Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ **Do not enter social security numbers on this form as it may be made public.**
▶ **Go to *www.irs.gov/Form990PF* for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

For calendar year 2021, or tax year beginning 01-01-2021 , and ending 12-31-2021

Name of foundation
ARCUS FOUNDATION

A Employer identification number
38-3332791

Number and street (or P.O. box number if mail is not delivered to street address)
445 5TH AVENUE 7TH FLOOR

Room/suite

B Telephone number (see instructions)
(212) 488-3000

City or town, state or province, country, and ZIP or foreign postal code
NEW YORK, NY 10016

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☑ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 292,231,026

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify) _____
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	30,010,000			
	2 Check ▶☐ if the foundation is **not** required to attach Sch. B				
	3 Interest on savings and temporary cash investments	94	94		
	4 Dividends and interest from securities	1,930,075	2,204,407		
	5a Gross rents				
	b Net rental income or (loss) _____				
	6a Net gain or (loss) from sale of assets not on line 10	11,803,296			
	b Gross sales price for all assets on line 6a 41,341,545				
	7 Capital gain net income (from Part IV, line 2)		10,691,577		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances _____				
	b Less: Cost of goods sold _____				
	c Gross profit or (loss) (attach schedule)				
	11 Other income (attach schedule)	185,085	4,218,785		
	12 **Total.** Add lines 1 through 11	43,928,550	17,114,863		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	872,960	43,648		829,312
	14 Other employee salaries and wages	4,167,862	208,393		3,906,616
	15 Pension plans, employee benefits	1,667,430	83,372		1,626,291
	16a Legal fees (attach schedule)	41,232	0		42,653
	b Accounting fees (attach schedule)	71,444	0		55,458
	c Other professional fees (attach schedule)	1,442,632	478,723		1,152,621
	17 Interest		38,903		
	18 Taxes (attach schedule) (see instructions)	193,009	1,452		0
	19 Depreciation (attach schedule) and depletion	230,438	0		
	20 Occupancy	683,148	34,157		756,875
	21 Travel, conferences, and meetings	126,415	6,321		90,751
	22 Printing and publications	139,308	0		155,842
	23 Other expenses (attach schedule)	674,956	937,409		978,698
	24 **Total operating and administrative expenses.** Add lines 13 through 23	10,310,834	1,832,378		9,595,117
	25 Contributions, gifts, grants paid	29,152,510			26,510,929
	26 **Total expenses and disbursements.** Add lines 24 and 25	39,463,344	1,832,378		36,106,046
	27 Subtract line 26 from line 12:				
	a **Excess of revenue over expenses and disbursements**	4,465,206			
	b **Net investment income** (if negative, enter -0-)		15,282,485		
	c **Adjusted net income** (if negative, enter -0-)				

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing	1,000	1,000	1,000
	2 Savings and temporary cash investments	17,079,127	18,388,294	18,388,294
	3 Accounts receivable ▶			
	Less: allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶			
	Less: allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	188,087	521,417	521,417
	10a Investments—U.S. and state government obligations (attach schedule)	11,609,344	8,748,243	8,748,243
	b Investments—corporate stock (attach schedule)	91,560,965	85,859,390	85,859,390
	c Investments—corporate bonds (attach schedule)	6,356,173	5,450,269	5,450,269
	11 Investments—land, buildings, and equipment: basis ▶			
	Less: accumulated depreciation (attach schedule) ▶			
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)	136,260,741	171,069,204	171,069,204
	14 Land, buildings, and equipment: basis ▶ 4,446,134			
	Less: accumulated depreciation (attach schedule) ▶ 3,829,889	698,712	616,245	616,245
	15 Other assets (describe ▶)	979,477	1,576,964	1,576,964
	16 **Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	264,733,626	292,231,026	292,231,026
Liabilities	17 Accounts payable and accrued expenses	735,766	601,061	
	18 Grants payable	21,539,370	24,180,951	
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe ▶)	2,578,582	2,748,910	
	23 **Total liabilities**(add lines 17 through 22)	24,853,718	27,530,922	
Net Assets or Fund Balances	**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24 Net assets without donor restrictions	239,879,908	264,700,104	
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
	29 **Total net assets or fund balances** (see instructions)	239,879,908	264,700,104	
	30 **Total liabilities and net assets/fund balances** (see instructions)	264,733,626	292,231,026	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	239,879,908
2	Enter amount from Part I, line 27a	2	4,465,206
3	Other increases not included in line 2 (itemize) ▶	3	20,594,990
4	Add lines 1, 2, and 3	4	264,940,104
5	Decreases not included in line 2 (itemize) ▶	5	240,000
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	264,700,104

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	SALE OF PUBLICLY TRADED SECURITIES	P		
b	SRA PRIVATE EQUITY PORTFOLIO I (E &F) LP	P		
c	SRA STRATEGIC FIXED INCOME	P		
d	SRA PRIVATE EQUITY PORTFOLIO II (E &F) LP	P		
e	SRA PRIVATE EQUIY PORTFOLIO III (E &F) LP	P		
	SRA PRIVATE EQUITY PORTFOLIO IV (E &F) LP	P		
	SRA PRIVATE EQUITY PORTFOLIO V (E &F) LP	P		

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	36,655,918		32,274,606	4,381,312
b	4,685,627		4,048,512	637,116
c				2,876,957
d				2,137,569
e				480,849
				177,707
				67

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				4,381,312
b				637,116
c				2,876,957
d				2,137,569
e				480,849
				177,707
				67

	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	10,691,577
2/3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1.	Bracket for line 1a	
1a	Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**		
	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)		
b	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	0
2	Add lines 1 and 2	3	212,427
3	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0
4	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	212,427
5	Credits/Payments:		
6			
a	2021 estimated tax payments and 2020 overpayment credited to 2021 — 6a: 141,638		
b	Exempt foreign organizations—tax withheld at source — 6b: 0		
c	Tax paid with application for extension of time to file (Form 8868) — 6c: 80,000		
d	Backup withholding erroneously withheld — 6d: 0		
7	Total credits and payments. Add lines 6a through 6d	7	221,638
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.	8	206
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	9,005
11	Enter the amount of line 10 to be: **Credited to 2022 estimated tax** ▶ 9,005 **Refunded** ▶	11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ MI, NY			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation* .	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12	Yes	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶ WWW.ARCUSFOUNDATION.ORG

14 The books are in care of ▶ THE FOUNDATION Telephone no. ▶ (212) 488-3000

Located at ▶ 445 5TH AVENUE 7TH FLOOR NEW YORK NY ZIP+4 ▶ 10016

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year | 15 |

16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign	16		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	Yes	
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021?	2a		No
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		No
b	If "Yes," did it have excess business holdings in 2021 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)*	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		No
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	5d	Yes	
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
JON L STRYKER 445 5TH AVENUE 7TH FLOOR NEW YORK, NY 10016	BOARD PRESIDENT 20.00	0	0	0
STEPHEN BENNETT 445 5TH AVENUE 7TH FLOOR NEW YORK, NY 10016	BOARD MEMBER 7.00	20,000	0	0
EVELYNN HAMMONDS 445 5TH AVENUE 7TH FLOOR NEW YORK, NY 10016	BOARD MEMBER 7.00	20,000	0	0
JANET MOCK 445 5TH AVENUE 7TH FLOOR NEW YORK, NY 10016	BOARD MEMBER 7.00	20,000	0	0
CATHERINE PINO 445 5TH AVENUE 7TH FLOOR NEW YORK, NY 10016	BOARD MEMBER 7.00	20,000	0	0
SLOBODAN RANDJELOVIC 445 5TH AVENUE 7TH FLOOR NEW YORK, NY 10016	BOARD MEMBER 7.00	0	0	0
JEFF TRANDAHL - ENDED 22421 445 5TH AVENUE 7TH FLOOR NEW YORK, NY 10016	BOARD MEMBER 0.10	0	0	0
ANNETTE LANJOUW 445 5TH AVENUE 7TH FLOOR NEW YORK, NY 10016	CHIEF EXECUTIVE OFFICER 50.00	424,187	73,229	0
THOMAS W NICHOLS 445 5TH AVENUE 7TH FLOOR NEW YORK, NY 10016	CHIEF OPERATING OFFICER 50.00	368,773	79,434	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
BRYAN E SIMMONS 445 5TH AVENUE 7TH FLOOR NEW YORK,NY 10016	VP, COMMUNICATIONS 50.00	301,441	58,037	0
CINDY T RIZZO 445 5TH AVENUE 7TH FLOOR NEW YORK,NY 10016	VP, SOCIAL JUSTICE P 50.00	245,873	64,527	0
ERICKA NOVOTNY 445 5TH AVENUE 7TH FLOOR NEW YORK,NY 10016	DIRECTOR, GRANTS MGM 50.00	193,596	72,151	0
RELU ADRIAN COMAN 445 5TH AVENUE 7TH FLOOR NEW YORK,NY 10016	PROGRAM DIR., INT'L 50.00	200,465	57,609	0
DESIREE FLORES 445 5TH AVENUE 7TH FLOOR NEW YORK,NY 10016	PROGRAM DIR., US SOC 50.00	196,631	30,298	0

Total number of other employees paid over $50,000 ▶ 23

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
SUMMIT ROCK ADVISORS 9 WEST 57TH STREET 12TH FLOOR NEW YORK,NY 10019	INVESTMENT ADVISORS	315,296
VENTUCOM LLC 275 WEST 39TH STREET 4TH FLOOR NEW YORK,NY 10018	IT SERVICES	224,595
RED THREAD PRODUCTIONS INC 333 PARK AVENUE SOUTH SUITE 3BC NEW YORK,NY 10010	VIDEO PRODUCTION CONSULTANT	163,149
EMERSON WAJDOWICZ STUDIOS INC 514 WEST 25TH STREET NEW YORK,NY 10001	PUBLICATION DESIGN & MANAGEMENT	138,400
BERLIN ROSEN 15 MAIDEN LANE SUITE 1600 NEW YORK,NY 10038	DIGITAL ECOSYSTEM CONSULTANT	90,000

Total number of others receiving over $50,000 for professional services. . . . . ▶

6

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 EDUCATION AND AWARENESS:THE GENERATION OF ONLINE AND OFFLINE "STORYTELLING" ASSETS IN MULTIPLE MEDIAS TO AMPLIFY THE IMPACT OF GRANTEE WORK AMONG AUDIENCES IN THE U.S. AND GLOBALLY IN ORDER TO RAISE AWARENESS, MOTIVATE OTHER DONORS AND ADVOCATES, AND DRIVE POSITIVE CHANGE IN LGBTQ RIGHTS AND GREAT APE CONSERVATION.	146,355
2 THOUGHT LEADERSHIP:WITH THE INVOLVEMENT OF EXPERTS AND STAKEHOLDERS, A SERIES OF MEETINGS AND CONSULTATIONS WERE CONVENED TO DEVELOP AND RAISE AWARENESS ABOUT METHODS TO INCREASE KNOWLEDGE/UNDERSTANDING, CHANGE ATTITUDES, BUILD SKILLS/CAPACITY, AND STRENGTHEN POLICY. THIS ACTIVITY AIMS TO CHANGE BEHAVIOR AND THINKING WITH RESPECT TO THE CHALLENGES FACING LGBTQ PEOPLE GLOBALLY, AS WELL AS TO IMPROVE CONSERVATION AND RESPECT FOR APES IN THE WILD AND IN CAPTIVITY. AS PART OF THE FOUNDATION'S THOUGHT LEADERSHIP ACTIVITIES, IT PUBLISHED THE BOOK SERIES STATE OF THE APES, DESIGNED TO DRIVE THOUGHT LEADERSHIP FOR THE CONSERVATION OF APES.	104,024
3 GRANTEE TECHNICAL ASSISTANCE INITIATIVE:THE ARCUS FOUNDATION GRANTEE TECHNICAL ASSISTANCE INITIATIVE IS BEING CONDUCTED IN AN EFFORT TO PROVIDE TRAINING AND COACH SUPPORT TO THE FOUNDATION'S SOCIAL JUSTICE PROGRAM GRANTEE PARTNERS ON HOW TO INCREASE OR STRENGTHEN THEIR CAPACITY TO RAISE FUNDS ONLINE FROM SMALL DOLLAR DONORS AND OTHER FUNDRAISING AVENUES.	51,562
4 RESEARCH AND PUBLICATIONS:RESEARCH MAPPING REPORTS TO ASSIST THE FOUNDATION IN GAINING AN UNDERSTANDING OF THE NEEDS AND FUNDING OPPORTUNITIES IN ITS FOCAL REGIONS AS WELL AS SHARING THAT INFORMATION THROUGH PUBLICATION, PROMOTION AND CONVENING.	33,663

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions. **3**	
Total. Add lines 1 through 3 . . . . . ▶	0

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities		1a	254,716,939
b	Average of monthly cash balances		1b	17,087,882
c	Fair market value of all other assets (see instructions)		1c	489,456
d	**Total** (add lines 1a, b, and c)		1d	272,294,277
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e 0		
2	Acquisition indebtedness applicable to line 1 assets		2	0
3	Subtract line 2 from line 1d		3	272,294,277
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)		4	4,084,414
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3.		5	268,209,863
6	**Minimum investment return.** Enter 5% (0.05) of line 5		6	13,410,493

Part X **Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6		1	13,410,493
2a	Tax on investment income for 2021 from Part V, line 5	2a 212,427		
b	Income tax for 2021. (This does not include the tax from Part V.)	2b 15,783		
c	Add lines 2a and 2b		2c	228,210
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	13,182,283
4	Recoveries of amounts treated as qualifying distributions		4	185,000
5	Add lines 3 and 4		5	13,367,283
6	Deduction from distributable amount (see instructions)		6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1		7	13,367,283

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				13,367,283
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only			0	
b Total for prior years: 20___, 20___, 20___		0		
3 Excess distributions carryover, if any, to 2021:				
a From 2016				
b From 2017				
c From 2018				
d From 2019 10,470,115				
e From 2020 24,310,108				
f **Total** of lines 3a through e	34,780,223			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ $ 36,254,017				
a Applied to 2020, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions)		0		
c Treated as distributions out of corpus (Election required—see instructions)	0			
d Applied to 2021 distributable amount				13,367,283
e Remaining amount distributed out of corpus	22,886,734			
5 Excess distributions carryover applied to 2021. *(If an amount appears in column (d), the same amount must be shown in column (a).)*	0			0
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	57,666,957			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions		0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	30,010,000			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions)	0			
9 **Excess distributions carryover to 2022.** Subtract lines 7 and 8 from line 6a	27,656,957			
10 Analysis of line 9:				
a Excess from 2017				
b Excess from 2018				
c Excess from 2019				
d Excess from 2020 4,770,223				
e Excess from 2021 22,886,734				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2021	(b) 2020	(c) 2019	(d) 2018	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

JON L STRYKER

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

ARCUS FOUNDATION
445 5TH AVENUE 7TH FLOOR
NEW YORK,NY 10016
(212) 488-3000
WWW.ARCUSFOUNDATION.ORG

b The form in which applications should be submitted and information and materials they should include:

STATEMENT 26

c Any submission deadlines:

STATEMENT 26

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

STATEMENT 26

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	94	
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory	901101	95,212	18	11,708,084	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a ORDINARY INCOME THROUGH K-1S	901101	2,401	14	-2,401	
b GRANT REFUND			01	185,000	
c ROYALTIES			15	85	
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		97,613		13,820,937	0
13 **Total.** Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.)				**13**	13,918,550

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)		No
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

2022-10-27

Signature of officer or trustee — Date — Title

May the IRS discuss this return with the preparer shown below? See instructions. ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶ ☐	PTIN
ANAN SAMARA		2022-10-27		P02103452

Firm's name ▶ PKF O'CONNOR DAVIES LLP — Firm's EIN ▶ 27-1728945

Firm's address ▶ 500 MAMARONECK AVE, HARRISON, NY 10528 — Phone no. (914) 381-8900

Additional Data

Return to Form

Software ID:
Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
HAYSMACINTYRE	474	0		474
PKF O'CONNOR DAVIES, LLP	70,970	0		54,984

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
AMICUS DH	AVENIDA LEON 1008 NORTE LEON 37160 MX	2020-09-30	115,000	SUPPORT FOR GENDER IDENTITY RECOGNITION (CHANGE OF NAME AND GENDER ON IDENTITY DOCUMENTS) OF TRANS PEOPLE ACROSS MEXICO AND TRANS MEXICAN CITIZENS LIVING ABROAD.	42,990	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2021 AND 4/11/2022		
ASOCIACION COMUNICANDO Y CAPACITANDO A MUJERES TRANS CON VIH EN EL SALVADOR	12 CALLE PONIENTE 2413 COLONIA FLOR BLANCA SAN SALVADOR ES	2019-12-17	140,000	SUPPORT FOR THE DOCUMENTATION OF VIOLENCE AND DISCRIMINATION AGAINST LGBT PEOPLE IN DETENTION CENTERS IN EL SALVADOR, MEXICO, GUATEMALA AND HONDURAS, AS WELL AS THE DOCUMENTATION OF HATE CRIMES IN SALVADOR, TOGETHER WITH ADVOCACY WITH PUBLIC AUTHORITIES FOR PREVENTION.	140,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/30/2021 AND 1/30/2022		
ASOCIACION COMUNICANDO Y CAPACITANDO A MUJERES TRANS CON VIH EN EL SALVADOR	12 CALLE PONIENTE 2413 COLONIA FLOR BLANCA SAN SALVADOR ES	2021-09-30	160,000	SUPPORT FOR THE DOCUMENTATION OF VIOLENCE AND DISCRIMINATION AGAINST LGBT PEOPLE IN DETENTION CENTERS IN EL SALVADOR, MEXICO, GUATEMALA AND HONDURAS, AS WELL AS THE DOCUMENTATION OF HATE CRIMES IN SALVADOR, TOGETHER WITH ADVOCACY WITH PUBLIC AUTHORITIES FOR PREVENTION.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
ASOCIACION SALVADORENA DE DERECHOS HUMANOS ENTRE AMIGOS	17 CALLE PONIENTE N 142 ENTRE PRIMERA AVENIDA NORTE Y AVENIDA ESP SAN SALVADOR ES	2020-01-30	100,000	SUPPORT FOR THE INTERSECTIONS OF CONVENING, CO-CREATION, AND PARTICIPATORY ACTION FOR LGBTQ PEOPLE OF EL SALVADOR PROJECT TO DEVELOP SOGI-INCLUSIVE FAITH PRACTICES AND MESSAGING.	69,812	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2021 AND 1/14/2022		
ASOCIACION SALVADORENA DE DERECHOS HUMANOS ENTRE AMIGOS	17 CALLE PONIENTE N 142 ENTRE PRIMERA AVENIDA NORTE Y AVENIDA ESP SAN SALVADOR ES	2021-12-08	100,000	SUPPORT FOR THE INTERSECTIONS OF CONVENING, CO-CREATION, AND PARTICIPATORY ACTION FOR LGBTQ PEOPLE OF EL SALVADOR PROJECT TO CREATE A NETWORK OF INCLUSIVE FAITH COMMUNITIES.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
BIOTOPE	22 BOULEVARD FOCH MEZE BP58 FR	2019-03-15	700,000	SUPPORT FOR DEVELOPING MODELS FOR CONSERVING CHIMPANZEES IN THE PRODUCTION LANDSCAPES OF FOUTA DJALLON (GUINEA): REINFORCING THE CO-EXISTENCE OF MAN AND CHIMPANZEES THROUGH HOLISTIC PROGRAMMING.	572,980	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	2/3/2020, 2/19/2021 AND 1/31/2022		
CANOPY PLANET SOCIETY	1726 COMMERCIAL DRIVE SUITE 1 VANCOUVER BC V5N 4A3 CA	2019-07-02	300,000	SUPPORT FOR ENCOURAGING INDUSTRIES TO REDUCE THE IMPACT OF THEIR RESOURCE USE AND TO SECURE PROTECTION OF THE LEUSER ECOSYSTEM.	200,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	5/8/2020 AND 4/30/2021		
CENTER FOR DEVELOPMENT AND COOPERATION LGTBI -SOMOS CDC	COLONIA ALAMEDA HOUSE 611 TEGUCIGALPA 11111 HO	2021-06-29	160,000	SUPPORT FOR THE STRENGTHENING OF SYSTEMS OF PROTECTION AND SECURITY FOR LGBTQ HUMAN RIGHTS DEFENDERS IN CENTRAL AMERICA.	27,080	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
CHIMBO FOUNDATION	HUNINGSPAED 6 OUDEMIRDUM 8567 LL NL	2021-01-29	65,000	SUPPORT FOR LINKING CHIMPANZEE AND HUMAN CULTURE AND BUILDING CONSERVATION PRACTICES IN BOE, GUINEA BISSAU.	65,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/26/2022		
CHIMBO FOUNDATION	HUNINGSPAED 6 OUDEMIRDUM 8567 LL NL	2021-11-22	8,000	SUPPORT FOR THE ARCUS SCHOOL FUND TO REPAIR THE SOLAR SYSTEMS THAT PROVIDE ELECTRICITY TO THE TRAINING AND RESEARCH CENTRE, CASA DARIDIBO, AND THE PUMP FOR DRINKING WATER AS WELL AS PROVIDE SECONDARY SCHOOL SCHOLARSHIPS FOR GIRLS.	1,344	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/26/2022		
CHIMBO FOUNDATION	HUNINGSPAED 6 OUDEMIRDUM 8567 LL NL	2021-12-15	195,000	SUPPORT FOR LINKING CHIMPANZEE AND HUMAN CULTURE AND BUILDING CONSERVATION PRACTICES IN BOE, GUINEA BISSAU.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
COLECTIVO AMIGOS CONTRA EL SIDA	7 CALLE 3-42 ZONA 1 GUATEMALA CITY 01001 GT	2021-05-14	80,000	SUPPORT TO STRENGTHEN THE LGBTQI MOVEMENT AND CIVIL SOCIETY IN GUATEMALA THROUGH ADVOCACY AND BUILDING THE CAPACITY OF NONPROFIT NETWORKS.	20,757	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
COLOMBIA DIVERSA	CL 30 A 6 22 EDIFICIO SAN MARTIN OF 1102 BOGOTA CO	2020-12-14	100,000	SUPPORT TO FURTHER DEVELOP A PEER-LEVEL LITIGATION NETWORK IN LATIN AMERICA AND THE CARIBBEAN, FOCUSED ON THE HUMAN RIGHTS OF LGBT PEOPLE.	18,400	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
CONSERVATION ANALYTICS PTY LTD	25 DOLPHIN CLOSE KEWARRA BEACH 4879 AS	2019-09-27	90,000	SUPPORT FOR PROJECT SHIKOKU: TO STRENGTHEN RULES REGULATING THE INTERNATIONAL TRADE IN GREAT APES BY CLOSING LOOPHOLES IN CITES.	66,075	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	7/23/2020, 1/22/2021 AND 7/24/2021		
EAVA ARTISTS LIMITED	252BLOCK 4 KABAKA ANJAGALA RD KAMPALA 256 UG	2021-07-28	75,000	SUPPORT FOR AMPLIFYING THE VOICES OF AFFIRMING FAITH LEADERS THROUGH VIDEO AND MEDIA CAMPAIGNS.	75,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
FAIRVENTURES WORLDWIDE GGMBH	HASENBERGSTRABE 31 STUTTGART, BADEN-WURTTEMBERG 70178 GM	2020-12-17	100,000	SUPPORT FOR RECONCILING DEVELOPMENT AND CONSERVATION IN THE SEBANGAU KATINGAN LANDSCAPE, INITIATING A PROCESS TO SECURE A CRUCIAL FOREST CORRIDOR FOR PEOPLE AND WILDLIFE.	57,768	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
FUNDACION ARCOIRIS POR EL RESPETO A LA DIVERSIDAD SEXUAL ASOCIACION CIVIL	AVENIDA 5 DE MAYO NO 32 COLONIA CENTRO DELEGACION CUAUHTEMOC CIUDAD DE MEXICO 06000 MX	2020-12-14	88,000	SUPPORT TO STRENGTHEN THE NETWORK OF GROUPS ASSISTING AND ADVOCATING FOR LGBT MIGRANTS AND REFUGEES IN MEXICO.	23,064	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
FUNDACION MEXICANA PARA LA PLANEACION FAMILIAR AC	CALLE JUAREZ NO 208 TLALPAN 14000 MX	2019-09-30	200,000	SUPPORT FOR TRANSFORMANDOME: SOCIAL INCLUSION AND HUMAN RIGHTS OF MUXE TRANS PEOPLE IN OAXACA, MEXICO.	200,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/30/2020, 1/31/2021 AND 10/27/2021		
FUNDACION MEXICANA PARA LA PLANEACION FAMILIAR AC	CALLE JUAREZ NO 208 TLALPAN 14000 MX	2021-09-30	225,000	SUPPORT FOR TRANFORMANDOME PROJECT TO EMPOWER MUXE (INDIGENOUS TRANS WOMEN) LEADERS IN OAXACA, MEXICO, DOCUMENT VIOLENCE AND DISCRIMINATION AGAINST MEMBERS OF THEIR COMMUNITY AND ENSURE APPROPRIATE ACTION FROM PUBLIC AUTHORITIES, AS WELL AS ORGANIZE COMMUNICATION CAMPAIGNS FOR INCREASED SOCIAL INCLUSION.	120,287	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
FUNDACION MEXICANA PARA LA PLANEACION FAMILIAR AC	CALLE JUAREZ NO 208 TLALPAN 14000 MX	2021-12-15	10,000	SUPPORT FOR TRANFORMANDOME PROJECT TO EMPOWER MUXE (INDIGENOUS TRANS WOMEN) LEADERS IN OAXACA, MEXICO, DOCUMENT VIOLENCE AND DISCRIMINATION AGAINST MEMBERS OF THEIR COMMUNITY AND ENSURE APPROPRIATE ACTION FROM PUBLIC AUTHORITIES, AS WELL AS ORGANIZE COMMUNICATION CAMPAIGNS FOR INCREASED SOCIAL INCLUSION	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
GENERO ETICA Y SALUD SEXUAL AC	HAVRE 3015 NARVARTE MONTERREY 64830 MX	2020-12-14	50,000	SUPPORT FOR THE DEVELOPMENT OF THE NATIONAL MEXICAN LGBTTTI+ COALITION AND ITS WORK FOCUSED ON TRANS PEOPLES ACCESS TO EMPLOYMENT.	26,443	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
HELMHOLTZ CENTER FOR INFECTION RESEARCH GMBH	INHOFFENSTRASSE 7 BRAUNSCHWEIG 38124 GM	2021-12-15	300,000	SUPPORT FOR IMPROVING GREAT APE LOCAL PUBLIC HEALTH AND BUILDING FIELD CAPACITY TO RESPOND TO DISEASE OUTBREAKS.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
ILGALAC	AV CORDOBA 4123 CIUDAD DE BUENOS AIRES 1188 AR	2019-07-02	150,000	SUPPORT FOR THE ILGA LAC CONFERENCE IN COLOMBIA AND FOR THE CREATION OF A HUMAN LGBTI RIGHTS DOCUMENTATION SYSTEM IN LATIN AMERICA.	150,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/30/2020, 1/31/2021 AND 8/5/2021		
INITIATIVE FOR EQUALITY AND NON-DISCRIMINATION	LINKS ROAD NYALI PO BOX 10315-80101 MOMBASA KE	2019-10-29	100,000	SUPPORT FOR KENYAN COUNTY ASSEMBLY ENGAGEMENT TO ADVANCE INCLUSIVE AND NON-DISCRIMINATORY POLICIES FOCUSED ON SENSITIZING JUDGES, MAGISTRATES, POLICY MAKERS, AND ALLIES.	86,741	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/28/2021 AND 2/3/2022		REPORTING SATISFIED AS EQIVALENCY DETERMINATION WAS PUT IN PLACE SEPTEMBER 2021
INITIATIVE FOR STRATEGIC LITIGATION IN AFRICA (ISLA)	208 - 211 JEPPE STREET 15TH FLOOR MARBLE TOWERS JOHANNESBURG 2000 SF	2019-03-15	200,000	SUPPORT TO INCREASE THE NUMBER OF LAWYERS DEFENDING LGBT PEOPLE ACROSS AFRICA AND TRAIN THEM IN AN INCREMENTAL APPROACH USING TOOLS SUCH AS THE RIGHT TO PRIVACY AND TO FREE ASSOCIATION.	200,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	4/16/2020, 3/31/2021 AND 11/18/2021		
INITIATIVE FOR STRATEGIC LITIGATION IN AFRICA (ISLA)	208 - 211 JEPPE STREET 15TH FLOOR MARBLE TOWERS JOHANNESBURG 2000 SF	2020-12-15	200,000	SUPPORT FOR THE STRATEGIC LITIGATION FOR THE SEXUAL RIGHTS PROGRAM IN AFRICA PROJECT.	83,808	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	3/31/2022		
INTERNATIONAL ANIMAL RESCUE	LIME HOUSE REGENCY CLOSE UCKFIELD EAST SUSSEX TN22 1DS UK	2018-12-12	71,500	SUPPORT FOR THE COLLABORATIVE DEVELOPMENT OF AN IMPROVED RADIO-TRACKING TRANSMITTER FOR THE REINTRODUCTION AND MONITORING OF ORANGUTANS.	39,358	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/27/2020, 3/1/2021 AND 2/21/2022		
JUST DETENTION INTERNATIONAL SOUTH AFRICA	2ND FLOOR 66 GRANT AVENUE JOHANNESBURG 2192 SF	2019-06-26	100,000	SUPPORT FOR THE LGBTQ PRISONER HUMAN RIGHTS AND INCLUSION PROJECT TO GET A CRITICAL MASS OF FRONTLINE PRISON STAFF TRAINED ON DEPARTMENT OF CORRECTIONAL SERVICES (DCS) POLICY TO END SEXUAL VIOLENCE, PARTICULARLY THE LGBTQ SAFETY AND PROTECTIONS ASPECTS OF THE POLICY.	100,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	7/30/2020, 7/30/2021, 10/29/2021		
LAS REINAS CHULAS CABARET Y DERECHOS HUMANOS	MADRID 13 COLONIA DEL CARMEN DELEGACION COYOACAN CIUDAD DE MEXICO MX	2019-09-26	100,000	SUPPORT FOR STRENGTHENING THE POLITICAL IDENTITY OF BISEXUAL FEMINIST WOMEN THROUGH A NATIONAL CONFERENCE IN MEXICO THAT WILL IDENTIFY AN ADVOCACY AGENDA, COLLECT DATA, AND BUILD LEADERSHIP OF BI WOMEN THROUGHOUT THE COUNTRY.	54,157	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/30/2020, 1/31/2021 AND 1/30/2022		
LAS REINAS CHULAS CABARET Y DERECHOS HUMANOS	MADRID 13 COLONIA DEL CARMEN DELEGACION COYOACAN CIUDAD DE MEXICO MX	2021-08-10	25,012	SUPPORT TO DIVERSIFY SOURCES OF FUNDING BY ASSESSING ONLINE FUNDRAISING CAPABILITIES, INCLUDING THE SOFTWARE AND PERSONNEL REQUIRED TO IMPLEMENT STRATEGIES.	11,918	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/30/2022		
LETRA S SIDA CULTURA Y VIDA COTIDIANA AC	CANARIAS 45 COLONIA SAN SIMON TICUMAC ALCALDIA BENITO JUAREZ MEXICO CITY 03660 MX	2019-12-17	200,000	SUPPORT FOR DOCUMENTATION OF HATE CRIMES AGAINST LGBT PEOPLE AND ADVOCACY TO REDUCE IMPUNITY AND IMPROVE CRIME PREVENTION IN MEXICO, GUATEMALA, NICARAGUA, AND THE DOMINICAN REPUBLIC.	200,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/30/2021 AND 1/30/2022		
MANERELA	AREA 14 34C LILONGWE 3 BAG 307 MI	2020-12-14	100,000	SUPPORT TO STRENGTHEN FAITH-BASED RESPONSES THROUGH MEANINGFUL ENGAGEMENT OF FAITH LEADERS, TRADITIONAL LEADERS, LAW ENFORCERS, AND POLICY MAKERS AT ALL LEVELS TO UNDERSTAND ISSUES RELATED TO SOGI AND HOW TO CREATE AN ENABLING ENVIRONMENT FOR LGBTQ PERSONS.	50,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
NATURE CONSERVATION FOUNDATION	1311 AMRITHA 12TH A MAIN VIJAYANAGA A 1ST STAGE MYSORE, KARNATAKA 570017 IN	2021-12-08	50,000	SUPPORT FOR THE DIBANG PROGRAMS INITIATIVE FOR INDIGENOUS-LED ESTABLISHMENT AND PROTECTION OF THE ELOPA COMMUNITY CONSERVED AREA, HOME TO THE EASTERN HOOLOCK GIBBON.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
NETWORK OF AFRICAN NATIONAL HUMAN RIGHTS INSTITUTIONS	2ND FLOOR CVS PLAZA LENANA ROAD PO BOX 74359 NAIROBI 00200 KE	2020-12-16	200,000	SUPPORT FOR THE SEXUAL ORIENTATION AND GENDER IDENTITY PROJECT TO DEVELOP THE CAPACITY OF AFRICAN NHRIS TO RESPOND TO VIOLATIONS OF THE RIGHTS OF LGB/TGNC PEOPLE.	20,073	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
SUPPORT FOR CONSERVATION OF BONOBOS	C/O KYOTO UNIVERSITY PRIMATE RESEARCH INSTITUTE 41-2 KANRIN INUYAMA 484-8506 JA	2020-07-29	55,000	SUPPORT FOR THE BONOBO CONSERVATION PROJECT IN THE LUO RESERVE AND THE ADJACENT AREAS IN DEMOCRATIC REPUBLIC OF CONGO TO MAINTAIN A LONG-TERM RESEARCH SITE.	27,483	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	4/30/2021 AND 8/30/2021		
TACUGAMA CHIMPANZEE SANCTUARY	MOUNTAIN ROAD FREETOWN 0000 SL	2020-09-25	80,000	SUPPORT TO INCREASE THE CAPACITY FOR THE DELIVERY OF CONSISTENT, HIGH STANDARDS OF CARE TO TACUGAMAS CHIMPANZEE RESIDENTS.	54,988	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2021, 9/30/2021 AND 1/31/2022		
THE CROPPER FOUNDATION	13 ANDERSON STREET PORTOFSPAIN 000000 TD	2021-05-14	100,000	SUPPORT FOR THE CIVIL SOCIETY HUB FOR SHARED SERVICES PROJECT, PROVIDING ORGANIZATIONAL AND OPERATIONAL SERVICES FOR THE LGBTI+ MOVEMENT IN TRINIDAD AND TOBAGO.	36,131	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	3/1/2022		
THE CROSS-CULTURAL FOUNDATION OF UGANDA	MAKERERE HILL OFF BATIVA ROAD P O BOX 25517 KAMPALA UG	2019-03-14	86,440	SUPPORT FOR THE USE OF CULTURE TO STRENGTHEN COLLABORATIVE CONSERVATION OF CHIMPANZEES IN THE RWENZORI AND BUNYORO REGIONS IN UGANDA.	86,440	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/23/2020, 5/21/2020, 1/31/2021 AND 4/30/2021		
THE CROSS-CULTURAL FOUNDATION OF UGANDA	MAKERERE HILL OFF BATIVA ROAD P O BOX 25517 KAMPALA UG	2021-07-26	99,815	SUPPORT FOR CULTURE FOR CHIMPS PROJECT WHICH USES TRADITIONAL KNOWLEDGE AND PRACTICES TO STRENGTHEN THE COLLABORATIVE CONSERVATION OF CHIMPANZEES IN UGANDA.	17,761	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/25/2022		
THE ENVIRONMENT AND RURAL DEVELOPMENT FOUNDATION	NGO STREET CO-CATHEDRAL ROAD BUEA, SUD-OUEST 237 CM	2021-12-09	100,000	SUPPORT FOR LONG-TERM CONSERVATION OF CROSS RIVER GORILLAS AND NIGERIA-CAMEROON CHIMPANZEES IN THE LEBIALEM HIGHLANDS IN SW CAMEROON, BUILDING A SUSTAINABLE FUTURE THROUGH COMMUNITY CONSERVATION.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
THE LEGAL ATLAS LLC	1001 E BROADWAY 2 PMB 322 MISSOULA, MT 59802	2020-09-30	190,000	SUPPORT FOR IMPROVING THE LEGAL FRAMEWORKS TO COUNTER THE TRADE IN APES AND OTHER WILDLIFE IN LIBERIA AND GUINEA THROUGH LEGAL INTELLIGENCE.	124,858	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/25/2021, 10/31/2021 AND 1/31/2022		
THE RAINFOREST FOUNDATION UK	UNITS 2-4 THE ATELIER OLD DAIRY COURT 17 CROUCH HILL LONDON N4 4AP UK	2019-03-18	520,530	SUPPORT TO CONTINUE LOMAMI NATIONAL PARK COMMUNITY ENGAGEMENT, BUILDING A MORE EQUITABLE BASIS FOR BONOBO CONSERVATION IN THE DRC.	520,530	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/29/2020, 7/31/2020, 1/29/2021 AND 10/31/2021		
THE RAINFOREST FOUNDATION UK	UNITS 2-4 THE ATELIER OLD DAIRY COURT 17 CROUCH HILL LONDON N4 4AP UK	2021-09-30	200,000	SUPPORT TO CONTINUE LOMAMI NATIONAL PARK COMMUNITY ENGAGEMENT, BUILDING A MORE EQUITABLE BASIS FOR BONOBO CONSERVATION IN THE DRC.	172,216	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		
TRANSGENDER EDUCATION AND ADVOCACY	MUTHAIGA BUSINESS CENTRE ROOM 203 A2 PANGANI OFF THIKA ROAD NAIROBI 254 KE	2019-06-26	100,000	SUPPORT TO THE TRANSGENDER EMPOWERMENT, LEGAL, AND RESEARCH PROJECT TO CONTINUE TO IMPROVE THE SOCIAL INCLUSION, LEGAL PROTECTION, AND SAFETY OF TRANSGENDER AND GENDER NON-BINARY PERSONS IN KENYA.	100,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	3/10/2020, 9/28/2020 AND 3/25/2021		EQUIVALENCY DETERMINATION OBTAINED JUNE 23, 2021. EXPENDITURE RESPONSIBILITY REQUIREMENTS SATISFIED PER IRC.
UNITED ORGANISATION FOR BATWA DEVELOPMENT IN UGANDA	PLOT 3 BAZANYAMASO ROAD KISORO MUNICIPALITY KAMPALA UG	2021-12-08	13,000	SUPPORT FOR UOBDU AND BATWA CRISIS RESPONSE AND PREPAREDNESS.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
UNITED ORGANISATION FOR BATWA DEVELOPMENT IN UGANDA	PLOT 3 BAZANYAMASO ROAD KISORO MUNICIPALITY KAMPALA UG	2021-12-09	60,000	SUPPORT FOR AN INDIGENOUS-RIGHTS CENTERED APPROACH TO GREAT APE AND PROTECTED AREA CONSERVATION IN UGANDA.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
UNIVERSAL COALITION OF AFFIRMING AFRICANS LTD	PO BOX 24937 KAMPALA UG	2021-12-09	51,000	SUPPORT TO DEEPEN ENGAGEMENTS WITH RELIGIOUS LEADERS AND THE LGBTI+ COMMUNITY, FRIENDS, AND ALLIES.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
VIET NATURE CONSERVATION CENTRE	APT 202 BUILDING 18T2 LE VAN LUONG STREET HA NOI, HA NOI 10000 VM	2020-03-30	120,000	SUPPORT FOR THE ASSESSMENT OF THE STATUS OF THE SOUTHERN WHITE-CHEEKED GIBBON, NOMASCUS SIKI, IN VIETNAM, STRENGTHEN CAPACITY FOR ACTIONS AND PROMOTE TRANSBOUNDARY DIALOGUE IN AN ARCUS PRIORITY LANDSCAPE.	120,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2021 AND 10/31/2021		
VIET NATURE CONSERVATION CENTRE	APT 202 BUILDING 18T2 LE VAN LUONG STREET HA NOI, HA NOI 10000 VM	2021-12-15	150,000	SUPPORT FOR SUSTAINABLE PROTECTION OF NOMASCUS SIKI (SOUTHERN WHITE-CHEEKED GIBBON), STRENGTHENING CAPACITY AND COLLABORATION FOR GIBBON CONSERVATION IN VIETNAM.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
WAHANA LINGKUNGAN HIDUP INDONESIA	JL BUNGA WIJAYA KUSUMA GG WIJAYA XV NO 10 MEDAN 20131 ID	2020-12-17	100,000	SUPPORT TO ENCOURAGE ACCESS FOR LOCAL COMMUNITIES TO PROTECT KEY BIODIVERSITY IN THE SUMATRA LANDSCAPE THROUGH POLICY CHANGES, STRENGTHENING NATIONAL CIVIL SOCIETY AND LOCAL COMMUNITIES TO ADVOCATE FOR PROTECTION OF TWO KEY APE HABITATS, LEUSER AND BATANG TORU.	100,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	4/21/2022		
WAXMAN STRATEGIES	1150 CONNECTICUT AVENUE NW SUITE 800 WASHINGTON, DC 20036	2020-03-28	500,000	SUPPORT FOR ADVOCACY IN SOUTHEAST ASIA TO ADVANCE PROTECTION OF ORANGUTAN AND GIBBON HABITAT AS WELL AS CONTINUED ADVOCACY AROUND THE KOUKOUTAMBA DAM IN GUINEA, AND ENGAGEMENT WITH THE CHINESE GOVERNMENT AND FINANCIAL INSTITUTIONS TO APPLY ENVIRONMENTAL BEST PRACTICES.	500,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/29/2021, 1/31/2022 AND 4/30/2022		
WAXMAN STRATEGIES	1150 CONNECTICUT AVENUE NW SUITE 800 WASHINGTON, DC 20036	2020-09-30	500,000	SUPPORT FOR UPPER GUINEAN AND CONGO BASIN FORESTS TO STOP DEFORESTATION FOR COCOA AND CONTRIBUTE TO IMPLEMENTING THE IUCN WESTERN CHIMPANZEE ACTION PLAN.	301,655	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/29/2021, 9/30/2021 AND 1/31/2022		REFUND OF $198,345 RECEIVED BY ARCUS IN EARLY 2022. GRANT IS CLOSED AND ER REQUIREMENTS SATISFIED.
WESTERN CAPE PROVINCIAL COUNCIL OF CHURCHES	NO 2 LENTE ROAD SYBRAND PARK ATHLONE CAPE TOWN 8000 SF	2020-01-29	50,000	SUPPORT FOR THE LGBTI GENDER JUSTICE PROJECT IN THE WESTERN CAPE, ADDRESSING FAITH COMMUNITIES TO ADVOCATE AND BE INCLUSIVE.	15,654	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2021 AND 3/15/2022		
WILDLIFE ASIA LIMITED	10A DUNFORD ST WILLAGEE, WESTERN AUSTRALIA 6156 AS	2018-12-17	120,000	SUPPORT FOR ILLEGAL TRADE MITIGATION, AND REINTRODUCTION AND EXPANSION OF STRATEGIES TO CONSERVE THE JAVAN GIBBON.	77,089	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	7/29/2019, 1/29/2020, 7/29/2020, 2/8/2021, 8/8/2021 AND 2/3/2022		
WILDLIFE ASIA LIMITED	10A DUNFORD ST WILLAGEE, WESTERN AUSTRALIA 6156 AS	2021-12-15	10,000	SUPPORT FOR JAVON GIBBON CENTRES REINTRODUCTION AND CONSERVATION STRATEGIES.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
YAYASAN ORANGUTAN SUMATRA LESTARI	JALAN BUNGA SEDAP MALAM XVIIIC NO 10 MEDAN, SUMATERA UTARA 20131 ID	2021-07-27	10,000	SUPPORT TO IMPLEMENT BEST PRACTICE GUIDELINES AT A NEWLY ESTABLISHED GIBBON REHABILITATION IN NORTH SUMATRA.	0	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	NOT DUE		
ZANERELA	11TH FLOOR ROOM 8A AND 9A KATUNJILA ROAD PO BOX 34370 LUSAKA 10101 ZA	2020-12-15	150,000	SUPPORT FOR PROJECT: ENHANCING SAFE SPACES FOR SAFETY, PROTECTION, INCLUSION AND ACCEPTANCE OF LGBTQ PEOPLE IN ZAMBIA.	75,000	TO THE KNOWLEDGE OF ARCUS FOUNDATION, THE GRANTEE HAS NOT MADE ANY DIVERSION	1/31/2022		

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Identifier	Return Reference	Explanation
SUPPLEMENTARY INFORMATION	PART XV	2A) GREAT APES & GIBBONS PROGRAM APPLICANTS CAN SUBMIT AN INITIAL FUNDING CONCEPT (IFC) VIA THE FOUNDATION'S WEBSITE: WWW.ARCUSFOUNDATION.ORG. FOLLOWING AN IFC REVIEW, AN APPLICANT MAY BE INVITED TO SUBMIT A LETTER OF INQUIRY (LOI), AND UPON FURTHER STAFF REVIEW OF THE LOI, AN APPLICANT MAY BE INVITED TO SUBMIT A FULL PROPOSAL. 2A) SOCIAL JUSTICE PROGRAM APPLICANTS ARE INVITED TO SUBMIT AN INITIAL FUNDING CONCEPT (IFC) VIA A DIRECT LINK TO THE ARCUS ONLINE GRANTMAKING SYSTEM. FOLLOWING AN IFC REVIEW, AN APPLICANT MAY BE INVITED TO SUBMIT A FULL PROPOSAL.2B) THROUGH AN ONLINE APPLICATION PROCESS, INVITED APPLICANTS SUBMIT INFORMATION SUCH AS:LETTER OF INQUIRY: BRIEF DESCRIPTION OF THE PROJECT OR PROGRAM FOR WHICH FUNDING IS BEING SOUGHT, INCLUDING AN OVERVIEW OF THE MEASURABLE GOALS AND OUTCOMES OF THE PROJECT, AS WELL AS THE ACTIVITIES THAT WILL BE CARRIED OUT TO DELIVER THE OUTCOMES AND THE ORGANIZATION'S CAPACITY TO IMPLEMENT THE PROPOSED WORK.REQUIREMENT: EQUAL EMPLOYMENT OPPORTUNITY POLICY THAT SPECIFICALLY INCLUDES SEXUAL ORIENTATION AND GENDER IDENTITY AS SEPARATE PROTECTED CATEGORIES AND IS IN COMPLIANCE WITH ALL OTHER APPLICABLE FEDERAL AND LOCAL EEO LAWS. FULL PROPOSAL: BUILDING OFF INFORMATION SUBMITTED, APPLICANTS WILL PROVIDE FURTHER DETAIL AROUND:ANTICIPATED OUTCOMES AND INDICATORSNEEDS AND/OR OPPORTUNITIES TO BE ADDRESSED; THE ACTIVITIES PLANNED IN ORDER TO ACHIEVE THE RESULTS, AND MILESTONES TO DEMONSTRATE MOVEMENT TOWARD THE INTENDED RESULTS; PROJECT BUDGETA FINANCIAL PROJECTION AND DESCRIPTION OF THE WORK BEING PROPOSED AND HOW ARCUS FUNDING WOULD BE APPLIED;OTHER FUNDING AND SUSTAINABILITYDESCRIPTION OF OTHER ANTICIPATED SOURCES OF SUPPORT AND IF THE PROPOSED ACTIVITIES WILL CONTINUE BEYOND THE REQUESTED GRANT PERIOD, THE PLAN TO SUSTAIN THEM, INCLUDING ANY INTENTION TO REQUEST RENEWED SUPPORT FROM ARCUS.REQUIREMENTS: BOARD LIST WITH AFFILIATIONS; CURRENT ORGANIZATIONAL BUDGET; PROJECT BUDGET; AUDITED FINANCIAL STATEMENTS FROM THE MOST RECENTLY COMPLETED FISCAL YEAR (OR IRS FORM 990 OR P&L STATEMENT AND BALANCE SHEET). SOME ORGANIZATIONS THAT ARE NOT US RECOGNIZED PUBLIC CHARITIES MAY NEED TO SUBMIT ADDITIONAL ORGANIZATIONAL DOCUMENTATION SUCH AS IN-COUNTRY REGISTRATIONS, ARTICLES OF INCORPORATION, AND BY-LAWS.2C) SUBMISSION DEADLINES:REQUESTS FOR FUNDING ARE ACCEPTED AND REVIEWED ON AN ONGOING BASIS. THE FOUNDATION'S BOARD OF DIRECTORS REVIEWS STAFF RECOMMENDATIONS REGULARLY AS WELL AS DURING ITS QUARTERLY MEETINGS.2D) ANY RESTRICTIONS OR LIMITATIONS ON AWARDS, SUCH AS BY GEOGRAPHICAL AREA, CHARITABLE FIELDS, KIND OF INSTITUTIONS, OR OTHER FACTORS: NO, HOWEVER, BOTH THE GREAT APES & GIBBONS AND SOCIAL JUSTICE PROGRAMS ARE GUIDED BY RESPECTIVE STRATEGIC PLANS AND GRANTMAKING PRIORITIES AS APPROVED BY THE ARCUS BOARD. FOUNDED IN 2000 BY JON STRYKER, THE ARCUS FOUNDATION IS A LEADING GLOBAL FOUNDATION DEDICATED TO THE IDEA THAT PEOPLE CAN LIVE IN HARMONY WITH ONE ANOTHER AND THE NATURAL WORLD. ARCUS BELIEVES THAT RESPECT FOR DIVERSITY AMONG PEOPLES AND IN NATURE IS ESSENTIAL TO A POSITIVE FUTURE FOR OUR PLANET AND ALL ITS INHABITANTS. WE WORK WITH EXPERTS AND ADVOCATES FOR CHANGE TO ENSURE THAT LGBTQ PEOPLE AND OUR FELLOW APES THRIVE IN A WORLD WHERE SOCIAL AND ENVIRONMENTAL JUSTICE ARE A REALITY. TO BE ELIGIBLE FOR FUNDING CONSIDERATION, APPLICANT ORGANIZATIONS MUST HAVE IN PLACE A BOARD-APPROVED EQUAL EMPLOYMENT OPPORTUNITY (EEO) POLICY THAT SPECIFICALLY REFERENCES SEXUAL ORIENTATION AND GENDER IDENTITY AS PROTECTED CATEGORIES, AND IS IN COMPLIANCE WITH ALL OTHER APPLICABLE EEO LAWS.FOR MORE INFORMATION VISIT WWW.ARCUSFOUNDATION.ORG OR CONNECT WITH US @ FACEBOOK.COM/ARCUSFOUNDATION OR @TWITTER.COM/ARCUSFOUNDATION
	EXPENDITURE RESPONSIBILITY (STATEMENT 20)	THE ARCUS FOUNDATION MAKES SOME LARGE GRANTS IN THE FORM OF A TRANSFER OF SHARES OF STOCK RATHER THAN CASH. THE FOUNDATION MAKES SUCH TRANSFERS OF STOCK IN THE AMOUNT OF 98% OF THE PAYMENT DUE A GRANTEE. IF CERTAIN CONDITIONS ARE MET, THE FOUNDATION PAYS THE GRANTEE THE DIFFERENCE BETWEEN THE GRANT PAYMENT DUE AND THE PROCEEDS THE GRANTEE RECEIVES FROM THE SALE OF THE STOCK. DEPENDING ON THE TIMING AND PROCEEDS OF THE GRANTEE'S SALE OF THE STOCK, THE GRANT AMOUNT REPORTED AS GRANTS PAID (WHICH IS THE GRANT AMOUNT SHOWN ON THE FOUNDATION'S BOOKS) AND THE GRANT AMOUNT SHOWN ON THE EXPENDITURE RESPONSIBILITY GRANTS REPORT (WHICH IS THE TOTAL AMOUNT ACTUALLY RECEIVED BY THE GRANTEE) MAY DIFFER.
UNDISTRIBUTED INCOME	PART XIII, LINE 7	ARCUS FOUNDATION HEREBY ELECTS, PURSUANT TO TREASURY REGULATIONS SECTIONS 1.170A-9(H) AND 53.4942(A)-3(C)(2), TO TREAT DISTRIBUTIONS OF $30,000,000 (WHICH EQUALS THE VALUE OF ALL CONTRIBUTIONS RECEIVED IN 2021 FROM JLS GLOBAL OPPORTUNITY FUND LLC) AS DISTRIBUTIONS OUT OF CORPUS. ACCORDINGLY, THE ARCUS FOUNDATION MEETS THE PASS-THROUGH REQUIREMENT OF INTERNAL REVENUE CODE SECTION 170(B)(1)(F). THE FOUNDATION RECEIVED A CONTRIBUTION FROM A PRIVATE FOUNDATION WHICH IT EXPENSED OR REDISTRIBUTED. IN ACCORDANCE WITH IRS REG. 53-4942(A)-3(D) THE FOUNDATION IS ELECTING TO TREAT THE $10,000 NOT AS A QUALIFYING DISTRIBUTION BUT AS A DISTRIBUTION OUT OF CORPUS.PURSUANT TO REG. 53.4942(A)-3(C)(2)(IV), THE FOUNDATION HEREBY ELECTS TO TREAT, AS A CURRENT CORPUS DISTRIBUTION, THE FOLLOWING UNUSED PRIOR TAX YEARS' DISTRIBUTIONS THAT WERE TREATED AS CORPUS DISTRIBUTIONS UNDER REG. 53.4942(A)-3(D)(1)(III) IN SUCH PRIOR TAX YEARS:TAX YEAR AMOUNT 2019 $10,470,115 2020 $19,539,885

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Name of Bond	End of Year Book Value	End of Year Fair Market Value
ABBVIE INC 3.2% 11/21/29 (00287YBX6) 165000 UNITS	176,416	176,416
AETNA INC 2.8% 6/15/23 (00817YAV0) 70000 UNITS	71,723	71,723
AMAZON.COM INC 2.1% 5/12/31 (023135BZ8) 105000 UNITS	106,429	106,429
AMGEN INC 3.625% 5/22/24 (031162BV1) 75000 UNITS	78,989	78,989
ANALOG DEVICES INC 3.5% 12/05/26 (032654AN5) 103000 UNITS	112,331	112,331
BAT CAP CORP 2.259% 3/25/28 (05526DBR5) 130000 UNITS	126,677	126,677
BK OF AMER CORP MTN 4.125% 1/22/24 (06051GFB0) 65000 UNITS	69,059	69,059
BK OF AMER CORP MTN V/R 10/22/25 (06051GHW2) 155000 UNITS	159,194	159,194
BK OF AMER CORP V/R 10/20/32 (06051GKD0) 140000 UNITS	140,672	140,672
CAP ONE FINL CO 3.8% 1/31/28 (14040HBW4) 115000 UNITS	125,197	125,197
CITIGROUP INC V/R 6/03/31 (172967MS7) 110000 UNITS	110,952	110,952
COMCAST CORP 1.5% 2/15/31 (20030NDN8) 220000 UNITS	207,651	207,651
CROWN CASTLE INTL 1.05% 7/15/26 (22822VAV3) 185000 UNITS	178,656	178,656
CVS HEALTH CORP 1.75% 8/21/30 (126650DN7) 190000 UNITS	181,061	181,061
CVS HEALTH CORP 4.3% 3/25/28 (126650CX6) 26000 UNITS	29,177	29,177
DOWDUPONT INC 4.205% 11/15/23 (26078JAB6) 110000 UNITS	116,322	116,322
DUKE ENERGY PROGRESS 3.25% 8/15/25 (26442UAA2) 95000 UNITS	100,559	100,559
GEN MTR FINL CO 1.5% 6/10/26 (37045XDK9) 185000 UNITS	182,023	182,023
GILEAD SCIENCES INC 1.65% 10/01/30 (375558BY8) 130000 UNITS	124,596	124,596
GOLDMAN SACHS GROUP 3.5% 4/01/25 (38141GXJ8) 75000 UNITS	79,307	79,307
GSMS 2014-GC18 A4 4.074% 1/10/47 (36252RAM1) 140000 UNITS	146,213	146,213
HAROT 2019-2 A3 2.52% 6/21/23 (43815MAC0) 52082.96 UNITS	52,495	52,495
JPMORGAN CHASE & CO 2.522% 4/22/31 (46647PBL9) 105000 UNITS	106,127	106,127
JPMORGAN CHASE & CO 3.54% 5/01/28 (46647PAF3) 100000 UNITS	108,603	108,603
LOS CA TXBL 21C 1.251% 5/15/28 (544445TX7) 100000 UNITS	96,049	96,049
LOWE'S COS INC 1.3% 4/15/28 (548661DX2) 105000 UNITS	100,626	100,626
MASTERCARD INC 3.5% 3/26/30 (57636QAP9) 130000 UNITS	143,006	143,006
MORGAN STANLEY 3.125% 1/23/23 (61744YAN8) 90000 UNITS	92,279	92,279
MORGAN STANLEY 3.772% 1/24/29 (61744YAP3) 165000 UNITS	179,550	179,550
MORGAN STANLEY V/R 5/30/25 (61747YEA9) 175000 UNITS	172,713	172,713
NEXTERA ENERGY CAP 2.25% 6/01/30 (65339KBR0) 100000 UNITS	99,399	99,399
NVIDIA CORP 2.85% 4/01/30 (67066GAF1) 165000 UNITS	175,253	175,253
NY ST DORM ST TXBL 1.262% 3/15/26 (64990FB29) 155000 UNITS	153,324	153,324
OK ST TPK TXBL 20B 0.904% 1/01/25 (679111ZS6) 85000 UNITS	84,309	84,309
PIONEER NAT RES 1.125% 1/15/26 (723787AT4) 145000 UNITS	140,795	140,795
REYNOLDS AMERN INC 4.45% 6/12/25 (761713BG0) 45000 UNITS	48,600	48,600
SALESFORCE.COM INC 1.95% 7/15/31 (79466LAJ3) 120000 UNITS	118,877	118,877
UNITEDHEALTH GROUP INC 2% 5/15/30 (91324PDX7) 135000 UNITS	134,023	134,023
UNIV OF MA TXBL 20-4 1.878% 11/01/30 (914437VC9) 210000 UNITS	211,157	211,157
VERIZON 1.75% 1/20/31 (92343VFR0) 140000 UNITS	132,504	132,504
VERIZON 2.625% 8/15/26 (92343VDD3) 150000 UNITS	156,278	156,278
VMWARE INC 1.8% 8/15/28 (928563AK1) 188000 UNITS	182,952	182,952
WILLIAMS PARTNERS LP 3.9% 1/15/25 (96950FAQ7) 130000 UNITS	138,146	138,146

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EIN: 38-3332791

Name of Stock	End of Year Book Value	End of Year Fair Market Value
360 DIGITECH INC (88557W101) 10 SHRS	228	228
51JOB INC-SPONSORED ADR (316827104) 69 SHRS	3,375	3,375
A.P. MOLLER-MAERSK-B-UNSP ADR (00202F102) 1000 SHRS	17,922	17,922
AARON'S CO INC/THE (00258W108) 121 SHRS	2,983	2,983
ABB LTD ADR (000375204) 430 SHRS	16,413	16,413
ABB LTD ADR (000375204) 768 SHRS	29,314	29,314
ABBOTT LABORATORIES (002824100) 266 SHRS	37,437	37,437
ABBOTT LABORATORIES (002824100) 630 SHRS	88,666	88,666
ABBVIE INC (00287Y109) 57 SHRS	7,718	7,718
ABBVIE INC (00287Y109) 666 SHRS	90,176	90,176
ACCENTURE PLC IRELAND (G1151C101) 265 SHRS	109,856	109,856
ACCENTURE PLC IRELAND (G1151C101) 76 SHRS	31,506	31,506
ACS ACTIVIDADES CONS-UNS ADR (00089H106) 1017 SHRS	5,421	5,421
ACTIVISION BLIZZARD INC (00507V109) 404 SHRS	26,878	26,878
ACTIVISION BLIZZARD INC (00507V109) 633 SHRS	42,113	42,113
ADECCO GROUP S.A. (006754204) 852 SHRS	21,786	21,786
ADIDAS AG-SPONSORED ADR (00687A107) 164 SHRS	23,616	23,616
ADOBE INC (00724F101) 184 SHRS	104,339	104,339
ADOBE INC (00724F101) 29 SHRS	16,445	16,445
ADVANCED MICRO DEVICES INC (007903107) 407 SHRS	58,567	58,567
ADVANTEST CORP-ADR (00762U200) 122 SHRS	11,701	11,701
AEGON NV-NY REG SHR (007924103) 252 SHRS	1,245	1,245
AERCAP HOLDINGS NV (N00985106) 35 SHRS	2,290	2,290
AGC INC-ADR (00109C103) 4955 SHRS	47,642	47,642
AGILENT TECHNOLOGIES INC (00846U101) 139 SHRS	22,191	22,191
AGILENT TECHNOLOGIES INC (00846U101) 78 SHRS	12,453	12,453
AGNICO EAGLE MINES LTD (008474108) 786 SHRS	41,768	41,768
AGRICULTURAL BANK-UNSPON ADR (00850M102) 1138 SHRS	9,730	9,730
AGRICULTURAL BANK-UNSPON ADR (00850M102) 1543 SHRS	13,193	13,193
AIR LEASE CORP (00912X302) 71 SHRS	3,140	3,140
AIR PRODUCTS & CHEMICALS INC (009158106) 90 SHRS	27,383	27,383
AIRBUS SE UNSP ADR (009279100) 1152 SHRS	36,760	36,760
AJINOMOTO CO INC-UNSPONSORED ADR (009707100) 1363 SHRS	41,571	41,571
AJINOMOTO CO INC-UNSPONSORED ADR (009707100) 495 SHRS	15,097	15,097
AKAMAI TECHNOLOGIES INC (00971T101) 116 SHRS	13,577	13,577
AKAMAI TECHNOLOGIES INC (00971T101) 27 SHRS	3,160	3,160
ALBEMARLE CORP (012653101) 78 SHRS	18,234	18,234
ALCON INC (H01301128) 116 SHRS	10,106	10,106
ALCON INC (H01301128) 363 SHRS	31,624	31,624
ALIBABA GROUP HOLDING-SP ADR (01609W102) 714 SHRS	84,816	84,816
ALIBABA GROUP HOLDING-SP ADR (01609W102) 81 SHRS	9,622	9,622
ALIGN TECHNOLOGY INC (016255101) 43 SHRS	28,259	28,259
ALLIANZ SE - UNSP ADR (018820100) 1420 SHRS	33,526	33,526
ALLSTATE CORP (020002101) 18 SHRS	2,118	2,118
ALLSTATE CORP (020002101) 74 SHRS	8,706	8,706
ALLY FINANCIAL INC (02005N100) 282 SHRS	13,426	13,426
ALPHABET INC/CA-CL A (02079K305) 19 SHRS	55,044	55,044
ALPHABET INC-CL C (02079K107) 13 SHRS	37,617	37,617
ALPHABET INC-CL C (02079K107) 168 SHRS	486,123	486,123
ALTRIA GROUP INC (02209S103) 418 SHRS	19,809	19,809
AMADEUS IT GROUP S.A. (02263T104) 286 SHRS	19,368	19,368
AMAZON.COM INC (023135106) 11 SHRS	36,678	36,678
AMAZON.COM INC (023135106) 144 SHRS	480,145	480,145
AMDOCS LIMITED (G02602103) 7 SHRS	524	524
AMEDISYS INC (023436108) 75 SHRS	12,141	12,141
AMEREN CORPORATION (023608102) 139 SHRS	12,372	12,372
AMEREN CORPORATION (023608102) 397 SHRS	35,337	35,337
AMERICAN ELECTRIC POWER CO INC (025537101) 247 SHRS	21,975	21,975
AMERICAN EXPRESS CO (025816109) 248 SHRS	40,573	40,573
AMERICAN NATIONAL GROUP INC (02772A109) 7 SHRS	1,322	1,322
AMERICAN TOWER CORP (03027X100) 168 SHRS	49,140	49,140
AMERICAN TOWER CORP (03027X100) 66 SHRS	19,305	19,305
AMERICAN WATER WORKS (030420103) 198 SHRS	37,394	37,394
AMERICAN WATER WORKS (030420103) 62 SHRS	11,709	11,709
AMERICOLD REALTY TRUST (03064D108) 109 SHRS	3,574	3,574
AMERISOURCEBERGEN CORP (03073E105) 36 SHRS	4,784	4,784
AMGEN INC (031162100) 232 SHRS	52,193	52,193
AMGEN INC (031162100) 72 SHRS	16,198	16,198
ANALOG DEVICES INC (032654105) 197 SHRS	34,627	34,627
ANGLO AMERICAN PLC-SPONS ADR (03485P300) 1498 SHRS	30,829	30,829
ANHUI CONCH CEMENT-H-UNS ADR (035243104) 112 SHRS	2,806	2,806
ANHUI CONCH CEMENT-H-UNS ADR (035243104) 634 SHRS	15,882	15,882
ANTHEM INC (036752103) 105 SHRS	48,672	48,672
ANTHEM INC (036752103) 11 SHRS	5,099	5,099
AON PLC (G0403H108) 119 SHRS	35,767	35,767
AON PLC (G0403H108) 38 SHRS	11,421	11,421
APPLE INC (037833100) 40 SHRS	7,103	7,103
APPLE INC (037833100) 5245 SHRS	931,355	931,355
APPLIED MATERIALS INC (038222105) 296 SHRS	46,578	46,578
APTIV PLC (G6095L109) 79 SHRS	13,031	13,031
ARGENX SE - ADR (04016X101) 25 SHRS	8,755	8,755
ARGENX SE - ADR (04016X101) 33 SHRS	11,556	11,556
ARISTA NETWORKS INC (040413106) 168 SHRS	24,150	24,150
ARISTA NETWORKS INC (040413106) 32 SHRS	4,600	4,600
ARROW ELECTRONICS INC (042735100) 110 SHRS	14,770	14,770
ASHTEAD GROUP PLC-UNSPON ADR (045055100) 85 SHRS	27,946	27,946
ASML HOLDING NV (N07059210) 112 SHRS	89,168	89,168
ASSA ABLOY AB-UNSP ADR (045387107) 1018 SHRS	15,545	15,545
ASSURED GUARANTY LTD (G0585R106) 15 SHRS	753	753
ASTELLAS PHRMA INC-UNSPONSORED ADR (04623U102) 1277 SHRS	20,777	20,777
ASTELLAS PHRMA INC-UNSPONSORED ADR (04623U102) 1586 SHRS	25,804	25,804
ASTRAZENECA PLC SPONS ADR (046353108) 1390 SHRS	80,967	80,967
ASTRAZENECA PLC SPONS ADR (046353108) 446 SHRS	25,979	25,979
AT&T INC (00206R102) 2300 SHRS	56,580	56,580
AT&T INC (00206R102) 662 SHRS	16,285	16,285
ATLAS COPCO AB-SPONS ADR-A (049255706) 721 SHRS	49,972	49,972
ATOS ORIGIN SA-UNSP ADR (04962A105) 1210 SHRS	10,164	10,164
AUSTRALIA & NZ BKG GROUP ADR (052528304) 1150 SHRS	23,121	23,121
AUTO TRADER GROUP-UNSP ADR (05277E104) 1104 SHRS	2,779	2,779
AUTODESK INC (052769106) 60 SHRS	16,871	16,871
AUTOHOME INC-ADR (05278C107) 128 SHRS	3,773	3,773
AUTOHOME INC-ADR (05278C107) 5 SHRS	147	147
AUTOMATIC DATA PROCESSING INC (053015103) 123 SHRS	30,329	30,329
AUTOMATIC DATA PROCESSING INC (053015103) 128 SHRS	31,562	31,562
AUTONATION INC (05329W102) 32 SHRS	3,739	3,739
AUTOZONE INC (053332102) 25 SHRS	52,410	52,410
AVALONBAY COMMUNITIES INC (053484101) 72 SHRS	18,186	18,186
AVANGRID INC (05351W103) 222 SHRS	11,073	11,073
AVANGRID INC (05351W103) 56 SHRS	2,793	2,793
AVANTOR INC (05352A100) 192 SHRS	8,091	8,091
AVANTOR INC (05352A100) 383 SHRS	16,139	16,139
AVIVA PLC - SPON ADR (05382A104) 1841 SHRS	20,463	20,463
B2GOLD CORP (11777Q209) 2549 SHRS	10,018	10,018
BAE SYSTEMS PLC ADR (05523R107) 331 SHRS	9,859	9,859
BAIDU INC ADR (056752108) 154 SHRS	22,914	22,914
BALL CORP (058498106) 128 SHRS	12,323	12,323
BANCO BILBAO VIZCAYA-SPONSORED ADR (05946K101) 3568 SHRS	20,944	20,944
BANCO SANTANDER SA SPON ADR (05964H105) 9529 SHRS	31,350	31,350
BANK OF AMERICA CORP (060505104) 2303 SHRS	102,460	102,460
BANK OF CHINA-UNSPN ADR (06426M104) 17147 SHRS	153,123	153,123
BANK OF CHINA-UNSPN ADR (06426M104) 7512 SHRS	67,082	67,082
BANK OF MONTREAL (063671101) 258 SHRS	27,792	27,792
BARCLAYS PLC-SPONSORED ADR (06738E204) 2084 SHRS	21,569	21,569
BASF SE ADR (055262505) 1204 SHRS	21,106	21,106
BAXTER INTERNATIONAL INC (071813109) 255 SHRS	21,889	21,889
BAXTER INTERNATIONAL INC (071813109) 344 SHRS	29,529	29,529
BAYER AG (072730302) 1992 SHRS	26,414	26,414
BAYERISCHE MOTOREN WERKE ADR (072743305) 459 SHRS	15,331	15,331
BECTON DICKINSON & CO (075887109) 131 SHRS	32,944	32,944
BECTON DICKINSON & CO (075887109) 59 SHRS	14,837	14,837
BEIGENE LTD-ADR (07725L102) 46 SHRS	12,463	12,463
BEIGENE LTD-ADR (07725L102) 80 SHRS	21,674	21,674
BERKSHIRE HATHAWAY INC- CL B (084670702) 110 SHRS	32,890	32,890
BERKSHIRE HATHAWAY INC- CL B (084670702) 363 SHRS	108,537	108,537
BEST BUY CO (086516101) 101 SHRS	10,262	10,262
BHP GROUP LTD -SPON ADR (088606108) 718 SHRS	43,331	43,331
BIG LOTS INC (089302103) 77 SHRS	3,469	3,469
BILIBILI INC-SPONSORED ADR (090040106) 15 SHRS	696	696
BILIBILI INC-SPONSORED ADR (090040106) 57 SHRS	2,645	2,645
BILL.COM HOLDINGS INC (090043100) 30 SHRS	7,475	7,475
BIOGEN INC (09062X103) 74 SHRS	17,754	17,754
BIOMARIN PHARMACEUTICAL INC (09061G101) 78 SHRS	6,891	6,891
BIO-TECHNE CORP (09073M104) 20 SHRS	10,347	10,347
BIO-TECHNE CORP (09073M104) 21 SHRS	10,864	10,864
BJ'S WHOLESALE CLUB HOLDINGS (05550J101) 174 SHRS	11,653	11,653
BLACK KNIGHT INC-WHEN ISSUED (09215C105) 421 SHRS	34,897	34,897
BNP PARIBAS SA (05565A202) 740 SHRS	25,745	25,745
BOEING CO (097023105) 249 SHRS	50,129	50,129
BOOKING HOLDINGS INC (09857L108) 15 SHRS	35,988	35,988
BOOZ ALLEN HAMILTON HLDG CORP (099502106) 141 SHRS	11,955	11,955
BOOZ ALLEN HAMILTON HLDG CORP (099502106) 212 SHRS	17,975	17,975
BOSTON PROPERTIES INC (101121101) 108 SHRS	12,439	12,439
BOSTON SCIENTIFIC CORP (101137107) 684 SHRS	29,056	29,056
BP PLC ADR (055622104) 1062 SHRS	28,281	28,281
BRAMBLES LTD-SPONSORED ADR (105105209) 2174 SHRS	33,773	33,773
BRAMBLES LTD-SPONSORED ADR (105105209) 588 SHRS	9,135	9,135
BRISTOL MYERS SQUIBB CO (110122108) 462 SHRS	28,806	28,806
BRISTOL MYERS SQUIBB CO (110122108) 921 SHRS	57,424	57,424
BRITISH AMERICAN TOBACCO ADR (110448107) 525 SHRS	19,640	19,640
BROADCOM INC (11135F101) 123 SHRS	81,845	81,845
BROADRIDGE FINANCIAL SOLUTIONS LLC (11133T103) 233 SHRS	42,597	42,597
BROWN & BROWN INC (115236101) 164 SHRS	11,526	11,526
BUILDERS FIRSTSOURCE INC (12008R107) 35 SHRS	3,000	3,000
BUNZL PLC-SPONSORED ADR (120738406) 287 SHRS	11,420	11,420
BYD CO LTD-UNSPONSORED ADR (05606L100) 317 SHRS	21,398	21,398
CADENCE DESIGN SYSTEMS INC (127387108) 161 SHRS	30,002	30,002
CADENCE DESIGN SYSTEMS INC (127387108) 28 SHRS	5,218	5,218
CAMECO CORP (13321L108) 154 SHRS	3,359	3,359
CAMPBELL SOUP CO (134429109) 360 SHRS	15,646	15,646
CANADIAN IMPERIAL BANK OF COMMERCE (136069101) 172 SHRS	20,048	20,048
CANADIAN NATIONAL RAILWAY (136375102) 108 SHRS	13,269	13,269
CANADIAN NATIONAL RAILWAY (136375102) 306 SHRS	37,595	37,595
CANADIAN NATURAL RESOURCES LTD (136385101) 366 SHRS	15,464	15,464
CANADIAN PAC RY LTD (13645T100) 182 SHRS	13,093	13,093
CANADIAN PAC RY LTD (13645T100) 440 SHRS	31,654	31,654
CAPITAL ONE FINANCIAL CORP (14040H105) 125 SHRS	18,136	18,136
CARNIVAL CORP (143658300) 629 SHRS	12,655	12,655
CARRIER GLOBAL CORP-WI (14448C104) 297 SHRS	16,109	16,109
CARVANA CO (146869102) 39 SHRS	9,040	9,040
CATERPILLAR INC (149123101) 165 SHRS	34,112	34,112
CBRE GROUP INC (12504L109) 136 SHRS	14,757	14,757
CELLNEX TELECOM SAU-UNSP ADR (15117X105) 506 SHRS	14,618	14,618
CEMEX SAB DE CV ADR (151290889) 2316 SHRS	15,702	15,702
CERENCE INC-WI (156727109) 44 SHRS	3,372	3,372
CERNER CORP (156782104) 290 SHRS	26,932	26,932
CH ROBINSON WORLDWIDE INC (12541W209) 162 SHRS	17,436	17,436
CH ROBINSON WORLDWIDE INC (12541W209) 398 SHRS	42,837	42,837
CHARLES RIVER LABORATORIES INTL INC (159864107) 5 SHRS	1,884	1,884
CHARLES RIVER LABORATORIES INTL INC (159864107) 81 SHRS	30,519	30,519
CHARTER COMMUNICATIONS INC CLASS A (16119P108) 25 SHRS	16,299	16,299
CHARTER COMMUNICATIONS INC CLASS A (16119P108) 4 SHRS	2,608	2,608
CHECK POINT SOFTWARE TECH LTD (M22465104) 130 SHRS	15,153	15,153
CHENIERE ENERGY INC (16411R208) 168 SHRS	17,039	17,039
CHEVRON CORP (166764100) 721 SHRS	84,609	84,609
CHINA CONSTRUCTION BANK-UNSPON ADR (168919108) 2829 SHRS	38,870	38,870
CHINA CONSTRUCTION BANK-UNSPON ADR (168919108) 5190 SHRS	71,311	71,311
CHINA MERCHANTS BANK-UNS ADR (16950T102) 317 SHRS	12,268	12,268
CHINA MERCHANTS BANK-UNS ADR (16950T102) 73 SHRS	2,825	2,825
CHINA PETROLEUM & CHEM ADR (16941R108) 1049 SHRS	48,789	48,789
CHINA SHENHUA-UNSPON ADR (16942A302) 2342 SHRS	21,851	21,851
CHINA SOUTHERN AIRLINES CO-SP ADR (169409109) 346 SHRS	10,262	10,262
CHIPOTLE MEXICAN GRILL INC-A (169656105) 16 SHRS	27,972	27,972
CHR HANSEN HOLDING -SPON ADR (12545M207) 600 SHRS	11,808	11,808
CHR HANSEN HOLDING -SPON ADR (12545M207) 732 SHRS	14,406	14,406
CHUBB LTD (H1467J104) 124 SHRS	23,970	23,970
CHUNGHWA TELECOM CO LTD (17133Q502) 1831 SHRS	77,287	77,287
CHUNGHWA TELECOM CO LTD (17133Q502) 4913 SHRS	207,378	207,378
CHURCHILL DOWNS INC (171484108) 43 SHRS	10,359	10,359
CIA PARANAENSE DE ENERGIA-ADR (20441B605) 4110 SHRS	23,139	23,139
CIGNA CORP (125523100) 75 SHRS	17,222	17,222
CINTAS CORP (172908105) 39 SHRS	17,284	17,284
CIRRUS LOGIC INC (172755100) 32 SHRS	2,945	2,945
CISCO SYSTEMS INC (17275R102) 1154 SHRS	73,129	73,129
CISCO SYSTEMS INC (17275R102) 1180 SHRS	74,777	74,777
CITIGROUP INC (172967424) 434 SHRS	26,209	26,209
CITRIX SYSTEM INC (177376100) 338 SHRS	31,971	31,971
CITRIX SYSTEM INC (177376100) 91 SHRS	8,608	8,608
CLOROX CO (189054109) 151 SHRS	26,328	26,328
CLOROX CO (189054109) 351 SHRS	61,200	61,200
CME GROUP INC (12572Q105) 144 SHRS	32,898	32,898
CME GROUP INC (12572Q105) 99 SHRS	22,618	22,618
CMS ENERGY CORP (125896100) 202 SHRS	13,140	13,140
CNH INDUSTRIAL NV (N20944109) 848 SHRS	16,477	16,477
CNX RESOURCES CORP (12653C108) 49 SHRS	674	674
COCA COLA CO (191216100) 1259 SHRS	74,545	74,545
COLGATE PALMOLIVE CO (194162103) 638 SHRS	54,447	54,447
COLGATE PALMOLIVE CO (194162103) 667 SHRS	56,922	56,922
COLOPLAST A/S-SPONSORED ADR (19624Y200) 2310 SHRS	40,977	40,977
COLOPLAST A/S-SPONSORED ADR (19624Y200) 7670 SHRS	136,058	136,058
COMCAST CORP-A (20030N101) 1633 SHRS	82,189	82,189
COMCAST CORP-A (20030N101) 466 SHRS	23,454	23,454
COMMONWEALTH BK OF AUSTRALIA-SP ADR (202712600) 38 SHRS	2,812	2,812
COMMONWEALTH BK OF AUSTRALIA-SP ADR (202712600) 753 SHRS	55,730	55,730
COMPAGNIE FIN RICHEMONT SA-ADR (204319107) 2660 SHRS	39,767	39,767
COMPAGNIE FIN RICHEMONT SA-ADR (204319107) 510 SHRS	7,625	7,625
CONOCOPHILLIPS (20825C104) 441 SHRS	31,831	31,831
CONSOLIDATED EDISON INC (209115104) 946 SHRS	80,713	80,713
CONSTELLATION BRANDS INC-A (21036P108) 66 SHRS	16,564	16,564
COOPER COMPANIES INC (216648402) 24 SHRS	10,055	10,055
COSTAR GROUP INC (22160N109) 192 SHRS	15,174	15,174
COVESTRO AG-SPONSORED ADR (22304D207) 522 SHRS	16,130	16,130
CRACKER BARREL OLD COUNTRY STORE (22410J106) 49 SHRS	6,303	6,303
CREDICORP LTD (G2519Y108) 24 SHRS	2,930	2,930
CREDIT SUISSE GROUP ADR (225401108) 2175 SHRS	20,967	20,967
CROWDSTRIKE HOLDINGS INC - A (22788C105) 54 SHRS	11,057	11,057
CSL LTD ADR (12637N204) 150 SHRS	15,870	15,870
CSL LTD ADR (12637N204) 442 SHRS	46,764	46,764
CSX CORP (126408103) 512 SHRS	19,251	19,251
CUMMINS INC (231021106) 92 SHRS	20,069	20,069
CVS HEALTH CORP (126650100) 325 SHRS	33,527	33,527
D R HORTON INC (23331A109) 42 SHRS	4,555	4,555
DAI NIPPON PRINT-UNSPONSORED ADR (233806306) 776 SHRS	9,823	9,823
DAI NIPPON PRINT-UNSPONSORED ADR (233806306) 784 SHRS	9,925	9,925
DAIICHI SANKYO CO LTD-SPONSORED ADR (23381D102) 1287 SHRS	32,831	32,831
DAIICHI SANKYO CO LTD-SPONSORED ADR (23381D102) 337 SHRS	8,597	8,597
DAIKIN INDUSTRIES-UNSPON ADR (23381B106) 1830 SHRS	41,468	41,468
DAIKIN INDUSTRIES-UNSPON ADR (23381B106) 550 SHRS	12,463	12,463
DAITO TR CONS-SPN ADR (23405X209) 396 SHRS	11,377	11,377
DAIWA HOUSE IND CO LTD-UNSP ADR (234062206) 198 SHRS	5,683	5,683
DANONE ADR (23636T100) 1165 SHRS	14,434	14,434
DAQO NEW ENERGY CORP-ADR (23703Q203) 106 SHRS	4,274	4,274
DARLING INGREDIENTS INC (237266101) 82 SHRS	5,682	5,682
DASSAULT SYSTEMS ADR (237545108) 279 SHRS	16,651	16,651
DASSAULT SYSTEMS ADR (237545108) 323 SHRS	19,277	19,277
DATADOG INC - CLASS A (23804L103) 28 SHRS	4,987	4,987
DATADOG INC - CLASS A (23804L103) 95 SHRS	16,920	16,920
DAVITA INC (23918K108) 68 SHRS	7,736	7,736
DBS GROUP HOLDINGS LTD-SPONSORED ADR (23304Y100) 406 SHRS	39,528	39,528
DBS GROUP HOLDINGS LTD-SPONSORED ADR (23304Y100) 588 SHRS	57,248	57,248
DECKERS OUTDOOR CORP (243537107) 18 SHRS	6,594	6,594
DEERE & CO (244199105) 97 SHRS	33,260	33,260
DELL TECHNOLOGIES -C (24703L202) 116 SHRS	6,516	6,516
DENSO CORP-UNSPONSORED ADR (24872B100) 468 SHRS	19,347	19,347
DENSO CORP-UNSPONSORED ADR (24872B100) 58 SHRS	2,398	2,398
DEUTSCHE BANK AG (D18190898) 883 SHRS	11,038	11,038
DEUTSCHE BOERSE AG-UNSP ADR (251542106) 1160 SHRS	19,268	19,268
DEUTSCHE TELEKOM AG -SP ADR (251566105) 1721 SHRS	31,856	31,856
DEUTSCHE TELEKOM AG -SP ADR (251566105) 3505 SHRS	64,878	64,878
DEXCOM INC (252131107) 50 SHRS	26,848	26,848
DEXCOM INC (252131107) 8 SHRS	4,296	4,296
DIAGEO PLC ADR (25243Q205) 253 SHRS	55,695	55,695
DIGITAL REALTY TRUST INC (253868103) 118 SHRS	20,871	20,871
DIGITAL REALTY TRUST INC (253868103) 60 SHRS	10,612	10,612
DISCOVER FINANCIAL SERVICES (254709108) 131 SHRS	15,138	15,138
DISNEY (THE WALT) COMPANY DEL (254687106) 621 SHRS	96,187	96,187
DISNEY (THE WALT) COMPANY DEL (254687106) 9 SHRS	1,394	1,394
DOCTOR REDDYS LABORATORIES ADR (256135203) 473 SHRS	30,939	30,939
DOCTOR REDDYS LABORATORIES ADR (256135203) 507 SHRS	33,163	33,163
DOCUSIGN INC (256163106) 98 SHRS	14,926	14,926
DOLBY LABORATORIES INC-A (25659T107) 155 SHRS	14,759	14,759
DOLLAR GENERAL CORP (256677105) 393 SHRS	92,681	92,681
DOLLAR GENERAL CORP (256677105) 96 SHRS	22,640	22,640
DOMINION ENERGY INC (25746U109) 244 SHRS	19,169	19,169
DOMINION ENERGY INC (25746U109) 542 SHRS	42,580	42,580
DOMINOS PIZZA INC (25754A201) 33 SHRS	18,623	18,623
DOMINOS PIZZA INC (25754A201) 39 SHRS	22,009	22,009
DUKE ENERGY CORP (26441C204) 346 SHRS	36,295	36,295
DUKE ENERGY CORP (26441C204) 623 SHRS	65,353	65,353
DUKE REALTY CORP (264411505) 385 SHRS	25,271	25,271
DYCOM INDUSTRIES INC (267475101) 27 SHRS	2,532	2,532
E. ON SE ADR (268780103) 373 SHRS	5,200	5,200
EASTMAN CHEMICAL CO (277432100) 114 SHRS	13,784	13,784
EATON CORP PLC (G29183103) 211 SHRS	36,465	36,465
EBAY INC (278642103) 243 SHRS	16,160	16,160
ECOLAB INC (278865100) 87 SHRS	20,409	20,409
ECOPETROL SA SPONSORED ADR (279158109) 1658 SHRS	21,372	21,372
EDWARDS LIFESCIENCES CORP (28176E108) 301 SHRS	38,995	38,995
EISAI CO LTD-SPONSORED ADR (282579309) 213 SHRS	12,103	12,103
EISAI CO LTD-SPONSORED ADR (282579309) 68 SHRS	3,864	3,864
ELBIT SYSTEMS LTD (M3760D101) 104 SHRS	18,110	18,110
ELBIT SYSTEMS LTD (M3760D101) 78 SHRS	13,582	13,582
ELECTRONIC ARTS (285512109) 170 SHRS	22,423	22,423
ELECTRONIC ARTS (285512109) 383 SHRS	50,518	50,518
ELI LILLY & CO (532457108) 315 SHRS	87,009	87,009
ELI LILLY & CO (532457108) 436 SHRS	120,432	120,432
EMERGENT BIOSOLUTIONS INC (29089Q105) 68 SHRS	2,956	2,956
ENAGAS-UNSPONSORED ADR (29248L104) 520 SHRS	6,022	6,022
ENBRIDGE INC (29250N105) 415 SHRS	16,218	16,218
ENBRIDGE INC (29250N105) 958 SHRS	37,439	37,439
ENI SPA ADR (26874R108) 514 SHRS	14,212	14,212
ENN ENERGY HOLDINGS-UNSP ADR (26876F102) 129 SHRS	9,863	9,863
ENN ENERGY HOLDINGS-UNSP ADR (26876F102) 296 SHRS	22,631	22,631
ENPHASE ENERGY INC (29355A107) 57 SHRS	10,428	10,428
ENTEGRIS INC (29362U104) 53 SHRS	7,345	7,345
EOG RESOURCES INC (26875P101) 204 SHRS	18,121	18,121
EPIROC AB-UNSP ADR (29429L105) 1275 SHRS	32,168	32,168
EQT CORP (26884L109) 109 SHRS	2,377	2,377
EQUIFAX INC (294429105) 47 SHRS	13,761	13,761
EQUINIX INC (29444U700) 12 SHRS	10,150	10,150
EQUINIX INC (29444U700) 38 SHRS	32,142	32,142
EQUINOR ASA ADR (29446M102) 475 SHRS	12,507	12,507
EQUITABLE HOLDINGS INC (29452E101) 529 SHRS	17,346	17,346
EQUITY COMMONWEALTH (294628102) 648 SHRS	16,783	16,783
EQUITY RESIDENTIAL SH BEN INT (29476L107) 205 SHRS	18,553	18,553
ERIE INDEMNITY CO-A (29530P102) 92 SHRS	17,725	17,725
ESSILOR INTERNATIONAL-ADR (297284200) 264 SHRS	28,224	28,224
ETSY INC (29786A106) 56 SHRS	12,261	12,261
EVERBRIDGE INC (29978A104) 30 SHRS	2,020	2,020
EVERCORE INC (29977A105) 31 SHRS	4,211	4,211
EVERGY INC (30034W106) 68 SHRS	4,665	4,665
EVERSOURCE ENERGY (30040W108) 58 SHRS	5,277	5,277
EVOLUTION GAMING GROUP-ADR (30051E104) 121 SHRS	17,298	17,298
EVOLUTION GAMING GROUP-ADR (30051E104) 34 SHRS	4,861	4,861
EXACT SCIENCES CORP (30063P105) 133 SHRS	10,351	10,351
EXELON CORP (30161N101) 533 SHRS	30,786	30,786
EXPEDIA GROUP INC (30212P303) 87 SHRS	15,723	15,723
EXPEDITORS INTERNATIONAL WASH INC (302130109) 176 SHRS	23,635	23,635
EXPEDITORS INTERNATIONAL WASH INC (302130109) 347 SHRS	46,599	46,599
EXPERIAN PLC (30215C101) 823 SHRS	40,582	40,582
EXXON MOBIL CORP (30231G102) 1366 SHRS	83,586	83,586
FACTSET RESEARCH SYSTEM INC (303075105) 13 SHRS	6,318	6,318
FASTENAL CO (311900104) 295 SHRS	18,898	18,898
FEDERATED HERMES INC (314211103) 133 SHRS	4,998	4,998
FEDEX CORP (31428X106) 99 SHRS	25,605	25,605
FERGUSON PLC (G3421J106) 192 SHRS	34,443	34,443
FERRARI NV (N3167Y103) 124 SHRS	32,094	32,094
FERRARI NV (N3167Y103) 35 SHRS	9,059	9,059
FIDELITY NATL INFORMATION SVCS INC (31620M106) 172 SHRS	18,774	18,774
FIDELITY NATL INFORMATION SVCS INC (31620M106) 242 SHRS	26,414	26,414
FIRST REPUBLIC BANK/SAN FRAN (33616C100) 78 SHRS	16,108	16,108
FISERV INC (337738108) 206 SHRS	21,381	21,381
FISERV INC (337738108) 236 SHRS	24,494	24,494
FIVE9 INC (338307101) 40 SHRS	5,493	5,493
FORD MOTOR CO (345370860) 901 SHRS	18,714	18,714
FORTINET INC (34959E109) 16 SHRS	5,750	5,750
FORTINET INC (34959E109) 57 SHRS	20,486	20,486
FORTIS INC (349553107) 700 SHRS	33,789	33,789
FORTIS INC (349553107) 828 SHRS	39,968	39,968
FORTUNE BRANDS HOME & SECURITY INC (34964C106) 42 SHRS	4,490	4,490
FOX CORP CLASS A (35137L105) 283 SHRS	10,443	10,443
FTI CONSULTING INC (302941109) 57 SHRS	8,745	8,745
FUJIFILM HOLDINGS CORP-ADR (35958N107) 393 SHRS	29,176	29,176
FUJIFILM HOLDINGS CORP-ADR (35958N107) 653 SHRS	48,479	48,479
FUJITSU LTD-UNSPONSORED ADR (359590304) 395 SHRS	13,635	13,635
FUJITSU LTD-UNSPONSORED ADR (359590304) 770 SHRS	26,580	26,580
GALLAGHER (ARTHUR J) (363576109) 47 SHRS	7,974	7,974
GALLAGHER (ARTHUR J) (363576109) 82 SHRS	13,913	13,913
GDS HOLDINGS LTD - ADR (36165L108) 106 SHRS	4,999	4,999
GDS HOLDINGS LTD - ADR (36165L108) 363 SHRS	17,119	17,119
GENERAC HOLDINGS INC (368736104) 34 SHRS	11,965	11,965
GENERAL ELEC CO (369604301) 409 SHRS	38,638	38,638
GENERAL MILLS INC (370334104) 431 SHRS	29,041	29,041
GENERAL MILLS INC (370334104) 610 SHRS	41,102	41,102
GENERAL MOTORS CO (37045V100) 503 SHRS	29,491	29,491
GENPACT LIMITED (G3922B107) 327 SHRS	17,357	17,357
GENTING BERHAD SPONSORED ADR (372452300) 252 SHRS	1,386	1,386
GENTING BERHAD SPONSORED ADR (372452300) 995 SHRS	5,473	5,473
GILEAD SCIENCES INC (375558103) 1508 SHRS	109,496	109,496
GILEAD SCIENCES INC (375558103) 326 SHRS	23,671	23,671
GLOBAL PAYMENTS INC (37940X102) 122 SHRS	16,492	16,492
GLOBANT SA (L44385109) 50 SHRS	15,705	15,705
GOLD FIELDS LTD ADR (38059T106) 1623 SHRS	17,837	17,837
GOLDMAN SACHS GROUP INC (38141G104) 130 SHRS	49,732	49,732
GRUPO AEROPORTUARIO DEL-SPONS ADR (400506101) 90 SHRS	12,372	12,372
GSK PLC. (37733W105) 1397 SHRS	61,608	61,608
GSK PLC. (37733W105) 706 SHRS	31,135	31,135
GUOCO GROUP LTD-UNSPON ADR (403227101) 397 SHRS	8,657	8,657
GXO LOGISTICS INC-W/I (36262G101) 84 SHRS	7,630	7,630
HAIN CELESTIAL GROUP INC (405217100) 235 SHRS	10,013	10,013
HAIN CELESTIAL GROUP INC (405217100) 96 SHRS	4,091	4,091
HANG LUNG PROPERTIES-SPON ADR (41043M104) 2845 SHRS	29,759	29,759
HANG LUNG PROPERTIES-SPON ADR (41043M104) 798 SHRS	8,347	8,347
HANG SENG BANK-SPONSORED ADR (41043C304) 7866 SHRS	143,998	143,998
HARMONY GOLD MINING COMPANY LIMITED (413216300) 2052 SHRS	8,434	8,434
HARTFORD FINANCIAL SERVCS GROUP INC (416515104) 229 SHRS	15,810	15,810
HCA HEALTHCARE INC (40412C101) 107 SHRS	27,490	27,490
HEALTHCARE SERVICES GROUP INC (421906108) 165 SHRS	2,935	2,935
HEALTHPEAK PPTYS INC (42250P103) 433 SHRS	15,627	15,627
HENDERSON LAND DEVELOPMENT-SPD ADR (425166303) 16484 SHRS	69,727	69,727
HENDERSON LAND DEVELOPMENT-SPD ADR (425166303) 7059 SHRS	29,860	29,860
HENKEL AG & CO KGAA SPONSORED ADR (42550U109) 305 SHRS	6,153	6,153
HENKEL AG & CO KGAA SPONSORED ADR (42550U109) 668 SHRS	13,173	13,173
HERBALIFE NUTRITION LTD (G4412G101) 152 SHRS	6,221	6,221
HERMES INTL-UNSPONSORED ADR (42751Q105) 160 SHRS	28,085	28,085
HERMES INTL-UNSPONSORED ADR (42751Q105) 460 SHRS	80,744	80,744
HERSHEY CO/THE (427866108) 133 SHRS	25,732	25,732
HERSHEY CO/THE (427866108) 332 SHRS	64,232	64,232
HEWLETT PACKARD ENTERPRISE C (42824C109) 782 SHRS	12,332	12,332
HEXAGON AB- UNSP ADR (428263107) 1085 SHRS	17,219	17,219
HEXAGON AB- UNSP ADR (428263107) 2282 SHRS	36,215	36,215
HIGHWOOD PROPERTIES INC (431284108) 429 SHRS	19,129	19,129
HILTON INC (43300A203) 142 SHRS	22,151	22,151
HITACHI LTD ADR (433578507) 332 SHRS	35,979	35,979
HITACHI LTD ADR (433578507) 75 SHRS	8,128	8,128
HNI CORP (404251100) 135 SHRS	5,677	5,677
HOME DEPOT INC (437076102) 115 SHRS	47,726	47,726
HOME DEPOT INC (437076102) 364 SHRS	151,064	151,064
HONDA MOTOR CO LTD ADR (438128308) 907 SHRS	25,804	25,804
HONEYWELL INTERNATIONAL INC (438516106) 249 SHRS	51,919	51,919
HONG KONG & CHINA GAS-SPONSORED ADR (438550303) 43974 SHRS	68,160	68,160
HONG KONG EXCHANGES-UNSP ADR (43858F109) 150 SHRS	8,888	8,888
HORIZON THERAPEUTICS PLC (G46188101) 157 SHRS	16,918	16,918
HORIZON THERAPEUTICS PLC (G46188101) 202 SHRS	21,768	21,768
HORMEL FOODS CORPORATION (440452100) 1024 SHRS	49,981	49,981
HORMEL FOODS CORPORATION (440452100) 163 SHRS	7,956	7,956
HOYA CORP-SPONSORED ADR (443251103) 130 SHRS	19,444	19,444
HOYA CORP-SPONSORED ADR (443251103) 263 SHRS	39,337	39,337
HP INC (40434L105) 409 SHRS	15,407	15,407
HSBC HOLDINGS PLC ADR (404280406) 1058 SHRS	31,899	31,899
HUAZHU GROUP LIMITED-ADR (44332N106) 108 SHRS	4,033	4,033
HUAZHU GROUP LIMITED-ADR (44332N106) 226 SHRS	8,439	8,439
HUBSPOT INC (443573100) 21 SHRS	13,842	13,842
HUMANA INC (444859102) 52 SHRS	24,121	24,121
HUNT J B TRANSPORT SERVICES INC (445658107) 64 SHRS	13,082	13,082
IAC/INTERACTIVECORP (44891N208) 88 SHRS	11,502	11,502
IBERDROLA SA ADR (450737101) 1163 SHRS	54,905	54,905
IBM CORP (459200101) 215 SHRS	28,737	28,737
ICICI BANK LTD ADR (45104G104) 2354 SHRS	46,586	46,586
ICICI BANK LTD ADR (45104G104) 3250 SHRS	64,318	64,318
IDEXX LABORATORIES INC (45168D104) 59 SHRS	38,849	38,849
IDEXX LABORATORIES INC (45168D104) 8 SHRS	5,268	5,268
IHS MARKIT LTD (G47567105) 152 SHRS	20,204	20,204
ILLINOIS TOOL WORKS INC (452308109) 105 SHRS	25,914	25,914
ILLUMINA INC (452327109) 2 SHRS	761	761

TY 2021 IRS 990 e-File Render

Name:	ARCUS FOUNDATION
EIN:	38-3332791
US Government Securities - End of Year Book Value:	8,748,243
US Government Securities - End of Year Fair Market Value:	8,748,243
State & Local Government Securities - End of Year Book Value:	0
State & Local Government Securities - End of Year Fair Market Value:	0

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
BLACKROCK - MULTI-STRATEGY CREDIT 11844.22 SHRS	FMV	11,506,172	11,506,172
ISHARES 20+ YEAR TREASURY (TLT) 23,788 SHRS	FMV	3,525,144	3,525,144
ISHARES GOLD TRUST (IAU) 202,326 SHRS	FMV	7,042,968	7,042,968
SCHWAB US TIPS ETF (SCHP) 54,700 SHRS	FMV	3,440,083	3,440,083
SRA - DIVERSIFIED STRATEGIES 12071.19 SHRS	FMV	21,687,361	21,687,361
SRA - HEDGE EQUITY 13177.50 SHRS	FMV	24,864,490	24,864,490
SRA - PRIVATE EQUITY 140.60 SHRS	FMV	8,086,596	8,086,596
SRA - PRIVATE EQUITY II	FMV	15,638,364	15,638,364
SRA - PRIVATE EQUITY III	FMV	22,744,384	22,744,384
SRA - PRIVATE EQUITY IV	FMV	8,876,511	8,876,511
SRA - PRIVATE EQUITY V	FMV	1,927,070	1,927,070
SRA - SELECT EQUITY 9539.46 SHRS	FMV	35,083,019	35,083,019
SRA - STRATEGIC FIXED INCOME 3598.55 SHRS	FMV	6,647,042	6,647,042

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
LEASEHOLD IMPROVEMENTS	1,529,577	1,222,335	307,242	307,242
FURNITURE AND EQUIPMENT	2,916,557	2,607,554	309,003	309,003

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
PATTERSON, BELKNAP, WEBB & TYLER, LLP	29,784	0		31,205
BATES WELLS & BRAITHWAITE LONDON, LLP	10,568	0		10,568
LANDAU LAW LIMITED	880	0		880

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
OTHER RECEIVABLES	7,488	2,539	2,539
DEPOSITS	1,841	588	588
CD ON COLLATERAL	228,522	230,770	230,770
ACCRUED INTEREST AND DIVIDENDS	238,498	421,845	421,845
DUE FROM INVESTMENT MANAGERS	503,128	907,644	907,644
PREPAID UBIT TAX		13,578	13,578

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Description	Amount
PROVISION FOR DEFERRED FEDERAL EXCISE TAX	240,000

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
OTHER PORTFOLIO EXPENSES THROUGH K-1	0	903,661		0
MISCELLANEOUS	34,417	1,721		32,696
MEMBERSHIP DUES	58,880	2,944		55,936
REPAIRS AND MAINTENANCE	47,910	2,395		55,979
INSURANCE EXPENSE	113,759	5,688		121,852
OFFICE EXPENSE	419,990	21,000		712,235

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
OTHER INCOME THROUGH K-1S, NET OF UBI		1,195,085	
SUBPART F INCOME		3,023,615	
GRANT REFUND	185,000		185,000
ROYALTIES	85	85	85

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Description	Amount
GAINS ON DISTRIBUTION OF 10,021 SHARES OF STRYKER STOCK AS GRANTS	1,549,989
UNREALIZED GAIN ON INVESTMENTS	19,045,001

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED FEDERAL EXCISE TAX	1,910,000	2,150,000
DEFERRED RENT	618,807	511,548
EXCISE TAX PAYABLE	29,725	87,362
UBI TAXES PAYABLE	20,050	0

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT CONSULTING	478,723	478,723		0
HUMAN RESOURCE CONSULTING	36,087	0		52,747
TECHNOLOGY CONSULTANT	185,762	0		206,397
PROGRAMMATIC CONSULTING	242,041	0		240,509
COMMUNICATION STRATEGY CONSULTING	410,159	0		562,208
EVALUATION & DEVELOPMENT CONSULTING	63,410	0		64,310
NGO SOURCE - EQUIVALENCY DETERMINATION SERVICES	26,450	0		26,450

TY 2021 IRS 990 e-File Render

Name: ARCUS FOUNDATION

EIN: 38-3332791

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL EXCISE TAX	193,009	0		0
FOREIGN TAXES WITHHELD THROUGH K-1S	0	1,452		0