Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

For calendar year 2021, or tax year beginning 01-01-2021 , and ending 12-31-2021

Name of foundation
THE NATHAN CUMMINGS FOUNDATION INC

A Employer identification number
23-7093201

Number and street (or P.O. box number if mail is not delivered to street address) Room/suite
120 WALL STREET 26TH FLOOR

B Telephone number (see instructions)
(212) 787-7300

City or town, state or province, country, and ZIP or foreign postal code
NEW YORK, NY 10005

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 538,275,709

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)				
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	690	690		
	4	Dividends and interest from securities	480,808	4,242,696		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	240,718			
	b	Gross sales price for all assets on line 6a 34,017,338				
	7	Capital gain net income (from Part IV, line 2)		37,117,633		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	2,000	12,050,382	2,000	
	12	**Total.** Add lines 1 through 11	724,216	53,411,401	2,000	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	763,450	33,609	0	729,841
	14	Other employee salaries and wages	2,737,553	120,515	0	2,617,038
	15	Pension plans, employee benefits	1,346,892	43,060	0	1,006,560
	16a	Legal fees (attach schedule)	302,416	60,849	2,000	125,335
	b	Accounting fees (attach schedule)	97,547	18,029	0	22,469
	c	Other professional fees (attach schedule)	3,111,968	106,756	0	763,202
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	1,197,972	203,827	0	0
	19	Depreciation (attach schedule) and depletion	208,539	0	0	
	20	Occupancy	781,444	51,754	0	791,273
	21	Travel, conferences, and meetings	40,434	2,516	0	37,918
	22	Printing and publications				
	23	Other expenses (attach schedule)	464,159	8,810,345	0	407,174
	24	**Total operating and administrative expenses.** Add lines 13 through 23	11,052,374	9,451,260	2,000	6,500,810
	25	Contributions, gifts, grants paid	23,172,900			19,421,500
	26	**Total expenses and disbursements.** Add lines 24 and 25	34,225,274	9,451,260	2,000	25,922,310
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	-33,501,058			
	b	**Net investment income** (if negative, enter -0-)		43,960,141		
	c	**Adjusted net income** (if negative, enter -0-)			0	

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	755,057	614,901	614,901
	2	Savings and temporary cash investments	3,017,994	3,659,281	3,659,281
	3	Accounts receivable ▶			
		Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges	137,646	189,917	189,917
	10a	Investments—U.S. and state government obligations (attach schedule)			
	b	Investments—corporate stock (attach schedule)	27,443,408	35,297,555	35,297,555
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	422,856,822	271,301,871	271,301,871
	14	Land, buildings, and equipment: basis ▶ 2,032,848			
		Less: accumulated depreciation (attach schedule) ▶ 325,201	1,080,987	1,707,647	1,707,647
	15	Other assets (describe ▶)	17,304,071	225,504,537	225,504,537
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	472,595,985	538,275,709	538,275,709
Liabilities	17	Accounts payable and accrued expenses	441,576	781,245	
	18	Grants payable	5,250,000	9,001,400	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	5,147,136	13,075,314	
	23	**Total liabilities**(add lines 17 through 22)	10,838,712	22,857,959	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions	461,757,273	515,417,750	
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds			
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds			
	29	**Total net assets or fund balances** (see instructions)	461,757,273	515,417,750	
	30	**Total liabilities and net assets/fund balances** (see instructions)	472,595,985	538,275,709	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	461,757,273
2	Enter amount from Part I, line 27a	2	-33,501,058
3	Other increases not included in line 2 (itemize) ▶	3	87,497,339
4	Add lines 1, 2, and 3	4	515,753,554
5	Decreases not included in line 2 (itemize) ▶	5	335,804
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	515,417,750

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	PUBLICLY TRADED SECURITIES		2020-01-01	2021-12-31
b	DISPOSAL OF GEF-STL FUND	P	2020-01-01	2021-12-14
c	NCF INVESTMENTS HOLDINGS, LP	P	2020-01-01	2021-12-31
d	GEF-STL FUND	P	2020-01-01	2021-12-14
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	31,980,164		31,739,446	240,718
b	2,037,174		2,037,171	3
c	36,894,801			36,894,801
d			17,889	-17,889
e				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				240,718
b				3
c				36,894,801
d				-17,889
e				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	37,117,633
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Bracket for line 1a Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**		
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	0
3	Add lines 1 and 2	3	611,046
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	611,046
6	Credits/Payments:		
a	2021 estimated tax payments and 2020 overpayment credited to 2021 — 6a: 615,623		
b	Exempt foreign organizations—tax withheld at source — 6b: 0		
c	Tax paid with application for extension of time to file (Form 8868) — 6c: 50,000		
d	Backup withholding erroneously withheld — 6d: 0		
7	Total credits and payments. Add lines 6a through 6d	7	665,623
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.	8	372
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	54,205
11	Enter the amount of line 10 to be: **Credited to 2022 estimated tax** ▶ 54,205 **Refunded** ▶	11	0

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ AL, AR, AZ, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, KS, LA, MA, MD, ME, MN, MO, MS, MT, NC, NE, NM, NY, OK, OR, RI, SC, TN, UT, VA, WV			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11	Yes	
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	
	Website address ▶ WWW.NATHANCUMMINGS.ORG			
14	The books are in care of ▶ BOB BANCROFT Telephone no. ▶ (212) 787-7300			
	Located at ▶ 120 WALL STREET 26TH FLOOR NEW YORK NY ZIP+4 ▶ 10005			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶	15		
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16		No
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign			

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		No
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)		No
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	Yes	
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	Yes	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	1a(5)		No
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(6)		No
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021?	2a		No
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	Yes	
b	If "Yes," did it have excess business holdings in 2021 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)*	3b		No
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		No

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)	Yes	
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	5d	Yes	
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
MS KAVITA RAMDAS 120 WALL STREET 26TH FL NEW YORK, NY 10005	PRESIDENT & CEO 40.00	112,500	325,769	0
MR REYNARD RAMSEY 120 WALL STREET 26TH FL NEW YORK, NY 10005	INTERIM PRESIDENT & CEO 40.00	225,000	0	0
MR BOB BANCROFT 120 WALL STREET 26TH FL NEW YORK, NY 10005	VICE PRESIDENT, FINANCE 40.00	284,950	70,321	0
MR NEALON DEVORE 120 WALL STREET 26TH FL NEW YORK, NY 10005	ASSISTANT SECRETARY 40.00	141,000	56,235	0
MS JAIMIE MAYER 120 WALL STREET 26TH FL NEW YORK, NY 10005	CHAIR, TRUSTEE 4.00	0	0	0
MS RUTH CUMMINGS 120 WALL STREET 26TH FL NEW YORK, NY 10005	VICE CHAIR, TRUSTEE 4.00	0	0	0
MR JAMES K CUMMINGS 120 WALL STREET 26TH FL NEW YORK, NY 10005	SECRETARY, TRUSTEE 4.00	0	0	0
MR ADAM N CUMMINGS 120 WALL STREET 26TH FL NEW YORK, NY 10005	TREASURER, TRUSTEE 4.00	0	0	0
MS JANE M SAKS 120 WALL STREET 26TH FL NEW YORK, NY 10005	GOVERNANCE CHAIR, TRUSTEE 4.00	0	0	0
MR JASON CUMMINGS 120 WALL STREET 26TH FL NEW YORK, NY 10005	TRUSTEE 4.00	0	0	0
MS ROBERTA F CUMMINGS 120 WALL STREET 26TH FL NEW YORK, NY 10005	TRUSTEE 4.00	0	0	0
MS HANNAH CUMMINGS 120 WALL STREET 26TH FL NEW YORK, NY 10005	TRUSTEE 4.00	0	0	0
MS SONIA SIMON CUMMINGS 120 WALL STREET 26TH FL NEW YORK, NY 10005	TRUSTEE 4.00	0	0	0
MS AMY SORENSEN 120 WALL STREET 26TH FL NEW YORK, NY 10005	TRUSTEE 4.00	0	0	0
MS REBECCA GREGG 120 WALL STREET 26TH FL NEW YORK, NY 10005	TRUSTEE 4.00	0	0	0
MR JARRETT BARRIOS 120 WALL STREET 26TH FL NEW YORK, NY 10005	TRUSTEE 4.00	0	0	0
MS GABRIELLA MORRIS 120 WALL STREET 26TH FL	TRUSTEE 4.00	0	0	0

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NEW YORK, NY 10005				
MS ALICE RHEE 120 WALL STREET 26TH FL NEW YORK, NY 10005	TRUSTEE 4.00	0	0	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
MS PAULETTE HARPER 120 WALL STREET 26TH FLOOR NEW YORK,NY 10005	VICE PRESIDENT, HR & 40.00	267,800	82,869	0
MS LETICIA PEGUERO 120 WALL STREET 26TH FLOOR NEW YORK,NY 10005	VICE PRESIDENT, PROG 40.00	310,380	36,694	0
MS LAVASTIAN GLENN 120 WALL STREET 26TH FLOOR NEW YORK,NY 10005	VICE PRESIDENT, PROG 40.00	209,297	84,726	0
MR ISAAC LURIA 120 WALL STREET 26TH FLOOR NEW YORK,NY 10005	DIR, VOICE, CREATIVI 40.00	182,400	79,073	0
MS KRISTINA NIETO 120 WALL STREET 26TH FLOOR NEW YORK,NY 10005	DIRECTOR, FINANCE A N 40.00	157,000	73,605	0
Total number of other employees paid over $50,000. . . . . ▶				14

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
GLOBAL ENDOWMENT MANAGEMENT LP 100 N TYRON STREET SUITE 2770 CHARLOTTE,NC 28202	INVESTMENT MANAGER	2,374,164
PATTERSON BELKNAP WEBB & TYLER LLP 1133 AVENUE OF THE AMERICAS NEW YORK,NY 10036	LEGAL FEES	165,853
AV INNOVATIVE DESIGN INC 18 MAX AVENUE HICKSVILLE,NY 11801	AV SERVICES	146,998
KORN FERRY US NW 5854 PO BOX 1450 MINNEAPOLIS,MN 55485	RECRUITMENT FEES	143,445
ADVISORY SOLUTIONS LLC 16 WEST 36TH STREET SUITE 501 NEW YORK,NY 10018	IT SERVICES	119,237

Total number of others receiving over $50,000 for professional services. . . . . ▶

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Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 SOUTH CAROLINA COMMUNITY LOAN FUND, A 501(C)(3) PUBLIC CHARITY: A LOAN PROGRAM-RELATED INVESTMENT TO FURTHER ITS MISSION OF ADVANCING EQUITABLE ACCESS TO CAPITAL TO BUILD ASSETS AND BENEFIT COMMUNITIES AND PEOPLE MOST IN NEED OF ECONOMIC OPPORTUNITY, ALL IN FURTHERANCE OF THE FOUNDATION'S AND BORROWER'S EXEMPT PURPOSES, AS DESCRIBED IN SECTIONS 501(C)(3) AND 170(C)(2)(B) OF THE CODE AND THE REGULATIONS THEREUNDER.	200,000
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 . . . . . ▶	200,000

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:				
a	Average monthly fair market value of securities			1a	31,480,470
b	Average of monthly cash balances			1b	14,621,623
c	Fair market value of all other assets (see instructions)			1c	426,112,566
d	**Total** (add lines 1a, b, and c)			1d	472,214,659
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0		
2	Acquisition indebtedness applicable to line 1 assets			2	0
3	Subtract line 2 from line 1d			3	472,214,659
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)			4	7,083,220
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3.			5	465,131,439
6	**Minimum investment return.** Enter 5% (0.05) of line 5			6	23,256,572

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6			1	23,256,572
2a	Tax on investment income for 2021 from Part V, line 5	2a	611,046		
b	Income tax for 2021. (This does not include the tax from Part V.)	2b	198,464		
c	Add lines 2a and 2b			2c	809,510
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	22,447,062
4	Recoveries of amounts treated as qualifying distributions			4	0
5	Add lines 3 and 4			5	22,447,062
6	Deduction from distributable amount (see instructions)			6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1			7	22,447,062

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII **Undistributed Income** (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				22,447,062
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only.			0	
b Total for prior years: 20___, 20___, 20___		0		
3 Excess distributions carryover, if any, to 2021:				
a From 2016. 3,974,664				
b From 2017. 6,758,351				
c From 2018. 9,693,777				
d From 2019. 8,869,735				
e From 2020. 6,973,849				
f **Total** of lines 3a through e	36,270,376			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ $ 26,957,509				
a Applied to 2020, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2021 distributable amount				22,447,062
e Remaining amount distributed out of corpus	4,510,447			
5 Excess distributions carryover applied to 2021. *(If an amount appears in column (d), the same amount must be shown in column (a).)*	0			0
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	40,780,823			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount —see instructions		0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions) . . .	3,974,664			
9 **Excess distributions carryover to 2022.** Subtract lines 7 and 8 from line 6a	36,806,159			
10 Analysis of line 9:				
a Excess from 2017 6,758,351				
b Excess from 2018 9,693,777				
c Excess from 2019. . . . 8,869,735				
d Excess from 2020 6,973,849				
e Excess from 2021 4,510,447				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2021	**(b)** 2020	**(c)** 2019	**(d)** 2018	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

CO THE FOUNDATION
120 WALL STREET 26TH FLOOR
NEW YORK,NY 10005
(212) 787-7300
GADMIN@NATHANCUMMINGS.ORG

b The form in which applications should be submitted and information and materials they should include:

GRANT APPLICATIONS ARE RECEIVED THROUGH AN ONLINE GRANTMAKING PROGRAM THAT IS ACCESSED VIA OUR WEBSITE. MORE INFORMATION IS AVAILABLE ON THE FOUNDATION'S WEBSITE AT WWW.NATHANCUMMINGS.ORG/APPLY-FOR-A-GRANT/.

c Any submission deadlines:

THERE ARE NO DEADLINES FOR INQUIRIES. REFER TO THE FOUNDATION'S WEBSITE FOR MORE INFORMATION.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

REFER TO THE FOUNDATION'S WEBSITE FOR FURTHER INFORMATION ON GRANT REQUIREMENTS AND RESTRICTIONS.

Name	Email	Phone	Department	Salary
Ms. Ana Rodriguez			Sales	75000
Mr. Ryan Cooper			Marketing	72000
Mr. Ryan Cooper			Marketing	72000
Mr. Ryan Cooper			Marketing	72

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	690	
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	240,718	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: **a**					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0		722,216	2,000
13 **Total.** Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.)				**13**	724,216

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)
1 A	PROGRAM RELATED INVESTMENT INCOME

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)		No
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee | Date 2022-11-15 | Title

May the IRS discuss this return with the preparer shown below? See instructions. ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ☐	PTIN
SARAH B HUANG		2022-11-05		P00745974

Firm's name ▶ CLARK NUBER PS | Firm's EIN ▶ 91-1194016

Firm's address ▶ 10900 NE 4TH STREET 1400 BELLEVUE, WA 98004 | Phone no. (425) 454-4919

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING FEES	97,547	18,029	0	22,469

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
BLACKHER LLC	903 DRYDEN ST SILVER SPRING, MD 20901	2019-12-02	50,000	THE BLACK WOMAN'S GUIDE	50,000	NO KNOWN DIVERSION OF ANY PORTION OF THE GRANT FUND.	1/31/2020, 2/1/2021, 9/28/2021 (FINAL)		
FLAMBOYAN FOUNDATION INC	1730 MASSACHUSSETTS AVE NW WASHINGTON, DC 20036	2020-11-01	98,000	PUERTO RICO ARTS EMERGENCY RELIEF FUND INDIVIDUAL ARTISTS SUPPORT.	98,000	NO KNOWN DIVERSION OF ANY PORTION OF THE GRANT FUND.	3/29/2021 (FINAL)		
HYPERALLERGIC MEDIA INC	181 N 11TH ST STE 302 BROOKLYN, NY 11211	2020-08-01	100,000	SOUTHWEST EDITORIAL INITIATIVE	17,800	NO KNOWN DIVERSION OF ANY PORTION OF THE GRANT FUND.	1/29/2021, 4/11/2022		
ADASINA SOCIAL CAPITAL	548 MARKET STREET SUITE 60335 SAN FRANCISCO, CA 94104	2021-11-15	115,000	SOCIAL JUSTICE IMPACT DATABASE	115,000	NO KNOWN DIVERSION OF ANY PORTION OF THE GRANT FUND.	3/1/2022		

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Identifier	Return Reference	Explanation
	FORM 990-PF, PART VI-A, LINE 11	SCHEDULE OF INFORMATION REGARDING TRANSFERS FROM A CONTROLLED ENTITYNAME AND ADDRESS OF CONTROLLED ENTITY:NCF INVESTMENTS HOLDINGS, LP224 W TREMONT AVENUECHARLOTTE, NC 28203EMPLOYER IDENTIFICATION NUMBER:27-1144048DESCRIPTION OF TRANSFER:DISTRIBUTIONS FROM PARTNERSHIPAMOUNT OF TRANSFER:27,000,000

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Revenue THE NATHAN CURRIERS FOUNDATION INC
EIN 20-7919281

Name of Asset Sold	Cost of Asset Sold	Gain or (Loss) Sold
ZIMCAL INCORPORATED	39,414	39,414
ZIMCAL INCORPORATED	39,414	39,414
ZIMCAL INCORPORATED	39,414	39,414
ABBOTT LABORATORIES	207,112	207,112
ABBOTT LABS	207,112	207,112
ACTIVE CORP	1,000	1,000
ACTIVISION BLIZZARD INC	14,000	14,000
ADOBE	274,150	274,150
ADVANCED AUTO PARTS INC	14,000	14,000
AEGIS ASSETS SOFTWARE INC CAP	1,000	1,000
AGNICO EAGLE MINES LTD	38,000	38,000
AIT PRODUCTS & CHEMICALS INC	31,984	31,984
AKAMAI TECHNOLOGIES INC	14,000	14,000
ALCOA INC ARMAR CAP	1,000	1,000
ALDERWOOD CORPORATION	29,400	29,400
ALEXANDRIA REAL ESTATE EQUITIES	38,000	38,000
ALLIANCE DATA SYSTEMS	14,000	14,000
ALLIANT ENERGY CORP	17,780	17,780
ALLIANT ENERGY CORP	38,000	38,000
ALLIANT ENERGY CORP	38,000	38,000
ALPHABET INC CLASS A	14,000	14,000
AMAZON COM INC	14,000	14,000
AMERICA CORPORATION	19,000	19,000
AMERICAN ELECTRIC POWER	38,000	38,000
AMERICAN EXPRESS CO	85,361	85,361
AMERICAN INTERNATIONAL GROUP	14,000	14,000
AMERICAN TOWER CORP REA CORP	14,000	14,000
AMERICAN WATER WORKS CO INC	38,000	38,000
AMERICAN WATER WORKS CO INC	38,000	38,000
AMERICAN WATER WORKS CO INC	38,000	38,000
AMETEK INC	29,400	29,400
AMGEN INC	14,000	14,000
AMPHENOL CORPORATION CLASS A	45,000	45,000
ANADARKO PETROLEUM CORP	14,000	14,000
ANALOG DEVICES INC	14,000	14,000
ANSYS INC	14,000	14,000
APPLEDIGITAL INC	7,000	7,000
APPLIED MATERIALS INC	14,000	14,000
APPLIED MATERIALS INC CAP	1,000	1,000
ARCHER DANIELS MIDLAND CO	38,000	38,000
ASCLEPIUS INC	7,000	7,000
ASHLAND INC	38,000	38,000
ASPEN TECHNOLOGY INC	14,000	14,000
ASSURANT INC	29,400	29,400
ASTRAZENECA PLC SPONSORED ADR	38,000	38,000
ATMOS ENERGY CORP	29,400	29,400
AUTODESK INC	14,000	14,000
AVALONBAY COMMUNITIES INC	29,400	29,400
AVERY DENNISON CORP	29,400	29,400
AVIAGEN INC	29,400	29,400
AVIAGEN INC CAP	29,400	29,400
BAKER HUGHES INC	38,000	38,000
BANK OF NEW YORK MELLON CORP	38,000	38,000
BATH & BODY WORKS INC CORP	17,780	17,780
BATH & BODY WORKS INC CORP	17,780	17,780
BAXTER INTERNATIONAL INC	38,000	38,000
BAXTER INTERNATIONAL INC	38,000	38,000
BEACON CAPITAL MANAGEMENT INC CL B	450,000	450,000
BEST BUY CO INC	29,400	29,400
BEST BUY CO INC CAP	29,400	29,400
BIO RAD LAB INC	29,400	29,400
BIO TECHNE CORP	29,400	29,400
BLACKROCK INC	29,400	29,400
BLOCK H & R INC	29,400	29,400
BOEING HOLDING INC	38,000	38,000
BOEING COMPANY	38,000	38,000
BOEING CO	38,000	38,000
BOSTON SCIENTIFIC CORP	38,000	38,000
BRAVO RIVER GROUP LLC	29,400	29,400
BROADRIDGE FINANCIAL SOLUTIONS	17,780	17,780
BROADRIDGE	17,780	17,780
BROADRIDGE FINANCIAL SOLUTIONS	17,780	17,780
BROADRIDGE FINANCIAL SOLUTIONS	17,780	17,780
BROADRIDGE FINANCIAL SOLUTIONS	17,780	17,780
BROADRIDGE FINANCIAL SOLUTIONS	17,780	17,780
BUCKLE INC	29,400	29,400
BUCKLE INC CAP	29,400	29,400
BUCKLE INC CAP	29,400	29,400
BUCKLE INC CAP

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GEM NCF IH FUND	FMV	271,301,871	271,301,871

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
ART	23,799	0	23,799	23,799
AUDIO VISUAL EQUIPMENT	197,500	19,750	177,750	177,750
FIXTURES & FURNITURE	313,807	31,381	282,426	282,426
LEASEHOLD IMPROVEMENTS	1,154,891	88,838	1,066,053	1,066,053
WEBSITE	69,035	48,324	20,711	20,711
GRANTS DATA BASE	273,816	136,908	136,908	136,908

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	302,416	60,849	2,000	125,335

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
DIVIDENDS RECEIVABLE	16,420	18,846	18,846
SECURITY DEPOSIT	286,367	279,604	279,604
REIMBUSEMENT RECEIVABLE	1,284	13,047	13,047
DUE FROM INVESTMENT MANAGERS	17,000,000	216,500,000	216,500,000
RIGHT OF USE ASSET	0	8,491,040	8,491,040
PROGRAM RELATED INVESTMENT	0	200,000	200,000
PRI INTEREST RECEIVABLE	0	2,000	2,000

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Description	Amount
EFFECT OF POST RETIREMENT BENEFIT OBLIGATION ADJUSTMENT	335,804

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
BOOKS & SUBSCRIPTIONS	2,889	0	0	2,889
TECHNOLOGY RELATED EXPENSES	124,934	0	0	97,389
INSURANCE	50,611	0	0	41,012
OTHER EXPENSES	63,121	0	0	54,021
POSTAGE & SHIPPING	937	0	0	937
REPAIRS & MAINTENANCE	20,928	0	0	10,187
SUPPLIES & SERVICES	8,560	0	0	8,560
MEALS & ENTERTAINMENT	10,396	0	0	10,396
STAFF DEVELOPMENT	42,258	0	0	42,258
LICENSE & FEES	668	0	0	668
RECRUITING	131,803	0	0	131,803
DUES & SUBSCRIPTIONS	7,054	0	0	7,054
PASSTHROUGH INVESTMENT DEDUCTIONS	0	8,810,345	0	0

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
INCOME FROM PASS-THRU INVESTMENTS	0	12,048,382	
PRI INVESTMENT INCOME	2,000	2,000	2,000

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Description	Amount
UNREALIZED GAINS ON INVESTMENTS	86,557,407
DEFERRED TAX ASSET	939,932

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED FEDERAL EXCISE TAXES PAYABLE	2,009,871	609,399
POST RETIREMENT BENEFIT OBLIGATION	3,137,265	3,473,069
RIGHT OF USE ASSET LIABILITY	0	8,992,846

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
INVESTMENT MANAGEMENT FEES	2,377,271	707	0	0
OTHER CONSULTANTS	734,697	106,049	0	763,202

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL EXCISE TAXES	517,247	0	0	0
FEDERAL UBI TAXES	615,343	0	0	0
STATE TAXES	65,382	0	0	0
FOREIGN TAXES PAID	0	203,827	0	0

TY 2021 IRS 990 e-File Render

Name: THE NATHAN CUMMINGS FOUNDATION INC

EIN: 23-7093201

Name	US / Foreign Address	EIN	Description	Amount
NCF INVESTMENTS HOLDINGS LP	224 W TREMONT AVENUE CHARLOTTE, NC 28203	27-1144048	DISTRIBUTIONS FROM PARTNERSHIP	0
Total				27,000,000