Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ **Do not enter social security numbers on this form as it may be made public.**
▶ **Go to *www.irs.gov/Form990PF* for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

For calendar year 2021, or tax year beginning 01-01-2021 , and ending 12-31-2021

Name of foundation
CHARLES STEWART MOTT FOUNDATION

A Employer identification number
38-1211227

Number and street (or P.O. box number if mail is not delivered to street address)
503 S SAGINAW STREET 1200

Room/suite

B Telephone number (see instructions)
(810) 238-5651

City or town, state or province, country, and ZIP or foreign postal code
FLINT, MI 485021851

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 4,378,271,384

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify) _____
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)				
	2 Check ▶☑ if the foundation is **not** required to attach Sch. B				
	3 Interest on savings and temporary cash investments	3,462	3,462		
	4 Dividends and interest from securities	42,820,717	42,820,717		
	5a Gross rents	803,973	803,973		
	b Net rental income or (loss) -1,551,527				
	6a Net gain or (loss) from sale of assets not on line 10	118,722,900			
	b Gross sales price for all assets on line 6a 511,755,309				
	7 Capital gain net income (from Part IV, line 2)		458,728,610		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances 0				
	b Less: Cost of goods sold 0				
	c Gross profit or (loss) (attach schedule)	0			
	11 Other income (attach schedule)	315,742,457	3,901,028	0	
	12 **Total.** Add lines 1 through 11	478,093,509	506,257,790	0	
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	5,289,219	3,398,561		1,890,658
	14 Other employee salaries and wages	8,410,647	1,267,891		7,019,234
	15 Pension plans, employee benefits	8,597,029	1,707,562		5,285,475
	16a Legal fees (attach schedule)	600,000	95,996	0	418,424
	b Accounting fees (attach schedule)	321,492	82,000	0	247,951
	c Other professional fees (attach schedule)	4,926,443	4,262,399	0	664,044
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	4,295,156	56,260	0	133,312
	19 Depreciation (attach schedule) and depletion	148,900	62,538	0	
	20 Occupancy	2,592,177	866,194		1,712,592
	21 Travel, conferences, and meetings	39,259	830		38,377
	22 Printing and publications	145,568	0		145,568
	23 Other expenses (attach schedule)	571,685	173,642	0	279,157
	24 **Total operating and administrative expenses.** Add lines 13 through 23	35,937,575	11,973,873	0	17,834,792
	25 Contributions, gifts, grants paid	153,157,018			160,972,893
	26 **Total expenses and disbursements.** Add lines 24 and 25	189,094,593	11,973,873	0	178,807,685
	27 Subtract line 26 from line 12:				
	a **Excess of revenue over expenses and disbursements**	288,998,916			
	b **Net investment income** (if negative, enter -0-)		494,283,917		
	c **Adjusted net income** (if negative, enter -0-)			0	

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing	24,113	24,041	24,041
	2 Savings and temporary cash investments	114,483,686	181,689,278	181,689,278
	3 Accounts receivable ▶ 83,544			
	Less: allowance for doubtful accounts ▶ 0	143,464	83,544	83,544
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶	0	0	0
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)	0	0	0
	7 Other notes and loans receivable (attach schedule) ▶ 0			
	Less: allowance for doubtful accounts ▶ 0	1,010,390	0	0
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	422,323	390,687	390,687
	10a Investments—U.S. and state government obligations (attach schedule)	113,692,163	162,588,041	162,588,041
	b Investments—corporate stock (attach schedule)	556,255,612	768,052,416	768,052,416
	c Investments—corporate bonds (attach schedule)	242,251,298	303,223,089	303,223,089
	11 Investments—land, buildings, and equipment: basis ▶ 12,387,594			
	Less: accumulated depreciation (attach schedule) ▶ 6,912,138	3,523,376	5,475,456	10,153,836
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)	2,903,386,083	2,945,547,098	2,945,547,098
	14 Land, buildings, and equipment: basis ▶ 5,692,197			
	Less: accumulated depreciation (attach schedule) ▶ 0	4,113,353	5,692,197	5,692,197
	15 Other assets (describe ▶)	1,178,169	827,157	827,157
	16 **Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	3,940,484,030	4,373,593,004	4,378,271,384
Liabilities	17 Accounts payable and accrued expenses	2,523,867	3,746,671	
	18 Grants payable	27,851,595	20,793,144	
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons	0	0	
	21 Mortgages and other notes payable (attach schedule)	0	0	
	22 Other liabilities (describe ▶)	70,309,937	65,643,297	
	23 **Total liabilities**(add lines 17 through 22)	100,685,399	90,183,112	
Net Assets or Fund Balances	**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24 Net assets without donor restrictions	3,839,798,631	4,283,409,892	
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
	29 **Total net assets or fund balances** (see instructions)	3,839,798,631	4,283,409,892	
	30 **Total liabilities and net assets/fund balances** (see instructions)	3,940,484,030	4,373,593,004	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	3,839,798,631
2	Enter amount from Part I, line 27a	2	288,998,916
3	Other increases not included in line 2 (itemize) ▶	3	155,257,291
4	Add lines 1, 2, and 3	4	4,284,054,838
5	Decreases not included in line 2 (itemize) ▶	5	644,946
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	4,283,409,892

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	SECURITIES	P		
b	PARTNERSHIP STOCK DISTRIBUTIONS	P		
c	DISPOSAL OF PARTNERSHIP INTEREST	P		
d	GAIN/LOSS FROM FORMS K-1	P		
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	511,755,309		393,032,409	118,722,900
b	182,826,981		18,131,225	164,695,756
c	0		17,261,727	-17,261,727
d	192,571,681		0	192,571,681
e				

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
a			0	118,722,900
b			0	164,695,756
c			0	-17,261,727
d			0	192,571,681
e				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	458,728,610
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	0

Part V **Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)**

Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Bracket for line 1a

1a Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**

All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)

b Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 2

2 Add lines 1 and 2 . . . . . 3 6,870,546

3 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 4

4 **Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0- 5 6,870,546

5 Credits/Payments:

6

a	2021 estimated tax payments and 2020 overpayment credited to 2021	6a	4,440,903	
b	Exempt foreign organizations—tax withheld at source	6b		
c	Tax paid with application for extension of time to file (Form 8868) . . .	6c		
d	Backup withholding erroneously withheld	6d		

7 Total credits and payments. Add lines 6a through 6d 7 4,440,903

8 Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached. 8 0

9 **Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** . . . . . ▶ 9 2,429,643

10 **Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** . . . ▶ 10

11 Enter the amount of line 10 to be: **Credited to 2022 estimated tax** ▶ **Refunded** ▶ 11 0

Part VI-A **Statements Regarding Activities**

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b,** attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ _____ **(2)** On foundation managers. ▶ $ _____			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ _____			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? . . . . . *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ MI			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation* .	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11	Yes	
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶ WWW.MOTT.ORG

14 The books are in care of ▶ GREG HOPTON Telephone no. ▶ (810) 238-5651

Located at ▶ 503 S SAGINAW STREET SUITE 1200 FLINT MI ZIP+4 ▶ 485021851

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year | 15 |

16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign	16	Yes	

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)		No
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021?	2a		No
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	Yes	
b	If "Yes," did it have excess business holdings in 2021 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)*	3b		No
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		No
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	5d	Yes	
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8	Yes	

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
A MARSHALL ACUFF JR 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
LIZABETH ARDISANA 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
FREDERICK S KIRKPATRICK 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE - VICE CHAIRMAN 2.000	0	0	0
TIFFANY W LOVETT 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
WEBB F MARTIN 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
OLIVIA P MAYNARD 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
JOHN MORNING 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE EMERITUS 2.000	0	0	0
MARYANNE MOTT 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
DR CHARLIE NELMS 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
DR DOUGLAS X PATINO 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE EMERITUS 2.000	0	0	0
WILLIAM H PIPER 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
MARISE M M STEWART 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
JEREMY R M PIPER 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
HELEN J TAYLOR 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
DR GEORGE E ROSS 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
JAY C FLAHERTY 201 W BIG BEAVER ROAD SUITE 900 TROY, MI 48084	VICE PRESIDENT & CIO 35.000	1,640,806	602,527	0
RIDGWAY H WHITE	PRESIDENT, CEO & TRUSTEE-	500,000	84,292	0

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
503 S SAGINAW STREET FLINT, MI 485021851	CHAIRMAN 35.000			
MICHAEL L WRIGHT 503 S SAGINAW STREET FLINT, MI 485021851	CHIEF TECHNOLOGY OFFICER 35.000	256,903	98,410	0
NEAL R HEGARTY 503 S SAGINAW STREET FLINT, MI 485021851	VICE PRESIDENT - PROGRAMS 35.000	481,755	129,187	0
MARY A GAILBREATH 503 S SAGINAW STREET FLINT, MI 485021851	VP - ADMINISTRATION & SECRETARY/TREASURER 35.000	434,711	170,464	0
KATHRYN A THOMAS 503 S SAGINAW STREET FLINT, MI 485021851	VICE PRESIDENT - COMMUNICATIONS 35.000	336,450	77,744	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
KEN AUSTIN 201 W BIG BEAVER ROAD SUITE 900 TROY,MI 48084	INVESTMENT MANAGER 35.000	547,276	171,089	0
CHERYL GARNEAU 201 W BIG BEAVER ROAD SUITE 900 TROY,MI 48084	INVESTMENT MANAGER 35.000	583,070	202,117	0
SHANNON LAWDER 503 S SAGINAW STREET FLINT,MI 485021851	DIR-CIVIL SOCIETY 35.000	256,910	254,588	0
STEPHEN VESSELLS 201 W BIG BEAVER ROAD SUITE 900 TROY,MI 48084	INVESTMENT MANAGER 35.000	639,431	283,231	0
KAREN ALDRIDGE-EASON 503 S SAGINAW STREET FLINT,MI 485021851	FOUNDATION LIAISON 35.000	250,507	205,511	0

Total number of other employees paid over $50,000. . . . . ▶ 70

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
LSV ASSET MANAGEMENT 8545 SOLUTION CENTER CHICAGO,IL 60677	INVESTMENT MANGEMENT SERVICES	966,275
JASON RICCI 1021 COLE STREET SAN FRANCISCO,C A 94117	TECHNOLOGY CONSULTING	789,645
FOCUSED INVESTORS LLC 9777 WILSHIRE BLVD SUITE 910 BEVERLY HILLS,C A 90212	INVESTMENT MANAGEMENT SERVICES	722,197
VULCAN VALUE PARTNERS LLC 2801 HWY SOUTH SUITE 300 BIRMINGHAM,AL 35223	INVESTMENT MANAGEMENT SERVICES	687,962
BODMAN PLC 6TH FLOOR AT FORD FIELD 1901 ST ANTOINE STREET DETROIT,MI 48226	LEGAL & CONSULTING	496,466

Total number of others receiving over $50,000 for professional services. . . . . ▶

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Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 Mizzen by Mott is an education technology service offering free digital lesson plans, curriculum, activities, and resources for youth-serving professionals in out-of-school time programs. The platform helps educators plan and deliver engaging courses, lessons, and activities for students with content from organizations, such as NASA, PBS, the Pulitzer Center and Jazz at Lincoln Center. Mizzen also provides professional development resources and experiences that support afterschool practitioners in designing high quality and engaging programs and activities. Curriculum available via the App will feature STEM, Career Exploration, Health and Wellness, Social Emotional Learning, Visual and Performing Arts, Academic Support, Literacy, Youth Leadership, and other K-12 enrichment content. Mizzen develops strategic partnerships and collaborations with community-based organizations, schools, experts in the field and corporations actively engaged in educational and youth development initiatives.	1,497,632
2 Expanding Quality Afterschool. This Foundation-Administered Project (FAP) helped to further the Foundation's efforts to provide support to the Statewide Afterschool Networks and education leaders in the areas of afterschool policy, quality and student impact. Through this FAP, the Foundation commissioned a consultant to: 1) support the networks to create new momentum and initiatives in support of afterschool and community schools across all 50 states; 2) provide technical assistance and support to develop strategies to amplify afterschool in Wyoming, California, Oregon, Texas, New York, and Pennsylvania; 3) assist networks to develop new key champions and create partnerships with state education systems; 4) presented at various national virtual convenings in support of the Foundation's priorities.	254,059
3 Advancing Afterschool Technical Assistance. This Foundation-Administered Project (FAP) helped to further the Foundation's efforts to provide technical assistance in the areas of afterschool policy, practice and sustainability. Through this FAP, the Foundation commissioned a consultant to: 1)promote understanding of education recovery policy or other developments in the afterschool, community learning, and expanded learning fields ; 2) develop strategies to advance the statewide afterschool networks; 3) assist in the preparation and implementation of the National Network of State Afterschool Networks' meeting; and 4) participate in virtual meetings and conferences with other education stakeholders.	197,400
4 Afterschool Technical Assistance Collaborative and Statewide Afterschool Networks. This Foundation-Administered Project (FAP) helped to further the Foundation's efforts to provide technical assistance to the statewide afterschool networks. Through this FAP, the Foundation commissioned a consultant to: 1) facilitate the coordination of the Afterschool Technical Assistance Collaborative; 2) work with FowlerHoffman and the Foundation to support the use and implementation of the network self-assessment tool and learning recovery strategies; 3) monitor and track the challenges and accomplishments of the statewide afterschool networks; and 4) provide direct technical assistance to the statewide afterschool networks.	187,275

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 CARRIAGETOWN PROPERTY. THIS PROGRAM-RELATED INVESTMENT INVOLVED THE PROCUREMENT OF PROPERTY IN FLINT, MICHIGAN PURSUANT TO THE FOUNDATION'S CHARITABLE MISSION OF URBAN REDEVELOPMENT AND ECONOMIC REVITALIZATION FOR THE FLINT DOWNTOWN AREA.	1,000,000
2 HARRISON STREET PROPERTY. THIS PROGRAM-RELATED INVESTMENT INVOLVED THE REUTILIZATION OF PROPERTY IN FLINT, MICHIGAN PURSUANT TO THE FOUNDATION'S CHARITABLE MISSION OF URBAN REDEVELOPMENT AND ECONOMIC REVITALIZATION FOR THE FLINT DOWNTOWN AREA.	886,655
All other program-related investments. See instructions. **3**	120,899
Total. Add lines 1 through 3 . . . . . ▶	2,007,554

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities		1a	4,109,758,158
b	Average of monthly cash balances		1b	10,763,702
c	Fair market value of all other assets (see instructions)		1c	4,147,187
d	**Total** (add lines 1a, b, and c)		1d	4,124,669,047
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e 30,749,878		
2	Acquisition indebtedness applicable to line 1 assets		2	
3	Subtract line 2 from line 1d		3	4,124,669,047
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)		4	61,870,036
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3.		5	4,062,799,011
6	**Minimum investment return.** Enter 5% (0.05) of line 5		6	203,139,951

Part X **Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6		1	203,139,951
2a	Tax on investment income for 2021 from Part V, line 5	2a 6,870,546		
b	Income tax for 2021. (This does not include the tax from Part V.)	2b		
c	Add lines 2a and 2b		2c	6,870,546
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	196,269,405
4	Recoveries of amounts treated as qualifying distributions		4	757,527
5	Add lines 3 and 4		5	197,026,932
6	Deduction from distributable amount (see instructions)		6	
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1		7	197,026,932

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4	4	

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				197,026,932
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only			0	
b Total for prior years: 2019, 2018, 2017		0		
3 Excess distributions carryover, if any, to 2021:				
a From 2016 1,379,840				
b From 2017 0				
c From 2018 0				
d From 2019 0				
e From 2020 1,607,855				
f **Total** of lines 3a through e	2,987,695			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ $ 180,815,239				
a Applied to 2020, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions)		0		
c Treated as distributions out of corpus (Election required—see instructions)	0			
d Applied to 2021 distributable amount				180,815,239
e Remaining amount distributed out of corpus	0			
5 Excess distributions carryover applied to 2021. *(If an amount appears in column (d), the same amount must be shown in column (a).)*	2,987,695			2,987,695
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount—see instructions		0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				13,223,998
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions)	0			
9 **Excess distributions carryover to 2022.** Subtract lines 7 and 8 from line 6a	0			
10 Analysis of line 9:				
a Excess from 2017 0				
b Excess from 2018 0				
c Excess from 2019 0				
d Excess from 2020 0				
e Excess from 2021 0				

Part XIII **Private Operating Foundations** (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2021	**(b)** 2020	**(c)** 2019	**(d)** 2018	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part **Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)**

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

OFFICE OF PROPOSAL ENTRY
MOTT FOUNDATION BUILDING
503 S SAGINAW ST SUITE 1200
FLINT,MI 485021851
O C
(810) 238-5651
INFO@MOTT.ORG

b The form in which applications should be submitted and information and materials they should include:

PROPOSALS OR LETTERS OF INQUIRY CAN BE SUBMITTED ELECTRONICALLY VIA WWW.MOTT.ORG OR BY MAIL. LETTERS OF INQUIRY ARE PREFERRED FOR UNSOLICITED PROJECTS. LETTERS SHOULD INCLUDE A BRIEF DESCRIPTION OF THE PROJECT, TOTAL COST OF THE PROJECT AND FUNDS NEEDED, AND GRANT PERIOD. FORMAL PROPOSALS SHOULD CONTAIN THE FOLLOWING: -A COVER LETTER, DETAILING THE AMOUNT OF MONEY REQUESTED AND THE GRANT PERIOD, SIGNED BY AN AUTHORIZED OFFICER OF THE ORGANIZATION. -A PROJECT DESCRIPTION AND OBJECTIVES, WHO WILL BE SERVED, AND WHAT WILL BE ACCOMPLISHED. -A DETAILED LINE-ITEM BUDGET AND SOURCES OF REVENUE. -A PLAN FOR FINANCIAL AND PROGRAMMATIC SUSTAINABILITY OF THE PROJECT. -INFORMATION ABOUT THE ORGANIZATION, INCLUDING AUDITED FINANCIAL STATEMENTS, CURRENT BUDGET, NAMES OF THE BOARD OF DIRECTORS, LEGAL CLASSIFICATION, HISTORY, AND RECENT ACCOMPLISHMENTS. FOR U.S. ORGANIZATIONS, PROOF OF TAX-EXEMPT STATUS BY THE IRS IS REQUIRED. -ADDITIONAL INFORMATION IS REQUIRED FOR NON-U.S. ORGANIZATIONS.

c Any submission deadlines:

NONE. RECOMMEND AT LEAST FOUR MONTHS BEFORE THE START OF THE PROPOSED GRANT PERIOD.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

THE FOUNDATION'S GRANTMAKING IS ORGANIZED INTO FOUR PROGRAMS: CIVIL SOCIETY, EDUCATION, ENVIRONMENT, AND FLINT, MICHIGAN. THE FOUNDATION OBSERVES THE FOLLOWING LIMITATIONS: -NO GRANTS OR LOANS TO INDIVIDUALS. -NO GRANTS (EXCEPT IN THE FLINT AREA) FOR CAPITAL DEVELOPMENT, RESEARCH, PROJECT REPLICATION OR ENDOWMENT UNLESS THESE ACTIVITIES GROW OUT OF WORK ALREADY BEING FUNDED BY MOTT. -NO GRANTS FOR RELIGIOUS ACTIVITIES OR PROGRAMS SERVING SPECIFIC RELIGIOUS GROUPS OR DENOMINATIONS. HOWEVER, FAITH-BASED ORGANIZATIONS MAY SUBMIT INQUIRIES IF THE PROJECT FALLS WITHIN OUR GUIDELINES AND SERVES A BROAD SEGMENT OF THE POPULATION. -NO GRANTS (EXCEPT IN THE FLINT AREA) FOR LOCAL PROJECTS UNLESS THEY ARE PART OF A MOTT-PLANNED NATIONAL DEMONSTRATION OR NETWORK OF GRANTS. -NO GRANTS FOR PROJECTS THAT DUPLICATE, OR SIGNIFICANTLY OVERLAP, THE WORK OF FEDERAL, STATE, OR LOCAL GOVERNMENT AGENCIES. -FILM AND VIDEO PROJECTS, BOOKS, SCHOLARSHIPS, AND FELLOWSHIPS ARE RARELY FUNDED.

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	3,462	
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property			16	-1,551,527	
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	118,722,900	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: **a**					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0		475,738,010	0
13 **Total.** Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.)				**13** 475,738,010	

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

			Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a	Transfers from the reporting foundation to a noncharitable exempt organization of:			
	(1) Cash	1a(1)		No
	(2) Other assets	1a(2)		No
b	Other transactions:			
	(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
	(3) Rental of facilities, equipment, or other assets	1b(3)	Yes	
	(4) Reimbursement arrangements	1b(4)		No
	(5) Loans or loan guarantees	1b(5)		No
	(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements
1b(3)	213,070	FLINT AND GENESEE GROUP	RENTAL OF OFFICE SPACE

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee | Date: 2022-11-14 | Title

May the IRS discuss this return with the preparer shown below? See instructions. ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶ ☐	PTIN
MICHELLE L WEBER				P00556798

Firm's name ▶ GRANT THORNTON LLP | Firm's EIN ▶ 36-6055558

Firm's address ▶ 100 E WISCONSIN AVE, MILWAUKEE, WI 53202 | Phone no. (414) 289-8200

Additional Data

Return to Form

Software ID: 21014044
Software Version: 2021v4.2

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOUNDATION ACCOUNTING FEES	219,996	22,000		204,930
INVESTMENT ACCOUNTING FEES	60,000	60,000		0
PROGRAM ACCOUNTING FEES	41,496	0		43,021

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Category	Amount
SW3 PROPERTY & MARKET PLACE PROPERTY. THESE PROGRAM-RELATED INVESTMENTS INVOLVED THE REUTILIZATION OF PROPERTY IN FLINT, MICHIGAN PURSUANT TO THE FOUNDATION'S CHARITABLE MISSION OF URBAN REDEVELOPMENT AND ECONOMIC REVITALIZATION FOR THE FLINT DOWNTOWN AREA.	120,899

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
BUILDINGS		1,498,646	895,493			22,339	9,382		
BUILDING AND LEASEHOLD IMPROVEMENTS		7,654,210	6,016,645			126,561	53,156		

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended by Grantee	Any Unexpended Balance of Grantee	Dates of Reports Received	Date of Verification	Results of Verification
Donors and Foundations Networks in Europe	Philanthropy House Building Rue Royale 94 Brussels BE	2021-04-30	20,000	To enhance the professionalism and effectiveness of European foundations and their national level support organizations.	130,000		March 19, 2021	2021-03-29	Additional verification considered unnecessary.
'Ihia Foundation'	Philanthrick Square 624 11 118 Athens GR	2021-07-02	170,000	To support community development in the Western Balkans region.	0				Report is not required until fiscal year 2022.
AFF FOUNDATION 157-2019	14 Chris Nikolaou Street Lekki Phase 1 Lagos NG	2021-08-30	75,000	To build a learning community of strategic African philanthropists and social investors committed to inclusive and sustainable development throughout Africa.	75,000				Continuous attempts have been made to receive the required reports from the grantee.
AFF FOUNDATION 157-2019	14 Chris Nikolaou Street Lekki Phase 1 Lagos NG	2021-08-30	75,000	To build a learning community of strategic African philanthropists and social investors committed to inclusive and sustainable development throughout Africa.	0				Report is not required until fiscal year 2022.
Asociacion Ambiente y Sociedad	Calle 1903 Nº 2443 Piso 1 Depto Buenos Aires AR	2021-08-30	150,000	To support a small grants program in Colombia to building capacity in local communities impacted by large-scale energy and infrastructure projects funded by international and national financial institutions.	150,000				Additional verification considered unnecessary.
Asociacion Ambiente y Sociedad	Calle 1903 Nº 2443 Piso 1 Depto Buenos Aires AR	2021-11-15	150,000	To support a small grants program in Colombia to building capacity in local communities impacted by large-scale energy and infrastructure projects funded by international and national financial institutions.	0				Report is not required until fiscal year 2022.
Asociacion Ambiente y Sociedad	Calle 1903 Nº 2443 Piso 1 Depto Buenos Aires AR	2020-06-30	200,000	To assist in monitor and monitor public development finance investment in Colombia and to support advocacy efforts with partners to strengthen transparency and social and environmental standards.	200,000	June 18, 2020	2022-08-16		Additional verification considered unnecessary.
Associacao Brasileira de Geracao Distribuida - ABGD	Av Do Chuch Conde 1330 Sl andar - Cj 1 Vila Gomes, Sao Paulo 04693-000 BR	2021-06-30	100,000	To promote access to renewable distributed energy for isolated communities in the Brazilian Amazon.	0				Report is not required until fiscal year 2022.
Associacao Brasileira de Geracao Distribuida - ABGD	Av Do Chuch Conde 1330 Sl andar - cj 1 Vila Gomes, Sao Paulo 04693-000 BR	2020-05-22	150,000	To promote access to renewable distributed energy for isolated communities in the Brazilian Amazon.	150,000	September 10, 2021	2022-08-16		Additional verification considered unnecessary.
Associacao Direitos Humanos em Rede	Av Paulista 575 Andar Parte Bela Vista 01311-000 BR	2020-12-30	50,000	To improve transparency and accountability at the Brazilian Development Bank.	210	February 1, 2021	2021-02-03		Additional verification considered unnecessary.
ASSOCIATION FOR THE PRACTICE OF TRANSFORMATION	50 Cabot Ne 25 Boston MA	2021-06-18	150,000	To promote and develop community philanthropies in Europe and globally.	0				Report is not required until fiscal year 2022.
ASSOCIATION FOR THE PRACTICE OF TRANSFORMATION	50 Cabot Ne 25 Boston MA	2020-07-06	300,000	To support an organization that promotes and develops philanthropy in the CEE region.	300,000	August 2, 2021	2022-07-12		Additional verification considered unnecessary.
Association of Independently Legal Aid Institutions Trust	4123 Pietschaftsstrasse Bern 3013 CH	2021-03-12	600,000	To support an institution that provides legal services to poor people and supports community-based advice offices to provide legal and related services to their respective communities.	226,100	February 1, 2021	2021-02-04		Additional verification considered unnecessary.
Augarzska Palach and Partners	1647 Gusinii Lane Moscow, CO 119034 RU	2021-12-30	340,000	To increase the affected field's capacity and knowledge of school financing issues and to support the Russian Education Aid for	0				Continuous attempts have been made to receive the required reports from the grantee.
BBV DUCK STUDIO INC	20 Jay Street Suite 624 Brooklyn NY 11201	2019-01-08	170,000	To increase parent and student engagement in children's savings account programs through smart communications and outreach strategies.	170,000	February 1, 2021	2022-08-16		Additional verification considered unnecessary.
Centre of Environmental Initiatives 'Touchstone'	48 Lykhanskaha Lviv 79000 UA	2019-04-19	150,000	To promote civic engagement in decision making in rural communities and throughout Ukraine.	30,462				Continuous attempts have been made to receive the required reports from the grantee.
Charitable Organization "Foundation of Public Health Transitions"	11 Mala Zhytomyrska Street apartment 10 Kyiv 01033 UA	2021-07-30	150,000	To increase security and understanding of rights in small communities in Ukraine.	45,757	April 7, 2022	2021-04-07		Additional verification considered unnecessary.
Charitable Organization "Foundation of Public Health Transitions"	11 Mala Zhytomyrska Street apartment 10 Kyiv 01033 UA	2019-04-19	150,000	To increase security and understanding of rights in small communities in Ukraine.	120,000	February 1, 2021	2022-08-16		Additional verification considered unnecessary.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Ninth Floor Washington, DC 200052317	2020-11-11	1,800,000	To support a national network and learning community of statewide afterschool networks.	1,800,000	October 26, 2019	2021-05-03		Additional verification considered unnecessary.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Ninth Floor Washington, DC 200052317	2021-04-26	1,800,000	To support a national network and learning community of statewide afterschool networks.	876,399				Continuous attempts have been made to receive the required reports from the grantee.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Ninth Floor Washington, DC 200052317	2019-11-20	400,000	To provide increased policy development and communications support to the statewide afterschool networks and the afterschool field.	298,850				Continuous attempts have been made to receive the required reports from the grantee.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Ninth Floor Washington, DC 200052317	2021-10-06	1,000,000	To support a national network and learning community of statewide afterschool networks.	0				Continuous attempts have been made to receive the required reports from the grantee.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Ninth Floor Washington, DC 200052317	2020-11-11	400,000	To provide increased policy development and communications support to the statewide afterschool networks and the afterschool field.	0				Report is not required until fiscal year 2022.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Ninth Floor Washington, DC 200052317	2021-07-14	400,000	To provide increased policy development, communications and research support to the statewide afterschool networks and the afterschool field.	0				Continuous attempts have been made to receive the required reports from the grantee.
E-LECO FOUNDATION	Plot No 288 Plateau Street Regent Estate PO Box 79798 Victoria Island NG	2021-11-12	500,000	To provide access to modern renewable energy solutions for the socio-economic development of rural areas in Tanzania.	385,509	October 1, 2021	2021-10-11		Additional verification considered unnecessary.
E-LECO FOUNDATION	Plot No 288 Plateau Street Regent Estate PO Box 79798 Victoria Island NG	2021-07-02	150,000	To provide access to modern renewable energy solutions for the socio-economic development of rural areas in Tanzania.	0				Report is not required until fiscal year 2022.
Engage Strategies	47 Kirk Street Rhinebeck, NY 12572 US	2015-07-01	162,478	To assess the policy and practice landscape for financial aid reform in the	162,478				Continuous attempts have been made to receive the required reports from the grantee.
European Center for Not-for-Profit Law Stichting	Riviervrouwenl aan 214 2511 AK The Hague NL	2021-01-29	150,000	To protect and promote the rights to freedom of association, assembly, and expression in the digital age.	0	January 29, 2021	2021-02-18		Additional verification considered unnecessary.
Evaluar Consultor y Asesor en Evaluacion SAS	Carrera 11 119 31 UPRIS Bogota CO	2020-01-01	100,000	To support the development of community foundations in Colombia.	100,000	February 1, 2021	2021-02-10		Additional verification considered unnecessary.
Evaluar Consultor y Asesor en Evaluacion SAS	Carrera 11 119 31 UPRIS Bogota CO	2020-01-01	150,000	To support the development of community foundations in Colombia.	0				Report is not required until fiscal year 2022.
FlowtenPlus LLC	701 Tally Ofhogue Way Austin TX 78758 US	2021-10-06	350,000	To develop strategies and provide support for the statewide afterschool networks.	94,852	January 29, 2021	2021-10-13		Additional verification considered unnecessary.
FRAXEN CONSULT LIMITED	Plot No 27 Kumbumbumbu Street Kololo Box 31685 Kinondoni Biafra Area Dar Es Salaam TZ	2021-04-26	200,000	To assist in the development of Tanzanian micro, small and medium renewable energy entrepreneurs to provide off-grid energy solutions for poor rural communities.	81,550		2021-02-02		Additional verification considered unnecessary.
FRAXEN CONSULT LIMITED	Plot No 27 Kumbumbumbu Street Kololo Box 31685 Kinondoni Biafra Area Dar Es Salaam TZ	2021-06-30	150,000	To assist in the development of Tanzanian micro, small and medium renewable energy entrepreneurs to provide off-grid energy solutions for poor rural communities.	0				Report is not required until fiscal year 2022.
Fundacion Ambiente y Recursos Naturales	Sanchez de Bustamante 27 C1177AAA Piso 1 Ciudad Autonoma de Buenos Aires AR	2021-09-24	300,000	To monitor energy development finance and social and environmental standards by international financial institutions and Chinese investors in Argentina.	111,195	August 2, 2021	2021-08-03		Additional verification considered unnecessary.
Fundacion Kara Solar	5241 Avenida NZA 119 Lima 33 Santiago de Surco PE	2021-08-27	100,000	To build organizational capacity to develop, implement and manage solar-powered transportation and electrification for isolated Amazon communities.	0				Report is not required until fiscal year 2022.
Illinois Environmental Council Education Fund	530 S Capitol Street Springfield IL 62701 US	2020-03-25	75,000	To support projects designed to ensure that Illinois residents have access to safe drinking water and to protect the environment in and around Lake Michigan.	75,000	July 1, 2021	2021-03-16		Additional verification considered unnecessary.
Independent Philanthropy Association - South Africa	1 Bridle Road Oakdene Ext 33 Johannesburg ZA	2021-07-30	92,000	To support an association of grantmakers in South Africa.	25,000	March 26, 2021	2021-04-12		Additional verification considered unnecessary.
Instituto de Energia e Meio Ambiente	Rua Artur de Azevedo 1255 Cj 21 Andar sala 5 Pinheiros, Sao Paulo 05404-014 BR	2020-07-30	200,000	To identify barriers and solutions to expanding renewable energy systems for isolated communities in the Amazon.	200,000	January 8, 2021	2021-03-12		Additional verification considered unnecessary.
International Academy Berlin for Innovative Pedagogy, Psychology and Economy	Nassauische Strasse 5 Berlin DE	2020-04-30	500,000	To bring about sustainable changes in local communities across Europe through innovative approaches to youth empowerment and community development.	300,000	February 26, 2021	2021-03-06		Additional verification considered unnecessary.
International Academy Berlin for Innovative Pedagogy, Psychology and Economy	Nassauische Strasse 5 Berlin DE	2021-12-13	184,000	To bring about sustainable changes in local communities across Europe through innovative approaches to youth empowerment and community development.	0				Report is not required until fiscal year 2022.
International Centre of Excellence for Community Schools	27 Old Gloucester Street London WC1N 3AX GB	2020-03-30	300,000	To promote the development of community schools around the world.	200,000				Continuous attempts have been made to receive the required reports from the grantee.
International Centre of Excellence for Community Schools	27 Old Gloucester Street London WC1N 3AX GB	2020-03-30	300,000	To promote the development of community schools around the world.	0				Report is not required until fiscal year 2022.
Lincoln Institute of Land Policy	113 Brattle Street Cambridge, MA 02138-3400	2019-09-16	150,000	To address the issue of municipal fiscal stress in Michigan by connecting partners to define and implement solutions.	72,500				Additional verification considered unnecessary.
Michigan Community Capital	Michigan Business Building 507 Ashman Street Central Avenue Lansing, MI 48933	2019-09-16	150,000	To build capacity to increase the reach of the organization to support housing development in underserved communities.	150,000	March 31, 2020	2021-02-09		Additional verification considered unnecessary.
Non-Governmental Organization 'Ganaga Gang'	7 Gorodokskogo Pereulok Kyiv 03067 UA	2018-02-16	150,000	To foster a widespread culture of giving in Ukraine.	106,266				Continuous attempts have been made to receive the required reports from the grantee.
NON-GOVERNMENTAL ORGANIZATION "PUBLIC CONTROL"	7 Gorodokskogo Pereulok Kyiv 03067 UA	2019-03-08	100,000	To broaden access to and use of e-democracy tools in order to promote greater transparency, accountability, and citizen engagement with Ukrainian governance.	100,000	March 19, 2021	2021-04-19		Additional verification considered unnecessary.
Peregrine Environmental Consulting LLC	7599 Fenwick Avenue Austin Tatums Park, TX 29625753	2019-11-26	121,400	To establish a multi-stakeholder process to catalyze the creation of Access to Justice and Fracking Hubs(s) that would assist project-affected communities in their efforts to engage with, and address the impacts of, World Bank Group investments.	83,118	June 17, 2020	2021-02-05		Additional verification considered unnecessary.
Public Policy Associates Inc	119 Pere Marquette Lansing, MI 48912-1231	2019-12-31	25,000	To support research that will help address the middle-skill jobs gap and the needs of employers looking for employees.	25,000	August 26, 2020	2021-03-08		Additional verification considered unnecessary.
Public Profit	1212 Broadway Suite 501 Oakland, CA 94612-1834	2016-02-24	160,000	To develop and implement an assessment framework to further strengthen the national afterschool networks.	109,263				Continuous attempts have been made to receive the required reports from the grantee.
Re-Common	Via Luis Lombardo Radice 9 Rome IT	2017-09-30	200,000	To support monitoring of new international development finance institutions investing in infrastructure for developing countries.	200,000	January 29, 2021	2021-02-09		Additional verification considered unnecessary.
Re-Common	Via Luis Lombardo Radice 9 Rome IT	2018-06-30	75,000	To support monitoring of new international development finance institutions investing in infrastructure for developing countries.	75,000	June 16, 2020	2021-02-10		Additional verification considered unnecessary.
Red Ice Print Inc	129 S Grand Traverse Street Flint, MI 48503-5305	2020-01-01	75,000	To support operations and programmatic costs for a community makerspace.	0				Additional verification considered unnecessary.
Save California Courts LLC	600 California Street Suite 1800 San Francisco, CA 94108 US	2020-05-01	497,280	To support evaluation and data collection activities for the Education program.	497,280	July 22, 2020	2022-08-31		Additional verification considered unnecessary.
School of Civic Education	65 Grangewood Lane Oakwood Hill Loughton Essex GC	2018-12-07	100,000	To strengthen the leadership skills and understanding of democratic values of Russia's emerging regional political, civic, and business elites.	0				Additional verification considered unnecessary.
School Finance Research Collaborative Inc	1501 North Stone Drive Suite 2 Traverse City, MI 49621	2020-05-17	25,000	To support a study to understand the cost of transportation for school districts in order to help determine the true cost of educating a student.	25,000	May 31, 2021	2022-08-16		Additional verification considered unnecessary.
SEO Consulting	Woodmead Country Club Estate Building G2 Woodmead Johannesburg, Gauteng 2191 ZA	2017-06-30	200,000	To provide technical assistance to organizations and promote the growth of the community advice office and philanthropy development sectors.	200,000	October 11, 2018	2021-03-08		Additional verification considered unnecessary.
SOS Consulting	Woodmead Country Club Estate Building G2 Woodmead Johannesburg, Gauteng 2191 ZA	2020-06-19	450,000	To support the expansion and strengthening of the community foundation field in southern Africa.	202,129				Continuous attempts have been made to receive the required reports from the grantee.
SOS Consulting	Woodmead Country Club Estate Building G2 Woodmead Johannesburg, Gauteng 2191 ZA	2021-03-26	150,000	To support the expansion and strengthening of the community foundation field in southern Africa.	0				Report is not required until fiscal year 2022.
Sierra Leone Legal Aid Board	23/25A Wilberforce Street Freetown	2021-06-18	150,000	To increase access to justice for people living in the rural areas of Sierra Leone.	0				Report is not required until fiscal year 2022.
Sierra Leone Legal Aid Board	23/25A Wilberforce Street Freetown	2020-05-20	150,000	To increase access to justice for people living in the rural areas of Sierra Leone.	150,000	June 4, 2021	2022-08-31		Additional verification considered unnecessary.
SIPI Inc	PO Box 362 Flint, MI 48501	2020-11-30	91,174	To fund the coordination and alignment of entrepreneurial support organizations in an economically challenged community to better serve entrepreneurs and spark small business development.	32,857				Continuous attempts have been made to receive the required reports from the grantee.
SIPI Inc	PO Box 362 Flint, MI 48501	2021-12-15	91,174	To fund the coordination and alignment of entrepreneurial support organizations in an economically challenged community to better serve entrepreneurs and spark small business development.	0				Report is not required until fiscal year 2022.
Slovak Fundraising Center	ul V Clementisa 10 Bratislava SK	2020-02-20	210,000	To support an organization providing training in leadership and fundraising skills and capacity to Slovak Roma communities.	134,941		2021-03-09		Additional verification considered unnecessary.
Sector Justice Initiative NPC	22 Oxford Road Holland Campus Park Town Johannesburg 2196 ZA	2016-12-16	100,000	To support an initiative aimed at increasing funding to social justice programs from wealthy South Africans.	100,000	April 30, 2018	2021-03-18		Additional verification considered unnecessary.
Social Justice Initiative NPC	22 Oxford Road Holland Campus Park Block C Park Johannesburg 2196 ZA	2019-05-31	100,000	To support an initiative aimed at increasing funding to social justice programs from wealthy South Africans.	100,000	February 17, 2020	2021-04-29		Additional verification considered unnecessary.
Social Justice Initiative NPC	22 Oxford Road Holland Campus Park Block C Park Johannesburg 2196 ZA	2021-05-25	50,000	To support an initiative aimed at increasing funding to social justice programs from wealthy South Africans.	50,000	February 1, 2021	2021-02-08		Additional verification considered unnecessary.
Social Justice Initiative NPC	22 Oxford Road Holland Campus Park Block C Park Johannesburg 2196 ZA	2020-07-31	35,000	To support an initiative aimed at increasing funding to social justice programs from wealthy South Africans.	35,000	February 1, 2021	2021-02-08		Additional verification considered unnecessary.
South African Institute for Advancement	2nd Floor The Armory Buchanan Sq 160 Sir Lowry Road Woodstock Cape Town, Western Cape ZA	2018-07-19	150,000	To support the growth and development of civil society organizations by providing tools and training to improve sustainability.	150,000	April 5, 2019	2021-04-19		Additional verification considered unnecessary.
SOUTHERN AFRICA RESOURCE WATCH NPC	41 Hall Street Parktonia Johannesburg 2196	2021-09-24	100,000	To promote increased and sustainable financing for community justice and environment defenders.	33,681	September 1, 2021	2021-09-13		Additional verification considered unnecessary.
Southern African Community Grantmakers Leadership Forum	17 Caledonian Road 3rd Floor Elsa Mendoza Building Braamfontein ZA	2021-01-15	30,000	To advance, build and strengthen the leadership of community grantmaking organizations in the region in order to build sustainable community-based development in Southern Africa.	0				Continuous attempts have been made to receive the required reports from the grantee.
Southern Development Bancorporation	605 Main Street Suite 203 Arkadelphia, AR 71923	1987-12-21	150,000	To purchase, through a program-related investment, one investment unit of voting stock in Southern Development Bancorporation, incorporated in 1986 to provide capital for economic growth by developing rural and economically depressed communities in Arkansas.	150,000	January 26, 2021	2022-02-09		Additional verification considered unnecessary.
Stichting Evidaxes	Nieuwendamd 204 Amsterdam 1021MT NL	2021-02-22	400,000	To support the development of an organization to promote innovation that accelerates the development of economically transformative energy access solutions.	205,787	February 1, 2021	2021-02-08		Additional verification considered unnecessary.
Stichting Evidaxes	Nieuwendamd 204 Amsterdam 1021MT NL	2020-07-21	500,000	To develop and share lessons learned for the development of future livelihoods-based energy access interventions in off-grid areas.	287,030	February 1, 2021	2021-03-09		Additional verification considered unnecessary.
Support Foundation for Civil Society	Candilija Business Centre Trebaljsko Sokak no 29 Podgorica Montenegro Sprotul	2019-06-30	100,000	To encourage the development of philanthropy and civic engagement in Turkey.	100,000	April 21, 2020	2021-05-21		Additional verification considered unnecessary.
Synergy Enterprises Inc	4116 Randolph Boulevard Suite 201 North Bethesda, MD 20852	2021-10-09	150,000	To support the 21st Century Community Learning Centers initiative by co-funding the annual summer institute in partnership with the U.S. Department of Education.	39,247	March 15, 2021	2021-06-28		Additional verification considered unnecessary.
The Adamite Trust	The Metal Box Factory 30 Rissik Street Braamfontein Johannesburg ZA	2021-12-16	125,000	To support community justice media in Africa.	0				Report is not required until fiscal year 2022.
The Chronicle of Philanthropy Inc	1255 23rd Street NW Washington, DC 20037 US	2021-12-01	450,000	To support the launch of the premier publication for U.S. nonprofits and philanthropy as an independent nonprofit organization.	0				Report is not required until fiscal year 2022.
The Community Development Foundation Western Cape	3rd Floor Bridgeway Place Bridle Road Bishopscourt Cape Town, Western Cape ZA	2018-08-02	150,000	To improve the quality of life, strengthen the common good of communities in the Western Cape, and address their most concerning social issues.	150,000	July 31, 2019	2021-04-29		Additional verification considered unnecessary.
The Community Development Foundation Western Cape	305 Vincent House Vincent Park Drive Vincent Park Western Cape ZA	2019-05-31	100,000	To improve the quality of life, strengthen the common good of communities in the Western Cape, and address their most concerning social issues.	100,000	September 10, 2020	2021-03-09		Additional verification considered unnecessary.
UMA GOTA AO OCEANO	Rua Coronel Paulo Pedra Rosendo Rua Coronel Paulo Pedra Rosendo Rua Bento Ao Tauca, Rio de Janeiro BR	2019-09-30	100,000	To raise public awareness and debate regarding hydroelectric development in the Brazilian Amazon.	100,000	June 1, 2021	2021-06-16		Additional verification considered unnecessary.
UMA GOTA NO OCEANO	Rua Coronel Paulo Pedra Rosendo Rua Coronel Paulo Pedra Rosendo Rua Bento Ao Tauca, Rio de Janeiro BR	2020-10-16	35,000	To raise public awareness and debate regarding hydroelectric development in the Brazilian Amazon.	35,000	June 1, 2021	2021-06-16		Additional verification considered unnecessary.
Ulthungulu Community Foundation	NGO Office South Central Road Nkwalini Richards Bay, KwaZulu-Natal ZA	2016-09-30	150,000	To promote the development of communities in the Ulthungulu Region by developing their skills and capacity.	150,000	May 15, 2018	2021-03-08		Additional verification considered unnecessary.
Vadvard for gemeinnutzige Stiftung	Schaberweg 30 Basel 4061 CH	2021-12-20	270,000	To support community foundation development in Austria.	0				Report is not required until fiscal year 2022.
Vietnam Participatory Watershed Management and Promotion Center	B-1-301 Chanch Hoan/Chuyen Hoa Guangtu Road Cau Giay Hanoi Vietnam	2012-09	123,000	To support the development and operation of environmental and social protections of Chinese international development finance.	0				Continuous attempts have been made to receive the required reports from the grantee.

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TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION
EIN: 38-1211227
Software ID: 21014044
Software Version: 2021v4.2

Name	Date Acquired	How Acquired	Date Sold	Purchaser Name	Gross Sales Price	Basis	Basis Method	Sales Expenses	Total (net)	Accumulated Depreciation
SECURITIES		P			511,755,309	393,032,409			118,722,900	

TY 2021 IRS 990 e-File Render

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EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Identifier	Return Reference	Explanation
COMPENSATION	Form 990-PF, Part VII, Line 1	COLUMN (C) COMPENSATION FOR THE CIO AND INVESTMENT MANAGERS INCLUDES BOTH PREVIOUSLY REPORTED INCENTIVE AWARDS EARNED AND ACCRUED IN PRIOR YEARS AND PAID OUT IN THE 2021 TAXABLE YEAR, AS WELL AS INCENTIVE AWARDS EARNED, ACCRUED AND PAID OUT IN THE 2021 TAXABLE YEAR. COLUMN (D) CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS INCLUDE INCENTIVE AWARDS EARNED AND ACCRUED IN THE 2021 TAXABLE YEAR THAT WILL NOT BE PAID OUT UNTIL FUTURE YEARS.
EMPLOYEE BENEFIT PLANS	Form 990-PF, Part VII, Line 1	EMPLOYEE BENEFIT PLANS INCLUDE QUALIFIED PENSION, 401(K) EMPLOYER MATCH, SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP), HEALTH, LIFE AND DISABILITY INSURANCE. THE SERP WAS ESTABLISHED IN 1995 TO RESTORE PENSION BENEFITS LOST DUE TO STATUTORY LIMITATIONS IMPOSED BY THE 1993 OMNIBUS BUDGET RECONCILIATION ACT.
HOURS WORKED	Form 990-PF, Part VII, Line 1	FULL TIME EMPLOYEES GENERALLY WORK A MINIMUM OF 35 HOURS PER WEEK. TRUSTEES ATTEND QUARTERLY MEETINGS AND SPEND ADDITIONAL TIME AT SITE VISITS AND OTHER ACTIVITIES RELATED TO THE FOUNDATION.

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Name of Bond	End of Year Book Value	End of Year Fair Market Value
CORPORATE BOND FUNDS	303,223,089	303,223,089

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CORPORATE STOCK	768,052,416	768,052,416

TY 2021 IRS 990 e-File Render

Name:	CHARLES STEWART MOTT FOUNDATION
EIN:	38-1211227
Software ID:	21014044
Software Version:	2021v4.2
US Government Securities - End of Year Book Value:	162,588,041
US Government Securities - End of Year Fair Market Value:	162,588,041
State & Local Government Securities - End of Year Book Value:	0
State & Local Government Securities - End of Year Fair Market Value:	0

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Category/ Item	Cost/Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
LAND	397,852		397,852	397,852
BUILDING AND LEASEHOLD IMPROVEMENTS	9,152,856	6,912,138	2,240,718	6,919,098
WORK IN PROCESS	2,836,886		2,836,886	2,836,886

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
P'SHIP - PRIVATE EQUITY FUNDS	FMV	1,509,223,205	1,509,223,205
P'SHIP - PUBLIC EQUITY FUNDS	FMV	62,699,757	62,699,757
P'SHIP - HEDGE FUNDS	FMV	126,270,295	126,270,295
P'SHIP - REAL ESTATE FUNDS	FMV	88,428,960	88,428,960
P'SHIP - ENERGY FUNDS	FMV	189,206,879	189,206,879
HEDGE FUNDS	FMV	560,745,030	560,745,030
GLOBAL EQUITY FUNDS	FMV	283,855,186	283,855,186
EQUITY INDEX FUNDS	FMV	53,464,096	53,464,096
P'SHIP - PUBLIC DEBT	FMV	42,742,126	42,742,126
P'SHIP - PRIVATE CREDIT	FMV	28,911,564	28,911,564

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
LAND	4,692,197		4,692,197	4,692,197
BUILDINGS	0		0	0
OTHER	1,000,000		1,000,000	1,000,000

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOUNDATION LEGAL FEES	560,004	56,000		418,424
INVESTMENT LEGAL FEES	39,996	39,996		0

TY 2021 IRS 990 e-File Render

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Software ID: 21014044

Software Version: 2021v4.2

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
ACCRUED INTEREST	635,969	417,966	417,966
ACCRUED DIVIDENDS	542,200	354,581	354,581
UNDEPOSITED FUNDS	0	54,610	54,610

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Description	Amount
CHANGES IN DEFERRED TAXES	644,946

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FURNITURE AND EQUIPMENT	2,355	471		1,884
OFFICE MAINTENANCE	121,722	50,781		70,940
OFFICE RENOVATIONS	2,557	354		2,203
INSURANCE	227,502	54,222		43,815
SPECIAL PROJECTS	44,538	4,454		40,085
OFFICE POSTAGE	9,483	1,074		8,409
OFFICE SUPPLIES	141,442	58,921		93,099
MISCELLANEOUS	22,086	3,365		18,722

TY 2021 IRS 990 e-File Render

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EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
LIMITED PARTNERSHIPS	316,014,972	3,737,741	
MISCELLANEOUS INVESTMENT	154,233	154,233	
PROGRAM RELATED INVESTMENTS	9,054	9,054	
GAIN/LOSS ON MISCELLANEOUS PROPERTY	-435,802	0	

TY 2021 IRS 990 e-File Render

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EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Description	Amount
UNREALIZED GAIN ON INVESTMENTS	146,760,468
PENSION-RELATED CHANGES OTHER THAN NET PERIODIC BENEFIT COST	5,268,194
POST-RETIREMENT HEALTHCARE RELATED CHANGES OTHER THAN NET PERIODIC BENEFIT COST	3,228,629

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED EXCISE TAX	20,105,054	20,750,000
ACCRUED PENSION	20,926,851	16,775,769
DEFERRED COMPENSATION	566,957	813,768
ACCRUED SALARY EXPENSE	3,585,617	3,817,442
POSTRETIREMENT HEALTH	24,291,238	22,495,395
FLEXIBLE SPENDING ACCOUNT	11,785	15,844
INVESTMENT TRADES PAYABLE	21,550	13,025
STATE TAX PAYABLE	800,000	950,000
DEFERRED INCOME	885	12,054

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TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION
EIN: 38-1211227
Software ID: 21014044
Software Version: 2021v4.2

Borrower's Name	Relationship to Insider	Original Amount of Loan	Balance Due	Date of Note	Maturity Date	Repayment Terms	Interest Rate	Security Provided by Borrower	Purpose of Loan	Description of Lender Consideration	Consideration FMV
UPTOWN REINVESTMENT CORPORATION	NONE	1,500,000	0	2017-11	2021-09	INTEREST ONLY UNTIL MATURITY	100 %	NONE	COMMUNITY REVITALIZATION	NONE	0

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOUNDATION FEES	257,000	25,700		231,300
BANK FEES	1,803	1,803		0
INVESTMENT FEES	4,234,896	4,234,896		0
PROGRAM FEES	432,744	0		432,744

TY 2021 IRS 990 e-File Render

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EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Explanation: Description : U.S. SUGAR CORPORATION, Percent : 16, FMV : XXX-XX-XXXX, Amount Disclaimed : 30749878, Explanation : DUE TO THE PRIVATELY HELD NATURE OF THE STOCK, THE NON-MARKETABLE MINORITY DISCOUNT IS NECESSARY DUE TO THE FACT THAT THE SALE OF THE SECURITIES COULD POTENTIALLY RESULT IN A FORCED OR DISTRESSED SALE. THE DISCOUNTED FMV IS SUPPORTED BY AN INDEPENDENT APPRAISAL.;

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
EXCISE TAX	4,059,622	0		0
REAL ESTATE TAX	189,572	56,260		133,312
STATE INCOME TAX	45,962	0		0

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Name	US / Foreign Address	EIN	Description	Amount
BC LEASING LLC	503 S SAGINAW STREET SUITE 1200 FLINT, MI 48502	38-1211227	SINGLE MEMBER LLC	0
Total				

TY 2021 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 21014044

Software Version: 2021v4.2

Name	US / Foreign Address	EIN	Description	Amount
HARRISON STREET PROPERTY LLC	503 S SAGINAW STREET SUITE 1200 FLINT, MI 48502	38-1211227	SINGLE MEMBER LLC	886,655
SW3 STREET PROPERTY LLC	503 S SAGINAW STREET SUITE 1200 FLINT, MI 48502	38-1211227	SINGLE MEMBER LLC	112,912
MARKET PLACE PROPERTY LLC	503 S SAGINAW STREET SUITE 1200 FLINT, MI 48502	38-1211227	SINGLE MEMBER LLC	7,987
Total				