Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

For calendar year 2021, or tax year beginning 01-01-2021 , and ending 12-31-2021

Name of foundation
THE ANDREW W MELLON FOUNDATION

% SEPIDEH SEPASI CFO

A Employer identification number
13-1879954

Number and street (or P.O. box number if mail is not delivered to street address) Room/suite
140 EAST 62ND STREET

B Telephone number (see instructions)
(212) 838-8400

City or town, state or province, country, and ZIP or foreign postal code
NEW YORK, NY 10065

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 9,550,167,340

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	0			
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	39,305	39,305	0	
	4	Dividends and interest from securities	16,873,508	16,873,508	0	
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	1,129,804,072			
	b	Gross sales price for all assets on line 6a 3,061,573,745				
	7	Capital gain net income (from Part IV, line 2)		999,696,628		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	40,561	191,066,572	0	
	12	**Total.** Add lines 1 through 11	1,146,757,446	1,207,676,013	0	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	3,495,944	1,108,554		2,387,390
	14	Other employee salaries and wages	27,415,595	9,667,110		17,871,918
	15	Pension plans, employee benefits	10,296,318	2,526,630		7,823,820
	16a	Legal fees (attach schedule)	852,112	402,546	0	671,997
	b	Accounting fees (attach schedule)	950,037	179,254	0	692,301
	c	Other professional fees (attach schedule)	10,843,750	7,425,694	0	3,321,912
	17	Interest	3,343,435	0	0	3,132,258
	18	Taxes (attach schedule) (see instructions)	19,209,239	0	0	0
	19	Depreciation (attach schedule) and depletion	2,717,629	495,513		
	20	Occupancy	1,728,869	350,006		795,577
	21	Travel, conferences, and meetings	104,082	3,182		37,536
	22	Printing and publications	133,423	19,365		112,514
	23	Other expenses (attach schedule)	7,018,529	1,282,365	0	5,608,212
	24	**Total operating and administrative expenses.** Add lines 13 through 23	88,108,962	23,460,219	0	42,455,435
	25	Contributions, gifts, grants paid	469,846,307			417,731,340
	26	**Total expenses and disbursements.** Add lines 24 and 25	557,955,269	23,460,219	0	460,186,775
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	588,802,177			
	b	**Net investment income** (if negative, enter -0-)		1,184,215,794		
	c	**Adjusted net income** (if negative, enter -0-)			0	

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	4,470,322	4,744,823	4,744,823
	2	Savings and temporary cash investments	581,013,055	823,577,780	823,577,780
	3	Accounts receivable ▶ 90,681,688			
		Less: allowance for doubtful accounts ▶	272,264,966	90,681,688	90,681,688
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)	342,566,587	341,718,527	341,718,527
	b	Investments—corporate stock (attach schedule)	110,777,362	216,091,415	216,091,415
	c	Investments—corporate bonds (attach schedule)	268,676,293	267,497,377	267,497,377
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	6,592,430,488	7,740,413,167	7,740,413,167
	14	Land, buildings, and equipment: basis ▶ 98,676,547			
		Less: accumulated depreciation (attach schedule) ▶ 47,362,447	32,031,497	51,314,100	51,314,100
	15	Other assets (describe ▶)	13,786,151	14,128,463	14,128,463
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	8,218,016,721	9,550,167,340	9,550,167,340
Liabilities	17	Accounts payable and accrued expenses	43,507,149	68,119,384	
	18	Grants payable	143,874,501	197,317,174	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	344,350,000	344,350,000	
	23	**Total liabilities**(add lines 17 through 22)	531,731,650	609,786,558	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions	7,686,285,071	8,940,380,782	
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds			
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds			
	29	**Total net assets or fund balances** (see instructions)	7,686,285,071	8,940,380,782	
	30	**Total liabilities and net assets/fund balances** (see instructions)	8,218,016,721	9,550,167,340	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	7,686,285,071
2	Enter amount from Part I, line 27a	2	588,802,177
3	Other increases not included in line 2 (itemize) ▶	3	714,694,514
4	Add lines 1, 2, and 3	4	8,989,781,762
5	Decreases not included in line 2 (itemize) ▶	5	49,400,980
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	8,940,380,782

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Bracket for line 1a		
	Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**		
b	All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations enter 4% (0.04) of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2	3	16,460,600
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	16,460,600
6	Credits/Payments:		
a	2021 estimated tax payments and 2020 overpayment credited to 2021	6a	19,491,599
b	Exempt foreign organizations—tax withheld at source	6b	0
c	Tax paid with application for extension of time to file (Form 8868)	6c	2,000,000
d	Backup withholding erroneously withheld	6d	
7	Total credits and payments. Add lines 6a through 6d	7	21,491,599
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.	8	
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	5,030,999
11	Enter the amount of line 10 to be: **Credited to 2022 estimated tax** ▶ 5,030,999 **Refunded** ▶	11	

Part VI-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition.	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ _____ **(2)** On foundation managers. ▶ $ _____			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ _____			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3	Yes	
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XIV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ NY			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the taxable year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VI-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	**11**		**No**
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	**12**	**Yes**	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	**13**	**Yes**	
	Website address ▶ WWW.MELLON.ORG			
14	The books are in care of ▶ SEPIDEH SEPASI CFO Telephone no. ▶ (212) 838-8400			
	Located at ▶ 140 EAST 62ND STREET NEW YORK NY ZIP+4 ▶ 10065			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶	**15**		
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	**16**	**Yes**	**No**
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign country ▶ AB, BR, CL, CN, CO, EZ, DA, FR, GR, HU, IN, IS, IA, KS, MX, MY, BE, PL, TW, AE			

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		**Yes**	**No**
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	**1a(1)**		**No**
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	**1a(2)**		**No**
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	**1a(3)**		**No**
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	**1a(4)**	**Yes**	
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	**1a(5)**		**No**
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	**1a(6)**		**No**
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	**1b**		**No**
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	**1d**		**No**
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2021, did the foundation have any undistributed income (lines 6d and 6e, Part XII) for tax year(s) beginning before 2021?	**2a**		**No**
	If "Yes," list the years ▶ 20____ , 20____ , 20____ , 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	**2b**		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____ , 20____ , 20____ , 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	**3a**	**Yes**	
b	If "Yes," did it have excess business holdings in 2021 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2021.)*	**3b**		**No**
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	**4a**		**No**
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	**4b**		**No**

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	5a(1)		No
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	5a(2)		No
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	5a(3)		No
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	5a(4)	Yes	
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	5a(5)		No
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	5b		No
c	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
d	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? *If "Yes," attach the statement required by Regulations section 53.4945–5(d).*	5d	Yes	
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	6a		No
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? *If "Yes" to 6b, file Form 8870.*	6b		No
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	7a		No
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	7b		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	8	Yes	

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
ELIZABETH ALEXANDER 140 EAST 62ND STREET NEW YORK, NY 10065	PRESIDENT 40.0	1,059,864	90,763	125,000
SCOTT TAYLOR 140 EAST 62ND STREET NEW YORK, NY 10065	CHIEF INVESTMENT OFFICER 40.0	885,601	1,858,912	0
MICHELE S WARMAN 140 EAST 62ND STREET NEW YORK, NY 10065	EVP, COO, GEN CNSL, & SEC 40.0	840,757	110,402	0
CARTER STEWART 140 EAST 62ND STREET NEW YORK, NY 10065	EVP FOR PROGRAMS EFFECTIVE 8/1 40.0	244,722	63,392	0
KATHRYN A HALL 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE, BRD CHR 6.0	55,000	0	0
GLENN D LOWRY 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE 5.0	35,000	0	0
RICHARD H BRODHEAD 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE 5.0	35,000	0	0
JOSHUA S FRIEDMAN 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE 5.0	33,750	0	0
THELMA GOLDEN 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE 5.0	30,000	0	0
HEATHER GERKEN 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE 5.0	30,000	0	0
JONATHAN HOLLOWAY 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE 5.0	30,000	0	0
KATHERINE G FARLEY 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE 5.0	30,000	0	0
KELLY GRANAT 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE (EFFECTIVE 6/10) 5.0	22,500	0	0
SHERRILYN IFILL 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE (EFFECTIVE 6/10) 5.0	22,500	0	0
ERIC M MINDICH 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE (THROUGH 3/12) 5.0	8,750	0	0

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SARAH E THOMAS 140 EAST 62ND STREET NEW YORK, NY 10065	TRUSTEE (THROUGH 3/12) 5.0	7,500	0	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
MONICA C SPENCER 140 EAST 62ND STREET NEW YORK, NY 10065	SR PRF MGR THRU 9/10 40.0	572,788	73,058	0
MICHELLE KNUDSEN 140 EAST 62ND STREET NEW YORK, NY 10065	SENIOR PORTFOLIO MGR 40.0	509,056	787,573	0
ABIGAIL ARCHIBALD 140 EAST 62ND STREET NEW YORK, NY 10065	SENIOR PORTFOLIO MGR 40.0	509,408	806,475	0
EMIL J KANG 140 EAST 62ND STREET NEW YORK, NY 10065	PROGRAM DIRECTOR 40.0	503,109	109,034	45,000
THOMAS J SANDERS 140 EAST 62ND STREET NEW YORK, NY 10065	CFO 40.0	535,608	93,726	0
Total number of other employees paid over $50,000. . . . . ▶				128

Part VII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
ELYSIUM CONSTRUCTION 315 WEST 39TH STREET SUITE 705 NEW YORK,NY 10018	CONSTRUCTION	6,599,413
JP MORGAN INVESTMENT MANAGEMENT INC 277 PARK AVENUE 2ND FLOOR NEW YORK,NY 10172	INVESTMENT MGMT	2,844,669
KELCO CONSTRUCTION INC 25 NEWTON PLACE HAPPAUGE,NY 11788	CONSTRUCTION	1,558,655
EVENSONBEST LLC 625 MADISON AVENUE NEW YORK,NY 10022	CONSTRUCTION	1,423,091
ARCHITECTURE RESEARCH OFFICE LLC 170 VARICK STREET 7TH FLOOR NEW YORK,NY 10013	CONSTRUCTION	1,248,655

Total number of others receiving over $50,000 for professional services. . . . . ▶

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Part VIII- Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 SEE GENERAL EXPLANATION	1,999,361
2	
3	
4	

Part VIII- Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 . . . . . ▶	

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities		1a	8,880,603,390
b	Average of monthly cash balances		1b	19,586,962
c	Fair market value of all other assets (see instructions)		1c	22,055,055
d	**Total** (add lines 1a, b, and c)		1d	8,922,245,407
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e		
2	Acquisition indebtedness applicable to line 1 assets		2	0
3	Subtract line 2 from line 1d		3	8,922,245,407
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)		4	133,833,681
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3.		5	8,788,411,726
6	**Minimum investment return.** Enter 5% (0.05) of line 5		6	439,420,586

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part IX, line 6		1	439,420,586
2a	Tax on investment income for 2021 from Part V, line 5	2a 16,460,600		
b	Income tax for 2021. (This does not include the tax from Part V.)	2b		
c	Add lines 2a and 2b		2c	16,460,600
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	422,959,986
4	Recoveries of amounts treated as qualifying distributions		4	1,340,645
5	Add lines 3 and 4		5	424,300,631
6	Deduction from distributable amount (see instructions)		6	
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1		7	424,300,631

Part XI Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	
b	Program-related investments—total from Part VIII-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part XII, line 4.	4	

Part XII Undistributed Income (see instructions)

		(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7					424,300,631
2 Undistributed income, if any, as of the end of 2021:					
a Enter amount for 2020 only.				0	
b Total for prior years: 2019, 2018, 2017			0		
3 Excess distributions carryover, if any, to 2021:					
a From 2016.					
b From 2017.					
c From 2018.	0				
d From 2019.	7,759,954				
e From 2020.	115,307,887				
f **Total** of lines 3a through e		123,067,841			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ $ 471,218,624					
a Applied to 2020, but not more than line 2a				0	
b Applied to undistributed income of prior years (Election required—see instructions).					
c Treated as distributions out of corpus (Election required—see instructions).					
d Applied to 2021 distributable amount					424,300,631
e Remaining amount distributed out of corpus		46,917,993			
5 Excess distributions carryover applied to 2021. *(If an amount appears in column (d), the same amount must be shown in column (a).)*					
6 **Enter the net total of each column as indicated below:**					
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5		169,985,834			
b Prior years' undistributed income. Subtract line 4b from line 2b			0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed					
d Subtract line 6c from line 6b. Taxable amount —see instructions			0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions				0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022					0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)					
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 (see instructions) . . .					
9 **Excess distributions carryover to 2022.** Subtract lines 7 and 8 from line 6a		169,985,834			
10 Analysis of line 9:					
a Excess from 2017					
b Excess from 2018	0				
c Excess from 2019. . . .	7,759,954				
d Excess from 2020	115,307,887				
e Excess from 2021	46,917,993				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2021	**(b)** 2020	**(c)** 2019	**(d)** 2018	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part IX, line 6 for each year listed					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

THE ANDREW W MELLON FOUNDATION
140 EAST 62ND STREET
NEW YORK,NY 10065
(212) 838-8400

b The form in which applications should be submitted and information and materials they should include:

GRANT APPLICATIONS ARE REVIEWED THROUGHOUT THE YEAR AND SHOULD BE SUBMITTED THROUGH THE FOUNDATION'S GRANTEE PORTAL. THE FOUNDATION MAKES GRANTS IN FOUR CORE PROGRAM AREAS: HIGHER LEARNING; ARTS AND CULTURE; PUBLIC KNOWLEDGE; AND HUMANITIES IN PLACE. THE PRESIDENT'S OFFICE ALSO MAKES GRANTS THAT ALIGN WITH THE FOUNDATION'S STRATEGIC PRINCIPLES AND VISION. THERE IS ALSO A SMALL PROGRAM CALLED PUBLIC AFFAIRS. COLLABORATIVE PLANNING BY THE FOUNDATION AND ITS GRANTEE ORGANIZATIONS GENERALLY PRECEDES AWARDS AND IS AN INTEGRAL PART OF GRANTMAKING. WHILE MELLON DOES NOT ACCEPT UNSOLICITED PROPOSALS, WE WELCOME UNSOLICITED INQUIRIES FROM ORGANIZATIONS WHOSE WORK ALIGNS WITH OUR CURRENT STRATEGIES. ADDITIONALLY, WE OCCASIONALLY ISSUE OPEN CALLS FOR PROPOSALS.

c Any submission deadlines:

GRANT APPLICATIONS ARE REVIEWED THROUGHOUT THE YEAR, EXCEPT FOR CALLS FOR PROPOSALS THAT HAVE SUBMIS

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

THE FOUNDATION DOES NOT MAKE GRANTS TO INDIVIDUALS.

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	39,305	
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory	901101	36,092,537	18	1,093,711,535	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a OTHER REVENUE			15	40,561	
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		36,092,537		1,110,664,909	

13 **Total.** Add line 12, columns (b), (d), and (e) **13** 1,146,757,446

(See worksheet in line 13 instructions to verify calculations.)

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVI Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)	Yes	
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements
1a(1)	267,188	EMPLOYER VEBA TRUST	HEALTH AND WELFARE BENEFITS

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☑ Yes ☐ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship
EMPLOYER VEBA TRUST	501(C)(9) ORG	SPONSORING ORGANIZATION

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee — Date: 2022-11-10 — Title

May the IRS discuss this return with the preparer shown below? See instructions. ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ☐	PTIN
LAURA J PARELLO		2022-11-08		P01080295

Firm's name ▶ PricewaterhouseCoopers LLP — Firm's EIN ▶

Firm's address ▶ 300 Madison Avenue, New York, NY 10017 — Phone no. (646) 471-3000

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING FEES	950,037	179,254	0	692,301

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Person Name	Explanation
ELIZABETH ALEXANDER	*THE OFFICERS WORK, AT A MINIMUM, A FULL TIME SCHEDULE OF 40 HOURS PER WEEK AND FREQUENTLY MORE *HOUSING ALLOWANCE INCLUDED IN EXPENSE ACCT AND OTHER ALLOWANCES AND AS FORM W-2 COMPENSATION
SCOTT TAYLOR	*THE OFFICERS WORK, AT A MINIMUM, A FULL TIME SCHEDULE OF 40 HOURS PER WEEK AND FREQUENTLY MORE *CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS REPORTED INCLUDES DEFERRED COMPENSATION *SEE GENERAL EXPLANATION
MICHELE S WARMAN	*THE OFFICERS WORK, AT A MINIMUM, A FULL TIME SCHEDULE OF 40 HOURS PER WEEK AND FREQUENTLY MORE
CARTER STEWART	*THE OFFICERS WORK, AT A MINIMUM, A FULL TIME SCHEDULE OF 40 HOURS PER WEEK AND FREQUENTLY MORE
KATHRYN A HALL	*CHAIR OF THE BOARD OF TRUSTEES PROVIDES AN AVERAGE OF 3-6 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
GLENN D LOWRY	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
RICHARD H BRODHEAD	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
JOSHUA S FRIEDMAN	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
THELMA GOLDEN	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
HEATHER GERKEN	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
JONATHAN HOLLOWAY	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
KATHERINE G FARLEY	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
KELLY GRANAT	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
SHERRILYN IFILL	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
ERIC M MINDICH	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS
SARAH E THOMAS	*TRUSTEES PROVIDE AN AVERAGE OF 3-5 HOURS PER WEEK ATTENDING MEETINGS AND PROVIDING SERVICES TO THE FOUNDATION IN ADVANCE OF AND BETWEEN MEETINGS

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TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
LAND		8,422,500	0	L					
OFFICE BUILDINGS		63,021,002	40,608,660	SL	25	2,302,081			
FRNSHINGS & EQUIP	2010-01-01	3,238,838	3,055,841	SL	7	31,944			
IT HRDWRE/SFTWRE	2016-07-01	1,993,975	980,317	SL	7	383,604			
OFFICE BUILDINGS	2021-01-02	20,568,449		SL	25	0			
IT HRDWRE/SFTWRE	2021-01-02	89,338		SL	7	0			
FRNSHINGS & EQUIP	2021-01-02	1,342,445		SL	7	0			

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Employee	Explanation
MICHELLE KNUDSEN	*CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS REPORTED INCLUDES DEFERRED COMPENSATION *SEE GENERAL EXPLANATION
ABIGAIL ARCHIBALD	*CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS REPORTED INCLUDES DEFERRED COMPENSATION *SEE GENERAL EXPLANATION
EMIL J KANG	*HOUSING AND TRAVEL ALLOWANCE INCLUDED IN EXPENSE ACCT AND OTHER ALLOWANCES AND AS FORM W-2 COMPENSATION

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Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
CANADIAN CENTRE FOR ARCHITECTURE	1920 RUE BAILE MONTREAL, QUEBEC H3H 2S6 CA	2017-02-06	750,000	TO SUPPORT INITIATIVES AT THE INTERSECTION OF ARCHITECTURE, URBANISM, AND THE HUMANITIES	198,508	NO	NARRATIVE - 3/31/21 & FINANCIAL - 3/31/21	2021-03-31	THE CANADIAN CENTRE FOR ARCHITECTURE, INC. WAS SCHEDULED TO SUBMIT NARRATIVE AND FINANCIAL REPORTS OF ITS EXPENDITURES ON THIS GRANT ON OR BEFORE MARCH 31, 2021. THE REPORTS WERE RECEIVED ON MARCH 31, 2021. AS OF THIS FINANCIAL REPORT, $198,508 OF THE GRANT FUNDS HAVE BEEN SPENT. THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORTS FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
LOS ANGELES COUNTY PUBLIC LIBRARY FDN	7400 EAST IMPERIAL HIGHWAY DOWNEY, CA 90242	2019-03-27	100,000	TO SUPPORT THE CREATIVE CULTIVATION PROJECT AT CLAREMONT LIBRARY	49,560	NO	NARRATIVE - 3/31/21 & FINANCIAL - 3/31/21	2021-03-31	THE LOS ANGELES COUNTY PUBLIC LIBRARY FOUNDATION WAS SCHEDULED TO SUBMIT NARRATIVE AND FINANCIAL REPORTS OF ITS EXPENDITURES ON THIS GRANT ON OR BEFORE MARCH 31, 2021. THE REPORTS WERE RECEIVED ON MARCH 31, 2021. AS OF THIS FINANCIAL REPORT, $49,560 OF THE GRANT FUNDS HAVE BEEN SPENT. THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORTS FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
FLAMBOYAN FOUNDATION INC	1730 MASSACHUSETTS AVENUE NW WASHINGTON, DC 20036	2021-01-15	1,147,500	TO SUPPORT INDIVIDUAL FELLOWSHIPS FOR PUERTO RICAN WRITERS ACROSS GENRES	71,769	NO	NARRATIVE - 9/30/21 & FINANCIAL - 9/30/21	2021-09-30	A GRANT TO THE FLAMBOYAN FOUNDATION, INC. WAS PAID BY THE FOUNDATION IN JANUARY AND DECEMBER 2021. THE FLAMBOYAN FOUNDATION, INC. WAS SCHEDULED TO SUBMIT NARRATIVE AND FINANCIAL REPORTS OF ITS EXPENDITURES ON THIS GRANT ON OR BEFORE SEPTEMBER 30, 2021. THE REPORTS WERE RECEIVED ON SEPTEMBER 30, 2021. AS OF THIS FINANCIAL REPORT, $71,769 OF THE GRANT FUNDS HAVE BEEN SPENT. THE GRANTOR HAS NO REASON TO DOUBT THE ACCURACY OR RELIABILITY OF THE REPORTS FROM THE GRANTEE; THEREFORE, NO INDEPENDENT VERIFICATION OF THE REPORT WAS MADE.
THEATRE OF WAR PRODUCTIONS LLC	49 EAST 1ST STREET 1E NEW YORK, NY 10003	2021-03-24	1,000,000	TO SUPPORT DEVELOPMENT OF THE DIGITAL AMPHITHEATER	0	NO	NOT DUE YET		A $1,000,000 GRANT WAS AWARDED TO THE THEATER OF WAR PRODUCTIONS LIMITED LIABILITY COMPANY IN MARCH 2021; $335,000 WAS PAID BY THE FOUNDATION IN MARCH 2021 AND $665,000 WAS APPROVED FOR FUTURE PAYMENT. THE THEATER OF WAR PRODUCTIONS LIMITED LIABILITY COMPANY WAS NOT SCHEDULED TO SUBMIT NARRATIVE AND FINANCIAL REPORTS OF ITS EXPENDITURES ON THIS GRANT UNTIL ON OR BEFORE FEBRUARY 28, 2022. NO REPORT WAS RECEIVED IN 2021.
LEEWAY FOUNDATION	1315 WALNUT STREET SUITE 832 PHILADELPHIA, PA 19107	2021-04-08	100,000	TO SUPPORT THE WINDOW OF OPPORTUNITY COMMUNITY RELIEF FUND.	0	NO	NOT DUE YET		A GRANT TO LEEWAY FOUNDATION WAS PAID BY THE FOUNDATION IN APRIL 2021. THE LEEWAY FOUNDATION WAS NOT SCHEDULED TO SUBMIT NARRATIVE AND FINANCIAL REPORTS OF ITS EXPENDITURES ON THIS GRANT UNTIL ON OR BEFORE MARCH 31, 2022. NO REPORT WAS RECEIVED IN 2021.

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Identifier	Return Reference	Explanation
FORM 990PF, PART I, LINE 19 AND PART II, LINE 14	FORM 990PF, PART I, LINE 19 AND PART II, LINE 14	NET LAND AND DEPRECIABLE ASSETS ADDITIONAL DETAILS OFFICE BUILDINGS LOCATIONS: 140-146 EAST 62ND STREET, NEW YORK, NY 151, 153 AND 155 EAST 61ST STREET, NEW YORK, NY LEASED OFFICE BUILDING LOCATIONS: 499 PARK AVE, NEW YORK, NY LAND LOCATION: 140-146 EAST 62ND STREET, NEW YORK, NY THE OFFICE BUILDINGS IN USE ARE DEPRECIATED ON A STRAIGHT-LINE BASIS OVER THEIR USEFUL LIVES, GENERALLY 25-28 YEARS. BUILDING IMPROVEMENTS ARE DEPRECIATED OVER THE REMAINING USEFUL LIFE OF THE BUILDING. FURNITURE AND EQUIPMENT ARE DEPRECIATED ON A STRAIGHT-LINE BASIS OVER 5-7 YEARS. THE PORTION OF THE 2021 DEPRECIATION EXPENSE ALLOCATED TOWARDS INVESTMENT INCOME WAS $495,513 (PART I, LINE 19, COLUMN B). BUILDINGS AND IMPROVEMENTS $ 460,416 FURNISHINGS AND EQUIPMENT 35,097 ---------- PART I, LINE 19, COLUMN B TOTAL $ 495,513
FORM 990-PF, PART II, LINE 13	FORM 990-PF, PART II, LINE 13	OTHER INVESTMENTS ARE COMPRISED OF VARIOUS LIMITED MARKETABILITY FUNDS THAT INVEST IN THE FOLLOWING ASSET CLASSES: PRIVATE EQUITY DIVERSIFIED STRATEGIES PUBLIC EQUITY THE FOUNDATION DOES NOT DISCLOSE INDIVIDUAL FUND NAMES SO AS TO PRESERVE CONFIDENTIALITY AND TO PREVENT MISUSE OF SUCH INFORMATION.
FORM 990PF, PART VII, LINES 1 AND 2	FORM 990PF, PART VII, LINES 1 AND 2	INCLUDED IN CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS AND DEFERRED COMPENSATION ARE BONUSES THAT WERE AWARDED FOR SERVICES PERFORMED IN 2021 AND WHICH WERE PAID IN 2022 FOR THE FOLLOWING OFFICERS AND STAFF: SCOTT TAYLOR $1,750,000 CHIEF INVESTMENT OFFICER MICHELLE KNUDSEN $700,000 SENIOR PORTFOLIO MANAGER ABIGAIL ARCHIBALD $725,000 SENIOR PORTFOLIO MANAGER
FORM 990PF, PART VIII-A SUMMARY OF CHARITABLE ACTIVITIES	FORM 990PF, PART VIII-A SUMMARY OF CHARITABLE ACTIVITIES	RESEARCH ACTIVITIES: MEMBERS OF THE FOUNDATION'S STAFF ENGAGE IN RESEARCH IN AREAS THAT SUPPORT THE FOUNDATION'S MISSION. EXPENSES ASSOCIATED WITH RESEARCH (1) COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES, ETC. $ 104,830 OTHER EMPLOYEE SALARIES AND WAGES 909,009 PENSION PLANS, EMPLOYEE BENEFITS 397,763 OCCUPANCY 60,151 OTHER PROFESSIONAL FEES 287,806 TRAVEL 608 PRINTING 5,631 OTHER 233,563 ---------- PART VIII-A, LINE 1 $1,999,361 (1) PRESENTED ON A CASH BASIS AS THESE ARE DISBURSEMENTS FOR CHARITABLE PURPOSES.

17 JULY 2022 FOR 14 DAYS

PUBLISHED BY THE COMMISSIONER OF REVENUE MOBILISATION

TAX ID NUMBER

Name of Taxpayer	Tax Payer ID	Tax Payer Type
ABDIRAHMAN ABDIKADIR ABDI	0111000	0111-01
ABDIRAHMAN ABDIKADIR ABDI	0111000	0111-01
ABDIRAHMAN ALI AL

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Name of Stock	End of Year Book Value	End of Year Fair Market Value
1LIFE HEALTHCARE INC COM	3,188,885	3,188,885
ADR DADA NEXUS LTD ADS	154,709	154,709
ADR FUTU HLDGS LTD SPON ADS	165,146	165,146
ADR PINDUODUO INC SPON ADS	4,216,489	4,216,489
AEON DELIGHT CO LTD NPV	1,208,641	1,208,641
AEON MALL CO LTD NPV	1,694,368	1,694,368
AFFIRM HLDGS INC CL A	1,880,170	1,880,170
AIRBNB INC CL A COM	3,141,000	3,141,000
AMERICAN CAMPUS CMNTYS INC COM	2,045,253	2,045,253
AMERICAN TOWER CORP	3,094,650	3,094,650
AMPLITUDE INC COM CL A	3,942,018	3,942,018
ANTERO MIDSTREAM CORP COM	462,501	462,501
ARCS COMPANY LTD NPV	1,652,239	1,652,239
BERKELEY LTS INC COM	108,735	108,735
CHUGOKU MAR PAINTS NPV	1,831,445	1,831,445
CONFLUENT INC CL A	9,940,400	9,940,400
COURSERA INC COM	470,861	470,861
DAIHEN CORP NPV	2,157,344	2,157,344
DAIWABO HOLDINGS NPV	2,543,771	2,543,771
DENKA COMPANY LTD NPV	2,073,379	2,073,379
DIGITAL RLTY TR INC COM	3,236,721	3,236,721
DIGITALBRIDGE GROUP INC COM	2,474,010	2,474,010
DIGITALOCEAN HLDGS INC COM	1,987,043	1,987,043
DOCUSIGN INC COM	534,303	534,303
DOORDASH INC CL A COM	2,678,860	2,678,860
DRAFTKINGS INC CL A COM	306,867	306,867
DUKE RLTY CORP COM NEW REIT	2,363,040	2,363,040
EQTY RESDNTL EFF 5/15/02	1,954,800	1,954,800
ESSEX PPTY TR REIT	1,458,232	1,458,232
EXEO GROUP INC NPV	2,641,761	2,641,761
GAMING & LEISURE PPTYS INC COM	3,587,361	3,587,361
HASEKO CORPORATION NPV	2,072,966	2,072,966
HAZAMA ANDO CORP NPV	959,774	959,774
HOGY MEDICAL CO NPV	1,769,354	1,769,354
INABATA & CO NPV	2,193,185	2,193,185
INDEPENDENCE RLTY TR INC COM	2,006,190	2,006,190
INVITATION HOMES INC COM	2,117,378	2,117,378
JONES LANG LASALLE INC COM STK	1,955,678	1,955,678
KANAMOTO CO LTD NPV	1,314,298	1,314,298
KANEMATSU CORP NPV	1,994,558	1,994,558
KIMCO RLTY CORP COM	2,070,600	2,070,600
KIRIN HOLDINGS CO NPV	1,759,506	1,759,506
KITE RLTY GROUP TR COM NEW	1,921,083	1,921,083

Name of Stock	End of Year Book Value	End of Year Fair Market Value
KONOIKE TRANSPORT NPV	1,548,091	1,548,091
K'S HOLDINGS CORP NPV	1,419,405	1,419,405
KYUDENKO CORP NPV	1,633,885	1,633,885
LEGALZOOM COM INC COM	150,415	150,415
LIFE STORAGE INC COM	2,358,972	2,358,972
MACROMILL INC (NEW) NPV	1,802,462	1,802,462
MANDOM CORP NPV	2,507,545	2,507,545
MARUICHI STEEL TUBE LTD	1,784,924	1,784,924
MAXELL LTD NPV	2,195,358	2,195,358
MEITUAN DIANPING (A & B CLASS)	373,282	373,282
MERITAGE HOMES CORP COM	2,197,080	2,197,080
MORINAGA & CO NPV	1,972,159	1,972,159
MS&AD INS GP HLDGS NPV	1,500,901	1,500,901
NATIONAL STORAGE AFFL TR COM	2,352,800	2,352,800
NEC CORP NPV	2,231,809	2,231,809
NEW RELIC INC COM	972,926	972,926
NH FOODS LTD NPV	2,362,016	2,362,016
ORGANO CORP NPV	2,215,926	2,215,926
ORIX CORP NPV	3,759,099	3,759,099
PACIFIC INDUSTRIAL NPV	2,132,356	2,132,356
PARK HOTELS & RESORTS INC COM	1,793,600	1,793,600
PHATHOM PHARMACEUTICALS INC	1,368,088	1,368,088
PROGYNY INC COM	450,381	450,381
PULTE GROUP INC	2,172,080	2,172,080
PVTPL COINBASE GLOBAL INC COM	9,172,388	9,172,388
QUANTUMSCAPE CORP COM CL A	1,083,871	1,083,871
RADIUS GLOBAL INFRASTRUCTURE	1,714,650	1,714,650
REXFORD INDL RLTY INC COM	2,554,965	2,554,965
ROBINHOOD MKTS INC COM CL A	327,317	327,317
RYMAN HOSPITALITY PPTYS INC	1,931,160	1,931,160
SAFEHOLD INC COM	1,996,250	1,996,250
SAN-A CO LTD NPV	1,139,786	1,139,786
SANKYU INC NPV	1,748,027	1,748,027
SAWAI GROUP HOLDINGS CO LTD	1,706,018	1,706,018
SBA COMMUNICATIONS CORP COM	2,100,708	2,100,708
SECOM CO NPV	1,754,555	1,754,555
SEGA SAMMY HLDGS I NPV	1,429,532	1,429,532
SIMON PROPERTY GROUP INC COM	2,172,872	2,172,872
SKY PERFECT JSAT HOLDINGS INC	1,712,388	1,712,388
STANLEY ELECTRIC NPV	2,430,106	2,430,106
SUMITOMO FORESTRY NPV	2,253,933	2,253,933
SUMITOMO MITSUI FINANCIAL GRP	2,523,547	2,523,547
SUMITOMO MITSUI TR HOLDINGS	2,589,699	2,589,699
SUN COMMUNITIES INC COM	2,026,001	2,026,001
T&D HOLDINGS INC NPV	1,489,193	1,489,193
T.HASEGAWA CO NPV	948,648	948,648
TACHI-S CO LTD NPV	1,435,728	1,435,728

Name of Stock	End of Year Book Value	End of Year Fair Market Value
TAKUMA CO LTD NPV	914,485	914,485
TEIJIN LTD NPV	1,925,496	1,925,496
TERRENO RLTY CORP	2,568,082	2,568,082
THREDUP INC CL A	569,913	569,913
TOHO HOLDINGS CO LTD	2,019,343	2,019,343
TOKYO SEIMITSU CO NPV	2,276,410	2,276,410
TOPPAN INC NPV	2,802,772	2,802,772
TOSEI CORPORATION NPV	1,619,087	1,619,087
TOYOTA INDUSTRIES NPV	2,106,865	2,106,865
TRAVEL + LEISURE CO COM	1,807,329	1,807,329
TRICON RESIDENITAL INC COM	2,076,674	2,076,674
UIPATH INC CL A	1,162,742	1,162,742
UNITY SOFTWARE INC COM	370,630	370,630
VENTAS INC REIT	2,090,808	2,090,808
WALKER & DUNLOP INC COM	2,293,376	2,293,376
WEST FRASER TIMBER LTD COM	2,023,635	2,023,635
WEWORK INC CL A	657,573	657,573
YOKOGAWA B HOLDING NPV	1,569,457	1,569,457
ZENKOKU HOSHO CO L NPV	2,410,264	2,410,264

TY 2021 IRS 990 e-File Render

Name:	THE ANDREW W MELLON FOUNDATION
EIN:	13-1879954
US Government Securities - End of Year Book Value:	334,906,988
US Government Securities - End of Year Fair Market Value:	334,906,988
State & Local Government Securities - End of Year Book Value:	6,811,539
State & Local Government Securities - End of Year Fair Market Value:	6,811,539

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
PRIVATE EQUITY	FMV	4,742,586,923	4,742,586,923
DIVERSIFIED STRATEGIES	FMV	1,879,878,361	1,879,878,361
PUBLIC EQUITY	FMV	1,117,947,883	1,117,947,883

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
LAND	8,422,500	0	8,422,500	8,422,500
OFFICE BUILDINGS	63,021,002	42,910,741	20,110,261	20,110,261
FRNSHINGS & EQUIP	3,238,838	3,087,785	151,053	151,053
IT HRDWRE/SFTWRE	1,993,975	1,363,921	630,054	630,054
OFFICE BUILDINGS	20,568,449	0	20,568,449	20,568,449
IT HRDWRE/SFTWRE	89,338	0	89,338	89,338
FRNSHINGS & EQUIP	1,342,445	0	1,342,445	1,342,445

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	852,112	402,546	0	671,997

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
DEPOSITS	22,123	22,123	22,123
BOND CAPITALIZATION COSTS	1,497,403	1,279,313	1,279,313
INT. IN JOHNSON PUB. ARCHIVES	5,000,000	5,000,000	5,000,000
EMPLOYEE BENEFIT PLAN INVEST.	3,343,875	3,904,277	3,904,277
PROGRAM-RELATED INVESTMENTS	3,922,750	3,922,750	3,922,750

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Description	Amount
UNREALIZED LOSS - MARKETABLE SECURITIES	35,348,622
UNREALIZED LOSS - FOREIGN CURRENCY	52,358
PROVISION FOR INCREASE IN DEFERRED TAXES	14,000,000

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
TECHNOLOGY EXPENSES	3,041,447	564,474	0	2,443,450
INSURANCE	617,707	128,178	0	489,529
COMMUNICATIONS	126,046	25,465	0	98,434
MOVING, STORAGE &OTHER OFF EXP	599,492	120,691	0	459,404
DATA ACQUISITION	159,512	87,392	0	78,099
TEMPORARY HELP	987,690	79,341	0	911,922
RECRUITING, EVENTS & MISC	1,486,635	276,824	0	1,127,374

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
LIMITED LIABILITY INVESTMENTS	0	52,044,125	0
OTHER ALTERNATIVE INVESTMENTS	0	138,981,886	0
OTHER INCOME	40,561	40,561	0

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Description	Amount
UNREALIZED GAIN- LTD MARKETABILITY FUNDS	714,694,514

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Description	Beginning of Year - Book Value	End of Year - Book Value
2008 SERIES VARIABLE RATE BONDS	44,350,000	44,350,000
2020 SERIES FIXED RATE BONDS	300,000,000	300,000,000

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ADVISORY FEES PRINCIPALLY INVT	10,843,750	7,425,694	0	3,321,912

TY 2021 IRS 990 e-File Render

Name: THE ANDREW W MELLON FOUNDATION

EIN: 13-1879954

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FEDERAL EXCISE TAX PROVISION	18,363,963	0	0	0
FEDERAL UBI TAX PROVISION	541,999	0	0	0
STATE UBI TAX PROVISION	303,277	0	0	0