Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

For calendar year 2021, or tax year beginning 01-01-2021 , and ending 12-31-2021

Name of foundation
EWING MARION KAUFFMAN FOUNDATION

A Employer identification number
43-6064859

Number and street (or P.O. box number if mail is not delivered to street address)
4801 ROCKHILL ROAD

Room/suite

B Telephone number (see instructions)
(816) 932-1000

City or town, state or province, country, and ZIP or foreign postal code
KANSAS CITY, MO 641102046

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 3,526,794,251

J Accounting method: ☑ Cash ☐ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)				
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments				
	4	Dividends and interest from securities	29,427,246	37,743,605		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	422,401,023			
	b	Gross sales price for all assets on line 6a 1,255,141,898				
	7	Capital gain net income (from Part IV, line 2)		423,156,695		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	600,478	16,190,139	480,870	
	12	**Total.** Add lines 1 through 11	452,428,747	477,090,439	480,870	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	2,067,516	0	0	2,067,516
	14	Other employee salaries and wages	14,057,284	1,297,630	0	12,759,654
	15	Pension plans, employee benefits	5,654,482	263,446	0	5,391,036
	16a	Legal fees (attach schedule)	166,676	57,406	0	109,270
	b	Accounting fees (attach schedule)	162,608	0	0	162,608
	c	Other professional fees (attach schedule)	34,275,462	15,637,362	0	18,638,100
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	4,318,337	206,500	0	0
	19	Depreciation (attach schedule) and depletion				
	20	Occupancy	3,959,272	20,859	0	3,938,414
	21	Travel, conferences, and meetings	2,401,549	1,770	0	2,399,461
	22	Printing and publications	7,903	0	0	7,903
	23	Other expenses (attach schedule)	6,907,055	16,020,269	0	3,063,194
	24	**Total operating and administrative expenses.** Add lines 13 through 23	73,978,144	33,505,242	0	48,537,156
	25	Contributions, gifts, grants paid	124,131,221			124,131,221
	26	**Total expenses and disbursements.** Add lines 24 and 25	198,109,365	33,505,242	0	172,668,377
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	254,319,382			
	b	**Net investment income** (if negative, enter -0-)		443,585,197		
	c	**Adjusted net income** (if negative, enter -0-)			480,870	

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	105,000,512	141,980,073	141,976,200
	3	Accounts receivable ▶ 24,655			
		Less: allowance for doubtful accounts ▶	83,427	24,655	24,655
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule)	1,083,658,855	1,209,151,050	1,653,788,397
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	1,014,062,944	1,105,986,312	1,726,004,999
	14	Land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)	5,000,000	5,000,000	5,000,000
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	2,207,805,738	2,462,142,090	3,526,794,251
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	113,573	130,543	
	23	**Total liabilities**(add lines 17 through 22)	113,573	130,543	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☐ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions			
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☑ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds	0	0	
	27	Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28	Retained earnings, accumulated income, endowment, or other funds	2,207,692,165	2,462,011,547	
	29	**Total net assets or fund balances** (see instructions)	2,207,692,165	2,462,011,547	
	30	**Total liabilities and net assets/fund balances** (see instructions)	2,207,805,738	2,462,142,090	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	2,207,692,165
2	Enter amount from Part I, line 27a	2	254,319,382
3	Other increases not included in line 2 (itemize) ▶	3	0
4	Add lines 1, 2, and 3	4	2,462,011,547
5	Decreases not included in line 2 (itemize) ▶	5	0
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	2,462,011,547

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	CUSTODIED ACCOUNTS:	P	2021-01-01	2021-12-31
b	CASH ACCOUNT		2021-01-01	2021-12-31
c	HARRIS ASSOCIATES		2021-01-01	2021-12-31
d	FIRST EAGLE INVESTMENT MANAGEMENT		2021-01-01	2021-12-31
e	VANGUARD		2021-01-01	2021-12-31
	DRIEHAUS CAPITAL MANAGEMENT		2021-01-01	2021-12-31
	NUANCE INVESTMENTS		2021-01-01	2021-12-31
	CONESTOGA CAPITAL ADVISORS		2021-01-01	2021-12-31
	SANDS CAPITAL MANAGEMENT		2021-01-01	2021-12-31
	WELLINGTON MANAGEMENT		2021-01-01	2021-12-31
	BLS CAPITAL		2021-01-01	2021-12-31
	RWC		2021-01-01	2021-12-31
	BROWN		2021-01-01	2021-12-31
	BROKER ACCOUNTS:	P	2021-01-01	2021-12-31
	JP MORGAN DISTRIBUTION		2021-01-01	2021-12-31
	PARTNERSHIPS:	P	2021-01-01	2021-12-31
	ABINGWORTH III B LP		2021-01-01	2021-12-31
	ANGELLIST LLC		2021-01-01	2021-12-31
	ATALAN PARTNERS, LP		2021-01-01	2021-12-31
	BAIN CAPITAL REAL ESTATE FUND I-B, LP		2021-01-01	2021-12-31
	BENCHMARK CAPITAL PARTNERS V, LP		2021-01-01	2021-12-31
	BENCHMARK CAPITAL PARTNERS VI, LP		2021-01-01	2021-12-31
	BENCHMARK CAPITAL PARTNERS VII, LP		2021-01-01	2021-12-31
	BENCHMARK CAPITAL PARTNERS VII (AIV), LP		2021-01-01	2021-12-31
	BENCHMARK CAPITAL PARTNERS VII-ANNEX, LP		2021-01-01	2021-12-31
	BENCHMARK CAPITAL PARTNERS VIII, LP		2021-01-01	2021-12-31
	BENCHMARK CAPITAL PARTNERS IX, LP		2021-01-01	2021-12-31
	BESSEMER VENTURE PARTNERS VII INSTITUTIONAL LP		2021-01-01	2021-12-31
	BESSEMER VENTURE PARTNERS VIII INSTITUTIONAL, LP		2021-01-01	2021-12-31
	CS CAPITAL PARTNERS III, LP (K-1 EQUIVALENT)		2021-01-01	2021-12-31
	DBAG IV (FOREIGN)		2021-01-01	2021-12-31
	DBAG VI (GUERNSEY)(FOREIGN - K-1 EQUIVALENT)		2021-01-01	2021-12-31
	DBAG FUND VII SCSP (FOREIGN - K-1 EQUIVALENT)		2021-01-01	2021-12-31
	DBAG FUND VII-B SCSP (FOREIGN - K-1 EQUIVALENT)		2021-01-01	2021-12-31
	EEIF X-B, LP (AKA ENERVEST FUND X-B, LP)		2021-01-01	2021-12-31
	ENCAP ENERGY CAPITAL FUND V-B, LP		2021-01-01	2021-12-31
	EUROPEAN SECONDARY DEVELOPMENT FUND IV, LP (FOREIGN PARTNERSHIP)		2021-01-01	2021-12-31
	FORBION CAPITAL FUND IV C.V.		2021-01-01	2021-12-31
	FRANCE PRIVATE EQUITY III, AKA BUTLER CAPITAL PARTNERS (FOREIGN PARTNERSHIP)		2021-01-01	2021-12-31
	GENERAL ATLANTIC PARTNERS 93, L.P.		2021-01-01	2021-12-31
	GENERAL ATLANTIC PARTNERS 95, L.P.		2021-01-01	2021-12-31
	GENERAL ATLANTIC PARTNERS 100, L.P.		2021-01-01	2021-12-31
	GENERAL ATLANTIC PARTNERS AIV-1 A, L.P.		2021-01-01	2021-12-31
	GENERAL ATLANTIC PARTNERS (BERMUDA) III L.P.		2021-01-01	2021-12-31
	GENERAL ATLANTIC PARTNERS (BERMUDA) IV L.P.		2021-01-01	2021-12-31
	GENERAL ATLANTIC AM EXIT, LP		2021-01-01	2021-12-31
	GENERAL ATLANTIC HG EXIT, LP		2021-01-01	2021-12-31
	GENERAL ATLANTIC SNF EXIT, LP		2021-01-01	2021-12-31
	GREAT POINT DEVELOPERS		2021-01-01	2021-12-31
	HAWKEYE CAPITAL INSTITUTIONAL LP		2021-01-01	2021-12-31
	INSIGHT PARTNERS XII		2021-01-01	2021-12-31
	INTERSOUTH PARTNERS VI		2021-01-01	2021-12-31
	INTERSOUTH PARTNERS VII		2021-01-01	2021-12-31
	LINDEN CAPITAL PARTNERS II LP		2021-01-01	2021-12-31
	MADRONA ACCELERATION FUND, LP		2021-01-01	2021-12-31
	MADRONA VENTURE FUND III		2021-01-01	2021-12-31
	MADRONA VENTURE FUND IV, LP		2021-01-01	2021-12-31
	MADRONA VENTURE FUND V, LP		2021-01-01	2021-12-31
	MADRONA VENTURE FUND VI, LP		2021-01-01	2021-12-31
	MADRONA VENTURE FUND VII, LP		2021-01-01	2021-12-31
	MADRONA VENTURE FUND VIII, LP		2021-01-01	2021-12-31
	MATLINPATTERSON GLOBAL OPPORTUNITIES III		2021-01-01	2021-12-31
	MPGOP III THRIFT AV-I LP		2021-01-01	2021-12-31
	MERIT ENERGY PARTNERS E-II, LP		2021-01-01	2021-12-31
	MERIT ENERGY PARTNERS F-II, LP		2021-01-01	2021-12-31
	OCM / GFI POWER OPPORTUNITIES FUND II		2021-01-01	2021-12-31
	OHA STRATEGIC FUND II, LP		2021-01-01	2021-12-31
	PIMCO BRAVO FUND III ONSHORE FEEDER TE, LP		2021-01-01	2021-12-31
	QUANTUM ENERGY PARTNERS VII, LP		2021-01-01	2021-12-31
	QUANTUM ENERGY PARTNERS VII CO-INVESTMENT, LP		2021-01-01	2021-12-31
	RIVERSIDE FUND V		2021-01-01	2021-12-31
	SOMA PARTNERS, LP		2021-01-01	2021-12-31
	TURNER-AGASSI CHARTER SCHOOL FACILITIES FUND, LP		2021-01-01	2021-12-31
	USPF FEEDER II LEVERAGED FEEDER		2021-01-01	2021-12-31
	USPF FEEDER III LEVERAGED FEEDER		2021-01-01	2021-12-31
	USPF IV LEVERAGED FEEDER LP		2021-01-01	2021-12-31

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				0
b	18,884,799		18,736,357	148,442
c	154,231,534		112,149,231	42,082,303
d	1,600		1,570	30
e	190,000,000		121,008,505	68,991,495
	306,954,922		265,993,327	40,961,595
	62,919,580		49,363,622	13,555,958
	18,329,843		8,006,125	10,323,718
	40,026,521		23,270,303	16,756,218
	24,382,484		15,446,106	8,936,378
	171,396,580		149,443,842	21,952,738
	6,207,653		386,363	5,821,290
	19,779,426		19,487,635	291,791
				0
	31,038,905		30,034,353	1,004,552
				0
	21,404			21,404
			119,939	-119,939
	5,183,076			5,183,076
	815,191			815,191
	1,274,613			1,274,613
	2,298,025			2,298,025
	1,941,983			1,941,983
	1,014,727			1,014,727
			2,918	-2,918
	6,682,276			6,682,276
	200,104			200,104
	5,914,603			5,914,603
	31,665,361			31,665,361
			826,509	-826,509
	15,588,757			15,588,757
	3,087,294			3,087,294
	2,669,729			2,669,729
	915,142			915,142
			7,531,115	-7,531,115
			1,771,798	-1,771,798
	94,545			94,545
	346,848			346,848
	71			71
	16,357,733			16,357,733
	2,197,533			2,197,533
	998,520			998,520
	10,864,765			10,864,765
	2,996,153			2,996,153
	4,839,208			4,839,208
	3,400,876			3,400,876
	5,899,364			5,899,364
	2,199,823			2,199,823
	24,045			24,045
	11,235,710			11,235,710
	1,102			1,102
	719,333			719,333
	714,848			714,848
	4,201,222			4,201,222
	198,556			198,556
	762,617			762,617
			174	-174
			2,480,878	-2,480,878
	35,893,577			35,893,577
	1,074,638			1,074,638
	104			104
			1,415,041	-1,415,041
	262			262
			1,256,943	-1,256,943
	6,441			6,441
			2,360	-2,360
	786,058			786,058
	898,408			898,408
	3,654,744			3,654,744
	371,016			371,016
			33	-33
			3,011,951	-3,011,951
	183,216			183,216
	11,784,798			11,784,798
	9,009,632			9,009,632
			238,205	-238,205

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				0
b				148,442
c				42,082,303
d				30
e				68,991,495
				40,961,595
				13,555,958
				10,323,718
				16,756,218
				8,936,378
				21,952,738
				5,821,290
				291,791
				0
				1,004,552
				0
				21,404
				-119,939
				5,183,076
				815,191
				1,274,613
				2,298,025
				1,941,983
				1,014,727
				-2,918
				6,682,276
				200,104
				5,914,603
				31,665,361
				-826,509
				15,588,757
				3,087,294
				2,669,729
				915,142
				-7,531,115
				-1,771,798
				94,545
				346,848
				71
				16,357,733
				2,197,533
				998,520
				10,864,765
				2,996,153
				4,839,208
				3,400,876
				5,899,364
				2,199,823
				24,045
				11,235,710
				1,102
				719,333
				714,848
				4,201,222
				198,556
				762,617
				-174
				-2,480,878
				35,893,577
				1,074,638
				104
				-1,415,041
				262
				-1,256,943
				6,441
				-2,360
				786,058
				898,408
				3,654,744
				371,016
				-33
				-3,011,951
				183,216
				11,784,798
				9,009,632
				-238,205

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	423,156,695
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	0

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Bracket for line 1a Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**		
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	0
3	Add lines 1 and 2	3	6,165,834
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	6,165,834
6	Credits/Payments:		
a	2021 estimated tax payments and 2020 overpayment credited to 2021	6a	5,888,146
b	Exempt foreign organizations—tax withheld at source	6b	0
c	Tax paid with application for extension of time to file (Form 8868)	6c	5,000,000
d	Backup withholding erroneously withheld	6d	0
7	Total credits and payments. Add lines 6a through 6d	7	10,888,146
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.	8	0
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	4,722,312
11	Enter the amount of line 10 to be: **Credited to 2022 estimated tax** ▶ 4,722,312 **Refunded** ▶	11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3	Yes	
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ AL, AR, AZ, CA, CO, CT, FL, GA, HI, ID, IL, IN, IA, KS, LA, MD, MA, MI, MN, MS, MO, NE, NY, NC, ND, OK, OR, RI, SC, TN, UT, VT, VA, WV, WI			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	**11**		**No**
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	**12**	**Yes**	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	**13**	**Yes**	
	Website address ▶ WWW.KAUFFMAN.ORG			
14	The books are in care of ▶ KRISTIN BECHARD Telephone no. ▶ (816) 932-1000			
	Located at ▶ 4801 ROCKHILL ROAD KANSAS CITY MO ZIP+4 ▶ 641102046			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶	**15**		
			Yes	**No**
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	**16**	**Yes**	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶ AB, BD, BR, CL, CN, CO, DR, EZ, EG, GH, GR, HK, HU, ID, IS, IV, KE, KU, MY, MO, NI, PE, RP, PL, QA, RS, KS, TW, TZ, TH, TU, UG, AE, UK, ZA			

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

			Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		**No**
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		**No**
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		**No**
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	**Yes**	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		**No**
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		**No**
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		**No**
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		**No**
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021?	2a		**No**
	If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	**Yes**	
b	If "Yes," did it have excess business holdings in 2021 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)*	3b		**No**
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		**No**
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		**No**

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)	Yes	
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)	Yes	
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	5d	Yes	
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
KRISTIN BECHARD 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TREASURER 40.00	364,058	77,135	0
MARY SUSAN CHAMBERS 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
MATT CONDON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
KAREN DANIEL 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	15,000	0	0
ESTHER GEORGE 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	0	0	0
WENDY GUILLIES 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	PRESIDENT & CEO 40.00	700,957	102,329	0
JULIA KAUFFMAN 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	15,000	0	0
BARBARA MOWRY 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
ANITA NEWTON 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	15,000	0	0
EARL MARTIN PHALEN 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
MIRIAM RIVERA 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
PAUL SCHOFER 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	60,000	0	0
MICHAEL SCHULTZ 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	0	0	0
JOHN SHERMAN 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE, CHAIR 12.00	100,000	0	0
JEANNINE STRANDJORD 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	TRUSTEE 8.00	15,000	0	0
JOHN E TYLER III 4801 ROCKHILL ROAD KANSAS CITY, MO 641102046	GENERAL COUNSEL & SECRETARY 40.00	482,501	60,364	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
LISA MURRAY 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	CHIEF INVESTMENT OFF 40.00	791,577	83,165	0
BRIAN SCHARF 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	MANAGING DIRECTOR 40.00	391,969	73,931	0
AARON NORTH 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	VICE PRESIDENT 40.00	380,890	76,411	0
PHILIP GASKIN 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	VICE PRESIDENT 40.00	339,505	54,800	0
LARRY JACOB 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	VICE PRESIDENT 40.00	285,380	71,660	0
Total number of other employees paid over $50,000. . . . . ▶				108

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
GENERAL ATLANTIC LP 55 EAST 52ND ST FLOOR 32 NEW YORK,NY 10055	INVESTMENT MANAGEMENT SERVICES	2,001,638
DBAG FUNDS BORSENSTRABE 1 FRANKFURT AM MAIN 60313 GM	INVESTMENT MANAGEMENT SERVICES	1,819,789
SANDS CAPITAL MANAGEMENT LLC 1000 WILSON BLVD SUITE 3000 ARLINGTON,VA 22209	INVESTMENT MANAGEMENT SERVICES	1,806,968
HARRIS ASSOCIATES LP 111 SOUTH WACKER DRIVE SUITE 4600 CHICAGO,IL 60606	INVESTMENT MANAGEMENT SERVICES	1,546,690
BLS CAPITAL STRANDVEJEN 724 KLAMPENBORG 2930 DA	INVESTMENT MANAGEMENT SERVICES	1,303,050

Total number of others receiving over $50,000 for professional services. . . . . ▶

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Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 CONVENING:THE FOUNDATION'S 40,000-SQUARE-FOOT CONFERENCE CENTER SERVES AS A COMMUNITY RESOURCE, PROVIDING MEETING FACILITIES, STATE-OF THE-ART TECHNOLOGY AND AMENITIES FOR A WIDE RANGE OF LOCAL, REGIONAL AND NATIONAL GATHERINGS. WE PROVIDE THE SPACE AT NO CHARGE FOR NONPROFITS TO USE FOR THEIR CHARITABLE PROGRAMS AND ACTIVITIES. BEFORE THE PANDEMIC, THE FOUNDATION HISTORICALLY SERVED MORE THAN 66,000 GUESTS INTO THE CONFERENCE CENTER MEETING SPACES. ALTHOUGH THE CONFERENCE CENTER WAS CLOSED TO THE PUBLIC THROUGHOUT 2021, IN AUGUST OF 2020, THE FOUNDATION ESTABLISHED THE COMMUNITY FOOD SERVICE PROGRAM TO BENEFIT FAMILIES AND CHILDREN IN OUR REGION. THE PROGRAM PROVIDED MORE THAN 40,000 MEALS TO THOSE IN NEED, AND ALLOWED OUR FOOD SERVICES STAFF, CONTRACTED THROUGH BON APPETIT MANAGEMENT COMPANY, TO CONTINUE WORKING WHILE SERVING THE COMMUNITY. IN ADDITION, THE FOUNDATION USES THE SPACE TO FURTHER ITS OWN CONVENING PURPOSES AS WELL.	2,018,862
2 ENTREPRENEURSHIP ECOSYSTEMS:PART OF THE FOUNDATION'S ENTREPRENEURSHIP INITIATIVE TO HELP INDIVIDUALS ACHIEVE ENTREPRENEURIAL SUCCESS IS THE IDEA OF ENTREPRENUERIAL ECOSYSTEMS. THESE ECOSYSTEMS HELP POLICY MAKERS, GRASS ROOTS ORGANIZERS, AND LOCAL PARTICIPANTS UNDERSTAND WAYS IN WHICH COMMUNITY CAN FOSTER CONDITIONS FOR ENTREPRENEURIAL EXPERIENCES. WITH THE GOAL TO STRENGTHEN COMMUNITIES TO HAVE MORE SUPPORTIVE ENVIRONMENTS (INCLUDING POLICIES, PRACTICES AND PROGRAMS) FOR ENTREPRENEURS. ECOSYSTEMS SUPPORTING ENTREPRENEURIAL GROWTH ARE UNDERSTOOD AND MEASURED, LEADING TO PROVEN TOOLS THAT IMPROVE ENTREPRENEURIAL STARTS/SUCCESSES. THE FOUNDATION SUPPORTS THIS EFFORT THROUGH RELATIONSHIPS WITH THE NATIONAL LEAGUE OF CITIES, AS WELL AS PROGRAMS SUCH AS 1 MILLION CUPS.	1,006,106
3 EVALUATION:AT THE KAUFFMAN FOUNDATION, WE BELIEVE MEASUREMENT AND EVALUATION ARE VITALLY IMPORTANT TO ACHIEVING OUR MISSION TO HELP PEOPLE BECOME ECONOMICALLY INDEPENDENT BY ADVANCING EDUCATIONAL ACHIEVEMENT AND ENTREPRENEURIAL SUCCESS. EVALUTION PROVIDES FOUNDATION LEADERSHIP AND STAFF WITH RIGOUROUS EVIDENCE TO SUPPORT STRATEGIC LEARNING AND INFORM DECISION-MAKING ABOUT GRANTS AND THE PROGRAMS WE OPERATE DIRECTLY. OUR EVALUATION WORK IS DRIVEN BY THREE GOALS: 1) UNDERSTAND OUR PROGRESS IN ACHIEVING STRATEGIC OBJECTIVES; 2) CREATE AND SHARE LESSONS LEARNED ALONG THE WAY; AND 3) USE EVALUATION RESULTS TO IMPROVE AND INCREASE OUR IMPACT. THE FOUNDATION'S EVALUATION FRAMEWORK SPANS ALL THREE LEVELS AT WHICH THE FOUNDATION OPERATES: GRANTS, INTERNALLY OPERATED PROGRAMS, AND PROGRAM-AREA STRATEGIES. WHILE WE USE DIFFERENT MEASUREMENT APPROACHES FOR EACH OF THESE LEVELS, THERE IS A CONSISTENT FOCUS ON ESTABLISHING AND TRACKING PROGRESS TOWARD KEY OUTCOMES.	3,930,860
4 PUBLIC AFFAIRS:IN ORDER TO ATTAIN PROGRAMMATIC GOALS, THE KAUFFMAN FOUNDATION MUST COMMUNICATE EFFECTIVELY, PROVIDE ASSOCIATES WITH THE TOOLS TO ENGAGE EFFECTIVELY WITH OUR KEY CONSTITUENTS, AND EDUCATE POLICYMAKERS WITH RESEARCH-BASED APPROACHES TO SUPPORT NECESSARY CHANGES. THROUGH THE CREATION OF HIGH-QUALITY, TARGETED COMMUNICATIONS THE DEPARTMENT CONTRIBUTES TO THE SUCCESS OF THE PROGRAM AREAS AND MAINTAINS OR IMPROVES THE REPUTATION OF THE FOUNDATION AS KEY ADUIENCES: EXHIBIT MORE AWARENESS, EXHIBIT MORE ENGAGEMENT, AND TRUST THE INFORMATION PROVIDED BY THE FOUNDATION TO TAKE POSITIVE ACTIONS THAT SUPPORT A PREPARED WORKFORCE AND ENTREPRENUER-FOCUSED ECONOMIC DEVELOPMENT.	6,254,120

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 . . . . . ▶	0

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities			1a	1,637,405,580
b	Average of monthly cash balances			1b	130,507,999
c	Fair market value of all other assets (see instructions)			1c	1,558,701,402
d	**Total** (add lines 1a, b, and c)			1d	3,326,614,981
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0		
2	Acquisition indebtedness applicable to line 1 assets			2	0
3	Subtract line 2 from line 1d			3	3,326,614,981
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)			4	49,899,225
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3.			5	3,276,715,756
6	**Minimum investment return.** Enter 5% (0.05) of line 5			6	163,835,788

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6			1	163,835,788
2a	Tax on investment income for 2021 from Part V, line 5	2a	6,165,834		
b	Income tax for 2021. (This does not include the tax from Part V.)	2b			
c	Add lines 2a and 2b			2c	6,165,834
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	157,669,954
4	Recoveries of amounts treated as qualifying distributions			4	241,012
5	Add lines 3 and 4			5	157,910,966
6	Deduction from distributable amount (see instructions)			6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1			7	157,910,966

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII Undistributed Income (see instructions)

		(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7					157,910,966
2 Undistributed income, if any, as of the end of 2021:					
a Enter amount for 2020 only.				0	
b Total for prior years: 2019 , 2018 , 2017			0		
3 Excess distributions carryover, if any, to 2021:					
a From 2016.					
b From 2017.					
c From 2018.	325,648				
d From 2019.	4,094,826				
e From 2020.					
f **Total** of lines 3a through e		4,420,474			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ $ 172,668,377					
a Applied to 2020, but not more than line 2a				0	
b Applied to undistributed income of prior years (Election required—see instructions).			0		
c Treated as distributions out of corpus (Election required—see instructions).		0			
d Applied to 2021 distributable amount					157,910,966
e Remaining amount distributed out of corpus		14,757,411			
5 Excess distributions carryover applied to 2021. *(If an amount appears in column (d), the same amount must be shown in column (a).)*		0			0
6 **Enter the net total of each column as indicated below:**					
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5		19,177,885			
b Prior years' undistributed income. Subtract line 4b from line 2b			0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed			0		
d Subtract line 6c from line 6b. Taxable amount —see instructions			0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions				0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022					0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)		0			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions) . . .		0			
9 **Excess distributions carryover to 2022.** Subtract lines 7 and 8 from line 6a		19,177,885			
10 Analysis of line 9:					
a Excess from 2017					
b Excess from 2018	325,648				
c Excess from 2019. . . .	4,094,826				
d Excess from 2020					
e Excess from 2021	14,757,411				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2021	**(b)** 2020	**(c)** 2019	**(d)** 2018	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

EWING MARION KAUFFMAN FOUNDATION
4801 ROCKHILL ROAD
KANSAS CITY, MO 64110
(816) 932-1000

b The form in which applications should be submitted and information and materials they should include:

SUBMIT REQUESTS THROUGH THE FOUNDATION'S GRANT APPLICATION AND INFORMATION PORTAL AT: HTTPS://KAUFFMAN.FLUXX.IO

c Any submission deadlines:

WE GENERALLY DO NOT HAVE PROPOSAL DEADLINES OR ESTABLISHED FUNDING LIMITS.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

HOWEVER, THE FOUNDATION PERIODICALLY CONDUCTS REQUESTS FOR FUNDING PROPOSALS THAT REQUIRE CONSISTENT INFORMATION AND HAVE DEADLINES. WE HAVE NOT ESTABLISHED MAXIMUM OR MINIMUM DOLLAR AMOUNTS. GRANT AMOUNTS VARY DEPENDING THE SCOPE OF THE SPECIFIC PROJECT AND THE SIZE OF THE ORGANIZATION. GRANT APPLICANTS ARE ASKED TO REVIEW OUR STRATEGIC DIRECTION AND FUNDING GUIDELINES. IF THERE IS A STRONG MATCH, WE REQUEST APPLICANTS TO PROCEED TO OUR GRANTS MANAGEMENT PORTAL TO BEGIN THE GRANT APPLICATION PROCESS.

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	422,401,023	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a PROMISSORY NOTE INT PMTS			01	193,397	0
b STATE TAX REFUNDS			01	119,608	0
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0		452,187,735	241,012

13 Total. Add line 12, columns (b), (d), and (e) **13** 452,428,747

(See worksheet in line 13 instructions to verify calculations.)

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)
1 A	RETURN OF UNUSED GRANT FUNDS

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)	Yes	
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements
1a(1)	0	SEE PART VI-B	AND RELATED STATEMENT

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee — Date: 2022-09-30 — Title

May the IRS discuss this return with the preparer shown below? See instructions. ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ☐	PTIN
ANNE WALKER				P00377634
Firm's name ▶ RUBINBROWN LLP				Firm's EIN ▶ 43-0765316
Firm's address ▶ 6400 GLENWOOD SUITE 100 OVERLAND PARK, KS 66202				Phone no. (913) 499-4920

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
GREATLAND CORPORATION	583	0	0	583
JMW & ASSOCIATES, LLC	40,825	0	0	40,825
CBIZ MHM LLC	67,700	0	0	67,700
ERNST & YOUNG U.S. LLP	53,500	0	0	53,500

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
ALTCAP - GRANT #201905-6542	3200 WAYNE AVENUE KANSAS CITY, MO 64109	2019-09-24	100,000	ALTCAP HAS RECEIVED A TOTAL OF $100,000 AS OF THE LAST PAYMENT ON OCTOBER 9TH, 2020. THE GRANT IS SUPPORT TO IMPLEMENT THE STREETWISE MBA PROGRAM IN GREATER KANSAS CITY TO HELP MINORITY AND WOMEN OWNED BUSINESSES TO GROW.	100,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	4/4/2022		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
ALTCAP - GRANT #202003-8288	3200 WAYNE AVENUE KANSAS CITY, MO 64109	2020-04-20	800,000	ALTCAP HAS RECEIVED A TOTAL OF $800,000 AS OF THE LAST PAYMENT ON DECEMBER 11TH, 2020. THE GRANT IS SUPPORT FOR ALTCAP TO IMPROVE THEIR LOAN TERMS, EXPAND THEIR LOAN LOSS RESERVE, AND EXPAND THEIR MICROLENDING PROGRAM FOR THE CHARITABLE PURPOSE OF COMBATING COMMUNITY DETERIORATION RESULTING FROM COVID-19.	800,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	11/1/21		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
ALTCAP - GRANT #202109-11336	3200 WAYNE AVENUE KANSAS CITY, MO 64109	2021-12-09	5,300,000	ALTCAP HAS RECEIVED A TOTAL OF $2,100,000 AS OF THE LAST PAYMENT ON DECEMBER 13TH, 2021. THE GRANT IS SUPPORT TO CAPITALIZE A $5 MILLION LOAN FUND TO SERVE ENTREPRENEURS IN LOW TO MODERATE INCOME AREAS AND/OR WHO HAVE BEEN DENIED ACCESS TO CAPITAL DUE TO HISTORIC OR SYSTEMIC CONDITIONS BASED ON THEIR RACE; SUPPORT FOR CAPACITY BUILDING TO DEPLOY THE FUND.	0	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	6/29/2022		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
BURNETT MUSIC FOUNDATION - GRANT #202106-10789	1938 WOODRIDGE DRIVE LEAVENWORTH, KS 66048	2021-07-21	15,000	BURNETT MUSIC FOUNDATION HAS RECEIVED A TOTAL OF $15,000 AS OF THE LAST PAYMENT ON JULY 30TH, 2021. THE GRANT IS SUPPORT INCREASED ENGAGEMENT OF KANSAS CITY REGION TEACHERS IN CREATING CULTURALLY RELEVANT CURRICULUM.	15,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	6/2/2022		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
EACH ONE TEACH ONE LEARNING CENTER LLC - GRANT #202105-10626	7209 PROSPECT AVENUE KANSAS CITY, MO 64132	2021-08-06	52,677	EACH ONE TEACH ONE LEARNING CENTER HAS RECEIVED A TOTAL OF $29,702 AS OF THE LAST PAYMENT ONAUGUST 17TH, 2020. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	13,242	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	6/29/2022		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
EASTWOOD LEARNING CENTER LLC - GRANT #202105-10615	7712 E 52ND STREET KANSAS CITY, MO 64129	2021-08-10	7,838	EASTWOOD LEARNING CENTER HAS RECEIVED A TOTAL OF $3,644 AS OF THE LAST PAYMENT ON AUGUST 25TH, 2021. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	0	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	7/12/22		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
GREATER DES MOINES PARTNERSHIP - GRANT #202108-11226	700 LOCUST STREET STE 100 DES MOINES, IA 50309	2021-10-05	50,000	GREATER DES MOINES PARTNERSHIP HAS RECEIVED A TOTAL OF $50,000 AS OF THE LAST PAYMENT ON OCTOBER 18TH, 2021. THE GRANT IS SUPPORT FOR THE 2021 SPARK PROGRAM TO PROVIDE WORKSHOPS, COACHING SESSIONS, AND PEER LEARNING WITH SPECIAL FOCUS ON RESOURCES FOR UNDERSERVED AND UNDERREPRESENTED ENTREPRENEURS AND COMMUNITIES.	0	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	6/6/22		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #201808-4977	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2018-12-06	11,000,000	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $11,000,000 AS OF THE LAST PAYMENT ON JANUARY 7TH, 2020. THE GRANT IS SUPPORT FOR KAUFFMAN SCHOLARS, INC.'S COLLEGE ACCESS AND SCHOLARSHIP PROGRAM TO HELP LOW-INCOME STUDENTS COMPLETE A COLLEGE EDUCATION.	11,000,000	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	7/22/22		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
KAUFFMAN SCHOLARS INC - GRANT #201908-7116	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2019-12-09	4,700,000	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $4,700,000 AS OF THE LAST PAYMENT ON JANUARY 19TH, 2021. THE GRANT IS SUPPORT FOR KAUFFMAN SCHOLARS, INC.'S COLLEGE ACCESS AND SCHOLARSHIP PROGRAM TO HELP LOW-INCOME STUDENTS COMPLETE A COLLEGE EDUCATION.	4,425,935	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	7/22/22		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202010-9246	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2020-12-04	2,000,000	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $2,000,000 AS OF THE LAST PAYMENT ON AUGUST 6TH, 2021. THE GRANT IS UPPORT FOR KAUFFMAN SCHOLARS, INC.'S COLLEGE ACCESS AND SCHOLARSHIP PROGRAM TO HELP LOW-INCOME STUDENTS COMPLETE A COLLEGE EDUCATION.	0	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	7/22/22		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KAUFFMAN SCHOLARS INC - GRANT #202111-11558	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2021-12-15	230,341	KAUFFMAN SCHOLARS, INC. HAS RECEIVED A TOTAL OF $230,341 AS OF THE LAST PAYMENT ON DECEMBER 15TH, 2021. THE GRANT IS IN-KIND GRANT SUPPORT FOR RENT, MASTER SERVICE AGREEMENT INCLUDING ADMINISTRATION OF SCHOLARSHIPS, AND OTHER EXPENSES INCURRED BY THE KAUFFMAN FOUNDATION ON BEHALF OF KAUFFMAN SCHOLARS, INC.	230,341	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	7/22/22		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KD ACADEMY EARLY LEARNING CENTER - GRANT #202105-10618	2141 PROSPECT AVE KANSAS CITY, MO 64127	2021-08-15	21,700	KD ACADEMY EARLY LEARNING CENTER HAS RECEIVED A TOTAL OF $14,500 AS OF THE LAST PAYMENT ON AUGUST 25TH, 2021. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	14,330	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	7/26/22		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
KIDS IN CHRIST ACADEMY - GRANT #202105-10614	4245 INDIANA AVENUE KANSAS CITY, MO 64130	2021-08-23	56,015	KIDS IN CHRIST ACADEMY HAS RECEIVED A TOTAL OF $34,237 AS OF THE LAST PAYMENT ON AUGUST 27TH, 2021. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	13,700	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	8/2/22		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
MURIEL MCBRIEN KAUFFMAN FOUNDATION - GRANT #202112-11662	4801 ROCKHILL ROAD KANSAS CITY, MO 64110	2021-12-15	171,769	MURIEL MCBRIEN KAUFFMAN FOUNDATION HAS RECEIVED A TOTAL OF $171,769 AS OF THE LAST PAYMENT ON DECEMBER 15TH, 2021. THE GRANT IS IN-KIND GRANT SUPPORT FOR OFFICE SPACE RENT PROVIDED TO THE MURIEL MCBRIEN KAUFFMAN FOUNDATION BY THE EWING MARION KAUFFMAN FOUNDATION.	171,769	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	12/15/21		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
THE VINEYARD DAYCARE CENTER - GRANT #202105-10623	1619 QUINDARO BLVD KANSAS CITY, MO 66104	2021-09-08	36,847	THE VINEYARD DAYCARE CENTER HAS RECEIVED A TOTAL OF $24,222 AS OF THE LAST PAYMENT ON SEPTEMBER 22ND, 2021. THE GRANT IS SUPPORT FOR INCREASING ACCESS TO HIGH-QUALITY EARLY EDUCATION PROGRAMS FOR LOW-INCOME CHILDREN IN THE KANSAS CITY REGION.	8,634	NONE, TO THE KNOWLEDGE OF THE FOUNDATION.	7/19/2022		THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORT FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Identifier	Return Reference	Explanation
	PART II, LINE 10B, INVESTMENTS - CORPORATE STOCK	THE FOLLOWING SECURITIES ARE INCLUDED IN "OTHER EQUITIES":2021 BOOK VALUE: ZALANDO SE: 4,264,203 ZIMMER BIOMET HOLDINGS: 0OPEN TRADE PURCHASES: (1,090,422)OPEN TRADE SALES: 53,900 OTHER OPEN TRADES: 0TOTAL TO PART II, LINE 10B 2021 BOOK VALUE: 3,227,681 2021 FAIR MARKET VALUE: ZALANDO SE: 7,882,125 ZIMMER BIOMET HOLDINGS: 4,450,211 OPEN TRADE PURCHASES: (1,090,661)OPEN TRADE SALES: 539,435 OTHER OPEN TRADES: (46,219)TOTAL TO PART II, LINE 10B 2021 FMV: 11,734,891

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Name of Stock	End of Year Book Value	End of Year Fair Market Value
1LIFE HEALTHCARE INC	1,273,382	959,983
1ST SOURCE CORP	692,133	775,744
AAON INC	692,562	2,143,021
ABC MART INC	2,317,085	1,751,005
ABCAM PLC	2,828,551	3,321,587
ACCO BRANDS CORP	810,265	908,856
ACI WORLDWIDE INC	699,517	788,211
ADIDAS AG	10,891,243	10,799,439
ADYEN NV	2,213,786	11,400,400
AEROJET ROCKETDYNE HOLDINGS	997,210	1,014,411
AFYA LTD	1,998,090	1,507,987
AIA GROUP LTD	4,966,867	4,589,041
AIN HOLDINGS INC	507,778	408,024
AIR LEASE CORP	837,998	820,865
AJ BELL PLC	1,975,246	1,682,207
ALASKA AIR GROUP INC	2,684,773	2,509,344
ALBANY INTL CORP	165,495	327,088
ALBIOMA	2,427,654	2,298,606
ALEXANDER + BALDWIN INC	978,676	1,223,087
ALIBABA GROUP HOLDING LTD	13,115,172	8,836,022
ALIGN TECHNOLOGY INC	3,296,624	8,914,647
ALLEGHANY CORP	1,961,132	1,940,684
ALLIANZ SE	9,207,683	10,357,080
ALLSCRIPTS HEALTHCARE SOLUTI	908,407	1,371,352
ALPHABET INC	1,233,243	7,065,881
ALPHABET INC CL A	19,488,971	23,103,894
ALPHABET INC CL C	848,028	4,904,635
ALSTOM COMMON	1,272,270	898,448
ALTAIR ENGINEERING INC	951,679	2,016,119
AMAZON.COM INC	3,616,599	12,367,067
AMAZON.COM INC	7,643,931	8,112,449
AMBU	2,603,930	1,778,578
AMERICAN INTERNATIONAL GROUP	1,702,230	2,709,436
AMERICAN WOODMARK CORP	1,093,363	831,756
AMPHENOL CORP CL A	909,563	1,636,464
AMPLITUDE INC	1,374,978	985,531
ANGLO AMERICAN PLATINUM LTD	3,108,526	3,784,938
ANHEUSER BUSCH INBEV SA/NV	5,998,873	6,131,142
ANHEUSER BUSCH INBEV SPN	13,754,273	15,749,176
ANTHEM INC	5,238,783	7,739,727
APRIA INC	549,444	620,834
APTARGROUP INC	308,676	286,481
APTIV PLC	3,554,284	7,073,386

Name of Stock	End of Year Book Value	End of Year Fair Market Value
ARCONIC CORP	975,891	1,904,314
ARGO GROUP INTERNATIONAL	589,894	637,002
ASIAN PAINTS LTD	1,275,256	4,661,080
ASML HOLDING NV	1,898,119	14,754,066
ASSURED GUARANTY LTD	347,503	841,101
ATLANTIC UNION BANKSHARES CO	1,060,595	1,145,959
ATLASSIAN CORP PLC	1,588,597	10,723,400
AUTOMATIC DATA PROCESSING	3,545,169	5,905,591
AUTOZONE INC	1,029,376	1,651,955
AVISTA CORP	2,122,199	2,259,151
AXIS BANK LTD	2,078,677	3,003,175
AXON ENTERPRISE INC	579,789	1,609,250
AZENTA INC	1,412,159	1,500,251
AZIMUT HOLDING SPA	1,393,350	1,565,162
BAKER HUGHES CO	350,339	351,324
BALCHEM CORP	501,614	1,816,665
BANC OF CALIFORNIA INC	1,274,356	1,438,480
BANCO BILBAO VIZCAYA ARGENTA	2,390,930	2,541,484
BANK OF AMERICA CORP	3,786,872	10,664,253
BANK OF AMERICA CORP	3,161,664	4,568,189
BAXTER INTERNATIONAL INC	5,499,741	5,841,584
BAYER AG	16,071,522	13,534,949
BECTON DICKINSON AND CO	4,284,262	4,374,030
BEIERSDORF AG UNSPON ADR	6,693,808	6,122,231
BELDEN INC	893,661	1,293,566
BIOVENTUS INC	297,900	250,213
BLACKLINE INC	677,020	1,786,065
BLOCK INC	7,779,345	4,949,958
BOOKING HOLDINGS INC	2,268,711	3,130,995
BOOZT AB	6,921,520	7,302,710
BOSTON PROPERTIES INC REIT	222,741	314,787
BP PLC	3,209,758	3,386,722
BRANDYWINE REALTY TRUST REIT	1,115,414	1,030,374
BRIGHTVIEW HOLDINGS INC	709,661	678,051
BUDWEISER BREWING CO	6,343,030	6,639,673
C+C GROUP PLC	760,490	702,512
CADENCE BANK	816,325	851,100
CAIXABANK SA	2,892,538	3,036,474
CAL MAINE FOODS INC	3,815,726	3,434,263
CALAVO GROWERS INC	1,397,060	952,686
CALIFORNIA WATER SERVICE GRP	727,103	1,062,594
CAREDX INC	925,061	570,774
CASELLA WASTE SYSTEMS INC	1,764,432	3,100,746
CAVCO INDUSTRIES INC	701,368	1,049,516
CBIZ INC	613,366	978,078
CDK GLOBAL INC	1,242,311	1,234,711
CENTERSPACE REIT	697,592	780,736

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CHARTER COMMUNICATIONS INC	4,834,414	8,293,058
CHARTER COMMUNICATIONS INC A	6,271,541	6,696,384
CHRISTIAN DIOR SE	1,028,239	1,452,773
CHUBB LTD	1,433,757	2,448,271
CITIGROUP INC	2,436,635	2,953,071
CITIGROUP INC	1,502,633	1,533,423
CLOROX COMPANY	1,198,201	1,272,479
CLOUDFLARE INC	6,596,299	7,139,004
CNH INDUSTRIAL NV	3,606,614	7,491,091
COCA COLA CO/THE	6,500,622	7,598,479
COMPASS GROUP PLC	726,890	1,068,902
COMPUTER SERVICES INC	780,347	726,446
CONFLUENT INC	2,933,966	2,485,119
CONSTRUCTION PARTNERS INC	850,429	1,615,785
CONTINENTAL AG	10,077,756	8,844,017
CORPORATE OFFICE PROPERTIES REIT	537,242	589,887
COSTCO WHOLESALE CORP	1,140,962	1,939,263
COUSINS PROPERTIES INC	1,190,218	1,282,797
CP ALL PCL FOREIGN	3,425,941	4,138,213
CRANSWICK PLC	693,446	937,400
CREDIT SUISSE GROUP AG	16,290,340	12,038,685
CSX CORP	5,047,075	7,024,470
CTS CORP	666,509	1,208,015
CYBERARK SOFTWARE	2,176,726	2,784,956
DAIMLER TRUCK HOLDING	1,346,315	2,222,489
DECHRA PHARMACEUTICALS PLC	3,477,731	4,132,155
DEFINITIVE HEALTHCARE CORP	669,246	530,202
DENTSPLY SIRONA INC	862,413	1,159,651
DESCARTES SYSTEMS	3,738,419	4,433,108
DESCARTES SYSTEMS GRP/THE	765,363	2,773,914
DEXCOM INC	6,894,006	9,415,418
DIAGEO PLC	3,418,900	4,696,158
DOORDASH INC A	5,771,462	5,768,833
DORIAN LPG LTD	670,086	846,461
DOUGLAS DYNAMICS INC	1,124,084	1,134,693
EAGLE MATERIALS INC	1,620,449	2,756,911
EASTERN BANKSHARES INC	452,361	730,295
EDWARDS LIFESCIENCES CORP	3,270,317	10,283,161
ELEMENT SOLUTIONS INC	767,505	1,665,559
ENTAIN PLC	4,106,292	9,214,902
ENVISTA HOLDINGS CORP	1,320,688	2,595,456
EQUITY COMMONWEALTH REIT	7,469,083	6,164,433
ERICSSON LM B SHS	1,892,176	1,672,155
ERSTE GROUP BANK	471,433	534,889
ESCO TECHNOLOGIES INC	716,124	1,064,582
ESKER	2,030,530	2,764,221
ESSENTIAL UTILITIES INC	476,901	648,844

Name of Stock	End of Year Book Value	End of Year Fair Market Value
ESSENTIAL UTILS INC	2,343,134	2,720,509
EVEREST RE GROUP LTD	3,467,618	4,266,578
EVI INDUSTRIES INC	372,499	341,969
EVOTEC	4,187,940	4,382,412
EXLSERVICE HOLDINGS INC	265,925	616,865
EXPEDITORS INTL WASH INC	2,606,398	3,998,619
EXPEDITORS INTL WASH INC	1,748,291	2,587,365
EXPONENT INC	543,725	2,527,205
FIRST BUSEY CORP	820,933	1,074,847
FIRST MIDWEST BANCORP INC/IL	1,080,238	1,306,255
FIRSTSERVICE CORP	1,109,486	2,647,433
FISERV INC	6,820,141	6,621,802
FIVERR INTERNATIONAL LTD	588,158	384,988
FLOWSERVE CORP	3,381,544	3,519,000
FLUSHING FINANCIAL CORP	954,076	1,210,286
FLUTTER ENTERTAINMENT PLC	888,508	775,969
FOX FACTORY HOLDING	426,096	3,142,087
GALAXY ENTERTAINMENT GROUP L	17,412,972	12,285,755
GARTNER INC	1,694,753	3,847,020
GATX CORP	527,466	1,017,832
GCP APPLIED TECHNOLOGIES	1,746,406	1,861,101
GENERAL DYNAMICS CORP	2,669,093	3,710,766
GENERAL MOTORS CO	7,122,777	13,843,422
GENTHERM INC	187,314	411,211
GLAXOSMITHKLINE PLC	1,255,867	1,348,939
GLENCORE PLC	5,825,824	6,711,252
GLOBE TELECOM INC	1,559,595	2,355,058
GMO PAYMENT GATEWAY	1,287,154	1,221,224
GREAT WESTERN BANCORP INC	1,041,684	1,361,456
GRUPO TELEVISA SA SPON	6,275,063	3,079,919
H.B. FULLER CO.	632,122	831,060
HAEMONETICS CORP	1,200,182	1,192,074
HANCOCK WHITNEY CORP	674,661	1,292,117
HANESBRANDS INC	1,610,960	1,437,970
HARTFORD FINANCIAL SVCS	1,173,558	1,198,880
HEALTHCARE REALTY TRUST INC	2,812,269	2,997,669
HELIOS TECHNOLOGIES INC	707,201	1,992,972
HEMNET GROUP AB	1,063,290	844,737
HENDERSON LAND DEVELOPMENT	1,503,135	1,579,878
HENKEL AG + CO	1,213,097	1,080,163
HEXCEL CORP	685,463	908,883
HIDAY HIDAKA CORP	1,078,760	950,566
HILLMAN SOLUTIONS CORP	989,502	870,428
HOSTESS BRANDS INC	550,536	833,422
HOUSING DEVELOPMENT FINANCE	2,399,758	5,324,472
HOWMET AEROSPACE INC	2,722,413	4,696,707
HUMANA INC	7,668,104	8,521,108

Name of Stock	End of Year Book Value	End of Year Fair Market Value
HUNTINGTON BANCSHARES INC	4,951,028	6,490,139
HURON CONSULTING GROUP INC	1,251,712	1,279,985
ICF INTERNATIONAL INC	659,776	1,147,124
ICU MEDICAL INC	1,492,779	1,876,173
ICU MEDICAL INC	406,640	408,937
IDACORP INC	257,811	335,964
INCITEC PIVOT LTD	3,197,307	3,457,381
INDEPENDENT BANK CORP	283,652	320,168
INTERCONTINENTAL HOTELS GROU	10,878,059	11,468,657
INTERNATIONAL BANCSHARES CRP	837,276	1,251,734
INTERPARFUMS	3,452,366	4,223,007
INTERPUBLIC GROUP OF COS	3,326,173	6,576,220
INTERPUBLIC GROUP OF COS	1,718,532	2,924,808
INTERSECT ENT INC	314,476	312,454
IRHYTHM TECHNOLOGIES INC	5,749,943	3,442,550
JOHN BEAN TECHNOLOGIES CORP	1,126,987	1,719,872
JULIUS BAER GROUP LTD	4,653,879	7,518,932
KAKAKU.COM INC	1,722,460	1,511,606
KEMPER CORP	1,202,059	1,203,079
KERING COMMON	3,628,752	4,508,999
KEURIG DR PEPPER INC	2,793,698	3,509,072
KEYENCE CORP	5,234,971	10,168,347
KIMBERLY CLARK CORP	4,971,070	5,287,040
KINAXIS INC	2,967,501	3,154,780
KINGDEE INTERNATIONAL SFTWR	1,690,522	1,533,035
KONTOOR BRANDS INC	643,418	1,168,295
KROGER CO	5,818,220	7,529,499
LAM RESEARCH CORP	6,294,035	9,200,086
LAM RESEARCH CORP	2,473,963	4,140,147
LANTHEUS HOLDINGS INC	357,815	702,403
LAZARD LTD	4,455,309	5,396,769
LECTRA COMMON	2,452,282	3,014,093
LEMAITRE VASCULAR INC	631,452	1,149,011
LENNAR CORP A	2,383,476	3,526,966
LENNAR CORP B SHS	509,044	792,594
LHC GROUP INC	328,201	329,352
LIBERTY GLOBAL PLC A	4,651,320	4,940,494
LIBERTY GLOBAL PLC C	1,272,020	1,442,253
LIVE NATION ENTERTAINMENT IN	1,053,075	2,018,692
LLOYDS BANKING GROUP PLC	9,977,591	12,945,565
LUXFER HOLDINGS PLC	714,802	1,055,871
LVMH MOET HENNESSY LOUIS	1,607,289	3,047,379
LXP INDUSTRIAL TRUST REIT USD.0001	556,340	787,373
M3 INC	1,360,378	945,755
MANDARIN ORIENTAL INTL LTD	556,280	770,336
MARSHALLS PLC	3,546,541	3,674,605
MASTERCARD INC	936,238	5,520,952

Name of Stock	End of Year Book Value	End of Year Fair Market Value
MASTERCARD INC	6,796,473	7,711,726
MEDNAX INC	949,291	938,092
MERCADOLIBRE INC	6,437,643	6,305,118
MERCEDES BENZ GROUP AG COMMON STOCK NPV	5,548,331	8,274,338
MERCURY SYSTEMS INC	1,887,640	1,956,007
MERIT MEDICAL SYSTEMS INC	1,262,269	1,638,802
MESA LABORATORIES INC	484,568	2,058,765
META PLTF CLASS A COMMON STOCK USD.000006	2,513,670	6,998,771
METLIFE INC	199,650	303,201
METLIFE INC PREFERRED	548,484	595,844
METLIFE INC PREFERRED	243,674	235,435
MICROSOFT CORP	5,725,809	8,344,772
MINERVA NETWORKS, INC.	54,353	54,353
MIPS AB	1,144,334	1,698,196
MISSION PRODUCE INC	312,646	372,216
MITIE GROUP PLC	1,306,670	1,879,108
MODEL N INC	2,034,373	1,818,317
MONMOUTH REAL ESTATE	621,031	683,665
MONRO INC	822,096	897,766
MOODY S CORP	4,296,166	6,887,878
MUELLER WATER PRODUCTS INC	1,077,774	1,265,962
NAKANISHI INC	728,123	774,329
NATIONAL RESEARCH CORP	142,641	357,570
NATUS MEDICAL INC	204,356	160,344
NEENAH INC	1,561,559	1,205,872
NEMAK SAB	485,368	515,202
NEOGEN CORP	588,475	1,920,752
NETFLIX INC	3,170,873	9,417,342
NEW JERSEY RESOURCES CORP	769,481	920,031
NEW RELIC INC	241,705	243,232
NEXUS AG	3,607,861	3,898,720
NIHON M+A CENTER INC	2,653,486	4,458,530
NIKE INC CL B	3,317,370	10,885,551
NISSAN CHEMICAL CORP	2,833,720	3,062,863
NMI HOLDINGS INC	832,225	791,604
NNIT	975,912	846,521
NORTHERN TRUST CORP	2,798,801	4,278,450
NORTHROP GRUMMAN CORP	1,249,953	1,566,472
NORTHWEST BANCSHARES INC	695,521	772,428
NOV INC	7,461,915	3,787,225
NOVANTA INC	906,534	2,331,083
NOVARTIS AG	5,007,330	5,013,370
NOVO NORDISK A/S B	14,010,913	21,736,626
OKTA INC	8,090,277	6,831,132
OKTA INC	3,098,493	5,306,776
OMEGA FLEX INC	688,002	841,044
OMNICELL INC	345,891	2,742,688

Name of Stock	End of Year Book Value	End of Year Fair Market Value
ONEX CORPORATION	1,423,622	2,100,902
ORACLE CORP	2,356,817	6,715,170
ORION ENGINEERED CARBONS SA	1,090,686	1,054,764
OTIS WORLDWIDE CORP	13,549,675	18,751,918
OWENS + MINOR	995,617	1,282,989
PACCAR INC	4,240,196	4,072,140
PARTNERS GROUP HOLDING	1,672,586	1,796,109
PAYCOR HCM INC	1,227,559	1,146,638
PAYPAL HOLDINGS INC	4,490,504	4,148,383
PAYPOINT PLC	643,208	724,846
PENNON GROUP PLC	305,835	281,422
PHYSICIANS REALTY TRUST REIT	981,541	1,086,001
PIEDMONT OFFICE REALTY TRU	908,749	1,041,687
PINTEREST INC	2,284,895	1,303,656
PINTEREST INC	1,638,639	856,515
PLAYTECH PLC	119,007	197,167
PORTLAND GENERAL ELECTRIC CO	930,105	1,266,746
POTLATCHDELTIC CORP REIT	461,640	751,124
PRIMORIS SERVICES CORP	616,335	764,051
PRO MEDICUS LTD	192,104	205,104
PROASSURANCE CORP	771,220	852,332
PROCORE TECHNOLOGIES INC	2,704,058	2,635,091
PROCTER + GAMBLE	3,133,544	3,992,661
PROGRESS SOFTWARE CORP	835,757	903,421
PROS HOLDINGS INC	1,222,004	1,462,376
PROSEGUR COMP SEGURIDAD	2,134,320	1,971,126
PROSUS NV	10,771,599	10,366,913
PRUDENTIAL PLC	2,573,944	3,026,110
PUSHPAY HOLDINGS LTD	1,655,835	1,194,155
Q2 HOLDINGS INC	1,437,568	1,366,765
QURATE RETAIL INC SERIES	327,808	227,726
RAIFFEISEN BANK INTERNATIONA	469,641	579,579
RBC BEARINGS INC	1,267,781	1,735,932
REA GROUP LTD	3,539,292	3,380,538
REINSURANCE GROUP OF AMERICA	1,448,058	1,223,660
REPLIGEN CORP	125,026	1,694,976
RIGHTMOVE PLC	1,353,286	1,583,621
ROGERS CORP	492,503	1,515,150
RPT REALTY REIT	1,068,030	1,159,484
RYANAIR HOLDINGS PLC	139,507	180,360
RYANAIR HOLDINGS PLC	2,865,246	3,371,774
S+P GLOBAL INC	3,082,674	5,285,616
SAMPO OYJ A	4,305,958	5,087,513
SAMSUNG ELECTRONICS	639,419	670,822
SANDERSON FARMS INC	3,055,834	4,396,751
SANDS CHINA LTD	7,468,891	4,562,687
SAP SE	4,269,704	4,772,418

Name of Stock	End of Year Book Value	End of Year Fair Market Value
SAP SE COMMON STOCK	4,429,618	4,376,421
SAVILLS PLC	1,715,302	2,580,622
SCHOELLER BLECKMANN OILFIELD	453,302	374,102
SCHWAB (CHARLES) CORP	3,874,498	7,434,692
SCIENCE APPLICATIONS INTE	1,192,180	1,127,963
SCOTTS MIRACLE GRO CO	1,185,665	1,050,042
SEA LTD ADR	2,205,841	11,685,044
SECTRA AB B	778,072	845,502
SEVERN TRENT PL	308,102	313,787
SHOPIFY INC CLASS A	444,984	9,962,662
SHUTTERSTOCK INC	735,528	748,440
SIMCORP	2,070,118	1,763,980
SIMPSON MANUFACTURING CO INC	518,308	2,204,260
SIMULATIONS PLUS INC	1,374,027	1,203,785
SIRIUSPOINT LTD	822,314	645,807
SITEONE LANDSCAPE SUPPLY INC	417,272	2,768,049
SJW GROUP	3,152,346	3,817,892
SMITH + NEPHEW PLC	6,025,445	5,579,151
SMS CO LTD	1,337,050	1,707,281
SNOWFLAKE INC	8,958,628	8,009,744
SNOWFLAKE INC	4,750,083	7,926,411
SOFTWARE SERVICE INC	1,521,009	889,097
SOLAR CAPITAL LTD	543,563	581,301
SP PLUS CORP	887,279	994,727
SPECTRUM BRANDS HOLDINGS INC	938,844	1,854,356
SPIRE INC	919,636	922,863
SPS COMMERCE INC	785,474	2,861,235
ST JAMES S	4,545,032	7,858,744
STRATEC SE	2,227,341	2,508,708
SYNCHRONY FINANCIAL	856,542	1,331,857
SYNOVUS FINANCIAL CORP	1,031,003	1,435,430
TAIWAN SEMICONDUCTOR SP ADR	5,247,719	6,935,390
TE CONNECTIVITY LTD	4,068,052	15,359,568
TELEFONICA	4,651,772	4,529,886
TENCENT HOLDINGS LTD	3,992,709	5,156,087
TENET HEALTHCARE CORP	3,177,393	9,818,648
THERMON GROUP HOLDINGS INC	733,213	740,163
THOR INDUSTRIES INC	1,036,584	1,006,569
TITAN CO LTD	1,119,136	7,216,383
TOMTOM NV	1,619,421	1,878,704
TOWA PHARMACEUTICAL CO	1,155,948	1,171,416
TOWNE BANK COMMON	272,808	384,640
TOYO TIRE CORP	2,673,401	2,480,177
TOYOTA MOTOR CORP	820,729	1,256,114
TRANSCAT INC	59,333	79,028
TRAVELERS COS INC/THE	5,178,221	6,796,101
TRAVIS PERKINS PLC	2,374,752	3,120,761

Name of Stock	End of Year Book Value	End of Year Fair Market Value
TREX COMPANY INC	196,633	2,336,019
TRI POINTE GROUP INC	584,327	1,145,861
TRIMAS CORP	1,102,698	1,934,434
TRYG A/S	12,158,056	13,307,486
TURKIYE GARANTI BANKASI	997,114	707,339
TWILIO INC A	6,000,963	4,754,077
TYMAN PLC	1,023,730	1,554,161
UMB FINANCIAL CORP	627,340	1,002,740
UNIFIRST CORP/MA	715,556	808,567
UNITED INTL ENTERPRISES	1,560,817	2,058,151
UNITED UTILITIES GROUP	3,743,299	4,242,098
UNIVERSAL HEALTH SERVICES	3,939,044	3,804,873
US BANCORP	1,994,768	2,129,357
US BANCORP	517,603	479,875
VALLEY NATIONAL BANCORP	689,159	902,921
VANGUARD DEVELOPED MARKETS IND	84,472,378	102,808,169
VANGUARD INSTITUTIONAL INDEX F	106,321,866	204,672,575
VERICEL CORP	1,050,215	763,010
VERTEX INC	1,028,646	618,930
VICTREX PLC	2,163,256	1,990,138
VISA INC	6,157,542	6,988,898
VISA INC CLASS A	3,171,570	10,696,372
VISTEON CORP	992,178	1,008,151
VISTRY GROUP PLC	1,666,458	2,552,672
VITEC GROUP	878,603	865,571
VITESCO TECHNOLOGIES GROUP	951,161	644,792
VOCERA COMMUNICATIONS INC	725,220	1,683,246
WD 40 CO	515,109	880,704
WERNER ENTERPRISES INC	471,385	534,936
WHITE MOUNTAINS INSURANCE GP	1,009,872	1,097,040
WIDEOPENWEST INC	884,719	971,284
WILLIS TOWERS WATSON	2,744,767	2,778,633
WISETECH GLOBAL LTD	1,378,042	2,440,186
WNS HOLDINGS LTD ADR	454,982	930,103
WORKIVA INC	746,706	1,024,347
WR BERKLEY CORP	1,397,557	1,654,474
WYNDHAM HOTELS + RESORTS	282,801	682,864
YOUGOV PLC	1,008,412	1,169,443
YUM CHINA HOLDINGS	10,888,697	9,196,576
OTHER EQUITIES - SEE GENERAL EXPLANATION	8,804,966	11,734,892

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
ABINGWORTH BIOVENTURES III, L.P.	AT COST	1,672,338	63,398
ACCENT EQUITY 2012	AT COST	570,355	2,893,107
ACCENT EQUITY 2017	AT COST	4,041,205	7,523,004
ATALAN PARTNERS, L.P.	AT COST	91,000,000	104,657,691
BAIN CAPITAL REAL ESTATE I-B, L.P.	AT COST	13,670,906	20,619,212
BAIN CAPITAL REAL ESTATE II-B, L.P.	AT COST	5,794,686	5,926,232
BENCHMARK CAPITAL PARTNERS IV, L.P.	AT COST	2,560,960	360,127
BENCHMARK CAPITAL PARTNERS IX, L.P.	AT COST	3,694,271	8,614,482
BENCHMARK CAPITAL PARTNERS V, L.P.	AT COST	2,989,215	1,161,767
BENCHMARK CAPITAL PARTNERS VI, L.P.	AT COST	3,106,105	3,508,284
BENCHMARK CAPITAL PRTNRS VII, L.P.	AT COST	3,651,405	17,225,600
BENCHMARK CAPITAL PRTNRS VIII, L.P.	AT COST	4,663,908	32,801,108
BENCHMARK CAPITAL PARTNERS X, L.P.	AT COST	1,375,000	1,846,264
BESSEMER VENTURE PARTNERS VII	AT COST	20,207,474	20,795,587
BESSEMER VENTURE PARTNERS VIII	AT COST	39,767,462	185,602,852
BLP COMMON STOCK	AT COST	730,080	730,080
CABOT SQUARE CAP. PRTNRS III, L.P.	AT COST	5,529,609	7,775
CLEARHAVEN FUND I-A	AT COST	4,632,123	5,169,477
COURT SQUARE VENTURES II, L.P.	AT COST	9,143,076	0
CREST ROCK FUND I-B, L.P.	AT COST	6,651,886	7,571,761
DBAG EXPANSION CAPITAL INT.	AT COST	1,669,559	7,929,376
DBAG FUND IV	AT COST	1	0
DBAG FUND V	AT COST	6,890,661	967,421
DBAG FUND VI	AT COST	14,245,176	13,991,919
DBAG FUND VII	AT COST	19,898,092	24,002,184
DBAG FUND VII-B	AT COST	3,480,231	5,195,994
DBAG FUND VIII-A	AT COST	3,358,078	2,730,563
DBAG FUND VIII-B	AT COST	1,116,754	892,771
ENCAP ENERGY CAPITAL FUND V-B, L.P.	AT COST	2,952,635	0
ENCAP ENERGY CAPITAL FUND VI-B	AT COST	9,132,947	181,288
ENERVEST ENERGY INST. FD X-B	AT COST	10,472,957	64
EUROPEAN SECONDARY DEV. FD IV	AT COST	1	975,179
FORBION CAPITAL FUND IV C.V.	AT COST	10,331,995	15,300,022
FORBION CAPITAL FUND V C.V.	AT COST	2,398,953	3,816,461
FRANCE PRIVATE EQUITY III	AT COST	6,660,274	291,102
GENERAL ATLANTIC 2008 LTD PRTNR	AT COST	6,307,404	3,963,306
GENERAL ATLANTIC 2012 LTD PRTNR	AT COST	24,809,601	72,098,392
GENERAL ATLANTIC 2016 LTD PRTNR	AT COST	35,333,911	84,275,859
GENERAL ATLANTIC 2018 LTD PRTNR	AT COST	52,572,407	108,709,253
GENERAL ATLANTIC 2020 LTD PRTNR	AT COST	32,837,387	38,070,911
GOLDMAN SACHS VINTAGE FD III, L.P.	AT COST	61,867	102,926
GOLDMAN SACHS VINTAGE FUND IV, L.P.	AT COST	2,658,907	1,226,179

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GREAT POINT DEVELOPERS	AT COST	0	76,930
GREAT RANGE CAPITAL FUND II, L.P.	AT COST	2,669,430	3,542,868
HAWKEYE CAPITAL INSTITUTIONAL L.P.	AT COST	79,000,000	132,584,630
HIGHFIELDS CAPITAL LTD L.P.	AT COST	1	0
INSIGHT PARTNERS XII, L.P.	AT COST	10,500,000	10,542,185
INTERSOUTH PARTNERS VI, L.P.	AT COST	3,149,576	1,509,445
INTERSOUTH PARTNERS VII, L.P.	AT COST	5,134,870	2,076,611
KUVARI FOCUS FUND LP	AT COST	89,000,000	100,712,718
LINDEN CAPITAL PARTNERS II, L.P.	AT COST	1	4,703,093
LINDEN CAPITAL PARTNERS, L.P.	AT COST	1	0
MADRONA ACCELERATION FUND, L.P.	AT COST	7,449,862	24,205,648
MADRONA ACCELERATION FUND II, L.P.	AT COST	2,000,000	1,905,530
MADRONA VENTURE FUND III, L.P.	AT COST	6,767,435	4,572,391
MADRONA VENTURE FUND IV, L.P.	AT COST	20,275,359	36,810,442
MADRONA VENTURE FUND V, L.P.	AT COST	26,440,942	73,140,639
MADRONA VENTURE FUND VI, L.P.	AT COST	15,687,697	37,917,428
MADRONA VENTURE FUND, VII, L.P.	AT COST	24,752,000	63,898,454
MADRONA VENTURE FUND, VIII, L.P.	AT COST	7,250,000	8,574,370
MARBLE RIDGE OFFSHORE LTD	AT COST	11,734,783	3,573,207
MATLIN PATTERSON GLOB. OPP. III	AT COST	6,354,118	50,349
MATRIX PARTNERS VII, L.P.	AT COST	1,571,506	132,043
MERIT ENERGY PARTNERS E-II, L.P.	AT COST	1,716,966	0
MERIT ENERGY PARTNERS F-II, L.P.	AT COST	11,214,155	1,312,729
OAKTREE EMERGING MARKETS EQUITY FD	AT COST	55,000,000	77,164,037
OCM/GFI OPPORTUNITIES FUND II, L.P.	AT COST	1,345,956	0
OHA STRATEGIC CREDIT FUND II, L.P.	AT COST	13,465,316	19,324,242
PIMCO BRAVO 3 ONSHORE FEEDER TE	AT COST	14,335,251	21,163,490
QUANTUM ENERGY PARTNERS VII, L.P.	AT COST	8,922,597	16,825,968
QUANTUM ENERGY PRTNRS VII CO-INV.	AT COST	634,046	1,068,559
RIVERSIDE FUND III, L.P.	AT COST	5,709,581	0
RIVERSIDE FUND IV, L.P.	AT COST	1	28,359
RIVERSIDE FUND V, L.P.	AT COST	13,548,906	37,887
SOLEL CAP. PRTNRS (OFFSHORE) L.P.	AT COST	85,000,000	100,589,751
SOMA PARTNERS, L.P.	AT COST	62,500,000	103,691,625
SQUARE MILE PARTNERS III, L.P.	AT COST	4,082,560	165,723
TECH INDUSTRIES, LLP	AT COST	30,708,850	61,940,637
TURNER-AGASSI CHART. SCH. FACIL. FD	AT COST	1	7,257
VENROCK ASSOCIATES III, L.P.	AT COST	2,638,094	43,867
WINGATE PARTNERS IV, L.P.	AT COST	2,784,589	312,909

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Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CT CORPORATION	2,480	0	0	2,480
PATTERSON BELKNAP WEBB	136,837	57,406	0	79,431
PERKINS COIE LLP	2,315	0	0	2,315
SEYFERTH BLUMENTHAL	12,562	0	0	12,562
STINSON LLP	3,036	0	0	3,036
POLSINELLI PC	9,446	0	0	9,446

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
PROGRAM-RELATED INVESTMENT TO CHARTER SCHOOLS DEVELOPMENT CORPORATION	5,000,000	5,000,000	5,000,000

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CURRENCY LOSS	233,416	233,416	0	0
K-1 LOSS	3,283,985	3,283,985	0	0
DUES, SUBS & RESOURCES	736,966	273,640	0	463,326
OFFICE SUPPLIES	51,009	0	0	51,009
POSTAGE AND DELIVERIES	26,261	0	0	26,261
COMMUNICATION-RELATED EXP.	112,364	200	0	112,164
IT-RELATED EXPENSES	1,960,524	82,575	0	1,877,949
RISK MANAGEMENT	240,830	0	0	240,830
OTHER EXPENSES	31,805	0	0	31,805
EQUIP/FURN REPAIRS AND MAINT	229,594	0	0	229,594
PENALTIES & INTEREST	301	0	0	0
PORTFOLIO & OTHER DEDUCT K-1	0	12,146,453	0	0
CHARITABLE CONTRIB K-1	0	0	0	30,256

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
OTHER INCOME FROM K-1	0	13,544,195	0
PFIC INCOME FROM K-1	0	2,526,336	0
TOTAL OF RETURN OF UNUSED GRANT FUNDS	241,012		241,012
OTHER REVENUE	1,231		1,231
ROYALTY/HONORARIUM INCOME	45,230		45,230
PROMISSORY NOTE INT PMTS	193,397		193,397
STATE TAX REFUNDS	119,608	119,608	0

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value
PAYROLL, MISC PAYABLES	113,573	130,543

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION
EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
GENERAL ATLANTIC, LP	2,001,638	2,001,638	0	0
DBAG FUNDS	1,819,789	1,819,789	0	0
SANDS CAPITAL MGMT	1,806,968	1,806,968	0	0
HARRIS ASSOCIATES, L.P.	1,546,690	1,546,690	0	0
BLS CAPITAL	1,393,050	1,393,050	0	0
FIS MORGAN ASSET MGMT	1,206,484	1,206,484	0	0
DUPONT VENTURES LLC	1,127,178	0	0	1,127,178
DAVIDSON CAPITAL FUND	868,075	868,075	0	0
GLOBAL STRATEGY GROUP LLC	819,232	0	0	819,232
STATE STREET BANK & TRUST	710,015	710,015	0	0
DDH APPROPRI MGMT CO.	704,754	0	0	704,754
COMMUNITY WEALTH PRTNRS	700,000	0	0	700,000
NUANCE INVESTMENTS, LLC	655,363	655,363	0	0
OBERNDORF CAPITAL MGMT	655,644	655,644	0	0
ABOK PUBLIC STRATEGIES LLC	586,721	0	0	586,721
WELLINGTON MANAGEMENT CO.	580,630	580,630	0	0
CONVERTEX CAPITAL ADVISORS	546,816	546,816	0	0
KWC ASSET MGMT	473,198	473,198	0	0
CLEARPOINT FUND	428,337	0	0	428,337
MATHEMATICA, INC.	379,288	0	0	379,288
GAS SECURE SOLUTIONS (USA)	378,963	0	0	378,963
THE BRIDGESPAN GROUP	317,777	0	0	317,777
SULLIVAN COTTER HOLDINGS	339,040	0	0	339,040
BLACK INK CREATIONS, LLC	324,000	324,000	0	0
QUANTUM ENERGY PARTNERS VII	315,000	315,000	0	0
MDRC	307,620	0	0	307,620
IDEA 2 FORM, LLC	304,000	0	0	304,000
SPORTUP, INC.	279,000	0	0	279,000
GREAT RANGE CAPITAL FD II	237,413	237,413	0	0
ETW CORPORATE	235,945	0	0	235,945
UBUNTU RESEARCH & EVAL	227,500	0	0	227,500
L. FISHER ASSOCIATES, LLC	219,583	0	0	219,583
TRIGO TECHNICAL SOLUTIONS	208,687	0	0	208,687
CUSHMAN & WAKEFIELD U.S.	204,921	0	0	204,921
COMMON FUTURES	201,666	0	0	201,666
WELLINTHEE EC PRTNRS	200,561	0	0	200,561
WALLS & ASSOCIATES, LLC	200,000	0	0	200,000
ALLEY INTERACTIVE, LLC	198,000	0	0	198,000
BROWN CAPITAL	191,393	191,393	0	0
WEST WING WRITERS, LLC	182,804	0	0	182,804
CLEARPOINT FUND	178,630	178,630	0	0
KOMPASS CONSULTING, LLC	177,440	0	0	177,440
MARY MURPHY	163,000	0	0	163,000
FREEDOM MEDIA, INC.	155,000	0	0	155,000
GETTING SMART, LLC	154,250	0	0	154,250
ENTREPRENEURSHIP PROJECT	150,000	0	0	150,000
FREIS CONSULTING, LLC	147,429	0	0	147,429
ACCENT EQUITY, L.P.	143,487	143,487	0	0
WESTED	141,508	0	0	141,508
INNOVATION NETWORK	135,714	0	0	135,714
CONVENERS.ORG	135,000	0	0	135,000
PROMYS EUROPE, LLC	135,000	0	0	135,000
TECH GROUP SOLUTIONS	133,479	0	0	133,479
TROZZOLO CREATIVE REG.	125,000	0	0	125,000
ORDERY, LLC	120,732	0	0	120,732
ABIGAIL CAHILL	120,000	0	0	120,000
BELLAMY, LLC	119,091	0	0	119,091
SCOTT VALDEZ PROD. SVCS.	117,800	0	0	117,800
BIONEQUIS KC	116,579	0	0	116,579
CROSSCOUNTRY CONSULTING	109,890	0	0	109,890
KEITH MICHAEL HARRINGTON	108,425	0	0	108,425
IT ARCHITECTS, INC.	104,120	0	0	104,120
BOLD POLICY & PHILANTHROPY	102,012	0	0	102,012
CHIEF OF STAFF, LLC	101,937	0	0	101,937
KC STARTUP FOUNDATION	100,500	0	0	100,500
CHANGE MATRIX, LLC	100,000	0	0	100,000
MARGA INCORPORATED	100,000	0	0	100,000
STARTUP GRIND	100,000	0	0	100,000
BRENDAN COSGROVE	100,000	0	0	100,000
RUSTI DECKER-LICHTENBERG	99,710	0	0	99,710
FBRI, LLC	98,531	0	0	98,531
OECD	96,000	0	0	96,000
WELLINTO, DOWDELL	96,000	0	0	96,000
CATALYST EDUCATION, INC.	93,213	0	0	93,213
GERRY GIRL STRATEGY, LLC	91,594	0	0	91,594
WEST WING WRITERS SERVICES	90,415	0	0	90,415
NATIONAL URBAN FELLOWS	90,000	0	0	90,000
UNIVERSAL PROTECTION SVCS.	89,546	0	0	89,546
SEPHIC SERVICES, LLC	87,600	0	0	87,600
MO CHAMBER FOUNDATION	86,900	0	0	86,900
TED DOUGLAS ZOLLER	84,000	0	0	84,000
JESSICA ELAINE BEARMAN	82,000	0	0	82,000
THE LAVIN AGENCY, LTD.	77,650	0	0	77,650
TAYLOR, LUCIZZA, LLC	77,001	0	0	77,001
PRISM STRATEGY, INC	75,000	0	0	75,000
TODD EDWARD WHITE	72,000	0	0	72,000
WILLIAM BRETT	72,000	0	0	72,000
GOOGLE, LLC	71,661	0	0	71,661
MO CHAMBER FOUNDATION	70,750	0	0	70,750
MYGOBRAVO, INC.	70,000	0	0	70,000
PROTIVITI, INC.	68,945	0	0	68,945
LINKEDIN CORPORATION	67,309	0	0	67,309
LENOX PARK SOLUTIONS	65,000	32,500	0	32,500
WIDE AWAKE FILMS	61,242	0	0	61,242
VEVRA CONSULTING	58,555	0	0	58,555
ROBERT FULLER	58,000	0	0	58,000
RACIAL EQUITY INSTITUTE	57,000	0	0	57,000
MCCRAMM JAMES LLC	56,905	0	0	56,905
ENOLOGY, LTD.	56,500	0	0	56,500
BENJAMIN MCDONALD	56,386	0	0	56,386
PRESIDIUM PLUS, INC.	55,566	0	0	55,566
INST. EQUITY & INCL. SCI.	55,500	0	0	55,500
GENERAL ELECTRIC & INSURANCE	54,246	0	0	54,246
NATL. OF. RESEARCH CTR.	53,659	0	0	53,659
DAVID J SUDOLSKY	53,250	0	0	53,250
INTERACTIVE SCHOOLS, LTD	53,015	0	0	53,015
IN. SOLN. STAFF. GRP. II	50,618	0	0	50,618
DAVID L SUDOLSKY	50,544	0	0	50,544
INTERACTIVE SCHOOLS, LTD	50,000	0	0	50,000
THE BURNS BROTHERS, INC.	50,000	0	0	50,000
ORG. RESEARCH SVCS.	48,828	0	0	48,828
NEW EDEN CONSULTING GRP.	48,000	0	0	48,000
REYNA SHARP	48,000	0	0	48,000
JESSICA MILLS	47,475	0	0	47,475
LOOKTHINK, LLC	44,070	0	0	44,070
STOODLA & ASSOC. LAW FIRM	43,845	0	0	43,845
ZACHARY DEAMER	42,520	0	0	42,520
ROBERT FALLON	43,000	0	0	43,000
MCKENZIE FITZPATRICK	42,979	0	0	42,979
CUR. OF THE UNIV. OF MO	42,425	0	0	42,425
NEUROLEADERSHIP INSTITUTE	42,000	0	0	42,000
CONSTANCE BRUNER	41,805	0	0	41,805
BETSY HODGES, LLC	40,826	0	0	40,826
MARK T. BURKE	40,334	0	0	40,334
JB THE DESIGN CONSULTING, LLC	40,000	0	0	40,000
WELLINGTON EXPERIENCE	38,150	0	0	38,150
PARLAY CONSULTING FIRM	36,990	0	0	36,990
ORLTAGE CREATIVE, LLC	36,000	0	0	36,000
UNIV. OF KS CTR. FOR RES.	35,750	0	0	35,750
CBIZ BENEFITS & INS. SVCS.	35,317	0	0	35,317
MORRIS, NELSON & ASSOC.	35,165	0	0	35,165
DAVID G. KIMMES	34,936	0	0	34,936
FACEBOOK, INC.	34,871	0	0	34,871
VIRA C HOPKINS	34,750	0	0	34,750
BERRY CONSULTING, INC.	33,901	0	0	33,901
DANIEL P SMITH	33,825	0	0	33,825
YELLOW DOG NETWORKS, INC.	33,738	0	0	33,738
LEGRAND SOINI	33,600	0	0	33,600
MICHAEL SHENAN ASSOCIATES	33,000	0	0	33,000
KATRINA LEMPENSKI	32,500	0	0	32,500
STANDARD CONSULTING, LLC	31,600	0	0	31,600
KIM LANE LTD CO	31,284	0	0	31,284
DAVID A. WILSON	30,481	0	0	30,481
ASHLEY EFRON DVORAK	30,150	0	0	30,150
SD EGGS, INC.	30,000	0	0	30,000
BRIAN MARK MCCORMICK	30,000	0	0	30,000
COMMUNITY SCIENCE, INC.	30,000	0	0	30,000
EDITORIAL PROJECTS IN ED.	30,000	0	0	30,000
GEORGETOWN UNIVERSITY	30,000	0	0	30,000
NEW SCHOOLS FUND	30,000	0	0	30,000
RICHARD H. USHER	30,000	0	0	30,000
ROBERT LEE HILL	30,000	0	0	30,000
KFA EDUCATION CONSULTING	30,000	0	0	30,000
SYMMETRI PARTNERS, LLC	29,823	0	0	29,823
CHRISLEY BROWN INTL	29,586	0	0	29,586
ERIC WEBER KC TELECOM.	28,500	0	0	28,500
ASKO, INC.	28,155	0	0	28,155
EDWARD ROSS BAINO	27,000	0	0	27,000
COLIN BOX INSIGHTS, LLC	26,175	0	0	26,175
ELLEN HARRIS	25,900	0	0	25,900
KAIROS AND HEART, LLC	25,000	0	0	25,000
MADDY DAY, LLC	25,000	0	0	25,000
MID-AMERICA REAL COUNCIL	25,000	0	0	25,000
SEATTLE FOUNDATION	25,000	0	0	25,000
SETH HUNTER	25,000	0	0	25,000
STEPHEN GLAUDE	25,000	0	0	25,000
WISDOM LABS, INC.	25,000	0	0	25,000
EDVOLTEC, LLC	24,675	0	0	24,675
THE FUTURE PROJECT, INC.	24,044	0	0	24,044
KC COMMUNITY GARDENS	23,670	0	0	23,670
JOHNSON COMMUNICATIONS	23,612	0	0	23,612
BEGINCYO ATTARS	22,400	0	0	22,400
CTR. EFFECT. PHILANTHR.	22,258	0	0	22,258
INNOVATIVE ASSOCIATES	22,125	0	0	22,125
TWITTER, INC.	22,006	0	0	22,006
ZARRY HARMOND	22,000	0	0	22,000
DIGITAL CONVENTIONS, LLC	21,760	0	0	21,760
MASSMALLER, INC.	21,651	0	0	21,651
TM 21, LLC	21,279	0	0	21,279
ANDREW M. MORGANI	20,584	0	0	20,584
DATA, INC.	20,324	0	0	20,324
CHARLES L. JONES	20,000	0	0	20,000
FELLOW: RACREQUITY IN ED.	20,000	0	0	20,000
ACCELERATE EDUCATION CTR.	20,000	0	0	20,000
MIRROR GROUP, LLC	20,000	0	0	20,000
WILLIAM J. COOK COMPANY	20,000	0	0	20,000
BAIED FOLLY RESEARCH, LLC	19,941	0	0	19,941
MARGUERITE ROBERGE	19,500	0	0	19,500
MUCK RACK LLC	18,500	0	0	18,500
GREAT NECK FUND 8 R LP	18,255	18,255	0	0
ALTIVE LYNNE FREILICH	17,650	0	0	17,650
BRETT MERRIER	16,800	0	0	16,800
GOLDMAN SACHS VOL. FD IV	16,376	16,376	0	0
PREMIER QUANT. CONSULTING	16,375	0	0	16,375
MIDWEST STRATEGIC PLANNING, INC.	15,971	0	0	15,971
MADELEINE OLDSTONE	15,979	0	0	15,979
TOTO TV MEDIA, LLC	15,533	0	0	15,533
MOTHER MEDIA	15,500	0	0	15,500
CONCENTRIC SKY, INC.	15,365	0	0	15,365
MENDOF FORMAN	15,281	0	0	15,281
SARAH KENYON	15,125	0	0	15,125
CEVIC COUN. OF GREATER KC	15,000	0	0	15,000
CRAIG ANTHONY SOLID	15,000	0	0	15,000
JESSICA MILLER	15,000	0	0	15,000
NEXT CITY, INC.	15,000	0	0	15,000
GLOBAL COMMUNITY ASSIST.	15,000	0	0	15,000
TERACHUNKS, LLC	15,000	0	0	15,000
TREPWIRE, LLC	15,000	0	0	15,000
SARAH KATHY SCHELLE ENTER.	13,345	0	0	13,345
JAKE BRAUN PENROD	13,283	0	0	13,283
BOLD TYPE, LLC	13,260	0	0	13,260
REDISCOVERY FOUNDATION	13,114	0	0	13,114
ACCOUNTING PRINCIPALS	13,000	0	0	13,000
CORY ROBERT KIDDER	13,000	0	0	13,000
JULIA COFFMAN	13,000	0	0	13,000
LA POSNA ASSOCIATES, INC.	12,000	0	0	12,000
SARAH L. CALL	13,000	0	0	13,000
VINCENT F.FRANCISCO	13,000	0	0	13,000
WELLNESSIQ, INC.	12,719	0	0	12,719
CHRISTOPHER LEONARD	12,500	0	0	12,500
SECURITY PROF. SERVICES	12,300	0	0	12,300
THE CROSSING FOUNDATION	12,000	0	0	12,000
EVERGREEN EVAL & DATA	11,760	0	0	11,760
EH FITNESS, LLC	11,557	0	0	11,557
SOCIAL VENTURES	11,500	0	0	11,500
BRYAN WILSON	11,492	0	0	11,492
ULTIMATE SOFTWARE GRP	11,450	0	0	11,450
MARY K BENGEY	11,225	0	0	11,225
VERTEX EVAL. & RESEARCH	10,717	0	0	10,717
ALICIA STEWART	10,000	0	0	10,000
AMY BOGRAS, INC.	10,000	0	0	10,000
CARLOS MORENO	10,000	0	0	10,000
DAVID W WEIER EMDG	10,000	0	0	10,000
CEVIC, LLC	10,000	0	0	10,000
COMMUNITY PARTNERS	10,000	0	0	10,000
FBI, INC.	10,000	0	0	10,000
GLOBAL PERSPECTIVE	10,000	0	0	10,000
JEFFERY KIMBROW	10,000	0	0	10,000
UVI CONSULTING, LLC	10,000	0	0	10,000
MOBILITY CAPITAL FINANCE	10,000	0	0	10,000
PRISM, INC.	10,000	0	0	10,000
THIS SPEAKER EXCH. AGENCY	10,000	0	0	10,000
WORDS WORD WORDS	10,000	0	0	10,000
UMBRELLA PHYSICAL SYST.	9,592	0	0	9,592
JANIE MORGAN	9,525	0	0	9,525
RINGCENTRAL INC.	8,750	0	0	8,750
FI GROUP, INC.	8,743	0	0	8,743
MICHAELA C. PUKEYAR	8,645	0	0	8,645
ARTHUR C SMITH	8,363	0	0	8,363
THOMAS E. PEARL	8,250	0	0	8,250
ADRIENNE M. DITOMMASO	7,614	0	0	7,614
ALEXANDER PETRENS	7,400	0	0	7,400
DIGITAL HOLD	7,000	0	0	7,000
MICHAIL BALKEV	6,975	0	0	6,975
KIMBER A LEWIS	6,875	0	0	6,875
ADP, INC.	6,848	0	0	6,848
SIGMA PLANNING COOP.	6,600	0	0	6,600
CHRISTOPHER CARALUCCI	6,458	0	0	6,458
LASERCYLE, INC.	6,237	0	0	6,237
POLK SR CORP	6,229	0	0	6,229
ACHAN PROPERTIES, LLC	6,000	0	0	6,000
LINDSEY FOAT	5,756	0	0	5,756
ABRAHAM NEWTON	5,737	0	0	5,737
CHRISTODOULOS PAVLOU	5,720	0	0	5,720
TACY BIANCHI-HOLMAN	5,594	0	0	5,594
LINDSEY A HARMON	5,537	0	0	5,537
GRAPEVINE DESIGNS, LLC	5,373	0	0	5,373
ALCHEMIE, LLC	5,280	0	0	5,280
HOLLY ESKWIKI	5,250	0	0	5,250
NICHOLAS CHARLES MONROE	5,194	0	0	5,194
LEAH CAPELLER	5,081	0	0	5,081
CHRISTOPHER DANIEL MADDEN	5,000	0	0	5,000
CRYSTAL M. EVERETT	5,000	0	0	5,000
DYLAN BRETT PETERSON	5,000	0	0	5,000
JAQUIA PRESTON WILKINS	5,000	0	0	5,000
JENNIFER HIGGINS	5,000	0	0	5,000
JOPWELL, INC.	5,000	0	0	5,000
RIKAN FLUKEY	5,000	0	0	5,000
SAMARA A CRAWFORD	5,000	0	0	5,000
WORKING WOMEN'S INC.	5,000	0	0	5,000
OTHERS UNDER $5,000	167,466	2,003	0	165,463

TY 2021 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FED EST EXCISE TAX PMTS	4,225,000	0	0	0
STATE TAXES ON UBTI	30,975	30,975	0	0
STATE FILING FEES	1,492	1,492	0	0
OTHER TAXES PAID	60,870	0	0	0
FOREIGN TAX PAID	0	174,033	0	0