

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

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Open to Public Inspection

Department of the Treasury Internal Revenue Service

For calendar year 2021, or tax year beginning 01-01-2021, and ending 12-31-2021

Name of foundation THE KOHLBERG FOUNDATION INC, A Employer identification number 13-3496263, B Telephone number (914) 415-4144, C If exemption application is pending, check here, D 1. Foreign organizations, check here, E If private foundation status was terminated under section 507(b)(1)(A), check here, F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here, G Check all that apply: Initial return, Initial return of a former public charity, Final return, Amended return, Address change, Name change, H Check type of organization: Section 501(c)(3) exempt private foundation, Section 4947(a)(1) nonexempt charitable trust, Other taxable private foundation, I Fair market value of all assets at end of year, J Accounting method: Cash, Accrual, Other (specify)

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions))

Table with 5 columns: (a) Revenue and expenses per books, (b) Net investment income, (c) Adjusted net income, (d) Disbursements for charitable purposes (cash basis only). Rows include: 1 Contributions, gifts, grants, etc., received; 2 Check if the foundation is not required to attach Sch. B; 3 Interest on savings and temporary cash investments; 4 Dividends and interest from securities; 5a Gross rents; b Net rental income or (loss); 6a Net gain or (loss) from sale of assets not on line 10; b Gross sales price for all assets on line 6a; 7 Capital gain net income; 8 Net short-term capital gain; 9 Income modifications; 10a Gross sales less returns and allowances; b Less: Cost of goods sold; c Gross profit or (loss); 11 Other income; 12 Total. Add lines 1 through 11; 13 Compensation of officers, directors, trustees, etc.; 14 Other employee salaries and wages; 15 Pension plans, employee benefits; 16a Legal fees; b Accounting fees; c Other professional fees; 17 Interest; 18 Taxes; 19 Depreciation; 20 Occupancy; 21 Travel, conferences, and meetings; 22 Printing and publications; 23 Other expenses; 24 Total operating and administrative expenses; 25 Contributions, gifts, grants paid; 26 Total expenses and disbursements; 27 Subtract line 26 from line 12; a Excess of revenue over expenses and disbursements; b Net investment income; c Adjusted net income.

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing			
	2 Savings and temporary cash investments	8,379,151	11,073,004	11,073,004
	3 Accounts receivable ▶ _____			
	Less: allowance for doubtful accounts ▶ _____	135		
	4 Pledges receivable ▶ _____			
	Less: allowance for doubtful accounts ▶ _____			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶ _____			
	Less: allowance for doubtful accounts ▶ _____			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	77,905	8,755	8,755
	10a Investments—U.S. and state government obligations (attach schedule)			
	b Investments—corporate stock (attach schedule)	80,968,141	88,286,148	129,813,674
	c Investments—corporate bonds (attach schedule)	61,030,163	66,638,499	65,961,852
	11 Investments—land, buildings, and equipment: basis ▶ _____			
Less: accumulated depreciation (attach schedule) ▶ _____				
12 Investments—mortgage loans				
13 Investments—other (attach schedule)	35,128,122	25,902,596	47,652,083	
14 Land, buildings, and equipment: basis ▶ _____ 64,564				
Less: accumulated depreciation (attach schedule) ▶ _____ 39,176	32,939	25,388	25,388	
15 Other assets (describe ▶ _____)	253,713	253,713	8,770,339	
16 Total assets (to be completed by all filers—see the instructions. Also, see page 1, item I)	185,870,269	192,188,103	263,305,095	
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue.			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe ▶ _____)			
	23 Total liabilities (add lines 17 through 22)	0	0	
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 24, 25, 29 and 30.			
	24 Net assets without donor restrictions			
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds	0	0	
	27 Paid-in or capital surplus, or land, bldg., and equipment fund	0	0	
	28 Retained earnings, accumulated income, endowment, or other funds	185,870,269	192,188,103	
29 Total net assets or fund balances (see instructions)	185,870,269	192,188,103		
30 Total liabilities and net assets/fund balances (see instructions)	185,870,269	192,188,103		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	185,870,269
2 Enter amount from Part I, line 27a	2	9,962,418
3 Other increases not included in line 2 (itemize) ▶ _____	3	7,795
4 Add lines 1, 2, and 3	4	195,840,482
5 Decreases not included in line 2 (itemize) ▶ _____	5	3,652,379
6 Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29.	6	192,188,103

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a PRIME FINANCE PARTNERS III	P	2020-12-01	2021-12-31
b WESTBROOK FUND VII	P	2020-12-01	2021-12-31
c KOHLBERG PARTNERS VII	P	2021-01-01	2021-12-31
d KOHLBERG PARTNERS VIII LP	P	2021-01-01	2021-12-31
e KOHLBERG PARTNERS VII	P	2020-12-01	2021-12-31
KOHLBERG PARTNERS VIII LP	P	2020-12-01	2021-12-31
QUANTUM PARALLEL PARTNERS V LP	P	2020-12-01	2021-12-31
GENERAL ATLANTIC K-1S	P	2020-12-01	2021-12-31
WESTBROOK REAL ESTATE FUND VIII LP	P	2020-12-01	2021-12-31
WESTBROOK FUND VII	P	2020-12-01	2021-12-31
SALE OF PUBLICLY TRADED SECURITIES	P	2021-01-01	2021-12-31
SALE OF PUBLICLY TRADED SECURITIES	P	2020-12-01	2021-12-31
SECONDARY OPPORTUNITIES FUND 3	P	2020-12-01	2021-12-31
MILLENNIUM OFFSHORE SERIES 01A	P	2020-12-01	2021-12-31
CHARLES SCHWAB	P	2021-01-01	2021-12-31
CHARLES SCHWAB	P	2020-12-01	2021-12-31
CAPITAL GAINS DIVIDENDS	P		

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a		16,487	-16,487
b		2,467	-2,467
c	10,391		10,391
d	415		415
e	811,623		811,623
	2,460,268		2,460,268
	263,990		263,990
	6,580,536		6,580,536
	4,648		4,648
			0
	320,654	243,288	77,366
	3,971,392	2,214,240	1,757,152
	529,717		529,717
	5,637,986		5,637,986
	17,480		17,480
	4,353,358	4,054,907	298,451
	558,245		558,245

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			-16,487
b			-2,467
c			10,391
d			415
e			811,623
			2,460,268
			263,990
			6,580,536
			4,648
			0
			77,366
			1,757,152
			529,717
			5,637,986
			17,480
			298,451
			558,245

Capital gain net income or (net capital loss)	<div style="border: 1px solid black; padding: 2px; display: inline-block;"> { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 } </div>	2 18,989,314
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	<div style="border: 1px solid black; padding: 2px; display: inline-block;"> } </div>	3

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

Exempt operating foundations described in section 4940(d)(2), check here [] and enter Bracket for line 1a "N/A" on line 1.
1a Date of ruling or determination letter: (attach copy of letter if necessary—see instructions)
b Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 2
Add lines 1 and 2. 3
Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 4
Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0- 5
Credits/Payments:
6a 2021 estimated tax payments and 2020 overpayment credited to 2021 6a 289,127
6b Exempt foreign organizations—tax withheld at source 6b 0
6c Tax paid with application for extension of time to file (Form 8868) 6c 90,000
6d Backup withholding erroneously withheld 6d 0
7 Total credits and payments. Add lines 6a through 6d 7 379,127
8 Enter any penalty for underpayment of estimated tax. Check here [] if Form 2220 is attached. 8 0
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed 9
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid. 10 70,762
11 Enter the amount of line 10 to be: Credited to 2022 estimated tax Refunded 11 0

Part VI-A Statements Regarding Activities

1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? Yes No
1b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition. Yes No
1c If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. Yes No
2 Did the foundation file Form 1120-POL for this year?. Yes No
3 Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. \$ 0 (2) On foundation managers. \$ 0
4 Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0
5 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities. Yes No
6 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes. Yes No
7a Did the foundation have unrelated business gross income of \$1,000 or more during the year? Yes No
7b If "Yes," has it filed a tax return on Form 990-T for this year?. Yes No
8 Was there a liquidation, termination, dissolution, or substantial contraction during the year? Yes No
9 If "Yes," attach the statement required by General Instruction T. Yes No
10 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: By language in the governing instrument, or By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?. Yes No
11 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV. Yes No
12 Enter the states to which the foundation reports or with which it is registered (see instructions) NY
13 If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation. Yes No
14 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII. Yes No
15 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses. Yes No

Part VI-A Statements Regarding Activities (continued)

11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address WWW.KOHLBERGFUNDATION.ORG
14 The books are in care of THE KOHLBERG FOUNDATION INC Telephone no. (914) 415-4144 Located at 84 BUSINESS PARK DRIVE ARMONK NY 10504 ZIP+4
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year. 15
16 At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

1a During the year did the foundation (either directly or indirectly):
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)
b If any answer is "Yes" to 1a(1)-(6); did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions
c Organizations relying on a current notice regarding disaster assistance check here.
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):
a At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021? If "Yes," list the years 20, 20, 20, 20
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement-see instructions.)
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. 20, 20, 20, 20
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?
b If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period?(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

- 5a** During the year did the foundation pay or incur any amount to:
- (1)** Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?
 - (2)** Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?
 - (3)** Provide a grant to an individual for travel, study, or other similar purposes?
 - (4)** Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions
 - (5)** Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?
- b** If any answer is "Yes" to 5a(1)–(5); did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions
- c** Organizations relying on a current notice regarding disaster assistance check here
- d** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?
If "Yes," attach the statement required by Regulations section 53.4945–5(d).
- 6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
- b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
If "Yes" to 6b, file Form 8870.
- 7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?
- b** If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?
- 8** Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment during the year?

	Yes	No
5a(1)		No
5a(2)		No
5a(3)		No
5a(4)	Yes	
5a(5)		No
5b		No
5d		
6a		No
6b		No
7a		No
7b		
8		No

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NANCY KOHLBERG - NOT COMPENSATED 84 BUSINESS PARK DRIVE 304 ARMONK, NY 10504	PRESIDENT - NON PAID 0.50	0	0	0
NANCY MCCABE 84 BUSINESS PARK DRIVE 304 ARMONK, NY 10504	EXEC. VP/TREASURER 40.00	394,793	37,390	30,218
JENNIFER MAGNONE 84 BUSINESS PARK DRIVE 304 ARMONK, NY 10504	SECRETARY 0.50	0	0	0
LES FAGEN 84 BUSINESS PARK DRIVE 304 ARMONK, NY 10504	DIRECTOR 0.50	0	0	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
RITA FRAGANO 84 BUSINESS PARK DRIVE ARMONK, NY 10504	ACCOUNTANT 40.00	149,068	15,680	39,775
AMANDA DEHANN 84 BUSINESS PARK DRIVE ARMONK, NY 10504	OFFICE MANAGER 40.00	85,414	8,741	26,840

Total number of other employees paid over \$50,000. 0

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)
3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
GENERAL ATLANTIC 600 STEAMBOAT RD STE 105 GREENWICH, CT 06830	FINANCIAL SERVICES	284,257
CLARFELD FINANCIAL ADVISORS LLC 520 WHITE PLAINS RD TARRYTOWN, NY 10591	FINANCIAL SERVICES	215,129
UBS 750 WASHINGTON BLVD 11TH FLR STAMFORD, CT 06901	FINANCIAL SERVICES	167,341
CHARLES SCHWAB 331 CENTRAL PARK AVE SCARSDALE, NY 10583	FINANCIAL SERVICES	70,798

Total number of others receiving over \$50,000 for professional services. ▶

0

Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 NONE	0
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1	
2	
All other program-related investments. See instructions.	
3	

Total. Add lines 1 through 3 ▶ 0

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities.	1a	182,840,926
b	Average of monthly cash balances.	1b	13,471,977
c	Fair market value of all other assets (see instructions).	1c	47,652,085
d	Total (add lines 1a, b, and c).	1d	243,964,988
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation).	1e	0
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d.	3	243,964,988
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions).	4	3,659,475
5	Net value of noncharitable-use assets. Subtract line 4 from line 3.	5	240,305,513
6	Minimum investment return. Enter 5% (0.05) of line 5.	6	12,015,276

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here and do not complete this part.)

1	Minimum investment return from Part IX, line 6.	1	12,015,276
2a	Tax on investment income for 2021 from Part V, line 5.	2a	308,365
b	Income tax for 2021. (This does not include the tax from Part V.).	2b	963
c	Add lines 2a and 2b.	2c	309,328
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	11,705,948
4	Recoveries of amounts treated as qualifying distributions.	4	0
5	Add lines 3 and 4.	5	11,705,948
6	Deduction from distributable amount (see instructions).	6	0
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1.	7	11,705,948

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26.	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required).	3a	
b	Cash distribution test (attach the required schedule).	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				11,705,948
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only.			0	
b Total for prior years: 20____, 20____, 20____		0		
3 Excess distributions carryover, if any, to 2021:				
a From 2016.	950,677			
b From 2017.	2,959,295			
c From 2018.	12,476,409			
d From 2019.	11,120,125			
e From 2020.	1,297,405			
f Total of lines 3a through e.	28,803,911			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ <u>11,818,229</u>				
a Applied to 2020, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions).		0		
c Treated as distributions out of corpus (Election required—see instructions).	0			
d Applied to 2021 distributable amount				11,705,948
e Remaining amount distributed out of corpus	112,281			
5 Excess distributions carryover applied to 2021. (If an amount appears in column (d), the same amount must be shown in column (a).)	0			0
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	28,916,192			
b Prior years' undistributed income. Subtract line 4b from line 2b.		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions.		0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions.			0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions).	0			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions)	950,677			
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a	27,965,515			
10 Analysis of line 9:				
a Excess from 2017	2,959,295			
b Excess from 2018	12,476,409			
c Excess from 2019.	11,120,125			
d Excess from 2020	1,297,405			
e Excess from 2021	112,281			

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b. Check box to indicate whether the organization is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed
b 85% (0.85) of line 2a
c Qualifying distributions from Part XI, line 4 for each year listed
d Amounts included in line 2c not used directly for active conduct of exempt activities
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c

Table with 5 columns: (a) 2021, (b) 2020, (c) 2019, (d) 2018, (e) Total. Rows correspond to items 2a through 2e.

3 Complete 3a, b, or c for the alternative test relied upon:
a "Assets" alternative test—enter:
(1) Value of all assets
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed
c "Support" alternative test—enter:
(1) Total support other than gross investment income
(2) Support from general public and 5 or more exempt organizations
(3) Largest amount of support from an exempt organization
(4) Gross investment income

Part Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:
a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)
NANCY KOHLBERG - NOT COMPENSATED

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:
Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part **Supplementary Information** (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a <i>Paid during the year</i>				
A HOME 141 TOMPKINS AVENUE 3RD FLOOR PLEASANTVILLE,NY 10570		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	5,000
ALLIANCE FOR JUSTICE 11 DUPONT CIRCLE NW 2ND FLOOR WASHINGTON,DC 20036		PC	RENEW ANNUAL SUPPORT FOR BUILD THE BENCH, JUDICIAL WATCHDOG, HONOR NAN ARON, BOLDLY FORWARD PROGRAM.	250,000
AMALGAMATED CHARITABLE FOUNDATION INC EQUIS INSTITUTE 1825 K STREET NW WASHINGTON,DC 20006		PC	RESEARCH, ANALYSIS AND DIGITAL TESTING ON ISSUES IMPORTANT TO THE LATINX COMMUNITY. PROGRAMS TO COUNTER MISINFORMATION.	250,000
BARD COLLEGE 23 WALTERS ROAD ANNANDALE ON HUDSON,NY 12504		PC	RENEW SUPPORT FOR THE BARD PRISON INITIATIVE: GARDENS PROGRAM AT FISHKILL AND WOODBOURNE FACILITIES AND FOOD SYSTEMS	100,000
BEDFORD 2030 COALITION PO BOX 812 BEDFORD HILLS,NY 10507		PC	SUPPORT FOR LOCAL ENVIRONMENTAL PROJECTS AND EDUCATION.	1,000
BIODIVERSITY WORKS PO BOX 557 EDGARTOWN,MA 02539		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	15,000
BLACK VOTERS MATTER CAPACITY BUILDING INSTITUTE 4751 BEST ROAD STE 200 ATLANTA,GA 30337		PC	FOR 501C3 WORK. GENERAL SUPPORT	100,000
BOSTON MED FLIGHTNEW ENGLAND LIFE FLIGHT INC ROBINS STREET HANGAR 1727 HANSCOM AIR FORCE BASE BEDFORD,MA 01730		PC	SUPPORT FOR SERVICES TO MARTHA'S VINEYARD RESIDENTS.	25,000
BOYS & GIRLS CLUB OF NORTHERN WESTCHESTER 351 EAST MAIN STREET MOUNT KISCO,NY 10549		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	5,000
BROOKLYN LAW SCHOOL 250 JORALEMON ST BROOKLYN,NY 11201		PC	IN HONOR OF HERMAN FAGAN SCHOLARSHIP FUND FOR DISADVANTAGED STUDENTS.	20,000
CAMPAIGN LEGAL CENTER 1101 14TH STREET NW SUITE 400 WASHINGTON,DC 20005		PC	PROGRAMS IN VOTING INTEGRITY, VOTE BY MAIL, ELECTION PROCESS INTEGRITY.	100,000
CANDID FOUNDATION PO BOX 22799 NEW YORK,NY 100872799		PC	GENERAL SUPPORT	1,000
CIVIC NATION 1156 15TH ST NW SUITE 1000 WASHINGTON,DC 20005		PC	VOTE LAB, VOTE-BY-MAIL CAMPAIGN, WHEN WE ALL VOTE, UNITED STATES OF WOMEN LATINX VOTER ENGAGEMENT.	300,000
COLLEGE & COMMUNITY FELLOWSHIP 475 RIVERSIDE DRIVE SUITE 1626 NEW YORK,NY 10115		PC	GENERAL SUPPORT CORE PROGRAMS, SUPPORT FOR COVID EMERGENCE STUDENT FUND.	100,000
COLUMBIA LAW SCHOOL 435 WEST 116TH ST NEW YORK,NY 100277927		PC	UNRESTRICTED OPERATING SUPPORT- RECOMMENDED BY LESLIE GORDON FAGEN.	10,000
COMMON CAUSE EDUCATION FUND 805 15TH STREET NW WASHINGTON,DC 20005		PC	VOTING RIGHTS, TEXAS LITIGATION, SUPPORT OF CAPITOL POLICE AND ELECTION INTEGRITY AND CAMPAIGN TO COMBAT DISINFORMATION IN SOCIAL MEDIA	100,000
COUNCIL ON FOUNDATIONS 2121 CRYSTAL DRIVE SUITE 700 ARLINGTON,VA 22202		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	27,000
CUNY GRADUATE SCHOOL OF JOURNALISM FOUNDATION INC 219 WEST 40TH STREET NEW YORK,NY 10018		PC	DEAN'S OPPORTUNITY FUND. RENEWED SUPPORT.	1,000,000
DANA FARBER CANCER INSTITUTEJIMMY FUND WALK 10 BROOKLINE PLACE WEST 6TH FLOOR BROOKLINE,MA 02445		PC	SUPPORT FOR THE JIMMY FUND/KOHLBERG FAMILY WALK IN HONOR OF AMY & TIMMY	130,000
DRIVE CHANGE 630 FLUSHING AVENUE 5 BROOKLYN,NY 11206		PC	WORKING CAPITAL AND CASHFLOW SUPPORT.	150,000
ENVIRONMENTAL DEFENSE FUND 18 TREMONT STREET BOSTON,MA 02108		PC	SUPPORT FOR THE ENVIRONMENTAL DEFENSE FUND CLIMATE CORPS PROGRAM.	10,000
ENVIRONMENTAL GRANTMAKERS ASSOCIATION 475 RIVERSIDE DRIVE SUITE 960 NEW YORK,NY 10115		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	1,649
EQUAL JUSTICE INITIATIVE 122 COMMERCE STREET MONTGOMERY,AL 36104		PC	GENERAL SUPPORT.	100,000
FAIR ELECTION CENTER 1825 K STREET NW STE 450 WASHINGTON,DC 20006		PC	POWER THE POLLS PROGRAM TO RECRUIT, DEPLOY AND TRAIN POLL WORKERS, VOTER EDUCATION AND ELECTION POLLING INFO.	150,000
FREE SPEECH FOR PEOPLE 505 W 38TH ST UNIT A4 AUSTIN,TX 78705		PC	ADVOCACY AND COURT CASES TO SUPPORT VOTING RIGHTS. VOTING INTEGRITY AND CAPACITY BUILDING FOR THE ORGANIZATION.	50,000
GETTING OUT AND STAYING OUT 75 EAST 116TH STREET NEW YORK,NY 10029		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	15,000
GREAT POND FOUNDATION PO BOX 2005 EDGARTOWN,MA 02539		PC	SUPPORT FOR ECOLOGICAL WORK, EDUCATION, AND CONSERVATION ACTIVITY RELATED TO THE MARTHA'S VINEYARD "GREAT PONDS".	25,000
HAMPSHIRE COUNTRY SCHOOL 28 PATEY CIRCLE RINDGE,NH 03461		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	20,000
HOSPICE CARE WESTCHESTER & PUTNAM INC 540 WHITE PLAINS ROAD SUITE 300 TARRYTOWN,NY 10591		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	5,000
HOSPICE OF MARTHA'S VINEYARD PO BOX 1748 79 BEACH ROAD SUITE 28 VINEYARD HAVEN,MA 02568		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	5,000
HOSPITAL FOR SPECIAL SURGERY 535 E 70TH ST NEW YORK,NY 10021		PC	SUPPORT FOR ACTIVITIES UNDER THE LEADERSHIP OF DR. PAGET	50,000
HOURL CHILDREN 36-11 12TH ST LONG ISLAND CITY,NY 11106		PC	FOOD PANTRY HOLIDAY PROGRAM AND COVID RELIEF PROGRAMS.	50,000
HUDSON LINK FOR HIGHER EDUCATION 23 STATE STREET OSSINING,NY 10562		PC	FOR PROGRAMS, COLLEGE AND PRE-COLLEGE AT SHAWANGUNK CORRECTIONAL FACILITY, NEW BEGINNINGS CHALLENGE GRANT, SPECIAL GRANT-UNRESTRICTED	400,000
HUMANITY IN ACTION 41 FLATBUSH AVENUE FLOOR 2 SUITE 203 BROOKLYN,NY 11217		PC	UNRESTRICTED GRANT.	5,000
INDIVISIBLE CIVIC ENGAGEMENT 1730 RHODE ISLAND AVENUE NW SUITE 912 WASHINGTON,DC 20036		PC	FOR 501 C3 ACTIVITIES IN CAPACITY BUILDING AND DEMOCRACY POLICY WORK	900,000
INVESTIGATIVE REPORTERS AND EDITORS INC 141 NEFF ANNEX-UMC COLUMBIA,MO 65211		PC	RENEWED SUPPORT TOTAL NEWSROOM TRAINING, FELLOWSHIPS FOR JOURNALISTS IN THE SOUTH.	250,000
ISLAND ELDERLY HOUSING INC 60B VILLAGE ROAD TISBURY,MA 02568		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	5,000
ISLAND FOOD PANTRY PO BOX 1874 VINEYARD HAVEN,MA 02568		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	2,000
ISLAND GROWN INITIATIVE 80 STONEY HILL ROAD VINEYARD HAVEN,MA 02568		PC	RENEWED SUPPORT GENERAL OPERATING SERVING ALL FARM PROGRAMS.	50,000
ISLAND HOUSING TRUST CORPORATION 346 STATE ROAD VINEYARD HAVEN,MA 02568		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	15,000
JACOB BURNS FILM CENTER 405 MANVILLE ROAD PLEASANTVILLE,NY 10570		PC	COVID RE-OPENING CHALLENGE GRANT	25,000
LAWYER'S COMMITTEE FOR CIVIL RIGHTS UNDER LAW 1500 K STREET NW SUITE 900 WASHINGTON,DC 20005		PC	VOTER PROTECTION, VOTING INTEGRITY, PEACEFUL TRANSITION.	100,000
LEADERSHIP CONFERENCE EDUCATION FUND 1620 L STREET SUITE 1100 WASHINGTON,DC 20036		PC	FOR DEMOCRACY WORK AND COALITION BUILDING	115,000
MARTHA'S VINEYARD COMMUNITY HOSPITAL 1 HOSPITAL RD OAK BLUFF,MA 02557		PC	GENERAL SUPPORT.	75,000
MARTHA'S VINEYARD COMMUNITY SERVICES 111 EDGARTOWN ROAD VINEYARD HAVEN,MA 02568		PC	RENEW UNRESTRICTED SUPPORT.	125,000
MARTHA'S VINEYARD SHELLFISH GROUP PO BOX 1552 OAK BLUFFS,MA 02557		PC	SUPPORT FOR OYSTER RESTORATION PROGRAM	35,000
MASSACHUSETTS AUDUBON SOCIETY 208 SOUTH GREAT ROAD LINCOLN,MA 01773		PC	SUPPORT FELIX NECK WILDLIFE SANCTUARY.	1,000
MI FAMILIA VOTA EDUCATION FUND 1140 E WASHINGTON ST BLDG C SUITE 206 PHOENIX,AZ 85034		PC	GENERAL SUPPORT	100,000
MOUNT KISCO CHILD CARE CENTER 95 RADIO CIRCLE MOUNT KISCO,NY 10549		PC	FAMILY SCHOLARSHIPS.	50,300
MOUNT KISCO VOLUNTEER AMBULANCE CORP 310 LEXINGTON AVENUE MOUNT KISCO,NY 10549		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	500
MOUNT KISCO VOLUNTEER FIRE DEPARTMENT 55 WEST WAY MOUNT KISCO,NY 10549		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	500
NAACP LEGAL DEFENSE AND EDUCATION FUND 40 RECTOR STREET 5TH FLOOR NEW YORK,NY 10006		PC	DEMOCRACY PROGRAMS, VOTER PROTECTION, VOTING INTEGRITY, CIVIL RIGHTS, PEACEFUL TRANSITION.	500,000
NATIONAL CENTER FOR FAMILY PHILANTHROPY 1667 K STREET NW SUITE 550 WASHINGTON,DC 20006		PC	RENEW SUPPORT FRIENDS OF THE FAMILY PROGRAM	8,000
NATIONAL CONFERENCE ON CITIZENSHIP 1920 L STREET NW SUITE 450 WASHINGTON,DC 20036		PC	RENEW SUPPORT FOR STUDENTS LEARN, STUDENTS VOTE	150,000
NATIONAL REDISTRICTING FOUNDATION 700 13TH STREET NW SUITE 600 WASHINGTON,DC 20005		PC	GENERAL SUPPORT FOR 501 C3 WORK IN LITIGATION AND PUBLIC EDUCATION.	100,000
NEIGHBORS LINK 27 COLUMBUS AVENUE MOUNT KISCO,NY 10549		PC	GENERAL OPERATING SUPPORT.	100,000
NORTHERN WESTCHESTER HOSPITAL FOUNDATION 400 EAST MAIN STREET MOUNT KISCO,NY 10549		PC	INTEGRATIVE MEDICINE PROGRAM RENEWAL.	100,000
NORTHERN WESTCHESTER HOSPITAL FOUNDATION 400 EAST MAIN STREET MOUNT KISCO,NY 10549		PC	NURSING EDUCATION AND MAGNET PROGRAM RENEWAL.	100,000
OPEN DOOR 165 MAIN STREET OSSINING,NY 10562		PC	SUPPORT FOR MOUNT KISCO FACILITY AND GENERAL OPERATING SUPPORT.	100,000
OPEN SOURCE ELECTION TECHNOLOGY INSTITUTE 530 LYTTON AVENUE SECOND FLOOR PALO ATLO,CA 94301		PC	BUILDING THE PEOPLE'S VOTING SYSTEM.	150,000
POLICY IMPACT 1107 9TH STREET SUITE 500 SACRAMENTO,CA 95814		PC	SUPPORT FOR DEMOCRACY FUNDERS NETWORK (DFN)	1,000
PROTECT DEMOCRACY PROJECT 82 NASSAU STREET 601 NEW YORK,NY 10038		PC	501 C3 VOTER PROTECTION, VOTING INTEGRITY, DEFENSE OF DEMOCRACY, ELECTION PROTECTION, PEACEFUL TRANSITION.	500,000
PUBLIC CITIZEN FOUNDATION 1600 20TH ST NW WASHINGTON,DC 20009		PC	DECLARATION FOR AMERICAN DEMOCRACY COALITION STATE VOTING ADVOCACY AND VOTING RIGHTS, REDISTRICTING REFORM.	150,000
PUPPIES BEHIND BARS 263 WEST 38TH STREET 4TH FLOOR NEW YORK,NY 10018		PC	FOR PROGRAMS AT BEDFORD HILLS FACILITY	15,000
RENEWAL OF LIFE 5904 13TH AVENUE BROOKLYN,NY 11219		PC	GENERAL SUPPORT	5,000
RE-THINK FOOD 75 BROAD STREET FLOOR 7 SUITE 707 NEW YORK,NY 10004		PC	RETHINK CAF, STRATEGIC PARTNERS, RESTAURANT CAPACITY BUILDING.	100,000
RE-THINK MEDIA 777 SIXTH ST 9TH FL 116 WASHINGTON,DC 20001		PC	FOR DEMOCRACY PROGRAMS SERVING SMALL TO MEDIUM LOCAL AND REGIONAL NGO'S.	100,000
SHERIFF'S MEADOW FOUNDATION 57 DAVID AVENUE VINEYARD HAVEN,MA 02568		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	5,000
SOUTHERN COALITION FOR SOCIAL JUSTICE 1415 WEST NC HIGHWAY 54 SUITE 101 DURHAM,NC 27707		PC	FOR VOTING RIGHTS PROGRAM 2021	300,000
SOUTHERN POVERTY LAW CENTER 400 WASHINGTON AVENUE MONTGOMERY,AL 36104		PC	VOTE YOUR VOICE PROGRAM.	500,000
SPONSORS INC 338 HIGHWAY 99 NORTH EUGENE,OR 97402		PC	GENERAL SUPPORT AND CAPITAL PROJECT-LONG TERM SUPPORT UNITS.	900,000
STATE VOICES 1616 P STREET SUITE 2036 WASHINGTON,DC 20036		PC	FOR 501 C3 ACTIVITIES , FOR GOTV, VOTER EDUCATION, VOTER PROTECTION, VOTING INTEGRITY, COVID SAFE VOTING, VOTE BY MAIL.	100,000
TEATOWN LAKE RESERVATION INC 1600 SPRING VALLEY ROAD OSSINING,NY 10562		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	20,000
TENACITY INC 38 EVERETT STREET BOSTON,MA 02134		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	30,000
THE MARSHALL PROJECT 156 WEST 56TH STREET SUITE 701 NEW YORK,NY 10019		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	100,000
THE MERSERVE-KUNHARDT FOUNDATION 48 WHEELER AVENUE 3RD FLOOR PLEASANTVILLE,NY 10570		PC	GORDON PARKS PROGRAMMING, ART AND ACTIVISM PROJECT	250,000
THE POLLY HILL ARBORETUM PO BOX 561 809 STATE ROAD WEST TISBURY,MA 02575		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	5,000
THE VINEYARD HOUSE INC PO BOX 4599 56 SHORT HILL ROAD VINEYARD HAVEN,MA 02568		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	20,000
THE VINEYARD TRUST 99 MAIN STREET PO BOX 5277 EDGARTOWN,MA 02539		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	5,000
UNITED STATES VETERANS INITIATIVE 800 WEST 6TH STREET SUITE 1505 LOS ANGELES,CA 90017		PC	SUPPORT FOR OUTSIDE THE WIRE COMMUNITY COLLEGE PROGRAM.	100,000
UNIVERSITY OF SAN DIEGO 5998 ALCALA PARK SAN DIEGO,CA 92110		PC	PROTECT STUDENT VETERANS INITIATIVE	500,000
VERIFIED VOTING 1608 WALNUT STREET 12TH FL PHILADELPHIA,PA 19103		PC	ELECTION PROTECTION PROGRAM 2021-2022	100,000
VINEYARD CONSERVATION SOCIETY PO BOX 2189 57 DAVID AVENUE VINEYARD HAVEN,MA 02568		PC	SUPPORT FOR LEGAL DEFENSE FUND FOR LAND PRESERVATION.	5,000
WESTCHESTER LAND TRUST 403 HARRIS ROAD BEDFORD HILLS,NY 10507		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	1,000
WHISTLEBLOWER AID 1250 CONNECTICUT AVE NW SUITE 700 WASHINGTON,DC 20036		PC	GENERAL SUPPORT FOR PROGRAMS IN 2021-2022	100,000
YALE UNIVERSITY PO BOX 2038 NEW HAVEN,CT 065212038		PC	GENERAL SUPPORT	10,000
YMCA OF MARTHA'S VINEYARD 111R EDGARTOWN VINEYARD HAVEN RD VINEYARD HAVEN,MA 02568		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	100,000
YORKTOWN HEIGHTS ENGINE COMPANY #1 PO BOX 10 1916 COMMERCE STREET YORKTOWN,NY 10598		PC	GRANT TO FURTHER DONEE'S EXEMPT PURPOSE	500
Total			3a	10,755,449
b <i>Approved for future payment</i>				
Total			3b	

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CBIZ MARKS PANETH	42,500	0		42,275
PRESTIGE HR SERVICE FEE	2,808	0		2,793

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
COMPUTER HARDWARE	2011-12-21	886	886	SL	5.000000000000	0	0		
COMPUTER HARDWARE	2011-12-21	754	754	SL	5.000000000000	0	0		
LENOVO THINKPAD	2013-11-26	1,319	1,319	SL	5.000000000000	0	0		
FURNITURE	1998-09-09	10,239	10,239	SL	7.000000000000	0	0		
COMPUTER HARDWARE	2015-01-05	2,091	2,091	SL	5.000000000000	0	0		
HP SERVER INSTALLATION (ROUNDTABLE)	2015-02-06	5,430	5,430	SL	5.000000000000	0	0		
FIREWALL AND ROUTER (PLUS LABOR ROUNDTABLE)	2015-07-30	1,993	1,993	SL	5.000000000000	0	0		
HP PROBOOK 650 (JANET'S LAPTOP)	2016-03-18	1,050	1,011	SL	5.000000000000	39	0		
HP BUSINESS P232 23" LED LCD MONITOR (JANET)	2016-03-18	150	145	SL	5.000000000000	5	0		
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (NANCY)	2019-03-01	2,106	772	SL	5.000000000000	421	0		
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (AMANDA)	2019-03-01	2,106	772	SL	5.000000000000	421	0		
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (RITA)	2019-03-01	2,106	772	SL	5.000000000000	421	0		
HPE 2530-24G - POE SWITCH T20200204 0021	2020-05-07	645	86	SL	5.000000000000	129	0		
FURNITURE	2020-05-07	18,078	1,722	SL	5.000000000000	4,388	0		
LEASEHOLD IMPROVEMENTS	2020-05-07	12,891	1,637	SL	5.000000000000	3,350	0		
5 YEALINK TDSOURCING VOIP PHONE-SIP PHONE-GRAPHIC DISPLAY	2020-05-07	835	111	SL	5.000000000000	167	0		
COMPUTER HARDWARE	2021-02-17	300		SL	5.000000000000	50	0		
CELLPHONE	2021-11-22	1,057		SL	5.000000000000	18	0		
LEASEHOLD IMPROVEMENTS	2021-09-21	530		SL	5.000000000000	27	0		

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Name	Date Acquired	How Acquired	Date Sold	Purchaser Name	Gross Sales Price	Basis	Basis Method	Sales Expenses	Total (net)	Accumulated Depreciation
UBTI SHORT TERM CAPITAL GAIN		PURCHASED			1,950		COST	0	1,950	
UBTI LONG TERM CAPITAL GAIN		PURCHASED			5,243		COST	0	5,243	

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Identifier	Return Reference	Explanation
FORM 4720 EXCEPTION EXPLANATION	FORM 990PF, PART VII-B, LINE 1A(4)	THE ORGANIZATION PAYS REASONABLE COMPENSATION TO AN OFFICER OF THE CORPORATION. THIS MEETS THE EXCEPTION; THEREFORE, FORM 4720 HAS NOT BEEN PREPARED.

TY 2021 IRS 990 e-File Render**Name:** THE KOHLBERG FOUNDATION INC**EIN:** 13-3496263

Name of Bond	End of Year Book Value	End of Year Fair Market Value
BLACKROCK STRATEGIC INCOME I	6,170,814	6,347,724
CALVERT GREEN BOND FUND CLASS I	8,021,271	7,975,985
CALVERT SHORT DURATION INCOME FUND CLASS 1	15,150,489	15,089,042
DOUBLE LINE TOTAL RETURN FUND INSTL	6,366,069	6,212,704
PIMCO INCOME FUND CLASS I	3,251,184	3,241,812
PIMCO TOTAL RETURN ESG FUND CLASS INSTL	9,068,307	8,817,934
RIVERNORTH/DOUBLELINE STRATEGIC INCOME FUND I	4,296,252	4,290,721
TIAA-CREF CORE IMPACT BOND FUND CLASS ADVISOR	14,314,113	13,985,930

FY 2021 IRS 990 e-File Render			
Name: THE KOHLBERG FOUNDATION INC			
EIN: 13-3496263			
Name of Stock	End of Year Book Value	End of Year Fair Market Value	
10X GENOMICS INC CL A	48,452	47,518	
10X GENOMICS INC CL A	116,266	114,401	
3M CO	146,063	138,551	
A G C O CORP	5,996	13,922	
ABBOTT LABS COM	174,861	257,273	
ABBVIE	66,534	106,965	
ABBVIE INC COM	110,051	173,177	
ABERCROMBIE & FITCH	8,759	30,372	
ACCENTURE LTD BERMUDA CL A	226,874	497,875	
ACI WORLDWIDE	13,419	14,331	
ACUTY BRANDS INC	49,995	73,259	
ACUSHNET HLDGS CORP	77,959	159,612	
ADOBE SYS INC	157,302	284,664	
ADVANCED DRAINAGE SY	33,799	43,289	
ADVANCED MICRO DEVIC	71,147	127,064	
AFLAC INC COM	6,728	10,802	
AGILENT TECHNOLOGIES	15,670	25,544	
AGREE REALTY CORP	97,491	111,821	
AIRBNB INC CL A	157,544	190,132	
ALBANY INTL CORP NEW CL A	74,101	94,553	
ALEXANDRIA REAL EST	39,201	56,409	
ALIGN TECHNOLOGY INC	132,490	343,705	
ALLETE INC NEW	107,621	98,662	
ALLSTATE CORP	40,263	47,648	
ALNYLAM PHARMACEUTICALS INC	2,586	6,274	
ALPHABET INC A	345,875	831,450	
ALTRIA GROUP INC	79,871	95,396	
AMAZON.COM INC	350,704	168,853	
AMAZON.COM INC	502,080	653,531	
AMC NETWORKS INC CL A	58,252	128,723	
AMDOCS LTD GBP	122,598	145,414	
AMERCO	8,781	18,156	
AMERICAN EXPRESS CO	86,429	152,312	
AMERICAN INTL GROUP INC COM NEW	18,394	35,424	
AMERICAN WATER WORKS CO	116,944	188,860	
AMERISOURCEBERGEN CORP COM	24,867	33,754	
AMGEN INC	181,379	183,576	
ANALOG DEVICES INC.	47,231	70,660	
ANTHEM INC	60,126	101,515	
AON PLC	8,874	14,126	
APPLE INC	464,000	1,544,326	
APPLIED MATLS INC COM	26,017	100,868	
APTARGROUP INC	24,556	26,211	
APTIV PLC	17,388	36,784	
ARCHROCK INC COM	6,801	8,333	
ARENA PHARMACEUTICAL	8,655	17,473	
ARISTA NETWORKS INC COM	38,644	100,050	
ASPEN TECHNOLOGIES	8,806	10,806	
ASSURED GUARANTY LTD	69,963	97,288	
AT&T INC	22,191	20,000	
AT&T INC	162,992	121,647	
ATLIASSIAN CORP PLC CL A	123,472	373,664	
AUTO DATA PROCESSING	74,295	104,057	
AUTODESK INC	45,525	74,797	
AUTODESK INC	40,189	210,893	
AVALONBY COMNTYS INC	27,966	42,183	
AVERY DENNISON CORP	57,458	130,592	
AXON ENTERPRISES	20,627	46,001	
BADGER METER INC COM	102,857	132,774	
BANK OF AMER CORP	128,629	189,527	
BANK OF AMERICA CORP	209,081	325,133	
BANK OF NY MELLON CO	65,344	99,026	
BANK OF THE OZARKS INC	97,107	171,230	
BCE INC NEW CAD	131,438	158,202	
BEAZER HOMES USA INC	13,117	30,186	
BECTON DICKINSON&CO	39,183	39,985	
BED BATH & BEYOND	1,915	4,870	
BEST BUY INC	27,845	40,234	
BIOGEN IDEC INC	18,378	19,434	
BIOMER INC	213,756	187,378	
BLACKROCK INC	88,112	154,730	
BLOCK INC	8,232	18,574	
BLOOM ENTERGY CORP	2,408	5,921	
BOOKIN HOLDINGS INC	20,735	28,791	
BOSTON PROPERTIES	12,304	12,342	
BOSTON SCIENTIFIC CO	15,118	17,842	
BRANDYWINE REALTY TR	187,586	194,000	
BRISTOL-MYERS SQUIBB CO COM	89,768	97,453	
BROADCOM INC	29,548	61,883	
BROADCOM LTD	110,738	212,933	
BROADCOM LTD	61,418	375,951	
BROOKFIELD RENEWABL CF	71	116	
BRUNSWICK CORP	79,505	169,126	
BUNGE LIMITED	20,040	49,200	
BURLINGTON STORES INC COM	3,686	6,705	
CA WATER SERVICE GROUP	11,385	13,868	
CABLE ONE INC	170,666	164,001	
CACTUS INC	5,856	13,574	
CALVERT SMALL CAP FUND CLASS I	5,466,601	7,141,049	
CALVERT US LARGE CAP CORE RSPNB CLASS I	11,901,056	19,620,573	
CAMDEN PPTY TR SBI	50,842	79,870	
CARVANA	8,716	9,967	
CARVANA CO CL A	123,136	125,862	
CATHAY GENL BANCORP	76,675	91,096	
CBRE GROUP INC	25,825	65,215	
CERENICE INC	5,586	27,844	
CHAMPIONX CORP	7,234	16,916	
CHARLES RIVER LABORATORIES	75,375	71,588	
CHARLES SCHWAB CORP	21,916	39,107	
CHARTER COMMUNICATIONS INC NEW CL A	227,492	273,175	
CHARTER COMMUNICATIONS INC NEW CL A	40,826	66,501	
CHEVRON CORP	139,687	154,081	
CHIPOTLE MEXICAN GRL	6,368	10,490	
CHUBB LTD	57,684	89,316	
CHUBB LTD CHF	114,623	193,110	
CHURCH & DWIGHT INC	65,794	90,303	
CIGNA CORP	65,573	81,289	
CIGNA CORP	6,451	12,409	
CISCO SYSTEMS INC	56,786	134,788	
CITIGROUP INC	152,706	120,478	
CITIGROUP INC	184,169	244,519	
CITRIX SYSTEMS INC	50,174	81,862	
CITRIX SYSTEMS INC	82,892	88,915	
CLOROX CO	120,979	119,611	
CLOUDFLARE INC CL A	113,197	119,928	
COGNIZANT TECH SOLU	43,794	64,499	
COLGATE-PALMOLIVE CO	187,929	224,786	
COMCAST CORP NEW CL A	177,016	266,107	
COMERICA INCORPORATE	9,350	24,447	
COMFORT SYSTEMS USA INC	22,729	47,986	
COMMSCOPE HLDG CO	5,879	6,348	
CONMED CORP	90,748	155,227	
CONOCOPHILLIPS	107,667	156,486	
COOPER COS INC COM NEW	25,377	34,772	
COPART INC	6,507	11,675	
CORE LABORATORIES	44,616	44,977	
COSTAR GROUP INC	178,396	299,840	
COTERRA ENERGY INC	60,587	82,403	
COUPA SOFTWARE INC COM	6,651	9,009	
COUSINS PROPERTIES	15,524	20,503	
COUSINS PROPERTIES INC	33,028	34,157	
CRANE CO	72,090	88,098	
CROWDSTRIKE HLDGS INC	102,912	93,980	
CULLEN FROST BANKERS INC	54,216	92,914	
CVS HEALTH CORP COM	39,117	75,719	
CYRUSONE INC REIT	17,130	32,209	
DANAHER GROUP	66,437	108,579	
DARDEN RESTAURANTS	6,835	14,612	
DARLING INGREDIENTS	9,067	32,366	
DEERE & CO	22,567	48,347	
DELL TECHNOLOGIES	31,222	42,071	
DELTAPLY SICRONA INC	32,343	33,530	
DEXCOM INC	202,838	293,172	
DEXCOM INC	7,421	32,217	
DIAGEO PLC NEW GB SPON ADR	58,104	98,403	
DIAMONDBACK ENERGY INC	25,713	97,604	
DISCOVERY INC	65,038	59,486	
DOCUSIGN INC	163,875	120,630	
DOLBY LABORATORIES INC CL A	85,533	154,352	
DONALDSON CO	5,426	6,578	
DONALDSON CO INC	44,369	57,601	
DOORDASH INC CL A	249,703	220,968	
DOUGLAS EMMETT INC	61,867	97,284	
DOW INC	18,686	65,795	
DRIL QUIP	12,492	12,379	
DUKE ENERGY CORP	91,238	118,747	
DUKE REALTY CORP	10,591	17,066	
DXC TECHNOLOGY CO COM	12,598	26,299	
EAST WEST BANCORP INC	79,804	165,464	
EASTGROUP PROPERTIES INC (MARYLAND CORP)	72,328	151,748	
EBAY INC	51,150	96,292	
EDWARDS LIFESCIENCES	54,503	97,163	
EDWARDS LIFESCIENCES CORP	89,559	247,441	
EMCOR GROUP INC	1,764	2,675	
EMERSON ELEC CO COM	40,548	63,777	
EMPIRE STATE REALTY TRUS	6,098	7,337	
ENERGIZER HLDGS INC	84,535	71,338	
ENERGY RECOVERY INC	33,126	89,141	
ENPHASE ENERGY INC	6,550	26,526	
ENPRO INDUSTRIES INC	32,485	60,869	
EPAM SYSTEMS INC	8,926	19,385	
ESSENTIAL UTILS INC COM	42,829	55,838	
ETSY INC COM	61,701	57,581	
ETSY INC COM	8,566	45,540	
EXPEDIA GROUP INC COM NEW	133	181	
EXPEDITORS INTL WASH	40,415	69,159	
EXPRO GROUP	13,406	14,293	
EXXON MOBILE CORP	229,206	171,944	
F M C CORP COM NEW	84,833	105,934	
F T I CONSULTING INC	6,834	9,972	
FEDERAL AGRICULTURAL MTG CORP	44,508	66,674	
FEDERAL SIGNAL CORP	8,753	11,702	
FIDELITY NATIONAL FINANCIAL IN COM	103,570	163,950	
FIRST SOLAR INC	30,365	51,337	
FIVER9 INTL LTD	144,301	84,479	
FLOOR & DECOR HLDGS INC CL A	60,875	242,599	
FORD MOTOR	12,572	13,085	
FORMA THERAPEUTICS HLDGS	12,903	11,547	
FOUR CORNERS PPTY TRUST REIT	47,154	62,614	
FRANKLIN ELECTRIC CO	94,136	132,762	
GAP INC	15,602	22,627	
GENERAL MLS INC COM	175,640	194,054	
GENERAL MOTORS CO	18,566	51,742	
GENL DYMATICS CORP	99,582	124,010	
GENUINE PARTS CO	107,776	159,407	
GILEAD SCIENCES INC	58,595	65,930	
GLOBAL BLOOD	11,646	12,703	
GMS INC COM	16,792	32,459	
GOLDMAN SACHS GROUP INC	62,983	117,060	
GRANITE CONSTRUCTION	9,026	22,601	
GUARDANT HEALTH INC	98,212	106,721	
HALLIBURTON CO HLDG	36,055	83,841	
HALOZYME THERAPEUTIC	7,143	11,178	
HAMILTON LANE INC CL A	83,566	96,263	
HASBRO INC	54,681	70,330	
HASBRO INS	22,032	32,468	
HB FULLER CO	34,354	55,242	
HCA HEALTHCARE INC COM	3,501	7,194	
HEALTHPEAK PPTYS INC	102,248	123,500	
HELIX ENERGY SOLUTN	2,401	3,345	
HELMERICH & PAYNE	1,841	2,489	
HERSHEY CO COM	70,066	96,928	
HEWLETT PACKARD ENTERPRI	38,189	64,137	
HEXCEL CORP NEW COM	14,181	16,731	
HOLLYFRONTIER CORP COM	51,574	53,726	
HOLOGIC INC	9,613	14,700	
HOME DEPOT	96,246	195,470	
HORIZON THERAPEUTICS PF	1,419	3,987	
HP INC	34,651	88,675	
HUBBELL INC	53,186	97,262	
HUBSPOT INC	5,961	25,707	
HUBSPOT INC	112,691	111,396	
HUMANA INC	4,051	7,422	
HUNTINGTON INGALLIS INDS INC	55,117	58,450	
HUNTSMAN CORP	63,801	111,023	
HYSTER-YALE	12,790	13,604	
ICF INTERNTL	15,958	22,971	
IDACORP INC(HOLDING COMPANY)	77,106	86,116	
IDEX CORP COM	17,240	26,468	
IDEXX LABS INC	17,311	40,825	
IHS MARKIT LTD	81,436	146,212	
ILLINOIS TOOL WKS INC COM	54,705	83,665	
ILLUMINA INC	28,810	34,240	
IMMUNOGEN INC	26,876	14,313	
INGREDION INC COM	97,226	106,787	
INOVID PHARMA	13,167	9,910	
INSULET CORP	27,956	28,203	
INTEL CORP	121,005	126,072	
INTEL CORP COM	186,725	191,477	
INTERCONTINENTAL EXCHANGE INC COM	9,237	14,908	
INTERFACE INC	6,013	10,926	
INTERPUBLIC GROUP COS INC COM	71,405	148,489	
INTERPUBLIC GROUP OF COS INC	32,724	57,299	
INTUIT	196,265	477,269	
INTUIT INC	53,881	137,649	
IONIS PHARMACEUTICALS INC	62,002	64,390	
IQVIA HLDGS INC COM	3,185	6,489	
ISHARES ESG AWARE MSCI USA SMA ETF	6,730,962	10,358,208	
ISHARES INC ISHARES ESG AWARE MSCI EM ETF	2,203,004	2,404,875	
ISHARES TRUST ISHARES ESG AWARE MSCI EAFE ETF	20,511,382	24,497,518	
ITRON INC	6,686	7,263	
ITT INC	26,350	49,562	
J B G SMITH PROPERTIES	46,294	48,864	
JAMES RIV GROUP HLDGS LTD	51,169	42,581	
JOHNSON & JOHNSON CORP	592,231	671,279	
JOHNSON & JOHNSON COM	99,012	162,688	
JOHNSON CTLS INTL PLC	97,834	195,713	
JOHNSON CTLS INTL PLC	130,417	264,014	
JPMORGAN CHASE & CO	80,559	203,163	
JPMORGAN CHASE & CO COM	232,807	344,253	
KB HOME	103,604	132,803	
KELLOGG CO	25,734	27,326	
KEURIG DR PEPPER INC COM	55,770	66,321	
KEYSIGHT TECH INC.	17,855	36,759	
KILROY REALTY CORP	167,154	157,244	
KIMBERLY CLARK CORP	66,919	90,040	
KINSALE CAP GROUP INC	32,798	37,111	
KLA CORP	16,972	44,731	
KOHL'S CORP	6,641	15,064	
KROGER CO	64,621	82,147	
LAM RESEARCH CORP	8,443	17,260	
LANDSTAR SYS INC COM	12,228	21,124	
LCI INDUSTRIES	26,319	153,220	
LEIDOS HLDGS INC	28,643	43,561	
LIBERTY BROADBAND CO CLASS C	17,305	21,426	
LIBERTY BROADBAND CORP SER A	5,854	18,986	
LIBERTY MEDIA CORP	7,070	29,870	
LIBERTY MEDIA CORP-LIBERTY FORMULA ONE SER C	4,241	12,995	
LIBERTY MEDIA CORP-LIBERTY FORMULA ONE SER C	6,920	19,857	
LIBERTY SIRIUSXM GROUP SER A	22,171	43,426	
LIBERTY SIRIUSXM GROUP SER C	29,990	51,409	
LIGAND PHARMS	1,117	1,854	
LILLY ELI & CO	16,002	87,838	
LILLY ELI & CO	57,165	101,925	
LINCOLN ELEC HOLDINGS NEW	57,518	99,582	
LINCOLN ENTL CO	26,372	55,877	
LITTLEFIELD INC	70,166	132,795	
LIVE NATION ENTRTMNT	8,766	20,347	
LIVENT CORP	5,389	21,552	

TY 2021 IRS 990 e-File Render**Name:** THE KOHLBERG FOUNDATION INC**EIN:** 13-3496263

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
GENERAL ATLANTIC PARTNERS	AT COST	8,859,362	20,916,118
KOHLBERG PARTNERS IX, LP	AT COST	2,171,808	2,987,446
KOHLBERG PARTNERS VIII, LP	AT COST	3,210,061	4,822,399
KOHLBERG SKI PARTNERS VIII, LP	AT COST	140,039	419,003
MILLENNIUM OFFSHORE SERIES 01A	AT COST	2,830,660	8,374,678
PRIME FINANCE PARTNERS	AT COST	5,406	5,406
QUANTUM VALUE	AT COST	3,113,463	5,994,303
SECONDARY OPPORTUNITIES FUND 3	AT COST	2,533,648	2,948,172
WESTBROOK VII	AT COST	338,411	209,736
WESTBROOK VIII	AT COST	2,699,738	974,822

TY 2021 IRS 990 e-File Render**Name:** THE KOHLBERG FOUNDATION INC**EIN:** 13-3496263

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
COMPUTER HARDWARE	886	886	0	
COMPUTER HARDWARE	754	754	0	
LENOVO THINKPAD	1,319	1,319	0	
FURNITURE	10,239	10,239	0	
COMPUTER HARDWARE	2,091	2,091	0	
HP SERVER INSTALLATION (ROUNDTABLE)	5,430	5,430	0	
FIREWALL AND ROUTER (PLUS LABOR ROUNDTABLE)	1,993	1,993	0	
HP PROBOOK 650 (JANET'S LAPTOP)	1,050	1,050	0	
HP BUSINESS P232 23" LED LCD MONITOR (JANET)	150	150	0	
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (NANCY)	2,106	1,193	913	
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (AMANDA)	2,106	1,193	913	
LENOVO THINKPAD+THINKVISION LED MONITORS 23.8" (RITA)	2,106	1,193	913	
HPE 2530-24G - POE SWITCH T20200204 0021	645	215	430	
FURNITURE	18,078	6,110	11,968	
LEASEHOLD IMPROVEMENTS	12,891	4,987	7,904	
5 YEALINK TDSOURCING VOIP PHONE-SIP PHONE-GRAPHIC DISPLAY	835	278	557	
COMPUTER HARDWARE	300	50	250	
CELLPHONE	1,057	18	1,039	
LEASEHOLD IMPROVEMENTS	530	27	503	

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	5,346	0		5,318

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
PROGRAM RELATED INVESTMENT	250,000	250,000	250,000
SECURITY DEPOSIT	3,713	3,713	3,713
INVESTMENT RECEIVABLE HOLDBACK			8,516,626

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description	Amount
INVESTMENTS - BOOK VS TAX	3,652,355
NON DEDUCTIBLE EXPENSES FROM K-1S	24

TY 2021 IRS 990 e-File Render**Name:** THE KOHLBERG FOUNDATION INC**EIN:** 13-3496263

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ADVERTISING	160	0		160
DUES & SUBSCRIPTIONS	7,054	0		7,017
LICENSING FEES	1,610	0		1,601
MEALS & ENTERTAINMENT	988	0		983
MISCELLANEOUS	1,205	0		1,199
OTHER DEDUCTIONS - THRU INVESTMENTS	59,017	58,705		0
PORTFOLIO DEDUCTIONS	7,582	7,542		0
POSTAGE	2,472	0		2,459
PROGRAM EXPENSE	1,250	0		1,243
TELEPHONE	5,795	0		5,764
MOVING AND STORAGE EXPENSE	739	0		735
OFFICE SUPPLIES	2,085	0		1,554
OFFICE EXPENSE	2,109	0		2,098
COMPUTER/AUDIO	18,682	0		18,584
INSURANCE	76,273	0		75,871
OFFICE EQUIPMENT LEASE	4,034	0		0

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
ORDINARY INCOME FROM PASSTHROUGHS	-84,908		-84,908
OTHER PORTFOLIO INCOME FROM PASSTHROUGHS	104,931	104,931	104,931
RENTAL RE INCOME FROM PASSTHROUGHS	-4,331	-4,331	-4,331
JP MORGAN OTHER INCOME	3,635	3,635	3,635
UPS OTHER INCOME	2,031	2,031	2,031
DIVIDEND ICOME K-1S	82,638	82,638	82,638
INTEREST INCOME FROM K-1S	340,745	340,745	340,745

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Description	Amount
NON-TAXABLE DISTRIBUTIONS	7,795

TY 2021 IRS 990 e-File Render**Name:** THE KOHLBERG FOUNDATION INC**EIN:** 13-3496263

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
MANAGEMENT FEES GENERAL ATLANTIC	284,257	284,257		0
INVESTMENT ADVISORY FEES UBS	167,341	167,341		0
INVESTMENT ADVISORY FEES CLARFELD FINANCIAL ADVISORS	215,129	215,129		0
INVESTMENT ADVISORY FEES CHARLES SCHWAB	70,798	70,798		0
MANAGEMENT FEES WESTBROOK VIII	6,891	6,891		0
CONSULTING FEES ROUNDTABLE TECHNOLOGY	8,400	0		8,356
MANAGEMENT FEES WESTBROOK VII	1,379	1,379		0
CONSULTING FEES CALABRESE	325	0		325

TY 2021 IRS 990 e-File Render

Name: THE KOHLBERG FOUNDATION INC

EIN: 13-3496263

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOREIGN TAXES	10,680	10,624		0
PAYROLL TAX	35,236	0		35,050
FEDERAL EXCISE TAX	300,000	0		0