

990

Return of Organization Exempt From Income Tax

OMB No. 1545-

0047 2021

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation): Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Form 990 Department of the Treasury Internal Revenue Service

A For the 2021 calendar year, or tax year beginning 07-01-2021, and ending 06-30-2022

- B Check if applicable: Address change, Name change, Initial return, Final return/terminated, Amended return, Application pending

C Name of organization: UNITED STATES FUND FOR UNICEF. Doing business as: UNICEF USA. Number and street (or P.O. box if mail is not delivered to street address): 125 MAIDEN LANE 10TH FLOOR. Room/suite: . City or town, state or province, country, and ZIP or foreign postal code: NEW YORK, NY 10038

D Employer identification number: 13-1760110. E Telephone number: (212) 686-5522. G Gross receipts \$ 1,075,954,143

F Name and address of principal officer: MICHAEL NYENHUIS, 125 MAIDEN LANE 10TH FLOOR, NEW YORK, NY 10038

H(a) Is this a group return for subordinates? No. H(b) Are all subordinates included? No. If "No," attach a list. See instructions.

I Tax-exempt status: 501(c)(3)

J Website: WWW.UNICEFUSA.ORG

K Form of organization: Corporation

L Year of formation: 1947. M State of legal domicile: NY

Part I Summary

Table with 4 main sections: Activities & Governance, Revenue, Expenses, and Net Assets or Fund Balances. Includes rows for mission statement, membership, employees, revenue, expenses, and assets.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete.

Sign Here: Signature of officer MICHAEL J NYENHUIS CEO, Date 2023-04-13

Paid Preparer Use Only: Print/Type preparer's name, Preparer's signature, Date 2023-04-13, Firm's name KPMG LLP, Firm's address 1601 MARKET STREET PHILADELPHIA, PA 19103

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III



1 Briefly describe the organization's mission:

THE ORGANIZATION'S MISSION IS TO RELENTLESSLY PURSUE A MORE EQUITABLE WORLD FOR EVERY CHILD. SEE SCHEDULE O.THE ORGANIZATION'S MISSION IS TO RELENTLESSLY PURSUE A MORE EQUITABLE WORLD FOR EVERY CHILD. UNICEF USA ADVANCES THE GLOBAL MISSION OF UNICEF BY RALLYING THE AMERICAN PUBLIC TO SUPPORT THE WORLD'S MOST VULNERABLE CHILDREN. UNICEF USA SUPPORTS PROGRAMS, THROUGH FUNDRAISING, ADVOCACY AND EDUCATION IN THE UNITED STATES, THAT DELIVER THE ESSENTIALS THAT GIVE EVERY CHILD AN EQUITABLE CHANCE IN LIFE, INCLUDING: HEALTH-CARE AND IMMUNIZATIONS, SAFE WATER AND SANITATION, NUTRITION, EDUCATION, AND EMERGENCY RELIEF.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 865,860,689 including grants of \$ 867,114,381) (Revenue \$ 0)

GRANTS TO UNICEF AND OTHER NON-GOVERNMENTAL ORGANIZATIONS: THE NATIONAL BOARD OF DIRECTORS OF THE UNITED STATES FUND FOR UNICEF (UNICEF USA) HAS AUTHORIZED GRANTS TO THE UNITED NATIONS CHILDREN'S FUND (UNICEF) AND OTHER NON-GOVERNMENTAL ORGANIZATIONS (NGOS) FROM CONTRIBUTIONS AND IN-KIND GIFTS RECEIVED BY UNICEF USA. THESE GRANTS WERE USED BY UNICEF AND OTHER NGOS IN MORE THAN 190 COUNTRIES AND TERRITORIES SOLELY FOR PROGRAMS APPROVED BY THE NATIONAL BOARD OF DIRECTORS. UNICEF USA'S GRANTS SUPPORT WORKS TO DELIVER THE ESSENTIALS THAT GIVE EVERY CHILD AN EQUITABLE CHANCE IN LIFE: HEALTH CARE AND IMMUNIZATIONS, SAFE WATER AND SANITATION, NUTRITION, EDUCATION, EMERGENCY RELIEF AND MORE.

4b (Code:) (Expenses \$ 19,000,717 including grants of \$) (Revenue \$ 0)

PUBLIC INFORMATION: UUSA HAS RALLIED THE AMERICAN PUBLIC TO SUPPORT THE WORLD'S MOST VULNERABLE CHILDREN, REACHING HUNDREDS OF THOUSANDS OF SUPPORTERS THROUGH ISSUE-ORIENTED VIDEOS, TELEVISION AND PUBLIC RADIO SERVICE ANNOUNCEMENTS, A VARIETY OF PRESS AND PUBLICATIONS, THE INTERNET VIA UUSA'S WEBSITE (WWW.UNICEFUSA.ORG) AND OTHER MOBILE AND SOCIAL PLATFORMS. THE UNICEF USA COMMUNICATIONS TEAM WORKS RELENTLESSLY TO EDUCATE THE PUBLIC ABOUT THE CHALLENGES FACING THE WORLD'S CHILDREN. THIS YEAR, CHILDREN AND ADULTS ADDED MEANING TO THEIR HALLOWEEN-ING BY SUPPORTING OUR TRADEMARK FUNDRAISER, TRICK-OR-TREAT FOR UNICEF. TENS OF THOUSANDS OF COMPANIES AND INDIVIDUALS WERE INFORMED ABOUT THE WORK OF UNICEF AND UUSA THROUGH IN-PERSON AND GALAS, OUR SPEAKER SERIES AND PROGRAM VISITS. SEE SCH O.PUBLIC INFORMATION: UUSA HAS RALLIED THE AMERICAN PUBLIC TO SUPPORT THE WORLD'S MOST VULNERABLE CHILDREN, REACHING HUNDREDS OF THOUSANDS OF SUPPORTERS THROUGH ISSUE-ORIENTED VIDEOS, TELEVISION AND PUBLIC RADIO SERVICE ANNOUNCEMENTS, A VARIETY OF PRESS AND PUBLICATIONS, THE INTERNET VIA OUR WEBSITE (WWW.UNICEFUSA.ORG) AND OTHER MOBILE AND SOCIAL PLATFORMS. THE UUSA COMMUNICATIONS TEAM WORKS RELENTLESSLY TO EDUCATE THE PUBLIC ABOUT THE CHALLENGES FACING THE WORLD'S CHILDREN. THIS YEAR, CHILDREN AND ADULTS ADDED MEANING TO THEIR HALLOWEEN-ING BY SUPPORTING OUR TRADEMARK FUNDRAISER, TRICK-OR-TREAT FOR UNICEF. TENS OF THOUSANDS OF COMPANIES AND INDIVIDUALS WERE INFORMED ABOUT THE WORK OF UNICEF AND UUSA THROUGH IN-PERSON AND VIRTUAL GALAS, OUR SPEAKER SERIES AND PROGRAM VISITS. THROUGH THE UNICEF KID POWER PROGRAM, KIDS WERE EMPOWERED TO BECOME GLOBAL CITIZENS AND SUPPORT OTHER KIDS. TOGETHER, UUSA AND ITS SUPPORTERS WERE ABLE TO HARNESS A COLLECTIVE, GLOBAL VOICE TO IMPROVE THE LIVES OF CHILDREN.

4c (Code:) (Expenses \$ 2,121,529 including grants of \$) (Revenue \$)

ADVOCACY: UNICEF USA ENGAGES IN EDUCATION AND ADVOCACY RELATED TO CHILD RIGHTS, INTERNATIONAL DEVELOPMENT, AND HUMANITARIAN ASSISTANCE WITH THE OBJECTIVE OF ENSURING EVERY CHILD IS HEALTHY, EDUCATED, PROTECTED, AND RESPECTED. UNICEF USA ALSO WORKS WITH PARTNERS, VOLUNTEERS, INFLUENCERS, COALITIONS, AND OTHER STAKEHOLDERS TO RALLY THE AMERICAN PUBLIC TO SUPPORT UNICEF'S GLOBAL WORK AND PUBLIC POLICY PRIORITIES. FINALLY, UNICEF USA WORKS WITH U.S. POLICYMAKERS TO ADVANCE FEDERAL AND STATE POLICIES THAT POSITIVELY IMPACT CHILDREN AND TO SECURE FLEXIBLE FUNDING FROM THE U.S. GOVERNMENT IN SUPPORT OF UNICEF.

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 886,982,935

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, and Yes/No response columns. Rows include questions 1 through 21, with sub-questions 11a-e and 14a-b. Each row has a corresponding 'Yes' and 'No' column for the answer.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 22 through 38 regarding organizational reporting, compensation, bond issues, and related party transactions.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and gaming winnings.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with 17 main rows (2a-17) and sub-rows (a-e). Columns include question text, response boxes (e.g., 2a, 2b, 3a), and Yes/No/Amount columns. Row 2a contains the value 369. Row 17 contains the value 720.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year... 1b Enter the number of voting members included in line 1a, above, who are independent. 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a The governing body? 8b Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11b Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official 15b Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed: AL, AR, CA, FL, GA, HI, IL, KS, KY, MA, MD, MI, MN, MS, NH, NJ, NM, NY, ND, OR, PA, RI, SC, TN, UT, VA, WV, WI
- 18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request [] Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records: MICHAEL S CHEN 125 MAIDEN LANE 10TH FLOOR NEW YORK, NY 10038 (212) 922-2495

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MICHAEL J NYENHUIS DIRECTOR/PRESIDENT/CEO	55.00 5.25	X		X				789,297	0	35,380
(2) AARON MITCHELL DIRECTOR (AS OF 7/2021)	1.00 0.00	X						0	0	0
(3) GLEN BAPTIST DIRECTOR (AS OF 1/2022)	1.00 1.25	X						0	0	0
(4) JANET E TRUNCALE DIRECTOR (AS OF 1/2022)	1.00 0.00	X						0	0	0
(5) NICOLE GILES DIRECTOR (AS OF 1/2022)	1.00 0.00	X						0	0	0
(6) BRANNIGAN C THOMPSON DIRECTOR	1.00 0.00	X						0	0	0
(7) PHILIPPE GILBERT DIRECTOR	1.00 0.00	X						0	0	0
(8) JOHN O'FARRELL DIRECTOR	1.00 0.00	X						0	0	0
(9) EWOUT STEENBERGEN DIRECTOR	5.00 0.00	X		X				0	0	0
(10) KELLY WILSON DIRECTOR	1.00 0.00	X						0	0	0
(11) ELIZABETH A SMITH DIRECTOR	1.00 0.00	X						0	0	0
(12) CAROL J HAMILTON DIRECTOR	1.00 0.00	X						0	0	0
(13) ANDREW S HOHNS DIRECTOR	1.00 0.00	X						0	0	0
(14) DAVID M SABLE DIRECTOR	1.00 0.00	X						0	0	0
(15) DIKEMBE MUTOMBO DIRECTOR	1.00 0.00	X						0	0	0
(16) BERNARD TAYLOR DIRECTOR	2.00 0.00	X						0	0	0
(17) ROBERT T BROWN DIRECTOR	1.00 0.00	X						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) MINDY GROSSMAN DIRECTOR/SECRETARY	5.00 1.25	X		X				0	0	0
(19) HENRY S SCHLEIFF DIRECTOR	1.00 0.00	X						0	0	0
(20) GARY M COHEN DIRECTOR	1.00 0.00	X						0	0	0
(21) TEA LEONI DIRECTOR	1.00 0.00	X						0	0	0
(22) DOLORES RICE GAHAN DIRECTOR (UNTIL 7/2022)	5.00 1.25	X		X				0	0	0
(23) HILARY Q GUMBEL DIRECTOR (UNTIL 7/2022)	1.00 0.00	X						0	0	0
(24) SHAHRIAR SHAHIDA DIRECTOR (UNTIL 7/2022)	1.00 2.25	X						0	0	0
(25) SHERRIE WESTIN DIRECTOR (UNTIL 7/2022)	1.00 0.00	X						0	0	0
(26) FRANKLIN W HOBBS DIRECTOR (UNTIL 3/2022)	1.00 0.00	X						0	0	0
(27) JOAQUIN DUATO DIRECTOR (UNTIL 12/2021)	1.00 0.00	X						0	0	0
(28) JOHN A HERRMANN DIRECTOR (UNTIL 12/2021)	5.00 0.00	X						0	0	0
(29) BRETT D ROBINSON CFO/TREAS. (UNTIL 5/2022)	50.00 5.25			X				531,292	0	30,272
(30) ANUCHA BROWNE CAEO/ASST. SEC (UNTIL 4/2022)	50.00 1.25			X				314,722	0	27,383
(31) MICHELE WALSH EXECUTIVE VP, ASST. SECRETARY	50.00 1.25			X				252,809	0	24,158
(32) ALPHA CONTEH VP FIN./ASST. TREAS. (UNTIL 9/2021)	50.00 5.25			X				182,903	0	3,665
(33) MARGARITE BUITRAGO INTERIM CFO/TREAS. (AS OF 5/2022)	50.00 1.25			X				0	0	0
(34) ANDREW RHODES CHIEF INFORMATION OFFICER	50.00 1.00				X			370,665	0	20,131
(35) RENEE CUTTING CHIEF PHILANTHROPY OFFICER	50.00 1.00				X			324,831	0	9,448
(36) SHELLEY EFFMAN CHIEF MARKETING OFFICER	50.00 1.00				X			309,957	0	26,614
(37) MICHAEL KLOMPUS CHIEF PEOPLE OFFICER	50.00 1.00				X			276,625	0	31,284
(38) DARLA SILVA CHIEF PROGRAM OFFICER	50.00 1.00				X			239,449	0	23,971
(39) BRIAN MEYERS VP - PHILANTHROPY ADVANCEMENT	50.00 1.00					X		262,940	0	32,448
(40) HELENE L VALLONE-RAFFAELE VP - DONOR STRATEGY & EXPERIENCE	50.00 1.00					X		245,661	0	29,464
(41) LESLIE GOLDMAN VP - GLOBAL CAUSE PARTNERSHIP	50.00 1.00					X		232,352	0	24,230
(42) KRISTI BURNHAM VP-PROFESSIONAL LEARNING & LEADERSHIP DEVELOPMENT	50.00 1.00					X		219,132	0	27,701
(43) YVONNE J GRAHAM VP - STRATEGIC ENGAGE (UNTIL 3/2022)	50.00 1.00					X		219,596	0	19,990
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								4,772,231	0	366,139

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **▶ 104**

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
MARKETEAM 600 NORTHPARK TOWN CENTER SUITE 400 ATLANTA, GA 30328	DIRECT MAIL FUNDRAISING	17,576,855
DELVE PARTNERS LLC 183 S TAYLOR AVE UNIT 156 LOUISVILLE, CO 80027	ADVERTISING AND PROMOTION	16,205,864
GOOGLE LLC 1600 AMPHITHEATRE PARKWAY MOUNTAIN VIEW, CA 94043	ADVERTISING	10,740,160
META PLATFORMS INC 1601 WILLOW RD MENLO PARK, NY 94025	ADVERTISING	3,511,654
BLUE STATE DIGITAL 62187 COLLECTIONS CENTER DRIVE CHICAGO, IL 606930621	DIGITAL MARKETING SERVICES	1,570,347

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **▶ 59**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and Other Amt Similar Amounts				
1a Federated campaigns			293,486	
1b Membership dues				
1c Fundraising events			8,923,109	
1d Related organizations				
1e Government grants (contributions)				
1f All other contributions, gifts, grants, and similar amounts not included above			1,050,045,081	
1g Noncash contributions included in lines 1a - 1f:\$			185,123,526	
1h Total. Add lines 1a-1f				1,059,261,676

Program Service Revenue		Business Code			
2a					
b					
c					
d					
e					
f All other program service revenue.					
9 Total. Add lines 2a-2f.					

3 Investment income (including dividends, interest, and other similar amounts)			1,865,649		1,865,649	
4 Income from investment of tax-exempt bond proceeds						
5 Royalties			427,223		427,223	
6a Gross rents	(i) Real	6a				
			(ii) Personal	6b		
	6c					
	d Net rental income or (loss)					
7a Gross amount from sales of assets other than inventory	(i) Securities	7a	12,648,796			
			(ii) Other	7b	12,646,489	
	7c	2,307				
	d Net gain or (loss)			2,307		2,307
8a Gross income from fundraising events (not including \$ 8,923,109 of contributions reported on line 1c). See Part IV, line 18	8a		44,972			
		8b	1,360,827			
c Net income or (loss) from fundraising events			-1,315,855		-1,315,855	
9a Gross income from gaming activities. See Part IV, line 19	9a					
		9b				
c Net income or (loss) from gaming activities						
10a Gross sales of inventory, less returns and allowances	10a					
		10b				
c Net income or (loss) from sales of inventory						
Miscellaneous Revenue	Business Code					
11a PFP REVENUE	561499		1,027,614		1,027,614	
b MISC REVENUE	523999		460,621		460,621	
c GREETING CARDS SALES	511191		217,592		217,592	
d All other revenue						
e Total. Add lines 11a-11d			1,705,827			
12 Total revenue. See instructions			1,061,946,827	0	0	2,685,151

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	54,269,382	54,269,382		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	812,844,999	812,844,999		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	3,865,527	850,416	2,010,074	1,005,037
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	29,867,939	6,188,377	6,360,771	17,318,791
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,761,256	365,363	470,248	925,645
9 Other employee benefits	5,843,415	1,577,722	1,035,329	3,230,364
10 Payroll taxes	2,075,257	498,375	478,116	1,098,766
11 Fees for services (non-employees):				
a Management				
b Legal	515,391	68,244	254,315	192,832
c Accounting	285,000		285,000	
d Lobbying	587,609		587,609	
e Professional fundraising services. See Part IV, line 17	19,684,992			19,684,992
f Investment management fees	210,583		210,583	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	14,069,539	4,753,218	254,128	9,062,193
12 Advertising and promotion	10,745,125	3,275,222	196,383	7,273,520
13 Office expenses				
14 Information technology	2,153,373	547,677	613,072	992,624
15 Royalties				
16 Occupancy	1,160,885	66,632	972,835	121,418
17 Travel	973,921	241,685	253,148	479,088
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	518,688	8,107	377,026	133,555
20 Interest	897,846	254,909	178,436	464,501
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	2,282,422	427,868	391,329	1,463,225
23 Insurance	483,230	145,255	73,288	264,687
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a OUTSIDE PRINTING/TELEMA	10,432,281	384,168	16,419	10,031,694
b POSTAGE AND SHIPPING	9,362,558	25,109	201,462	9,135,987
c SERVICE CHARGES	7,770,905	0	6,778,247	992,658
d DATA PROCESSING SERVICE	2,626,879	172,910	1,692,385	761,584
e All other expenses	431,661	17,297	365,239	49,125
25 Total functional expenses. Add lines 1 through 24e	995,720,663	886,982,935	24,055,442	84,682,286
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

		(A) Beginning of year		(B) End of year
Assets	1 Cash-non-interest-bearing	73,119,494	1	103,066,376
	2 Savings and temporary cash investments	26,258,938	2	26,273,332
	3 Pledges and grants receivable, net	109,709,076	3	222,621,366
	4 Accounts receivable, net		4	
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	5,698,392	8	4,505,485
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 50,143,527		
	b Less: accumulated depreciation	10b 21,477,707	30,299,590	10c 28,665,820
	11 Investments—publicly traded securities	57,003,284	11	49,854,814
	12 Investments—other securities. See Part IV, line 11	11,669,593	12	10,464,397
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11		15	
16 Total assets: Add lines 1 through 15 (must equal line 33)	313,758,367	16	445,451,590	
Liabilities	17 Accounts payable and accrued expenses	11,539,415	17	12,025,936
	18 Grants payable	84,105,507	18	163,752,841
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities	31,056,566	20	29,420,545
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	15,413,453	25	13,309,140
	26 Total liabilities. Add lines 17 through 25	142,114,941	26	218,508,462
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	86,224,699	27	81,856,780
	28 Net assets with donor restrictions	85,418,727	28	145,086,348
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	171,643,426	32	226,943,128
	33 Total liabilities and net assets/fund balances	313,758,367	33	445,451,590

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,061,946,827
2	Total expenses (must equal Part IX, column (A), line 25)	2	995,720,663
3	Revenue less expenses. Subtract line 2 from line 1	3	66,226,164
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	171,643,426
5	Net unrealized gains (losses) on investments	5	-9,900,100
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-1,026,362
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (A))	10	226,943,128

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
b	Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
 Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations _____
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Table with 7 columns: (a) 2017, (b) 2018, (c) 2019, (d) 2020, (e) 2021, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Tax revenues levied for the organization's benefit; 3 The value of services or facilities furnished by a governmental unit; 4 Total; 5 The portion of total contributions by each person; 6 Public support.

Section B. Total Support

Table with 7 columns: (a) 2017, (b) 2018, (c) 2019, (d) 2020, (e) 2021, (f) Total. Rows include: 7 Amounts from line 4; 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources; 9 Net income from unrelated business activities; 10 Other income; 11 Total support.

12 Gross receipts from related activities, etc. (see instructions) 12
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f) divided by line 11, column (f)) 14 56.770 %
15 Public support percentage for 2020 Schedule A, Part II, line 14 15 37.290 %
16a 33 1/3% support test—2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization
b 33 1/3% support test—2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization
17a 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
b 10%-facts-and-circumstances test—2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2021 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2020 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990) .		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
11a		
b A family member of a person described on 11a above?		
11b		
c A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to 11a, 11b, or 11c, provide detail in Part VI</i>		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
2		
3 By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
3		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (**see instructions**):

- a** The organization satisfied the Activities Test. Complete **line 2** below.
- b** The organization is the parent of each of its supported organizations. Complete **line 3** below.
- c** The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions)

2 Activities Test. **Answer lines 2a and 2b below.**

	Yes	No
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
2a		
b Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
2b		

3 Parent of Supported Organizations. **Answer lines 3a and 3b below.**

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No", provide details in Part VI.</i>		
3a		
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI. the role played by the organization in this regard.</i>		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in **Part VI**). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

(A) Prior Year

(B) Current Year
(optional)

- | | | | |
|---|----------|--|--|
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3 | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |

Section B - Minimum Asset Amount

(A) Prior Year

(B) Current Year
(optional)

- | | | | |
|--|-----------|--|--|
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | 1 | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt use assets | 2 | | |
| 3 Subtract line 2 from line 1d | 3 | | |
| 4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by 0.035 | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |

Section C - Distributable Amount

Current Year

- | | | |
|--|----------|--|
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | |
| 2 Enter 85% of line 1 | 2 | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | |
| 4 Enter greater of line 2 or line 3 | 4 | |
| 5 Income tax imposed in prior year | 5 | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | |

- 7** Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

(continued)

Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
6 Other distributions (describe in Part VI). See instructions	6	
7 Total annual distributions. Add lines 1 through 6.	7	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	8	
9 Distributable amount for 2021 from Section C, line 6	9	
10 Line 8 amount divided by Line 9 amount	10	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required-- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2021:			
a From 2016.			
b From 2017.			
c From 2018.			
d From 2019.			
e From 2020.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017.			
b Excess from 2018.			
c Excess from 2019.			
d Excess from 2020.			
e Excess from 2021.			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME:	SALES OF GREETING CARDS AND OTHER MISCELLANEOUS INCOME - 2017 AMOUNT: \$ 530,058. 2018 AMOUNT: \$ 213,942. 2019 AMOUNT: \$ 240,669. 2020 AMOUNT: \$ 529,324. 2021 AMOUNT: \$ 1,705,427.

Additional Data

Return to Form

Software ID:

Software Version:

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization UNITED STATES FUND FOR UNICEF	Employer identification number 13-1760110
---	---

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."		
2	Political campaign activity expenditures. See instructions	\$	_____
3	Volunteer hours for political campaign activities. See instructions		_____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955		
2	Enter the amount of any excise tax incurred by organization managers under section 4955	\$	_____
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No
4a	Was a correction made?		<input type="checkbox"/> Yes <input type="checkbox"/> No
b	If "Yes," describe in Part IV.		

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities		
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	\$	_____
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b.....	\$	_____
4	Did the filing organization file Form 1120-POL for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.		

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)	205,663	
b Total lobbying expenditures to influence a legislative body (direct lobbying)	381,946	
c Total lobbying expenditures (add lines 1a and 1b)	587,609	
d Other exempt purpose expenditures	995,133,054	
e Total exempt purpose expenditures (add lines 1c and 1d)	995,720,663	
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000	
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	
Not over \$500,000	20% of the amount on line 1e.	
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	
Over \$17,000,000	\$1,000,000.	
g Grassroots nontaxable amount (enter 25% of line 1f)	250,000	
h Subtract line 1g from line 1a. If zero or less, enter -0-	0	
i Subtract line 1f from line 1c. If zero or less, enter -0-	0	
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	486,408	492,455	518,061	587,609	2,084,533
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	0	0	0	205,663	205,663

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures. See Instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
PART II-A	UPON A MORE DETAILED REVIEW OF ITS LOBBYING EXPENDITURES, UUSA MANAGEMENT HAS DETERMINED THAT GRASSROOTS LOBBYING EXPENDITURES ARE MADE BY THE ORGANIZATION AND THEREFORE HAVE BEEN PROPERLY REPORTED ON PART II-A IN THE CURRENT YEAR AND PROSPECTIVELY.

Additional Data

Return to Form

Software ID:
Software Version:

Supplemental Financial Statements

2021

Open to Public Inspection

▶ **Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? **Yes** **No**

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? **Yes** **No**

Part II Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
 Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area
 Protection of natural habitat Preservation of a certified historic structure
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? **Yes** **No**

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? **Yes** **No**

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____

(ii) Assets included in Form 990, Part X ▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ \$ _____

b Assets included in Form 990, Part X ▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . Yes No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|--|-----------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	4,224,534	4,162,329	4,152,329	4,142,329	1,642,329
b Contributions	0		10,000	10,000	2,500,000
c Net investment earnings, gains, and losses	61,070	207,887	27,247	184,844	43,385
d Grants or scholarships					
e Other expenditures for facilities and programs		145,682	27,247	184,844	43,385
f Administrative expenses					
g End of year balance	4,285,604	4,224,534	4,162,329	4,152,329	4,142,329

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶
 - b** Permanent endowment ▶ 100.000 %
 - c** Term endowment ▶
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|-----|----|
| (i) Unrelated organizations | | No |
| (ii) Related organizations | | No |
| b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? | | |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		41,777,957	15,541,567	26,236,390
c Leasehold improvements		78,566	18,200	60,366
d Equipment		20,933	11,150	9,783
e Other		8,266,071	5,906,790	2,359,281
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				28,665,820

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments - Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)	13,309,140

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART V, LINE 4:	THE PRINCIPAL OF THE ENDOWMENT IS PERMANENTLY RESTRICTED BUT THE INVESTMENT INCOME CAN BE USED FOR OPERATIONS TO SUPPORT THE ORGANIZATION'S MISSION.
PART X, LINE 2:	THE UNITED STATES FUND FOR UNICEF (UUSA) IS INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS FOR UNITED STATES FUND FOR UNICEF AND AFFILIATES (USF). THE INCOME TAX FOOTNOTE FROM THE CONSOLIDATED FINANCIAL STATEMENTS STATES THE FOLLOWING: THE FUND IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (IRC) AND IS CLASSIFIED AS A PUBLICLY SUPPORTED ORGANIZATION AS DEFINED IN SECTION 509(A)(1) OF THE IRC. IF4C AND BF-GAC ARE ALSO EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE IRC AND ARE CLASSIFIED AS PUBLICLY SUPPORTED ORGANIZATIONS AS DEFINED IN SECTION 509(A)(3) OF THE IRC. THE FUND, IF4C, AND THE BF-GAC ARE ALSO EXEMPT FROM STATE AND LOCAL INCOME TAXES AND QUALIFY FOR THE MAXIMUM CHARITABLE CONTRIBUTION DEDUCTION BY DONORS. USF RECOGNIZES THE EFFECTS OF INCOME TAX POSITIONS ONLY IF THOSE POSITIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED. NO PROVISION FOR INCOME TAXES HAS BEEN MADE, AS USF HAS NOT REPORTED ANY TAXABLE UNRELATED BUSINESS INCOME, AND ANY UNRELATED BUSINESS INCOME IS OFFSET BY ASSOCIATED EXPENDITURES. USF EVALUATES, ON AN ANNUAL BASIS, THE EFFECTS OF ANY UNCERTAIN TAX POSITIONS ON ITS CONSOLIDATED FINANCIAL STATEMENTS. AS OF JUNE 30 2022 AND 2021, USF HAS NOT IDENTIFIED OR PROVIDED FOR ANY SUCH POSITIONS.

Additional Data

[**Return to Form**](#)

Software ID:

Software Version:

2021

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Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number

13-1760110

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- For grantmakers.** Does the organization maintain records to substantiate the amount of its grants or other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) CENTRAL AMERICA AND THE CARRIBEAN			GRANTMAKING		21,589,904
(2) EAST ASIA & THE PACIFIC			GRANTMAKING		29,707,235
(3) EUROPE			GRANTMAKING		16,692,407
(4) MIDDLE EAST AND NORTH AFRICA			GRANTMAKING		78,969,738
(5) SOUTH AMERICA			GRANTMAKING		13,419,066
(6) SOUTH ASIA			GRANTMAKING		123,857,932
(7) SUB-SAHARAN AFRICA			GRANTMAKING		344,258,201
(8) NORTH AMERICA (OUTSIDE US)			GRANTMAKING		1,473,445
(9) RUSSIA AND NEIGHBORING STATES			GRANTMAKING		182,877,071
(10)					
(11)					
(12)					
(13)					
(14)					
(15)					
(16)					
(17)					
3a Sub-total	0	0			629,967,928
b Total from continuation sheets to Part I	0	0			182,877,071
c Totals (add lines 3a and 3b)	0	0			812,844,999

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)		CENTRAL AMERICA AND THE CARIBBEAN	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE. IN CENTRAL AMERICA AND THE CARIBBEAN, UNICEF IS FOCUSED ON SIGNIFICANT HUMANITARIAN NEEDS RELATED TO MIGRATION, VIOLENCE, INTERNAL DISPLACEMENT, FOOD INSECURITY AND POVERTY.	21,539,711	WIRES	50,194	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
(2)		EAST ASIA & THE PACIFIC	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE. UNICEF'S WORK IN EAST ASIA IS FOCUSED ON EMERGENCY RESPONSE, AS OVER 1.6 BILLION PEOPLE IN THE REGION HAVE BEEN AFFECTED BY NATURAL DISASTERS SINCE 2000. THE REGION IS ALSO SIGNIFICANTLY AFFECTED BY THE NEGATIVE IMPACTS OF CLIMATE CHANGE. CYCLONES, FLOODS AND DROUGHTS ARE MORE FREQUENT AND MORE INTENSE THAN EVER BEFORE. UNICEF IS FOCUSED ON MITIGATING HARM IN THE WAKE OF NATURAL DISASTERS AND STRENGTHENING THE REGION'S HEALTH, NUTRITION, SOCIAL PROTECTION, AND CHILD PROTECTION INFRASTRUCTURE.	29,554,729	WIRES	152,505	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
(3)		EUROPE	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE. IN THE WAKE OF THE WAR IN UKRAINE, FOR EXAMPLE, UNICEF IS ON THE GROUND MEETING URGENT AND ESCALATING NEEDS FOR SAFE WATER, HEALTH CARE, NUTRITION AND PROTECTION.	16,591,903	WIRES	100,504	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
(4)		MIDDLE EAST AND NORTH AFRICA	SEE PART V UNICEF WORKS IN OVER 190 COUNTRIES AND	76,990,021	WIRES	1,979,716	PHARMACEUTICALS, CLOTHING, FREIGHT, AND	FMV

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.UNICEF IS WORKING TO REACH THE TENS OF MILLIONS OF CHILDREN ACROSS THE MIDDLE EAST AND NORTH AFRICA ARE HEAVILY IMPACTED BY CONFLICT, THE CLIMATE CHANGE CRISIS AND OTHER PROTRACTED EMERGENCIES, INCLUDING, FOR EXAMPLE, IN AFGHANISTAN, WHERE 28.3 MILLION PEOPLE, MORE THAN 65 PERCENT OF THE POPULATION, ARE PROJECTED TO BE IN NEED OF HUMANITARIAN ASSISTANCE IN 2023.				OTHER SERVICES	
(5)		NORTH AMERICA (OUTSIDE THE US)	SEE PART VUNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.	1,465,136	WIRES	8,309	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
(6)		RUSSIA AND NEIGHBORING STATES	SEE PART VUNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.IN THE WAKE OF THE WAR IN UKRAINE, FOR EXAMPLE, UNICEF IS ON THE GROUND MEETING URGENT AND ESCALATING NEEDS FOR SAFE WATER, HEALTH CARE, NUTRITION AND PROTECTION.	182,837,021	WIRES	40,050	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
(7)		SOUTH AMERICA	SEE PART VUNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE.IN SOUTH AMERICA, UNICEF IS FOCUSED ON SIGNIFICANT HUMANITARIAN NEEDS RELATED TO MIGRATION, VIOLENCE, INTERNAL DISPLACEMENT, FOOD INSECURITY AND POVERTY.	12,739,613	WIRES	679,453	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
(8)		SOUTH ASIA	SEE PART VUNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL	123,551,650	WIRES	306,282	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			FROM EARLY CHILDHOOD THROUGH ADOLESCENCE. UNICEF'S WORK IN SOUTH ASIA FOCUSES ON CHILD PROTECTION, EMERGENCIES, INCLUDING RELIEF FROM FLOODING IN PAKISTAN, EDUCATION, AND DELIVERY OF CRITICAL SUPPLIES TO COMBAT THE COVID-19 PANDEMIC.					
(9)		SUB-SAHARAN AFRICA	SEE PART VUNICEF WORKS IN OVER 190 COUNTRIES AND TERRITORIES TO SAVE CHILDREN'S LIVES, DEFEND THEIR RIGHTS AND HELP THEM REACH THEIR FULL POTENTIAL FROM EARLY CHILDHOOD THROUGH ADOLESCENCE. UNICEF IS WORKING TO DELIVER HUMANITARIAN ASSISTANCE TO THOSE IMPACTED BY FOOD CRISES, SCREENING AND TREATING CHILDREN SUFFERING FROM MALNUTRITION AND PROVIDING SAFE WATER, SANITATION AND HYGIENE SERVICES TO COMMUNITIES WHERE THESE BASIC RESOURCES ARE IN SHORT SUPPLY, AMONG OTHER INTERVENTIONS.	186,503,412	WIRES	157,754,788	PHARMACEUTICALS, CLOTHING, FREIGHT, AND OTHER SERVICES	FMV
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 20

3 Enter total number of other organizations or entities 1

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* . Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* Yes No

Additional Data

Software ID:

Software Version:

Supplemental Information Regarding Fundraising or Gaming Activities
Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- | | |
|---|--|
| a <input checked="" type="checkbox"/> Mail solicitations | e <input checked="" type="checkbox"/> Solicitation of non-government grants |
| b <input checked="" type="checkbox"/> Internet and email solicitations | f <input type="checkbox"/> Solicitation of government grants |
| c <input checked="" type="checkbox"/> Phone solicitations | g <input checked="" type="checkbox"/> Special fundraising events |
| d <input checked="" type="checkbox"/> In-person solicitations | |
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? **Yes** **No**
- b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 MARKETEAM 600 NORTHPARK TOWN CNTR 1200 ABERN ATLANTA, GA 30328	DIRECT MAIL FUNDRAISING		No	76,205,909	17,576,855	58,629,054
2 BLUE STATE DIGITAL 62187 COLLECTIONS CENTER DRIVE CHICAGO, IL 60693	INTERNET AND E-MAIL MARKETING		No	9,428,393	1,570,346	7,858,047
3 SD&A TELESERVICES INC 5757 WEST CENTURY BLVD LOS ANGELES, C A 90045	TELEMARKETING SERVICES		No	1,192,690	119,868	1,072,822
4 AKQA INC 360 THIRD STREET 5TH FLOOR SAN FRANCISCO, C A 94107	TRICK OR TREAT FUNDRAISING		No	685,187	273,923	411,264
5 DO GOOD MAKE MONEY 620 WEST MAPLE AVENUE EL SEGUNDO, C A 90245	UNICEF KID POWER - IMPLEMENT BUSINESS DEVELOPMENT STRATEGIES		No	500,000	144,000	356,000
6						
7						
8						
9						
10						
Total				88,012,179	19,684,992	68,327,187

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AK, AL, AR, AZ, CA, CO, CT, DC, DE, FL, GA, HI, IA, ID, IL, IN, KS, KY, LA, MA, MD, ME, MI, MN, MO, MS, MT, NC, ND, NE, NH, NJ, NM, NV, NY, OH, OK, OR, PA, PR, RI, SC, SD, TN, TX, UT, VA, VT, WA, WI, WV, WY

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a)Event #1 UNICEF AT 75: NEW YORK (event type)	(b) Event #2 UNICEF AT 75: BOSTON (event type)	(c)Other events 8 (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	2,115,707	2,095,446	4,756,928	8,968,081
	2 Less: Contributions	2,092,757	2,071,446	4,758,906	8,923,109
	3 Gross income (line 1 minus line 2)	22,950	24,000	-1,978	44,972
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	263,130	33,120	382,643	678,893
	7 Food and beverages	178,327	66,173	397,136	641,636
	8 Entertainment				
	9 Other direct expenses	741	5,501	34,056	40,298
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				1,360,827
11 Net income summary. Subtract line 10 from line 3, column (d) ▶				-1,315,855	

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col.(a) through col.(c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No		
7 Direct expense summary. Add lines 2 through 5 in column (d) ▶					
8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶					

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? Yes No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No

13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a	%
b An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ -----

Address ▶ -----

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.

c If "Yes," enter name and address of the third party:

Name ▶ -----

Address ▶ -----

16 Gaming manager information:

Name ▶ -----

Gaming manager compensation ▶ \$ -----

Description of services provided ▶ -----

Director/officer Employee Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See

Instructions.

Return Reference

Explanation

**Schedule I
(Form 990)**

Department of the
Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments and Individuals in the United States**
Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) CHILDREN OF PERSIA PO BOX 2602 MONTGOMERY VILLAGE, MD 20886	52-2236795	501(C)(3)	88,268	0			SEE PART IV FUNDS WILL BE USED TO EMPOWER ESTABLISHED HOME CARE PROGRAMS TO TRANSFORM THE LIVES OF MANY CHILDREN WHO LACK PROPER CARE.
(2) GREATER HOUSTON COMMUNITY FOUNDATION 515 POST OAK BLVD STE 1000 HOUSTON, TX 77027	23-7160400	501(C)(3)	118,750	0			FUNDS WILL BE USED FOR THE CHILD FRIENDLY CITY INITIATIVE (CFCI).
(3) JOHNS HOPKINS BLOOMBERG SCHOOL 615 N WOLFE ST BALTIMORE, MD 21205	52-0595110	501(C)(3)	1,011,338	0			SEE PART IV FUNDS WILL BE USED FOR BILL AND MELINDA GATES FOUNDATION COUNTDOWN TO 2030 2.0 TO PROVIDE RIGOROUS ANALYSES ON GLOBAL, REGIONAL AND COUNTRY PROGRESS ON WOMEN'S CHILDREN'S AND ADOLESCENTS' HEALTH AND SUPPORT COUNTRIES' CAPACITY FOR DATA ANALYSIS. FUNDS WILL BE USED TO DEVELOP A VIABLE APPROACH TO GENERATING TIMELY MORTALITY DATA USING MOBILE PHONE SURVEYS IN LOW AND LOWER-MIDDLE INCOME COUNTRIES.
(4) NEW YORK UNIVERSITY SCPS REGISTRATION OFFICE STUYVESANT STATION, NY 10009	13-5562308	501(C)(3)	72,466	0			SEE PART IV FUNDS WILL BE USED TO DEVELOP A VIABLE APPROACH TO GENERATING TIMELY MORTALITY DATA USING MOBILE PHONE SURVEYS IN LOW AND LOWER-MIDDLE INCOME COUNTRIES.
(5) SPECIAL OLYMPICS DISTRICT OF COLUMBIA INC 1133 19TH STREET NW WASHINGTON, DC 20036	52-0967608	501(C)(3)	48,500	0			SEE PART IV FUNDS WILL BE USED BY THE SPECIAL OLYMPICS COMMITTEE FOR PROGRAM INITIATIVES FOR DISABLED CHILDREN.
(6) UNICEF USA IMPACT	20-3287404	501(C)(3)	52,930,060	0			SEE PART IV TO

FUND FOR CHILDREN
125 MAIDEN LANE 10 FL
NEW YORK, NY 10038

PROVIDE FINANCIAL
RESOURCES TO
FAST-TRACK
CRITICAL FUNDING
TO UNICEF TO
ELIMINATE CASH
GAPS AND PROVIDE
UNINTERRUPTED
AND EXPEDITED
ACCESS TO
CRITICAL
PROGRAMS FOR
CHILDREN, SAVING
CHILDREN'S LIVES.
FLEXIBLE CAPITAL
TO OVERCOME
TRADITIONAL
FUNDING
OBSTACLES,
ALLOWING UNICEF
TO COMPLETE
IMMUNIZATION
CAMPAIGNS AND
DELIVER
EDUCATIONAL,
HEALTH AND
NUTRITIONAL
SUPPLIES TO
VULNERABLE
CHILDREN ON TIME,
AND TO FAST-TRACK
EMERGENCY RELIEF
TO DESPERATE
FAMILIES JUST DAYS
AFTER A DISASTER.

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶	<u>6</u>
3	Enter total number of other organizations listed in the line 1 table ▶	

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	THE US FUND FOR UNICEF MONITORS THE GRANTS BY REQUIRING THE GRANTEEES TO SUBMIT TO IT ANNUAL AND MORE FREQUENT PROGRESS REPORTS AND BY REVIEWING SUCH REPORTS. GRANTEEES ARE HELD TO ACCOUNT AND ARE RESPONSIBLE FOR ENSURING THAT PROJECTS ARE EXECUTED IN ACCORDANCE WITH APPLICABLE GUIDELINES AND MILESTONES. ADDITIONALLY, GRANTEEES ARE HELD TO ACCOUNT FOR THE FUNDING AND THE CORRESPONDING BUDGET.

Additional Data

[Return to Form](#)

Software ID:
Software Version:

Schedule J
(Form 990)

Compensation Information

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
- ▶ **Attach to Form 990.**
- ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

2021

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number

13-1760110

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|---|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
 - b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
 - c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b		
2		
4a	Yes	
4b		No
4c		No
5a		No
5b		No
6a		No
6b		No
7	Yes	
8		No
9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 MICHAEL J NYENHUIS DIRECTOR/PRESIDENT/CEO	(i)	648,897	127,100	13,300	27,762	7,618	824,677	0
	(ii)	0	0	0	0	0	0	0
2 BRETT D ROBINSON CFO/TREAS. (UNTIL 5/2022)	(i)	178,994	151,798	200,500	23,200	7,072	561,564	0
	(ii)	0	0	0	0	0	0	0
3 ANDREW RHODES CHIEF INFORMATION OFFICER	(i)	368,867	1,798	0	11,600	8,531	390,796	0
	(ii)	0	0	0	0	0	0	0
4 ANUCHA BROWNE CAEO/ASST. SEC (UNTIL 4/2022)	(i)	313,151	1,571	0	18,852	8,531	342,105	0
	(ii)	0	0	0	0	0	0	0
5 SHELLEY EFFMAN CHIEF MARKETING OFFICER	(i)	308,426	1,531	0	11,600	15,014	336,571	0
	(ii)	0	0	0	0	0	0	0
6 RENEE CUTTING CHIEF PHILANTHROPY OFFICER	(i)	305,751	0	19,080	0	9,448	334,279	0
	(ii)	0	0	0	0	0	0	0
7 MICHAEL KLOMPUS CHIEF PEOPLE OFFICER	(i)	275,375	1,250	0	21,133	10,151	307,909	0
	(ii)	0	0	0	0	0	0	0
8 BRIAN MEYERS VP - PHILANTHROPY ADVANCEMENT	(i)	204,408	58,532	0	19,455	12,993	295,388	0
	(ii)	0	0	0	0	0	0	0
9 MICHELE WALSH EXECUTIVE VP, ASST. SECRETARY	(i)	251,559	1,250	0	15,279	8,879	276,967	0
	(ii)	0	0	0	0	0	0	0
10 HELENE L VALLONE-RAFFAELE VP - DONOR STRATEGY & EXPERIENCE	(i)	235,500	1,227	8,934	22,060	7,404	275,125	0
	(ii)	0	0	0	0	0	0	0
11 DARLA SILVA CHIEF PROGRAM OFFICER	(i)	226,172	1,021	12,256	16,206	7,765	263,420	0
	(ii)	0	0	0	0	0	0	0
12 LESLIE GOLDMAN VP - GLOBAL CAUSE PARTNERSHIP	(i)	206,727	6,125	19,500	19,469	4,761	256,582	0
	(ii)	0	0	0	0	0	0	0
13 KRISTI BURNHAM VP-PROFESSIONAL LEARNING & LEADERSHI	(i)	197,026	2,606	19,500	19,801	7,900	246,833	0
	(ii)	0	0	0	0	0	0	0
14 YVONNE J GRAHAM VP - STRATEGIC ENGAGE (UNTIL 3/2022)	(i)	218,546	1,050	0	8,483	11,507	239,586	0
	(ii)	0	0	0	0	0	0	0
15 ALPHA CONTEH VP FIN./ASST. TREAS. (UNTIL 9/2021)	(i)	182,903	0	0	0	3,665	186,568	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 3	THE COMPENSATION AND HUMAN RESOURCES COMMITTEE OF THE BOARD OF DIRECTORS HAS THE RESPONSIBILITY TO RECOMMEND AND SERVE AS A RESOURCE WITH RESPECT TO THE NATURE AND AMOUNT OF COMPENSATION TO BE INCLUDED IN THE CEO'S CONTRACT, SUBJECT TO APPROVAL BY THE BOARD. DURING THE CONTRACT PROCESS, A COMPARABILITY STUDY (THE "STUDY") IS CONDUCTED BY AN OUTSIDE EMPLOYEE COMPENSATION AND BENEFITS FIRM WHICH TAKES INTO CONSIDERATION OTHER DIRECT PEER FUNDRAISING, ADVOCACY, AND RELIEF ORGANIZATIONS IN DETERMINING THE TOTAL COMPENSATION OF THE CEO TO INCLUDE SALARY, BENEFITS, AND INCENTIVES AS APPROPRIATE. ALSO, ON AN ANNUAL BASIS, A REVIEW OF THE CEO'S PERFORMANCE IS CONDUCTED UNDER A SIMILAR COMPARABLE PROCESS.
PART I, LINE 4A	BRETT ROBINSON, UNICEF USA'S FORMER CHIEF FINANCIAL AND ADMINISTRATIVE OFFICER, RECEIVED A SEVERANCE PAYMENT OF \$200,500 RESULTING FROM THE EXECUTION OF A STANDARD SEPARATION AGREEMENT.
PART I, LINE 7	MICHAEL J. NYENHUIS RECEIVED A BONUS PAYMENT IN THE AMOUNT OF \$127,100 WHICH WAS APPROVED BY THE BOARD AND PURSUANT TO A SIGNED CONTRACT. BRETT D. ROBINSON RECEIVED A NON-FIXED \$151,798 BONUS PAYMENT, AND BRIAN MEYERS RECEIVED A NON-FIXED \$58,532 BONUS PAYMENT IN RECOGNITION OF THEIR ADDITIONAL SENIOR LEVEL DUTIES. OTHER INDIVIDUALS LISTED ON SCHEDULE J RECEIVED BONUS PAYMENTS BASED ON MERIT OR COST OF LIVING ADJUSTMENTS.

Additional Data

Return to Form

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Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K (Form 990)

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A BUILD NYC RESOURCE CORPORATION SERIES 2016	45-4040561		09-22-2016	39,100,000	REFINANCE NYCIDA 2007A & 2007B BONDS		X		X		X

Part II Proceeds

	A	B	C	D
1 Amount of bonds retired	9,055,048			
2 Amount of bonds legally defeased				
3 Total proceeds of issue	39,100,000			
4 Gross proceeds in reserve funds				
5 Capitalized interest from proceeds				
6 Proceeds in refunding escrows				
7 Issuance costs from proceeds	591,000			
8 Credit enhancement from proceeds				
9 Working capital expenditures from proceeds				
10 Capital expenditures from proceeds	38,509,000			
11 Other spent proceeds				
12 Other unspent proceeds				
13 Year of substantial completion	2016			
	Yes	No	Yes	No
14 Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2020, a current refunding issue)?	X			
15 Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2020, an advance refunding issue)?		X		
16 Has the final allocation of proceeds been made?	X			
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X			

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X						
3a Are there any management or service contracts that may result in private business use of bond-financed property?	X							
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X							
c Are there any research agreements that may result in private business use of bond-financed property?		X						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ▶								
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶								
6 Total of lines 4 and 5								
7 Does the bond issue meet the private security or payment test?		X						
8a Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.								
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X							

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X						
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X						
b Exception to rebate?	X							
c No rebate due?		X						
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X						

Part IV Arbitrage (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the requirements of section 148?	X							

Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).

Return Reference	Explanation
PART III, LINE 9	UNITED STATES FUND FOR UNICEF (UUSA) ROUTINELY MONITORS THE USE OF BOND-FINANCED ASSETS AND REGULARLY ENGAGES BOND COUNSEL AS NECESSARY TO ENSURE ALL POST-ISSUANCE COMPLIANCE REQUIREMENTS ARE MET. THE ORGANIZATION ESTABLISHED WRITTEN POLICIES DURING THE FISCAL YEAR.
PART IV, LINE 2B:	PART IV, LINE 2B THE SERIES 2016 BOND MET THE 6-MONTH SPENDING EXCEPTION, AS ALL BOND PROCEEDS WERE EXPENDED FOR THE PURPOSE OF THE BOND WITHIN THE FIRST SIX MONTHS AFTER THE ISSUE DATE, THEREFORE NO REBATE IS DUE.
PART IV, LINE 7:	AS NOTED IN THE DISCLOSURE ABOVE FOR PART IV, LINE 2B, THE SERIES 2016 BOND MET THE 6-MONTH SPENDING EXCEPTION AND IS NOT SUBJECT TO ARBITRAGE REBATE REGULATIONS OR REPORTING. HOWEVER, TO ENSURE CONTINUED COMPLIANCE WITH THE REQUIREMENTS OF SEC. 148, THE ORGANIZATION ESTABLISHED WRITTEN POLICIES TO ENSURE ONGOING COMPLIANCE WITH SUCH REGULATIONS AND REPORTING REQUIREMENTS. THE POLICIES WERE ESTABLISHED DURING THE FISCAL YEAR.
PART V:	THE ORGANIZATION IMPLEMENTED WRITTEN POLICIES AND PROCEDURES TO REQUIRE THE ORGANIZATION TO CONSIDER UTILIZING THE VOLUNTARY CLOSING AGREEMENT PROGRAM TO TIMELY IDENTIFY AND CORRECT ANY VIOLATIONS OF FEDERAL TAX LAW, WHERE SELF-REMEDICATION IS NOT AVAILABLE UNDER APPLICABLE REGULATIONS. THE ORGANIZATION ESTABLISHED THESE WRITTEN POLICIES DURING THE FISCAL YEAR.

Additional Data

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Noncash Contributions

2021

Open to Public Inspection

- ▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
- ▶ **Attach to Form 990.**
- ▶ **Go to www.irs.gov/Form990 for the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number

13-1760110

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods	X		1,402,400	FAIR VALUE
6 Cars and other vehicles	X	88	0	FAIR VALUE
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	582	24,051,724	FAIR VALUE
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies	X	3	158,866,610	FAIR VALUE
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (<u>FREIGHT</u>)	X	2	802,792	FAIR VALUE
26 Other ▶ (_____)				
27 Other ▶ (_____)				
28 Other ▶ (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29** 0

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

	Yes	No
30a		No
31	Yes	
32a	Yes	
33		

- b** If "Yes," describe the arrangement in Part II.
- 31** Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?
- 32a** Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?
- b** If "Yes," describe in Part II.
- 33** If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 32B:	THE US FUND FOR UNICEF CONTRACTED AN OUTSIDE VENDOR TO MANAGE AND SELL DONATED VEHICLES. THE OUTSIDE VENDOR PERFORMS OPERATIONAL SUPPORT SERVICES FOR THE US FUND FOR UNICEF, WHICH CONSISTS OF TRANSPORTATION, PREPARATION, SALE AND TRANSFER OF TITLE OF ALL VEHICLES. THIS INCLUDES ADMINISTRATIVE SERVICES SUCH AS THE FILING OF FORM 1098-C AND OTHER TAX FORMS. THE OUTSIDE VENDOR COLLECTS ALL PAYMENTS AND PROVIDES THE CONSIDERATION RECEIVED TO UNICEF. THEREFORE, UNICEF HAS ONLY REPORTED THE NUMBER OF VEHICLES DONATED AS THIS DONATION WAS RECEIVED IN CASH BY UNICEF.
SCHEDULE M PART I, COLUMN B:	NUMBER OF CONTRIBUTIONS THE NUMBER OF CONTRIBUTIONS IS REPORTED.

Additional Data

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Open to Public
Inspection**SCHEDULE O**
(Form 990)**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.Department of the Treasury
Internal Revenue ServiceName of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number

13-1760110

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1A	THE BOARD HAS DELEGATED THE AUTHORITY TO AN EXECUTIVE COMMITTEE TO ACT ON BEHALF OF THE BOARD BETWEEN MEETINGS OF THE BOARD OF DIRECTORS. THE EXECUTIVE COMMITTEE CONSISTS OF THE CHAIR, THE VICE CHAIR, THE SECRETARY AND THE IMMEDIATE PAST CHAIR, THE PRESIDENT AND THE CHAIRS OF THE STANDING COMMITTEES (INCLUDING THE CHAIR OF THE EXECUTIVE COMMITTEE), AND THE CHAIR OF THE PHILANTHROPY AND MARKETING COMMITTEE. IN THE EVENT THAT ANY OF THE NAMED COMMITTEES HAVE CO-CHAIRS, THE CO-CHAIRS OF SUCH COMMITTEES SHALL DESIGNATE WHICH OF THEM WILL ATTEND THE RESPECTIVE EXECUTIVE COMMITTEE MEETING. EXCEPT, AS OTHERWISE PROVIDED IN THE BY-LAWS OR BY RESOLUTION OF THE BOARD, THE EXECUTIVE COMMITTEE SHALL HAVE AND MAY EXERCISE ALL THE POWERS AND AUTHORITY OF THE BOARD, EXCEPT THAT THE EXECUTIVE COMMITTEE MAY NOT REVERSE ANY ACTION TAKEN BY THE BOARD. IN ALL CASES IN WHICH SPECIFIC DIRECTIONS SHALL NOT HAVE BEEN GIVEN BY THE BOARD, THE EXECUTIVE COMMITTEE MAY APPOINT SUB-COMMITTEES AND SHALL ADVISE AND AID THE OFFICERS OF THE ORGANIZATION IN ALL MATTERS CONCERNING ITS INTERESTS AND ACTIVITIES.
FORM 990, PART VI, SECTION A, LINE 4	THE QUORUM REQUIREMENTS FOR THE GOVERNING BODY CHANGED FROM 15 MEMBERS TO A MAJORITY OF THE BOARD. THE QUALIFICATION OF THE BOARD OF DIRECTORS HAVE BEEN UPDATED SUCH THAT THE BOARD SHOULD BE DEDICATED TO THE MISSION OF UUSA AND AGREE TO BE ENGAGED AND FULFILL EXPECTATIONS AND COMMITMENTS OUTLINED BY UUSA FOR A DIRECTOR. THE VOTING APPROVAL REQUIREMENTS ALSO CHANGED. IF WRITTEN, THE CONSENT MUST BE EXECUTED BY THE DIRECTOR BY SIGNING SUCH CONSENT OR CAUSING HIS OR HER SIGNATURE TO BE AFFIXED TO SUCH CONSENT BY ANY REASONABLE MEANS INCLUDING, BUT NOT LIMITED TO, FACSIMILE SIGNATURE. IF ELECTRONIC, THE TRANSMISSION OF THE CONSENT MUST BE SENT BY ELECTRONIC MAIL AND SET FORTH, OR BE SUBMITTED WITH, INFORMATION FROM WHICH IT CAN REASONABLY BE DETERMINED THAT THE TRANSMISSION WAS AUTHORIZED BY THE DIRECTOR. THE RESOLUTION AND THE WRITTEN CONSENTS THERETO BY THE MEMBERS OF THE BOARD OR COMMITTEE SHALL BE FILED WITH THE MINUTES OF THE PROCEEDINGS OF THE BOARD OR COMMITTEE. THE COMPOSITION OF OFFICERS ALSO CHANGED TO INCLUDE A CHAIR, VICE-CHAIR, A PRESIDENT, A SECRETARY, AND A TREASURER. THE OFFICERS MAY INCLUDE ONE OR MORE ASSISTANT SECRETARIES, AND ONE OR MORE ASSISTANT TREASURERS. THE CHAIR, VICE CHAIR, PRESIDENT, SECRETARY, AND TREASURER SHALL BE VOTING MEMBERS OF THE BOARD. ANY ASSISTANT SECRETARIES OR ASSISTANT TREASURERS NEED NOT BE MEMBERS OF THE BOARD. THE CHAIR SHALL PRESIDE OVER ALL MEETINGS OF THE BOARD AND IS RESPONSIBLE FOR LEADING THE CORPORATION'S BOARD OF DIRECTORS IN THE BOARD'S ESTABLISHMENT OF THE PURPOSE AND STRATEGIC DIRECTION OF THE UUSA AND THE BOARD'S OVERSIGHT OF THE OPERATIONS OF UUSA. THE CHAIR HAS PRIMARY LEADERSHIP RESPONSIBILITY FOR ALL MATTERS RELATED TO BOARD AND BOARD COMMITTEE GOVERNANCE, OVERSIGHT, AND EFFECTIVENESS. THE CHAIR IS THE BOARD'S PRINCIPAL LIAISON WITH THE PRESIDENT. THE CHAIR SHALL SERVE AS AN EX OFFICIO VOTING MEMBER OF ALL STANDING COMMITTEES. THE CHAIR SHALL APPOINT THE CHAIRS AND MEMBERS OF OTHER COMMITTEES OF THE BOARD AND PERMANENT AND OTHER COMMITTEES OF UUSA, IN CONSULTATION WITH THE PRESIDENT AND THE CHAIRS OF SUCH COMMITTEES AND WITH THE CONSENT OF THE BOARD. THE CHAIR SHALL REPRESENT THE BOARD AT OFFICIAL FUNCTIONS AND MAY ASSIGN OTHERS TO DO SO. THE CHAIR MAY ASSIGN ANY OF THE FOREGOING RESPONSIBILITIES TO THE VICE CHAIR. TERM LIMITS FOR DIRECTORS WERE CHANGED. DIRECTORS ARE NOW ELECTED BY A VOTE OF THE MAJORITY OF THE ENTIRE BOARD FOR A FOUR-YEAR TERM. DIRECTORS MAY SERVE TWO CONSECUTIVE FOUR-YEAR TERMS. THE CHAIR OF THE BOARD SHALL SERVE ON THE BOARD FOR ONE ADDITIONAL YEAR AFTER COMPLETING THEIR TERM AS CHAIR.
FORM 990, PART VI, SECTION B, LINE 11B	AFTER THE RETURN IS PREPARED BY STAFF, IT IS REVIEWED BY THE CFO, CHIEF PEOPLE OFFICER AND CHIEF LEGAL OFFICER AND GENERAL COUNSEL AS WELL AS UUSA'S CEO. THE CEO REVIEWS THE RETURN WITH THE CHAIR OF THE AUDIT COMMITTEE. THE CHAIR THEN PRESENTS THE RETURN TO THE AUDIT COMMITTEE FOR REVIEW. AFTER THIS REVIEW IS COMPLETE, THE RETURN IS SHARED WITH THE MEMBERS OF THE BOARD PRIOR TO FILING. THE RETURN IS FILED ELECTRONICALLY WITH THE CEO SIGNING THE RETURN. PREPARATION OF FORM 990 WAS ASSISTED BY KPMG LLP USING INFORMATION PROVIDED BY THE ORGANIZATION AND REVIEWED BY MANAGEMENT WITH OVERSIGHT RESPONSIBILITY PRIOR TO THE SUBMISSION TO THE GOVERNING BODY FOR REVIEW.
FORM 990, PART VI, SECTION B, LINE 12C	EVERY STAFF MEMBER OF THE UUSA IS REQUIRED ANNUALLY TO SIGN A FORM THAT ENSURES EVERYONE IS AWARE OF AND IN COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY. THE PEOPLE & CULTURE DEPARTMENT COLLECTS THESE FORMS. IN ADDITION, EVERY BOARD MEMBER AND PRINCIPAL OFFICER ANNUALLY COMPLETES A CONFLICT OF INTEREST DISCLOSURE STATEMENT DISCLOSING THE FACTS RELATING TO ANY ACTUAL OR POTENTIAL FINANCIAL INTEREST OR STATING THE HE OR SHE HAS NO REPORTABLE FINANCIAL INTEREST THAT WOULD CONSTITUTE A CONFLICT OR POTENTIAL CONFLICT OF INTEREST AND ACKNOWLEDGING THAT THEY REVIEWED, UNDERSTAND, AND AGREE TO COMPLY WITH THE CONFLICT OF INTEREST POLICY. UUSA HAS AN EXTENSIVE CONFLICT OF INTEREST POLICY THAT ESSENTIALLY REQUIRES ANY BOARD MEMBER OR PRINCIPAL OFFICERS WITH A CONFLICT OR POTENTIAL CONFLICT OF INTEREST TO DISCLOSE THE EXISTENCE AND ALL MATERIAL FACTS REGARDING ANY INTEREST IN A TRANSACTION OR MATTER BEING CONSIDERED BY THE BOARD OR A BOARD COMMITTEE AND RECUSE HIMSELF OR HERSELF FROM THE MEEING IN WHICH THE TRANSACTION OR MATTER IS DISCUSSED AND VOTED UPON.
FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION AND HUMAN RESOURCES COMMITTEE OF THE BOARD OF DIRECTORS HAS THE RESPONSIBILITY TO RECOMMEND AND SERVE AS A RESOURCE WITH RESPECT TO THE NATURE AND AMOUNT OF COMPENSATION TO BE INCLUDED IN THE CEO'S CONTRACT, SUBJECT TO THE APPROVAL OF THE BOARD. DURING THE CONTRACT PROCESS, A COMPARABILITY STUDY (THE "STUDY") IS CONDUCTED BY AN OUTSIDE EMPLOYEE COMPENSATION AND BENEFITS FIRM WHICH TAKES INTO CONSIDERATION OTHER DIRECT PEER FUNDRAISING, ADVOCACY, AND RELIEF ORGANIZATIONS IN DETERMINING THE TOTAL COMPENSATION OF THE CEO TO INCLUDE SALARY, BENEFITS AND INCENTIVES AS APPROPRIATE. ALSO, THE COMPENSATION AND HUMAN RESOURCES COMMITTEE OF THE BOARD OF DIRECTORS SERVES AS A RESOURCE WITH RESPECT TO THE CEO'S COMPENSATION DECISIONS AND ACTIONS FOR OTHER OFFICERS AND KEY EMPLOYEES AT UUSA FOLLOWING A COMPARABLE REVIEW PROCESS.
FORM 990, PART VI, SECTION C, LINE 18	THE ORGANIZATION'S FORM 1023 AND FORM 990 ARE AVAILABLE UPON REQUEST. THE ORGANIZATION'S FORMS 990 ARE POSTED ON THE ORGANIZATION'S WEBSITE AT WWW.UNICEFUSA.ORG AND ARE ALSO AVAILABLE ON GUIDESTAR AND CHARITY NAVIGATOR.
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION GENERALLY DOES NOT MAKE AVAILABLE TO THE PUBLIC ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY. HOWEVER, THESE DOCUMENTS ARE MADE AVAILABLE UPON REQUEST. THE AUDITED FINANCIAL STATEMENTS ARE POSTED ON THE ORGANIZATION'S WEBSITE AT WWW.UNICEFUSA.ORG .
FORM 990, PART XI, LINE 9:	CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS -279,740. PRIOR YEAR PLEDGE WRITEOFFS -746,622.

Additional Data

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**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2021

**Open to Public
Inspection**

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service
Name of the organization
UNITED STATES FUND FOR UNICEF

Employer identification number
13-1760110

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) UNICEF USA IMPACT FUND FOR CHILDREN INC 125 MAIDEN LANE 10TH FLOOR NEW YORK, NY 10038 20-3287404	IMPACT INVESTING ENTITY OF UNICEF USA	NY	501(C)(3)	LINE 12A, 1	UNITED STATES FUND FOR UNICEF	Yes	
(2) BRIDGE FUND GRANT ASSISTANCE CORPORATION 125 MAIDEN LANE 10TH FLOOR NEW YORK, NY 10038 46-0898424	RECEIVE CONTRIBUTIONS AND MAKE DISTRIBUTIONS	NY	501(C)(3)	LINE 12A, 1	UNITED STATES FUND FOR UNICEF	Yes	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K- 1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)
- f** Dividends from related organization(s)
- g** Sale of assets to related organization(s)
- h** Purchase of assets from related organization(s)
- i** Exchange of assets with related organization(s)
- j** Lease of facilities, equipment, or other assets to related organization(s)
- k** Lease of facilities, equipment, or other assets from related organization(s)
- l** Performance of services or membership or fundraising solicitations for related organization(s)
- m** Performance of services or membership or fundraising solicitations by related organization(s)
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- o** Sharing of paid employees with related organization(s)
- p** Reimbursement paid to related organization(s) for expenses
- q** Reimbursement paid by related organization(s) for expenses
- r** Other transfer of cash or property to related organization(s)
- s** Other transfer of cash or property from related organization(s)

	Yes	No
1a		No
1b	Yes	
1c		No
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k		No
1l		No
1m		No
1n	Yes	
1o	Yes	
1p		No
1q		No
1r		No
1s		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) UNICEF USA IMPACT FUND FOR CHILDREN INC	B	52,930,060	CASH

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation
SCHEDULE R, PART V, LINE 2	1. NAME OF RELATED ORGANIZATION: UNICEF USA IMPACT FUND FOR CHILDREN, INC. METHOD OF DETERMINING AMOUNT INVOLVED: CASH CONTRIBUTION FOR NET WORTH

Schedule R (Form 990) 2021

Additional Data[Return to Form](#)**Software ID:****Software Version:**