITAL MANAGEMENT	601,882	601,882	0	0
UNIVERSAL PROTECT. SERVICE	598,956	0	0	598,956
RWC ASSET MGMT	597,392	597,392	0	0
COMMUNITY WEALTH PRTNRS	572,111	0	0	572,111
CONESTOGA CAPITAL ADVISORS	497,524	497,524	0	0
BLACK INK CREATIONS, LLC	492,000	492,000	0	0
DBAG FUNDS	438,632	438,632	0	0
MARK & THALIA CHERRY	425,000	0	0	425,000
NAT'L. OP. RESEARCH CTR.	348,378	0	0	348,378
GALLUP, INC.	337,500	0	0	337,500
J.P. MORGAN ASSET MGMT	310,652	310,652	0	0
STATE STREET BANK & TRUST	292,876	292,876	0	0
INNOVATION NETWORK, INC.	284,500	0	0	284,500
GETTING SMART, LLC	283,000	0	0	283,000
ALLEY INTERACTIVE, LLC	282,000	0	0	282,000
UBUNTU RESEARCH & EVAL.	280,000	0	0	280,000
CUSHMAN & WAKEFIELD U.S.	277,733	0	0	277,733
JESSICA MILLI	269,437	0	0	269,437
BTW CONSULTANTS, INC.	260,270	0	0	260,270
LGND	250,000	0	0	250,000
TECHCONNECT KC, LLC	250,000	0	0	250,000
MARK T. BURKE	245,749	0	0	245,749
QUANTUM ENERGY PRTNRS VII	238,915	238,915	0	0
DEFY III	220,000	220,000	0	0
CLEARHAVEN FUND I A	206,274	206,274	0	0
WALLS & ASSOCIATES, LLC	200,000	0	0	200,000
STANDPOINT CONSULTING, LLC	193,400	0	0	193,400
NEW EDEN CONSULTING GRP.	192,000	0	0	192,000
PREIS CONSULTING, LLC	189,102	0	0	189,102
BANK OF NEW YORK MELLON	185,649	185,649	0	0
JARA DEAN-COFFEY	183,428	0	0	183,428
CREST ROCK FUND I B, LP	181,296	181,296	0	0
RPA EDUCATION CONSULTING	178,825	0	0	178,825
FREETHINK MEDIA, INC.	170,000	0	0	170,000
SCOTT JOLLEY PROD. SERV.	167,000	0	0	167,000
CHIEF OF STAFF, LLC.	165,262	0	0	165,262
SOPHIC SOLUTIONS, LLC.	163,000	0	0	163,000
CONVENERS.ORG	155,400	0	0	155,400
IT ARCHITECTS, INC	153,600	0	0	153,600
ENGAGE R + D	146,454	0	0	146,454
TRUST TECHNICAL SOLUTIONS	145,777	0	0	145,777
WILLIAM D. DOWDELL	144,000	0	0	144,000
DARKHORSE ANALYTICS, INC.	138,000	0	0	138,000
CATALYST EDUCATION, INC.	136,030	0	0	136,030
KEITH MICHAEL HARRINGTON	136,010	0	0	136,010
MDRC	130,261	0	0	130,261
TROZZOLO CREATIVE RES.	130,137	0	0	130,137
FORWARD CITIES, INC.	125,000	0	0	125,000
JOSE M. TORRES	121,000	0	0	121,000
TALENT CITIZEN, LLC	114,832	0	0	114,832
UMBRELLA MEDICAL SYST.	114,080	0	0	114,080
PAMELA S. HEDGPETH	112,000	0	0	112,000
ACCENT EQUITY	107,290	107,290	0	0
GTB ADVISORS, LLC	103,474	0	0	103,474
THE BRIDGESPAN GROUP, INC.	102,223	0	0	102,223
DELPHI CONSULTANTS, INC.	100,000	0	0	100,000
MARGA INCORPORATED	100,000	0	0	100,000
SULLIVAN COTTER HOLDINGS	96,723	0	0	96,723
BRENDAN COSGROVE	95,817	0	0	95,817
MORRIS, NELSON & ASSOC.	93,784	0	0	93,784
BELAY ON ED CONSULTING LLC	91,500	0	0	91,500
WICKHAM JAMES, LC	91,350	0	0	91,350
L. FISHER ASSOCIATES, LLC	90,833	0	0	90,833
DATA-FAB, LLC	90,600	0	0	90,600
AUGEO EXPERIENCES, LLC	90,527	0	0	90,527
FMR LLC	90,184	0	0	90,184
GEEKY GIRL STRATEGY, LLC	86,469	0	0	86,469
RACIAL EQUITY INSTITUTE	85,000	0	0	85,000
ADAMS-GABBERT & ASSOC.	84,129	0	0	84,129
BENJAMIN MCDOUGAL	83,762	0	0	83,762
MICHAEL D. COURVILLE	80,000	0	0	80,000
321 FAST DRAW, INC.	77,500	0	0	77,500
LOCUS IMPACT INVESTING	77,000	0	0	77,000
MATHEMATICA, INC.	75,223	0	0	75,223
ABIGAIL CAHILL	75,000	0	0	75,000
PRENEUROLOGY GLOBAL, INC.	75,000	0	0	75,000
GREAT RANGE CAP. FUND II	74,574	74,574	0	0
TED DOUGLAS ZOLLER	72,126	0	0	72,126
TODD EDWARD WHITE	72,000	0	0	72,000
MISSOURI CHAMBER FDTN	71,300	0	0	71,300
BELLWETHER EDUC. PRTNRS.	68,280	0	0	68,280
SKC COMM. PRODUCTS, LLC	66,832	0	0	66,832
SUSAN PARKER	66,300	0	0	66,300
LENOX PARK SOLUTIONS, INC.	65,000	32,500	0	32,500
WRIGHT VENTURE SERVICES	62,600	0	0	62,600
MYSIDEWALK, INC.	61,740	0	0	61,740
JESSICA ELAINE BEARMAN	60,938	0	0	60,938
GRAND VALLEY STATE UNIV.	59,220	0	0	59,220
MCKENZIE FITZPATRICK	57,921	0	0	57,921
RUSTI DECKER-LICHTENBERG	57,780	0	0	57,780
ZACHARY DRAPER	57,313	0	0	57,313
BE GREAT TOGETHER, INC.	56,255	0	0	56,255
RACHEL A. ROCHAT	55,257	0	0	55,257
TEXAS NOVACHEM CORPORATION	53,987	0	0	53,987
NATIONAL EQUITY PROJECT	53,435	0	0	53,435
STODOLA AND ASSOCIATES LAW	52,605	0	0	52,605
SPORTUP, INC.	52,500	0	0	52,500
PROTIVITI, INC.	52,000	0	0	52,000
BOLDR, INC.	50,544	0	0	50,544
EVOLYTICS, LLC	49,350	0	0	49,350
KEVRA CONSULTING, LLC	48,300	0	0	48,300
CHRISTOPHER LEONARD	47,917	0	0	47,917
KEY STRATEGIC GROUP, LLC	47,000	0	0	47,000
BETSY HODGES, LLC	46,950	0	0	46,950
CQ FLUENCY, INC.	46,693	0	0	46,693
ELSEVIER B.V.	46,115	0	0	46,115
MARY MURPHY	46,000	0	0	46,000
INSIDE-OUT LEARNING, INC.	45,900	0	0	45,900
IMPACTFUL LIVING, LLC	45,000	0	0	45,000
IN THE BOX CONSULTING, LLC	45,000	0	0	45,000
PROPPER DALEY, LLC	45,000	0	0	45,000
VOLTAGE CREATIVE, LLC	45,000	0	0	45,000
WIDE AWAKE FILMS	43,885	0	0	43,885
REYNA SHARP	42,900	0	0	42,900
KATHERINE STEVENS	42,578	0	0	42,578
LINKEDIN CORPORATION	42,526	0	0	42,526
NEUROLEADERSHIP INSTITUTE	42,000	0	0	42,000
KIT BOND STRATEGIES, LLP	40,000	0	0	40,000
ROBERT FAIRLIE	40,000	0	0	40,000
BIONEXUS KC	38,846	0	0	38,846
MCGURN CONSULTING, LLC	38,560	0	0	38,560
DESIGN RANCH, INC.	37,550	0	0	37,550
IDATAFY, LLC	37,500	0	0	37,500
AMY M. JORDAN	36,800	0	0	36,800
MASSMAILER, INC	36,437	0	0	36,437
FULCRUM MNGMT SOLUTIONS	36,000	0	0	36,000
NATHAN LEASE	35,650	0	0	35,650
CHRISTOPHER CABALDON	35,300	0	0	35,300
KIRA C. HOPKINS	35,272	0	0	35,272
PORCHLIGHT INSIGHTS	35,000	0	0	35,000
KANSAS CITY STARTUP FDTN.	34,500	0	0	34,500
BERRY CONSULTING, INC.	34,050	0	0	34,050
CBIZ BENEFITS & INS. SVCS.	34,000	0	0	34,000
JEFFERY KIMBROW	33,100	0	0	33,100
SUNFLOWER TALENT STRAT.	33,000	0	0	33,000
COLLABORATE 2 INSPIRE	32,040	0	0	32,040
KAREN M. FREEMAN-WILSON	31,942	0	0	31,942
MADELINE A. ROGERO	31,725	0	0	31,725
SRI INTERNATIONAL	31,647	0	0	31,647
CURATORS OF THE U. OF MO	31,000	0	0	31,000
THE ART GROUP, LLC	30,900	0	0	30,900
OKTA, INC.	30,151	0	0	30,151
CROSSCOUNTRY CONSULTING	29,681	0	0	29,681
ROBERT LEE HILL	29,278	0	0	29,278
DAVID G. KIMMIS	29,208	0	0	29,208
WILLIAM J. COOK COMPANY	28,000	0	0	28,000
THOMAS F. TAIT	27,000	0	0	27,000
ALYSE LYNNE FREILICH	26,400	0	0	26,400
THE MANHATTAN STRAT. GROUP	26,273	0	0	26,273
SARAH KOCI SCHEILZ ENT.	26,033	0	0	26,033
KS LEADERSHIP CENTER, INC.	25,000	0	0	25,000
PARRIS COMMUNICATIONS	25,000	0	0	25,000
SEATTLE FOUNDATION	25,000	0	0	25,000
STEPHEN GLAUDE	25,000	0	0	25,000
WISDOM LABS, INC.	25,000	0	0	25,000
CAROLYN YVETTE BARNES	24,000	0	0	24,000
OECD	24,000	0	0	24,000
KANSAS CITY COMM. GARDENS	23,670	0	0	23,670
MUCK RACK, LLC	23,500	0	0	23,500
BEBONCHU ATEMS	22,400	0	0	22,400
OMNI EMPLOYMENT MNGT	21,739	0	0	21,739
WESTED	21,030	0	0	21,030
WORKING HARMONY, INC.	21,000	0	0	21,000
FRONTLINE SOLUTIONS INTL.	20,500	0	0	20,500
JOHN A POWELL	20,000	0	0	20,000
THE LAVIN AGENCY, LTD.	19,850	0	0	19,850
KIM LANE LTD CO	19,730	0	0	19,730
THE CHAPPELOW EVENT CO.	19,250	0	0	19,250
INST. FOR EQ. INCL. SC	18,500	0	0	18,500
JESSICA HEMBREE	18,500	0	0	18,500
SYNERGY STAFFING SERV.	17,939	0	0	17,939
MADELEINE OLDSTONE	17,325	0	0	17,325
AMERICAN CITY BUS JOURNALS	16,805	0	0	16,805
MEZZO FORTE DIGITAL, LLC	16,388	0	0	16,388
SEFT HUNTER	15,833	0	0	15,833
TINYHR, INC	15,549	0	0	15,549
RIGHT MANAGEMENT, INC.	15,500	0	0	15,500
AJAH, INC.	15,000	0	0	15,000
CQ ROLL CALL, INC.	15,000	0	0	15,000
GREENHOUSE CONSULTING, LLC	15,000	0	0	15,000
RURAL COMMUNITY ASSIST.	15,000	0	0	15,000
ELIZABETH HANSEN	14,751	0	0	14,751
JULIA MIGNER	14,700	0	0	14,700
ELLEN HARPEL	14,600	0	0	14,600
THE VITALITY GROUP, INC.	14,478	0	0	14,478
COMMUNITY PARTNERS	14,231	0	0	14,231
PSIONICS, INC.	13,704	0	0	13,704
ANDREW B. MIRIANI	13,608	0	0	13,608
MARIA NORTH MORGAN	13,000	0	0	13,000
MICHAEL SHEEHAN ASSOCIATES	12,500	0	0	12,500
ISABELLE J ROBINSON	12,340	0	0	12,340
ADP, INC.	12,287	0	0	12,287
THE BURNS BROTHERS INC.	12,000	0	0	12,000
UNCOVER KC	11,730	0	0	11,730
LINE CREEK MEDIA, LLC	10,957	0	0	10,957
NEXT STEP CONSULTING, LLC	10,500	0	0	10,500
LOOKTHINK, LLC	10,481	0	0	10,481
EH FITNESS, LLC	10,413	0	0	10,413
JAMIE MORGAN	10,275	0	0	10,275
CHRISTOPHER EMDIN	10,000	0	0	10,000
JVS CONSULTING, LLC	10,000	0	0	10,000
KAIROS AND HEART, LLC	10,000	0	0	10,000
NEW WORDS, NEW WORLDS, LLC	10,000	0	0	10,000
CHANTEL L. JONES	9,900	0	0	9,900
LINDSEY FOAT	9,896	0	0	9,896
GRAPEVINE DESIGNS, LLC	9,744	0	0	9,744
TVEYES, INC.	9,000	0	0	9,000
LEVERAGE SALES & MARKETING	8,947	0	0	8,947
JESSICA BARRON	8,500	0	0	8,500
PROPOSAL DREAM TEAM, LLC	8,000	0	0	8,000
E2E, LLC	7,500	0	0	7,500
THE CRONER COMPANY	7,000	0	0	7,000
HIGHLAND GROUP, INC.	6,600	0	0	6,600
KATRINA LEMPENSKI	6,000	0	0	6,000
PARLAY CONSULTING FIRM	5,835	0	0	5,835
SOCIAL VENTURES	5,775	0	0	5,775
GITHUB, INC.	5,670	0	0	5,670
WORDS THAT IMPACT BY ASIA	5,130	0	0	5,130
BNP EDUCATION PARTNERS	5,000	0	0	5,000
CRUNCHBASE, INC.	5,000	0	0	5,000
ERICKA SAMANTHA REECE	5,000	0	0	5,000
JOPWELL, INC	5,000	0	0	5,000
ROOTED STRATEGY, LLC	5,000	0	0	5,000
ROY E RAMBO	5,000	0	0	5,000
ALL OTHERS UNDER $5,000	117,700	-7,293	0	124,993

TY 2022 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FED EST EXCISE TAX PMTS	5,000,000	0	0	0
STATE TAXES ON UBTI	175,415	175,415	0	0
STATE FILING FEES	1,389	1,389	0	0
OTHER TAXES PAID	60,870	0	0	0
FOREIGN TAX PAID	0	212,145	0	0