Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

A For the 2021 calendar year, or tax year beginning 01-01-2021 , and ending 12-31-2021

B Check if applicable:
- ☑ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
Public Health Institute

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) | Room/suite
555 12th Street 600

City or town, state or province, country, and ZIP or foreign postal code
Oakland, CA 946074046

D Employer identification number
94-1646278

E Telephone number
(510) 285-5500

G Gross receipts $ 243,626,966

F Name and address of principal officer:
Dr Mary A Pittman
555 12th Street 600
Oakland, C A 946074046

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions.

H(c) Group exemption number ▶

I Tax-exempt status: ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ www.PHI.org

K Form of organization: ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1964

M State of legal domicile: CA

Part I Summary

1 Briefly describe the organization's mission or most significant activities:
PUBLIC HEALTH INSTITUTE GENERATES AND PROMOTES RESEARCH, LEADERSHIP AND PARTNERSHIPS TO BUILD CAPACITY FOR STRONG PUBLIC HEALTH POLICY, PROGRAMS, SYSTEMS AND PRACTICES.

2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	**3**	10
4	Number of independent voting members of the governing body (Part VI, line 1b)	**4**	8
5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	**5**	1,541
6	Total number of volunteers (estimate if necessary)	**6**	8
7a	Total unrelated business revenue from Part VIII, column (C), line 12	**7a**	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	**7b**	0

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	110,230,613	154,496,751
9	Program service revenue (Part VIII, line 2g)	84,171,226	89,046,134
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	84,103	84,081
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	194,485,942	243,626,966
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	27,219,242	87,548,563
14	Benefits paid to or for members (Part IX, column (A), line 4)		0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	84,510,924	126,162,567
16a	Professional fundraising fees (Part IX, column (A), line 11e)		0
b	Total fundraising expenses (Part IX, column (D), line 25) ▶4,068		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	42,798,011	39,434,798
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	154,528,177	253,145,928
19	Revenue less expenses. Subtract line 18 from line 12	39,957,765	-9,518,962

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	92,707,393	88,444,791
21	Total liabilities (Part X, line 26)	33,767,028	38,638,413
22	Net assets or fund balances. Subtract line 21 from line 20	58,940,365	49,806,378

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Signature of officer — Date: 2022-11-03

▶ Israel Ghebretinsae Chief Financial Officer
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
				P01578407

Firm's name ▶ CROWE LLP — Firm's EIN ▶ 35-0921680

Firm's address ▶ 575 Market Street Suite 3300
San Francisco, CA 941055829 — Phone no. (415) 576-1100

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☑

1 Briefly describe the organization's mission:

PUBLIC HEALTH INSTITUTE GENERATES AND PROMOTES RESEARCH, LEADERSHIP AND PARTNERSHIPS TO BUILD CAPACITY FOR STRONG PUBLIC HEALTH POLICY, PROGRAMS, SYSTEMS AND PRACTICES.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☑ Yes ☐ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 53,556,081 including grants of $ 1,685,000) (Revenue $ 51,871,081)

TRACING HEALTH IS A COVID-19 RESPONSE AND PUBLIC HEALTH WORKFORCE DEVELOPMENT PROGRAM SERVING PUBLIC HEALTH DEPARTMENTS AND HEALTHCARE ORGANIZATIONS. IN 2021, TRACING HEALTH SUPPORTED PUBLIC HEALTH DEPARTMENTS AND HEALTHCARE ORGANIZATIONS IN WASHINGTON, OREGON, AND CALIFORNIA. SERVICES INCLUDED COVID-19 CASE INVESTIGATION AND CONTACT TRACING; RESOURCE REFERRALS AND CASE MANAGEMENT; EPIDEMIOLOGY AND DATA ANALYSIS; VACCINE CALL CENTERS; FIELD-BASED VACCINE OUTREACH AND NON-CLINICAL STAFFING; AND CONSULTING ON COVID-19 RESPONSE APPROACHES. FUNDING SOURCES INCLUDE FOUNDATIONS AND GOVERNMENT SOURCES. TRACING HEALTH UTILIZES PUBLIC HEALTH INSTITUTE'S ROBUST OPERATIONAL INFRASTRUCTURE TO RECRUIT, TRAIN, AND DEPLOY HIGHLY QUALIFIED STAFF, QUICKLY REACHING REQUIRED STAFFING LEVELS AND RESPONDING TO EMERGING NEEDS. LANGUAGE ACCESS AND CULTURAL RESPONSIVENESS IS A KEY ELEMENT OF TRACING HEALTH. TRACING HEALTH PRIORITIZES HIRING FROM COMMUNITIES MOST IMPACTED BY COVID-19. THE MAJORITY OF TRACING HEALTH STAFF ARE BILINGUAL, BICULTURAL, AND/OR BRING LIVED EXPERIENCE AS A MEMBER OF A COMMUNITY THAT EXPERIENCES HEALTH INEQUITY. IN 2021, TRACING HEALTH HAD OVER 500 STAFF, 93 PERCENT OF WHOM WERE BILINGUAL OR MULTILINGUAL, ALLOWING THEM TO RESPOND TO THE NEEDS OF DIVERSE COMMUNITIES. UPON HIRE, STAFF RECEIVE OVER 100 HOURS OF TRAINING, COVERING TOPICS FROM CONTACT TRACING AND MENTAL HEALTH FIRST AID CERTIFICATION TO CUSTOMER SERVICE AND TRAINING ON STATE AND COUNTY DATA PLATFORMS. ADDITIONAL TRAINING DURING EMPLOYMENT PREPARES THEM TO REMAIN IN THE PUBLIC HEALTH WORKFORCE AFTER TRACING HEALTH.

4b (Code:) (Expenses $ 33,537,377 including grants of $ 28,051,429) (Revenue $ 5,485,948)

TOGETHER TOWARD HEALTH (TTH), A PROGRAM OF THE PUBLIC HEALTH INSTITUTE, WORKS TO SLOW AND STOP THE SPREAD OF COVID-19 IN CALIFORNIA, WITH A FOCUS ON BLACK, LATINX, NATIVE AMERICAN, IMMIGRANT AND LOW-INCOME COMMUNITIES WHO HAVE BEEN HIT HARDEST BY THE PANDEMIC. WE SUPPORT COVID RECOVERY EFFORTS THAT ARE ROOTED IN HOW COMMUNITY MEMBERS LIVE, WHERE THEY ARE, ORGANIZED BY PEOPLE THEY TRUST AND OFFERED IN THE LANGUAGES THEY SPEAK. LAUNCHED IN SEPTEMBER 2020, TTH IS A DYNAMIC POOLED FUND, CREATED AND SUPPORTED BY MAJOR PHILANTHROPIES TO ADDRESS THE DISPROPORTIONATE IMPACT OF COVID-19 IN CALIFORNIA'S MOST VULNERABLE COMMUNITIES. THROUGH CAREFUL COORDINATION WITH COMMUNITY PARTNERS, LOCAL HEALTH DEPARTMENTS AND STATE GOVERNMENT AGENCIES, TTH RESOURCES HAVE WORKED TO SUPPORT EDUCATION, AWARENESS AND OUTREACH TO MITIGATE THE SPREAD OF COVID-19, INCREASE VACCINE AWARENESS AND ACCESS, AND PROVIDE WORKFORCE DEVELOPMENT STRATEGIES TO STRENGTHEN LOCAL ECONOMIC RESILIENCE. AS A FISCAL INTERMEDIARY, TTH PROVIDED PHILANTHROPIC FUNDERS WITH A SINGLE POINT OF INVESTMENT TOWARDS A SET OF GOALS RELATED TO COVID STATEWIDE AND THEN TTH IDENTIFIED THE ORGANIZATIONS TO FUND THROUGH A CONTRACT WITH PHI. BY DESIGN, TTH ALSO ACTED AS A CONVENER, MEDIATOR, RESOURCE, THOUGHT PARTNER, AND CAPACITY BUILDER FOR THE GRANTEES. THE EFFICIENCIES OF HOW PHI CONTRACTED AND RELEASED FUNDS, ALONG WITH THE FLEXIBILITY OF THE FUNDING, CREATED CONDITIONS FOR SUCCESSFUL IMPACTS ON COVID, GOVERNMENT-COMMUNITY RELATIONSHIPS, AND COMMUNITY ORGANIZATIONAL CAPACITY ACROSS CALIFORNIA

4c (Code:) (Expenses $ 32,861,312 including grants of $ 10,781,966) (Revenue $ 22,079,346)

CHILDREN'S ONCOLOGY GROUP COORDINATING CENTER: MONROVIA, CA: THE PUBLIC HEALTH INSTITUTE SERVES AS THE CHILDREN'S ONCOLOGY GROUP COORDINATING CENTER (COGCC) IN MONROVIA, CALIFORNIA. COGCC IS THE PRIMARY HEADQUARTERS FOR THE OPERATIONS OF THE CHILDREN'S ONCOLOGY GROUP (COG), PROVIDING ADMINISTRATIVE AS WELL AS STATISTICAL AND DATA MANAGEMENT SUPPORT. COG, A NATIONAL CANCER INSTITUTE (NCI) SUPPORTED CLINICAL TRIALS GROUP, IS THE WORLD'S LARGEST ORGANIZATION DEVOTED EXCLUSIVELY TO CHILDHOOD AND ADOLESCENT CANCER RESEARCH. THE NCI COOPERATIVE GROUP SYSTEM FOR CLINICAL RESEARCH BEGAN IN 1955 WITH A CONSORTIUM FOCUSED ON CHILDHOOD CANCER RESEARCH. BY THE END OF THE 1990S THERE WERE NINE GROUPS FUNDED BY THE NCI TO CONDUCT RESEARCH IN ADULTS WITH CANCER, AND FOUR COOPERATIVE GROUPS FUNDED WITH A FOCUS ON CHILDHOOD CANCER RESEARCH. IN 2000, THE FOUR PEDIATRIC GROUPS VOLUNTARILY MERGED EFFORTS TO CREATE THE CHILDREN'S ONCOLOGY GROUP. TOGETHER, COG AND COGCC HAVE TWENTY-TWO YEARS OF EXPERIENCE IN CARRYING OUT EFFICIENT, HIGH IMPACT RESEARCH FOR CHILDREN WITH CANCER. APPROXIMATELY 90% OF THE 16,000 CHILDREN AND ADOLESCENTS DIAGNOSED WITH CANCER EACH YEAR IN THE UNITED STATES ARE CARED FOR AT COG MEMBER INSTITUTIONS. THE COG COORDINATING CENTER STAFF COMPRISE A NUMBER OF MULTI-DISCIPLINARY TEAMS SUPPORTING CLINICAL TRIAL OPERATIONS. COGCC'S FULL STAFF INCLUDES ABOUT 110 TEAM MEMBERS, WITH ABOUT 7 ADDITIONAL FACULTY STATISTICIANS, EMPLOYED BY THE UNIVERSITY OF SOUTHERN CALIFORNIA, WORKING OUT OF COGCC'S MONROVIA OFFICE. TEAMS ARE MADE UP OF PROTOCOL COORDINATORS, DATA MANAGEMENT PROFESSIONALS AND STATISTICIANS. ADDITIONAL STAFFING GROUPS INCLUDE OPERATIONS AND FINANCE, QUALITY ASSURANCE & SITE AUDITING, INFORMATION TECHNOLOGY, COMPLEX CLINICAL PROJECTS, PHARMACEUTICAL INDUSTRY RELATIONS, AND GROUP MEMBERSHIP. EACH WORK GROUP HAS A MANAGER OR DIRECTOR WITH CONSIDERABLE INDEPENDENCE AND FLEXIBILITY IN MANAGING HIS/HER AREA - THIS ENSURES THAT WE CAN RAPIDLY AND EFFICIENTLY RESPOND TO COG NEEDS. COG IS STRUCTURED TO MAXIMIZE EFFICIENCY, PROMOTE COLLABORATION, AND RETAIN THE FLEXIBILITY TO FOCUS RESOURCES ON THE MOST PROMISING SCIENTIFIC ADVANCES. EXTENSIVE COLLABORATION AND INTEGRATION IS FOUND THROUGHOUT COG'S ORGANIZATION. FOR EXAMPLE, THE STRATEGIC DECISION TO ESTABLISH THE FREESTANDING COG COORDINATING CENTER IN MONROVIA, CA, COMPOSED OF COG'S OPERATIONS CENTER CO-LOCATED WITH KEY COMPONENTS OF COG'S STATISTICS & DATA CENTER, HELPS ENSURE THE LONG-TERM STABILITY OF THE COG RESEARCH ENTERPRISE AND ALLOWS FOR UNINTERRUPTED RESEARCH OPERATIONS THROUGH LEADERSHIP TRANSITIONS. AT ANY GIVEN TIME, THE COG COORDINATING CENTER IS SUPPORTING APPROXIMATELY 45 STUDIES IN DEVELOPMENT, 70 STUDIES ACTIVELY ENROLLING NEW SUBJECTS, AND 100 STUDIES CLOSED TO ENROLLMENT FOR WHICH DATA COLLECTION IS COMPLETED AND DATA ANALYSIS IS IN PROCESS. ANNUALLY, THE COG COORDINATING CENTER FACILITATES APPROXIMATELY 3,200 ENROLLMENTS ONTO COG THERAPEUTIC STUDIES AND MORE THAN 9,000 ENROLLMENTS ONTO NON-THERAPEUTIC STUDIES, WHICH INCLUDE BIOLOGY, SUPPORTIVE CARE, EPIDEMIOLOGY, QUALITY OF LIFE, BEHAVIORAL SCIENCE, AND LATE-EFFECT STUDIES. THE COORDINATING CENTER ALSO SUPPORTS THE ONGOING FOLLOW-UP DATA COLLECTION FOR THE MORE THAN 32,000 CHILDREN ANNUALLY WHO CONTINUE TO BE EVALUATED AT COG MEMBER INSTITUTIONS FOR STUDIES ON WHICH THEY HAVE COMPLETED THERAPY.

(Code:) (Expenses $ 110,394,715 including grants of $ 47,030,168) (Revenue $ 9,609,759)

FOR 50 YEARS, PHI HAS IMPLEMENTED RESEARCH AND PROGRAMS TO IMPROVE THE HEALTH AND WELL-BEING OF PEOPLE ACROSS CALIFORNIA, THE U.S., AND THE WORLD. PHI IS A HUB FOR PUBLIC HEALTH INNOVATION, PROVIDING SUPPORTIVE INFRASTRUCTURE, RESOURCES, AND INTELLECTUAL COMMUNITY WITH SOME OF THE BEST MINDS IN PUBLIC HEALTH. WITH OVER 100 RESEARCHERS AND PROJECT DIRECTORS - AND OVER 1000 STAFF WORLDWIDE - PHI LEADS NEW RESEARCH, TESTS NOVEL INTERVENTIONS, AND IMPLEMENTS AND BUILDS CAPACITY FOR ON-THE-GROUND PROGRAMS TO ADDRESS NEW AND EMERGING PUBLIC HEALTH PROBLEMS. FOR EXAMPLE, PHI PROGRAMS COMPRISE ONE OF THE LARGEST OBESITY NETWORKS IN THE COUNTRY, ADDRESSING AN EPIDEMIC THAT HAS REACHED COMMUNITIES IN THE U.S. AND AROUND THE WORLD, RAISING THE RISK FOR CHRONIC DISEASES LIKE CANCER, HEART DISEASE, AND DIABETES. GLOBALLY, PHI IS DISMANTLING THE BARRIERS TO HEALTH AND OPPORTUNITY EXPERIENCED BY WOMEN AND GIRLS IN THE U.S. AND CREATING GENDER EQUITY PARTNERSHIPS. PHI IS DEVELOPING WORKFORCE PIPELINE PROGRAMS TO TRAIN AND GRADUATE HEALTH CARE PROFESSIONALS REPRESENTING THE DIVERSITY OF OUR POPULATION AND WHO WILL MEET THE GROWING DEMAND FOR CARE. PHI IS ALSO AT THE FOREFRONT OF THE OPIOID EPIDEMIC, SUPPORTING LOCAL MULTI-SECTOR COALITIONS ADDRESSING PREVENTION AND NEW SUBSTANCE USE DISORDER AND BEHAVIORAL HEALTH CARE MODELS. IMPLEMENTING PROGRAMS, SYSTEMS AND RESEARCH THAT CONNECT PUBLIC HEALTH AND HEALTH CARE DELIVERY THRU NEW DESIGN METHODS AND DATA TOOLS, WE ARE BRIDGING HISTORIC GAPS IN POPULATION HEALTH. PHI SPEARHEADS TRAININGS AND SOLUTIONS TO ADDRESS CLIMATE CHANGE, WHICH, ALTHOUGH TYPICALLY FRAMED AS AN ENVIRONMENTAL ISSUE, REPRESENTS A HUGE THREAT TO HUMAN HEALTH. TOGETHER, PHI PROGRAMS ARE HELPING TO CREATE HEALTHY COMMUNITIES WHERE INDIVIDUALS CAN ACHIEVE THEIR HIGHEST POTENTIAL. THE BREADTH OF PHI EXPERTISE AND EXPERIENCE POSITIONS US AS A PREMIER PARTNER AND LEADER IN PUBLIC HEALTH.

4d Other program services (Describe in Schedule O.)

(Expenses $ 110,394,715 including grants of $ 47,030,168) (Revenue $ 9,609,759)

4e **Total program service expenses** ▶ 230,349,485

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*? See instructions.	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D,* Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D,* Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? *If "Yes," complete Schedule D, Part V*	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D,* Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions.	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		No
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	Yes	

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L,* Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L,* Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L,* Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		No
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O.	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☑

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	305		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	**2a**	1,541		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			**2b**	Yes
3a	Did the organization have unrelated business gross income of $1,000 or more during the year? . . .			**3a**	No
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O* . . .			**3b**	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			**4a**	Yes
b	If "Yes," enter the name of the foreign country: ▶ I N See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . .			**5a**	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			**5b**	No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			**5c**	
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . .			**6a**	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			**6b**	
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			**7a**	No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			**7b**	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			**7c**	No
d	If "Yes," indicate the number of Forms 8282 filed during the year	**7d**			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			**7e**	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			**7f**	No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			**7g**	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			**7h**	
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			**8**	
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?			**9a**	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . .			**9b**	
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12 . . .	**10a**			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . .	**10b**			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	**11a**			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	**11b**			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			**12a**	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	**12b**			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? . . . . . **Note.** See the instructions for additional information the organization must report on Schedule O.			**13a**	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	**13b**			
c	Enter the amount of reserves on hand	**13c**			
14a	Did the organization receive any payments for indoor tanning services during the tax year?			**14a**	No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O* . .			**14b**	
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year?			**15**	No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? . . If "Yes," complete Form 4720, Schedule O.			**16**	No
17	**Section 501(c)(21) organizations.** Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? . . If "Yes," complete Form 6069.			**17**	

Part VI **Governance, Management, and Disclosure.** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI . . . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	**1a**	10		
b	Enter the number of voting members included in line 1a, above, who are independent	**1b**	8		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		**2**		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		**3**		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		**4**		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		**5**		No
6	Did the organization have members or stockholders?		**6**		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		**7a**		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		**7b**		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?		**8a**	Yes	
b	Each committee with authority to act on behalf of the governing body?		**8b**	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*		**9**		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	**10a**		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	**10b**		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	**11a**	Yes	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	**12a**	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	**12b**	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	**12c**	Yes	
13	Did the organization have a written whistleblower policy?	**13**	Yes	
14	Did the organization have a written document retention and destruction policy?	**14**	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	**15a**	Yes	
b	Other officers or key employees of the organization	**15b**	Yes	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	**16a**		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	**16b**		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ C A

18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☑ Own website ☑ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶Israel Ghebretinsae 555 12th Street Suite 290 Oakland, C A 946074046 (510) 285-5654

Part VII Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Adaeze Enekwechi Secretary/Treasurer	1.0	X		X				0	0	0
(2) Andrew Pines Board Chair	1.0	X		X				0	0	0
(3) Dara Johnson Treseder MBA Vice Chair	1.0	X		X				0	0	0
(4) Dr Mary A Pittman President & CEO	40.0	X		X				525,949	0	60,730
(5) Afia Asamoah Board Member	1.0	X						0	0	0
(6) Anthony Barrueta Board Member	1.0	X						0	0	0
(7) Nick Macchione Board Member	1.0	X						0	0	0
(8) Paul Kuehnert Board Member	1.0	X						0	0	0
(9) Radha Muthiah Board Member	1.0	X						0	0	0
(10) Santiago Muoz Board Member	1.0	X						0	0	0
(11) Sergio Gaxiola Board Member	1.0	X						0	0	0
(12) Susan Watson Program Director II	40.0	X						208,150	0	30,128
(13) Israel Ghebretinsae Chief Financial Officer	40.0			X				297,541	0	53,196
(14) B Melange Matthews Exec VP & Chief Operating Officer	40.0				X			393,390	0	54,122
(15) David Hausner Program Director IV	40.0				X			216,059	0	57,501
(16) Leah Williams Chief Legal Officer	40.0				X			303,528	0	68,504
(17) Matthew Marsom Sr VP Public Policy & Programs	40.0				X			289,522	0	36,204

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) Valerie MCCANN Woodson Senior VP Human Resources	40.0				X			285,945	0	49,296
(19) Amy Bloom Uniquely Skilled Sr Tech Expert	40.0					X		274,487	0	40,691
(20) Baker Maggwa Technical Advisor IV	40.0					X		265,683	0	64,608
(21) Carmen Nevarez Program Director IV	40.0					X		246,737	0	31,802
(22) Lalit Saluja Sr Enterprise Applications Director	40.0					X		240,536	0	58,054
(23) Raz Stevenson Senior Tech Advisor - Overseas	40.0					X		266,480	0	50,262
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								3,814,007	0	655,098

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 251

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
JANE O LLC 12602 VENTURA BLVD STUDIO CITY, CA 91604	PROJECT CONSULTANT	300,000
MICHELE THOMAS PHOTOGRAPHY LLC 525 N SPAULDING AVE LOS ANGELES, CA 90036	PROJECT CONSULTANT	230,141
CONNELLY PARTNERS LLC 46 Waltham Street Boston, MA 02118	PROJECT CONSULTANT	212,000
BROWN MILLER COMMUNICATIONS 1114 JONES STREET MARTINEZ, CA 94553	PROJECT CONSULTANT	197,047
TANGIBLE DEVELOPMENT LLC 4 Century Hill Dr LATHAM, NY 12110	PROJECT CONSULTANT	188,286

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 17

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☐

	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and OtherAmt Similar Amounts				
1a Federated campaigns . . **1a**	0			
b Membership dues . . **1b**	0			
c Fundraising events . . **1c**				
d Related organizations **1d**	0			
e Government grants (contributions) **1e**	82,187,010			
f All other contributions, gifts, grants, and similar amounts not included above **1f**	72,309,741			
g Noncash contributions included in lines 1a - 1f:$ **1g**	0			
h Total. Add lines 1a-1f . . . . . ▶	154,496,751			
Program Service Revenue	Business Code			
2a Contracts	900099	89,046,134	89,046,134	
b				
c				
d				
e				
f All other program service revenue.		0	0	0
g Total. Add lines 2a–2f. . . . . ▶	89,046,134			
3 Investment income (including dividends, interest, and other similar amounts)		84,081		84,081
4 Income from investment of tax-exempt bond proceeds ▶				
5 Royalties . . . . . ▶				
	(i) Real	(ii) Personal		
6a Gross rents **6a**				
b Less: rental expenses **6b**				
c Rental income or (loss) **6c**	0	0		
d Net rental income or (loss) . . . . . ▶				
	(i) Securities	(ii) Other		
7a Gross amount from sales of assets other than inventory **7a**				
b Less: cost or other basis and sales expenses **7b**				
c Gain or (loss) **7c**	0	0		
d Net gain or (loss) . . . . . ▶				
Other Revenue **8a** Gross income from fundraising events (not including $ _____ of contributions reported on line 1c). See Part IV, line 18 . . . . **8a**				
b Less: direct expenses **8b**				
c Net income or (loss) from fundraising events . . ▶				
9a Gross income from gaming activities. See Part IV, line 19 . . . **9a**				
b Less: direct expenses **9b**				
c Net income or (loss) from gaming activities . . ▶				
10a Gross sales of inventory, less returns and allowances . . **10a**				
b Less: cost of goods sold . . **10b**				
c Net income or (loss) from sales of inventory . . ▶				
Miscellaneous Revenue	Business Code			
11a				
b				
c				
d All other revenue		0	0	0
e Total. Add lines 11a–11d . . . . . ▶		0		
12 Total revenue. See instructions . . . . ▶		243,626,966	89,046,134	0	84,081

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☑

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	85,463,545	85,463,545		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	462,982	462,982		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	1,622,036	1,622,036		
4 Benefits paid to or for members	0	0		
5 Compensation of current officers, directors, trustees, and key employees	3,240,485	577,920	2,662,565	0
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0	0	0
7 Other salaries and wages	93,715,955	83,511,597	10,202,650	1,708
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	6,420,924	5,457,785	963,139	0
9 Other employee benefits	15,614,731	13,405,850	2,208,283	598
10 Payroll taxes	7,170,472	6,094,901	1,075,571	0
11 Fees for services (non-employees):				
a Management				
b Legal	286,000	13,610	272,390	
c Accounting	89,771		89,771	
d Lobbying	80,966	8,097	72,869	
e Professional fundraising services. See Part IV, line 17	0			0
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	26,255,913	25,110,054	1,145,859	0
12 Advertising and promotion	35,403	35,047	356	
13 Office expenses	5,135,143	3,790,554	1,343,197	1,392
14 Information technology	27,420	6,529	20,891	
15 Royalties				
16 Occupancy	3,733,283	2,815,377	917,906	
17 Travel	257,997	251,868	6,129	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	367,071	357,384	9,687	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	549,780		549,780	
23 Insurance	394,633	70,116	324,517	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Training & Development	1,095,220	936,660	158,560	
b Other expenses	1,126,198	357,573	768,255	370
c				
d				
e All other expenses	0	0	0	0
25 **Total functional expenses.** Add lines 1 through 24e	253,145,928	230,349,485	22,792,375	4,068
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash–non-interest-bearing		53,316,189	1	23,872,521
	2	Savings and temporary cash investments		7,728,919	2	27,320,799
	3	Pledges and grants receivable, net		25,653,836	3	31,829,241
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		0	6	0
	7	Notes and loans receivable, net			7	
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		1,480,349	9	412,495
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 4,456,804			
	b	Less: accumulated depreciation	10b 3,472,189	1,534,395	10c	984,615
	11	Investments—publicly traded securities		2,867,974	11	3,706,924
	12	Investments—other securities. See Part IV, line 11		0	12	
	13	Investments—program-related. See Part IV, line 11		0	13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		125,731	15	318,196
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		92,707,393	16	88,444,791
Liabilities	17	Accounts payable and accrued expenses		25,982,934	17	25,186,049
	18	Grants payable			18	
	19	Deferred revenue		7,213,812	19	13,095,564
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		570,282	25	356,800
	26	**Total liabilities.** Add lines 17 through 25		33,767,028	26	38,638,413
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ ☑ and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		9,469,363	27	18,795,664
	28	Net assets with donor restrictions		49,471,002	28	31,010,714
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		58,940,365	32	49,806,378
	33	Total liabilities and net assets/fund balances		92,707,393	33	88,444,791

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . . ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	243,626,966
2	Total expenses (must equal Part IX, column (A), line 25)	2	253,145,928
3	Revenue less expenses. Subtract line 2 from line 1	3	-9,518,962
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	58,940,365
5	Net unrealized gains (losses) on investments	5	384,975
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column	10	49,806,378

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☑ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b	Yes	

Additional Data

Return to Form

Software ID: 21014044
Software Version: 2021v4.2

Form 990, Special Condition Description:

Special Condition Description

SCHEDULE A (Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)

9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:

10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations . . . . . .

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . .	54,183,500	52,150,662	22,917,247	110,230,613	154,496,751	393,978,773
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge. .	1,198,000	1,198,000	1,198,000	1,198,000	1,198,000	5,990,000
4 **Total.** Add lines 1 through 3	55,381,500	53,348,662	24,115,247	111,428,613	155,694,751	399,968,773
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . .						26,064,698
6 **Public support.** Subtract line 5 from line 4.						373,904,075

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4. .	55,381,500	53,348,662	24,115,247	111,428,613	155,694,751	399,968,773
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . .	0	0	181,157	84,103	84,081	349,341
9 Net income from unrelated business activities, whether or not the business is regularly carried on. .	0	0	0	0		0
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). .	0	0	0	0	0	0
11 **Total support.** Add lines 7 through 10						400,318,114

12 Gross receipts from related activities, etc. (see instructions) 12 389,429,238

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f) divided by line 11, column (f)) . . . . . 14 93.40 %

15 Public support percentage for 2020 Schedule A, Part II, line 14 . . . . . 15 90.08 %

16a **33 1/3% support test—2021.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☑

b **33 1/3% support test—2020.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☐

17a **10%-facts-and-circumstances test—2021.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

b **10%-facts-and-circumstances test—2020.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . .						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 **Total support.** (Add lines 9, 10c, 11, and 12.). .						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**. . . . . ▶☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2021 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2020 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2021** (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from **2020** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests—2021.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶☐

b **33 1/3% support tests—2020.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . ▶☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . ▶☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* ***Part VI*** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* ***Part VI*** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* ***Part VI*** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* ***Part VI*** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* ***Part VI*** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* ***Part VI,*** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* ***Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990) .*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* ***Part VI.***	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* ***Part VI.***	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* ***Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).*	10b		

Part IV Supporting Organizations (continued)

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described on 11a above?	**11b**		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to 11a, 11b, or 11c, provide detail in* ***Part VI****.*	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year **(see instructions)**:

- **a** ☐ The organization satisfied the Activities Test. Complete **line 2** below.
- **b** ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.
- **c** ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions)

2 Activities Test. **Answer lines 2a and 2b below.**

			Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		

3 Parent of Supported Organizations. **Answer lines 3a and 3b below.**

a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No", provide details in* ***Part VI.***	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI.*** *the role played by the organization in this regard.*	**3b**		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 *(explain in **Part VI**)*. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

			(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)	8		

Section B - Minimum Asset Amount

			(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (*explain in detail in **Part VI***):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

Section C - Distributable Amount

			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	

7 ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		**Current Year**
1 Amounts paid to supported organizations to accomplish exempt purposes	**1**	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	**2**	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	**3**	
4 Amounts paid to acquire exempt-use assets	**4**	
5 Qualified set-aside amounts (*prior IRS approval required - provide details in* ***Part VI***)	**5**	
6 Other distributions (*describe in* ***Part VI***). See instructions	**6**	
7 **Total annual distributions.** Add lines 1 through 6.	**7**	
8 Distributions to attentive supported organizations to which the organization is responsive (*provide details in* ***Part VI***). See instructions	**8**	
9 Distributable amount for 2021 from Section C, line 6	**9**	
10 Line 8 amount divided by Line 9 amount	**10**	

Section E - Distribution Allocations (see instructions)	**(i) Excess Distributions**	**(ii) Underdistributions Pre-2021**	**(iii) Distributable Amount for 2021**
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required-- *explain in* ***Part VI***). See instructions.			
3 Excess distributions carryover, if any, to 2021:			
a From 2016.			
b From 2017.			
c From 2018.			
d From 2019.			
e From 2020.			
f **Total** of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: $			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
7 **Excess distributions carryover to 2022.** Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017.			
b Excess from 2018.			
c Excess from 2019.			
d Excess from 2020.			
e Excess from 2021.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Additional Data

Return to Form

Software ID: 21014044
Software Version: 2021v4.2

SCHEDULE C (Form 990)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶**Complete if the organization is described below.** ▶**Attach to Form 990 or Form 990-EZ.**
▶**Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization	**Employer identification number**
Public Health Institute	94-1646278

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."

2 Political campaign activity expenditures. See instructions ▶ $

3 Volunteer hours for political campaign activities. See instructions

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 $

2 Enter the amount of any excise tax incurred by organization managers under section 4955 $

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No

4a Was a correction made? ☐ Yes ☐ No

b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities $

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ $

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ $

4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

	(a) Name	**(b)** Address	**(c)** EIN	**(d)** Amount paid from filing organization's funds. If none, enter -0-.	**(e)** Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1					
2					
3					
4					
5					
6					

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)	71,914	
b Total lobbying expenditures to influence a legislative body (direct lobbying)	9,052	
c Total lobbying expenditures (add lines 1a and 1b)	80,966	
d Other exempt purpose expenditures	230,268,519	0
e Total exempt purpose expenditures (add lines 1c and 1d)	230,349,485	0
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000	0

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over $500,000	20% of the amount on line 1e.
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000.
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000.
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000.
Over $17,000,000	$1,000,000.

g Grassroots nontaxable amount (enter 25% of line 1f)	250,000	0	
h Subtract line 1g from line 1a. If zero or less, enter -0-.	0	0	
i Subtract line 1f from line 1c. If zero or less, enter -0-.	0	0	

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ **Yes** ☐ **No**

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	62,620	80,373	93,223	80,966	317,182
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	865	8,918	40,883	71,914	122,580

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures. See Instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation	

Additional Data

Return to Form

Software ID: 21014044
Software Version: 2021v4.2

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**
▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)
☐ Preservation of an historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

		Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- **a** ☐ Public exhibition
- **b** ☐ Scholarly research
- **c** ☐ Preservation for future generations
- **d** ☐ Loan or exchange programs
- **e** ☐ Other .....

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?. . . ☐ **Yes** ☐ **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . . ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c	Beginning balance	**1c**
d	Additions during the year	**1d**
e	Distributions during the year	**1e**
f	Ending balance	**1f**

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	**(b)** Prior year	**(c)** Two years back	**(d)** Three years back	**(e)** Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- **a** Board designated or quasi-endowment ▶ .....
- **b** Permanent endowment ▶ .....
- **c** Term endowment ▶ .....

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) Unrelated organizations . . . . . **3a(i)**		
(ii) Related organizations . . . . . **3a(ii)**		
b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? **3b**		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	**(a)** Cost or other basis (investment)	**(b)** Cost or other basis (other)	**(c)** Accumulated depreciation	**(d)** Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		4,456,804	3,472,189	984,615
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* ▶				984,615

Part VII Investments - Other Securities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3)Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 12.)* ▶		

Part VIII Investments - Program Related.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 13.)* ▶		

Part IX Other Assets.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 15.)* ▶	

Part X Other Liabilities.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 25.)* ▶	356,800

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☑

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	244,011,941
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a	384,975		
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	0		
e	Add lines **2a** through **2d**			2e	384,975
3	Subtract line **2e** from line **1**			3	243,626,966
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	0		
c	Add lines **4a** and **4b**			4c	0
5	Total revenue. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12.)			5	243,626,966

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	253,145,928
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	0		
e	Add lines **2a** through **2d**			2e	0
3	Subtract line **2e** from line **1**			3	253,145,928
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	0		
c	Add lines **4a** and **4b**			4c	0
5	Total expenses. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18.)			5	253,145,928

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
Schedule D, Part X, Line 2 FIN 48 (ASC 740) footnote	The Institute is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and from state income and franchise taxes under Section 23701d of the California Revenue and Taxation Code, except to the extent of unrelated business taxable income as defined under Internal Revenue Code Sections 511 through 515. A provision for income taxes has not been recorded in the accompanying financial statements. The Institute is not a private foundation. For the years ended December 31, 2021 and 2020, the Institute has documented its consideration of guidance for reporting uncertainty in income taxes and has determined that no material uncertain tax positions qualify for either recognition or disclosure in the financial statements. The Federal Form 990, Return of Organization Exempt from Income Tax, is subject to examination by the Internal Revenue Service, generally for three years after it is filed. Tax positions taken related to the Institute's tax exempt status, unrelated business activities taxable income and deductibility of expenses and other miscellaneous tax positions have been reviewed, and management is of the opinion that material positions taken by the Institute would more likely than not be sustained by examination. Accordingly, the Institute has not recorded an income tax liability for uncertain tax benefits as of December 31, 2021 and 2020 nor does it expect there will be a material change in the twelve months following the year ended December 31, 2021. As of December 31, 2021, the Institute's tax years ended December 31, 2017 through December 31, 2021 remain subject to examination in the United States federal tax jurisdiction and the tax years ended December 31, 2016 through December 31, 2021 remain subject to examination in the California state tax jurisdiction.

Additional Data

Return to Form

Software ID: 21014044
Software Version: 2021v4.2

SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.**

▶ **Attach to Form 990.**

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☑ **Yes** ☐ **No**

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) Sub-Saharan Africa	0	0	Program Services	Technical Assistance	3,563,255
(2) Sub-Saharan Africa	0	0	Program Services	Leadership Development	292,591
(3) South Asia	1	4	Program Services	Technical Assistance	687,382
(4) Central America and the Caribbean	0	0	Program Services	Capacity Building	114,128
(5) Central America and the Caribbean	0	0	Grants to recipients located in the region	Technical Assistance	69,139
(6) East Asia and the Pacific	0	0	Grants to recipients located in the region	Policy Development	23,923
(7) East Asia and the Pacific	0	0	Grants to recipients located in the region	Research	321,200
(8) Europe (Including Iceland and Greenland)	0	0	Grants to recipients located in the region	Policy Development	39,219
(9) North America (Canada & Mexico only)	0	0	Grants to recipients located in the region	Research	653,327
(10) North America (Canada & Mexico only)	0	0	Grants to recipients located in the region	Technical Assistance	132,000
(11) South Asia	0	0	Grants to recipients located in the region	Technical Assistance	136,000
(12) Sub-Saharan Africa	0	0	Grants to recipients located in the region	Technical Assistance	247,228
(13)					
(14)					
(15)					
(16)					
(17)					
3a Sub-total	1	4			6,279,392
b Total from continuation sheets to Part I . . .	0	0			0
c Totals (add lines 3a and 3b)	1	4			6,279,392

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than $5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			Sub-Saharan Africa	Technical Assistance	15,000	WIRE			
(2)			North America (Canada & Mexico only)	Research	48,500	WIRE			
(3)			North America (Canada & Mexico only)	Technical Assistance	12,000	WIRE			
(4)			Central America and the Caribbean	Technical Assistance	10,000	WIRE			
(5)			Central America and the Caribbean	Technical Assistance	10,000	WIRE			
(6)			Central America and the Caribbean	Technical Assistance	10,000	WIRE			
(7)			Central America and the Caribbean	Technical Assistance	10,000	WIRE			
(8)			North America (Canada & Mexico only)	Research	22,000	WIRE			
(9)			East Asia and the Pacific	Research	18,500	WIRE			
(10)			Sub-Saharan Africa	Technical Assistance	15,000	WIRE			
(11)			Sub-Saharan Africa	Technical Assistance	30,000	WIRE			
(12)			North America (Canada & Mexico only)	Research	14,000	WIRE			
(13)			East Asia and the Pacific	Research	68,000	WIRE			
(14)			East Asia and the Pacific	Research	84,700	WIRE			
(15)			North America (Canada & Mexico only)	Research	109,767	WIRE			
(16)			North America (Canada & Mexico only)	Research	6,800	WIRE			
(17)			Sub-Saharan Africa	Technical Assistance	12,000	WIRE			
(18)			South Asia	Technical Assistance	12,000	WIRE			
(19)			South Asia	Technical Assistance	12,000	WIRE			
(20)			North America (Canada & Mexico only)	Technical Assistance	24,000	WIRE			
(21)			Central America and the Caribbean	Technical Assistance	19,139	WIRE			
(22)			North America (Canada & Mexico only)	Research	65,800	WIRE			
(23)			Sub-Saharan Africa	Technical Assistance	12,000	WIRE			
(24)			South Asia	Technical Assistance	40,000	WIRE			
(25)			North America (Canada & Mexico only)	Research	29,800	WIRE			
(26)			North America (Canada & Mexico only)	Research	6,350	WIRE			
(27)			East Asia and the Pacific	Research	19,700	WIRE			
(28)			South Asia	Technical Assistance	12,000	WIRE			
(29)			East Asia and the Pacific	Policy Development	23,923	WIRE			
(30)			North America (Canada & Mexico only)	Technical Assistance	12,000	WIRE			
(31)			East Asia and the Pacific	Research	30,400	WIRE			
(32)			North America (Canada & Mexico only)	Technical Assistance	12,000	WIRE			
(33)			North America (Canada & Mexico only)	Technical Assistance	12,000	WIRE			
(34)			Sub-Saharan Africa	Technical Assistance	103,228	WIRE			
(35)			South Asia	Technical Assistance	12,000	WIRE			
(36)			Central America and the Caribbean	Technical Assistance	10,000	WIRE			
(37)			North America (Canada & Mexico only)	Technical Assistance	12,000	WIRE			
(38)			North America (Canada & Mexico only)	Technical Assistance	12,000	WIRE			
(39)			South Asia	Technical Assistance	12,000	WIRE			
(40)			East Asia and the Pacific	Research	5,900	WIRE			
(41)			South Asia	Technical Assistance	12,000	WIRE			
(42)			North America (Canada & Mexico only)	Technical Assistance	12,000	WIRE			
(43)			South Asia	Technical Assistance	12,000	WIRE			
(44)			Sub-Saharan Africa	Technical Assistance	30,000	WIRE			
(45)			East Asia and the Pacific	Research	54,200	WIRE			
(46)			East Asia and the Pacific	Research	23,300	WIRE			
(47)			North America (Canada & Mexico only)	Research	291,610	WIRE			
(48)			North America (Canada & Mexico only)	Research	20,100	WIRE			
(49)			North America (Canada & Mexico only)	Research	38,600	WIRE			
(50)			North America (Canada & Mexico only)	Technical Assistance	24,000	WIRE			
(51)			Europe (Including Iceland and Greenland)	Policy Development	39,219	WIRE			
(52)			Sub-Saharan Africa	Technical Assistance	15,000	WIRE			
(53)			East Asia and the Pacific	Research	16,500	WIRE			
(54)			South Asia	Technical Assistance	12,000	WIRE			
(55)			Sub-Saharan Africa	Technical Assistance	15,000	WIRE			

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . . ▶ 55

3 Enter total number of other organizations or entities . . . . . ▶ 0

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	**(b)** Region	**(c)** Number of recipients	**(d)** Amount of cash grant	**(e)** Manner of cash disbursement	**(f)** Amount of noncash assistance	**(g)** Description of noncash assistance	**(h)** Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								
(17)								
(18)								

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*	☐ Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)*	☐ Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*	☐ Yes	☑ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* .	☐ Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)*	☐ Yes	☑ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).*	☐ Yes	☑ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

ReturnReference	Explanation
Schedule F, Part I, Line 2 Procedures for monitoring use of grant funds	PRIOR TO MAKING AN AWARD, PHI EVALUATES THE CAPABILITY OF THE GRANTEE TO CARRY OUT GRANT AWARD TERMS AND CONDITIONS, INCLUDING EXERCISING RESPONSIBLE FINANCIAL MANAGEMENT. PHI NOTIFIES THE GRANTEE ABOUT COMPLIANCE REQUIREMENTS AND INCORPORATES COMPLIANCE, AUDIT AND ENFORCEMENT PROVISIONS INTO AWARD DOCUMENTS, INCLUDING OMB Uniform Guidance REQUIREMENTS WHERE APPLICABLE. PHI EMPLOYEES MAINTAIN REGULAR CONTACT WITH THE GRANTEE, REVIEW FINANCIAL AND PERFORMANCE REPORTS SUBMITTED BY THE GRANTEE, AND MAKE APPROPRIATE INQUIRIES.
Schedule F, Part I, Line 3 Method used to account for expenditures on org's financial statements	CENTRAL AMERICA AND THE CARIBBEAN-Accrual, Accrual; EAST ASIA AND THE PACIFIC-Accrual, Accrual; EUROPE (INCLUDING ICELAND AND GREENLAND)-Accrual; NORTH AMERICA (CANADA & MEXICO ONLY)-Accrual, Accrual; SOUTH ASIA-Accrual, Accrual; SUB-SAHARAN AFRICA-Accrual, Accrual, Accrual
Schedule F, Part II, Line 1 Method used to account for expenditures on org's financial statements	CENTRAL AMERICA AND THE CARIBBEAN-Accrual; EAST ASIA AND THE PACIFIC-Accrual; EUROPE (INCLUDING ICELAND AND GREENLAND)-Accrual; NORTH AMERICA (CANADA & MEXICO ONLY)-Accrual; SOUTH ASIA-Accrual; SUB-SAHARAN AFRICA-Accrual

Additional Data

Software ID: 21014044
Software Version: 2021v4.2

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Schedule I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☑ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) RESCUE AGENCY PUBLIC BENEFIT LLC 2437 MORENA BLVD SAN DIEGO,CA 92110	47-1335192		5,270,037				Technical Assistance
(2) COMMUNITY PARTNERS 425 ATLANTIC AVENUE LONG BEACH,CA 90802	95-4302067	501(C)(3)	2,497,500				Technical Assistance
(3) UNIVERSITY OF FLORIDA 207 GRINTER HALL GAINESVILLE,FL 32611	59-6002052	STATE OF FL	1,778,856				Research
(4) THE REGENTS OF THE UNIVERSITY OF CA SF PO BOX 748872 LOS ANGELES,CA 900744872	94-6036493	STATE OF CA	1,759,394				Capacity Building
(5) DRY POWDER WORKS 3120 GARDEN PARK WALK SW ATLANTA,GA 30331	85-3345588		1,600,000				Capacity Building
(6) MIGRANT CLINICIANS NETWORK PO BOX 164285 AUSTIN,TX 78716	74-2662919	501(C)(3)	1,574,690				Capacity Building
(7) SOUTHERN CALIFORNIA GRANTMAKERS 1000 N ALAMEDA STREET SUITE 230 LOS ANGELES,CA 90012	95-2831058	501(C)(3)	1,292,750				Technical Assistance
(8) CALIFORNIA PRIMARY CARE ASSOCIATION 1231 I STREET SUITE 400 SACRAMENTO,CA 95814	94-3215565	501(C)(3)	1,185,000				Research
(9) UNIVERSITY OF SOUTHERN CALIFORNIA 3500 SFIGUEROA ST SUITE 102 LOS ANGELES,CA 90089	95-1642394	STATE OF CA	1,136,501				Research
(10) PUBLIC HEALTH FOUNDATION ENTERPRISESINC 650 UNIVERSITY AVE SUITE 203 SACRAMENTO,CA 95825	95-2557063	501(C)(3)	1,141,044				Capacity Building
(11) NATIONAL COUNCIL ON AGING INC 251 18TH ST SOUTH SUITE 500 ARLINGTON,VA 22202	13-1932384	501(C)(3)	899,940				Capacity Building
(12) FIRST NATIONS DEVELOPMENT INSTITUTE 2432 MAIN STREET 2ND FLOOR LONGMONT,CO 80501	54-1254491	501(C)(3)	850,000				Technical Assistance
(13) FRESNO BUILDING HEALTHY COMMUNITIES 367 N FIRST STREET FRESNO,CA 93702	81-3711032	501(C)(3)	850,000				Technical Assistance
(14) TIDES CENTER PO Box 889385 LOS ANGELES,CA 900889385	94-3213100	501(C)(3)	834,205				Technical Assistance
(15) WORKER EDUCATION & RESOURCE CENTER INC 1545 WILSHIRE BLVD SUITE 500 LOS ANGELES,CA 90017	95-4888539	501(C)(3)	770,000				Technical Assistance
(16) MEALS ON WHEELS AMERICA 1550 CRYSTAL DRIVE SUITE 1004 ARLINGTON,VA 22202	23-7447812	501(C)(3)	744,188				Capacity Building
(17) VISION Y COMPROMISO 1000 ALAMEDA STREET THIRD FLOOR LOS ANGELES,CA 90012	32-0071651	501(C)(3)	716,787				Technical Assistance
(18) CONTRA COSTA REGIONAL HEALTH FOUNDATION 50 DOUGLAS DRIVE STE 310 MARTINEZ,CA 94553	20-0555977	501(C)(3)	625,000				Technical Assistance
(19) PLACER COMMUNITY FOUNDATION 219 MAPLE STREET 200 AUBURN,CA 95603	20-1485011	501(C)(3)	590,000				Technical Assistance
(20) USAGING 1100 NEW JERSEY AVENUE SE SUITE 350 WASHINGTON,DC 20003	52-1052345	501(C)(3)	590,000				Capacity Building
(21) ST JUDE CHILDREN'S RESEARCH HOSPITAL PO BOX 1000 DEPARTMENT 949 MEMPHIS,TN 381480949	16-2064601	501(C)(3)	588,399				Research
(22) DOLORES C HUERTA FOUNDATION PO BOX 2087 BAKERSFIELD,CA 93303	91-2145992	501(C)(3)	581,428				Technical Assistance
(23) CORE COMMUNITY ORGANIZED RELIEF EFFORT 6464 W SUNSET BLVD SUITE 530 LOS ANGELES,CA 90028	27-1703237	501(C)(3)	575,000				Technical Assistance
(24) CALIFORNIA INDIAN MANPOWER CONSORTIUM 738 NORTH MARKET BOULEVARD SACRAMENTO,CA 95834	94-2472564	501(C)(3)	555,000				Technical Assistance
(25) ANCHOR HEALTHCARE LLC 280 ATLANTIC AVENUE LONG BEACH,CA 90802	81-4591714		500,007				Technical Assistance
(26) Mens Health Foundation 9201 W SUNSET BLVD SUITE 812 LOS ANGELES,CA 90069	47-0989142	501(C)(3)	500,000				Technical Assistance
(27) CALIFORNIA HEALTH M R C 30251 GOLDEN LANTERN STE-E 431 LAGUNA NIGUEL,CA 92677	47-4432518	501(C)(3)	500,000				Technical Assistance
(28) FALCK MOBILE HEALTH CORP 1517 W BRADEN COURT ORANGE,CA 92868	33-0285453		500,000				Technical Assistance
(29) KEDREN COMMUNITY HEALTH CENTER 4211 S AVALON BLVD LOS ANGELES,CA 90011	95-2459796	501(C)(3)	500,000				Technical Assistance
(30) PEDIATRIC AND FAMILY MEDICAL CENTER 1530 S OLIVE STREET LOS ANGELES,CA 90015	95-1690966	501(C)(3)	500,000				Technical Assistance
(31) PLANNED PARENTHOOD LOS ANGELES 400 WEST 30TH STREET LOS ANGELES,CA 90007	95-2408623	501(C)(3)	500,000				Technical Assistance
(32) PLANNED PARENTHOOD PASADENA 2333 LAKE AVE 2ND FLOOR ALTADENA,CA 91001	95-1916050	501(C)(3)	500,000				Technical Assistance
(33) REMEDIA CARE MEDICAL CORPORATION 5482 WILSHIRE BLVD PMB 1559 LOS ANGELES,CA 90036	86-1952913		500,000				Technical Assistance
(34) TOTAL TESTING SOLUTIONS LLC 1700 E CESAR E CHAVEZ AVE STE 2500 LOS ANGELES,CA 90033	85-2134069		500,000				Technical Assistance
(35) THE RESEARCH INSTITUTE AT NATIONWIDE PO BOX 781653 DETROIT,MI 482781653	31-6056230	501(C)(3)	493,710				Research
(36) BUILDING OPPORTUNITIES FOR SELF SUFFICIENCY 1918 UNIVERSITY AVENUE SUITE 2A BERKELEY,CA 94704	51-0173390	501(C)(3)	492,250				Technical Assistance
(37) SAN FRANCISCO PUBLIC HEALTH FOUNDATION 1 HALLIDIE PLAZA SUITE 808 SAN FRANCISCO,CA 94102	94-3117093	501(C)(3)	484,000				Technical Assistance
(38) KUTTURAN CHAMORU FOUNDATION 3307 OREGON AVENUE LONG BEACH,CA 90806	26-4564957	501(C)(3)	467,500				Technical Assistance
(39) HAWAII PUBLIC HEALTH INSTITUTE 850 RICHARDS STREET SUITE 202 HONOLULU,HI 96813	68-0637054	501(C)(3)	464,697				Capacity Building
(40) KAISER FOUNDATION HOSPITALS ONE KAISER PLAZA OAKLAND,CA 94612	94-1105628	501(C)(3)	455,320				Research
(41) SAN DIEGO WORKFORCE PARTNERSHIP INC 9246 LIGHTWAVE AVENUE SUITE 210 SAN DIEGO,CA 92123	33-0660504	501(C)(3)	454,000				Technical Assistance
(42) CENTRO LA FAMILIA ADVOCACY SERVICESINC 302 FRESNO STREET SUITE 102 FRESNO,CA 93706	77-0310310	501(C)(3)	450,000				Technical Assistance
(43) CHARLES R DREW UNIVERSITY OF MEDICINE 1731 EAST 120TH STREET LOS ANGELES,CA 900593051	95-6151774	501(C)(3)	450,000				Technical Assistance
(44) COMMUNITY COALITION FOR SUBSTANCE ABUSE 8101 S VERMONT AVENUE LOS ANGELES,CA 90044	95-4298811	501(C)(3)	450,000				Technical Assistance
(45) FAMILIES IN SCHOOLS 1541 WILSHIRE BLVD SUITE 430 LOS ANGELES,CA 90017	95-4818894	501(C)(3)	450,000				Technical Assistance
(46) LOS ANGELES COUNTY-USC MEDICAL CENTER FOUNDATION 1200 N STATE STREET SUITE 1010 LOS ANGELES,CA 90033	95-4192908	501(C)(3)	440,000				Technical Assistance
(47) CENTER FOR POPULAR DEMOCRACY INC 449 TROUTMAN STREET SUITE A BROOKLYN,NY 11237	45-3813436	501(C)(3)	414,001				Capacity Building
(48) EL SOL NEIGHBORHOOD EDUCATIONAL CENTER 766 NORTH WATERMAN AVE SAN BERNARDINO,CA 92410	33-0552297	501(C)(3)	401,446				Capacity Building
(49) MARTIN LUTHER KING JR-LOS ANGELES 1680 E 120TH STREET LOS ANGELES,CA 90059	27-4658935	501(C)(3)	400,000				Technical Assistance
(50) UFW FOUNDATION 3002 WHITTIER BLVD LOS ANGELES,CA 90023	95-2703575	501(C)(3)	400,000				Technical Assistance
(51) BLACK WELLNESS & PROSPERITY CENTER 1133 S STREET FRESNO,CA 93721	84-3848144	501(C)(3)	395,000				Technical Assistance
(52) VALLEY ONWARD 3646 LOS ALTOS COURT MERCED,CA 95348	85-3811059	501(C)(3)	380,000				Technical Assistance
(53) ASIAN PACIFIC POLICY & PLANNING COUNCIL 905 E 8TH STREET LOS ANGELES,CA 90021	71-0879827	501(C)(3)	350,000				Technical Assistance
(54) COMMUNITY BUILD INC 4305 DEGNAN BOULEVARD SUITE 102 LOS ANGELES,CA 90008	95-4375255	501(C)(3)	350,000				Technical Assistance
(55) LATINO COMMUNITY FOUNDATION 235 MONTGOMERY STREET SUITE 1160 SAN FRANCISCO,CA 94104	81-0564400	501(C)(3)	350,000				Technical Assistance
(56) MEALS ON WHEELS WEST 1823 A MICHIGAN AVE SANTA MONICA,CA 90404	95-4613280	501(C)(3)	350,000				Technical Assistance
(57) MEND-MEET EACH NEED WITH DIGNITY 10641 SAN FERNANDO ROAD PACOIMA,CA 91331	23-7306337	501(C)(3)	350,000				Technical Assistance
(58) SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS 340 E 2ND STREET SUITE 406 LOS ANGELES,CA 90012	95-4019655	501(C)(3)	350,000				Technical Assistance
(59) SOUTHERN CALIFORNIA REHABILITATION 2023 LINCOLN AVE PASADENA,CA 91103	95-3411383	501(C)(3)	350,000				Technical Assistance
(60) WHITE MEMORIAL MEDICAL CENTER CHARITABLE 1720 E CESAR E CHAVEZ AVENUE LOS ANGELES,CA 90033	95-3760201	501(C)(3)	350,000				Technical Assistance
(61) VALLEY CENTER FOR THE BLIND 3417 W SHAW AVE FRESNO,CA 93711	94-2255626	501(C)(3)	347,500				Technical Assistance
(62) CALEXICO WELLNESS CENTER 420 HEFFERNAN AVE SUITE D CALEXICO,CA 92231	36-4880887	501(C)(3)	333,000				Technical Assistance
(63) AKARA MOVEMENT 6069 N 1ST ST 102 FRESNO,CA 93710	26-3225754	501(C)(3)	327,786				Technical Assistance
(64) DESERT HEALTHCARE FOUNDATION 1140 NORTH INDIAN CANYON DRIVE PALM SPRINGS,CA 92262	95-2567237	501(C)(3)	325,000				Technical Assistance
(65) NATIONAL ASIAN PACIFIC CENTER ON AGING 1511 THIRD AVENUE SUITE 914 SEATTLE,WA 98101	52-1266741	501(C)(3)	320,030				Technical Assistance
(66) CALIFORNIA CONSORTIUM FOR URBAN INDIAN 1016 LINCOLN BLVD 111 SAN FRANCISCO,CA 94129	20-4878959	501(C)(3)	317,500				Technical Assistance
(67) ALMA FAMILY SERVICES 900 CORPORATE CTR DR 350 MONTEREY PARK,CA 91754	95-2959331	501(C)(3)	315,000				Technical Assistance
(68) COUNTY OF MONO PO BOX 476 BRIDGEPORT,CA 93517	95-6005661	MONO COUNTY	315,000				Technical Assistance
(69) COUNTY OF LASSEN 220 SOUTH ROOP STREET SUSANVILLE,CA 96130	94-6000517	LASSEN COUNTY	315,000				Technical Assistance
(70) COUNTY OF MENDOCINO 1120 SOUTH DORA STREET UKIAH,CA 95482	94-6000520	MENDOCINO COUNTY	315,000				Technical Assistance
(71) COUNTY OF SAN LUIS OBISPO 2180 JOHNSON AVE SAN LUIS OBISPO,CA 93401	95-6000939	SAN LUIS OBISPO CTY	315,000				Technical Assistance
(72) COUNTY OF TRINITY PO BOX 1470 WEAVERVILLE,CA 96093	94-6000544	TRINITY COUNTY	315,000				Technical Assistance
(73) HOLLISTER YOUTH ALLIANCE PO BOX 1291 HOLLISTER,CA 95024	77-0377245	501(C)(3)	315,000				Technical Assistance
(74) RIDEOUT MEMORIAL HOSPITAL PO BOX 619002 ROSEVILLE,CA 956619002	94-1387866	501(C)(3)	315,000				Technical Assistance
(75) SISKIYOU COMMUNITY RESOURCE PO BOX 206 YREKA,CA 96097	68-0191354	501(C)(3)	315,000				Technical Assistance
(76) EDUCATION AND LEADERSHIP FOUNDATION 4290 E ASHLAN AVE FRESNO,CA 93726	26-0417563	501(C)(3)	312,500				Technical Assistance
(77) COUNTY OF MARIPOSA PO BOX 99 MARIPOSA,CA 95338	94-6000880	MARIPOSA COUNTY	301,229				Technical Assistance
(78) COSMED PHARMACY INC 6521 VAN NUYS BLVD VAN NUYS,CA 91401	81-2398465		300,007				Technical Assistance
(79) CALIFORNIA COLLABORATIVE FOR LONG-TERM Services and Supports 1035 MARKET STREET L-1 SAN FRANCISCO,CA 94103	87-1439855	501(C)(3)	300,000				Technical Assistance
(80) CALIFORNIA FOUNDATION FOR INDEPENDENT LIVING CENTERS 1000 G STREET SUITE 100 SACRAMENTO,CA 95814	94-2838242	501(C)(3)	300,000				Technical Assistance
(81) COMMUNITY FOUNDATION FOR MONTEREY COUNTY 2354 GARDEN ROAD MONTEREY,CA 93940	94-1615897	501(C)(3)	300,000				Technical Assistance
(82) INCLUSIVE ACTION FOR THE CITY 2900 EAST CESAR E CHAVEZ AVE LOS ANGELES,CA 90033	27-0584116	501(C)(3)	300,000				Technical Assistance
(83) JSE FAMILY PHARMACIES INC 8610 2ND STREET PARAMOUNT,CA 90723	27-2971959		300,000				Technical Assistance
(84) LIBERTY HILL FOUNDATION 6420 WILSHIRE BL700 LOS ANGELES,CA 90048	51-0181191	501(C)(3)	300,000				Technical Assistance
(85) MEDEX PHARMACIES 1NC 8441 FOOTHILL BLVD SUNLAND,CA 91040	86-4869729		300,000				Technical Assistance
(86) RX CONSULTANTS GROUP INC 11515 ARTESIA BLVD ARTESIA,CA 90701	26-4255009		300,000				Technical Assistance
(87) SOUTHERN CALIFORNIA EDUCATION FUND PO BOX 151405 LOS ANGELES,CA 90015	95-3713168	501(C)(3)	300,000				Technical Assistance
(88) STUDENT HEALTH SUPPORT SVCS FUND 333 SOUTH BEAUDRY AVENUE 20TH FLOOR LOS ANGELES,CA 90017	95-4262448	501(C)(3)	300,000				Technical Assistance
(89) TECH PLUS MED SOLUTIONS CORPORATION 6650 6652 ROSEMEAD BLVD PICO RIVERA,CA 90660	47-3016302		300,000				Technical Assistance
(90) THE ANTI-RECIDIVISM COALITION 1320 E 7TH STREET SUITE 260 LOS ANGELES,CA 90021	46-1140915	501(C)(3)	300,000				Technical Assistance
(91) WESTERN UNIVERSITY OF HEALTH SCIENCES 309 E SECOND STREET POMONA,CA 91766	95-3127273	501(C)(3)	300,000				Technical Assistance
(92) MOORE PHARMACY INC 266 S HARVARD BLVD 120 LOS ANGELES,CA 90004	95-4823879		300,000				Technical Assistance
(93) THE AMELIA ANN ADAMS WHOLE LIFE CENTER 6702 INGLEWOOD AVE SUITE K STOCKTON,CA 95207	81-4694978	501(C)(3)	299,500				Technical Assistance
(94) CENTRO BINACIONAL PARA EL DESARROLLO 2611 TULARE STREET FRESNO,CA 93721	77-0337939	501(C)(3)	292,500				Technical Assistance
(95) KAREN ORGANIZATION OF SAN DIEGO 5354 UNIVERSITY AVENUE SUITE B SAN DIEGO,CA 92105	27-2917644	501(C)(3)	280,000				Technical Assistance
(96) ORGANIZACION EN CALIFORNIA DE LIDERES PO BOX 20033 OXNARD,CA 93034	95-4611282	501(C)(3)	271,500				Technical Assistance
(97) CALIFORNIA HAWAII STATE CONFERENCE 1026 FLORIN ROAD 331 SACRAMENTO,CA 95831	85-4382980	501(C)(3)	270,000				Technical Assistance
(98) PMD PHARMACY LLC 43943 WINDROSE PL LANCASTER,CA 93536	47-2364477		270,000				Technical Assistance
(99) TRAINING INSTITUTE FOR LEADERSHIP 920 PERALTA STREET SUITE 2A OAKLAND,CA 94607	68-0437852	501(C)(3)	270,000				Technical Assistance
(100) LATINO HEALTH ACCESS 450 W 4TH ST SUITE 130 SANTA ANA,CA 927014542	33-0562943	501(C)(3)	265,000				Capacity Building
(101) CHICANO FEDERATION OF SAN DIEGO 3180 UNIVERSITY AVE SUITE 400 SAN DIEGO,CA 92104	23-7085960	501(C)(3)	250,000				Technical Assistance
(102) FAITHFUL CENTRAL BIBLE CHURCH 333 W FLORENCE AVE INGLEWOOD,CA 90301	95-2113182	501(C)(3)	250,000				Technical Assistance
(103) WORLD TRUST EDUCATIONAL SERVICES INC 8115 MCCORMICK AVE OAKLAND,CA 94605	94-3362739	501(C)(3)	250,000				Technical Assistance
(104) COMMUNITY INITIATIVES 1000 BROADWAY SUITE 480 OAKLAND,CA 94607	94-3255070	501(C)(3)	242,500				Technical Assistance
(105) SOCIAL AND ENVIRONMENTAL ENTREPRENEURS 23564 CALABASAS ROAD SUITE 201 CALABASAS,CA 91302	95-4116679	501(C)(3)	242,500				Research
(106) COUNTY OF PLUMAS PUBLIC HEALTH AGENCY 270 COUNTY HOSPITAL ROAD SUITE 206 QUINCY,CA 95971	94-6000528	PLUMAS COUNTY	226,580				Technical Assistance
(107) CENTRAL COAST ALLIANCE UNITED FOR A SUSTAINABLE ECONOMY 2021 SPERRY AVE SUITE 9 VENTURA,CA 93003	77-0578864	501(C)(3)	225,000				Technical Assistance
(108) EXCEPTIONAL PARENTS UNLIMITED 4440 N FIRST STREET FRESNO,CA 93726	77-0263702	501(C)(3)	225,000				Technical Assistance
(109) CENTRAL VALLEY FARMWORKER FOUNDATION 1120 KENSINGTON STREET DELANO,CA 93215	81-3960575	501(C)(3)	220,000				Technical Assistance
(110) CONGREGATIONS ORGANIZED FOR PROPHETIC 1505 WEST HIGHLAND AVENUE SUITE 1 SAN BERNARDINO,CA 92411	33-0938212	501(C)(3)	220,000				Technical Assistance
(111) INTEND INC 350 W MERRILL ST STE 100 BIRMINGHAM,MI 48009	85-0711261	501(C)(3)	219,099				Technical Assistance
(112) BLACK CULTURAL ZONE COMMUNITY 2012 SAN JOSE AVENUE ALAMEDA,CA 94501	84-3885205	501(C)(3)	217,500				Technical Assistance
(113) LEADERSHIP COUNSEL FOR JUSTICE 2210 SAN JOAQUIN STREET FRESNO,CA 93721	46-1517800	501(C)(3)	215,000				Technical Assistance
(114) LEVEL UP NORCAL 1681 E CYPRESS AVENUE SUITE A REDDING,CA 96002	83-2049794	501(C)(3)	215,000				Technical Assistance
(115) JOHNS HOPKINS UNIVERSITY 13529 COLLECTIONS CENTER DRIVE CHICAGO,IL 60693	52-0595110	501(C)(3)	211,005				Leadership Development
(116) COUNTY OF AMADOR PUBLIC HEALTH 10877 CONDUCTOR BLVD SUITE 400 SUTTER CREEK,CA 95685	94-6000505	AMADOR COUNTY	207,000				Technical Assistance
(117) MOVIMIENTO CULTURAL DE LA UNION INDIGENA 135 CAMINO DORADO SUITE 22 NAPA,CA 94558	46-1037804	501(C)(3)	201,000				Technical Assistance
(118) CALIFORNIA RURAL INDIAN HEALTH BOARD 1020 SUNDOWN WAY ROSEVILLE,CA 95661	23-7052541	501(C)(3)	200,000				Technical Assistance
(119) MIXTECOINDIGENA COMMUNITY 520 W FIFTH STREET SUITE G OXNARD,CA 93030	30-0045901	501(C)(3)	200,000				Capacity Building
(120) MULTI-ETHNIC COLLABORATIVE OF COMMUNITY 1505 E 17TH ST 123 SANTA ANA,CA 92705	27-1348840	501(C)(3)	200,000				Technical Assistance
(121) THE SPANISH SPEAKING UNITY COUNCIL 1900 FRUITVALE AVENUE SUITE 2-A OAKLAND,CA 94601	94-1670490	501(C)(3)	200,000				Technical Assistance
(122) MARSHALL MEDICAL CENTER 1100 MARSHALL WAY PLACERVILLE,CA 95667	94-1450151	501(C)(3)	195,000				Capacity Building
(123) REACH OUT 1126 W FOOTHILL BLVD STE 250 UPLAND,CA 91786	95-2642747	501(C)(3)	195,000				Technical Assistance
(124) CENTRAL VALLEY OPPORTUNITY CENTER INC PO BOX 1389 / 6838 BRIDGET COURT WINTON,CA 95388	94-2581331	501(C)(3)	190,000				Technical Assistance
(125) THE UNIVERSITY OF TEXAS SOUTHWESTERN P O BOX 841765 DALLAS,TX 752841765	75-6002868	STATE OF TX	189,149				Research
(126) EL CENTRO REGIONAL MEDICAL CENTER 1415 ROSS AVENUE EL CENTRO,CA 92243	95-1915820	501(C)(3)	186,000				Research
(127) UNIVERSITY OF UTAH 101 WASATCH DR 215 SALT LAKE CITY,UT 84112	87-6000525	STATE OF UT	181,825				Research
(128) AFRICA HOUSE SACRAMENTO 9215 ROSE PARADE WAY SACRAMENTO,CA 95826	84-2637935	501(C)(3)	180,000				Technical Assistance
(129) INFINITE GIVING INC 3659 KIRKBRUSCH COURT CARMICHAEL,CA 95608	86-3853195	501(C)(3)	180,000				Technical Assistance
(130) MUSLIM AMERICAN SOCIETY OF SACRAMENTO 3820 AUBURN BLVD B3 SACRAMENTO,CA 95821	36-4571903	501(C)(3)	180,000				Technical Assistance
(131) COMITE CIVICO DEL VALLE INC 235 MAIN STREET BRAWLEY,CA 922271932	33-0411322	501(C)(3)	177,000				Technical Assistance
(132) UNITED WAY OF NORTHERN CALIFORNIA 3100 CHURN CREEK ROAD REDDING,CA 96002	94-1251675	501(C)(3)	176,325				Technical Assistance
(133) CULTURA Y ARTE NATIVA DE LAS AMERICAS 2122 FLORIDA STREET SAN FRANCISCO,CA 94110	38-4013756	501(C)(3)	175,000				Technical Assistance
(134) SOMALI FAMILY SERVICE OF SAN DIEGO 5348 UNIVERSITY AVENUE SUITE 203 SAN DIEGO,CA 92105	91-2065938	501(C)(3)	175,000				Technical Assistance
(135) UNION OF PAN ASIAN COMMUNITIES 1031 25TH STREET SAN DIEGO,CA 92102	23-7279074	501(C)(3)	175,000				Technical Assistance
(136) RAIZES COLLECTIVE PO BOX 6467 SANTA ROSA,CA 95407	47-3120493	501(C)(3)	174,000				Technical Assistance
(137) CF MACRO INC PO BOX 775367 CHICAGO,IL 606775367	52-0955232	501(C)(3)	172,989				Technical Assistance
(138) LA FAMILIA COUNSELING CENTER INC 5523 - 34TH STREET SACRAMENTO,CA 958204725	94-2270786	501(C)(3)	170,000				Technical Assistance
(139) ROOTS COMMUNITY HEALTH CENTER 7272 MACARTHUR BLVD OAKLAND,CA 94605	26-2583954	501(C)(3)	170,000				Technical Assistance
(140) YOUNG VISIONARIES YOUTH LEADERSHIP 696 S TIPPECANOE SAN BERNARDINO,CA 92408	26-0018141	501(C)(3)	170,000				Technical Assistance
(141) CHICAGO INTERNATIONAL SOCIAL CHANGE FILM FESTIVAL NORTH CAROLINA CHICAGO,IL 60616	90-0782008	501(C)(3)	164,500				Capacity Building
(142) LOCAL INDIANS FOR EDUCATION INC 1294 LAKE BLVD REDDING,CA 96003	94-2376538	501(C)(3)	163,000				Technical Assistance
(143) CHILDREN'S HOSPITAL OF ORANGE COUNTY 1201 W LA VETA AVENUE ORANGE,CA 92868	95-2321786	501(C)(3)	162,600				Research
(144) RIGHTS & DEMOCRACY EDUCATION FUND 70 S WINOOSKI AVENUE 205 BURLINGTON,VT 05401	47-5375511	501(C)(3)	159,994				Capacity Building
(145) CHILDREN'S HOSPITAL LOS ANGELES MAILSTOP 97 LOS ANGELES,CA 90027	95-1690977	501(C)(3)	157,950				Research
(146) SACRAMENTO NAACP BRANCH 4540 FLORIN ROAD D258 SACRAMENTO,CA 95823	94-6172654	501(C)(3)	157,500				Technical Assistance
(147) CHILDREN'S HOSPITAL COLORADO 13123 E 16TH AVE AURORA,CO 80045	84-0166760	501(C)(3)	156,114				Research
(148) LITTLE MANILA FOUNDATION PO BOX 1356 STOCKTON,CA 95201	20-2661354	501(C)(3)	153,500				Technical Assistance
(149) SUCCESS IN CHALLENGES INC 4508 ATLANTIC AVE 782 LONG BEACH,CA 90807	33-0936763	501(C)(3)	152,500				Technical Assistance
(150) ROSE FAMILY CREATIVE EMPOWERMENT CENTER 7000 FRANKLIN BLVD SUITE 1000 SACRAMENTO,CA 95823	80-0968840	501(C)(3)	150,800				Technical Assistance
(151) LUCHA 1008 HILLSIDE DRIVE SANTA PAULA,CA 93060	95-2400870	501(C)(3)	150,000				Technical Assistance
(152) NORTH EAST MEDICAL SERVICES 2171 JUNIPERO SERRA BLVD SUITE 700 DALY CITY,CA 94014	94-1722562	501(C)(3)	150,000				Technical Assistance
(153) THE REGENTS OF THE UNIVERSITY OF CA DAVIS PO BOX 989062 WEST SACRAMENTO,CA 95798	94-6036494	STATE OF CA	150,000				Research
(154) ASIAN HEALTH SERVICES 818 WEBSTER ST OAKLAND,CA 94607	94-2235908	501(C)(3)	146,175				Research
(155) INDIANA UNIVERSITY PO BOX 78000 DETROIT,MI 482780867	35-6001673	STATE OF IN	145,660				Research
(156) SOUTH COUNTY COMMUNITY HEALTH CENTERINC 1885 BAY ROAD EAST PALO ALTO,CA 94303	94-3372130	501(C)(3)	145,000				Technical Assistance
(157) INDEPENDENT ARTS & MEDIA PO BOX 420442 SAN FRANCISCO,CA 94142	94-3355076	501(C)(3)	140,000				Technical Assistance
(158) STONE SOUP FRESNO 1345 E BULLDOG LANE FRESNO,CA 93710	77-0430680	501(C)(3)	140,000				Technical Assistance
(159) FIGHTING BACK SANTA MARIA VALLEY 201 SOUTH MILLER STREET SUITE 107 SANTA MARIA,CA 93454	65-1234981	501(C)(3)	135,000				Technical Assistance
(160) NON-PROFIT HOUSING ASSOCIATION 369 PINE STREET SUITE350 SAN FRANCISCO,CA 94104	94-2741597	501(C)(3)	131,750				Technical Assistance
(161) CONSORTIUM OF UNIVERSITIES FOR GLOBAL 1608 RHODE ISLAND AVE NW WASHINGTON,DC 20036	27-1481036	501(C)(3)	130,125				Leadership Development
(162) ASIAN AMERICAN SENIOR CITIZENS SERVICE 850 NORTH BEACH STREET SANTA ANA,CA 92701	33-0396996	501(C)(3)	130,000				Technical Assistance
(163) CENTRAL VALLEY PARTNERSHIP 3485 W SHAW AVE 102 FRESNO,CA 93711	95-4116679	501(C)(3)	130,000				Technical Assistance
(164) SOUTHWEST COMMUNITY CORPORATION 446 RANDOLPH STREET SAN FRANCISCO,CA 94132	94-3297348	501(C)(3)	130,000				Technical Assistance
(165) SPECIAL SERVICE FOR GROUPS INC 905 E 8TH STREET LOS ANGELES,CA 90021	95-1716914	501(C)(3)	130,000				Technical Assistance
(166) CLOVERDALE MULTIPURPOSE SENIOR CENTER 311 N MAIN STREET PO BOX 663 CLOVERDALE,CA 95425	68-0106405	501(C)(3)	129,000				Technical Assistance
(167) CA COALITION FOR RURAL HOUSING PROJECT 717 K STREET STE 400 SACRAMENTO,CA 95814	94-2832634	501(C)(3)	127,500				Technical Assistance
(168) THE REGENTS OF THE UC SAN DIEGO CAMPUS PO BOX 741539 LOS ANGELES,CA 900741539	95-6006144	STATE OF CA	127,100				Technical Assistance
(169) CHILDREN'S RESEARCH INSTITUTE 1 INVENTA PL W TOWER 3RD FL SILVER SPRING,MD 20910	52-1654453	501(C)(3)	126,867				Research
(170) RESEARCH TRIANGLE INSTITUTE POST OFFICE BOX 900002 RALEIGH,NC 276759000	56-0686338	501(C)(3)	125,882				Capacity Building
(171) CULTIVA LA SALUD 2409 MERCED ST SUITE 103 FRESNO,CA 93721	84-3696370	501(C)(3)	125,000				Technical Assistance
(172) EL CONCILIO FAMILY SERVICES 301 SOUTH C STREET OXNARD,CA 93030	95-3792795	501(C)(3)	124,500				Technical Assistance
(173) FAITH IN THE VALLEY 2027 E HARDING WAY STOCKTON,CA 95205	77-0635938	501(C)(3)	124,500				Technical Assistance
(174) REGENTS OF UC SAN FRANCISCO 550 16TH STREET 4TH FLOOR SAN FRANCISCO,CA 94158	94-6036493	501(C)(3)	123,554				Technical Assistance
(175) CHILDREN'S HEALTH CARE 2525 CHICAGO AVE S MINNEAPOLIS,MN 55404	41-1754276	501(C)(3)	121,595				Research
(176) CENTER ON RACE POVERTY & THE 5961 CHRISTIE AVENUE SUITE 208 EMERYVILLE,CA 94608	05-0557231	501(C)(3)	120,158				Technical Assistance
(177) CIRCLE OF LIFE DEVELOPMENT FOUNDATION 201 NEW STINE ROAD STE 300 BAKERSFIELD,CA 93309	84-4698001	501(C)(3)	120,000				Technical Assistance
(178) FAMILY SERVICE ASSOCIATION 21250 BOX SPRINGS ROAD SUITE 212 MORENO VALLEY,CA 92557	95-1803694	501(C)(3)	120,000				Technical Assistance
(179) ST MARY MEDICAL CENTER 18300 HIGHWAY 18 APPLE VALLEY,CA 92307	95-1914488	501(C)(3)	120,000				Technical Assistance
(180) UNITED WAY OF MERCED COUNTY 531 MAIN STREET MERCED,CA 95340	94-2633265	501(C)(3)	120,000				Technical Assistance
(181) CALIFORNIA RURAL LEGAL ASSISTANCE 2210 K ST STE 201 SACRAMENTO,CA 95816	94-2800442	501(C)(3)	117,500				Technical Assistance
(182) VANDERBILT UNIVERSITY MEDICAL CENTER PO BOX 121236 DALLAS,TX 753121236	35-2528741	501(C)(3)	117,446				Research
(183) INSTITUTO FAMILIAR DE LA RAZA INC 2919 MISSION ST SAN FRANCISCO,CA 94110	94-2523608	501(C)(3)	116,661				Technical Assistance
(184) COMMUNITY CLINIC CONSORTIUM 3720 BARRETT AVENUE RICHMOND,CA 94805	20-0782029	501(C)(3)	115,000				Technical Assistance
(185) ST JUDE CHILDREN'S RESEARCH HOSPITAL INC PO BOX 1000 DEPT 949 MEMPHIS,TN 381480949	62-0646012	501(C)(3)	113,600				Research
(186) RACE FORWARD 145 E 57TH ST 4TH FLOOR NEW YORK,NY 10022	94-2759879	501(C)(3)	111,703				Capacity Building
(187) SHASTA COUNTY CITIZENS AGAINST RACISM PO BOX 48 ANDERSON,CA 96007	68-0340000	501(C)(3)	111,700				Technical Assistance
(188) VALLEY CHILDREN'S HOSPITAL 9300 VALLEYCHILDRENS PLACE PC65 MADERA,CA 93636	94-1294954	501(C)(3)	110,250				Research
(189) WHOLESOME WAVE FOUNDATION 855 MAIN STREET SUITE 910 BRIDGEPORT,CT 06604	26-0352899	501(C)(3)	109,176				Technical Assistance
(190) LOMA LINDA UNIVERSITY HEALTH 24887 TAYLOR STREET SUITE 201 LOMA LINDA,CA 92350	95-3864495	501(C)(3)	108,900				Research
(191) NEW YORK UNIVERSITY 70 Washington Square South New York,NY 10012	13-5562308	501(C)(3)	108,597				Technical Assistance
(192) COUNTY OF TUOLUMNE 20111 CEDAR RD SONORA,CA 95370	94-6000547	TUOLUMNE COUNTY	108,000				Technical Assistance
(193) SCRIPT DEPOT LP 1619 FRANKLIN ROAD YUBA CITY,CA 95993	81-1623813		108,000				Technical Assistance
(194) NATIONAL CENTER FOR HEALTHY HOUSING INC 10320 LITTLE PATUXENT PKWY 500 COLUMBIA,MD 21044	52-1792579	501(C)(3)	107,638				Technical Assistance
(195) VALLEY VOICES PO BOX 903 HANFORD,CA 93230	84-3911625	501(C)(3)	107,500				Technical Assistance
(196) THE REGENTS OF THE UNIVERSITY OF CA 4150 V STREET PSSB 2100 SACRAMENTO,CA 95817	94-6036494	STATE OF CA	106,585				Community Development
(197) BARTON HEALTHCARE SYSTEM 2170 SOUTH AVENUE SOUTH LAKE TAHOE,CA 96150	94-6050274	501(C)(3)	105,000				Technical Assistance
(198) EL DORADO COUNTY COMMUNITY HEALTH CENTER 4327 GOLDEN CENTER DRIVE PLACERVILLE,CA 95667	42-1533531	501(C)(3)	105,000				Technical Assistance
(199) UNIVERSITY OF ALABAMA BIRMINGHAM 1600 6TH AVENUE SOUTH LOWDER 512 BIRMINGHAM,AL 35233	63-6005396	STATE OF AL	104,534				Research
(200) UNIVERSITY OF PITTSBURGH 500 ROSS STREET 154-0455 PITTSBURGH,PA 152620001	25-0965591	STATE OF PA	104,350				Research
(201) TCHTNK LLC 2112 W ARAPAHOE DR LITTLETON,CO 80120	82-3362160		103,533				Capacity Building
(202) BIG VALLEY BAND OF POMO INDIANS 2726 MISSION RANCHERIA RD LAKEPORT,CA 95453	68-0091190	501(C)(3)	103,414				Research
(203) SEATTLE CHILDREN'S HOSPITAL PO BOX 5371 MAILSTOP OA9220 SEATTLE,WA 981455005	91-0564748	501(C)(3)	100,000				Research
(204) AGSAFE 1935 G STREET MODESTO,CA 95354	68-0259724	501(C)(3)	100,000				Technical Assistance
(205) ANTELOPE VALLEY PARTNERS FOR HEALTH 44226 10TH STREET WEST LANCASTER,CA 93534	47-0957404	501(C)(3)	100,000				Technical Assistance
(206) ASIAN RESOURCES INC 6270 ELDER CREEK ROAD SACRAMENTO,CA 95824	94-2658135	501(C)(3)	100,000				Capacity Building
(207) HEALTH LEADS INC 24 SCHOOL ST 2ND FLOOR BOSTON,MA 02108	45-0484533	501(C)(3)	100,000				Technical Assistance
(208) MENTAL HEALTH ASSOCIATION OF SAN DIEGO 4069 30TH STREET SAN DIEGO,CA 92104	95-1946185	501(C)(3)	100,000				Technical Assistance
(209) NORTH COUNTY HEALTH PROJECT INC 150 VALPREDA ROAD SAN MARCOS,CA 92069	95-2847102	501(C)(3)	100,000				Technical Assistance
(210) PHYSICIANS FOR A HEALTHY CALIFORNIA 1201 K STREET SUITE 800 SACRAMENTO,CA 95814	94-6062822	501(C)(3)	100,000				Technical Assistance
(211) RESOURCES FOR INDEPENDENT LIVING 420 I ST LEVEL B SUITE 3 SACRAMENTO,CA 958142314	94-2344976	501(C)(3)	100,000				Technical Assistance
(212) SACRAMENTO NATIVE AMERICAN HEALTH CENTER 2020 J STREET SACRAMENTO,CA 95811	20-4287737	501(C)(3)	100,000				Capacity Building
(213) SOMOS MAYFAIR INC 370 B S KING ROAD SAN JOSE,CA 95116	77-0490813	501(C)(3)	100,000				Technical Assistance
(214) VENTURA COUNTY COMMUNITY FOUNDATION 4001 MISSION OAKS BLVD STE A CAMARILLO,CA 93012	77-0165029	501(C)(3)	100,000				Technical Assistance
(215) WESTSIDE FAMILY PRESERVATION SERVICES 2037 W BULLARD AVE PMB 321 FRESNO,CA 93711	91-2027313	501(C)(3)	100,000				Technical Assistance
(216) FRESNO METROPOLITAN MINISTRY 3845 N CLARK ST SUITE 101 FRESNO,CA 93726	94-2181848	501(C)(3)	100,000				Capacity Building
(217) CATHOLIC CHARITIES OF THE DIOCESE OF 1106 N EL DORADO STREET STOCKTON,CA 95202	94-1629114	501(C)(3)	99,500				Technical Assistance
(218) CLINICAS DE SALUD DEL PUEBLO INC 852 E DANENBERG DRIVE 2ND FLOOR EL CENTRO,CA 92243	95-2657324	501(C)(3)	96,000				Technical Assistance
(219) CONETOE FAMILY LIFE CENTER INC P O BOX 203 CONETOE,NC 27819	56-2373189	501(C)(3)	95,480				Capacity Building
(220) CAMPESINAS UNIDAS DEL VALLE 1901 AVE 148 POPLAR,CA 93258	26-0332237	501(C)(3)	95,000				Technical Assistance
(221) CHILDREN'S HEALTHCARE OF ATLANTA INC 1575 NORTHEAST EXPRESSWAY ATLANTA,GA 30329	58-2367919	501(C)(3)	95,000				Research
(222) NORTH VALLEY LABOR FEDERATION 417 7TH STREET MODESTO,CA 95354	27-2295195	501(C)(3)	95,000				Technical Assistance
(223) POWER CALIFORNIA 490 43RD ST UNIT 146 OAKLAND,CA 94609	77-0651682	501(C)(3)	95,000				Technical Assistance
(224) BAYVIEW HUNTERS POINT COMMUNITY 2095 JERROLD AVENUE SUITE 100 SAN FRANCISCO,CA 94124	94-3221152	501(C)(3)	94,000				Capacity Building
(225) PHOENIX CHILDRENS HOSPITAL 1919 E THOMAS ROAD PHOENIX,AZ 850167710	86-0422559	501(C)(3)	92,700				Research
(226) HMH HOSPITALS CORPORATION PO BOX 95000-7360 PHILADELPHIA,PA 191957360	22-1487576	501(C)(3)	91,150				Research
(227) ARROWHEAD REGIONAL MEDICAL CENTER 400 N PEPPER AVE MOB STE 107 COLTON,CA 92324	95-3213342	501(C)(3)	90,000				Research
(228) DEL NORTE MISSION POSSIBLE C/O 1765 NORTHCREST DRIVE CRESCENT CITY,CA 95531	84-3538055	501(C)(3)	90,000				Technical Assistance
(229) DIGNITY HEALTH 1400 E CHURCH STREET SANTA MARIA,CA 93454	94-1196203	501(C)(3)	90,000				Research
(230) HMONG CULTURAL CENTER OF DEL NORTE 1126 EL DORADO STREET CRESCENT CITY,CA 95531	47-2989909	501(C)(3)	90,000				Technical Assistance
(231) LAO FAMILY COMMUNITY DEVELOPMENT INC 2325 E 12TH STREET STE 220 OAKLAND,CA 94601	94-3115164	501(C)(3)	90,000				Technical Assistance
(232) LOMPOC VALLEY MEDICAL CENTER 1515 E OCEAN AVENUE LOMPOC,CA 93436	95-6001880	501(C)(3)	90,000				Technical Assistance
(233) NITO'S WINGS INC 38 REGAL WAY OROVILLE,CA 95966	81-2442349	501(C)(3)	90,000				Technical Assistance
(234) ROBERTS FAMILY DEVELOPMENT CENTER 770 DARINA AVE SACRAMENTO,CA 95815	68-0470557	501(C)(3)	90,000				Technical Assistance
(235) SACRAMENTO LGBT COMMUNITY CENTER 1015 20TH STREET SACRAMENTO,CA 95811	94-2502229	501(C)(3)	90,000				Technical Assistance
(236) SLAVIC-AMERICAN CHAMBER OF COMMERCE 3104 O STREET 399 SACRAMENTO,CA 95816	27-1304045	501(C)(3)	90,000				Technical Assistance
(237) TRUE NORTH ORGANIZING NETWORK 517 3RD ST 16 EUREKA,CA 95501	47-2208314	501(C)(3)	90,000				Technical Assistance
(238) UNIVERSITY OF ILLINOIS AT CHICAGO 809 S MARSHFIELD AVE CHICAGO,IL 606124305	37-6000511	STATE OF IL	89,650				Research
(239) HEALTHY AGING ASSOCIATION 3500 COFFEE ROAD STE 19 MODESTO,CA 95355	77-0546574	501(C)(3)	87,000				Technical Assistance
(240) CALIFORNIA LIBRARY ASSOCIATION 1055 E COLORADO BLVD 500 PASADENA,CA 91106	94-1337634	501(C)(3)	86,851				Technical Assistance
(241) CENTRAL VALLEY EMPOWERMENT ALLIANCEINC 4042 W PROSPECT AVENUE VISALIA,CA 93291	85-0572401	501(C)(3)	85,000				Technical Assistance
(242) CENTRAL VALLEY WORKER CENTER 272 E SHAW AVENUE 457 FRESNO,CA 93710	83-1708059	501(C)(3)	85,000				Technical Assistance
(243) THE MEDICAL COLLEGE OF WISCONSIN INC PO BOX 26509 MILWAUKEE,WI 532265509	39-0806261	501(C)(3)	84,600				Research
(244) SENTIENT RESEARCH 231 NORTH WALNUTHAVEN DRIVE WEST COVINA,CA 91790	22-3954201	501(C)(3)	84,500				Technical Assistance
(245) NORTHERN CALIFORNIA CENTER FOR 101 BROOKWOOD AVENUE SUITE A SANTA ROSA,CA 95404	93-1144835	501(C)(3)	84,000				Technical Assistance
(246) INTERNATIONAL RESCUE COMMITTEE INC 122 EAST 42ND STREET NEW YORK,NY 10168	13-5660870	501(C)(3)	82,000				Technical Assistance
(247) PIONEERS MEMORIAL HEALTHCARE DISTRICT 207 WEST LEGION ROAD BRAWLEY,CA 92227	95-6002430	501(C)(3)	81,000				Technical Assistance
(248) SCOPA HAS A DREAM INC 1557 HEALDSBURG AVENUE ROOM 13 HEALDSBURG,CA 95448	27-3044487	501(C)(3)	80,000				Technical Assistance
(249) DANA-FARBER CANCER INSTITUTE INC PO BOX 412846 BOSTON,MA 022412846	04-2263040	501(C)(3)	78,704				Research
(250) COOK CHILDREN'S MEDICAL CENTER 801 SEVENTH AVE FORT WORTH,TX 76104	75-2051646	501(C)(3)	78,300				Research
(251) THE CHILDREN'S MERCY HOSPITAL 2401 GILLHAM ROAD KANSAS CITY,MO 64108	44-0605373	501(C)(3)	77,700				Research
(252) IMPERIAL VALLEY LGBT RESOURCE CENTER 1073 ROSS AVE STE E EL CENTRO,CA 92243	47-3799558	501(C)(3)	77,500				Technical Assistance
(253) AMADOR TUOLUMNE COMMUNITY ACTION 10590 HWY 88 JACKSON,CA 95642	94-2765408	501(C)(3)	76,500				Technical Assistance
(254) HUMANIDAD THERAPY AND EDUCATION SERVICES 1260 N DUTTON AVENUE SUITE 230 SANTA ROSA,CA 95401	46-3725156	501(C)(3)	76,500				Technical Assistance
(255) ARKANSAS CHILDREN'S RESEARCH INSTITUTE 1 CHILDRENS WAY SLOT 842 LITTLE ROCK,AR 722023159	71-0694931	501(C)(3)	75,900				Research
(256) CALIFORNIA PLANNED PARENTHOOD EDUCATION 1201 K STREET SUITE 710 SACRAMENTO,CA 95814	68-0358926	501(C)(3)	75,000				Technical Assistance
(257) CANAL ALLIANCE 91 LARKSPUR STREET SAN RAFAEL,CA 94901	94-2832648	501(C)(3)	75,000				Technical Assistance
(258) CHOICE IN AGING 490 GOLF CLUB ROAD PLEASANT HILL,CA 94523	94-2822359	501(C)(3)	75,000				Technical Assistance
(259) COALITION FOR ECONOMIC SURVIVAL 14320 VENTURA BLVD - PMB 537 SHERMAN OAKS,CA 91423	95-3216284	501(C)(3)	75,000				Technical Assistance
(260) LONG BEACH CENTER FOR ECONOMIC INCLUSION 6500 QUINBY AVENUE LONG BEACH,CA 90805	84-4693859	501(C)(3)	75,000				Technical Assistance
(261) MOTHERS' CLUB FAMILY LEARNING CENTER 980 NORTH FAIR OAKS AVENUE PASADENA,CA 91103	23-7275324	501(C)(3)	75,000				Technical Assistance
(262) STREET LEVEL HEALTH PROJECT 3125 EAST 15TH ST OAKLAND,CA 94601	56-2324355	501(C)(3)	75,000				Technical Assistance
(263) BOARD OF REGENTS OF THE UNIVERSITY OF OKLAHOMA PO BOX 26901 OKLAHOMA CITY,OK 731260901	73-1563627	STATE OF OK	72,450				Research
(264) CHILDREN'S HOSPITAL MEDICAL CENTER 3333 BURNET AVE CINCINNATI,OH 45229	31-0833936	501(C)(3)	70,570				Research
(265) CHILDREN'S NETWORK OF SOLANO COUNTY 827 MISSOURI STREET SUITE 5 FAIRFIELD,CA 94533	68-0014506	501(C)(3)	70,000				Capacity Building
(266) COOK COUNTY FAMILY CONNECTION INC 303 N COLLEGE STREET SPARKS,GA 31647	58-2642722	501(C)(3)	70,000				Capacity Building
(267) FAMILY SUPPORT SERVICES OF AMARILLO 7136 I40 WEST AMARILLO,TX 79106	75-0800642	501(C)(3)	70,000				Capacity Building
(268) MUJERES UNIDAS Y ACTIVAS 3543 18TH STREET 23 SAN FRANCISCO,CA 94110	20-2986926	501(C)(3)	70,000				Technical Assistance
(269) NATIONAL COALITION OF 100 BLACK WOMEN-815 HILLS STREET ORLANDO,FL 32805	27-3533062	501(C)(3)	70,000				Capacity Building
(270) RANDOLPH COUNTY CARING COMMUNITY INC 101 WEST COATES STREET SUITE 101 MOBERLY,MO 65270	52-2199775	501(C)(3)	70,000				Capacity Building
(271) INOVA HEALTH CARE SERVICES 3300 GALLOWS ROAD FALLS CHURCH,VA 22042	54-0620889	501(C)(3)	67,700				Research
(272) 3-FOLD COMMUNICATIONS 1610 R COMMUNICATIONS 100 SACRAMENTO,CA 95811	20-1019447	501(C)(3)	67,500				Technical Assistance
(273) NUESTRA ALIANZA DE WILLITS 291 SCHOOL STREET 1 WILLITS,CA 95490	04-3732550	501(C)(3)	67,500				Technical Assistance
(274) CHARLOTTE-MECKLENBURG HOSPITAL AUTHORITY CO THERAPEUTIC RESEARCH AND DEVELO PMENT 1000 Blythe Blvd CHARLOTTE,NC 28203	56-0529945	501(C)(3)	66,400				Research
(275) UNIVERSITY OF LOUISVILLE RESEARCH 300 E MARKET STREET SUITE 300 LOUISVILLE,KY 40202	61-1029626	STATE OF KY	66,300				Research
(276) PROVIDENCE HEALTH & SERVICES-WASHINGTON PO BOX 35143 SEATTLE,WA 98124	92-0016429	501(C)(3)	65,400				Research
(277) SIERRA VISTA CHILD & FAMILY SERVICES 100 POPLAR AVE MODESTO,CA 95354	94-2158023	501(C)(3)	65,000				Technical Assistance
(278) SOLANO COMMUNITY FOUNDATION 744 EMPIRE STREET SUITE 240 FAIRFIELD,CA 94533	68-0354961	501(C)(3)	65,000				Technical Assistance
(279) 3RD STREET YOUTH CENTER & CLINIC 1728 BANCROFT AVENUE SAN FRANCISCO,CA 94124	47-4067803	501(C)(3)	64,000				Technical Assistance
(280) HOMIES ORGANIZING THE MISSION TO EMPOWER 2221 MISSION STREET SAN FRANCISCO,CA 94110	46-4153515	501(C)(3)	64,000				Technical Assistance
(281) THE UNITED COUNCIL OF HUMAN SERVICES 2111 JENNINGS STREET SAN FRANCISCO,CA 94124	94-2936270	501(C)(3)	64,000				Technical Assistance
(282) ALL CHILDREN'S RESEARCH INSTITUTE INC 501 6TH AVENUE SOUTH ST PETERSBURG,FL 33701	59-2481742	501(C)(3)	63,250				Research
(283) UNIVERSITY OF NEW YORK 35 STATE ST ALBANY,NY 122072826	14-1368361	STATE OF NY	62,036				Research
(284) ALAMEDA HEALTH SYSTEM 2000 FAIRMONT DR SAN LEANDRO,CA 94578	84-3302914	501(C)(3)	60,000				Technical Assistance
(285) EISENHOWER MEDICAL CENTER 39000 BOB HOPE DRIVE RANCHO MIRAGE,CA 92270	95-6130458	501(C)(3)	60,000				Technical Assistance
(286) MONTAGE HEALTH FOUNDATION PO BOX HH MONTEREY,CA 93942	81-2889645	501(C)(3)	60,000				Technical Assistance
(287) NORTH MARIN COMMUNITY SERVICES 680 WILSON AVENUE NOVATO,CA 94947	94-1735064	501(C)(3)	60,000				Technical Assistance
(288) THE MULTICULTURAL CENTER OF MARIN INC 30 N SAN PEDRO RD SUITE 250 SAN RAFAEL,CA 94903	83-0485451	501(C)(3)	60,000				Technical Assistance
(289) WEST MARIN COMMUNITY SERVICES PO BOX 1093 POINT REYES STATION,CA 94956	68-0197586	501(C)(3)	60,000				Technical Assistance
(290) WAKE FOREST UNIVERSITY HEALTH SCIENCES MEDICAL CENTER BOULEVARD WINSTONSALEM,NC 27157	22-3849199	501(C)(3)	59,800				Research
(291) CHILDREN'S HOSPITAL OF PHILADELPHIA PO Box 8500 Philadelphia,PA 19178	23-1352166	501(C)(3)	58,820				Research
(292) CATHOLIC CHARITIES DIOCESE OF SAN DIEGO 3888 PAOUCHE DRIVE SAN DIEGO,CA 92112	94-2677202	501(C)(3)	55,000				Technical Assistance
(293) 55 LIBERTY TOWERS CHURCH OF THE NAZARENE 5132 ELKHORN BLVD SACRAMENTO,CA 95842	44-0552034	501(C)(3)	54,000				Technical Assistance
(294) CENTER FOR A NON VIOLENT COMMUNITY 542 W STOCKTON ST SONORA,CA 95370	77-0447369	501(C)(3)	54,000				Technical Assistance
(295) BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN 21 N PARK STREET SUITE 6401 MADISON,WI 537151218	39-6006492	STATE OF WI	53,500				Research
(296) THE BOARD OF TRUSTEES OF THE LELAND PO BOX 884233 LOS ANGELES,CA 900884233	94-1156365	501(C)(3)	51,678				Research
(297) ACCE INSTITUTE 2655 S GRAND AVENUE STE 250 LOS ANGELES,CA 90007	27-1487442	501(C)(3)	50,000				Technical Assistance
(298) CALIFORNIA HUMAN DEVELOPMENT CORPORATION 3315 AIRWAY DRIVE SANTA ROSA,CA 95403	94-1651615	501(C)(3)	50,000				Technical Assistance
(299) CENTER FOR HUMAN SERVICES 1117 GRANDVIEW AVENUE CERES,CA 95307	94-1725420	501(C)(3)	50,000				Technical Assistance
(300) COMMUNITY HEALTH PARTNERSHIP INC 408 N CAPITOL AVE SAN JOSE,CA 95133	77-0352645	501(C)(3)	50,000				Technical Assistance
(301) DAYLE MC INTOSH CENTER FOR THE DISABLED 501 N BROOKHURST STREET SUITE102 ANAHEIM,CA 92801	95-3315707	501(C)(3)	50,000				Technical Assistance
(302) EARL HALL 4625 FERNWOOD COURT FAIRFIELD,CA 94534	82-2746858		50,000				Capacity Building
(303) GREENACTION FOR HEALTH 315 SUTTER STREET 2ND FLOOR SAN FRANCISCO,CA 94108	43-2050242	501(C)(3)	50,000				Technical Assistance
(304) HERENCIA INDIGENA LLC 301 S MILLER ST 211 SANTA MARIA,CA 93454	84-3841169		50,000				Technical Assistance
(305) LOMPOC VALLEY COMMUNITY HEALTHCARE 1593 CHESTNUT AVENUE LOMPOC,CA 93436	77-0496140	501(C)(3)	50,000				Technical Assistance
(306) MULTICULTURAL HEALTH FOUNDATION 404 EUCLID AVENUE STE 384 SAN DIEGO,CA 92114	45-5610021	501(C)(3)	50,000				Technical Assistance
(307) NEIGHBORHOOD WELLNESS FOUNDATION 7648 MARINA COVE SACRAMENTO,CA 95831	47-4874487	501(C)(3)	50,000				Capacity Building
(308) NEW GEORGIA PROJECT INC 830 GLENWOOD AVE SE 510-221 ATLANTA,GA 30316	82-1348307	501(C)(3)	50,000				Technical Assistance
(309) ROMAN CATHOLIC BISHOP OF SAN BERNARDINO 1201 E HIGHLAND AVENUE SAN BERNARDINO,CA 92404	95-3293901	501(C)(3)	50,000				Technical Assistance
(310) STEP UP LOUISIANA ORGANIZING FUND 2022 ST BERNARD AVE 124B NEW ORLEANS,LA 70116	85-1061102	501(C)(3)	50,000				Technical Assistance
(311) TABERNACLE COMMUNITY DEVELOPMENT 945 SO 45TH APT C RICHMOND,CA 94804	94-3402767	501(C)(3)	50,000				Technical Assistance
(312) TENANTS TOGETHER PO BOX 410325 SAN FRANCISCO,CA 94141	26-1777917	501(C)(3)	50,000				Technical Assistance
(313) WAHIO INC 91 RIVERVIEW TERRACE UNIT 208 BENICIA,CA 94510	83-3941091	501(C)(3)	50,000				Technical Assistance
(314) YOUNG PEOPLE IN RECOVERY 1415 PARK AVENUE WEST DENVER,CO 80205	46-4100067	501(C)(3)	50,000				Research
(315) YOUNG SCHOLARS FOR ACADEMIC EMPOWERMENT 4164 BROCKTON AVENUE SUITE A RIVERSIDE,CA 92501	26-2350778	501(C)(3)	50,000				Technical Assistance
(316) MAKE THE ROAD STATES INC 301 GROVE STREET BROOKLYN,NY 11237	84-3988830	501(C)(3)	49,980				Capacity Building
(317) ARKANSAS COMMUNITY INSTITUTE 2101 S MAIN STREET LITTLE ROCK,AR 72206	72-1672223	501(C)(3)	49,570				Capacity Building
(318) AMADOR COUNTY CHAMBER OF COMMERCE PO BOX 596 JACKSON,CA 95642	94-1576602	AMADOR COUNTY	49,500				Technical Assistance
(319) EL CONCILIO CALIFORNIA 445 N SAN JOAQUIN STREET STOCKTON,CA 952022026	94-1677202	501(C)(3)	49,500				Technical Assistance
(320) STATE OF MISSISSIPPI 2500 NORTH STATE STREET ROOM U-519 JACKSON,MS 392164505	64-6008520	STATE OF MS	49,456				Research
(321) MAINE PEOPLE'S RESOURCE CENTER 565 CONGRESS ST 200 PORTLAND,ME 04101	22-2586108	501(C)(3)	49,360				Capacity Building
(322) UNIVERSITY OF NORTH CAROLINA 260 MACNIDER CAMPUS BOX 7720 CHAPEL HILL,NC 27599	56-6001393	STATE OF NC	49,100				Research
(323) LEGACY EMANUEL HOSPITAL AND HEALTH 1919 NW LOVEJOY PORTLAND,OR 97209	93-0386823	501(C)(3)	48,280				Research
(324) ARIZONA CENTER FOR EMPOWERMENT 5716 N 19TH AVE PHOENIX,AZ 85015	27-2366780	501(C)(3)	48,000				Capacity Building
(325) EAST TENNESSEE CHILDRENS HOSPITAL 2018 CLINCH AVE KNOXVILLE,TN 37916	62-6002604	501(C)(3)	47,956				Research
(326) ALLIANCE FOR HISPANIC ADVANCEMENT 1855 TUSCANY DRIVE YUBA CITY,CA 95993	68-0317835	501(C)(3)	47,500				Technical Assistance
(327) ACTION INSTITUTE NC 1817 CENTRAL AVE CHARLOTTE,NC 28205	58-1088116	501(C)(3)	47,375				Technical Assistance
(328) FRED HUTCHINSON CANCER RESEARCH CENTER PO BOX 19024 SEATTLE,WA 981091024	23-7156071	501(C)(3)	47,214				Research
(329) UNIVERSITY OF KENTUCKY RESEARCH PO BOX 931113 CLEVELAND,OH 44193	61-6033693	STATE OF KY	47,000				Research
(330) THE UNIVERSITY OF TEXAS HEALTH SCIENCE PO BOX 1898 SAN ANTONIO,TX 782971898	74-1586031	STATE OF TX	45,235				Research
(331) RADY CHILDREN'S HOSPITAL - SAN DIEGO 3020 CHILDRENS WAY MC 5001 SAN DIEGO,CA 921234282	95-1691313	501(C)(3)	45,100				Capacity Building
(332) ADVENTIST HEALTH CLEARLAKE HOSPITAL INC PO 6701 CLEARLAKE,CA 95422	68-0395149	501(C)(3)	45,000				Technical Assistance
(333) CONTRA COSTA COUNTY 2500 BATES AVENUE SUITE B CONCORD,CA 94520	94-6000509	CONTRA COSTA COUNTY	45,000				Capacity Building
(334) CROSBY PHARMACY INC 18711 TIFFENI DRIVE STE 45 AF TWAIN HARTE,CA 95383	82-2290272		45,000				Technical Assistance
(335) KAWEAH DELTA HOSPITAL FOUNDATION 216 N JOHNSON ST VISALIA,CA 93291	94-2675456	501(C)(3)	45,000				Technical Assistance
(336) KFUG COMMUNITY RADIO INC 573 ELK VALLEY ROAD CRESCENT CITY,CA 95531	46-3769318	501(C)(3)	45,000				Technical Assistance
(337) LA FAMILIA SANA PO BOX 158 CLOVERDALE,CA 95425	86-1711899	501(C)(3)	45,000				Technical Assistance
(338) THE EDWIN AND DOROTHY BAKER FOUNDATION 1230 E WARDLOW RD LONG BEACH,CA 90807	33-0851176	501(C)(3)	45,000				Technical Assistance
(339) DUKE UNIVERSITY PO BOX 602651 CHARLOTTE,NC 282602651	56-0532129	STATE OF TX	44,539				Research
(340) OREGON HEALTH & SCIENCE UNIVERSITY PO BOX 3003 PORTLAND,OR 972083003	93-1176109	STATE OF OR	44,200				Research
(341) BANNER HEALTH 901 E WILLETTA STREET PHOENIX,AZ 85006	45-0233470	501(C)(3)	43,700				Research
(342) CHILDREN'S HOSPITAL AND MEDICAL CENTER 8200 DODGE STREET OMAHA,NE 681144114	47-0379754	501(C)(3)	43,100				Research
(343) SHASTA COUNTY CHILD ABUSE PREVENTION 2280 BENTON DR BUILDING C SUITE B REDDING,CA 96003	68-0151867	501(C)(3)	43,000				Technical Assistance
(344) CHILDREN'S HOSPITAL OF THE KING'S 601 CHILDRENS LANE NORFOLK,VA 235071910	54-0506321	501(C)(3)	42,000				Research
(345) PURDUE UNIVERSITY 23510 NETWORK PLACE CHICAGO,IL 606731235	35-6002041	501(C)(3)	41,549				Leadership Development
(346) CONNECTICUT CHILDREN'S MEDICAL CENTER 282 WASHINGTON STREET HARTFORD,CT 06106	06-0646755	501(C)(3)	41,300				Research
(347) TUFTS MEDICAL CENTER INC 800 WASHINGTON STREET BOSTON,MA 02111	04-3490617	501(C)(3)	41,027				Research
(348) ST MARY'S MEDICAL CENTER INC 901 45TH STREET WEST PALM BEACH,FL 33407	75-2932830	501(C)(3)	39,800				Research
(349) MEMORIAL HEALTH SERVICES 17360 BROOKHURST STREET FOUNTAIN VALLEY,CA 92708	95-1643381	501(C)(3)	38,900				Research
(350) DOWNTOWN BOXING GYM YOUTH PROGRAM 6445 E VERNOR HIGHWAY DETROIT,MI 48207	27-5106242	501(C)(3)	37,905				Capacity Building
(351) CALIFORNIA INDIAN MUSEUM & CULTURAL 5250 AERO DR SANTA ROSA,CA 95403	94-3244306	501(C)(3)	37,750				Technical Assistance
(352) YALE UNIVERSITY PO BOX 1873 NEW HAVEN,CT 065081873	06-0646973	501(C)(3)	36,673				Research
(353) LEHIGH VALLEY HOSPITAL 2100 MACK BLVD ALLENTOWN,PA 18103	23-1689692	501(C)(3)	36,200				Research
(354) DREXEL UNIVERSITY 3201 ARCH STREET SUITE 420 PHILADELPHIA,PA 19104	23-1352630	501(C)(3)	35,600				Research
(355) REGENTS OF THE UNIVERSITY OF MINNESOTA PO BOX 1450 MINNEAPOLIS,MN 554851503	41-6007513	STATE OF MN	34,600				Research
(356) ADVENTIST HEALTH SYSTEMSUNBELT INC 601 EAST ROLLINS STREET ORLANDO,FL 328031248	59-0724459	501(C)(3)	34,400				Research
(357) PRISMA HEALTH - MIDLANDS 5 RICHLAND MEDICAL PARK COLUMBIA,SC 29203	58-2296052	501(C)(3)	33,700				Research
(358) CHILDREN'S HOSPITAL MEDICAL CENTER OF ONE PERKINS SQUARE AKRON,OH 443081062	34-0714357	501(C)(3)	33,500				Research
(359) BROWN UNIVERSITY BOX 1997 PROVIDENCE,RI 02912	05-0258809	501(C)(3)	32,706				Technical Assistance
(360) ST LUKE'S REGIONAL MEDICAL CENTER LTD PO BOX 1663 BOISE,ID 837011663	82-0161400	501(C)(3)	32,500				Research
(361) UNIVERSITY OF ROCHESTER 518 HYLAN BUILDING ROCHESTER,NY 14627	16-0743209	501(C)(3)	32,300				Research
(362) BREASTFEEDING TASK FORCE OF GREATER 2851 WEST 120TH ST SUITE E330 HAWTHORNE,CA 90250	95-4861413	501(C)(3)	32,080				Technical Assistance
(363) SHINGLETOWN MEDICAL CENTER 31292 ALPINE MEADOWS ROAD SHINGLETOWN,CA 96088	68-0063054	501(C)(3)	31,500				Technical Assistance
(364) WILLIAM BEAUMONT HOSPITAL 3811 W THIRTEEN MILE RD 501 ROYAL OAK,MI 480736769	38-1459362	501(C)(3)	31,400				Research
(365) HEALTH RESEARCH INC ELM CARLTON STREETS BUFFALO,NY 14263	14-1402155	501(C)(3)	30,300				Research
(366) DAYTON CHILDRENS HOSPITAL ONE CHILDRENS PLAZA DAYTON,OH 45404	31-0672132	501(C)(3)	30,100				Research
(367) ENTREGA PHARMACY LLC 44469 10TH STREET W STE B LANCASTER,CA 93534	84-5067305		30,000				Technical Assistance
(368) REGENTS OF THE UNIVERSITY OF MICHIGAN BOX 223131 PITTSBURGH,PA 152511131	38-6006309	STATE OF MO	30,000				Research
(369) YOUTH LEADERSHIP INSTITUTE 209 9TH ST SAN FRANCISCO,CA 94103	68-0184712	501(C)(3)	30,000				Technical Assistance
(370) WESLEYAN UNIVERSITY 291 MAIN STREET MIDDLETOWN,CT 06457	06-0646959	501(C)(3)	29,811				Technical Assistance
(371) HARM REDUCTION SERVICES INC 2800 STOCKTON BLVD SACRAMENTO,CA 95817	68-0300656	501(C)(3)	29,700				Technical Assistance
(372) DISABILITY RIGHTS EDUCATION & DEFENSE 3075 ADELINE STREET SUITE 210 BERKELEY,CA 94703	94-2620758	501(C)(3)	29,500				Research
(373) THE CLEVELAND CLINIC FOUNDATION PO BOX 931542 CLEVELAND,OH 44193	34-0714585	501(C)(3)	29,050				Research
(374) HELPING OTHERS PURSUE EXCELLENCE 4974 E CLINTON WAY FRESNO,CA 93727	45-2378778	501(C)(3)	28,800				Technical Assistance
(375) SOURCE LGBT CENTER 208 W MAIN ST SUITE B VISALIA,CA 93291	81-1907767	501(C)(3)	28,800				Technical Assistance
(376) UNIVERSITY OF SOUTH ALABAMA 307 UNIVERSITY BLVD AD 342 MOBILE,AL 36688	63-0477248	STATE OF AL	28,800				Research
(377) COLUMBIA HOSPITAL AT MEDICAL CITY DALLAS 7777 FOREST LANE DALLAS,TX 75230	62-1682198	501(C)(3)	28,300				Research
(378) THE FEINSTEIN INSTITUTES FOR MEDICAL PO BOX 95000-7530 PHILADELPHIA,PA 191957530	11-2671595	501(C)(3)	28,200				Research
(379) LGBTQ COLLABORATIVE 200 SEMPLE ST MODESTO,CA 95354	85-1911056	501(C)(3)	28,000				Technical Assistance
(380) RUTGERS THE STATE UNIVERSITY 33 KNIGHTSBRIDGE RD 2 EAST PISCATAWAY,NJ 08854	22-6001086	STATE OF NJ	27,800				Research
(381) AMADOR TRANSIT 11400 AMERICAN LEGION DR JACKSON,CA 95642	45-2496817	501(C)(3)	27,000				Technical Assistance
(382) NORTH COAST OPPORTUNITIES INC 413 N STATE STREET UKIAH,CA 95482	94-1671958	501(C)(3)	27,000				Technical Assistance
(383) SINAI HOSPITAL OF BALTIMORE INC 2401 WEST BELVEDERE AVENUE BALTIMORE,MD 21215	52-0486540	501(C)(3)	26,400				Research
(384) MARCH OF DIMES INC 1550 CRYSTAL DRIVE SUITE 1300 ARLINGTON,VA 22202	13-1846366	501(C)(3)	25,935				Technical Assistance
(385) ALBANY MEDICAL CENTER 47 NEW SCOTLAND AVE MC 88 ALBANY,NY 122083479	14-1338310	501(C)(3)	25,850				Research
(386) COMMUNITY MEDICAL WELLNESS CENTER USA 1360 E ANAHEIM ST SUITE 101 LONG BEACH,CA 90813	45-2424322	501(C)(3)	25,000				Technical Assistance
(387) FAMILY CONNECTIONS CENTERS 2565 SAN BRUNO AVENUE SAN FRANCISCO,CA 94134	94-3213689	501(C)(3)	25,000				Technical Assistance
(388) FILIPINO MIGRANT CENTER PO BOX 9086 LONG BEACH,CA 90810	32-0308477	501(C)(3)	25,000				Technical Assistance
(389) KULTIVATE LABS 967 MISSION ST SAN FRANCISCO,CA 94103	82-1081068	501(C)(3)	25,000				Technical Assistance
(390) ONE IN LONG BEACH INC 2017 EAST 4TH STREET LONG BEACH,CA 90814	95-3523149	501(C)(3)	25,000				Technical Assistance
(391) THE HEART OF IDA 1150 E 4TH STREET LONG BEACH,CA 90802	27-1105150	501(C)(3)	25,000				Technical Assistance
(392) UNITED CAMBODIAN COMMUNITY INC 2201 E ANAHEIM ST SUITE 200 LONG BEACH,CA 90804	95-3442295	501(C)(3)	25,000				Technical Assistance
(393) UNITY CARE GROUP 1400 PARKMOOR AVE SUITE 115 SAN JOSE,CA 95126	77-0323115	501(C)(3)	25,000				Technical Assistance
(394) CASE WESTERN RESERVE UNIVERSITY 10900 EUCLID AVENUE CLEVELAND,OH 441067037	34-1018992	501(C)(3)	23,650				Research
(395) INTERNATIONAL CENTER FOR RESEARCH 1120 20TH STREET NW STE500 NORTH WASHINGTON,DC 20036	52-1081455	501(C)(3)	23,000				Capacity Building
(396) ANDERSONRX INC 2940 EAST ST ANDERSON,CA 96007	84-2670534		22,500				Technical Assistance
(397) METHODIST CHILDREN'S HOSPITAL LB 1132- PO BOX 35143 SEATTLE,WA 981245143	75-2428911	501(C)(3)	22,500				Research
(398) ST JOSEPH'S UNIVERSITY MEDICAL CENTER 703 MAIN STREET PATERSON,NJ 07503	22-1487602	501(C)(3)	22,000				Research
(399) PENN STATE UNIVERSITY 500 UNIVERSITY DRIVE HERSHEY,PA 170330850	24-6000376	STATE OF PA	21,300				Research
(400) MAYO CLINIC PO BOX 4506 ROCHESTER,MN 559034506	41-6011702	501(C)(3)	20,100				Research
(401) ADVISOR BUSINESS SOLUTIONS 2780 KILROY AIRPORT WAY 200 LONG BEACH,CA 90806	86-1754549		20,000				Technical Assistance
(402) FRESNO COUNTY ECONOMIC OPPORTUNITIES 1920 MARIPOSA MALL STE 300 FRESNO,CA 93721	94-1606519	501(C)(3)	20,000				technical Assistance
(403) MULTICARE HEALTH SYSTEM PO BOX 5299 MS 1313-2-RS TACOMA,WA 984150299	91-1352172	501(C)(3)	19,950				Research
(404) TALANCE INC PO BOX 2404 ROCKLIN,CA 95677	04-3562355	501(C)(3)	19,950				Technical Assistance
(405) BAYLOR COLLEGE OF MEDICINE PO BOX 301207 DALLAS,TX 753011207	74-1613878	501(C)(3)	19,352				Research
(406) THE UNIVERSITY OF CHICAGO 6054 SOUTH DREXEL AVE STE 300 CHICAGO,IL 60637	36-2177139	STATE OF IL	19,300				Research
(407) ALTA CALIFORNIA COMMUNITY MEDIA 2675 BECHELLI LANE 1 REDDING,CA 96002	68-0316033	501(C)(3)	18,000				Technical Assistance
(408) DESERT PHARMACY 1560 S IMPERIAL AVE EL CENTRO,CA 92243	82-2250039		18,000				Technical Assistance
(409) DND PHARMACY INC 630 MAIN STREET BRAWLEY,CA 92227	47-4442596		18,000				Technical Assistance
(410) LV FAMILY PHARMACY INC 1101 EMIL ANAHEM ST LONG BEACH,CA 92231	20-5337932		18,000				Technical Assistance
(411) SACRAMENTO HISPANIC CHAMBER OF COMMERCE 400 CAPITOL MALL 9TH FLOOR SACRAMENTO,CA 95814	68-0475583	501(C)(3)	18,000				Technical Assistance
(412) MH MISSION HOSPITAL LLLP 1 HOSPITAL DRIVE SUITE 2600 ASHEVILLE,NC 28801	83-2048760	501(C)(3)	17,750				Research
(413) RHODE ISLAND HOSPITAL 167 POINT STREET BOX 42 PROVIDENCE,RI 02903	05-0258954	501(C)(3)	17,613				Research
(414) SIERRA STREAMS INSTITUTE 117 NEW MOHAWK RD STE H NEVADA CITY,CA 95959	68-0429132	501(C)(3)	16,196				Research
(415) CLEAN WATER FUND PO BOX 188 MT CLEMENS,MI 480460188	52-1043444	501(C)(3)	15,967				Research
(416) DAY ONE INC 175 N EUCLID AVE PASADENA,CA 91101	95-4172246	501(C)(3)	15,000				Technical Assistance
(417) NATIONAL ASSOCIATION FOR THE ADVANCEMENT PO BOX 1092 SANTA MARIA,CA 93456	77-0423554	501(C)(3)	15,000				Technical Assistance
(418) YOUNG & HEALTHY 136 W PEORIA ST PASADENA,CA 91702	95-4527969	501(C)(3)	15,000				Technical Assistance
(419) ASCENSION ST JOHN HOSPITAL 28000 DEQUINDRE RD WARREN,MI 480922468	38-1359063	501(C)(3)	14,900				Research
(420) PROMEDICA RUSSELL J EBEID CHILDREN'S 2142 N COVE BLVD TOLEDO,OH 43606	34-4428256	501(C)(3)	14,700				Research
(421) ACORN COMMUNITY ENTERPRISES PO BOX 188 MONTGOMERY CREEK,CA 96065	68-0434948	501(C)(3)	14,598				Technical Assistance
(422) WASHINGTON UNIVERSITY 660 S EUCLID AVE MSC 8208-0016-11 ST LOUIS,MO 631101010	43-0653611	STATE OF WA	14,000				Research
(423) ARIZONA CENTER FOR DISABILITY LAW 5025 EAST WASHINGTON ST 202 PHOENIX,AZ 85034	23-7408586	501(C)(3)	13,763				Technical Assistance
(424) OCCIDENTAL COLLEGE 1600 CAMPUS ROAD M-1 LOS ANGELES,CA 900413314	95-1667177	501(C)(3)	13,750				Research
(425) IMPERIAL AMBULANCE INC 22 N COTTAGE PORTERVILLE,CA 93257	94-1534609	501(C)(3)	13,500				Technical Assistance
(426) SJSU RESEARCH FOUNDATION 210 N 4TH ST 3RD FLOOR SAN JOSE,CA 95112	94-6017638	501(C)(3)	12,566				Research
(427) EDEN I&R INC 570 B STREET HAYWARD,CA 94541	94-2339050	501(C)(3)	12,123				Technical Assistance
(428) DARTMOUTH-HITCHCOCK CLINICMEDICAL CTR ONE MEDICAL CENTER DRIVE LEBANON,NH 03756	22-2519596	501(C)(3)	12,100				Research
(429) MAINEHEALTH ONE RIVERFRONT PLAZA WESTBROOK,ME 04092	01-0238552	501(C)(3)	12,029				Research
(430) LA CASA DE LA RAZA 601 E MONTECITO STREET SANTA BARBARA,CA 93103	23-7110339	501(C)(3)	12,000				Technical Assistance
(431) LUKE'S HOUSE A CLINIC FOR HEALING 2023 SIMON BOLIVAR AVE NEW ORLEANS,LA 70113	26-0332262	501(C)(3)	12,000				Technical Assistance
(432) STANISLAUS MULTI CULTURAL HEALTH 601 MARTIN LUTHER KING DRIVE MODESTO,CA 95351	31-1751288	501(C)(3)	11,770				Technical Assistance
(433) STATE OF HAWAII - DEPARTMENT OF HEALTH 1010 RICHARDS STREET ROOM 118 HONOLULU,HI 96813	99-6000449	STATE OF HI	11,049				Technical Assistance
(434) UNIVERSITY OF VERMONT AND STATE AGRICULTURAL COLLEGE 85 SOUTH PROSPECT STREET BURLINGTON,VT 05405	03-0179440	STATE OF VM	10,950				Research
(435) BAYLOR RESEARCH INSTITUTE 3434 LIVE OAK DALLAS,TX 75204	75-1921898	501(C)(3)	10,700				Research
(436) WEILL MEDICAL COLLEGE OF CORNELL PO BOX 22371 NEW YORK,NY 100872371	13-1623978	501(C)(3)	10,500				Research
(437) ST LOUIS UNIVERSITY 3700 WEST PINE MALL 3RD FL ST LOUIS,MO 63108	43-0654872	501(C)(3)	10,400				Research
(438) SANTA BARBARA COTTAGE HOSPITAL PO BOX 689 SANTA BARBARA,CA 93102	95-1644629	501(C)(3)	10,300				Research
(439) SAINT FRANCIS HOSPITAL 6600 S YALE AVENUE SUITE 400 TULSA,OK 74136	73-0700090	501(C)(3)	10,100				Research
(440) APANO COMMUNITIES UNITED FUND 8188 S E DIVISION STREET PORTLAND,OR 972061068	80-0252850	501(C)(3)	10,000				Technical Assistance
(441) HOPE COMMUNITY INC 611 E FRANKLIN AVENUE MINNEAPOLIS,MN 55417	41-1292817	501(C)(3)	10,000				Technical Assistance
(442) NEW DIRECTIONS HOUSING CORPORATION 1617 MAPLE STREET LOUISVILLE,KY 40210	61-0715630	501(C)(3)	10,000				Technical Assistance
(443) PROJECT NEW VILLAGE 5106 FEDERAL BLVD SUITE 103 SAN DIEGO,CA 92105	27-1306157	501(C)(3)	10,000				Technical Assistance
(444) STEPS COALITION 11975 SEAWAY ROAD SUITE A240 GULFPORT,MS 39503	11-3790429	501(C)(3)	10,000				Technical Assistance
(445) HTI HOSPITAL HOLDING INC 4700 WATERS AVENUE SAVANNAH,GA 31404	82-1969974	501(C)(3)	9,800				Research
(446) AMADOR COUNTY ARTS COUNCIL 229 NEW YORK RANCH ROAD JACKSON,CA 95642	94-2811333	501(C)(3)	9,000				Technical Assistance
(447) SHASTA LAKE CHIROPRACTIC PO BOX 776 SHASTA LAKE,CA 96019	20-0571365	501(C)(3)	9,000				Technical Assistance
(448) TOYON-WINTU CENTER INC PO BOX 995 SHASTA LAKE,CA 96019	94-2227933	501(C)(3)	9,000				Technical Assistance
(449) YOUTH VIOLENCE PREVENTION COUNCIL 1700 PINE STREET SUITE 250 REDDING,CA 96003	68-0381728	501(C)(3)	9,000				Technical Assistance
(450) UNIVERSITY OF NORTH DAKOTA 264 CENTENNIAL DRTWAMLEY HALL GRAND FORKS,ND 582027306	45-6002491	STATE OF ND	8,955				Technical Assistance
(451) MICHIGAN STATE UNIVERSITY 1355 BOGUE STREET B240 EAST LANSING,MI 488241313	38-6005984	STATE OF MI	8,900				Research
(452) THE PRESBYTERIAN HOSPITAL 2927 LYNDHURST AVENUE WINSTON SALEM,NC 27103	56-0554230	501(C)(3)	8,800				Research
(453) ZERO BREAST CANCER 30 N SAN PEDRO RD STE 140 SAN RAFAEL,CA 94903	68-0386016	501(C)(3)	8,750				Research
(454) BERKELEY AIR MONITORING GROUP 1935 ADDISON ST SUITE A BERKELEY,CA 94704	26-3881064	501(C)(3)	8,550				Research
(455) THE BOARD OF REGENTS OF THE UNIVERSITY OF NEBRASKA 985100 NEBRASKA MEDICAL CENTER OMAHA,NE 681985100	47-0049123	STATE OF NE	8,500				Research
(456) INDEPENDENT LIVING CENTER OF SOUTHERN CA 14141 HAYNES STREET VAN NUYS,CA 91401	95-3026060	501(C)(3)	8,205				Technical Assistance
(457) WINTHROP UNIVERSITY HOSPITAL 259 FIRST STREET MINEOLA,NY 11501	11-1633486	501(C)(3)	7,850				Research
(458) ABILITY 360 5025 E WASHINGTON ST STE 200 PHOENIX,AZ 850341101	86-0486447	501(C)(3)	7,308				Technical Assistance
(459) SUTTER VALLEY HOSPITALS 2200 RIVER PLAZA DRIVE SACRAMENTO,CA 95833	94-1156621	501(C)(3)	7,200				Research
(460) THE UNIVERSITY OF ARIZONA PO BOX 41867 TUCSON,AZ 85717	74-2652689	STATE OF AZ	7,200				Research
(461) BREAST CANCER ACTION 548 MARKET ST PMB 17179 SAN FRANCISCO,CA 941045401	94-3138992	501(C)(3)	7,000				Research
(462) HUMAN IMPACT PARTNERS 304 12TH STREET SUITE 2B OAKLAND,CA 94607	27-0193587	501(C)(3)	6,875				Research
(463) CEDARS SINAI MEDICAL CENTER 8700 BEVERLY BLVD LOS ANGELES,CA 90048	95-1644600	501(C)(3)	6,800				Research
(464) NOBLE IMAGE INC 1507 DANBROOK DRIVE SACRAMENTO,CA 95835	94-3345553	501(C)(3)	6,260				Technical Assistance
(465) EASTERN MAINE MEDICAL CENTER LFCI 33 WHITING HILL RD BREWER,ME 04412	01-0211501	501(C)(3)	6,250				Research
(466) BAYSTATE MEDICAL CENTER INC 759 CHESTNUT STREET SPRINGFIELD,MA 011990001	04-2790311	501(C)(3)	6,200				Research
(467) CONTROLLER OF MARYLAND PO BOX 41428 BALTIMORE,MD 212036428	52-6002033	STATE OF MD	5,700				Research
(468) CURATORS OF THE UNIVERSITY OF MISSOURI PO BOX 807012 KANSAS CITY,MO 641807012	43-6003859	STATE OF MO	5,700				Research
(469) TEXAS TECH UNIVERSITY HEALTH SCIENCES 1400 S COULTER ST AMARILLO,TX 79106	75-2668014	STATE OF TX	5,400				Research
(470) HENRY M JACKSON FOUNDATION 6720 A ROCKLEDGE DRIVE BETHESDA,MD 20817	52-1317896	501(C)(3)	5,200				Research
(471) CAMC HEALTH EDUCATION AND RESEARCH 3200 MACCORKLE AVENUE SE CHARLESTON,WV 25304	55-0753754	501(C)(3)	5,100				Research

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶ 445

3 Enter total number of other organizations listed in the line 1 table . . . . . ▶ 26

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of noncash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of noncash assistance
(1) Technical Assistance	4	462,982			
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
Schedule I, Part I, Line 2 Procedures for monitoring use of grant funds.	PRIOR TO MAKING AN AWARD, PHI EVALUATES THE CAPABILITY OF THE GRANTEE TO CARRY OUT GRANT AWARD TERMS AND CONDITIONS, INCLUDING EXERCISING RESPONSIBLE FINANCIAL MANAGEMENT. PHI NOTIFIES THE GRANTEE ABOUT COMPLIANCE REQUIREMENTS AND INCORPORATES COMPLIANCE, AUDIT AND ENFORCEMENT PROVISIONS INTO AWARD DOCUMENTS, INCLUDING OMB UNIFORM GUIDANCE REQUIREMENTS WHERE APPLICABLE. PHI EMPLOYEES MAINTAIN REGULAR CONTACT WITH THE GRANTEE, REVIEW FINANCIAL AND PERFORMANCE REPORTS SUBMITTED BY THE GRANTEE, AND MAKE APPROPRIATE INQUIRIES.

Additional Data

Return to Form

Software ID: 21014044
Software Version: 2021v4.2

Schedule J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**

▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel	☐ Housing allowance or residence for personal use		
	☐ Travel for companions	☐ Payments for business use of personal residence		
	☐ Tax idemnification and gross-up payments	☐ Health or social club dues or initiation fees		
	☐ Discretionary spending account	☐ Personal services (e.g., maid, chauffeur, chef)		
b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	**2**		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☑ Compensation committee	☐ Written employment contract		
	☐ Independent compensation consultant	☑ Compensation survey or study		
	☑ Form 990 of other organizations	☑ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	**4a**		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	**4c**		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	**5a**		No
b	Any related organization?	**5b**		No
	If "Yes," on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	**6a**		No
b	Any related organization?	**6b**		No
	If "Yes," on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**	Yes	
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	**9**		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		**(B)** Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			**(C)** Retirement and other deferred compensation	**(D)** Nontaxable benefits	**(E)** Total of columns (B)(i)-(D)	**(F)** Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	**(ii)** Bonus & incentive compensation	**(iii)** Other reportable compensation				
1Dr Mary A Pittman President & CEO	(i)	491,068	0	34,881	29,000	31,730	586,679	0
	(ii)	0	0	0	0	0	0	0
2Susan Watson Program Director II	(i)	167,154	40,237	759	16,773	13,355	238,278	0
	(ii)	0	0	0	0	0	0	0
3Israel Ghebretinsae Chief Financial Officer	(i)	264,850	32,106	585	23,736	29,460	350,737	0
	(ii)	0	0	0	0	0	0	0
4B Melange Matthews Exec VP & Chief Operating Officer	(i)	342,044	42,344	9,002	29,000	25,122	447,512	0
	(ii)	0	0	0	0	0	0	0
5Leah Williams Chief Legal Officer	(i)	260,010	42,062	1,456	28,058	40,446	372,032	0
	(ii)	0	0	0	0	0	0	0
6Valerie MCCANN Woodson Senior VP Human Resources	(i)	243,640	38,555	3,750	25,252	24,044	335,241	0
	(ii)	0	0	0	0	0	0	0
7Matthew Marsom Sr VP Public Policy & Programs	(i)	249,625	39,087	810	25,252	10,952	325,726	0
	(ii)	0	0	0	0	0	0	0
8David Hausner Program Director IV	(i)	190,973	23,271	1,815	20,417	37,084	273,560	0
	(ii)	0	0	0	0	0	0	0
9Baker Maggwa Technical Advisor IV	(i)	255,686	2,500	7,497	27,164	37,444	330,291	0
	(ii)	0	0	0	0	0	0	0
10Amy Bloom Uniquely Skilled Sr Tech Expert	(i)	267,108	0	7,379	26,768	13,923	315,178	0
	(ii)	0	0	0	0	0	0	0
11Raz Stevenson Senior Tech Advisor - Overseas	(i)	265,396	0	1,084	16,073	34,189	316,742	0
	(ii)	0	0	0	0	0	0	0
12Lalit Saluja Sr Enterprise Applications Director	(i)	189,310	31,028	20,198	22,237	35,817	298,590	0
	(ii)	0	0	0	0	0	0	0
13Carmen Nevarez Program Director IV	(i)	217,415	19,520	9,802	21,254	10,548	278,539	0
	(ii)	0	0	0	0	0	0	0

Schedule J (Form 990) 2021

Part III Supplementa

Provide the information, expla

Return Reference
Schedule J, Part I, Line 7 Non payments

l Information

nation, or descriptions required

n-fixed	The Organization made Valerie McCann Woodso

for Part I, lines 1a, 1b, 3, 4a,

non-fixed payments to the fo
n Baker Maggwa Matthew Ma

4b, 4c, 5a, 5b, 6a, 6b, 7, and 8

Explanation
llowing people during 2021: Ma rsom Amy Bloom Raz Stevenso

, and for Part II. Also complete

ry Pittman Melange Matthews L
n Lalit Saluja Carmen Nevarez

this part for any additional

Leah Williams Israel Ghebre
Susan Watson

Schedule J (Form

information.

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990) 2021

Additional Data

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Software ID: 21014044
Software Version: 2021v4.2

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ **Attach to Form 990 or 990-EZ.**
▶ **Go to www.irs.gov/Form990 for the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Return Reference	Explanation
Form 990, Part III, Line 2 New program services	SEE DESCRIPTION FOR FORM 990, PART III, LINE 4A - TRACING HEALTH AND PART III LINE 4B - TOGETHER TOWARD HEALTH
Form 990, Part III, Line 4d Description of other program services	(Expenses $ 110,394,715 including grants of $ 47,030,168)(Revenue $ 9,609,759) FOR 50 YEARS, PHI HAS IMPLEMENTED RESEARCH AND PROGRAMS TO IMPROVE THE HEALTH AND WELL-BEING OF PEOPLE ACROSS CALIFORNIA, THE U.S., AND THE WORLD. PHI IS A HUB FOR PUBLIC HEALTH INNOVATION, PROVIDING SUPPORTIVE INFRASTRUCTURE, RESOURCES, AND INTELLECTUAL COMMUNITY WITH SOME OF THE BEST MINDS IN PUBLIC HEALTH. WITH OVER 100 RESEARCHERS AND PROJECT DIRECTORS - AND OVER 1000 STAFF WORLDWIDE - PHI LEADS NEW RESEARCH, TESTS NOVEL INTERVENTIONS, AND IMPLEMENTS AND BUILDS CAPACITY FOR ON-THE-GROUND PROGRAMS TO ADDRESS NEW AND EMERGING PUBLIC HEALTH PROBLEMS. FOR EXAMPLE, PHI PROGRAMS COMPRISE ONE OF THE LARGEST OBESITY NETWORKS IN THE COUNTRY, ADDRESSING AN EPIDEMIC THAT HAS REACHED COMMUNITIES IN THE U.S. AND AROUND THE WORLD, RAISING THE RISK FOR CHRONIC DISEASES LIKE CANCER, HEART DISEASE, AND DIABETES. GLOBALLY, PHI IS DISMANTLING THE BARRIERS TO HEALTH AND OPPORTUNITY EXPERIENCED BY WOMEN AND GIRLS IN THE U.S. AND CREATING GENDER EQUITY PARTNERSHIPS. PHI IS DEVELOPING WORKFORCE PIPELINE PROGRAMS TO TRAIN AND GRADUATE HEALTH CARE PROFESSIONALS REPRESENTING THE DIVERSITY OF OUR POPULATION AND WHO WILL MEET THE GROWING DEMAND FOR CARE. PHI IS ALSO AT THE FOREFRONT OF THE OPIOID EPIDEMIC, SUPPORTING LOCAL MULTI-SECTOR COALITIONS ADDRESSING PREVENTION AND NEW SUBSTANCE USE DISORDER AND BEHAVIORAL HEALTH CARE MODELS. IMPLEMENTING PROGRAMS, SYSTEMS AND RESEARCH THAT CONNECT PUBLIC HEALTH AND HEALTH CARE DELIVERY THRU NEW DESIGN METHODS AND DATA TOOLS, WE ARE BRIDGING HISTORIC GAPS IN POPULATION HEALTH. PHI SPEARHEADS TRAININGS AND SOLUTIONS TO ADDRESS CLIMATE CHANGE, WHICH, ALTHOUGH TYPICALLY FRAMED AS AN ENVIRONMENTAL ISSUE, REPRESENTS A HUGE THREAT TO HUMAN HEALTH. TOGETHER, PHI PROGRAMS ARE HELPING TO CREATE HEALTHY COMMUNITIES WHERE INDIVIDUALS CAN ACHIEVE THEIR HIGHEST POTENTIAL. THE BREADTH OF PHI EXPERTISE AND EXPERIENCE POSITIONS US AS A PREMIER PARTNER AND LEADER IN PUBLIC HEALTH.
Form 990, Part VI, Line 1a Delegate broad authority to a committee	The Executive Committee shall be comprised of the Chair, Vice Chair, Secretary, and Treasurer of the Board of Directors, as well as any other members-at-large as elected by the Board. All members of the Executive Committee are required to be members of the Board of Directors. The Executive Committee shall have the authority of the Board except with respect to: (a) The filling of vacancies on the Board or any committee; (b) The amendment or repeal of Bylaws or the adoption of new Bylaws; (c) The amendment or repeal of any resolution of the Board which by its express terms is not so amendable or repealable; (d) The appointment of other committees of the Board or the members thereof; and (e) The approval of any self-dealing transaction, except as permitted by state law.
Form 990, Part VI, Line 11b Review of form 990 by governing body	THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED BY MANAGEMENT BEFORE SIGNING. A COPY OF THE FORM 990 WAS ELECTRONICALLY SUBMITTED TO ALL BOARD MEMBERS PRIOR TO FILING WITH THE IRS.
Form 990, Part VI, Line 12c Conflict of interest policy	PHI'S WRITTEN CONFLICT OF INTEREST POLICIES APPLY TO DIRECTORS, OFFICERS, EMPLOYEES, CONSULTANTS AND AGENTS. CERTAIN POLICIES MAY APPLY TO OTHER PERSONS, E.G., PHI'S RESEARCH CONFLICT OF INTEREST POLICY. POTENTIAL, ALLEGED, OR ACTUAL CONFLICTS MAY BE REVIEWED BY A SUPERVISOR, EXECUTIVE MANAGEMENT, THE CEO OR THE COMPLIANCE OFFICE, WITH THE CEO HAVING FINAL AUTHORITY. PHI'S POLICIES PROVIDE FOR APPROPRIATE EXCLUSIONS OR RESTRICTIONS DEPENDING ON THE CIRCUMSTANCES. MONITORING AND ENFORCEMENT INCLUDES MANDATORY ANNUAL CERTIFICATION OF COMPLIANCE, MANDATORY DISCLOSURE, PRIOR APPROVAL PROCEDURES, TRAINING, INSPECTION OF RECORDS AND OTHER INVESTIGATIVE MECHANISMS.
Form 990, Part VI, Line 15a Process to establish compensation of top management official	ALL PHI EMPLOYEES INCLUDING THE CHIEF EXECUTIVE OFFICER AND KEY EMPLOYEES ARE COMPENSATED IN ACCORDANCE WITH A TITLE AND PAY PLAN BASED ON COMPARABILITY DATA REPORTED IN SEVERAL INDEPENDENT SALARY SURVEYS AND ADMINISTERED BY PHI'S HUMAN RESOURCES DEPARTMENT. DECISIONS ABOUT COMPENSATING THE CHIEF EXECUTIVE OFFICER MAY INCLUDE SEPARATE COMPARABILITY DATA AND ARE COVERED BY A SPECIAL APPROVAL PROCESS ADOPTED BY THE BOARD OF DIRECTORS IN ACCORDANCE WITH IRS EXCESS BENEFIT TRANSACTION REGULATIONS AND COMPARABLE CALIFORNIA REQUIREMENTS. COMPENSATION WAS ESTABLISHED ACCORDING TO THESE PROCEDURES. PHI PURCHASES SEVERAL PUBLISHED SALARY SURVEYS OF COMPARABLE AND PEER ORGANIZATIONS. THERE IS A PROCESS OF DOCUMENTING AND SUBSTANTIATING SALARY DECISIONS MADE FOR KEY EMPLOYEES, BASED UPON GUIDELINES ESTABLISHED UNDER PHI'S COMPENSATION POLICIES AND PROCEDURES. THE LAST CHIEF EXECUTIVE OFFICER COMPENSATION REVIEW TOOK PLACE IN SEPTEMBER 2021.
Form 990, Part VI, Line 15b Process to establish compensation of other employees	ALL PHI EMPLOYEES INCLUDING THE CHIEF EXECUTIVE OFFICER AND KEY EMPLOYEES ARE COMPENSATED IN ACCORDANCE WITH A TITLE AND PAY PLAN BASED ON COMPARABILITY DATA REPORTED IN SEVERAL INDEPENDENT SALARY SURVEYS AND ADMINISTERED BY PHI'S HUMAN RESOURCES DEPARTMENT. DECISIONS ABOUT COMPENSATING OFFICERS AND KEY EMPLOYEES MAY INCLUDE SEPARATE COMPARABILITY DATA AND ARE COVERED BY A SPECIAL APPROVAL PROCESS ADOPTED BY THE BOARD OF DIRECTORS IN ACCORDANCE WITH IRS EXCESS BENEFIT TRANSACTION REGULATIONS AND COMPARABLE CALIFORNIA REQUIREMENTS. COMPENSATION WAS ESTABLISHED ACCORDING TO THESE PROCEDURES. PHI PURCHASES SEVERAL PUBLISHED SALARY SURVEYS OF COMPARABLE AND PEER ORGANIZATIONS. THERE IS A PROCESS OF DOCUMENTING AND SUBSTANTIATING SALARY DECISIONS MADE FOR OFFICERS AND KEY EMPLOYEES, BASED UPON GUIDELINES ESTABLISHED UNDER PHI'S COMPENSATION POLICIES AND PROCEDURES. THE LAST OFFICER/KEY EMPLOYEE COMPENSATION REVIEW TOOK PLACE IN MAY 2021.
Form 990, Part VI, Line 19 Required documents available to the public	THE ORGANIZATION'S GOVERNING DOCUMENTS ARE AVAILABLE TO THE PUBLIC THROUGH THE CALIFORNIA SECRETARY OF STATE AND THE CALIFORNIA ATTORNEY GENERAL'S REGISTRY OF CHARITABLE TRUSTS. THEY ARE PROVIDED TO INTERESTED PARTIES (I.E. GOVERNMENT AND PRIVATE FUNDING AGENCIES) UPON REQUEST. THE ORGANIZATION'S CONFLICT OF INTEREST POLICIES ARE PROVIDED UPON REQUEST. FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST.
Form 990, Part IX, Line 11g Other Fees	OTHER FEES FOR SERVICES - Total Expense: 26086759, Program Service Expense: 25069609, Management and General Expenses: 1017150, Fundraising Expenses: ; TEMPORARY HELP - Total Expense: 169154, Program Service Expense: 40445, Management and General Expenses: 128709, Fundraising Expenses: ;
Form 990, Part VII, Section A COMPENSATION	Susan Watson IS BOTH AN EMPLOYEE OF PHI AND A VOTING MEMBER ON THE BOARD. SHE RECEIVES COMPENSATION FOR HER CAPACITY AS A PROGRAM DIRECTOR FOR PHI AND IS NOT BEING COMPENSATED FOR HER SERVICES AS A BOARD MEMBER.

Additional Data

Return to Form

Software ID: 21014044
Software Version: 2021v4.2

SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.**
▶ **Attach to Form 990.**
▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
Public Health Institute

Employer identification number
94-1646278

Part I **Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) PHI INDIA PRIVATED LIMITED B-4 GREATER KAILASH ENCLAVE NEW DELHI, PART-II 11048 IN 82-5394021	HEALTH SERVICES	IN	0	82,121	PUBLIC HEALTH INSTITUTE

Part II **Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity? Yes	(g) No

Part III **Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV **Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

		Yes	No
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity	1a		
b Gift, grant, or capital contribution to related organization(s)	1b		
c Gift, grant, or capital contribution from related organization(s)	1c		
d Loans or loan guarantees to or for related organization(s)	1d		
e Loans or loan guarantees by related organization(s)	1e		
f Dividends from related organization(s)	1f		
g Sale of assets to related organization(s)	1g		
h Purchase of assets from related organization(s)	1h		
i Exchange of assets with related organization(s)	1i		
j Lease of facilities, equipment, or other assets to related organization(s)	1j		
k Lease of facilities, equipment, or other assets from related organization(s)	1k		
l Performance of services or membership or fundraising solicitations for related organization(s)	1l		
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		
o Sharing of paid employees with related organization(s)	1o		
p Reimbursement paid to related organization(s) for expenses	1p		
q Reimbursement paid by related organization(s) for expenses	1q		
r Other transfer of cash or property to related organization(s)	1r		
s Other transfer of cash or property from related organization(s)	1s		

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation

Schedule R (Form 990) 2021

Additional Data

Return to Form

Software ID: 21014044
Software Version: 2021v4.2