

For calendar year 2022, or tax year beginning 01-01-2022 , and ending 12-31-2022

Name of foundation EINHORN COLLABORATIVE		A Employer identification number 22-6921358	
Number and street (or P.O. box number if mail is not delivered to street address) 140 EAST 45TH STREET 24TH FLOOR		Room/suite	
City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 100177142		B Telephone number (see instructions) (212) 784-3090	
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change		C If exemption application is pending, check here ☐ D 1. Foreign organizations, check here..... ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ... ☐	
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐ F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐	
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶\$ 23,303,138		J Accounting method: ☒ Cash ☐ Accrual ☐ Other (specify) _____ (Part I, column (d) must be on cash basis.)	

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)				
	2 Check ☒ if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	279,503	279,503		
	4 Dividends and interest from securities . . .				
	5a Gross rents				
	b Net rental income or (loss) _____				
	6a Net gain or (loss) from sale of assets not on line 10				
	b Gross sales price for all assets on line 6a _____				
	7 Capital gain net income (from Part IV, line 2) . . .		0		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances _____				
Operating and Administrative Expenses	b Less: Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)	2,311	2,311		
	12 Total. Add lines 1 through 11	281,814	281,814		
	13 Compensation of officers, directors, trustees, etc.	689,557	0		689,557
	14 Other employee salaries and wages	1,465,473	0		1,465,473
	15 Pension plans, employee benefits	833,651	0		833,651
	16a Legal fees (attach schedule)	28,711	0		28,711
	b Accounting fees (attach schedule)	111,885	0		111,885
	c Other professional fees (attach schedule)	388,493	0		388,493
	17 Interest				
	18 Taxes (attach schedule) (see instructions) . . .				
	19 Depreciation (attach schedule) and depletion . . .				
	20 Occupancy				
	21 Travel, conferences, and meetings	66,525	0		66,525
	22 Printing and publications				
	23 Other expenses (attach schedule)	103,561	0		103,561
	24 Total operating and administrative expenses. Add lines 13 through 23	3,687,856	0		3,687,856
	25 Contributions, gifts, grants paid	76,790			76,790
	26 Total expenses and disbursements. Add lines 24 and 25	3,764,646	0		3,764,646
	27 Subtract line 26 from line 12:				
	a Excess of revenue over expenses and disbursements	-3,482,832			
	b Net investment income (if negative, enter -0-)		281,814		
	c Adjusted net income (if negative, enter -0-)				

Part II		Balance Sheets	Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)	Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing				
	2	Savings and temporary cash investments	26,519,303	23,303,138	23,303,138	
	3	Accounts receivable ▶ _____				
		Less: allowance for doubtful accounts ▶ _____				
	4	Pledges receivable ▶ _____				
		Less: allowance for doubtful accounts ▶ _____				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)				
	7	Other notes and loans receivable (attach schedule) ▶ _____				
		Less: allowance for doubtful accounts ▶ _____				
	8	Inventories for sale or use				
	9	Prepaid expenses and deferred charges				
	10a	Investments—U.S. and state government obligations (attach schedule)				
	b	Investments—corporate stock (attach schedule)				
	c	Investments—corporate bonds (attach schedule)				
	11	Investments—land, buildings, and equipment: basis ▶ _____				
	Less: accumulated depreciation (attach schedule) ▶ _____					
12	Investments—mortgage loans					
13	Investments—other (attach schedule)					
14	Land, buildings, and equipment: basis ▶ _____					
	Less: accumulated depreciation (attach schedule) ▶ _____					
15	Other assets (describe ▶ _____)	266,667	0	0		
16	Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	26,785,970	23,303,138	23,303,138		
Liabilities	17	Accounts payable and accrued expenses				
	18	Grants payable				
	19	Deferred revenue.				
	20	Loans from officers, directors, trustees, and other disqualified persons				
	21	Mortgages and other notes payable (attach schedule)				
	22	Other liabilities (describe ▶ _____)				
	23	Total liabilities (add lines 17 through 22).	0	0		
Net Assets or Fund Balances		Foundations that follow FASB ASC 958, check here ▶ ☒				
		and complete lines 24, 25, 29 and 30.				
	24	Net assets without donor restrictions	26,785,970	23,303,138		
	25	Net assets with donor restrictions				
		Foundations that do not follow FASB ASC 958, check here ▶ ☐				
		and complete lines 26 through 30.				
	26	Capital stock, trust principal, or current funds				
	27	Paid-in or capital surplus, or land, bldg., and equipment fund				
	28	Retained earnings, accumulated income, endowment, or other funds				
	29	Total net assets or fund balances (see instructions)	26,785,970	23,303,138		
30	Total liabilities and net assets/fund balances (see instructions) .	26,785,970	23,303,138			

Part III Analysis of Changes in Net Assets or Fund Balances			
1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	26,785,970
2	Enter amount from Part I, line 27a	2	-3,482,832
3	Other increases not included in line 2 (itemize) ▶ _____	3	0
4	Add lines 1, 2, and 3	4	23,303,138
5	Decreases not included in line 2 (itemize) ▶ _____	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29.	6	23,303,138

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a			
b			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a			
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			
b			
c			
d			
e			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	
	3	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8 }		

Part V

Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter "N/A" on line 1.			
	Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)		1	3,917
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	0
3	Add lines 1 and 2.		3	3,917
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	3,917
6	Credits/Payments:			
a	2022 estimated tax payments and 2021 overpayment credited to 2022	6a	2,769	
b	Exempt foreign organizations—tax withheld at source	6b	0	
c	Tax paid with application for extension of time to file (Form 8868)	6c	10,000	
d	Backup withholding erroneously withheld	6d	0	
7	Total credits and payments. Add lines 6a through 6d		7	12,769
8	Enter any penalty for underpayment of estimated tax. Check here ☐ if Form 2221 is attached.		8	0
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		9	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid.		10	8,852
11	Enter the amount of line 10 to be: Credited to 2023 estimated tax Refunded		11	0

Part VI-A

Statements Regarding Activities

1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a	Yes	No
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.	1b		No
c	Did the foundation file Form 1120-POL for this year?.	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ☐ \$ 0 (2) On foundation managers. ☐ \$ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ☐ \$ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		No
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		No
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV.	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ☐ NY			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation .	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2022 or the taxable year beginning in 2022? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses.	10		No

Part VI-A

Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ►WWW.EINHORNCOLLABORATIVE.ORG	13	Yes	
14	The books are in care of ►BARBARA WANASEK Telephone no. ►(212) 784-3090 Located at ►140 EAST 45TH STREET 24TH FLOOR NEW YORK NY ZIP+4 ►100177142			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here	15		
16	At any time during calendar year 2022, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign			

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	Yes	
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6); did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here.			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2022?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2022, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2022?. If "Yes," list the years ► 20____, 20____, 20____, 20____	2a		No
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2022 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period?(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2022.).	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2022?	4b		No

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a

During the year did the foundation pay or incur any amount to:

(1)

Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

5a(1)

No

(2)

Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

5a(2)

No

(3)

Provide a grant to an individual for travel, study, or other similar purposes?

5a(3)

No

(4)

Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions

5a(4)

No

(5)

Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

5a(5)

No

b

If any answer is "Yes" to 5a(1)–(5); did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

5b

c

Organizations relying on a current notice regarding disaster assistance check

d

If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?
If "Yes," attach the statement required by Regulations section 53.4945–5(d).

5d

6a

Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

6a

No

b

Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
If "Yes" to 6b, file Form 8870.

6b

No

7a

At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

7a

No

b

If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?

7b

8

Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?

8

No

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1

List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
DAVID EINHORN 140 EAST 45TH STREET 24TH FLOOR NEW YORK, NY 100177142	TRUSTEE 1.00	0	0	0
JENNIFER HOOS ROTHBERG 140 EAST 45TH STREET 24TH FLOOR NEW YORK, NY 100177142	EXECUTIVE DIRECTOR 40.00	689,557	116,827	0

2

Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
JONATHAN GRUBER 140 EAST 45TH STREET 24TH FL NY,NY 100177142	STRATEGY LEAD, BUILD 40.00	370,500	116,827	0
IRA HILLMAN 140 EAST 45TH STREET 24TH FL NY,NY 100177142	STRATEGY LEAD, BONDI 40.00	338,731	116,827	0
ITAI DINOUR 140 EAST 45TH STREET 24TH FL NY,NY 100177142	STRATEGY LEAD, BRIDG 40.00	322,989	116,827	0
BARBARA WANASEK 140 EAST 45TH STREET 24TH FL NY,NY 100177142	OPERATIONS LEAD 40.00	233,804	111,000	0
CHI NGUYEN 140 EAST 45TH STREET 24TH FL NY,NY 100177142	COMM. & STRATEGY LEA 40.00	126,916	39,429	0
Total number of other employees paid over \$50,000.				1

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
PKF O'CONNOR DAVIES LLP	ACCOUNTING, TAX & ADMINISTRATION	111,885
500 MAMARONECK AVENUE SUITE 301 HARRISON,NY 105281633		
NATIONSWELL LLC	STRATEGY DEVELOPMENT	60,000
36 WEST 20TH STREET 6TH FLOOR NEW YORK,NY 100114253		
CHALONER ASSOCIATES INC	EXECUTIVE SEARCH	50,815
1750 TYSONS BOULEVARD SUITE 1500 MCLEAN,V A 221024200		
KARI DUNN SARATOVSKY	STRATEGY DEVELOPMENT	50,000
10300 SAINT ALBANS DRIVE BETHESDA,MD 208142240		

Part VIII-- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 BUILDING STRATEGY - TO STRENGTHEN SOCIAL CONNECTION AND COHESION IN AMERICA BY MOBILIZING AND PARTNERING WITH ACTORS ACROSS A RANGE OF SYSTEMS TO PRIORITIZE, EMBED, AND MODEL NORMS OF HEALTHY CONNECTION AND PLURALISM. ACTIVITIES INCLUDED SUPPORT FOR THE NEW PLURALISTS COLLABORATIVE AND ADVISING ON RELATED INITIATIVES AND EVENTS.	534,960
2 BRIDGING STRATEGY - TO REINFORCE THE ABILITY TO UNDERSTAND OURSELVES AND EACH OTHER, AND POSITIVELY RELATE ACROSS DIFFERENCE, WITH A FOCUS ON PROVIDING ADOLESCENTS WITH EXPERIENCES TO DEVELOP LIFELONG SKILLS OF PERSPECTIVE-TAKING AND BRIDGE-BUILDING. ACTIVITIES FOCUSED ON NATIONAL SERVICE, CIVIC LEARNING, AND COMMUNITY ENGAGED LEARNING.	384,556
3 BONDING STRATEGY - TO SUPPORT DEVELOPING THE CAPACITY TO FORM AND MAINTAIN HEALTHY RELATIONSHIPS BY ESTABLISHING EMOTIONAL CONNECTION IN THE EARLIEST YEARS OF LIFE. ACTIVITIES INCLUDED EARLY RELATIONAL HEALTH FUNDER, PRACTITIONER, AND RESEARCHER COMMUNITY BUILDING AND EVENTS.	349,396
4 A CALL TO CONNECTION - THE FOUNDATION SUPPORTED THE PRODUCTION, DISTRIBUTION AND RELATED EVENTS FOR "A CALL TO CONNECTION", A PRIMER ON THE IMPORTANCE OF HUMAN CONNECTION AND RELATIONSHIPS, WHICH COMBINED SCIENTIFIC RESEARCH, INSIGHTS FROM ANCIENT WISDOM TRADITIONS, STORIES OF IMPACT, AND RECOMMENDED PRACTICES TO HELP INDIVIDUALS AND ORGANIZATIONS BETTER INTEGRATE CONNECTION INTO THEIR LIFE AND WORK.	163,358

Part VIII-- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	0
b	Average of monthly cash balances.	1b	24,505,419
c	Fair market value of all other assets (see instructions).	1c	0
d	Total (add lines 1a, b, and c).	1d	24,505,419
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d.	3	24,505,419
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions).	4	367,581
5	Net value of noncharitable-use assets. Subtract line 4 from line 3.. . . .	5	24,137,838
6	Minimum investment return. Enter 5% (0.05) of line 5.	6	1,206,892

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6.	1	1,206,892
2a	Tax on investment income for 2022 from Part V, line 5.	2a	3,917
b	Income tax for 2022. (This does not include the tax from Part V.).	2b	
c	Add lines 2a and 2b.	2c	3,917
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	1,202,975
4	Recoveries of amounts treated as qualifying distributions.	4	266,667
5	Add lines 3 and 4.	5	1,469,642
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1.	7	1,469,642

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	3,764,646
b	Program-related investments—total from Part VIII-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4.. . . .	4	3,764,646

Part XII

Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2021	(c) 2021	(d) 2022
1 Distributable amount for 2022 from Part X, line 7				1,469,642
2 Undistributed income, if any, as of the end of 2022:				
a Enter amount for 2021 only.			0	
b Total for prior years: 20____, 20____, 20____		0		
3 Excess distributions carryover, if any, to 2022:				
a From 2017.	32,491,352			
b From 2018.	46,118,648			
c From 2019.	15,827,416			
d From 2020.	2,616,038			
e From 2021.	2,126,099			
f Total of lines 3a through e.	99,179,553			
4 Qualifying distributions for 2022 from Part XI, line 4: ▶ \$ 3,764,646				
a Applied to 2021, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2022 distributable amount				1,469,642
e Remaining amount distributed out of corpus	2,295,004			
5 Excess distributions carryover applied to 2022. (If an amount appears in column (d), the same amount must be shown in column (a).)	0			0
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	101,474,557			
b Prior years' undistributed income. Subtract line 4b from line 2b.		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions.		0		
e Undistributed income for 2021. Subtract line 4a from line 2a. Taxable amount—see instructions.			0	
f Undistributed income for 2022. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2023				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).	0			
8 Excess distributions carryover from 2017 not applied on line 5 or line 7 (see instructions)	32,491,352			
9 Excess distributions carryover to 2023. Subtract lines 7 and 8 from line 6a	68,983,205			
10 Analysis of line 9:				
a Excess from 2018	46,118,648			
b Excess from 2019	15,827,416			
c Excess from 2020.	2,616,038			
d Excess from 2021	2,126,099			
e Excess from 2022	2,295,004			

Part

Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a <i>Paid during the year</i>				
COUNCIL ON FOUNDATIONS INC 1255 23RD STREET NW SUITE 200 WASHINGTON,DC 200371152	N/A	P C	GENERAL OPERATING SUPPORT	7,500
ESPERANZA INTERNATIONAL FOUNDATION 13219 NE 20TH STREET SUITE 208 BELLEVUE,WA 980052149	N/A	P C	GENERAL OPERATING SUPPORT	180
GRANTMAKERS IN HEALTH 1100 CONNECTICUT AVENUE NW SUITE 1100 WASHINGTON,DC 200364110	N/A	P C	GENERAL OPERATING SUPPORT	6,000
MEDIATORS FOUNDATION INC 2525 ARAPAHOE AVENUE UNIT E4 BOX 509 BOULDER,C O 803026746	N/A	P C	TO SUPPORT PHILANTHROPY BRIDGING DIVIDES	12,500
NATIONAL PUBLIC EDUCATION SUPPORT FUND 1900 L STREET NW SUITE 520 WASHINGTON,DC 200365065	N/A	P C	TO SUPPORT GRANTMAKERS FOR THRIVING YOUTH	10,000
PHILANTHROPY FOR ACTIVE CIVIC ENGAGEMENT 611 PENNSYLVANIA AVENUE SE 372 WASHINGTON,DC 200034303	N/A	P C	GENERAL OPERATING SUPPORT	10,000
POLICY IMPACT 1107 9TH STREET SUITE 500 SACRAMENTO,CA 958143613	N/A	P C	TO SUPPORT THE DEMOCRACY FUNDERS NETWORK	2,500
TEMPLE SHAARAY TEFILA 250 EAST 79TH STREET NEW YORK,NY 100751274	N/A	P C	GENERAL OPERATING SUPPORT	180
THE CLEVELAND CLINIC FOUNDATION 6801 BRECKSVILLE ROAD RK1-85 CLEVELAND,OH 441315032	N/A	P C	TO SUPPORT THE VELOSANO INITIATIVE	180
THE NANTUCKET PROJECT ACADEMY INC 4 NORTH WATER STREET NANTUCKET,MA 025542361	N/A	P C	TO SUPPORT THE NANTUCKET PROJECT	15,000
THE PRAXIS PROJECT INC PO BOX 7259 OAKLAND,CA 946010259	N/A	P C	TO SUPPORT THE NATIONAL BIRTH EQUITY COLLABORATIVE	250
THIRD SECTOR NEW ENGLAND INC LINCOLN PLAZA 89 SOUTH STREET SUITE 700 BOSTON,MA 021112679	N/A	P C	TO SUPPORT THE EARLY CHILDHOOD FUNDERS COLLABORATIVE	12,500
Total			▶ 3a	76,790
b <i>Approved for future payment</i>				
Total			▶ 3b	0

Enter gross amounts unless otherwise indicated.

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Form **990-PF** (2022)

Part XVI

Yes

1a(1)

1a(2)

1b(1)

1b(2)

1b(3)

1b(4)

1b(5)

1b(6)

1c

[illegible]

☐ Yes ☒ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

2023-11-03

Date

See instructions. ☐ Yes ☐ No

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2023-11-03

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Additional Data

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Software Version:

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Special Condition Description

TY 2022 IRS 990 e-File Render

Name: EINHORN COLLABORATIVE

EIN: 22-6921358

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING, TAX RETURN PREPARATION AND ADMINISTRATION	111,885	0		111,885

TY 2022 IRS 990 e-File Render

Name: EINHORN COLLABORATIVE

EIN: 22-6921358

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
GENERAL AND ADMINISTRATIVE LEGAL COUNSEL	28,711	0		28,711

TY 2022 IRS 990 e-File Render

Name: EINHORN COLLABORATIVE

EIN: 22-6921358

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
PROGRAM RELATED INVESTMENT	266,667		

TY 2022 IRS 990 e-File Render

Name: EINHORN COLLABORATIVE

EIN: 22-6921358

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FILING FEES	750	0		750
OFFICE AND OTHER EXPENSES	86,428	0		86,428
PAYROLL PROCESSING FEES	16,383	0		16,383

TY 2022 IRS 990 e-File Render

Name: EINHORN COLLABORATIVE

EIN: 22-6921358

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
INTEREST ON PROGRAM RELATED INVESTMENT	2,311	2,311	2,311

TY 2022 IRS 990 e-File Render

Name: EINHORN COLLABORATIVE

EIN: 22-6921358

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
COMMUNICATIONS	122,897	0		122,897
EXECUTIVE SEARCH	50,815	0		50,815
OFFICE SPACE REDESIGN	50,755	0		50,755
OTHER (MISC)	1,815	0		1,815
PROFESSIONAL DEVELOPMENT	40,000	0		40,000
STRATEGY DEVELOPMENT	122,211	0		122,211