

For calendar year 2021, or tax year beginning 01-01-2021

, and ending 12-31-2021

Name of foundation THE TINKER FOUNDATION INC		A Employer identification number 51-0175449	
Number and street (or P.O. box number if mail is not delivered to street address) 55 EAST 59TH STREET 21C		Room/suite	B Telephone number (see instructions) (212) 421-6858
City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 10022		C If exemption application is pending, check here <input type="checkbox"/>	
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here..... <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation ... <input type="checkbox"/>	
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>	
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶\$ 93,087,169		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>	
J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ (Part I, column (d) must be on cash basis.)			

Part I Analysis of Revenue and Expenses <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)				
	2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	5,449	5,449		
	4 Dividends and interest from securities	1,538,938	1,538,938		
	5a Gross rents				
	b Net rental income or (loss) _____				
	6a Net gain or (loss) from sale of assets not on line 10	9,463,074			
	b Gross sales price for all assets on line 6a 27,265,050				
	7 Capital gain net income (from Part IV, line 2)		9,463,074		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
Operating and Administrative Expenses	b Less: Cost of goods sold				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)	0	8,198		
	12 Total. Add lines 1 through 11	11,007,461	11,015,659		
	13 Compensation of officers, directors, trustees, etc.	306,250	43,238		263,012
	14 Other employee salaries and wages	465,678	25,016		440,662
	15 Pension plans, employee benefits	241,032	21,377		238,655
	16a Legal fees (attach schedule)	2,609	0		2,609
	b Accounting fees (attach schedule)	24,000	0		24,000
	c Other professional fees (attach schedule)	427,580	401,429		26,151
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	159,791	0		0
	19 Depreciation (attach schedule) and depletion	56,531	5,118		
	20 Occupancy	79,393	7,188		72,205
	21 Travel, conferences, and meetings	6,191	0		6,191
	22 Printing and publications				
	23 Other expenses (attach schedule)	124,401	11,262		113,137
	24 Total operating and administrative expenses. Add lines 13 through 23	1,893,456	514,628		1,186,622
	25 Contributions, gifts, grants paid	5,238,750			4,075,250
	26 Total expenses and disbursements. Add lines 24 and 25	7,132,206	514,628		5,261,872
	27 Subtract line 26 from line 12:				
	a Excess of revenue over expenses and disbursements	3,875,255			
	b Net investment income (if negative, enter -0-)		10,501,031		
	c Adjusted net income (if negative, enter -0-)				

Part II		Balance Sheets	Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)	Beginning of year	End of year		
				(a) Book Value	(b) Book Value	(c) Fair Market Value	
Assets	1	Cash—non-interest-bearing		500	380	380	
	2	Savings and temporary cash investments		1,950,420	2,171,072	2,171,072	
	3	Accounts receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____					
	4	Pledges receivable ▶ _____ Less: allowance for doubtful accounts ▶ _____					
	5	Grants receivable					
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)					
	7	Other notes and loans receivable (attach schedule) ▶ _____ Less: allowance for doubtful accounts ▶ _____					
	8	Inventories for sale or use					
	9	Prepaid expenses and deferred charges		13,174	24,303	24,303	
	10a	Investments—U.S. and state government obligations (attach schedule)		1,005,000	0	0	
	b	Investments—corporate stock (attach schedule)		0	2,663,237	2,663,237	
	c	Investments—corporate bonds (attach schedule)					
	11	Investments—land, buildings, and equipment: basis ▶ _____ Less: accumulated depreciation (attach schedule) ▶ _____					
	12	Investments—mortgage loans					
	13	Investments—other (attach schedule)		85,102,600	85,946,175	85,946,175	
	14	Land, buildings, and equipment: basis ▶ <u>2,282,856</u> Less: accumulated depreciation (attach schedule) ▶ <u>2,000,854</u>		338,533	282,002	282,002	
15	Other assets (describe ▶ _____)		0	2,000,000	2,000,000		
16	Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)			88,410,227	93,087,169	93,087,169	
Liabilities	17	Accounts payable and accrued expenses		49,970	79,112		
	18	Grants payable		1,140,500	2,304,000		
	19	Deferred revenue.					
	20	Loans from officers, directors, trustees, and other disqualified persons					
	21	Mortgages and other notes payable (attach schedule)					
	22	Other liabilities (describe ▶ _____)		386,242	383,557		
	23	Total liabilities (add lines 17 through 22).			1,576,712		2,766,669
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here ▶ <input checked="" type="checkbox"/> and complete lines 24, 25, 29 and 30.						
	24	Net assets without donor restrictions		86,833,515	90,320,500		
	25	Net assets with donor restrictions					
	Foundations that do not follow FASB ASC 958, check here ▶ <input type="checkbox"/> and complete lines 26 through 30.						
	26	Capital stock, trust principal, or current funds					
	27	Paid-in or capital surplus, or land, bldg., and equipment fund					
	28	Retained earnings, accumulated income, endowment, or other funds					
	29	Total net assets or fund balances (see instructions)			86,833,515	90,320,500	
	30	Total liabilities and net assets/fund balances (see instructions) .			88,410,227	93,087,169	

Part III Analysis of Changes in Net Assets or Fund Balances			
1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	86,833,515
2	Enter amount from Part I, line 27a	2	3,875,255
3	Other increases not included in line 2 (itemize) ▶ _____	3	5,476
4	Add lines 1, 2, and 3	4	90,714,246
5	Decreases not included in line 2 (itemize) ▶ _____	5	393,746
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29.	6	90,320,500

Part IV

Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a BAILLIE GIFFORD	P		2021-12-31
b BRANDYWINE	P		2021-12-31
c BRANDYWINE GLOBAL	P		2021-12-31
d DK INST PARTNERS	P		2021-12-31
e DRIEHAUS	P		2021-12-31
EDGEWOOD GROWTH	P		2021-12-31
GQG PARTNERS	P		2021-12-31
HAWK RIDGE PARTNERS	P		2021-12-31
HIGHCLERE	P		2021-12-31
INDEPENDENT FRANCHISE PARTNERS	P		2021-12-31
PSC VI - PARK STREET	P		2021-12-31
PIMCO TOTAL RETURN	P		2021-12-31
VALINOR CAPITAL PARTNERS	P		2021-12-31
VANGUARD EMERGING MARKETS	P		2021-12-31
VANGUARD INSTITUTIONAL INDEX	P		2021-12-31
VANGUARD SMALL CAP INDEX	P		2021-12-31
VANGUARD WINDSOR	P		2021-12-31
WESTBROOK REAL ESTATE	P		2021-12-31
US TREASURY NOTE 1.125%	P		2021-12-31

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 976,682		643,135	333,547
b 3,447,869		3,909,411	-461,542
c 6,029			6,029
d 360,770		86,495	274,275
e 2,767,910		2,997,208	-229,298
761,722		244,953	516,769
750,000		651,430	98,570
599,401		83,938	515,463
455,465		29,905	425,560
2,962,101		1,542,974	1,419,127
20,065		337,354	-317,289
1,375,000		1,389,775	-14,775
463,172		232,882	230,290
950,000		555,728	394,272
8,179,782		3,089,453	5,090,329
1,850,000		1,015,372	834,628
336,694			336,694
1,746		63	1,683
1,000,642		991,900	8,742

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			333,547
b			-461,542
c			6,029
d			274,275
e			-229,298
			516,769
			98,570
			515,463
			425,560
			1,419,127
			-317,289
			-14,775
			230,290
			394,272
			5,090,329
			834,628
			336,694
			1,683
			8,742

Capital gain net income or (net capital loss)		<div><div>If gain, also enter in Part I, line 7</div><div>If (loss), enter -0- in Part I, line 7</div></div>	<div><div>2</div><div>9,463,074</div></div>
2	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8		
		<div>3</div>	

Part V

Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

Exempt operating foundations described in section 4940(d)(2), check here ☐ and enter

Bracket for line 1a

"N/A" on line 1.

1a

Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)

All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)

b

Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

2

0

2

Add lines 1 and 2.

3

145,964

3

Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)

4

0

4

Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-

5

145,964

5

Credits/Payments:

6

a 2021 estimated tax payments and 2020 overpayment credited to 2021

6a

122,329

b Exempt foreign organizations—tax withheld at source

6b

0

c Tax paid with application for extension of time to file (Form 8868)

6c

75,000

d Backup withholding erroneously withheld

6d

0

7

Total credits and payments. Add lines 6a through 6d

7

197,329

8

Enter any penalty for underpayment of estimated tax. Check here ☒ if Form 2220 is attached.

8

0

9

Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed

9

10

Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid.

10

51,365

11

Enter the amount of line 10 to be: Credited to 2022 estimated tax

Refunded

11

0

Part VI-A

Statements Regarding Activities

1a

During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?

1a

Yes

No

b

Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.

1b

No

If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.

c

Did the foundation file Form 1120-POL for this year?.

1c

No

d

Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:

(1) On the foundation. ☐ \$ 0 (2) On foundation managers. ☐ \$ 0

e

Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ☐ \$ 0

2

Has the foundation engaged in any activities that have not previously been reported to the IRS?

2

No

If "Yes," attach a detailed description of the activities.

3

Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes

3

No

4a

Did the foundation have unrelated business gross income of \$1,000 or more during the year?

4a

Yes

b

If "Yes," has it filed a tax return on Form 990-T for this year?.

4b

Yes

5

Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.

5

No

6

Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:

• By language in the governing instrument, or

• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?.

6

Yes

7

Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV.

7

Yes

8a

Enter the states to which the foundation reports or with which it is registered (see instructions)

☐ NY

b

If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation .

8b

Yes

9

Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII

9

No

10

Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses.

10

No

Part VI-A

Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ►WWW.TINKER.ORG	13	Yes	
14	The books are in care of ►THE ORGANIZATION Telephone no. ►(212) 421-6858 Located at ►55 EAST 59TH STREET 21C NEW YORK NY ZIP+4 ►10022			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —check here and enter the amount of tax-exempt interest received or accrued during the year 15			
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign			

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6); did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here.			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
	a At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021? If "Yes," list the years ► 20____, 20____, 20____, 20____	2a		No
	b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions.)	2b		
	c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ► 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period?(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		No

Part VI-B

Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a

During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?

(3) Provide a grant to an individual for travel, study, or other similar purposes?

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

b

If any answer is "Yes" to 5a(1)–(5); did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

c

Organizations relying on a current notice regarding disaster assistance check here

d

If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?
If "Yes," attach the statement required by Regulations section 53.4945–5(d).

6a

Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

b

Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
If "Yes" to 6b, file Form 8870.

7a

At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

b

If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?

8

Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?

Yes

No

5a(1)

No

5a(2)

No

5a(3)

No

5a(4)

Yes

5a(5)

No

5b

No

5d

Yes

6a

No

6b

No

7a

No

7b

8

No

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1

List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
ARTURO C PORZECANSKI 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000	0	0
DR LUIS F RUBIO 55 EAST 59TH STREET NEW YORK, NY 10022	SECRETARY 0.30	4,000	0	0
SUSAN SEGAL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	0	0	0
ALAN STOGA 55 EAST 59TH STREET NEW YORK, NY 10022	CHAIR 0.30	4,000	0	0
KATHLEEN M WALDRON 55 EAST 59TH STREET NEW YORK, NY 10022	TREASURER 0.30	0	0	0
BRADFORD SMITH 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	0	0	0
SHANNON O'NEIL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000	0	0
CAROLINE KRONLEY 55 EAST 59TH STREET NEW YORK, NY 10022	PRESIDENT 40.00	288,250	45,061	0
TATIANA MARTINS 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	0	0	0
KATHERINE LORENZ FROM MAR 2021 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	2,000	0	0

2


Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
MARGARET CUSHING 55 EAST 59TH STREET NEW YORK, NY 10022	ASSOCIATE DIRECTOR 35.00	185,673	61,410	0
SUSAN VEGA THRU OCT 2021 55 EAST 59TH STREET NEW YORK, NY 10022	DR. OF FINANCE & ADM 35.00	92,103	29,712	0
ANGELINA PIENCZYKOWSKI 55 EAST 59TH STREET NEW YORK, NY 10022	GRANTS MANAGER 35.00	82,138	29,239	0
AVI RICHMAN THRU AUG 2021 55 EAST 59TH STREET NEW YORK, NY 10022	PROGRAM OFFICER 35.00	65,018	26,189	0
Total number of other employees paid over \$50,000.				0

Part VII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
KLINGENSTEIN FIELDS ADVISORS 125 PARK AVE NEW YORK,NY 10017	INVESTMENT ADVISOR	127,314
DAVIDSON KEMPNER INSTITUTIONAL FUND 65 EAST 55TH STREET NEW YORK,NY 10022		
HAWK RIDGE PARTNERS II 12121 WILSHIRE BLVD LOS ANGELES,CA 90025	INVESTMENT MANAGEMENT	86,495
	INVESTMENT MANAGEMENT	83,938

Total number of others receiving over \$50,000 for professional services. 

0

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1	
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	88,358,506
b	Average of monthly cash balances.	1b	2,061,186
c	Fair market value of all other assets (see instructions).	1c	18,739
d	Total (add lines 1a, b, and c).	1d	90,438,431
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d.	3	90,438,431
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions).	4	1,356,576
5	Net value of noncharitable-use assets. Subtract line 4 from line 3.	5	89,081,855
6	Minimum investment return. Enter 5% (0.05) of line 5.	6	4,454,093

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6.	1	4,454,093
2a	Tax on investment income for 2021 from Part V, line 5.	2a	145,964
b	Income tax for 2021. (This does not include the tax from Part V.).	2b	
c	Add lines 2a and 2b.	2c	145,964
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	4,308,129
4	Recoveries of amounts treated as qualifying distributions.	4	0
5	Add lines 3 and 4.	5	4,308,129
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1. . . .	7	4,308,129

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				4,308,129
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only.			0	
b Total for prior years: 20____, 20____, 20____		0		
3 Excess distributions carryover, if any, to 2021:				
a From 2016.	1,009,987			
b From 2017.				
c From 2018.	580,432			
d From 2019.	1,093,401			
e From 2020.	622,761			
f Total of lines 3a through e.	3,306,581			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ 5,261,872				
a Applied to 2020, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2021 distributable amount				4,308,129
e Remaining amount distributed out of corpus	953,743			
5 Excess distributions carryover applied to 2021. (If an amount appears in column (d), the same amount must be shown in column (a).)	0			0
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	4,260,324			
b Prior years' undistributed income. Subtract line 4b from line 2b.		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions.		0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions.			0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).	0			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions)	1,009,987			
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a	3,250,337			
10 Analysis of line 9:				
a Excess from 2017				
b Excess from 2018	580,432			
c Excess from 2019.	1,093,401			
d Excess from 2020	622,761			
e Excess from 2021	953,743			

Part XIII

Private Operating Foundations (see instructions and Part VI-A, question 9)

1a

If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b

Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

2a	Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed	Tax year	Prior 3 years			(e) Total
		(a) 2021	(b) 2020	(c) 2019	(d) 2018	
b	85% (0.85) of line 2a					
c	Qualifying distributions from Part XI, line 4 for each year listed					
d	Amounts included in line 2c not used directly for active conduct of exempt activities					
e	Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3	Complete 3a, b, or c for the alternative test relied upon:					
a	"Assets" alternative test—enter:					
	(1) Value of all assets					
	(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b	"Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed . .					
c	"Support" alternative test—enter:					
	(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
	(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
	(3) Largest amount of support from an exempt organization					
	(4) Gross investment income					

Part

Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1

Information Regarding Foundation Managers:

a

List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

b

List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2

Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a

The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

SEE WWW.TINKERORG
55 EAST 59TH STREET
NEW YORK, NY 10022
(212) 421-6858

b

The form in which applications should be submitted and information and materials they should include:

SEE WWW.TINKER.ORG

c

Any submission deadlines:

SEE WWW.TINKER.ORG

d

Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

SEE WWW.TINKER.ORG

Form 990-PF (2021)

Part

Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year				
Administrators of The Tulane Educational Fund aka Tulane University 6823 Saint Charles Ave New Orleans, LA 70118		P C	Tinker Field Research Collaborative	15,000
Arts for Art Inc 107 Suffolk Street New York, NY 10002		P C	General program support for Latin free jazz musical and spoken word performances	5,000
Asociacion AMA 4 Calle 5-09 zona 1 barrio El Centro Municipio de Poptun GT		N C	A Safe and Effective School Reopening Process during COVID-19 Pandemic	65,000
Asociacion Boliviana para la Invesstigacion y Conservacion de Ecosistemas An 8230 16th street Calacoto La Paz BL		N C	Strengthening and scaling up locally managed water systems in the Apolo municipality (La Paz Department, Bolivia)	150,000
Asociacion Civil por la Igualdad y la Justicia Avenida de Mayo 1161 Buenos Aires AR		P C	Enhancing Access to Justice through a Technology Platform Co-Created with Users	75,000
Asociacion EPE - Ensena Peru Av Paseo de la Republica 5812 oficina 201 - Miraflores Lima PE		P C	National Volunteer Mobilization to Ensure Educational Continuity during the Pandemic	28,000
Asociacion Minga Peru Calle Jose Maria de la Jara y Ureta 264 Urbanizacion El Rosal Miraflore Lima PE		P C	Reaching Students and Promoting Local Education in Rural Amazonian Communities Affected by School Closures	79,000
Asociacion por los Derechos Civiles Tucuman 924 piso 8 Buenos Aires AR		P C	Judicial Legitimacy: The Process of Federal Judge Selection and Training in Argentina	59,000
Associaciacao Nova Escola R dos Pinheiros 870 Sao Paulo BR		N C	Trilhas do Amanha: Training for Secondary School Teachers to Prevent Dropout and Facilitate Remote Learning during the Pandemic	75,000
Atlas Economic Research Foundation Two Liberty Center 4075 Wilson Boulevard Arlington, VA 22203		P C	General program support for the Alamos Alliance XXVIII	10,000
Avance - Analisis Investigacion y Estudios para el Desarrollo AC Enrique Rebsamen 1108 Ciudad de Mexico MX		N C	Resilience Strategies for Mexican Fishing Communities Confronting Climate Change	140,000
Brazil Foundation 216 East 45th Street New York, NY 10017		P C	General Support	5,000
Candid 32 Old Slip 24th Floor New York, NY 10005		P F	Partnership Dues Guidestar	3,251
Centro de Investigaciones y Estudios Superiores en Antropologia Social Juarez No 87 Col Tlalpan Ciudad de Mexico MX		P C	Evidence-based Approaches to Addressing Pandemic-Related Learning Setbacks	100,000
Centro Yanapanakusun Pasaje Santo Toribio N4 Urbanizacio Uchchullo Alto Cusco PE		N C	Restoring the Bonds between Families, Schools, and Communities during the Pandemic	75,000
Child Aid 917 SW Oak Street Portland, OR 97205		P C	Supporting Teachers to Meet the Challenge of Pandemic-Era Education in Rural Guatemala	100,000
Corporacion Educativa y Cultural Motete Barrio El Jardn Sector Las Palmeras Quibdo CO		N C	Selva de Letras en la Escuela: A Pedagogical Strategy to Mitigate the Impacts of the Pandemic in the Educational Sector in Choco, Colombia	59,000
Corporacion Ensena por Colombia - Teach for Colombia Carrera 27a 70 92 DOT Bogota CO		N C	Learning Connections: Tools, Methodologies, and Materials that Reduce COVID-19 Learning Losses and Support the Return to In-Person Learning	51,000
Escuela Nueva Volvamos a la Gente Calle 39 No 21-57 Bogota CO		N C	Education Equity in Rural Colombia during the COVID-19 Pandemic: Escuela Nueva Online Training Course and Support for Multigrade Teachers	75,000
Facultad de Derecho de la Universidad de Buenos Aires Avenida Figueroa Alcorta Buenos Aires AR		N C	Building a Network of Public Interest and Human Rights Law Clinics in Argentina	15,000
Fauna and Flora International USA Inc 1720 N St NW Washington, DC 20036		P C	Empowering a Blue Community Transition: Charting Economic and Ecological Recovery from COVID-19 for Small-Scale Fishers in Coastal Honduras	82,000
Federacion Nacional de Cafeteros de Colombia Km 11 Va al Magdalena Manizales CO		N C	Strategies for Distance Education and the Gradual Return to Rural Schools in Caldas during the COVID-19 Pandemic	70,000
Florida International University Board of Trustees 11200 SW 8th Street Miami, FL 33199		P C	Tinker Field Research Collaborative	15,000
Fundacion Accion Joven From the Land Rover Agency in Curridabat Curridabat CO		N C	Colegios de Alta Oportunidad, Phase 3	45,000
Fundacion Centro de Implementacion de Politicas Publicas para la Equidad y Avenida Callao 25 1 A Buenos Aires AR		N C	Early Warning Systems to Prevent Secondary School Dropout in the Post-pandemic Period	46,000
Fundacion Cimientos Avenida Cordoba 1367 Buenos Aires AR		P C	Escuelas que acompanan: Equipping Schools to Promote Social-Emotional Wellbeing and Support School Persistence	34,000
Fundacion Educacional Crecer Con Todos Carlos Silva Vildsola 1320 Santiago Providencia Region Metropolitana Santiago CI		N C	Viaje por las letras: Implementing Proven Literacy Strategies for New Readers	64,000
Fundacion Gabriel Garcia Marquez para el Nuevo Periodismo Iberoamericano Centro calle San Juan de Dios 3-121 Cartagena CO		P C	Promoting High-Quality Journalism on Education in Latin America	80,000
Fundacion Leer Viamonte 1465 Buenos Aires AR		N C	Targeted, Differentiated Literacy Instruction during the COVID-19 Pandemic in Argentina	75,000
Fundacion para la Promocion del Desarrollo Sustentable Futuro Latinoamerica Av De los Shyris N37-313 y Telegrafo Edificio Rubio piso 8 Quito EC		N C	Safeguarding Access to Clean and Secure Water through Sustainable Water Funds in the Andean Region	140,000
Fundacion SUMMA Avenida Pocuro 2058 Providencia Santiago CI		N C	From Evidence to Practice: Effective Interventions for Educational Recovery Post-Pandemic	100,000
Glasswing International USA 25 Broadway 9th Floor New York, NY 10004		P C	Social-emotional and Remedial Support for Teachers and Students in Guatemala, Honduras, and Nicaragua during the COVID-19 Pandemic	100,000
Hiperderecho Av Benavides 1944 Lima PE		N C	Increasing access to justice for gender-based online violence victims in Peru	20,000
Hispanics In Philanthropy 414 13th Street Suite 200 Oakland, CA 94612		P C	Venezuelans Moving Forward Campaign	30,000
Hispanics In Philanthropy 414 13th Street Suite 200 Oakland, CA 94612		P F	HIP 2021 Conference Support	3,000
Igarape Inc 100 Church St suite 800 New York, NY 10007		P C	Strengthening Criminal Justice to Disrupt Environmental Crime in Brazil, Colombia, and Peru	100,000
Instituto de Conservacao Ambiental - The Nature Conservancy do Brasil Avenida Paulista 2439 - Conjunto 91 Cond Eloy Chavez Sao Paulo BR		N C	Improving Water Policy to Scale Watershed Conservation in Brazil	100,000
Instituto de Estudos Amazonicos Rua Itupava 1220 Curitiba BR		N C	Creating More Inclusive Access to Payment for Ecosystem Service Programs among Brazils Traditional Communities	50,000
Instituto Reuna Rua dos Pinheiros 870 Conjunto 181 182 183 184 Sao Paulo BR		N C	Formative Assessment for Learning during the Pandemic	75,000
International Rescue Committee Inc 122 East 42nd Street New York, NY 10168		P C	Supporting Childrens Learning at the Colombian-Venezuelan Border	108,000
Laboratorio de Educacao Praa Ramos de Azevedo 206 cj 502 Sao Paulo BR		N C	Aprender a Estudiar Textos: Testing a Scalable Methodology for Improved Middle-Grade Reading Comprehension during Pandemic Recovery	112,000
Latin American Studies Association Inc 4338 Bigelow Blvd Pittsburgh, PA 15213		P C	LASA2022 International Congress	30,000
Limitless Horizons Ixil Inc PO Box 3120 Santa Cruz, CA 95063		P C	An Educational Campaign to Support Maya Ixil Students Transition Back to the Classroom during the Pandemic	20,000
Migration Policy Institute 1400 16th St NW Washington, DC 20036		P C	Policy Innovation and Improved Governance to Manage Migration Flows	80,000
Namati Inc 1616 P St NW Washington, DC 20036		P C	Scaling the Practice of Community Lawyering and Legal Empowerment in Latin America	78,000
National Center for Civic Innovation Inc 2 Metrotech Center Brooklyn, NY 11201		P C	Multi-City Challenge 2019-2020: Collective Intelligence for Sustainable Cities in Northern Mexico	70,000
New York University 665 Broadway Suite 801 New York, NY 10012		P C	Tinker Field Research Collaborative	15,000
Organization for Youth Empowerment 3351 18th St NW Washington, DC 20010		P C	Keeping Students Connected to Learning during Continued Pandemic School Closures	39,000
Philanthropy New York 320 East 43rd Street New York, NY 10017		P C	General Support	7,250
Politize - Instituto de Educacao Poltica Avenida Desembargador Vtor Lima 260 Trindade Florianopolis 88040-401 BR		P C	School of Active Citizenship: Scaling Civic Education in Brazils Schools	50,000
Pontificia Universidad Catolica de Chile Vicuna Mackenna 4860 Santiago CI		N C	Expanding a Returns to Education Campaign to Avoid School Dropouts: Adapting an Innovative Model to the COVID Context	90,000
Population Council Inc One Dag Hammarskjold New York, NY 10017		P C	Maintaining and Rebuilding Connections to Schooling in Rural Guatemala during and post-Pandemic	100,000
Portal for Investment in the Latin American Social Sector (PILAS) 333 Central Park W New York, NY 10025		P C	General program support of Observatorio Social's (Argentina) virtual training project	10,000
Rainforest Alliance Inc 125 Broad Street New York, NY 10004		P C	Institutionalizing Transparency, Governance, and Financial Sustainability: A Platform to Consolidate Landscape-scale Forestry Value Chain Development in Southern Mexico	115,000
Reaching U A Foundation for Uruguay PO BOX 729 New York, NY 10108		P C	General Support	10,000
Regents of the University of California at Berkeley Sponsored Projects Office / 1608 Fourth Street Suite 220 Berkeley, CA 94710		P C	Tinker Field Research Collaborative	20,000
Regents of the University of Michigan 500 Church Street Ann Arbor, MI 48109		P C	Tinker Field Research Collaborative	15,000
San Diego State University Foundation 5250 Campanile Drive San Diego, CA 92182		P C	Tinker Field Research Collaborative	10,000
School the World Inc 24 School Street Boston, MA 02108		P C	Ensuring Educational Equity in Rural Guatemala and Honduras during the Pandemic	70,000
Seattle International Foundation 1601 5th Avenue Suite 1900 Seattle, WA 98101		P F	General Support	17,000
Sonoran Institute 100 N Stone Ave Suite 1001 Tucson, AZ 85701		P C	Developing Institutional and Community Solutions to Drive Large-Scale Restoration of the Colorado River Delta	200,000
The Arizona Board of Regents for the University of Arizona 1303 E University Blvd Box 3 Tucson, AZ 85719		P C	Tinker Field Research Collaborative	15,000
The Board of Trustees of the University of Illinois Henry Administration Building Champaign, IL 61801		P C	Tinker Field Research Collaborative	17,500
The Inter-American Foundation 1331 Pennsylvania Ave NW Washington, DC 20004		P C	General program support for the Partnership for Disaster Recovery and Resilience (Central America)	10,000
The University of Texas at Austin 3925 West Braker Lane Austin, TX 78759		P C	Tinker Field Research Collaborative	20,000
Tierraviva Cerro Cor 1060 e/ EEUU y Brasil Asuncion PA		N C	Strengthening Access to Justice in Paraguays Chaco Region	85,000
Transnational Villages Network-Red de Pueblos Transnacionales 366 E 146th St New York, NY 10455		P F	General Support	1,749
Transparencia Brasil R Prof Joo Marinho 161 Sao Paulo BR		N C	Ta de Pe Educacao	43,500
Universidad de los Andes Carrera 1 18A-12 Bogota DC CO		N C	The Access to Justice Design Lab	40,000
University of Florida Board of Trustees 207 Grinter Hall Gainesville, FL 32611		P C	Tinker Field Research Collaborative	20,000
University of Kansas Center for Research Inc Youngberg Hall Lawrence, KS 66045		P C	Tinker Field Research Collaborative	15,000
Vanderbilt University PMB 351806 Nashville, TN 37235		P C	General program support for the Center for Latin American Studies support for Markets and Malnutrition in Guatemala: Piloting a New Approach to Nutritional Interventions in Maya Communities	10,000
Womens Justice Initiative Inc PO Box 21540 New York, NY 10087		P C	Testing a Scalable Model to Improve Maya Women's Access to Justice in Rural Guatemala	103,000
Woodrow Wilson International Center for Scholars 1300 Pennsylvania Avenue NW Washington, DC 20004		P F	Membership	15,000
Total			3a	4,075,250
b Approved for future payment				
Asociacion Minga Peru Calle Jose Maria de la Jara y Ureta 264 Urbanizacion El Rosal Miraflore Lima PE		P C	Reaching Students and Promoting Local Education in Rural Amazonian Communities Affected by School Closures	77,000
Asociacion por los Derechos Civiles Tucuman 924 piso 8 Buenos Aires AR		P C	Judicial Legitimacy: The Process of Federal Judge Selection and Training in Argentina	36,000
Avance - Analisis Investigacion y Estudios para el Desarrollo AC Enrique Rebsamen 1108 Ciudad de Mexico MX		N C	Resilience Strategies for Mexican Fishing Communities Confronting Climate Change	153,000
Centro de Investigaciones y Estudios Superiores en Antropologia Social Juarez No 87 Col Tlalpan Ciudad de Mexico MX		P C	Evidence-based Approaches to Addressing Pandemic-Related Learning Setbacks	100,000
Child Aid 917 SW Oak Street Portland, OR 97205		P C	Supporting Teachers to Meet the Challenge of Pandemic-Era Education in Rural Guatemala	100,000
Corporacion Educativa y Cultural Motete Barrio El Jardn Sector Las Palmeras Quibdo CO		N C	Selva de Letras en la Escuela: A Pedagogical Strategy to Mitigate the Impacts of the Pandemic in the Educational Sector in Choco, Colombia	58,000
Fundacion Centro de Implementacion de Politicas Publicas para la Equidad y Avenida Callao 25 1 A Buenos Aires AR		N C	Early Warning Systems to Prevent Secondary School Dropout in the Post-pandemic Period	45,000
Fundacion Cimientos Avenida Cordoba 1367 Buenos Aires AR		P C	Escuelas que acompanan: Equipping Schools to Promote Social-Emotional Wellbeing and Support School Persistence	34,000
Fundacion Gabriel Garcia Marquez para el Nuevo Periodismo Iberoamericano Centro calle San Juan de Dios 3-121 Cartagena CO		P C	Promoting High-Quality Journalism on Education in Latin America	20,000
Fundacion para la Promocion del Desarrollo Sustentable Futuro Latinoamerica Av De los Shyris N37-313 y Telegrafo Edificio Rubio piso 8 Quito EC		N C	Safeguarding Access to Clean and Secure Water through Sustainable Water Funds in the Andean Region	260,000
Fundacion SUMMA Avenida Pocuro 2058 Providencia Santiago CI		N C	From Evidence to Practice: Effective Interventions for Educational Recovery Post-Pandemic	100,000
Glasswing International USA 25 Broadway 9th Floor New York, NY 10004		P C	Social-emotional and Remedial Support for Teachers and Students in Guatemala, Honduras, and Nicaragua during the COVID-19 Pandemic	100,000
Hispanics In Philanthropy 414 13th Street Suite 200 Oakland, CA 94612		P C	Venezuelans Moving Forward Campaign	30,000
Igarape Inc 100 Church St suite 800 New York, NY 10007		P C	Strengthening Criminal Justice to Disrupt Environmental Crime in Brazil, Colombia, and Peru	200,000
Laboratorio de Educacao Praa Ramos de Azevedo 206 cj 502 Sao Paulo BR		N C	Aprender a Estudiar Textos: Testing a Scalable Methodology for Improved Middle-Grade Reading Comprehension during Pandemic Recovery	37,000
Migration Policy Institute 1400 16th St NW Washington, DC 20036		P C	Policy Innovation and Improved Governance to Manage Migration Flows	80,000
Namati Inc 1616 P St NW Washington, DC 20036		P C	Scaling the Practice of Community Lawyering and Legal Empowerment in Latin America	79,000
Organization for Youth Empowerment 3351 18th St NW Washington, DC 20010		P C	Keeping Students Connected to Learning during Continued Pandemic School Closures	36,000
Politize - Instituto de Educacao Poltica Avenida Desembargador Vtor Lima 260 Trindade Florianopolis BR		P C	School of Active Citizenship: Scaling Civic Education in Brazils Schools	50,000
Population Council Inc One Dag Hammarskjold New York, NY 10017		P C	Maintaining and Rebuilding Connections to Schooling in Rural Guatemala during and post-Pandemic	96,000
Rainforest Alliance Inc 125 Broad Street New York, NY 10004		P C	Institutionalizing Transparency, Governance, and Financial Sustainability: A Platform to Consolidate Landscape-scale Forestry Value Chain Development in Southern Mexico	285,000
Tierraviva Cerro Cor 1060 e/ EEUU y Brasil Asuncion PA		N C	Strengthening Access to Justice in Paraguays Chaco Region	239,000
Womens Justice Initiative Inc PO Box 21540 New York, NY 10087		P C	Testing a Scalable Model to Improve Maya Women's Access to Justice in Rural Guatemala	89,000
Total			3b	2,304,000

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
		(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
f _____						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash investments				14	1,538,938	
4 Dividends and interest from securities						
5 Net rental income or (loss) from real estate:						
a Debt-financed property.						
b Not debt-financed property.						
6 Net rental income or (loss) from personal property						
7 Other investment income						
8 Gain or (loss) from sales of assets other than inventory				18	9,463,074	
9 Net income or (loss) from special events:						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a WESTBROOK - UBIT		525990	-8,198			
b UBIT ADJ				14	8,198	
c _____						
d _____						
e _____						
12 Subtotal. Add columns (b), (d), and (e) . .			-8,198		11,015,659	0
13 Total. Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.)				13		11,007,461

[illegible]

Part XVI

Yes

No

1a(1)

Nc

1a(2)

Nc

1b(1)

Nc

1b(2)

Nc

1b(3)

Nc

1b(4)

Nc

1b(5)

Nc

1b(6)

Nc

1c

Nc

[illegible]☐ Yes ☒ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

2022-11-03

Date

Title

See instructions. ☒ Yes ☐ No

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Special Condition Description

TY 2021 IRS 990 e-File Render

Name: THE TINKER FOUNDATION INC

EIN: 51-0175449

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OWEN J. FLANAGAN & COMPANY	24,000	0		24,000

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: THE TINKER FOUNDATION INC

EIN: 51-0175449

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
CONDOMINIUM	1986-01-01	2,015,188	1,763,298	SL	40.00000000000000	50,381	0		
CONDOMINIUM IMPROVEMENTS	1987-01-01	29,099	24,727	SL	40.00000000000000	727	0		
CONDOMINIUM IMPROVEMENTS AC REPLACEMENT	2014-01-01	49,646	17,374	SL	20.00000000000000	2,482	0		
CONDOMINIUM IMPROVEMENTS AC REPLACEMENT	2018-01-01	58,823	8,824	SL	20.00000000000000	2,941	0		
FURNITURE & FIXTURES	2006-01-01	47,057	47,057	SL	7.00000000000000	0	0		
FURNITURE & FIXTURES	2007-01-01	20,000	20,000	SL	7.00000000000000	0	0		
FURNITURE & FIXTURES	2008-01-01	22,855	22,855	SL	7.00000000000000	0	0		
FURNITURE & FIXTURES	2010-01-01	20,252	20,252	SL	7.00000000000000	0	0		
FURNITURE & FUXTURES	2012-12-31	19,936	19,936	SL	7.00000000000000	0	0		

Name: THE TINKER FOUNDATION INC
EIN: 51-0175449

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
Asociacion AMA	4 Calle 5-09 zona 1 a barrio El Centro Municipio de Poptun GT	2021-03-24	65,000	A Safe and Effective School Reopening Process during COVID-19 Pandemic	52,250	No	2/28/2022	2022-02-25	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Asociacion Boliviana para la Investigacion y Conservacion de Ecosistemas An	Pasaje Flores Quintela entre calles 13 y 14 Edif Nro 7 oficina 1B Cala La Paz BL	2019-12-11	149,000	Strengthening and scaling up locally managed water systems in the Apolo municipality (La Paz Department, Bolivia)	149,000	No	2/28/2022	2022-03-30	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Asociacion Boliviana para la Investigacion y Conservacion de Ecosistemas An	Pasaje Flores Quintela entre calles 13 y 14 Edif Nro 7 oficina 1B Cala La Paz BL	2021-06-14	150,000	Strengthening and scaling up locally managed water systems in the Apolo municipality (La Paz Department, Bolivia)	35,945	No	2/28/2022	2022-03-30	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Asociacion Enseña Por Panama	Edif Midtown piso 15 74 and 50th st Panama PM	2020-09-21	49,000	Strengthening Distance Learning during COVID-19 Pandemic	49,000	No	11/30/2021	2021-11-30	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Asociacion EPE - Enseña Perú	Av Paseo de la Republica 5812 oficina 201 - Miraflores Lima PE	2020-09-22	70,000	Don't Stop Learning	70,000	No	10/31/2021	2021-12-23	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Asociación EPE - Enseña Perú	Av Paseo de la Republica 5812 oficina 201 - Miraflores Lima PE	2021-01-08	28,000	National Volunteer Mobilization to Ensure Educational Continuity during the Pandemic	28,000	No	7/15/2021	2021-12-01	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Asociacion MAIA	MAIA Colegio Impacto Km 137 Caserio Xolbe Canton El Tablon Solola GT	2020-09-22	50,000	Leveraging Local and Global Expertise for Effective School Reopening in Guatemala	50,000	No	11/30/2021	2021-11-29	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Asociacion Minga Peru	Calle Jose Maria de la Jara y Ureta 264 Urbanizacion El Rosal Calle Sar Lima PE	2020-09-21	75,000	Learning Recovery in the Peruvian Amazon through Radio and Community Loudspeakers	75,000	No	11/30/2021	2021-12-07	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Asociacion Minga Peru	Calle Jose Maria de la Jara y Ureta 264 Urbanizacion El Rosal Calle Sar Lima PE	2021-12-15	79,000	Reaching Students and Promoting Local Education in Rural Amazonian Communities Affected by School Closures			2/28/2023		
Associaçao Nova Escola	R dos Pinheiros 870 21 andar - Pinheiros Sao Paulo BR	2021-03-30	75,000	Trilhas do Amanha: Training for Secondary School Teachers to Prevent Dropout and Facilitate Remote Learning during the Pandemic	56,811	No	2/28/2022	2022-02-25	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Avance - Analisis Investigacion y Estudios para el Desarrollo AC	Montes Urales 424 Lomas de Chapultepec V Seccion Mexico City MX	2021-06-18	140,000	Resilience Strategies for Mexican Fishing Communities Confronting Climate Change	75,625	No	2/28/2022	2022-02-23	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Centro de Investigaciones y Estudios Superiores en Antropologia Social	Juarez No 87 Col Tlalpan AP 22-048 Ciudad de Mexico MX	2020-09-22	70,000	Strengthening Multigrade Schools during the COVID-19 Pandemic: Formative Evaluation and "Teaching at the Right Level" in Mexico	70,000	No	11/30/2021	2021-11-30	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Centro Yanapanakusun	Pasaje Santo Toribio N4 Urbanizacio Uccchullo Alto Cusco PE	2021-03-24	75,000	Restoring the Bonds between Families, Schools, and Communities during the Pandemic	46,908	No	2/28/2022	2022-02-28	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Corporacion Educativa y Cultural Motete	Barrio El Jardin Sector Las Palmeras Quibdo CO	2020-09-23	40,000	Selva de Letras: A New Approach to Community Literacy	40,000	No	11/30/2021	2021-11-30	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Corporacion Educativa y Cultural Motete	Barrio El Jardin Sector Las Palmeras Quibdo CO	2021-12-15	59,000	Selva de Letras en la Escuela: A Pedagogical Strategy to Mitigate the Impacts of the Pandemic in the Educational Sector in Choco, Colombia			2/28/2023		
Corporacion Enseña Por Colombia - Teach for Colombia	Carrera 27a 70 92 DOT Bogota CO	2021-03-29	51,000	Learning Connections: Tools, Methodologies, and Materials that Reduce COVID-19 Learning Losses and Support the Return to In-Person Learning	46,060	No	2/28/2022	2022-02-28	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Escuela Nueva Volvamos a la Gente	Calle 39 No 21-57 Bogota CO	2021-03-24	75,000	Education Equity in Rural Colombia during the COVID-19 Pandemic: Escuela Nueva Online Training Course and Support for Multigrade Teachers	33,119	No	2/28/2022	2022-02-25	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Facultad de Derecho de la Universidad de Buenos Aires	Avenida Figueroa Alcorta 2263 Ciudad de Buenos Aires AR	2019-08-21	10,000	Building a Network of Public Interest and Human Rights Law Clinics in Argentina	10,000	No	2/28/2022	2022-03-29	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Facultad de Derecho de la Universidad de Buenos Aires	Avenida Figueroa Alcorta 2263 Ciudad de Buenos Aires AR	2020-10-23	25,000	Building a Network of Public Interest and Human Rights Law Clinics in Argentina	19,000	No	2/28/2022	2022-03-29	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Facultad de Derecho de la Universidad de Buenos Aires	Avenida Figueroa Alcorta 2263 Ciudad de Buenos Aires AR	2021-06-15	15,000	Building a Network of Public Interest and Human Rights Law Clinics in Argentina			2/28/2023		
Federacion Nacional de Cafeteros de Colombia	Km 11 Via al Magdalena Manizales CO	2021-03-26	70,000	Strategies for Distance Education and the Gradual Return to Rural Schools in Caldas during the COVID-19 Pandemic	70,000	No	2/28/2022	2022-01-19	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion para el Avance de las Reformas y las Oportunidades -- Grupo FARO	Antonio de Ullua N 32-124 Av. Atahualpa Quito EC	2020-06-22	60,000	Learning Communities Initiative: Promoting Inclusion, Academic Success and Social Cohesion in Ecuador	60,000	No	5/31/2021	2021-06-02	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion AlvarAlice	Edificio Avenida 100 Cra 100 No 16-20 Oficina 501 Cali CO	2019-12-11	130,000	Expansion of the Employability Skills Training Program for At-Risk Youth in Cali, Colombia	130,000	No	4/6/2021	2021-04-05	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion Accion Joven	Urbanizacion Cataluna House E3 Curridabat CS	2020-06-19	90,000	Colegios de Alta Oportunidad, Phase 3	90,000	No	2/28/2022	2022-03-15	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion Accion Joven	Urbanizacion Cataluna House E3 Curridabat CS	2021-06-14	45,000	Colegios de Alta Oportunidad, Phase 3	45,000	No	2/28/2022	2022-03-15	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion Centro de Implementacion de Politicas Publicas para la Equidad y	Avenida Caliao 25 1 A Buenos Aires AR	2021-12-17	46,000	Early Warning Systems to Prevent Secondary School Dropout in the Post-pandemic Period			2/28/2023		
Fundacion Comparte por una vida Colombia	Cra 11B 99-25 Bogota CO	2020-06-18	50,000	Supporting the Resilience of Children and Families on the Colombian-Venezuelan Border during the COVID-19 Pandemic	50,000	No	7/31/2021	2021-07-26	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion Educacional Crecer Con Todos	Carlos Silva Vidosola 1320 Santiago CI	2020-09-23	38,000	Intensive Remedial Education Reading Program for Primary School Students in Chile	38,000	No	11/30/2021	2021-11-22	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion Educacional Crecer Con Todos	Carlos Silva Vidosola 1320 Santiago Providencia Region Metropro Santiago CI	2021-11-09	64,000	Viaje por las letras: Implementing Proven Literacy Strategies for New Readers	5,639	No	2/28/2022	2022-02-28	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion Leer	Viamonte 1465 9th floor Of 92 Buenos Aires CO	2021-03-22	75,000	Targeted, Differentiated Literacy Instruction during the COVID-19 Pandemic in Argentina	75,000	No	2/28/2022	2022-03-14	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion para la Justicia y el Estado Democratico de Derecho	Calle Palenque 269 Ciudad de Mexico MX	2020-12-17	65,000	Judicial Authority during the Pandemic and Protection of the Most Vulnerable in Mexico	65,000	No	2/28/2022	2022-03-01	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion para la Promocion del Desarrollo Sustentable Futuro Latinoamerica	Av De los Shyris N37-313 y Telegrafo Edificio Rubio piso 8 Quito EC	2021-06-17	140,000	Safeguarding Access to Clean and Secure Water through Sustainable Water Funds in the Andean Region	50,828	No	2/28/2022	2022-02-28	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion SUMMA	Avenida Pucuro 2058 Providencia Santiago CI	2021-10-28	100,000	From Evidence to Practice: Effective Interventions for Educational Recovery Post-Pandemic	11,867	No	2/28/2022	2022-02-28	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Fundacion Universidad de San Andres	Vito Dumas 284 Victoria AR	2020-06-30	98,000	Assessing the Potential Impact of Artificial Intelligence in the Latin American Judiciary	98,000	No	9/15/2021	2021-09-15	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Hiperderecho	Av Benavides 1944 Piso 9 Lima PE	2020-06-22	70,000	Increasing access to justice for gender-based online violence victims in Peru	64,900	No	2/28/2022	2022-04-11	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Hiperderecho	Av Benavides 1944 Piso 9 Lima PE	2021-09-14	20,000	Increasing access to justice for gender-based online violence victims in Peru			2/28/2023		
Instituto de Estudos Amazonicos	Rua Itupava 1220 Curitiba BR	2021-12-15	50,000	Creating More Inclusive Access to Payment for Ecosystem Service Programs among Brazil's Traditional Communities			2/28/2023		
Instituto Reuna	Rua dos Pinheiros 870 Conjunto 181 182 183 184 Sao Paulo BR	2021-03-25	75,000	Formative Assessment for Learning during the Pandemic	75,000	No	2/28/2022	2022-03-11	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Laboratorio de Educacao	Praca Ramos de Azevedo 206 cj 502 Sao Paulo BR	2021-12-16	112,000	Aprender a Estudar Textos: Testing a Scalable Methodology for Improved Middle-Grade Reading Comprehension during Pandemic Recovery			2/28/2023		
Mexico Evalua Centro de Analisis de Politicas Publicas AC	Jaime Balmeas No 11 Edificio D Piso 2 Despacho 202 Mexico City MX	2019-07-11	100,000	Strengthening Independence and Transparency in Mexican Judicial Governing Bodies	100,000	No	7/28/2021	2021-07-29	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Nossas Cidades	Rua Viçconde de Pirajá 102 casa 18 Rio de Janeiro BR	2019-12-11	100,000	Building Tools for Digital-Age Advocacy in Latin America	100,000	No	5/31/2021	2021-05-31	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Pontificia Universidad Catolica de Chile	Vicuna Mackenna 4860 Campus San Joaquín Santiago CI	2021-03-24	90,000	Expanding a Returns to Education Campaign to Avoid School Dropouts: Adapting an Innovative Model to the COVID Context	55,499	No	2/28/2022	2022-02-20	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
The Nature Conservancy do Brasil	Avenida Paulista 2439 - Conjunto 91 Cond Eloy Chavez Sao Paulo BR	2020-12-16	100,000	Improving Water Policy to Scale Watershed Conservation in Brazil	82,433	No	8/31/2022	2022-08-31	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
The Nature Conservancy do Brasil	Avenida Paulista 2439 - Conjunto 91 Cond Eloy Chavez Sao Paulo BR	2021-12-22	100,000	Improving Water Policy to Scale Watershed Conservation in Brazil			8/31/2023		
Tierraviva	Cerro Cora 1060 e/ EEUU y Brasil Asuncion PA	2021-06-17	85,000	Strengthening Access to Justice in Paraguays Chaco Region	16,102	No	2/28/2022	2022-03-01	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Transparencia Brasil	Rua Virgilio de Carvalho Pinto 445 Sao Paulo BR	2020-03-26	112,500	Ta de Pe Educacao	112,500	No	2/28/2022	2022-03-17	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Transparencia Brasil	Rua Virgilio de Carvalho Pinto 445 Sao Paulo BR	2021-06-18	43,500	Ta de Pe Educacao	12,327	No	2/28/2022	2022-03-17	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Universidad de los Andes	Carrera 1 18A-12 Bogota CO	2019-12-13	30,000	The Access to Justice Design Lab	30,000	No	2/28/2022	2022-02-26	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Universidad de los Andes	Carrera 1 18A-12 Bogota CO	2020-12-16	40,000	The Access to Justice Design Lab	38,066	No	2/28/2022	2022-02-26	Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made.
Universidad de los Andes	Carrera 1 18A-12 Bogota CO	2021-12-14	40,000	The Access to Justice Design Lab			2/28/2023		

Name: THE TINKER FOUNDATION INC
EIN: 51-0175449

Name of Stock	End of Year Book Value	End of Year Fair Market Value
Ambarella Inc	69,671	69,671
Ameresco Inc Class	19,057	19,057
Amn Healthcare SRVCS	45,751	45,751
Armstrong World Inds Inc	16,954	16,954
Aspen Aerogels Inc	21,808	21,808
Atkore Inc	28,576	28,576
Atricure Inc	13,419	13,419
Axcelis Technologies	47,047	47,047
Axon Enterprise Inc	16,328	16,328
Bancorp Inc	11,491	11,491
Beam Therapeutics Inc	9,324	9,324
Biohaven Pharmactl	14,057	14,057
Blueprint Medicines Corp	22,279	22,279
Boot Barn Holdings	52,788	52,788
BRP Group Inc Class	15,202	15,202
Calix Networks Inc	58,778	58,778
Callaway Golf	10,290	10,290
Cameco Corporation	19,324	19,324
Cargurus Inc Class	17,627	17,627
Celsius Holdings Inc	48,471	48,471
Centessa Pharmaceutica	6,013	6,013
Century Communities	31,735	31,735
Channeladvisor Corp	18,781	18,781
Chart Industries Inc	12,440	12,440
CI Finl Corp	20,805	20,805
Codexis Inc	10,382	10,382
Core & Main Inc Class	27,640	27,640
Crinetics Pharmaceutical	24,291	24,291
Crocs Inc	34,619	34,619
Customers Bancorp	22,095	22,095
Cyberark Softwre LTD	13,689	13,689
Cytokinetics Inc	45,215	45,215
Dice Therapeutics Inc	14,553	14,553
Digitalocean HLDGS Inc	11,728	11,728
Docebo Inc	29,369	29,369
Duckhorn Portfolio Inc	27,331	27,331
Dutch Bros Inc Class	13,440	13,440
Endava PLC	47,689	47,689
Everi Holdings Inc	10,739	10,739
Evoqua Water Tech	29,593	29,593
Exponent Inc	26,381	26,381
Fluence Energy Inc	15,966	15,966
Forward Air Corp	10,414	10,414

Name of Stock	End of Year Book Value	End of Year Fair Market Value
Fox Factory Holding	15,819	15,819
Generac Holdings Inc	10,910	10,910
Gentherm Inc	23,115	23,115
Green Plains Inc	11,540	11,540
Grid Dynamics HLDGS Inc	37,097	37,097
Halozyme Therapeutic	14,757	14,757
Hayward Holdings Inc	28,355	28,355
Herc HLDGS Inc	18,629	18,629
Impinj Inc	24,481	24,481
Inmode LTD	12,704	12,704
Inspire Medical Systems	28,758	28,758
Installed BLDG Prods	29,062	29,062
Intellia Therapeutics Inc	12,533	12,533
Invitae Corp	7,330	7,330
KBR Inc	27,874	27,874
Kinsale Capital Grou	24,741	24,741
Korn Ferry Intl	19,493	19,493
Kornit Digital LTD	40,955	40,955
Krispy Kreme Inc	15,193	15,193
Kymera Therapeutics Inc	13,968	13,968
Latham Group Inc	18,097	18,097
Lattice Semiconductr	46,313	46,313
Live Oak Bancshares Inco	34,130	34,130
Livent Corp	28,573	28,573
Magnolia Oil & Gas Corp Class	25,305	25,305
Matador Resources Co	18,571	18,571
Maxlinear Inc	47,873	47,873
Medpace Holdings Inc	47,446	47,446
Merus B V	10,717	10,717
Mirati Therapeutics	16,576	16,576
Monday Com LTD	21,610	21,610
Montrose Environmental G	17,416	17,416
Morphic Holding Inc	11,371	11,371
MP Materials Corp	38,471	38,471
Natera Inc	13,728	13,728
NTNL Vision Holdings	11,998	11,998
Nuvalent Inc Class	9,882	9,882
Optimizerx Corp	10,559	10,559
Papa John's Intl Inc	21,489	21,489
Relay Therapeutics Inc	38,848	38,848
Repligen Corp	18,009	18,009
Revolve Group Inc	16,140	16,140
Saia Inc	38,421	38,421
Seaworld Entertainmt	28,214	28,214
Shockwave Medical Inc	21,935	21,935
SHYFT Group Inc	26,874	26,874
Silicon Motion Technology Corp	29,459	29,459

Name of Stock	End of Year Book Value	End of Year Fair Market Value
Silvergate Cap Corp	23,712	23,712
Sitime Corp	48,269	48,269
Skyline Corp	49,994	49,994
Springworks Therapeutics	36,134	36,134
Stepstone Group Inc Class	16,254	16,254
Summit Matls Inc CL	25,248	25,248
Synaptics Inc	27,793	27,793
Tetra Tech Inc	22,244	22,244
The Beauty Health Co Class	30,321	30,321
Triumph Bancorp Inc	44,179	44,179
Ultra Clean HLDGS	33,900	33,900
Vicor Corp	46,729	46,729
Willscot Mobile Mini HLD	32,549	32,549
Xenon Pharmaceutical	19,556	19,556
Ziprecruiter Inc Class	25,090	25,090
Zscaler Inc	32,776	32,776

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Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
DAVIDSON KEMPNER DISTRESSED OPPPORUNITIES INTERNATIONAL	FMV	5,586,706	5,586,706
CANYON BALANCED	FMV	2,474,373	2,474,373
HAWK RIDGE PARTNERS II LP	FMV	4,534,095	4,534,095
DAVIDSON KEMPNER INSTITUTIONAL PARTNERS	FMV	5,941,551	5,941,551
INDEPENDENT FRANCHISE PARTNERS	FMV	8,562,357	8,562,357
EDGEWOOD GROWTH INSTITUTIONAL	FMV	6,636,208	6,636,208
PIMCO ALL ASSET FUND	FMV	3,224,361	3,224,361
PIMCO TOTAL RETURN FUND	FMV	7,991,224	7,991,224
VALINOR CAPITAL PARTNERS	FMV	211,613	211,613
HUDSON BAY INTERNATIONAL FUND	FMV	4,110,910	4,110,910
VANGUARD EMERGING MARKETS EQUITY INDEX FUND	FMV	4,089,321	4,089,321
VANGUARD INSTITUTIONAL INDEX FUND	FMV	4,939,311	4,939,311
WESTBROOK REAL ESTATE PARTNERS	FMV	131,593	131,593
HIGHCLERE INTERNATIONAL	FMV	3,493,075	3,493,075
VANGUARD SMALL CAP INDEX FUND	FMV	3,086,629	3,086,629
BALLIE GIFFORD	FMV	4,616,857	4,616,857
GQG PARTNERS GLOBAL QUALITY EQUITY	FMV	4,438,217	4,438,217
BRANDYWINE GLOBAL OPPORTUNISTIC FIXED INC	FMV	3,479,592	3,479,592
JUNTO OFFSHORE	FMV	2,572,344	2,572,344
ADLER US PROPERTY V INVESTORS LP	FMV	375,000	375,000
CORNER VENTURES DAG FUND 1-C LP	FMV	1,674,429	1,674,429
VANGUARD WINDSOR ADMIRAL FUND	FMV	3,776,409	3,776,409

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Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
CONDOMINIUM	2,015,188	1,813,679	201,509	
CONDOMINIUM IMPROVEMENTS	29,099	25,454	3,645	
CONDOMINIUM IMPROVEMENTS AC REPLACEMENT	49,646	19,856	29,790	
CONDOMINIUM IMPROVEMENTS AC REPLACEMENT	58,823	11,765	47,058	
FURNITURE & FIXTURES	47,057	47,057	0	
FURNITURE & FIXTURES	20,000	20,000	0	
FURNITURE & FIXTURES	22,855	22,855	0	
FURNITURE & FIXTURES	20,252	20,252	0	
FURNITURE & FUXTURES	19,936	19,936	0	

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EIN: 51-0175449

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	2,609	0		2,609

TY 2021 IRS 990 e-File Render

Name: THE TINKER FOUNDATION INC

EIN: 51-0175449

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
PENDING INVESTMENT PURCHASE		2,000,000	2,000,000

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Name: THE TINKER FOUNDATION INC

EIN: 51-0175449

Description	Amount
CHANGE IN MARKET VALUATION	393,746

TY 2021 IRS 990 e-File Render

Name: THE TINKER FOUNDATION INC

EIN: 51-0175449

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OFFICE SUPPLIES AND POSTAGE	60,257	5,455		54,800
WEBSITE DEVELOPMENT	64,144	5,807		58,337

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Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
WESTBROOK - UBIT	-8,198		-8,198
UBIT ADJ	8,198	8,198	8,198

TY 2021 IRS 990 e-File Render

Name: THE TINKER FOUNDATION INC

EIN: 51-0175449

Description	Amount
CHANGE IN DEFERRED FEDERAL EXCISE TAX	5,476

TY 2021 IRS 990 e-File Render

Name: THE TINKER FOUNDATION INC

EIN: 51-0175449

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED FEDERAL EXCISE TAX PAYABLE	290,242	306,557
POST RETIREMENT LIABILITY	96,000	77,000

TY 2021 IRS 990 e-File Render

Name: THE TINKER FOUNDATION INC

EIN: 51-0175449

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CONSULTING SERVICES	37,701	11,550		26,151
INVESTMENT FEES	389,879	389,879		0

TY 2021 IRS 990 e-File Render

Name: THE TINKER FOUNDATION INC

EIN: 51-0175449

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL EXCISE TAX	159,791	0		0