Form **990-PF**

Department of the Treasury
Internal Revenue Service

# Return of Private Foundation

**or Section 4947(a)(1) Trust Treated as Private Foundation**

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

**2021**

**Open to Public Inspection**

**For calendar year 2021, or tax year beginning 01-01-2021 , and ending 12-31-2021**

Name of foundation
THE DYSON FOUNDATION

**A Employer identification number**
13-6084888

Number and street (or P.O. box number if mail is not delivered to street address) Room/suite
25 HALCYON ROAD

**B** Telephone number (see instructions)
(845) 677-0644

City or town, state or province, country, and ZIP or foreign postal code
MILLBROOK, NY 12545

**C** If exemption application is pending, check here ▶ ☐

**G** Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

**D 1.** Foreign organizations, check here..... ▶ ☐
**2.** Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

**H** Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

**E** If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

**I** Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 273,706,732

**J** Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
*(Part I, column (d) must be on cash basis.)*

**F** If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

**Part I** **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

| | | | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|---|---|---|---|---|---|---|
| Revenue | 1 | Contributions, gifts, grants, etc., received (attach schedule) | 15,000,000 | | | |
| | 2 | Check ▶☐ if the foundation is **not** required to attach Sch. B | | | | |
| | 3 | Interest on savings and temporary cash investments | | | | |
| | 4 | Dividends and interest from securities | 2,149,099 | 2,149,099 | | |
| | 5a | Gross rents | 5,756 | | | |
| | b | Net rental income or (loss) -6,889 | | | | |
| | 6a | Net gain or (loss) from sale of assets not on line 10 | 17,819,814 | | | |
| | b | Gross sales price for all assets on line 6a 38,613,936 | | | | |
| | 7 | Capital gain net income (from Part IV, line 2) | | 17,740,256 | | |
| | 8 | Net short-term capital gain | | | | |
| | 9 | Income modifications | | | | |
| | 10a | Gross sales less returns and allowances | | | | |
| | b | Less: Cost of goods sold | | | | |
| | c | Gross profit or (loss) (attach schedule) | | | | |
| | 11 | Other income (attach schedule) | -642,726 | 947,993 | 0 | |
| | 12 | **Total.** Add lines 1 through 11 | 34,331,943 | 20,837,348 | 0 | |
| Operating and Administrative Expenses | 13 | Compensation of officers, directors, trustees, etc. | 218,763 | 0 | 0 | 218,763 |
| | 14 | Other employee salaries and wages | 749,446 | 172,533 | 0 | 577,081 |
| | 15 | Pension plans, employee benefits | 574,221 | 63,214 | 0 | 575,372 |
| | 16a | Legal fees (attach schedule) | 19,514 | 0 | 0 | 9,703 |
| | b | Accounting fees (attach schedule) | 77,500 | 38,750 | 0 | 38,000 |
| | c | Other professional fees (attach schedule) | 1,901,228 | 1,856,430 | 0 | 44,798 |
| | 17 | Interest | 105,290 | 33,153 | 0 | 0 |
| | 18 | Taxes (attach schedule) (see instructions) | 392,730 | 103,018 | 0 | 0 |
| | 19 | Depreciation (attach schedule) and depletion | 141,718 | 0 | 0 | |
| | 20 | Occupancy | 266,434 | 10,126 | 0 | 258,887 |
| | 21 | Travel, conferences, and meetings | 10,787 | 0 | 0 | 10,730 |
| | 22 | Printing and publications | 11,565 | 0 | 0 | 11,565 |
| | 23 | Other expenses (attach schedule) | 120,070 | 0 | 0 | 91,517 |
| | 24 | **Total operating and administrative expenses.** Add lines 13 through 23 | 4,589,266 | 2,277,224 | 0 | 1,836,416 |
| | 25 | Contributions, gifts, grants paid | 15,678,151 | | | 11,474,106 |
| | 26 | **Total expenses and disbursements.** Add lines 24 and 25 | 20,267,417 | 2,277,224 | 0 | 13,310,522 |
| | 27 | Subtract line 26 from line 12: | | | | |
| | a | **Excess of revenue over expenses and disbursements** | 14,064,526 | | | |
| | b | **Net investment income** (if negative, enter -0-) | | 18,560,124 | | |
| | c | **Adjusted net income** (if negative, enter -0-) | | | 0 | |

**Part II** **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

| | | | Beginning of year | End of year | |
|---|---|---|---|---|---|
| | | | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| Assets | 1 | Cash—non-interest-bearing | 23,706 | 20,368 | 20,368 |
| | 2 | Savings and temporary cash investments | 3,596,499 | 20,330,474 | 20,330,474 |
| | 3 | Accounts receivable ▶ 795 | | | |
| | | Less: allowance for doubtful accounts ▶ | 96,438 | 795 | 795 |
| | 4 | Pledges receivable ▶ | | | |
| | | Less: allowance for doubtful accounts ▶ | | | |
| | 5 | Grants receivable | | | |
| | 6 | Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) | | | |
| | 7 | Other notes and loans receivable (attach schedule) ▶ | | | |
| | | Less: allowance for doubtful accounts ▶ | | | |
| | 8 | Inventories for sale or use | | | |
| | 9 | Prepaid expenses and deferred charges | 203,570 | 35,458 | 35,458 |
| | 10a | Investments—U.S. and state government obligations (attach schedule) | | | |
| | b | Investments—corporate stock (attach schedule) | 71,449,264 | 69,246,270 | 69,246,270 |
| | c | Investments—corporate bonds (attach schedule) | | | |
| | 11 | Investments—land, buildings, and equipment: basis ▶ | | | |
| | | Less: accumulated depreciation (attach schedule) ▶ | | | |
| | 12 | Investments—mortgage loans | | | |
| | 13 | Investments—other (attach schedule) | 157,302,414 | 181,726,953 | 181,726,953 |
| | 14 | Land, buildings, and equipment: basis ▶ 3,421,285 | | | |
| | | Less: accumulated depreciation (attach schedule) ▶ 1,197,618 | 4,471,837 | 2,223,667 | 2,223,667 |
| | 15 | Other assets (describe ▶ ) | 176,241 | 122,747 | 122,747 |
| | 16 | **Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I) | 237,319,969 | 273,706,732 | 273,706,732 |
| Liabilities | 17 | Accounts payable and accrued expenses | 569,520 | 497,193 | |
| | 18 | Grants payable | 9,952,021 | 14,156,066 | |
| | 19 | Deferred revenue | | | |
| | 20 | Loans from officers, directors, trustees, and other disqualified persons | | | |
| | 21 | Mortgages and other notes payable (attach schedule) | 4,787,000 | 8,632,406 | |
| | 22 | Other liabilities (describe ▶ ) | 988,861 | 1,188,257 | |
| | 23 | **Total liabilities**(add lines 17 through 22) | 16,297,402 | 24,473,922 | |
| Net Assets or Fund Balances | | **Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.** | | | |
| | 24 | Net assets without donor restrictions | 221,022,567 | 249,232,810 | |
| | 25 | Net assets with donor restrictions | | | |
| | | **Foundations that do not follow FASB ASC 958, check here** ▶ ☐ **and complete lines 26 through 30.** | | | |
| | 26 | Capital stock, trust principal, or current funds | | | |
| | 27 | Paid-in or capital surplus, or land, bldg., and equipment fund | | | |
| | 28 | Retained earnings, accumulated income, endowment, or other funds | | | |
| | 29 | **Total net assets or fund balances** (see instructions) | 221,022,567 | 249,232,810 | |
| | 30 | **Total liabilities and net assets/fund balances** (see instructions) | 237,319,969 | 273,706,732 | |

**Part III** **Analysis of Changes in Net Assets or Fund Balances**

| | | | |
|---|---|---|---|
| 1 | Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) | 1 | 221,022,567 |
| 2 | Enter amount from Part I, line 27a | 2 | 14,064,526 |
| 3 | Other increases not included in line 2 (itemize) ▶ | 3 | 14,145,717 |
| 4 | Add lines 1, 2, and 3 | 4 | 249,232,810 |
| 5 | Decreases not included in line 2 (itemize) ▶ | 5 | 0 |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29 | 6 | 249,232,810 |

**Part IV Capital Gains and Losses for Tax on Investment Income**

| (a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.) | (b) How acquired P—Purchase D—Donation | (c) Date acquired (mo., day, yr.) | (d) Date sold (mo., day, yr.) |
|---|---|---|---|
| 1 a AG ASIA REALTY HOLDINGS, LP | P | 2021-01-01 | 2021-12-31 |
| b AG CORE PLUS REALTY FUND II LP | P | 2021-01-01 | 2021-12-31 |
| c AG GROWTH CAPITAL PARTNERS I, L.P. | P | 2021-01-01 | 2021-12-31 |
| d CCP II CP FALCON AIV | P | 2021-01-01 | 2021-12-31 |
| e CCP II DEBT ACQUISITION LP | P | 2021-01-01 | 2021-12-31 |
| CENTERBRIDGE AIV LP | P | 2021-01-01 | 2021-12-31 |
| CENTERBRIDGE CAPITAL PARTNERS | P | 2021-01-01 | 2021-12-31 |
| CENTERBRIDGE CAPITAL PARTNERS AIV V LP | P | 2021-01-01 | 2021-12-31 |
| CENTERBRIDGE CAPITAL PARTNERS II LP | P | 2021-01-01 | 2021-12-31 |
| CENTERBRIDGE II (CAYMAN) | P | 2021-01-01 | 2021-12-31 |
| ENERTECH CAPITAL PARTNERS II LP | P | 2021-01-01 | 2021-12-31 |
| GREENHILL CAPITAL PARTNERS (CAYMAN) II, L.P. | P | 2021-01-01 | 2021-12-31 |
| GREENHILL CAPITAL PARTNERS III LP | P | 2021-01-01 | 2021-12-31 |
| GS CAPITAL PARTNERS V INSTITUTIONAL LP | P | 2021-01-01 | 2021-12-31 |
| GS MEZZANINE PARTNERS 2006 OFFSHORE L.P. | P | 2021-01-01 | 2021-12-31 |
| GSCP V INTITUTIONAL AIV LP | P | 2021-01-01 | 2021-12-31 |
| IR&M INTERMEDIATE | P | 2021-01-01 | 2021-12-31 |
| LC ASIA PRIVATE INVESTORS LP | P | 2021-01-01 | 2021-12-31 |
| RIVERSTONE GLOBAL ENERGY AND PPI OFFSHORE IV, L.P | P | 2021-01-01 | 2021-12-31 |
| ROCKLAND POWER PARTNERS LP | P | 2021-01-01 | 2021-12-31 |
| SUMMIT ROCK PRIVATE EQUITY II | P | 2021-01-01 | 2021-12-31 |
| SUMMIT ROCK PRIVATE EQUITY III | P | 2021-01-01 | 2021-12-31 |
| SUMMIT ROCK PRIVATE EQUITY IV | P | 2021-01-01 | 2021-12-31 |
| SUMMIT ROCK PRIVATE EQUITY V | P | 2021-01-01 | 2021-12-31 |
| SUMMIT ROCK SELECT EQUITY OFFSHORE | P | 2021-01-01 | 2021-12-31 |
| SUMMIT ROCK STRATEGIC FIXED INCOME OFFSHORE | P | 2021-01-01 | 2021-12-31 |
| TRIBECA VENTURE FUND I LP | P | 2021-01-01 | 2021-12-31 |
| WHITEHALL PARALLEL GLOBAL RE, 2007 | P | 2021-01-01 | 2021-12-31 |
| MARKETABLE SECURITIES | | 2021-01-01 | 2021-12-31 |

| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | (h) Gain or (loss) (e) plus (f) minus (g) |
|---|---|---|---|
| a | | | 31,175 |
| b | | | -142,129 |
| c | | | 22,721 |
| d | | | 6,497 |
| e | | | -17,324 |
| | | | 10,559 |
| | | | 547,763 |
| | | | 14,337 |
| | | | -290,757 |
| | | | -80,443 |
| | | | 1,339 |
| | | | -21,439 |
| | | | 312,087 |
| | | | -11,347 |
| | | | 4,670 |
| | | | 45 |
| | | | 7,042 |
| | | | 103,903 |
| | | | 174,079 |
| | | | -39,398 |
| | | | 1,835,587 |
| | | | 360,637 |
| | | | 177,707 |
| | | | 62 |
| | | | 1,486,108 |
| | | | 2,346,743 |
| | | | -28,016 |
| | | | -295 |
| 38,613,936 | | 27,685,593 | 10,928,343 |

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

| (i) F.M.V. as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col. (i) over col. (j), if any | (l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h)) |
|---|---|---|---|
| a | | | 31,175 |
| b | | | -142,129 |
| c | | | 22,721 |
| d | | | 6,497 |
| e | | | -17,324 |
| | | | 10,559 |
| | | | 547,763 |
| | | | 14,337 |
| | | | -290,757 |
| | | | -80,443 |
| | | | 1,339 |
| | | | -21,439 |
| | | | 312,087 |
| | | | -11,347 |
| | | | 4,670 |
| | | | 45 |
| | | | 7,042 |
| | | | 103,903 |
| | | | 174,079 |
| | | | -39,398 |
| | | | 1,835,587 |
| | | | 360,637 |
| | | | 177,707 |
| | | | 62 |
| | | | 1,486,108 |
| | | | 2,346,743 |
| | | | -28,016 |
| | | | -295 |
| | | | 10,928,343 |

| | | |
|---|---|---|
| 2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 } | 2 | 17,740,256 |
| 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8 | 3 | 0 |

## Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

| | | | |
|---|---|---|---|
| 1a | Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Bracket for line 1a<br>Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)** | | |
| b | All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b) | | |
| 2 | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | 2 | 0 |
| 3 | Add lines 1 and 2 | 3 | 257,986 |
| 4 | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) | 4 | 0 |
| 5 | **Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0- | 5 | 257,986 |
| 6 | Credits/Payments: | | |
| a | 2021 estimated tax payments and 2020 overpayment credited to 2021 | 6a | 133,433 |
| b | Exempt foreign organizations—tax withheld at source | 6b | 0 |
| c | Tax paid with application for extension of time to file (Form 8868) | 6c | 150,000 |
| d | Backup withholding erroneously withheld | 6d | 0 |
| 7 | Total credits and payments. Add lines 6a through 6d | 7 | 283,433 |
| 8 | Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached. | 8 | 5,976 |
| 9 | **Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶ | 9 | |
| 10 | **Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶ | 10 | 19,471 |
| 11 | Enter the amount of line 10 to be: **Credited to 2022 estimated tax** ▶ 19,471 **Refunded** ▶ | 11 | 0 |

## Part VI-A Statements Regarding Activities

| | | | Yes | No |
|---|---|---|---|---|
| 1a | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? | 1a | | No |
| b | Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. | 1b | | No |
| | *If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.* | | | |
| c | Did the foundation file **Form 1120-POL** for this year? | 1c | | No |
| d | Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0 | | | |
| e | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0 | | | |
| 2 | Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.* | 2 | | No |
| 3 | Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes* | 3 | | No |
| 4a | Did the foundation have unrelated business gross income of $1,000 or more during the year? | 4a | Yes | |
| b | If "Yes," has it filed a tax return on **Form 990-T** for this year? | 4b | Yes | |
| 5 | Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.* | 5 | | No |
| 6 | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:<br>• By language in the governing instrument,<br>or<br>• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? | 6 | Yes | |
| 7 | Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.* | 7 | Yes | |
| 8a | Enter the states to which the foundation reports or with which it is registered (see instructions)<br>▶ NY, DE, CA | | | |
| b | If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation* | 8b | Yes | |
| 9 | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII | 9 | | No |
| 10 | Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.* | 10 | | No |

## Part VI-A Statements Regarding Activities (continued)

| | | | | |
|---|---|---|---|---|
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions | 11 | | No |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions | 12 | | No |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? | 13 | Yes | |
| | Website address ▶ WWW.DYSONFOUNDATION.ORG | | | |
| 14 | The books are in care of ▶ VIVIAN WALSH Telephone no. ▶ (845) 677-0644 | | | |
| | Located at ▶ 25 HALCYON ROAD MILLBROOK NY ZIP+4 ▶ 12545 | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ | 15 | | |
| 16 | At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? | 16 | | No |
| | See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign | | | |

## Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

| | | | Yes | No |
|---|---|---|---|---|
| | **File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.** | | | |
| 1a | During the year did the foundation (either directly or indirectly): | | | |
| | **(1)** Engage in the sale or exchange, or leasing of property with a disqualified person? | 1a(1) | | No |
| | **(2)** Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? | 1a(2) | | No |
| | **(3)** Furnish goods, services, or facilities to (or accept them from) a disqualified person? | 1a(3) | | No |
| | **(4)** Pay compensation to, or pay or reimburse the expenses of, a disqualified person? | 1a(4) | Yes | |
| | **(5)** Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? | 1a(5) | | No |
| | **(6)** Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) | 1a(6) | | No |
| b | If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions | 1b | | No |
| c | Organizations relying on a current notice regarding disaster assistance check here ▶ ☐ | | | |
| d | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021? | 1d | | No |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)): | | | |
| a | At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021? | 2a | | No |
| | If "Yes," list the years ▶ 20____, 20____, 20____, 20____ | | | |
| b | Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.) | 2b | | |
| c | If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____ | | | |
| 3a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? | 3a | | No |
| b | If "Yes," did it have excess business holdings in 2021 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)* | 3b | | |
| 4a | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | 4a | | No |
| b | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021? | 4b | | No |

**Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required** *(continued)*

| | | | Yes | No |
|---|---|---|---|---|
| **5a** | During the year did the foundation pay or incur any amount to: | | | |
| | **(1)** Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? | 5a(1) | | No |
| | **(2)** Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? | 5a(2) | | No |
| | **(3)** Provide a grant to an individual for travel, study, or other similar purposes? | 5a(3) | | No |
| | **(4)** Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions | 5a(4) | | No |
| | **(5)** Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? | 5a(5) | | No |
| **b** | If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions | 5b | | |
| **c** | Organizations relying on a current notice regarding disaster assistance check here ▶ ☐ | | | |
| **d** | If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? | 5d | | |
| | *If "Yes," attach the statement required by Regulations section 53.4945–5(d).* | | | |
| **6a** | Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 6a | | No |
| **b** | Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 6b | | No |
| | *If "Yes" to 6b, file Form 8870.* | | | |
| **7a** | At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? | 7a | | No |
| **b** | If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction? | 7b | | |
| **8** | Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year? | 8 | | No |

**Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**

**1 List all officers, directors, trustees, foundation managers and their compensation. See instructions**

| **(a)** Name and address | **(b)** Title, and average hours per week devoted to position | **(c)** Compensation **(If not paid, enter -0-)** | **(d)** Contributions to employee benefit plans and deferred compensation | **(e)** Expense account, other allowances |
|---|---|---|---|---|
| ROBERT R DYSON<br>25 HALCYON ROAD<br>MILLBROOK, NY 12545 | CHAIRMAN & DIRECTOR<br>3.00 | 0 | 0 | 0 |
| JOHN H FITZSIMONS<br>25 HALCYON ROAD<br>MILLBROOK, NY 12545 | SECRETARY<br>1.00 | 0 | 0 | 0 |
| CHRISTOPHER C DYSON<br>25 HALCYON ROAD<br>MILLBROOK, NY 12545 | TREASURER/VICE CHAIR<br>2.00 | 0 | 0 | 0 |
| LAURA FINKLER<br>25 HALCYON ROAD<br>MILLBROOK, NY 12545 | ASST TREASURER/ASST SECRETARY<br>5.00 | 0 | 0 | 0 |
| MOLLY DYSON-SCHWERY<br>25 HALCYON ROAD<br>MILLBROOK, NY 12545 | DIRECTOR<br>1.00 | 0 | 0 | 0 |
| RAYMOND A LAMONTAGNE<br>25 HALCYON ROAD<br>MILLBROOK, NY 12545 | DIRECTOR<br>1.00 | 0 | 0 | 0 |
| TIMMIAN C MASSIE<br>25 HALCYON ROAD<br>MILLBROOK, NY 12545 | DIRECTOR<br>1.00 | 0 | 0 | 0 |
| JODE MILLMAN<br>25 HALCYON ROAD<br>MILLBROOK, NY 12545 | DIRECTOR<br>1.00 | 0 | 0 | 0 |
| ANDREA L REYNOLDS<br>25 HALCYON ROAD<br>MILLBROOK, NY 12545 | PRESIDENT/CEO<br>40.00 | 218,763 | 94,392 | 0 |

**2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."**

| **(a)** Name and address of each employee paid more than $50,000 | **(b)** Title, and average hours per week devoted to position | **(c)** Compensation | **(d)** Contributions to employee benefit plans and deferred compensation | **(e)** Expense account, other allowances |
|---|---|---|---|---|
| CECILIA R STANCELL<br>25 HALCYON ROAD<br>MILLBROOK,NY 12545 | DIRECTOR OF PROGRAMS<br>40.00 | 119,325 | 30,688 | 54,765 |
| VIVIAN WALSH<br>25 HALCYON ROAD<br>MILLBROOK,NY 12545 | DIRECTOR OF FINANCE<br>40.00 | 101,078 | 26,442 | 64,476 |
| THERESA GILL<br>25 HALCYON ROAD<br>MILLBROOK,NY 12545 | DIRECTOR OF ADMIN<br>40.00 | 101,278 | 26,442 | 53,970 |
| JENNIFER DRAKE<br>25 HALCYON ROAD<br>MILLBROOK,NY 12545 | SR. PROGRAM OFFICER<br>40.00 | 101,586 | 26,246 | 50,191 |
| JENNIFER KILLIAN<br>25 HALCYON ROAD<br>MILLBROOK,NY 12545 | PROGRAM OFFICER<br>40.00 | 82,050 | 21,886 | 59,746 |

**Total** number of other employees paid over $50,000 ▶ 2

**Part VII** **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".**

| **(a)** Name and address of each person paid more than $50,000 | **(b)** Type of service | **(c)** Compensation |
|---|---|---|
| SUMMIT ROCK ADVISORS<br>9 WEST 57TH STREET 12TH FLOOR<br>NEW YORK,NY 10019 | CUSTODIAL FEES | 696,753 |
| APERIO GROUP LLC<br>THREE HARBOR DRIVE<br>SAUSALITO,CA 94965 | MANAGEMENT FEES | 227,522 |
| EISNERAMPER LLP<br>733 THIRD AVENUE<br>NEW YORK,NY 10017 | AUDIT & TAX FEES | 76,000 |
| NORTHERN TRUST<br>50 LA SALLE STREET<br>CHICAGO,IL 60603 | MANAGEMENT FEES | 67,490 |
| | | |

**Total** number of others receiving over $50,000 for professional services. . . . . ▶

0

## Part VIII- Summary of Direct Charitable Activities

| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc. | Expenses |
|---|---|
| 1 | |
| 2 | |
| 3 | |
| 4 | |

## Part VIII- Summary of Program-Related Investments (see instructions)

| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2. | Amount |
|---|---|
| 1 | |
| 2 | |
| All other program-related investments. See instructions. 3 | |
| **Total.** Add lines 1 through 3 . . . . . ▶ | 0 |

## Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

| | | | | | |
|---|---|---|---|---|---|
| 1 | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes: | | | | |
| a | Average monthly fair market value of securities | | | 1a | 240,979,995 |
| b | Average of monthly cash balances | | | 1b | 5,573,780 |
| c | Fair market value of all other assets (see instructions) | | | 1c | 124,494 |
| d | **Total** (add lines 1a, b, and c) | | | 1d | 246,678,269 |
| e | Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) | 1e | 0 | | |
| 2 | Acquisition indebtedness applicable to line 1 assets | | | 2 | 0 |
| 3 | Subtract line 2 from line 1d | | | 3 | 246,678,269 |
| 4 | Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions) | | | 4 | 3,700,174 |
| 5 | **Net value of noncharitable-use assets.** Subtract line 4 from line 3. | | | 5 | 242,978,095 |
| 6 | **Minimum investment return.** Enter 5% (0.05) of line 5 | | | 6 | 12,148,905 |

## Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

| | | | | | |
|---|---|---|---|---|---|
| 1 | Minimum investment return from Part IX, line 6 | | | 1 | 12,148,905 |
| 2a | Tax on investment income for 2021 from Part V, line 5 | 2a | 257,986 | | |
| b | Income tax for 2021. (This does not include the tax from Part V.) | 2b | 50,277 | | |
| c | Add lines 2a and 2b | | | 2c | 308,263 |
| 3 | Distributable amount before adjustments. Subtract line 2c from line 1 | | | 3 | 11,840,642 |
| 4 | Recoveries of amounts treated as qualifying distributions | | | 4 | 0 |
| 5 | Add lines 3 and 4 | | | 5 | 11,840,642 |
| 6 | Deduction from distributable amount (see instructions) | | | 6 | 50,000 |
| 7 | **Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1 | | | 7 | 11,790,642 |

## Part XI Qualifying Distributions (see instructions)

| | | | |
|---|---|---|---|
| 1 | Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: | | |
| a | Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26 | 1a | |
| b | Program-related investments—total from Part VIII-B | 1b | |
| 2 | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes | 2 | |
| 3 | Amounts set aside for specific charitable projects that satisfy the: | | |
| a | Suitability test (prior IRS approval required) | 3a | |
| b | Cash distribution test (attach the required schedule) | 3b | |
| 4 | **Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4. | 4 | |

**Part XII** **Undistributed Income** (see instructions)

| | (a) Corpus | (b) Years prior to 2020 | (c) 2020 | (d) 2021 |
|---|---|---|---|---|
| 1 Distributable amount for 2021 from Part X, line 7 | | | | 11,790,642 |
| 2 Undistributed income, if any, as of the end of 2021: | | | | |
| a Enter amount for 2020 only. . . . . | | | 0 | |
| b Total for prior years: 2019, 2018, 2017 | | 0 | | |
| 3 Excess distributions carryover, if any, to 2021: | | | | |
| a From 2016. . . . . 6,313,451 | | | | |
| b From 2017. . . . . 4,895,246 | | | | |
| c From 2018. . . . . 3,130,147 | | | | |
| d From 2019. . . . . 1,826,803 | | | | |
| e From 2020. . . . . 821,988 | | | | |
| f **Total** of lines 3a through e . . . . . | 16,987,635 | | | |
| 4 Qualifying distributions for 2021 from Part XI, line 4: ▶ $ 13,382,851 | | | | |
| a Applied to 2020, but not more than line 2a | | | 0 | |
| b Applied to undistributed income of prior years (Election required—see instructions). . . . . | | 0 | | |
| c Treated as distributions out of corpus (Election required—see instructions). . . . . | 0 | | | |
| d Applied to 2021 distributable amount . . . . . | | | | 11,790,642 |
| e Remaining amount distributed out of corpus | 1,592,209 | | | |
| 5 Excess distributions carryover applied to 2021. *(If an amount appears in column (d), the same amount must be shown in column (a).)* | 0 | | | 0 |
| 6 **Enter the net total of each column as indicated below:** | | | | |
| a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5 | 18,579,844 | | | |
| b Prior years' undistributed income. Subtract line 4b from line 2b . . . . . | | 0 | | |
| c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed . . . . . | | 0 | | |
| d Subtract line 6c from line 6b. Taxable amount —see instructions . . . . . | | 0 | | |
| e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions . . . . . | | | 0 | |
| f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022 . . . . . | | | | 0 |
| 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) . . . . . | 0 | | | |
| 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions) . . . | 6,313,451 | | | |
| 9 **Excess distributions carryover to 2022.** Subtract lines 7 and 8 from line 6a . . . . . | 12,266,393 | | | |
| 10 Analysis of line 9: | | | | |
| a Excess from 2017 . . . . 4,895,246 | | | | |
| b Excess from 2018 . . . . 3,130,147 | | | | |
| c Excess from 2019. . . . 1,826,803 | | | | |
| d Excess from 2020 . . . . 821,988 | | | | |
| e Excess from 2021 . . . . 1,592,209 | | | | |

## Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

**1a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

**b** Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

| | Tax year | Prior 3 years | | | (e) Total |
|---|---|---|---|---|---|
| | **(a)** 2021 | **(b)** 2020 | **(c)** 2019 | **(d)** 2018 | |
| **2a** Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed | | | | | |
| **b** 85% (0.85) of line 2a | | | | | |
| **c** Qualifying distributions from Part XI, line 4 for each year listed | | | | | |
| **d** Amounts included in line 2c not used directly for active conduct of exempt activities | | | | | |
| **e** Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c | | | | | |
| **3** Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets | | | | | |
| **(2)** Value of assets qualifying under section 4942(j)(3)(B)(i) | | | | | |
| **b** "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed | | | | | |
| **c** "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) | | | | | |
| **(2)** Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) | | | | | |
| **(3)** Largest amount of support from an exempt organization | | | | | |
| **(4)** Gross investment income | | | | | |

## Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

**1 Information Regarding Foundation Managers:**

**a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

**b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

**a** The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

THE DYSON FOUNDATION
25 HALCYON ROAD
MILLBROOK,NY 12545
(845) 677-0644

**b** The form in which applications should be submitted and information and materials they should include:

SEE GRANT APPLICATION SUBMISSION INFORMATION IN FEDERAL FOOTNOTE STATEMENTS.

**c** Any submission deadlines:

SEE GRANT APPLICATION SUBMISSION INFORMATION IN FEDERAL FOOTNOTE STATEMENTS.

**d** Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

SEE GRANT APPLICATION SUBMISSION INFORMATION IN FEDERAL FOOTNOTE STATEMENTS.

# Schedule of Equity Investments as of December 31, 2021

| Portfolio Company | Industry | Investment | Interest Rate | Maturity | Principal Amount | Cost | Fair Value |
|---|---|---|---|---|---|---|---|
| Ultimate Fitness Group LLC | Consumer Services | Revolving Loan | L+6.00%, 1.00% Floor | 6/30/2023 | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 |
| Ultimate Fitness Group LLC | Consumer Services | Term Loan | L+6.00%, 1.00% Floor | 6/30/2023 | 4,000,000 | 4,000,000 | 4,000,000 |
| Ultimate Fitness Group LLC | Consumer Services | Preferred Equity | | | | 1,000,000 | 1,000,000 |
| Ultimate Fitness Group LLC | Consumer Services | Warrants

## Part XV-A Analysis of Income-Producing Activities

| Enter gross amounts unless otherwise indicated. | Unrelated business income | | Excluded by section 512, 513, or 514 | | (e) Related or exempt function income (See instructions.) |
|---|---|---|---|---|---|
| | (a) Business code | (b) Amount | (c) Exclusion code | (d) Amount | |
| **1** Program service revenue: | | | | | |
| **a** | | | | | |
| **b** | | | | | |
| **c** | | | | | |
| **d** | | | | | |
| **e** | | | | | |
| **f** | | | | | |
| **g** Fees and contracts from government agencies | | | | | |
| **2** Membership dues and assessments | | | | | |
| **3** Interest on savings and temporary cash investments | | | | | |
| **4** Dividends and interest from securities | | | | | |
| **5** Net rental income or (loss) from real estate: | | | | | |
| **a** Debt-financed property | | | | | |
| **b** Not debt-financed property | | | 16 | -6,889 | |
| **6** Net rental income or (loss) from personal property | | | | | |
| **7** Other investment income | | | | | |
| **8** Gain or (loss) from sales of assets other than inventory | 525990 | 79,558 | 18 | 17,740,256 | |
| **9** Net income or (loss) from special events: | | | | | |
| **10** Gross profit or (loss) from sales of inventory | | | | | |
| **11** Other revenue: | | | | | |
| **a** PASS-THRU SHARE OF OTHER INCOME FROM PARTNERSHIP INVESTMENTS | 525990 | 298,062 | | 938,978 | |
| **b** OIL AND GAS ROYALTY INCOME | | | | 9,015 | |
| **c** LOSS ON DISPOSAL OF PROPERTY AND EQUIPMENT | | | | -1,888,781 | |
| **d** | | | | | |
| **e** | | | | | |
| **12** Subtotal. Add columns (b), (d), and (e) | | 377,620 | | 18,941,678 | 0 |
| **13** **Total.** Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.) | | | | **13** | 19,319,298 |

## Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

| Line No. ▼ | Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.) |
|---|---|
| | |

## Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

| | | Yes | No |
|---|---|---|---|
| **1** Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | | |
| **a** Transfers from the reporting foundation to a noncharitable exempt organization of: | | | |
| **(1)** Cash | 1a(1) | | No |
| **(2)** Other assets | 1a(2) | | No |
| **b** Other transactions: | | | |
| **(1)** Sales of assets to a noncharitable exempt organization | 1b(1) | | No |
| **(2)** Purchases of assets from a noncharitable exempt organization | 1b(2) | | No |
| **(3)** Rental of facilities, equipment, or other assets | 1b(3) | | No |
| **(4)** Reimbursement arrangements | 1b(4) | | No |
| **(5)** Loans or loan guarantees | 1b(5) | | No |
| **(6)** Performance of services or membership or fundraising solicitations | 1b(6) | | No |
| **c** Sharing of facilities, equipment, mailing lists, other assets, or paid employees | 1c | | No |

**d** If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

| **(a)** Line No. | **(b)** Amount involved | **(c)** Name of noncharitable exempt organization | **(d)** Description of transfers, transactions, and sharing arrangements |
|---|---|---|---|
| | | | |

**2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

**b** If "Yes," complete the following schedule.

| **(a)** Name of organization | **(b)** Type of organization | **(c)** Description of relationship |
|---|---|---|
| | | |

**Sign Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

▶ Signature of officer or trustee — Date 2022-11-09 — ▶ Title

May the IRS discuss this return with the preparer shown below? See instructions. ☑ Yes ☐ No

**Paid Preparer Use Only**

| Print/Type preparer's name | Preparer's Signature | Date | Check if self-employed ▶☐ | PTIN |
|---|---|---|---|---|
| MARIE ARRIGO | | | | P00058583 |
| Firm's name ▶ EISNER ADVISORY GROUP LLC | | | | Firm's EIN ▶87-1353108 |
| Firm's address ▶ 733 THIRD AVENUE NEW YORK, NY 100172703 | | | | Phone no. (212) 949-8700 |

## Additional Data

Return to Form

**Software ID:**

**Software Version:**

**Form 990PF - Special Condition Description:**

| Special Condition Description |
| --- |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| AUDIT AND TAX PREPARATION FEES | 77,500 | 38,750 | 0 | 38,000 |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Identifier | Return Reference | Explanation |
|---|---|---|
| | ATTACHMENT PART XV - QUESTION 2A | THE DYSON FOUNDATION25 HALCYON ROAD MILLBROOK, NY 12545ATTN: SUBMISSIONS(845) 677-0644 OR SUBMISSIONS@DYSON.ORG ORHTTP://DYSONFOUNDATION.ORG/GRANTMAKING/GRANTSPORTAL |
| | ATTACHMENT PART XV - QUESTIONS 2B, 2C, 2D | HOW TO APPLY - THE DYSON FOUNDATION HAS WORKED TO MAKE OUR GRANT APPLICATION PROCESS AS STREAMLINED AND INFORMATIVE AS POSSIBLE TO ASSIST YOU IN YOUR SEARCH FOR FUNDING. WE RECOMMEND YOU FOLLOW THESE STEPS:1. LEARN ABOUT OUR FUNDING: BY REVIEWING OUR VARIOUS PROGRAM AREAS.2. DETERMINE IF YOU MEET OUR ELIGIBILITY CRITERIA: BY USING OUR ONLINE ELIGIBILITY QUESTIONNAIRE.3. SUBMIT A LETTER OF INQUIRY: IF YOU ARE APPLYING FOR NEW OR RENEWAL PROJECT SUPPORT GRANT, GENERAL OPERATING SUPPORT GRANT, MINI-GRANT, OR STRATEGIC RESTRUCTURING INITIATIVE GRANT, YOU SHOULD FIRST SUBMIT A LETTER OF INQUIRY. THIS IS A CONCISE WAY TO TELL US ABOUT YOUR PROJECT SO THAT WE CAN DETERMINE WHETHER TO INVITE YOU TO SEND US A FULL PROPOSAL. TO SUBMIT A LETTER OF INQUIRY, LOG IN TO OUR GRANTS PORTAL.4. YOU WILL RECEIVE AN ACKNOWLEDGEMENT OF THE RECEIPT OF YOUR LETTER OF INQUIRY. IF YOU WOULD LIKE TO TALK WITH A FOUNDATION PROGRAM OFFICER BEFORE SUBMITTING YOUR LETTER OF INQUIRY OR MANAGEMENT ASSISTANCE PROGRAM GRANT APPLICATION, PLEASE FEEL FREE TO CALL. HOWEVER, OUR EXPERIENCE IS THAT WE CAN HAVE MORE INFORMED AND HELPFUL CONVERSATIONS AFTER AN INITIAL LETTER OF INQUIRY HAS BEEN REVIEWED. IF, ON THE BASIS OF A LETTER OF INQUIRY OR MANAGEMENT ASSISTANCE PROGRAM APPLICATION A PROPOSED PROJECT OR REQUEST APPEARS TO ADDRESS KEY DYSON FOUNDATION INTERESTS, YOU WILL BE INVITED TO SUBMIT ADDITIONAL INFORMATION OR A FULLY DEVELOPED PROPOSAL. FOUNDATIONSTAFF WILL GENERALLY WORK CLOSELY WITH APPLICANTS ON DEVELOPING AN ACCEPTABLE PROPOSAL AND RELATED MATERIALS. EACH PROPOSAL WILL BE EVALUATED ON ITS OWN MERITS ACCORDING TO THEFOLLOWING CRITERIA:CLOSENESS OF FIT WITH THE FOUNDATION'S PROGRAM PRIORITIES AND VALUES SIGNIFICANCE OF THE NEED TO BE ADDRESSED POTENTIAL TO ACHIEVE SIGNIFICANT AND ENDURING RESULTS CAPACITY OF THE APPLICANT TOACCOMPLISH ITS GOALS AND OBJECTIVES APPROPRIATENESS OF THE BUDGET. DURING THE REVIEW, REPRESENTATIVES OF THE FOUNDATION WILL RESEARCH THE PROPOSAL THROUGH TELEPHONE INQUIRIES, SITE VISITS, AND MEETING WITH AGENCY STAFF, BOARD, VOLUNTEERS, AND CLIENTS AS NECESSARY. ON OCCASION, OUTSIDE EXPERTS MAY BE ASKED TO HELP REVIEW A PARTICULAR PROPOSAL. FOUNDATION STAFF PREPARE WRITTEN PROPOSAL SUMMARIES AND RECOMMENDATIONS TO THE BOARD OF DIRECTORS. THE TIME REQUIRED TO REVIEW A PROPOSAL VARIES ACCORDING TO THE COMPLEXITY OF THE PROPOSAL ITSELF, THE PROBLEM BEING ADDRESSED, AND THE NUMBER OF PROPOSALS BEING REVIEWED. GENERALLY, IT CAN TAKE AT LEAST SIX MONTHS FROM THE TIME A LETTER OF INQUIRY IS RECEIVED TO THE ACTUAL AWARD OF A GRANT, ALTHOUGH THE FOUNDATION STRIVES TO BE AS EXPEDITIOUS AS POSSIBLE IN ITS REVIEW OF INQUIRIES AND PROPOSALS. THE DIRECTORS OF THE DYSON FOUNDATION MEET QUARTERLY, AT WHICH TIME THEY CONSIDER THE FUNDING RECOMMENDATIONS OF THE STAFF. THERE ARE NO PRE-SET DEADLINES FOR SUBMISSION OF MATERIALS. GENERAL FUNDING GUIDELINES:THE DYSON FOUNDATION AWARDS GRANTS IN SEVERAL DIFFERENT PROGRAM AREAS THAT EACH HAVE SPECIFIC GUIDELINES. VISIT THE GRANTMAKING PAGE TO LEARN MORE ABOUT EACH OF THEM. UNSOLICITED PROPOSALS OR INQUIRIES ARE NOT CONSIDERED IN CERTAIN PROGRAM AREAS SO POTENTIAL APPLICANTSSHOULD REVIEW THE PROGRAM DESCRIPTIONS CAREFULLY. ALL APPLICANTS SHOULD BE AWARE OF THE FOLLOWING GENERAL GUIDELINES THAT APPLY TO ALL PROGRAM AREAS: AS A PRIVATE FOUNDATION, WE CAN ONLY FUND ORGANIZATIONS THAT ARE TAX-EXEMPT UNDER SECTION 501 (C) 3 OF THE INTERNAL REVENUE SERVICE CODE - AS LONG AS THOSE ORGANIZATIONS ARE NOT CLASSIFIED AS PRIVATE FOUNDATIONS UNDER SECTION 509 (A) OF THE CODE. IN ADDITION, WE CANNOT DIRECT PAYMENTS THROUGH A FISCAL AGENT IN LIEU OF AN ORGANIZATION HAVING 501 (C) 3 DESIGNATION. IF YOU HAVE QUESTIONS ABOUT THESE POLICIES, PLEASE CONTACT US. WE DO NOT MAKE GRANTS TO GOVERNMENTAL UNITS (SUCH AS FIRE DISTRICTS OR MUNICIPALITIES). WE ARE SORRY BUT WE CANNOT MAKE GRANTS DIRECTLY TO INDIVIDUALS FOR ANY PURPOSE. YOU MAY WISH TO CALL 2-1-1 IF YOU LIVE IN THE HUDSON VALLEY AND NEED INFORMATION ABOUT AVAILABLE BASIC NEEDS SERVICES AND PROGRAMS. THERE ARE CERTAIN TYPES OF GRANTS THAT WE WILL NOT CONSIDER: FOR DINNERS, FUNDRAISING EVENTS, TICKETS, OR BENEFIT ADVERTISING (READ OUR STATEMENT ABOUT SPECIAL EVENTS FUNDING) IN RESPONSE TO DIRECT MAIL CAMPAIGNS FOR INTERNATIONAL PROJECTS TO SERVICE CLUBS AND SIMILAR ORGANIZATIONSFOR DEBT OR DEFICIT REDUCTION ADDITIONALLY, THE DYSON FOUNDATION HAS VERY SPECIFIC CRITERIA REGARDING FAITH-BASED ORGANIZATIONS AND SCHOOLS. APPLICANTS SHOULD APPLY TO THE DYSON FOUNDATION ON THE BASIS OF THESE GUIDELINES, NOT ON THE BASIS OF WHAT OR WHOM THE FOUNDATION MAY HAVE FUNDED IN THE PAST. THE FOUNDATION'S INTERESTS ARE EVER-CHANGING, BECOMING MORE FOCUSED, OR EVEN SHIFTING ENTIRELY TO A NEW AREA IN RESPONSE TO AN EMERGING NEED. POLICY ON NONDISCRIMINATIONTHE DYSON FOUNDATION WILL NOT AWARD GRANT SUPPORT TO ORGANIZATIONS THAT, IN THEIR CONSTITUTION, BYLAWS, OR PRACTICES, DISCRIMINATE AGAINST A PERSON OR GROUP ON THE BASIS OF AGE, RACE, NATIONAL ORIGIN, ETHNICITY, GENDER, DISABILITY, SEXUAL ORIENTATION, POLITICAL AFFILIATION, OR RELIGIOUS BELIEF. GRANTEES MAY TARGET SERVICES TO A PARTICULAR POPULATION WHEN THE TARGETED GROUPS REQUIRE SPECIALIZED PROGRAMS TO MEET SPECIFIC NEEDS NOT SHARED BY THE GENERAL POPULATION. PROGRAM AREASTHE DYSON FOUNDATION'S GRANTMAKING PROGRAM INCLUDES THE DISTINCT PROGRAM AREAS LISTED BELOW: MID-HUDSON VALLEY PROGRAMGRANT SUPPORT TO NONPROFIT ORGANIZATIONS IN THE MID-HUDSON VALLEY THAT IMPACT THE LIVES OF THE REGION'S RESIDENTS, MOST IMPORTANTLY THOSE WHO ARE ECONOMICALLY DISADVANTAGED. PROGRAMS ARE AVAILABLE FOR PROJECT SUPPORT, UNRESTRICTED GENERAL OPERATING SUPPORT, AND FOR ENHANCING INSTITUTIONAL MANAGEMENT. PROJECT SUPPORT GRANTSGRANT SUPPORT TO NONPROFIT ORGANIZATIONS IN THE MID-HUDSON VALLEY FOR PROGRAMS OR PROJECTS THAT IMPACT THE LIVES OF THE REGION'S RESIDENTS, MOST IMPORTANTLY THOSE WHO ARE ECONOMICALLY DISADVANTAGED. GENERAL OPERATING SUPPORT GRANTSUNRESTRICTED GRANT SUPPORT AVAILABLE TO NONPROFIT ORGANIZATIONS IN THE MID-HUDSON VALLEY WHO ARE RECENT PAST RECIPIENTS OF DYSON FOUNDATION FUNDING. MANAGEMENT ASSISTANCE PROGRAM GRANTSGRANT SUPPORT AVAILABLE IN THE MID-HUDSON VALLEY TO HELP BUILD THE MANAGEMENT INFRASTRUCTURE OF THE REGION'S CHARITABLE INSTITUTIONS. FUNDS ARE AVAILABLE THROUGH THE NONPROFIT STRATEGIC RESTRUCTURING INITIATIVE, THE MINI-GRANT PROGRAM AND THE CASH FLOW LOAN PROGRAM. LEGACY & FAMILY INTEREST PROGRAMGRANTS MADE IN THIS PROGRAM AREA ARE TIED TO THE HISTORIC OR CURRENT INTERESTS OF THE FAMILY OF PRESIDENT ROBERT R. DYSON. INCLUDED ARE GRANTS MADE THROUGH THE DYSON FAMILY GIVING PROGRAM. RECOMMENDATIONS FOR FUNDING IN THIS PROGRAM AREA ARE, IN ALL CASES, INITIATED BY FAMILY DIRECTORS OF THE FOUNDATION'S BOARD OR THE STAFF OF THE FOUNDATION. UNINVITED PROPOSALS OR INQUIRIES WILL NOT BE CONSIDERED. DIRECTORS' DISCRETIONARY PROGRAMTHIS PROGRAM AREA ALLOWS FOUNDATION DIRECTORS AND OFFICERS TO RECOMMEND A CERTAIN AMOUNT OF GRANT FUNDING TO ELIGIBLE NONPROFIT ORGANIZATIONS THAT THEY SELECT. WHILE THESE GRANTS MAY NOT REFLECT THE FOUNDATION'S OVERALL FUNDING PRIORITIES, THEY DO REFLECT THE DIVERSITY AND CREATIVITY OF THE FOUNDATION'S DIRECTORS. RECOMMENDATIONS FOR FUNDING IN THIS AREA ARE, IN ALL CASES, INITIATED BY FOUNDATION DIRECTORS AND OFFICERS. UNINVITED PROPOSALS OR INQUIRIES WILL NOT BE CONSIDERED. |

**[illegible] [illegible]**

[illegible]

| | |
|---|---|
| [illegible] | [illegible] |
| [illegible] | [illegible] |
| [illegible] | [illegible] |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Category/ Item | Listed at Cost or FMV | Book Value | End of Year Fair Market Value |
|---|---|---|---|
| AG ASIA REALTY HOLDINGS, LP | FMV | 57,417 | 57,417 |
| AG GROWTH CAPITAL (AIV) | FMV | 219,548 | 219,548 |
| AG GROWTH CAPITAL PARTNERS I, L.P. | FMV | 1,174,263 | 1,174,263 |
| AP EUROPE VII PRIVATE INVESTORS (JP MORGAN ST) | FMV | 22,931 | 22,931 |
| APOLLO INVESTMENT FUND | FMV | 1,129 | 1,129 |
| BLACKROCK MULTI STRATEGY | FMV | 10,257,852 | 10,257,852 |
| CCP II AIV II HOLDINGS LP | FMV | 43,350 | 43,350 |
| CCP II AIV IV LP NO K-1 | FMV | 2,574 | 2,574 |
| CCP II DEBT ACQUISITION LP | FMV | 162,701 | 162,701 |
| CCP II PWD-TFK AIV HOLDINGS, LP | FMV | 35,244 | 35,244 |
| CENTERBRIDGE AIV LP | FMV | 24,448 | 24,448 |
| CENTERBRIDGE CAPITAL PARTNERS | FMV | 416,974 | 416,974 |
| CENTERBRIDGE CAPITAL PARTNERS II LP | FMV | 172,942 | 172,942 |
| CENTERBRIDGE II (CAYMAN) | FMV | 231,853 | 231,853 |
| ENERTECH CAPITAL PARTNERS II LP | FMV | 41,898 | 41,898 |
| GREENHILL CAPITAL PARTNERS III LP | FMV | 1,357,588 | 1,357,588 |
| GS CAPITAL PARTNERS V INSTITUTIONAL LP | FMV | 6,102 | 6,102 |
| GS MEZZANINE PARTNERS 2006 OFFSHORE L.P. | FMV | 9,797 | 9,797 |
| GSCP V INTITUTIONAL AIV LP | FMV | 3,890 | 3,890 |
| IR&M INTERMEDIATE | FMV | 17,947,820 | 17,947,820 |
| LC ASIA PRIVATE INVESTORS LP | FMV | 681,999 | 681,999 |
| RIVERSTONE GLOBAL ENERGY AND PPI OFFSHORE IV, L.P | FMV | 48,685 | 48,685 |
| ROCKLAND POWER PARTNERS LP | FMV | 380,613 | 380,613 |
| SHEPHERD SELECT - NORTHERN TRUST INTL | FMV | 12,369 | 12,369 |
| SUMMIT ROCK DIVERSIFIED STRATEGIES OFFSHORE | FMV | 22,166,469 | 22,166,469 |
| SUMMIT ROCK HEDGED EQUITY OFFSHORE | FMV | 22,106,866 | 22,106,866 |
| SUMMIT ROCK PRIVATE EQUITY II | FMV | 13,031,968 | 13,031,968 |
| SUMMIT ROCK PRIVATE EQUITY III | FMV | 17,057,590 | 17,057,590 |
| SUMMIT ROCK PRIVATE EQUITY IV | FMV | 8,876,511 | 8,876,511 |
| SUMMIT ROCK PRIVATE EQUITY V | FMV | 1,798,600 | 1,798,600 |
| SUMMIT ROCK SELECT EQUITY OFFSHORE | FMV | 55,997,692 | 55,997,692 |
| SUMMIT ROCK STRATEGIC FIXED INCOME OFFSHORE | FMV | 5,841,237 | 5,841,237 |
| TRIBECA VENTURE FUND I LP | FMV | 1,496,290 | 1,496,290 |
| WHITEHALL PARALLEL GLOBAL RE, 2001 | FMV | 32,496 | 32,496 |
| WHITEHALL PARALLEL GLOBAL RE, 2007 | FMV | 7,247 | 7,247 |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Category / Item | Cost / Other Basis | Accumulated Depreciation | Book Value | End of Year Fair Market Value |
|---|---|---|---|---|
| LAND | 100,000 | 0 | 100,000 | 100,000 |
| BUILDING AND IMPROVEMENTS | 2,893,592 | 847,451 | 2,046,141 | 2,046,141 |
| COMPUTER SOFTWARE | 104,752 | 104,496 | 256 | 256 |
| FURNITURE AND EQUIPMENT | 322,941 | 245,671 | 77,270 | 77,270 |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| MISCELLANEOUS LEGAL FEES | 19,514 | 0 | 0 | 9,703 |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

**Total Mortgage Amount:**

| | |
|---|---|
| **Item No.** | 1 |
| **Lender's Name** | THE NORTHERN TRUST COMPANY |
| **Lender's Title** | |
| **Relationship to Insider** | |
| **Original Amount of Loan** | 8,632,406 |
| **Balance Due** | 8,632,406 |
| **Date of Note** | 2020-03 |
| **Maturity Date** | 2024-03 |
| **Repayment Terms** | REPAYMENT DUE MARCH 18, 2024 |
| **Interest Rate** | 1.000000000000 |
| **Security Provided by Borrower** | INVESTMENT ACCOUNTS |
| **Purpose of Loan** | GRANT PAYMENTS |
| **Description of Lender Consideration** | CASH |
| **Consideration FMV** | |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Description | Beginning of Year - Book Value | End of Year - Book Value | End of Year - Fair Market Value |
|---|---|---|---|
| DUE FROM INVESTMENT MANAGERS | 126,241 | 122,747 | 122,747 |
| PROGRAM RELATED INVESTMENT | 50,000 | | |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Description | Revenue and Expenses per Books | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| EVENTS AND MEETINGS | 2,280 | 0 | 0 | 2,280 |
| REPAIRS AND MAINTENANCE | 15,487 | 0 | 0 | 4,633 |
| COMPUTER EXPENSE | 37,376 | 0 | 0 | 35,453 |
| OTHER EXPENSE | 48,734 | 0 | 0 | 35,878 |
| SUPPLIES | 4,290 | 0 | 0 | 2,803 |
| INSURANCE | 11,903 | 0 | 0 | 10,470 |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Description | Revenue And Expenses Per Books | Net Investment Income | Adjusted Net Income |
|---|---|---|---|
| PASS-THRU SHARE OF OTHER INCOME FROM PARTNERSHIP INVESTMENTS | 1,237,040 | 938,978 | 1,237,040 |
| OIL AND GAS ROYALTY INCOME | 9,015 | 9,015 | 9,015 |
| LOSS ON DISPOSAL OF PROPERTY AND EQUIPMENT | -1,888,781 | | -1,888,781 |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Description | Amount |
| --- | --- |
| UNREALIZED GAIN ON INVESTMENTS NET OF CHANGE IN DEF. EXCISE TAX OF $199,396 | 14,145,717 |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Description | Beginning of Year - Book Value | End of Year - Book Value |
|---|---|---|
| DEF. EXCISE TAX PAYABLE | 988,861 | 1,188,257 |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| INVESTMENT MANAGEMENT AND CUSTODIAL FEES | 259,138 | 259,138 | 0 | 0 |
| INVESTMENT CONSULTANT AND ADMINISTRATION FEES | 727,292 | 727,292 | 0 | 0 |
| OTHER INVESTMENT RELATED FEES | 870,000 | 870,000 | 0 | 0 |
| PROGRAM CONSULTING FEES | 44,798 | 0 | 0 | 44,798 |

# TY 2021 IRS 990 e-File Render

**Name:** THE DYSON FOUNDATION

**EIN:** 13-6084888

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|
| FEDERAL AND STATE EXCISE TAXES | 289,712 | 0 | 0 | 0 |
| FOREIGN WITHHOLDING AND OTHER TAXES | 103,018 | 103,018 | 0 | 0 |