

For calendar year 2021, or tax year beginning 01-01-2021, and ending 12-31-2021

Name of foundation THE ZELLERBACH FAMILY FOUNDATION		A Employer identification number 94-6069482
Number and street (or P.O. box number if mail is not delivered to street address) 455 MARKET ST SUITE 2200	Room/suite	B Telephone number (see instructions) (415) 421-2629
City or town, state or province, country, and ZIP or foreign postal code SAN FRANCISCO, CA 94105		C If exemption application is pending, check here ☐
G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change		D 1. Foreign organizations, check here..... ☐ 2. Foreign organizations meeting the 85% test, check here and attach computation ... ☐
H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here ☐
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶\$ 186,795,211	J Accounting method: ☐ Cash ☒ Accrual ☐ Other (specify) _____ (Part I, column (d) must be on cash basis.)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	231,000			
	2 Check ☐ if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities . . .	630,107	1,678,866		
	5a Gross rents				
	b Net rental income or (loss) _____				
	6a Net gain or (loss) from sale of assets not on line 10	1,133,215			
	b Gross sales price for all assets on line 6a 2,943,079				
	7 Capital gain net income (from Part IV, line 2) . . .		8,332,419		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
Operating and Administrative Expenses	b Less: Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)	1,317,093	937,267		
	12 Total. Add lines 1 through 11	3,311,415	10,948,552		
	13 Compensation of officers, directors, trustees, etc.	376,418	18,821		357,597
	14 Other employee salaries and wages	708,647	69,514		639,132
	15 Pension plans, employee benefits	328,764	38,940		289,823
	16a Legal fees (attach schedule)	5,670	0		5,670
	b Accounting fees (attach schedule)	56,292	19,702		36,590
	c Other professional fees (attach schedule)	461,330	352,400		213,681
	17 Interest				
	18 Taxes (attach schedule) (see instructions) . . .	567,051	122,244		64,215
	19 Depreciation (attach schedule) and depletion . . .	72,175	0		
	20 Occupancy	312,924	37,064		275,860
	21 Travel, conferences, and meetings	3,133	0		3,133
	22 Printing and publications				
	23 Other expenses (attach schedule)	114,476	6,033		108,139
	24 Total operating and administrative expenses. Add lines 13 through 23	3,006,880	664,718		1,993,840
	25 Contributions, gifts, grants paid	5,545,900			5,553,900
	26 Total expenses and disbursements. Add lines 24 and 25	8,552,780	664,718		7,547,740
	27 Subtract line 26 from line 12:				
	a Excess of revenue over expenses and disbursements	-5,241,365			
	b Net investment income (if negative, enter -0-)		10,283,834		
	c Adjusted net income (if negative, enter -0-) . . .				

Part II		Balance Sheets	Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)	Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing				
	2	Savings and temporary cash investments		5,401,354	6,763,204	6,763,204
	3	Accounts receivable ▶ <u>3,403</u>				
		Less: allowance for doubtful accounts ▶ _____		3,637	3,403	3,403
	4	Pledges receivable ▶ _____				
		Less: allowance for doubtful accounts ▶ _____				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)				
	7	Other notes and loans receivable (attach schedule) ▶ _____				
		Less: allowance for doubtful accounts ▶ _____				
	8	Inventories for sale or use				
	9	Prepaid expenses and deferred charges		17,900	17,900	17,900
	10a	Investments—U.S. and state government obligations (attach schedule)		9,403,416	 9,184,004	9,184,004
	b	Investments—corporate stock (attach schedule)		65,021,402	 72,429,033	72,429,033
	c	Investments—corporate bonds (attach schedule)				
	11	Investments—land, buildings, and equipment: basis ▶ _____				
	Less: accumulated depreciation (attach schedule) ▶ _____					
12	Investments—mortgage loans					
13	Investments—other (attach schedule)		78,130,719	 96,714,429	96,714,429	
14	Land, buildings, and equipment: basis ▶ <u>1,347,713</u>					
	Less: accumulated depreciation (attach schedule) ▶ <u>373,298</u>		1,296,149	974,415	974,415	
15	Other assets (describe ▶ _____)		31,734	 708,823	 708,823	
16	Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)		159,306,311	186,795,211	186,795,211	
Liabilities	17	Accounts payable and accrued expenses		192,408	223,631	
	18	Grants payable		452,000	444,000	
	19	Deferred revenue.				
	20	Loans from officers, directors, trustees, and other disqualified persons				
	21	Mortgages and other notes payable (attach schedule)				
	22	Other liabilities (describe ▶ _____)		1,873,835	 1,855,604	
	23	Total liabilities (add lines 17 through 22).		2,518,243	2,523,235	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here ▶ ☒					
	and complete lines 24, 25, 29 and 30.					
	24	Net assets without donor restrictions		156,788,068	184,271,976	
	25	Net assets with donor restrictions				
	Foundations that do not follow FASB ASC 958, check here ▶ ☐					
	and complete lines 26 through 30.					
	26	Capital stock, trust principal, or current funds				
	27	Paid-in or capital surplus, or land, bldg., and equipment fund				
	28	Retained earnings, accumulated income, endowment, or other funds				
	29	Total net assets or fund balances (see instructions)		156,788,068	184,271,976	
30	Total liabilities and net assets/fund balances (see instructions) .		159,306,311	186,795,211		

Part III Analysis of Changes in Net Assets or Fund Balances		
1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1 156,788,068
2	Enter amount from Part I, line 27a	2 -5,241,365
3	Other increases not included in line 2 (itemize) ▶ 	3 32,725,273
4	Add lines 1, 2, and 3	4 184,271,976
5	Decreases not included in line 2 (itemize) ▶ _____	5 0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29.	6 184,271,976

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a VANGUARD REIT		P	2015-01-21	2021-03-26
b PASSTHROUGH INVESTMENTS GAINS		P	2001-03-02	2021-12-31
c WEILLINGTON GLOBAL - REDEEMED SHARES		P	2010-01-01	2021-12-31
d MATTHEWS PACIFIC TIGER - REINVESTED SHARES		P	2018-11-01	2021-12-31
e DODGE & COX - REINVESTED SHARES		P	2018-01-01	2021-12-31
CLASS ACTION SETTLEMENTS		P	2021-12-01	2021-12-31
CCP EQUITY PARTNERS V, LP DISPOSIITON		P	2001-03-28	2021-06-30

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 1,613,282		1,396,832	216,450
b			7,793,291
c 1,000,000		1,000,000	0
d 261,169			261,169
e 68,609			68,609
19			19
		7,119	-7,119

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			216,450
b			7,793,291
c			0
d			261,169
e			68,609
			19
			-7,119

Capital gain net income or (net capital loss)		⎧ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 ⎫	2	8,332,419
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	⎧ ⋮ ⎫	3	

Part V

Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter

Bracket for line 1a

"N/A" on line 1.

1a

Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)

All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)

b

Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

2

Add lines 1 and 2.

3

Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

4

Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-

5

Credits/Payments:

6

a 2021 estimated tax payments and 2020 overpayment credited to 2021

6a

140,000

b Exempt foreign organizations—tax withheld at source

6b

0

c Tax paid with application for extension of time to file (Form 8868)

6c

85,000

d Backup withholding erroneously withheld

6d

0

7

Total credits and payments. Add lines 6a through 6d

7

225,000

8

Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached.

8

649

9

Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed

9

10

Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid.

10

81,406

11

Enter the amount of line 10 to be: Credited to 2022 estimated tax Refunded

11

0

81,406

Part VI-A

Statements Regarding Activities

1a

During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?

1a

Yes

No

b

Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.

1b

No

If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.

c

Did the foundation file Form 1120-POL for this year?.

1c

No

d

Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:

(1) On the foundation. \$ 0 (2) On foundation managers. \$ 0

e

Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0

2

Has the foundation engaged in any activities that have not previously been reported to the IRS?

2

No

If "Yes," attach a detailed description of the activities.

3

Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes.

3

Yes

4a

Did the foundation have unrelated business gross income of \$1,000 or more during the year?

4a

Yes

b

If "Yes," has it filed a tax return on Form 990-T for this year?.

4b

Yes

5

Was there a liquidation, termination, dissolution, or substantial contraction during the year?

5

No

If "Yes," attach the statement required by General Instruction T.

6

Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:

By language in the governing instrument, or

By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?.

6

Yes

7

Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV.

7

Yes

8a

Enter the states to which the foundation reports or with which it is registered (see instructions)

CA

b

If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation .

8b

Yes

9

Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII

9

No

10

Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses.

10

No

Part VI-A

Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► ZFF.ORG	13	Yes	
14	The books are in care of ► THE ZELLERBACH FAMILY FOUNDATION Telephone no. ► (415) 421-2629 Located at ► 455 MARKET STREET SUITE 2200 SAN FRANCISCO CA 94105 ZIP+4 ►			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here			
	and enter the amount of tax-exempt interest received or accrued during the year	15		
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign			

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6); did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here.			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
	a At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021?	2a		No
	If "Yes," list the years ► 20____, 20____, 20____, 20____			
	b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	2b		
	c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period?(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.).	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
	b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		No

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a

During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

(3) Provide a grant to an individual for travel, study, or other similar purposes?

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

b

If any answer is "Yes" to 5a(1)–(5); did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

c

Organizations relying on a current notice regarding disaster assistance check here

d

If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?
If "Yes," attach the statement required by Regulations section 53.4945–5(d).

6a

Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

b

Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
If "Yes" to 6b, file Form 8870.

7a

At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

b

If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?

8

Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?

Yes

No

5a(1)

No

5a(2)

No

5a(3)

No

5a(4)

No

5a(5)

No

5b

5d

6a

No

6b

No

7a

No

7b

8

No

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1

List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NANCY ZELLERBACH BOSCHWITZ 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	VP & SECRETARY 1.00	0	0	0
JEANETTE M DUNCKEL 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
SUCHI SOMASEKAR 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
STEPHEN SHAPIRO 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	VICE PRESIDENT 1.00	0	0	0
LISA STEINDLER 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
JAMES W HEAD 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
THOMAS H ZELLERBACH 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	CHAIRMAN 8.00	0	0	0
ALLISON MAGEE 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	EXECUTIVE DIRECTOR 40.00	303,354	51,382	0
RAVI KARRA 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
KARIN KISSANE 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	DIRECTOR 1.00	0	0	0
SUSAN AU STARTED 82421 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	CFO 40.00	73,064	3,396	0

2

Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
AMY PRICE 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	PROGRAM EXECUTIVE 40.00	156,796	66,573	0
NAVIN MOUL 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	PROGRAM EXECUTIVE 40.00	139,777	36,643	0
MARGOT MELCON 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	PROGRAM EXECUTIVE 36.00	125,494	34,460	0
HEATHER HONEGGER UNTIL 93021 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	FINANCE DIRECTOR 28.00	109,878	43,772	0
PATRICK TAYLOR 455 MARKET STREET SUITE 2200 SAN FRANCISCO, CA 94105	GRANTS MANAGER 40.00	104,947	40,844	0
Total number of other employees paid over \$50,000.				1

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
CAMBRIDGE ASSOCIATES 125 HIGH ST BOSTON,MA 02110	INVESTMENT ADVISOR	247,649
SILCHESTER ITERNATIONAL INVESTORS 780 THIRD AVENUE 42ND FLOOR NEW YORK,NY 10017		
WICOFF CONSULTING LLP 23 POWERS AVE SAN FRANCISCO,CA 94110	STRATEGIC PLANNING	57,300
BPM LLP ONE CALIFORNIA STREET SUITE 2500 SAN FRANCISCO,CA 94111		
CHANGE CONSULTING LLC PO BOX 10453 OAKLAND,CA 94610	COMMUNICATIONS	55,775

Total number of others receiving over \$50,000 for professional services. ►

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1	
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	91,183,297
b	Average of monthly cash balances.	1b	1,848,412
c	Fair market value of all other assets (see instructions).	1c	82,052,603
d	Total (add lines 1a, b, and c).	1d	175,084,312
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d.	3	175,084,312
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions).	4	2,626,265
5	Net value of noncharitable-use assets. Subtract line 4 from line 3.	5	172,458,047
6	Minimum investment return. Enter 5% (0.05) of line 5.	6	8,622,902

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6.	1	8,622,902
2a	Tax on investment income for 2021 from Part V, line 5.	2a	142,945
b	Income tax for 2021. (This does not include the tax from Part V.).	2b	
c	Add lines 2a and 2b.	2c	142,945
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	8,479,957
4	Recoveries of amounts treated as qualifying distributions.	4	0
5	Add lines 3 and 4.	5	8,479,957
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1.	7	8,479,957

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				8,479,957
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only.			1,571,383	
b Total for prior years: 20____, 20____, 20____		0		
3 Excess distributions carryover, if any, to 2021:				
a From 2016.				
b From 2017.				
c From 2018.				
d From 2019.				
e From 2020.				
f Total of lines 3a through e.	0			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ <u>7,551,165</u>				
a Applied to 2020, but not more than line 2a			1,571,383	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	 150,000			
d Applied to 2021 distributable amount				5,829,782
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2021. (If an amount appears in column (d), the same amount must be shown in column (a).)	0			0
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	150,000			
b Prior years' undistributed income. Subtract line 4b from line 2b.		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions.		0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions.			0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				2,650,175
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).	150,000			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions)	0			
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9:				
a Excess from 2017				
b Excess from 2018				
c Excess from 2019.				
d Excess from 2020				
e Excess from 2021				

Part XIII

Private Operating Foundations (see instructions and Part VI-A, question 9)

1a

If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b

Check box to indicate whether the organization is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

☐ 4942(j)(3) or ☐ 4942(j)(5)

2a	Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed	Tax year	Prior 3 years			(e) Total
		(a) 2021	(b) 2020	(c) 2019	(d) 2018	
b	85% (0.85) of line 2a					
c	Qualifying distributions from Part XI, line 4 for each year listed					
d	Amounts included in line 2c not used directly for active conduct of exempt activities					
e	Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3	Complete 3a, b, or c for the alternative test relied upon:					
a	"Assets" alternative test—enter:					
	(1) Value of all assets					
	(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b	"Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .					
c	"Support" alternative test—enter:					
	(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
	(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
	(3) Largest amount of support from an exempt organization					
	(4) Gross investment income					

Part

Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1

Information Regarding Foundation Managers:

a

List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b

List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2

Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a

The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

COMMUNITY ARTS PROGRAM EXECUTIVE
455 MARKET STREET SUITE 2200
SAN FRANCISCO, CA 94105
(415) 421-2629
COMMUNITYARTS@ZFF.ORG

b

The form in which applications should be submitted and information and materials they should include:

APPLICATIONS MUST BE SUBMITTED ONLINE VIA OUR GRANTEE PORTAL AT [HTTPS://ZELLERBACH.FLUXX.IO](https://zellerbach.fluxx.io) THE COMMUNITY ARTS APPLICATION REQUIREMENTS INCLUDE THE PROPOSED PROJECT DESCRIPTION AND FINANCIALS, BACKGROUND INFORMATION ON THE ARTS ORGANIZATION AND A RECENT WORK SAMPLE.

c

Any submission deadlines:

THERE ARE FOUR SUBMISSION DEADLINES EACH YEAR, USUALLY IN MARCH, JUNE, SEPTEMBER AND DECEMBER.

d

Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

WITH THE EXCEPTION OF OUR COMMUNITY ARTS PROGRAM, THE FOUNDATION DOES NOT ACCEPT UNSOLICITED GRANT PROPOSALS. THE COMMUNITY ARTS PROGRAM SERVES ONLY NONPROFIT ARTS-SERVING ORGANIZATIONS LOCATED IN AND DOING THEIR WORK IN SAN FRANCISCO, CONTRA COSTA AND ALAMEDA COUNTIES. ACTIVITIES FUNDED CANNOT BE FUNDRAISERS OR BENEFITS, AND MUST BE OPEN TO THE GENERAL PUBLIC. SEE [HTTP://ZFF.ORG/APPLY/GUIDELINES](http://zff.org/apply/guidelines) FOR FURTHER INFORMATION.

3 Grants and Contributions Paid During the Year	
Recipient	If recipient is a show any rela any foundatio or substantial
Name and address (home or business)	

[illegible]

Part XV-A

(e)
Related or exempt
function income
(See
instructions.)

- (See worksheet in line 13 instructions to verify calculations.)

Part XV-B

Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVI

Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

a Transfers from the reporting foundation to a noncharitable exempt organization of:

(1) Cash.

(2) Other assets.

b Other transactions:

(1) Sales of assets to a noncharitable exempt organization.

(2) Purchases of assets from a noncharitable exempt organization

(3)* Rental of facilities, equipment, or other assets.

(4) Reimbursement arrangements.

(5) Loans or loan guarantees. . . .

(6) Performance of services or membership or fundraising solicitations.

c Sharing of facilities, equipment, mailing lists, other assets, or paid employees.

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

[illegible]

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

	2022-11-09
Signature of officer or trustee	Date

2022-11-09

Title

May the IRS discuss this return with the preparer shown below?
See instructions. ☒ Yes ☐ No

**Paid
Preparer
Use Only**

Paid Preparer Use Only	Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ☐	PTIN
	TAMARA L MCINERNEY		2022-11-08		P00011797
	Firm's name ▶ BPM LLP				Firm's EIN ▶ 81-423454
	Firm's address ▶ 4200 BOHANNON DRIVE SUITE 250 MENLO PARK, CA 940251021				Phone no. (650) 855-6800

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING FEE	56,292	19,702		36,590

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Election: PURSUANT TO IRC SECTION 4942(H)(2) AND IRC SECTION 53.4942(A)-3(D)(2), THE ZELLERBACH FAMILY FOUNDATION HEREBY ELECTS TO TREAT CURRENT YEAR QUALIFYING DISTRIBUTIONS OF \$150,000 AS BEING MADE OUT OF CORPUS TO SATISFY THE REQUIREMENTS OF IRC SECTION 4942(G) (3). _____ SIGNATURE OF OFFICER

TY 2021 IRS 990 e-File Render**Name:** THE ZELLERBACH FAMILY FOUNDATION**EIN:** 94-6069482

Name of Stock	End of Year Book Value	End of Year Fair Market Value
WELLINGTON-CAPITAL APPRECIATION	6,328,413	6,328,413
CEVIAN CAPITAL II FUND	3,112,062	3,112,062
INVESTMENTS:ARROWSTREET	8,084,406	8,084,406
INVESTMENTS:HILLHOUSE GAOLING	5,355,291	5,355,291
VAN ECK INT INVESTORS GOLD FUND	1,556,411	1,556,411
TWO SIGMA	7,708,814	7,708,814
CITY OF LONDON EMERGING MARKETS	4,518,419	4,518,419
SILCHESTER INTERNATIONAL INVESTORS	10,419,877	10,419,877
RS GLOBAL NATURAL RESOURCES	2,407,527	2,407,527
MATTHEWS PACIFIC TIGER	1,488,619	1,488,619
INVESTMENTS:MELLON DYNAMIC US EQUITY	5,114,877	5,114,877
SNYDER CAPITAL	6,199,321	6,199,321
DODGE & COX INCOME FUND	6,084,496	6,084,496
THE CHILDREN'S INVESTMENT FUND	4,050,500	4,050,500

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

**US Government Securities - End of
Year Book Value:**

9,184,004

**US Government Securities - End of
Year Fair Market Value:**

9,184,004

**State & Local Government
Securities - End of Year Book
Value:**

0

**State & Local Government
Securities - End of Year Fair
Market Value:**

0

Name:

THE ZELLERBACH FAMILY FOUNDATION

EIN:

94-6069482

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
COMMONFUND VENTURE PARTNERS X	FMV	5,602,536	5,602,536
COMMONFUND PRIVATE EQUITY PTRS VII	FMV	968,331	968,331
COMMONFUND PRIVATE EQUITY PTRS VI	FMV	85,243	85,243
COMMONFUND INTERNATIONAL VI	FMV	296,503	296,503
COMMONFUND NATURAL RESOURCES VIII	FMV	818,845	818,845
COMMONFUND NATURAL RESOURCES VII	FMV	311,015	311,015
COMMONFUND NATURAL RESOURCES IX	FMV	1,666,162	1,666,162
COMMONFUND VENTURE PARTNERS XI	FMV	2,885,109	2,885,109
COMMONFUND NATURAL RESOURCES X	FMV	1,606,485	1,606,485
COMMONFUND VENTURE PTRS VII	FMV	358,619	358,619
COMMUNFUND VENTURE PARTNERS VI	FMV	39,087	39,087
DAVIDSON KEMPNER INTERNATIONAL	FMV	8,036,524	8,036,524
ENDOWMENT VENTURE PARTNERS V	FMV	54,818	54,818
FORESTER DIVERSIFIED	FMV	3,504,823	3,504,823
FORESTER OVERSEAS LTD	FMV	5,350,715	5,350,715
GREENSPRING GLOBAL VIII	FMV	3,623,847	3,623,847
COMMONFUND INTERNATIONAL V	FMV	122,210	122,210
LEGACY VENTURES IV	FMV	502,478	502,478
COMMONFUND VENTURE PTRS VIII	FMV	1,019,780	1,019,780
COMMONFUND CAPITAL VENTURE PTRS IX	FMV	2,196,010	2,196,010
TIFF REALTY & RESOURCES II	FMV	532,104	532,104
ACCOLADE PARTNERS VI	FMV	1,739,942	1,739,942
UNIVERSITY TECHNOLOGY VENTURES	FMV	27,663	27,663
VISION RIDGE SAF II	FMV	606,726	606,726
MANGROVE PARTNERS FUND	FMV	2,688,679	2,688,679
INVESTMENTS:CLEAR VENTURES II	FMV	372,820	372,820
INVESTMENTS:ACCOLADE PARTNERS VII	FMV	3,766,984	3,766,984
INVESTMENTS:GREENSPRING GLOBAL IX	FMV	2,932,581	2,932,581
NORTHGATE VENTURE PARTNERS II	FMV	606,970	606,970
VIA SEED TECHNOLOGY PARTNERS II	FMV	1,654,591	1,654,591
LL CAPITAL II	FMV	988,615	988,615
VIA SEED TECH PARTNERS III P	FMV	1,329,021	1,329,021
TIFF MODERN VENTURE 1.0	FMV	3,536,342	3,536,342
LEGACY VENTURES VI	FMV	2,797,885	2,797,885
VIA SEED TECH PARTNERS III E	FMV	1,194,505	1,194,505
METROPOLITAN REAL ESTATE GLOBAL	FMV	81,055	81,055
LL CAPITAL I	FMV	6,126,854	6,126,854
LEGACY VENTURES V	FMV	1,477,487	1,477,487
57 STARS GLOBAL OPPORTUNITY 4	FMV	1,497,295	1,497,295
ACCOLADE PARTNERS IV	FMV	1,599,357	1,599,357
ACCOLADE PARTNERS V	FMV	2,384,383	2,384,383
BSP SPECIAL SITUATIONS	FMV	1,633,038	1,633,038
57 STARS GLOBAL OPPORTUNITY 3	FMV	2,156,968	2,156,968
LLCP I FOLLOW-ON	FMV	313,851	313,851
GREENSPRING GLOBAL X	FMV	471,939	471,939
1607 CAPITAL IEF	FMV	8,258,555	8,258,555
NITORUM	FMV	2,942,186	2,942,186
MAP HERITAGE	FMV	1,263,282	1,263,282
ACCOLADE PARTNERS VIII	FMV	696,902	696,902
ACCOLADE GROWTH II	FMV	111,839	111,839
BERTRAM GROWTH CAPITAL IV	FMV	1,023,592	1,023,592
CB OFFSHORE EQUITY X	FMV	469,349	469,349
VISION RIDGE SAF III	FMV	91,526	91,526
PRIME FINANCE III	FMV	290,403	290,403

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEE	5,670	0		5,670

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
SECURITY DEPOSIT	31,734	31,734	31,734
UNSETTLED TRANSACTIONS		682,107	682,107
ACCEL-KKR GROWTH IV		-5,018	-5,018

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
PROFESSIONAL DEVELOPMENT	2,057	0		2,057
SOFTWARE LICENSING FEES	33,073	0		33,073
BUSINESS INSURANCE	19,592	2,321		17,271
DUES AND MEMBERSHIPS	25,139	0		25,139
OFFICE EXPENSES	19,091	1,909		17,182
VACATION ACCRUAL ADJUSTMENT	304	0		0
TELEPHONE	15,220	1,803		13,417

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
PARTNERSHIP INCOME	1,316,554	936,727	1,316,554
OTHER INVESTMENT INCOME	0	1	0
OZ DISTRIBUTION	539	539	539

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Amount
UNREALIZED GAINS ON INVESTMENTS	32,725,273

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED TAXES	592,835	880,604
LEASE LIABILITY	1,281,000	975,000

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT ADVISORY FEES	247,649	352,400		0
CONSULTING	201,231	0		201,231
COMMUNITY ART PANELS	12,450	0		12,450

TY 2021 IRS 990 e-File Render

Name: THE ZELLERBACH FAMILY FOUNDATION

EIN: 94-6069482

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
EXCISE TAX	494,208	0		0
PARTNERSHIP FOREIGN TAXES	0	113,616		0
PAYROLL TAXES	72,843	8,628		64,215