Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

A For the 2021 calendar year, or tax year beginning 01-01-2021 , and ending 12-31-2021

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
NATIONAL COMMUNITY REINVESTMENT COALITION INC

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) 740 15TH STREET NW 400 | Room/suite

City or town, state or province, country, and ZIP or foreign postal code
WASHINGTON, DC 20005

D Employer identification number
52-1766126

E Telephone number
(202) 628-8866

G Gross receipts $ 30,238,218

F Name and address of principal officer:
JESSE VAN TOL
740 15TH STREET NW 400
WASHINGTON, DC 20005

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions.

H(c) Group exemption number ▶

I Tax-exempt status: ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.NCRC.ORG

K Form of organization: ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1990

M State of legal domicile: DC

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
INCREASE FAIR AND EQUAL ACCESS TO CREDIT, CAPITAL AND FINANCIAL SERVICES AND PRODUCTS. NCRC SEEKS TO SUPPORT AND PROVIDE LONG-TERM SOLUTIONS WHICH INCLUDE PROVIDING TOOLS TO BUILDING COMMUNITY AND INDIVIDUAL NET WORTH.

2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	27
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	26
5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	84
6	Total number of volunteers (estimate if necessary)	6	26
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	-235,724
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0

		Prior Year	Current Year
Revenue			
8	Contributions and grants (Part VIII, line 1h)	11,695,873	15,969,739
9	Program service revenue (Part VIII, line 2g)	243,797	4,123,990
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	116,909	115,025
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-1,127,405	-1,348,884
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	10,929,174	18,859,870
Expenses			
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	1,198,539	3,472,131
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	7,714,872	8,087,332
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) ▶327,550		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	3,912,253	3,929,950
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	12,825,664	15,489,413
19	Revenue less expenses. Subtract line 18 from line 12	-1,896,490	3,370,457

Net Assets or Fund Balances		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	111,740,328	112,114,703
21	Total liabilities (Part X, line 26)	121,340,761	113,628,096
22	Net assets or fund balances. Subtract line 21 from line 20	-9,600,433	-1,513,393

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer — Date 2022-11-14

JESSE VAN TOL PRESIDENT AND CEO
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
		2022-11-11		P00843460

Firm's name ▶ CLIFTONLARSONALLEN — Firm's EIN ▶ 41-0746749

Firm's address ▶ 901 N GLEBE ROAD SUITE 200 ARLINGTON, VA 22203 — Phone no. (571) 227-9500

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III . . . . ☑

1 Briefly describe the organization's mission:

THE NATIONAL COMMUNITY REINVESTMENT COALITION (NCRC) AND ITS GRASSROOTS MEMBER ORGANIZATIONS CREATE OPPORTUNITIES FOR PEOPLE TO BUILD WEALTH. WE WORK WITH COMMUNITY LEADERS, POLICYMAKERS AND FINANCIAL INSTITUTIONS TO CHAMPION FAIRNESS IN BANKING, HOUSING AND BUSINESS. IN FURTHERANCE OF ITS MISSION, NCRC PROVIDES OFFICE AND MEETING SPACE TO LIKE-MINDED NON-PROFIT ORGANIZATIONS IN WASHINGTON, D.C.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . ☑ **Yes** ☐ **No**

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . ☐ **Yes** ☑ **No**

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 2,064,719 including grants of $ 947,130) (Revenue $ 77,511)

HOUSING COUNSELING NETWORK AND NATIONAL TRAINING ACADEMY. NATIONAL COMMUNITY REINVESTMENT COALITION IS A RECOGNIZED HUD CERTIFIED NATIONAL HOUSING COUNSELING INTERMEDIARY. THROUGH THE NCRC HOUSING COUNSELING NETWORK INITIATIVE, PROFESSIONAL HOUSING COUNSELORS AND MORTGAGE ADVISORS PROVIDE COMPREHENSIVE HOUSING COUNSELING TO CONSUMERS DIRECTLY FROM NCRC'S HIGHLY TRAINED STAFF BASED IN WASHINGTON, D.C., AND THROUGH A NETWORK OF HCN "PARTNER" MEMBER ORGANIZATIONS LOCATED THROUGHOUT THE NATION. THE NATIONAL TRAINING ACADEMY BUILDS CAPACITIES OF ORGANIZATIONS TO SERVE THEIR CONSTITUENTS WITH GREATER IMPACT.

4b (Code:) (Expenses $ 2,769,231 including grants of $ 2,525,000) (Revenue $)

FIELD EMPOWERMENT FUND - NCRC LAUNCHED THE FIELD EMPOWERMENT FUND (FEF), A SUBGRANT PROGRAM THAT PROVIDES FLEXIBLE FUNDS TO ITS NETWORK MEMBERS. THE FUND AIMS TO HELP START AND SCALE-UP INNOVATIVE INVESTMENTS THAT PROMOTE WEALTH IN TRADITIONALLY UNDERSERVED COMMUNITIES, ESPECIALLY THOSE THAT HAVE BEEN DISPROPORTIONATELY IMPACTED BY COVID-19. NCRC'S MEMBERS HAVE A HISTORY OF ADVANCING PROGRESSIVE APPROACHES AND PRACTICES TO MITIGATE LONG-STANDING DISPARITIES. IT IS NCRC'S MISSION TO FURTHER EMPOWER THEIR EFFORTS BY PROVIDING UNRESTRICTED CAPITAL.

4c (Code:) (Expenses $ 2,319,802 including grants of $) (Revenue $ 3,946,479)

MEMBERSHIP, RESEARCH & NCRC'S JUST ECONOMY CONFERENCE:MEMBERSHIP: NATIONAL COMMUNITY REINVESTMENT COALITION PROVIDES BROAD SET OF BENEFITS AND SPECIAL SERVICES FOR ITS MEMBER ORGANIZATIONS, INCLUDING CUSTOMIZED DATA ANALYSIS, TRAININGS, TECHNICAL ASSISTANCE, LEGISLATIVE AND REGULATORY UPDATES, AND MORE.RESEARCH: NCRC'S RESEARCH ANALYSIS PROVIDES POWERFUL TOOLS FOR ADVOCATES AND ORGANIZATIONS SEEKING TO UNDERSTAND AND ADDRESS PATTERNS OF LENDING AND INVESTMENT IN THEIR COMMUNITIES.NCRC'S JUST ECONOMY CONFERENCE: NATIONAL COMMUNITY REINVESTMENT COALITION'S ANNUAL CONFERENCE IS ONE OF THE NATION'S LARGEST GATHERINGS OF COMMUNITY NON- PROFITS, POLICYMAKERS, GOVERNMENT OFFICIALS, SMALL BUSINESSES, FINANCIAL INSTITUTIONS AND ACADEMIA. THE CONFERENCE INCLUDES A WIDE RANGE OF CUTTING-EDGE WORKSHOPS ON COMMUNITY ORGANIZING AND ADVOCACY, HOUSING, ACCESS TO CAPITAL AND CREDIT, WORKFORCE AND COMMUNITY DEVELOPMENT, FAIR LENDING AND BUSINESS DEVELOPMENT. IT ALSO FEATURES THE FOREMOST EXPERTS AND ADVOCATES SHARING NEW DEVELOPMENTS, BEST PRACTICES AND INNOVATIVE IDEAS FOR COMMUNITY REINVESTMENT AS WELL AS KEYNOTE ADDRESSES FROM PROMINENT OFFICIALS AND LEADERS IN THE FIELD.

(Code:) (Expenses $ 811,908 including grants of $) (Revenue $)

AUDIENCE & INFLUENCE - NCRC PUBLISHES ORIGINAL RESEARCH, ANALYSIS AND ARTICLES. NCRC ALSO WORKS WITH THE NATIONAL AND REGIONAL PRESS TO HIGHLIGHT NCRC RESEARCH FINDINGS AND PERSPECTIVES ON ECONOMIC JUSTICE, PUBLIC SECTOR POLICIES AND REGULATIONS AND PRIVATE SECTOR PRACTICES THAT SUPPORT OR HINDER AN INCLUSIVE ECONOMY. POLICY & ADVOCACY: THE NEEDS OF OUR MEMBERS DRIVE OUR POLICY AND ADVOCACY WORK. WE ARE THEIR VOICE ON CAPITOL HILL, WITH FEDERAL REGULATORS AND OTHER NATIONAL ORGANIZATIONS. IN 2021, OUR POLICY AGENDA URGED AMBITIOUS GOALS FOR THE BIDEN ADMINISTRATION, THE 117TH CONGRESS, AND THE NATION'S BUSINESS COMMUNITY, TOUCHING ON EVERY SPHERE OF AMERICAN SOCIETY, INCLUDING HOUSING AND ACCESS TO CREDIT.

(Code:) (Expenses $ 687,684 including grants of $) (Revenue $)

THE GENERATING REAL OPPORTUNITIES FOR WORK THROUGH HOUSING (GROWTH) INITIATIVE - NCRC CREATES PATHWAYS TO HOME OWNERSHIP FOR LOW AND MODERATE INCOME FAMILIES AND IMPROVES PROPERTY VALUES FOR LOW AND MODERATE INCOME COMMUNITIES. THE INITIATIVE CREATES AN INVENTORY OF AFFORDABLE, SECURE HOMEOWNERSHIP OPTIONS WHILE PROVIDING CONSTRUCTION JOBS AND WORKFORCE TRAINING AND DEVELOPMENT OPPORTUNITIES TO LOCAL RESIDENTS.

(Code:) (Expenses $ 1,997,844 including grants of $) (Revenue $ 25,000)

ADVANCING BUSINESS FORMATION, RESILIENCE AND GROWTH - NCRC CONTINUED TO EXPAND THE WAYS WE ADVANCE ENTREPRENEURSHIP, FROM CREATING IMPACT VENTURES TO PROVIDING ASSISTANCE, TRAINING AND FINANCIAL SUPPORT DIRECTLY TO SMALL BUSINESSES. WE ALSO PROVIDED GROUNDBREAKING RESEARCH ON THE PANDEMIC'S IMPACTS ON SMALL BUSINESSES AND IN SUPPORT OF INCREASED SMALL BUSINESS DATA COLLECTION.

(Code:) (Expenses $ 886,118 including grants of $) (Revenue $ 75,000)

RACIAL ECONOMIC EQUITY (REE) - THROUGH THIS WORK, NCRC EXPLORES THE CHALLENGES COMMUNITIES ARE FACING IN LEVERAGING, DEPLOYING AND ALIGNING LONG-TERM CAPITAL TO ADVANCE RACIAL EQUITY PRIORITIES AND DEVELOPS NEW TOOLS IN SUPPORT OF COMMUNITIES SEEKING AND ORGANIZING AROUND CAPITAL RESOURCES.

(Code:) (Expenses $ 530,323 including grants of $) (Revenue $)

FAIR HOUSING AND FAIR LENDING - NCRC'S FAIR HOUSING PROGRAM CONDUCTS TESTING AND INVESTIGATIONS, PURSUES INDEPENDENT ENFORCEMENT ACTIONS, PROVIDES TRAINING AND PRODUCES ANALYSIS TO ENSURE EQUITABLE ACCESS TO AFFORDABLE HOUSING CHOICES.NCRC'S FAIR LENDING AND CONSUMER PROTECTION TEAM CONDUCTS TESTING AND COMPLIANCE INVESTIGATIONS, PROVIDES TRAINING TO LENDERS AND PRODUCES ANALYSIS TO ENSURE EQUITABLE ACCESS TO CREDIT AND FINANCIAL PRODUCTS.OUR TEAM ALSO WORKS CLOSELY WITH NCRC MEMBERS AND OUR POLICY AND GOVERNMENT RELATIONS TEAMS TO ADVANCE POLICIES THAT MAKE FAIR HOUSING, FAIR LENDING AND EQUITABLE ACCESS TO FINANCIAL SERVICES A NATIONAL PRIORITY AND A LOCAL REALITY.

4d Other program services (Describe in Schedule O.)

(Expenses $ 4,913,877 including grants of $) (Revenue $ 100,000)

4e **Total program service expenses ▶** 12,067,629

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*? See instructions.	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D,* Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D,* Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? *If "Yes," complete Schedule D, Part V*	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D,* Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions.	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		No
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	Yes	

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L,* Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L,* Part I	25b		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L,* Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		No
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		No
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		No
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O.	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	34		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		1c		

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	84			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			2b	Yes	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O*			3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a		No
b	If "Yes," enter the name of the foreign country: ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			8		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	**Section 501(c)(7) organizations.** Enter:					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	**Section 501(c)(12) organizations.** Enter:					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b				
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**					
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O.			13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a		No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*			14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.			15		No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.			16		No
17	**Section 501(c)(21) organizations.** Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.			17		

Part VI **Governance, Management, and Disclosure.** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	**1a** 27			
b	Enter the number of voting members included in line 1a, above, who are independent	**1b** 26			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		**2**		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		**3**		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		**4**		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		**5**		No
6	Did the organization have members or stockholders?		**6**	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		**7a**	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		**7b**	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?		**8a**	Yes	
b	Each committee with authority to act on behalf of the governing body?		**8b**		No
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*		**9**		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	**10a**		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	**10b**		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	**11a**	Yes	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	**12a**	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	**12b**	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	**12c**	Yes	
13	Did the organization have a written whistleblower policy?	**13**	Yes	
14	Did the organization have a written document retention and destruction policy?	**14**	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	**15a**	Yes	
b	Other officers or key employees of the organization	**15b**		No
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	**16a**		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	**16b**		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ NY

18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☑ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
▶ADNAN BOKHARI 740 15TH STREET NW SUITE 400 WASHINGTON, DC 20005 (202) 628-8866

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . ☑

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position: Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) JESSE VAN TOL PRESIDENT & CEO	40.00			X				351,943	0	44,671
(2) JOHN TAYLOR PRESIDENT & FOUNDER UNTIL 8/21	40.00 5.00			X				315,856	0	18,926
(3) JAMES LUM CFO UNTIL 9/21	40.00			X				229,897	0	29,306
(4) ADNAN BOKHARI EVP & CFO STARTING 11/21	40.00			X				25,620	0	0
(5) ALICE BODLEY COO & LEGAL COUNSEL	40.00				X			222,038	0	37,718
(6) DEDRICK ASANTE-MUHAMMAD CHIEF MEMBERSHIP, POLICY & EQUITY	40.00				X			197,899	0	13,837
(7) SABRINA TERRY CHIEF PROGRAMS & STRATEGIC DEVEL	40.00				X			152,192	0	10,640
(8) MATTHEW LEE BOARD OF DIRECTOR	4.00	X						52,000	0	0
(9) BRADLEY BLOWER GENERAL COUNSEL	40.00					X		208,051	0	14,420
(10) MARISA CALDERON CHIEF COMMUNITY FINANCE & MOBILITY	40.00					X		181,579	0	40,211
(11) ANDREW NACHISON CHIEF COMMUNICATIONS & MKTG OFFICER	40.00					X		176,659	0	12,312
(12) ELENI D JANIS CHIEF CAPITAL MARKETS UNTIL 8/21	40.00					X		155,385	0	18,127
(13) KEVIN SALL DIRECTOR OF IT	40.00					X		138,492	0	9,834
(14) CATHERINE CROSBY CHAIR	5.00	X		X				0	0	0
(15) IRVIN HENDERSON VICE CHAIR	1.00	X		X				0	0	0
(16) BETHANY SANCHEZ VICE CHAIR	1.00	X		X				0	0	0
(17) PETER HAINLEY TREASURER	1.00	X		X				0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) ELISABETH RISCH SECRETARY	1.00	X		X				0	0	0
(19) ANDREANECIA MORRIS BOARD MEMBER	1.00	X						0	0	0
(20) ROBERT DICKERSON JR BOARD MEMBER	1.00	X						0	0	0
(21) CAROL JOHNSON BOARD MEMBER	1.00	X						0	0	0
(22) KEVIN STEIN BOARD MEMBER	1.00	X						0	0	0
(23) MOISES LOZA BOARD MEMBER	1.00	X						0	0	0
(24) AARON MIRIPOL BOARD MEMBER	1.00	X						0	0	0
(25) ARDEN SHANK BOARD MEMBER	1.00	X						0	0	0
(26) SHARON H LEE BOARD MEMBER	1.00	X						0	0	0
(27) DAVID ADAME BOARD MEMBER	1.00	X						0	0	0
(28) GILBERT BLAND BOARD MEMBER	1.00	X						0	0	0
(29) ERNEST HOGAN BOARD MEMBER	1.00	X						0	0	0
(30) JEAN ISHMON BOARD MEMBER	1.00	X						0	0	0
(31) CHARLES HARRIS BOARD MEMBER	1.00	X						0	0	0
(32) MARCELINE WHITE BOARD MEMBER	1.00	X						0	0	0
(33) CORNELL CREWS BOARD MEMBER	1.00	X						0	0	0
(34) PHYLLIS EDWARDS BOARD MEMBER	1.00	X						0	0	0
(35) WILL GONZALES BOARD MEMBER	1.00	X						0	0	0
(36) BEVERLY WATTS BOARD MEMBER	1.00	X						0	0	0
(37) BRENT KAKESAKO BOARD MEMBER	1.00	X						0	0	0
(38) ERNEST GENE ORTEGA BOARD MEMBER	1.00	X						0	0	0
(39) MATT HULL BOARD MEMBER	1.00	X						0	0	0

	(D)	(E)	(F)
1b Sub-Total . . . . ▶			
c Total from continuation sheets to Part VII, Section A . . . . ▶			
d Total (add lines 1b and 1c) . . . . ▶	2,407,611	0	250,002

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 20

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization?*If "Yes," complete Schedule J for such person*	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SEWARD & KISSEL LLP ONE BATTERY PARK PLAZA NEW YORK, NY 10004	LEGAL FEES	333,649
EQUIVICO LLC 43 WEST 23RD STREET2ND FLOOR NEW YORK, NY 10010	PROFESSIONAL FEES	324,649
NCRC HOUSING REHAB FUND 740 15TH STREETSUITE 400 WASHINGTON, DC 20006	PROFESSIONAL FEES	214,100
HOLLAND & KNIGHT LLP POBOX 864084 ORLANDO, FL 328864084	LEGAL FEES	125,000
CLIFTONLARSONALLEN LLP PO BOX 829664 PHILADELPHIA, PA 19182	AUDIT AND TAX FEES	116,827

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 5

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . ☐

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants, and Other Similar Amounts					
1a Federated campaigns . . .	1a				
b Membership dues . . .	1b 219,448				
c Fundraising events . . .	1c				
d Related organizations	1d 900,000				
e Government grants (contributions)	1e 2,491,332				
f All other contributions, gifts, grants, and similar amounts not included above	1f 12,358,959				
g Noncash contributions included in lines 1a - 1f:$	1g				
h **Total.** Add lines 1a-1f . . . . ▶		15,969,739			
Program Service Revenue	Business Code				
2a CONFERENCES	900099	3,935,348	3,935,348		
b SERVICE FEES	900099	188,642	188,642		
c					
d					
e					
f All other program service revenue.					
g **Total.** Add lines 2a–2f. . . . . ▶		4,123,990			
Other Revenue					
3 Investment income (including dividends, interest, and other similar amounts) . . . . . ▶		56,235			56,235
4 Income from investment of tax-exempt bond proceeds ▶					
5 Royalties . . . . ▶					

		(i) Real	(ii) Personal
6a Gross rents	6a	9,941,058	
b Less: rental expenses	6b	11,293,693	
c Rental income or (loss)	6c	-1,352,635	

	(A)	(B)	(C)	(D)
d Net rental income or (loss) . . . . ▶	-1,352,635		-235,724	-1,116,911

		(i) Securities	(ii) Other
7a Gross amount from sales of assets other than inventory	7a	143,445	
b Less: cost or other basis and sales expenses	7b	84,655	
c Gain or (loss)	7c	58,790	

			(A)	(B)	(C)	(D)
d Net gain or (loss) . . . . ▶			58,790			58,790
8a Gross income from fundraising events (not including $ ____ of contributions reported on line 1c). See Part IV, line 18	8a					
b Less: direct expenses	8b					
c Net income or (loss) from fundraising events . . ▶						
9a Gross income from gaming activities. See Part IV, line 19 . . .	9a					
b Less: direct expenses	9b					
c Net income or (loss) from gaming activities . . ▶						
10a Gross sales of inventory, less returns and allowances . .	10a					
b Less: cost of goods sold . .	10b					
c Net income or (loss) from sales of inventory . . ▶						
Miscellaneous Revenue	Business Code					
11a HONORARIUM	900099		3,751			3,751
b						
c						
d All other revenue						
e **Total.** Add lines 11a–11d . . . . ▶			3,751			
12 **Total revenue.** See instructions . . . . . . ▶			18,859,870	4,123,990	-235,724	-998,135

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX . . . . . ☑

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	3,472,131	3,472,131		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,755,542	458,641	1,230,765	66,136
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	5,103,241	3,360,779	1,596,394	146,068
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	307,672	186,881	112,861	7,930
9 Other employee benefits	514,118	343,910	151,371	18,837
10 Payroll taxes	406,759	220,927	173,680	12,152
11 Fees for services (non-employees):				
a Management				
b Legal	160,391		160,391	
c Accounting	103,631		103,631	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,854,285	1,662,414	190,671	1,200
12 Advertising and promotion	161,327	151,133	10,194	
13 Office expenses	92,288	27,554	63,941	793
14 Information technology	132,059	98,775	31,664	1,620
15 Royalties				
16 Occupancy	534,107	98,743	430,199	5,165
17 Travel	14,733	10,121	4,612	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	44,449	43,739	710	
20 Interest	40,595		40,595	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	91,577		91,577	
23 Insurance	35,764	2,770	32,994	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a DUES AND SUBSCRIPTIONS	321,737	214,857	105,381	1,499
b BAD DEBT EXPENSE	240,000		240,000	
c MISCELLANEOUS EXPENSE	88,752	39,076	49,463	213
d BUILDING OPERATING EXPE	12,919		12,919	
e All other expenses	1,336	1,675,178	-1,739,779	65,937
25 **Total functional expenses.** Add lines 1 through 24e	15,489,413	12,067,629	3,094,234	327,550
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				

Part X **Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part IX . . . . ☐

			(A) Beginning of year		(B) End of year
Assets	**1**	Cash–non-interest-bearing	2,043,413	**1**	4,687,561
	2	Savings and temporary cash investments		**2**	
	3	Pledges and grants receivable, net	1,554,815	**3**	3,203,230
	4	Accounts receivable, net	2,543,718	**4**	934,559
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		**5**	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . .		**6**	
	7	Notes and loans receivable, net		**7**	
	8	Inventories for sale or use		**8**	
	9	Prepaid expenses and deferred charges	158,270	**9**	82,588
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D — **10a** 106,264,730			
	b	Less: accumulated depreciation — **10b** 19,568,539	89,717,498	**10c**	86,696,191
	11	Investments—publicly traded securities .	2,526,879	**11**	2,821,679
	12	Investments—other securities. See Part IV, line 11		**12**	
	13	Investments—program-related. See Part IV, line 11 . .		**13**	
	14	Intangible assets		**14**	
	15	Other assets. See Part IV, line 11	13,195,735	**15**	13,688,895
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)	111,740,328	**16**	112,114,703
Liabilities	**17**	Accounts payable and accrued expenses	1,297,026	**17**	2,185,678
	18	Grants payable . . .		**18**	
	19	Deferred revenue	2,017,221	**19**	1,459,166
	20	Tax-exempt bond liabilities		**20**	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		**21**	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		**22**	
	23	Secured mortgages and notes payable to unrelated third parties . .	103,726,896	**23**	102,095,730
	24	Unsecured notes and loans payable to unrelated third parties . .	1,325,829	**24**	1,133,841
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D	12,973,789	**25**	6,753,681
	26	**Total liabilities.** Add lines 17 through 25 . .	121,340,761	**26**	113,628,096
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ ☑ and complete lines 27, 28, 32, and 33.**			
	27	Net assets without donor restrictions	-12,423,738	**27**	-8,600,197
	28	Net assets with donor restrictions	2,823,305	**28**	7,086,804
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.			
	29	Capital stock or trust principal, or current funds		**29**	
	30	Paid-in or capital surplus, or land, building or equipment fund . . .		**30**	
	31	Retained earnings, endowment, accumulated income, or other funds		**31**	
	32	Total net assets or fund balances	-9,600,433	**32**	-1,513,393
	33	Total liabilities and net assets/fund balances	111,740,328	**33**	112,114,703

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . ☑

1	Total revenue (must equal Part VIII, column (A), line 12)	1	18,859,870
2	Total expenses (must equal Part IX, column (A), line 25)	2	15,489,413
3	Revenue less expenses. Subtract line 2 from line 1	3	3,370,457
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	-9,600,433
5	Net unrealized gains (losses) on investments	5	179,976
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	4,536,607
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column	10	-1,513,393

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☑ Accrual ☐ Other ________ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization’s financial statements compiled or reviewed by an independent accountant?	2a		No
	If ‘Yes,’ check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization’s financial statements audited by an independent accountant?	2b	Yes	
	If ‘Yes,’ check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☑ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b	Yes	

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Name of the organization
NATIONAL COMMUNITY REINVESTMENT COALITION INC

Employer identification number
52-1766126

Part I **Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)

9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:

10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations . . . .

g Provide the following information about the supported organization(s).

(i) Name of supported organization	**(ii)** EIN	**(iii)** Type of organization (described on lines 1- 10 above (see instructions))	**(iv)** Is the organization listed in your governing document?		**(v)** Amount of monetary support (see instructions)	**(vi)** Amount of other support (see instructions)
			Yes	**No**		
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)** (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . .	7,538,750	8,915,187	6,766,014	11,695,873	15,969,739	50,885,563
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						
4 **Total.** Add lines 1 through 3	7,538,750	8,915,187	6,766,014	11,695,873	15,969,739	50,885,563
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . .						7,501,816
6 **Public support.** Subtract line 5 from line 4.						43,383,747

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4. .	7,538,750	8,915,187	6,766,014	11,695,873	15,969,739	50,885,563
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . .	9,035,692	10,666,677	10,485,432	10,150,643	9,997,293	50,335,737
9 Net income from unrelated business activities, whether or not the business is regularly carried on. .						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). .		2,394,120	5,635	261,584	3,751	2,665,090
11 **Total support.** Add lines 7 through 10						103,886,390

12 Gross receipts from related activities, etc. (see instructions)	12	13,243,845

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f) divided by line 11, column (f))	14	41.760 %
15 Public support percentage for 2020 Schedule A, Part II, line 14	15	39.930 %

16a **33 1/3% support test—2021.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . ▶ ☑

b **33 1/3% support test—2020.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . ▶ ☐

17a **10%-facts-and-circumstances test—2021.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . ▶ ☐

b **10%-facts-and-circumstances test—2020.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . ▶ ☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . .						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6. . .						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 **Total support.** (Add lines 9, 10c, 11, and 12.). .						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**. . . . . ▶ ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2021** (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from **2020** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests—2021.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . ▶ ☐

b **33 1/3% support tests—2020.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . ▶ ☐

Part IV **Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in **Part VI** when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use*.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI,** including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in **Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990) .*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in **Part VI.***	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in **Part VI.***	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in **Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).*	10b		

Part IV Supporting Organizations (continued)

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described on 11a above?	**11b**		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to 11a, 11b, or 11c, provide detail in **Part VI**.*	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in **Part VI** how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in **Part VI** the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year **(see instructions)**:

- **a** ☐ The organization satisfied the Activities Test. Complete **line 2** below.
- **b** ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.
- **c** ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions)

2 Activities Test. **Answer lines 2a and 2b below.**

			Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		
3	Parent of Supported Organizations. **Answer lines 3a and 3b below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations?*If "Yes" or "No", provide details in **Part VI.***	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in **Part VI.** the role played by the organization in this regard.*	**3b**		

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in* ***Part VI***). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (*explain in detail in* ***Part VI***):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		

7 ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (*prior IRS approval required - provide details in* ***Part VI***)	5	
6 Other distributions (*describe in* ***Part VI***). See instructions	6	
7 **Total annual distributions.** Add lines 1 through 6.	7	
8 Distributions to attentive supported organizations to which the organization is responsive (*provide details in* ***Part VI***). See instructions	8	
9 Distributable amount for 2021 from Section C, line 6	9	
10 Line 8 amount divided by Line 9 amount	10	

Section E - Distribution Allocations (see instructions)	**(i)** Excess Distributions	**(ii)** Underdistributions Pre-2021	**(iii)** Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required-- *explain in* ***Part VI***). See instructions.			
3 Excess distributions carryover, if any, to 2021:			
a From 2016.			
b From 2017.			
c From 2018.			
d From 2019.			
e From 2020.			
f **Total** of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: $			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
7 **Excess distributions carryover to 2022.** Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017.			
b Excess from 2018.			
c Excess from 2019.			
d Excess from 2020.			
e Excess from 2021.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Additional Data

Return to Form

Software ID:
Software Version:

SCHEDULE C (Form 990)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization	Employer identification number
NATIONAL COMMUNITY REINVESTMENT COALITION INC	52-1766126

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."

2 Political campaign activity expenditures. See instructions ▶ $

3 Volunteer hours for political campaign activities. See instructions

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No

4a Was a correction made? ☐ Yes ☐ No

b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ $

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ $

4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	**(b)** Address	**(c)** EIN	**(d)** Amount paid from filing organization's funds. If none, enter -0-.	**(e)** Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	**(a)** Filing organization's totals	**(b)** Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)		
b Total lobbying expenditures to influence a legislative body (direct lobbying)	20,693	
c Total lobbying expenditures (add lines 1a and 1b)	20,693	
d Other exempt purpose expenditures	15,141,170	
e Total exempt purpose expenditures (add lines 1c and 1d)	15,161,863	
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	908,093	

If the amount on line 1e, column (a) or (b) is:	**The lobbying nontaxable amount is:**
Not over $500,000	20% of the amount on line 1e.
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000.
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000.
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000.
Over $17,000,000	$1,000,000.

	(a)	(b)
g Grassroots nontaxable amount (enter 25% of line 1f)	227,023	
h Subtract line 1g from line 1a. If zero or less, enter -0-.	0	
i Subtract line 1f from line 1c. If zero or less, enter -0-.	0	

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ **Yes** ☐ **No**

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	**(a)** 2018	**(b)** 2019	**(c)** 2020	**(d)** 2021	**(e)** Total
2a Lobbying nontaxable amount	873,792	813,186	775,986	908,093	3,371,057
b Lobbying ceiling amount (150% of line 2a, column(e))					5,056,586
c Total lobbying expenditures	561,460	52,731	34,022	20,693	668,906
d Grassroots nontaxable amount	218,448	203,297	193,997	227,023	842,765
e Grassroots ceiling amount (150% of line 2d, column (e))					1,264,148
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total. Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures. See Instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation

Additional Data

Return to Form

Software ID:

Software Version:

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Name of the organization
NATIONAL COMMUNITY REINVESTMENT COALITION INC

Employer identification number
52-1766126

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . ☐ Yes ☐ No

Part II Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)
☐ Preservation of an historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . .	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ ____________

4 Number of states where property subject to conservation easement is located ▶ ____________

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
▶ ____________

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
▶ $ ____________

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 . . . . ▶ $ ____________

(ii) Assets included in Form 990, Part X . . . . ▶ $ ____________

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 . . . . ▶ $ ____________

b Assets included in Form 990, Part X . . . . ▶ $ ____________

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- **a** ☐ Public exhibition
- **b** ☐ Scholarly research
- **c** ☐ Preservation for future generations
- **d** ☐ Loan or exchange programs
- **e** ☐ Other ....

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?. . . ☐ **Yes** ☐ **No**

Part IV Escrow and Custodial Arrangements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . . ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII and complete the following table:

			Amount
c	Beginning balance	**1c**	
d	Additions during the year	**1d**	
e	Distributions during the year	**1e**	
f	Ending balance	**1f**	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds.
Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	**(b)** Prior year	**(c)** Two years back	**(d)** Three years back	**(e)** Four years back
1a Beginning of year balance					
b Contributions . . .					
c Net investment earnings, gains, and losses					
d Grants or scholarships . . .					
e Other expenditures for facilities and programs . . .					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- **a** Board designated or quasi-endowment ▶ ....
- **b** Permanent endowment ▶ ....
- **c** Term endowment ▶ ....

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

			Yes	No
	(i) Unrelated organizations	**3a(i)**		
	(ii) Related organizations	**3a(ii)**		
b	If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?	**3b**		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	**(a)** Cost or other basis (investment)	**(b)** Cost or other basis (other)	**(c)** Accumulated depreciation	**(d)** Book value
1a Land	29,078,582			29,078,582
b Buildings	60,205,430		12,010,852	48,194,578
c Leasehold improvements	15,737,173		6,540,905	9,196,268
d Equipment		998,657	771,894	226,763
e Other		244,888	244,888	0
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* . . ▶				86,696,191

Part VII Investments - Other Securities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3)Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 12.)* ▶		

Part VIII Investments - Program Related.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 13.)* ▶		

Part IX Other Assets.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)DEFERRED RENT ASSETS	8,683,670
(2)DEFERRED LEASING COSTS	1,346,722
(3)LOAN ADVANCES TO AFFILATES	800,000
(4)SECURITY DEPOSITS	157,391
(5)ESCROW DEPOSITS	2,015,040
(6)INVESTMENT IN AFFILIATES	39,999
(7)DUE FROM AFFILIATES	646,073
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 15.)* ▶	13,688,895

Part X Other Liabilities.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 25.)* ▶	6,753,681

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☑

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12.)			5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18.)			5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART X, LINE 2:	NCRC HAS BEEN GRANTED AN EXEMPTION FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. THE INTERNAL REVENUE SERVICE HAS CLASSIFIED NCRC AS OTHER THAN A PRIVATE FOUNDATION. NCRC HAS A TAX LIABILITY RELATING TO UNRELATED BUSINESS INCOME ACTIVITIES, PRIMARILY FROM RENTAL INCOME FROM DEBT-FINANCED PROPERTY.

Additional Data

Return to Form

Software ID:

Software Version:

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
NATIONAL COMMUNITY REINVESTMENT COALITION INC

Employer identification number
52-1766126

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . ☑ **Yes** ☐ **No**

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	**(b)** EIN	**(c)** IRC section (if applicable)	**(d)** Amount of cash grant	**(e)** Amount of non-cash assistance	**(f)** Method of valuation (book, FMV, appraisal, other)	**(g)** Description of noncash assistance	**(h)** Purpose of grant or assistance
(1) HARTFORD COMMUNITY LOAN FUND INC 215 GARDEN ST HARTFORD HARTFORD, CT 06105	06-1423598	501(C)3	0	150,000	N/A	N/A	FIELD EMPOWERMENT FUND
(2) PIMA COUNTY COMMUNITY LAND TRUST 17 N LINDA AVENUE TUCSON, AZ 85745	27-2635994	501(C)3	0	149,437	N/A	N/A	HOUSING COUNSELING SERVICES
(3) CORPORATION TO DEVELOP COMMUNITIES OF TAMPA INC 1907 E HILLSBOROUGH AVE 100 TAMPA, FL 33610	59-3150608	501(C)3	0	125,000	N/A	N/A	FIELD EMPOWERMENT FUND
(4) LATINO ECONOMIC DEVELOPMENT CORP OF WASHINGTON DC 1401 COLUMBIA RD NW UNIT C-1 WASHINGTON, DC 20009	52-1749216	501(C)3	0	125,000	N/A	N/A	FIELD EMPOWERMENT FUND
(5) PATHSTONE ENTERPRISE CENTER INC 15 PRINCE ST ROCHESTER, NY 14607	16-1534956	501(C)3	0	125,000	N/A	N/A	FIELD EMPOWERMENT FUND
(6) LINC UP NONPROFIT HOUSING CORPORATION 1167 MADISON AVE SE GRAND RAPIDS, MI 49507	38-3537915	501(C)3	0	100,000	N/A	N/A	FIELD EMPOWERMENT FUND
(7) LOCAL ENTERPRISE ASSISTANCE FUND 386 WESTERN AVE BOSTON, MA 02135	04-2763724	501(C)3	0	100,000	N/A	N/A	FIELD EMPOWERMENT FUND
(8) SOUTHWEST COMMUNITY DEVELOPMENT CORPORATION 6328 PASCHALL AVE PHILADELPHIA, PA 19142	23-2491247	501(C)3	0	100,000	N/A	N/A	FIELD EMPOWERMENT FUND
(9) SOUTHWEST ECONOMIC SOLUTIONS 2835 BAGLEY ST 800 DETROIT, MI 48216	46-2252476	501(C)3	0	100,000	N/A	N/A	FIELD EMPOWERMENT FUND
(10) TEXAS ASSOCIATION FOR COMMUNITY DEVELOPMENT CORPORATIONS 1910 E MARTIN LUTHER KING JR BLVD AUSTIN, TX 78702	74-2789235	501(C)3	0	100,000	N/A	N/A	FIELD EMPOWERMENT FUND
(11) YOU CAN MAKE IT HOMEOWNERSHIP CENTER 660 FITZHUGH BLVDSUITE 105 SMYRNA, TN 37167	83-0423384	501(C)3	0	89,482	N/A	N/A	HOUSING COUNSELING SERVICES
(12) BLACK CULTURAL ZONE COMMUNITY DEVELOPMENT CORP 7101 FOOTHILL BLVD OAKLAND, CA 94605	84-3885205	501(C)3	0	75,000	N/A	N/A	FIELD EMPOWERMENT FUND

(13) CAPITAL AREA ASSET BUILDING CORPORATION 1100 H ST NW 200 WASHINGTON,D C 20005	52-2002672	501(C)3	0	75,000	N/A	N/A	FIELD EMPOWERMENT FUND
(14) COALITION FOR NONPROFIT HOUSING AND ECONOMIC DEVELOPMENT 727 15TH ST NW 600 WASHINGTON,D C 20005	52-1750323	501(C)3	0	75,000	N/A	N/A	FIELD EMPOWERMENT FUND
(15) COMMUNITY FIRST FUND 51 S DUKE ST 400 LANCASTER,P A 17602	23-2689714	501(C)3	0	75,000	N/A	N/A	FIELD EMPOWERMENT FUND
(16) MY PROJECT USA 3275 SULLIVANT AVE COLUMBUS,O H 43204	47-2398195	501(C)3	0	75,000	N/A	N/A	FIELD EMPOWERMENT FUND
(17) PIDC COMMUNITY CAPITAL 1500 MARKET STREET SUITE 3500 WEST PHILADELPHIA,P A 19102	23-2889102	501(C)3	0	75,000	N/A	N/A	FIELD EMPOWERMENT FUND
(18) ST JOHNS HOUSING PARTNERSHIP 93 ORANGE STREET ST AUGUSTINE,FL 32084	59-3422856	501(C)3	0	71,182	N/A	N/A	HOUSING COUNSELING SERVICES
(19) FRAYSER COMMUNITY DEVELOPMENT CORPORATION 3684 N WATKINS STREET MEMPHIS,T N 38127	58-2158058	501(C)3	0	68,831	N/A	N/A	HOUSING COUNSELING SERVICES
(20) EAST SIDE ORGANIZING PROJECT INC 7000 EUCLID AVENUE - SUITE 203 CLEVELAND,O H 44103	34-1752943	501(C)3	0	65,555	N/A	N/A	HOUSING COUNSELING SERVICES
(21) UNITED SOUTH BROADWAY CORPORATION 1500 WALTER STREET SE SUITE 202 ALBUQUERQUE,N M 87102	85-0371937	501(C)3	0	62,622	N/A	N/A	HOUSING COUNSELING SERVICES
(22) HABITAT FOR HUMANITY OF MICHIGAN INC 618 S CREYTS ROAD SUITE A LANSING,M I 48917	38-3142455	501(C)3	0	62,112	N/A	N/A	HOUSING COUNSELING SERVICES
(23) HOME REPAIR RESOURCE CENTER 2520 NOBLE ROAD CLEVELAND HEIGHTS,O H 44121	23-7131204	501(C)3	0	60,995	N/A	N/A	HOUSING COUNSELING SERVICES
(24) BRIDGEPORT NEIGHBORHOOD TRUST INC 570 STATE STREET BRIDGEPORT,C T 06604	22-2809353	501(C)3	0	50,382	N/A	N/A	HOUSING COUNSELING SERVICES
(25) ACCESS PLUS CAPITAL 1025 FULTON ST FRESNO,C A 93721	26-1177785	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(26) ALABAMA SMALL BUSINESS DEVELOPMENT INITIATIVE 1500 1ST AVENUE NORTH UNIT 12 BIRMINGHAM,A L 35203	63-1179057	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(27) BRIDGING COMMUNITIES 6900 MCGRAW DETROIT,M I 48210	38-3434841	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(28) COMMUNITY LINK PROGRAMS OF TRAVELER AID SOCIETY 601 E 5TH STREET SUITE 500 CHARLOTTE,N C 28202	56-0530008	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(29) ECONOMIC AND COMMUNITY DEVELOPMENT INSTITUTE 1655 OLD LEONARD AVENUE COLUMBUS,O H 43219	31-1145544	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(30) FAHE	31-0986871	501(C)3	0	50,000	N/A	N/A	FIELD

319 OAK ST BEREA,KY 40403							EMPOWERMENT FUND
(31) GREATER LINDEN BUSINESS NETWORK 1406 CLEVELAND AVE COLUMBUS,OH 43211	82-1012916	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(32) MANNA INC 6856 EASTERN AVE NW WASHINGTON,DC 20012	52-1260698	501(C)3	0	50,000	N/A	N/A	HOUSING COUNSELING SERVICES
(33) MASSACHUSETTS AFFORDABLE HOUSING ALLIANCE 1803 DORCHESTER AVE DORCHESTER CENTER,MA 02124	22-3042637	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(34) REINVESTMENT PARTNERS 110 E GEER ST DURHAM,NC 27701	31-1587628	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(35) ST PETERSBURG NEIGHBORHOOD HOUSING SERVICES 1600 DR MLK JR ST S ST PETERSBURG,FL 33701	59-2026381	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(36) THE ENTERPRISE CENTER CAPITAL CORPORATION 4548 MARKET ST PHILADELPHIA,PA 19139	23-2575901	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(37) THE SOUTH CAROLINA ASSOCIATION FOR COMMUNITY ECONOMIC DEV PO BOX 20577 CHARLESTON,SC 29413	56-2049813	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(38) WASHINGTON AREA COMMUNITY INVESTMENT FUND 2012 RHODE ISLAND AVE NE WASHINGTON,DC 20018	54-1442466	501(C)3	0	50,000	N/A	N/A	FIELD EMPOWERMENT FUND
(39) COULEECAP INC 201 MELBY ST WETSBY,WI 54667	39-1077614	501(C)3	0	44,050	N/A	N/A	HOUSING COUNSELING SERVICES
(40) LAFAYETTE NEIGHBORHOOD HOUSING SERVICES INC 671 N 36TH STREET LAFAYETTE,IN 47905	31-1057335	501(C)3	0	32,814	N/A	N/A	HOUSING COUNSELING SERVICES
(41) GREATER CHARLOTTESVILLE HABITAT HUMANITY 919 WEST MAIN STREET CHARLOTTESVILLE,VA 22903	54-1574925	501(C)3	0	27,330	N/A	N/A	HOUSING COUNSELING SERVICES
(42) SOUTHWEST NEIGHBORHOOD HOUSING SERVICES 6301 4TH ST NWSUITE 5 ALBURQUERQUE,NM 87107	31-0875532	501(C)3	0	25,585	N/A	N/A	HOUSING COUNSELING SERVICES
(43) SOLO POR HOY INC 68 CALLE GRORGETTI SAN JUAN,PR 00925	66-0723251	501(C)3	0	24,034	N/A	N/A	HOUSING COUNSELING SERVICES
(44) HAITIAN AMERICAN COMMUNITY DEVELOPMENT CORP 181 NORTHEAST 82ND STREET MIAMI,FL 33138	59-2801211	501(C)3	0	15,697	N/A	N/A	HOUSING COUNSELING SERVICES
(45) ANNE ARUNDEL COUNTY COMMUNITY ACTION AGENCY INC 251 WEST STREET ANNAPOLIS,MD 21401	52-6064934	501(C)3	0	14,120	N/A	N/A	HOUSING COUNSELING SERVICES
(46) HABITAT FOR HUMANITY HURON VALLEY 2805 S INDUSTRIAL HWY SUITE 100 ANN ARBOR,MI 48104	38-2874694	501(C)3	0	12,980	N/A	N/A	HOUSING COUNSELING SERVICES
(47) EMPOWERING & STRENGTHENING OHIO'S PEOPLE 11890 FAIRHILL ROAD CLEVELAND,OH 44120	34-1752493	501(C)3	0	10,000	N/A	N/A	HOUSING COUNSELING SERVICES
(48) RCAP SOLUTIONS INC	04-2454675	501(C)3	0	6,995	N/A	N/A	HOUSING

191 MAY ST WORCESTER,M A 01602							COUNSELING SERVICES
(49) NCRC COMMUNITY DEVELOPMENT FUND 740 15TH STREET NW SUITE 400 WASHINGTON,D C 20005	26-1269202	501(C)3	0	400,000	N/A	N/A	FIELD EMPOWERMENT FUND

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . ▶ 49

3 Enter total number of other organizations listed in the line 1 table . . . . ▶

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of noncash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	GRANTEE MUST SIGN COPIES OF THE GRANT AGREEMENT AND PROVIDE THE FOLLOWING DOCUMENTATION: A- CERTIFICATION THAT THE GRANTEE IS AUTHORIZED TO DO BUSINESS IN USA. B- IRS FORM W-9. C- QUARTERLY REPORTS WITH NARRATIVE. D- SITE VISITS BY PROGRAM MANAGERS.

Additional Data

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Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
NATIONAL COMMUNITY REINVESTMENT COALITION INC

Employer identification number
52-1766126

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☑ Compensation committee ☐ Independent compensation consultant ☑ Form 990 of other organizations ☐ Written employment contract ☑ Compensation survey or study ☑ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4c		No
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	5a		No
b	Any related organization? . . . . If "Yes," on line 5a or 5b, describe in Part III.	5b		No
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	6a		No
b	Any related organization? . . . . If "Yes," on line 6a or 6b, describe in Part III.	6b		No
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		**(B)** Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			**(C)** Retirement and other deferred compensation	**(D)** Nontaxable benefits	**(E)** Total of columns (B)(i)-(D)	**(F)** Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	**(ii)** Bonus & incentive compensation	**(iii)** Other reportable compensation				
1 JESSE VAN TOL PRESIDENT & CEO	(i)	305,443	46,500	0	17,210	27,461	396,614	0
	(ii)	0	0	0	0	0	0	0
2 JOHN TAYLOR PRESIDENT & FOUNDER UNTIL 8/21	(i)	273,795	42,061	0	18,001	925	334,782	0
	(ii)	0	0	0	0	0	0	0
3 JAMES LUM CFO UNTIL 9/21	(i)	229,897	0	0	12,778	16,528	259,203	0
	(ii)	0	0	0	0	0	0	0
4 ALICE BODLEY COO & LEGAL COUNSEL	(i)	222,038	0	0	15,750	21,968	259,756	0
	(ii)	0	0	0	0	0	0	0
5 DEDRICK ASANTE-MUHAMMAD CHIEF MEMBERSHIP, POLICY & EQUITY	(i)	197,899	0	0	13,822	15	211,736	0
	(ii)	0	0	0	0	0	0	0
6 SABRINA TERRY CHIEF PROGRAMS & STRATEGIC DEVEL	(i)	152,192	0	0	10,640	0	162,832	0
	(ii)	0	0	0	0	0	0	0
7 BRADLEY BLOWER GENERAL COUNSEL	(i)	208,051	0	0	14,420	0	222,471	0
	(ii)	0	0	0	0	0	0	0
8 MARISA CALDERON CHIEF COMMUNITY FINANCE & MOBILITY	(i)	181,579	0	0	12,750	27,461	221,790	0
	(ii)	0	0	0	0	0	0	0
9 ANDREW NACHISON CHIEF COMMUNICATIONS & MKTG OFFICER	(i)	176,659	0	0	12,297	15	188,971	0
	(ii)	0	0	0	0	0	0	0
10 ELENI D JANIS CHIEF CAPITAL MARKETS UNTIL 8/21	(i)	155,385	0	0	11,884	6,243	173,512	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 4	THE ORGANIZATION ADOPTED A PROFIT SHARING PLAN WHEREBY 3% OF THE EMPLOYEE ANNUAL SALARY IS CONTRIBUTED TO THE PLAN ONCE THE EMPLOYEE BECOMES ELIGIBLE. ELIGIBILITY MEANS THAT THE EMPLOYEE SHOULD BE 21 YEARS OLD AND HAVE COMPLETED THREE CONSECUTIVE MONTHS OF SERVICE MEASURED FROM THE DATE OF HIRE.

Additional Data

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Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule K (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
NATIONAL COMMUNITY REINVESTMENT COALITION INC

Employer identification number
52-1766126

Part I Bond Issues

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased Yes	(g) Defeased No	(h) On behalf of issuer Yes	(h) On behalf of issuer No	(i) Pool financing Yes	(i) Pool financing No
A	DISTRICT OF COLUMBIA	53-6001130		08-30-2018	71,840,000	REFINANCE REAL PROPERTY		X		X		X

Part II Proceeds

		A	B	C	D
1	Amount of bonds retired				
2	Amount of bonds legally defeased				
3	Total proceeds of issue	71,840,000			
4	Gross proceeds in reserve funds	695,509			
5	Capitalized interest from proceeds				
6	Proceeds in refunding escrows				
7	Issuance costs from proceeds	1,187,720			
8	Credit enhancement from proceeds				
9	Working capital expenditures from proceeds				
10	Capital expenditures from proceeds				
11	Other spent proceeds				
12	Other unspent proceeds				
13	Year of substantial completion				

		A Yes	A No	B Yes	B No	C Yes	C No	D Yes	D No
14	Were the bonds issued as part of a current refunding issue of tax-exempt bonds (or, if issued prior to 2020, a current refunding issue)?		X						
15	Were the bonds issued as part of an advance refunding issue of taxable bonds (or, if issued prior to 2020, an advance refunding issue)?	X							
16	Has the final allocation of proceeds been made?		X						
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?		X						

Part III Private Business Use

		A Yes	A No	B Yes	B No	C Yes	C No	D Yes	D No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X						
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c	Are there any research agreements that may result in private business use of bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . ▶								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . ▶								
6	Total of lines 4 and 5								
7	Does the bond issue meet the private security or payment test? . . .		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?.		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of. . .								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?.		X						

Part IV Arbitrage

		A Yes	A No	B Yes	B No	C Yes	C No	D Yes	D No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? . . .		X						
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X						
b	Exception to rebate?		X						
c	No rebate due?		X						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		X						

Part IV **Arbitrage** (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	X							
b	Name of provider	THE HUNTINGTON NATIONAL BANK							
c	Term of hedge	800.0000000000 %							
d	Was the hedge superintegrated?		X						
e	Was the hedge terminated?		X						
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X						
7	Has the organization established written procedures to monitor the requirements of section 148? . . .		X						

Part V **Procedures To Undertake Corrective Action**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		X						

Part VI **Supplemental Information.** Provide additional information for responses to questions on Schedule K. (See instructions).

Return Reference	Explanation

Additional Data

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Software ID:
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SCHEDULE O (Form 990) Department of the Treasury Internal Revenue Service	**Supplemental Information to Form 990 or 990-EZ** Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information.	OMB No. 1545-0047 2021 Open to Public Inspection

Name of the organization	Employer identification number
NATIONAL COMMUNITY REINVESTMENT COALITION INC	52-1766126

Return Reference	Explanation
FORM 990, PART III, LINE 2	SEE FIELD EMPOWERMENT FUND DESCRIPTION
FORM 990, PART VI, SECTION A, LINE 6	NCRC IS A MEMBER CORPORATION. ANY NATIONAL, REGIONAL AND LOCAL NOT-FOR-PROFIT ORGANIZATION WHICH SUBSCRIBES TO NCRC'S PURPOSE SHALL BE CONSIDERED ELIGIBLE FOR MEMBERSHIP NCRC. EACH MEMBER IN GOOD STANDING SHALL HAVE ONE VOTE TO EXERCISE IN CONDUCTING THE BUSINESS OF NCRC.
FORM 990, PART VI, SECTION A, LINE 7A	AN ANNUAL MEETING OF MEMBERS OF NCRC IS HELD FOR THE ELECTION OF DIRECTORS, AND TRANSACTIONS OF OTHER BUSINESSES. BOARD OF DIRECTORS ARE ELECTED BY A MAJORITY VOTE OF MEMBERS WHO ARE IN GOOD STANDING AT THE ANNUAL MEETING OF THE MEMBERSHIP OF NCRC. A MINIMUM OF ONE-THIRD OF THE TOTAL NUMBER OF ELECTED DIRECTORS SHALL BE REPRESENTATIVES OF REGIONAL, NATIONAL OR LOCAL ORGANIZATIONS.
FORM 990, PART VI, SECTION A, LINE 7B	THE CHAIRPERSON WITH THE EXPRESS APPROVAL OF THE BOARD, MAY ESTABLISH COMMITTEES ON STANDING OR AN AD HOC BASIS. THE EXECUTIVE COMMITTEE HAS ALL THE RIGHTS, POWERS AND AUTHORITY OF THE BOARD OF DIRECTOR; HOWEVER, ANY ACTION BY THE EXECUTIVE COMMITTEE MUST BE REPORTED TO AND APPROVED BY THE BOARD OF DIRECTORS.
FORM 990, PART VI, SECTION A, LINE 8B	COMMITTEES DO NOT HAVE AUTHORITY TO ACT ON BEHALF OF THE BOARD. COMMITTEE RECOMMENDATIONS ARE VOTED ON BY THE WHOLE GOVERNING BODY.
FORM 990, PART VI, SECTION B, LINE 11B	THE RETURN IS PREPARED BY AN OUTSIDE ACCOUNTING FIRM. A FINAL DRAFT OF THE FORM 990 IS PROVIDED TO ALL MEMBERS OF THE BOARD. BOARD MEMBERS ARE GIVEN A PERIOD OF TIME TO REVIEW THE FORM 990 AND RESPOND WITH ANY QUESTIONS AS NEEDED. ONCE THE REVIEW IS COMPLETED, THE RETURN IS FILED ELECTRONICALLY WITH THE IRS.
FORM 990, PART VI, SECTION B, LINE 12C	DUTY TO DISCLOSE UPON THE FIRST KNOWLEDGE BY AN INTERESTED PERSON THAT THE CORPORATION, THE BOARD OR A COMMITTEE THEREOF IS CONSIDERING OR HAS CONSIDERED A TRANSACTION OR ARRANGEMENT WITH AN ENTITY OR INDIVIDUAL WITH WHICH THE INTERESTED PERSON HAS AN INTEREST, THE INTERESTED PERSON MUST DISCLOSE THE EXISTENCE AND NATURE OF HIS OR HER INTEREST TO THE CEO. PROCEDURES FOR ADDRESSING THE CONFLICT AFTER DISCLOSURE OF THE INTEREST, THE INTERESTED PERSON MAY NOT PARTICIPATE IN CONSIDERATION OF THE PROPOSED TRANSACTION OR ARRANGEMENT, SHALL NOT VOTE ON SUCH TRANSACTION OR ARRANGEMENT, AND SHALL NOT BE PRESENT FOR THE CONSIDERATION OF OR VOTE ON SUCH TRANSACTION UNLESS THE BOARD REQUESTS INFORMATION OR INTERPRETATION FROM THE INTERESTED PERSON. THE BOARD SHALL THEN DETERMINE (OR REFER TO: A) THE CHAIRMAN OF THE BOARD OF DIRECTORS; OR B) THE BOARD, FOR A DETERMINATION OF WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE CORPORATION'S BEST INTERESTS AND IS FAIR AND REASONABLE TO THE CORPORATION AND SHALL MAKE A DECISION WHETHER TO ENTER INTO THE TRANSACTION OR ARRANGEMENT IN ACCORDANCE WITH SUCH DETERMINATION. SUCH DETERMINATION SHALL BE MADE BY A VOTE SUFFICIENT FOR SUCH PURPOSE WITHOUT COUNTING THE VOTE OF ANY INTERESTED PERSON. IN DETERMINING WHETHER THE TRANSACTION OR ARRANGEMENT IS IN THE CORPORATION'S BEST INTERESTS, THERE SHALL BE A REVIEW OF AVAILABLE INFORMATION REGARDING THE COST OR BENEFIT OF COMPARABLE TRANSACTIONS OR ARRANGEMENTS, IF ANY (AND MAY INVESTIGATE WHETHER THE CORPORATION SHOULD AND IS ABLE TO OBTAIN WITH REASONABLE EFFORTS A MORE ADVANTAGEOUS TRANSACTION OR ARRANGEMENT THAT WOULD NOT GIVE RISE TO AN INTEREST.) A DISINTERESTED PERSON OR COMMITTEE MAY BE APPOINTED TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION OR ARRANGEMENT. INTERESTED DIRECTORS MAY BE COUNTED IN DETERMINING THE PRESENCE OF A QUORUM AT A MEETING, WHICH AUTHORIZES SUCH A TRANSACTION OR ARRANGEMENT.
FORM 990, PART VI, SECTION B, LINE 15A	ALL MATTERS AFFECTING THE EMPLOYMENT OF THE PRESIDENT AND CEO ARE DETERMINED BY THE NCRC BOARD OF DIRECTORS UNDER THE LEADERSHIP OF THE CHAIR OF THE BOARD WHO DIRECTLY OVERSEES THEIR WORK AND THROUGH THE NCRC BOARD OF DIRECTORS GOVERNANCE COMMITTEE. THEIR SALARIES ARE REVIEWED BY THE BOARD OF DIRECTORS BASED UPON THE USE OF SURVEY DATA FROM NON-PROFIT ORGANIZATIONS OF SIMILAR SIZE AND SCOPE. A HUMAN RESOURCES CONSULTING COMPANY WITH EXPERTISE IN COMPENSATION STUDIES IS ENGAGED AS APPROPRIATE.
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES THE FOLLOWING DOCUMENTS AVAILABLE BASED UPON REQUEST: FEDERAL FORM 990 CONFLICT OF INTEREST POLICY
PART VII SECTION A	AMENDED FOR NAME AND TITLE OF OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES AND HIGHEST COMPENSATION EMPLOYEES.
FORM 990, PART IX, LINE 11G	CONSULTING FEES: PROGRAM SERVICE EXPENSES 1,662,414. MANAGEMENT AND GENERAL EXPENSES 190,671. FUNDRAISING EXPENSES 1,200. TOTAL EXPENSES 1,854,285.
FORM 990, PART XI, LINE 9:	UNREALIZED GAIN ON INTEREST RATE SWAP 5,088,105. LOSS ON AFFILIATE -551,498.

Additional Data

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SCHEDULE R (Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.
▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
NATIONAL COMMUNITY REINVESTMENT
COALITION INC

Employer identification number

52-1766126

Part I **Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) 740 FIFTEENTH STREET LLC 740 15TH STREET NW SUITE 400 WASHINGTON, DC 20005 81-2842259	RENTAL COMMERCIAL OFFICE BUILDING	DE	9,690,876	92,356,456	NATIONAL COMMUNITY REINVESTMENT COALITION INC

Part II **Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity? Yes	No
(1)NATIONAL COMMUNITY REINVESTMENT COALITION CDFI 740 15TH STREET NW WASHINGTON, DC 20005 26-1269202	MICRO LENDING	DC	501(C)(3)	LINE 7	NATIONAL COMMUNITY REINVESTMENT COALITION INC	Yes	
(2)AMERICANS FOR A FAIR DEAL 740 15TH STREET NW WASHINGTON, DC 20005 81-4534656	PROMOTE INTEREST OF WORKING CLASS COMMUNITIES	DC	501(C)(4)	N/A	NATIONAL COMMUNITY REINVESTMENT COALITION INC	Yes	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1)NCRC DEVELOPMENT CORP 740 15TH STREET NW WASHINGTON, DC 20005 46-4044961	PROVIDE FINANCIAL SERVICES AND FINANCIAL PRODUCTS	DE	NCRC	C	376,409	9,404,403	100.000 %		No
(2)NCRC EQUIVICO CORPORATION 740 15TH STREET NW STE 400 WASHINGTON, DC 20005 87-1267525	EXPANDING ACCESS TO CAPITAL	DE	NCRC	C	-3,764	112,902	50.000 %	Yes	

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

			Yes	No
1	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a	Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c	Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d	Loans or loan guarantees to or for related organization(s)	1d		No
e	Loans or loan guarantees by related organization(s)	1e		No
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
l	Performance of services or membership or fundraising solicitations for related organization(s)	1l		No
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Yes	
o	Sharing of paid employees with related organization(s)	1o	Yes	
p	Reimbursement paid to related organization(s) for expenses	1p	Yes	
q	Reimbursement paid by related organization(s) for expenses	1q		No
r	Other transfer of cash or property to related organization(s)	1r		No
s	Other transfer of cash or property from related organization(s)	1s		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	**(b)** Transaction type (a-s)	**(c)** Amount involved	**(d)** Method of determining amount involved
(1) NATIONAL COMMUNITY REINVESTMENT COALITION COMMUNITY DEVELOPMENT FUND INC	B	400,000	CASH VALUE
(2) NATIONAL COMMUNITY REINVESTMENT COALITION COMMUNITY DEVELOPMENT FUND INC	C	900,000	CASH VALUE
(3) NATIONAL COMMUNITY REINVESTMENT COALITION COMMUNITY DEVELOPMENT FUND INC	O	518,349	CASH VALUE
(4) NCRC DEVELOPMENT CORP	N	149,498	CASH VALUE

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

Part VII **Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

Return Reference	Explanation

Additional Data

Return to Form

Software ID:
Software Version: