

A For the 2019 calendar year, or tax year beginning 07-01-2019 , and ending 06-30-2020

B Check if applicable:
☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization
FOUNDATION FOR CALIFORNIA COMMUNITY COLLEGES
Doing business as
Number and street (or P.O. box if mail is not delivered to street address) Room/suite
1102 Q STREET NO 4800
City or town, state or province, country, and ZIP or foreign postal code
SACRAMENTO, CA 95811
F Name and address of principal officer:
KEETHA MILLS
1102 Q STREET NO 4800
SACRAMENTO, CA 95811

H(a) Is this a group return for subordinates?
☐ Yes ☒ No
H(b) Are all subordinates included?
☐ Yes ☐ No
If "No," attach a list. (see instructions)
H(c) Group exemption number

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.FOUNDATIONCCC.ORG

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 1998

M State of legal domicile: CA

Part I Summary			
Activities & Governance	1 Briefly describe the organization's mission or most significant activities: OUR MISSION IS TO BENEFIT, SUPPORT, AND ENHANCE THE MISSIONS OF THE CA COMMNTY COLLEGE SYSTEM.		
	2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	11
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	11
	5 Total number of individuals employed in calendar year 2019 (Part V, line 2a)	5	3,939
	6 Total number of volunteers (estimate if necessary)	6	11
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
	b Net unrelated business taxable income from Form 990-T, line 39	7b	0
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	13,000,269	10,056,322
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	45,324,748	57,051,293
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2,080,694	1,798,143
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	0	0
		60,405,711	68,905,758
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)	4,934,987	6,181,797
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	28,661,024	42,454,392
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b Total fundraising expenses (Part IX, column (D), line 25) 202,276		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	23,910,210	21,786,806
	18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	57,506,221	70,422,995
	19 Revenue less expenses. Subtract line 18 from line 12	2,899,490	-1,517,237
Net Assets or Fund Balances		Beginning of Current Year	End of Year
	20 Total assets (Part X, line 16)	130,285,315	126,682,693
	21 Total liabilities (Part X, line 26)	54,721,876	53,736,358
	22 Net assets or fund balances. Subtract line 21 from line 20	75,563,439	72,946,335

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer
JULIAN ROBERTS CHIEF FINANCIAL OFFICER
Date
Type or print name and title

2020-12-22
Date

Paid Preparer Use Only

Print/Type preparer's name
Firm's name GILBERT CPAS
Firm's address 2880 GATEWAY OAKS DR STE 100
SACRAMENTO, CA 95833

Preparer's signature
Date 2020-12-22
Check ☐ if self-employed
PTIN P01310188

Firm's EIN 68-0037990
Phone no. (916) 646-6464

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2019)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☐

1 Briefly describe the organization’s mission:

THE FOUNDATION'S MISSION IS TO BENEFIT, SUPPORT, AND ENHANCE THE MISSIONS OF THE CALIFORNIA COMMUNITY COLLEGE SYSTEM. CONTINUED ON SCHEDULE O.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 18,016,378 including grants of \$ 2,274,672) (Revenue \$ 13,328,416)

WORKFORCE DEVELOPMENTTHE FOUNDATION'S WORKFORCE DEVELOPMENT PROGRAMS SUPPORT THE CALIFORNIA COMMUNITY COLLEGES TO ENHANCE WORK-BASED LEARNING OPPORTUNITIES FOR HIGH SCHOOL AND COLLEGE STUDENTS, IMPROVE OPPORTUNITIES FOR CALIFORNIANS TO ENTER THE WORKFORCE PREPARED FOR REWARDING CAREERS, AND HELP SHAPE THE FUTURE WORKFORCE TO RISE TO CALIFORNIA'S ECONOMIC CHALLENGES AND OPPORTUNITIES. IN THE PAST YEAR, THE FOUNDATION EXPANDED PROGRAMS AND SERVICES TO HELP DEVELOP A DIVERSE, WELL-PREPARED WORKFORCE FOR CALIFORNIA'S ECONOMY.DETAILED PROGRAM ACTIVITIES CONTINUED ON SCHEDULE O

4b (Code:) (Expenses \$ 17,056,032 including grants of \$ 1,032,246) (Revenue \$ 15,348,289)

STUDENT SUCCESSTHE FOUNDATION HAS CHAMPIONED ACCELERATING STUDENT COMPLETION AND TRANSFER RATES IN THE CALIFORNIA COMMUNITY COLLEGES, BEGINNING WITH THE STUDENT SUCCESS INITIATIVE IN 2012 AND NOW THE VISION FOR SUCCESS. THE FOUNDATION PROVIDES ADDITIONAL CAPACITY TO THE CHANCELLOR'S OFFICE TO ADVANCE CRITICAL REFORMS AND PROMOTE PROMISING PRACTICES. DETAILED PROGRAM ACTIVITIES CONTINUED ON SCHEDULE O

4c (Code:) (Expenses \$ 12,787,805 including grants of \$ 2,273,600) (Revenue \$ 12,759,279)

SYSTEM SUPPORT AND SERVICESTHE FOUNDATION HELPS TO ADVANCE AND ACCELERATE THE PRIORITIES OF THE CALIFORNIA COMMUNITY COLLEGES THROUGH SUPPORT SERVICES AND PROGRAMS THAT BRIDGE SILOS AND BRING EFFICIENCY TO WORK OCCURRING AT THE LOCAL AND SYSTEM LEVEL. DETAILED PROGRAM ACTIVITIES CONTINUED ON SCHEDULE O

(Code:) (Expenses \$ 12,738,037 including grants of \$ 601,279) (Revenue \$ 15,615,309)

OTHER PROGRAMS INCLUDE: COMMUNITY IMPACT, COLLEGEBUGYS, AND EQUITYTHE FOUNDATION'S OTHER PROGRAMS AND SERVICES OPERATE AT THE STATEWIDE LEVEL, DEVELOPING AND MANAGING SYSTEMWIDE RESOURCES AND TOOLS, AND PROVIDING A HUB OF COLLABORATION AND SERVICES FOR MISSION-ALIGNED PARTNERS. THE FOUNDATION'S COMMUNITY IMPACT PROGRAMS GROW SERVICES THAT REACH DISADVANTAGED COMMUNITIES ON TOPICS LIKE TRANSPORTATION, ENERGY, AND THE ENVIRONMENT. COLLEGEBUGYS LEVERAGES THE SIZE OF THE LARGEST SYSTEM OF EDUCATION IN THE NATION TO MAKE EDUCATIONAL PURCHASES MORE AFFORDABLE FOR CAMPUSES, FACULTY, AND STUDENTS, WHILE THE FOUNDATION'S EQUITY PROGRAMS DELIVER SPECIALIZED SUPPORT TO REDUCE BARRIERS FOR STUDENTS FROM HISTORICALLY UNDERREPRESENTED GROUPS OR THOSE WITH ADDITIONAL NEEDS AND CLOSE ACHIEVEMENT GAPS.THE FOUNDATION'S ACCOMPLISHMENTS IN COMMUNITY IMPACT, COLLEGEBUGYS, AND EQUITY PROGRAMS THROUGH FISCAL YEAR 2020 INCLUDE:-FIELDLED CLOSE TO 130,000 CALLS THROUGH THE COMMUNITY IMPACT CALL CENTER, WHICH CONNECTS DISADVANTAGED AND LOW-INCOME COMMUNITIES ACCESS TO STATEWIDE PROGRAMS AND SERVICES, INCLUDING DIESEL REGULATION SUPPORT ON BEHALF OF THE CALIFORNIA AIR RESOURCES BOARD (CARB).-SERVED 21,495 CONSUMERS THROUGH ON-SITE AND VIRTUAL APPOINTMENTS FOR THE SMOG CHECK REFEREE PROGRAM AND PROVIDED OVER \$437,756 IN FUNDING TO AUTOMOTIVE CENTERS ON 32 CAMPUSES IN PARTNERSHIP WITH THE CALIFORNIA BUREAU OF AUTOMOTIVE REPAIR.-OFFERED 1,128 STUDENT TRAINING HOURS AND PROVIDED OVER \$17,000 IN STUDENT WAGES THROUGH THE SMOG CHECK STUDENT TECHNICIAN TRAINING PROGRAM.-CONNECTED 45,000 CALIFORNIANS WITH CALIFORNIA CLIMATE INVESTMENTS (CCI) FUNDING OPPORTUNITIES AND TRIPLED THE NUMBER OF ENVIRONMENTAL EQUITY STUDENT AMBASSADORS PARTICIPATING IN THE PROGRAM WHICH LED TO A 34% INCREASE IN PROGRAM REACH.-PROVIDED RESOURCES TO 695 LOW-INCOME CALIFORNIANS TO REPLACE OLDER VEHICLES WITH CLEANER OPTIONS THROUGH THE REPLACE YOUR RIDE PROGRAM IN PARTNERSHIP WITH THE SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT.-INTEGRATED ENVIRONMENTAL PROJECTS FOR GREATER IMPACT BY LEVERAGING SMOG CHECK REFEREE SITE WAITING AREAS TO DISPLAY CALIFORNIA CLIMATE INVESTMENTS OUTREACH MATERIALS, AND PROMOTED CLEAN VEHICLE REPLACEMENT INCENTIVES THROUGH THE COMMUNITY IMPACT CALL CENTER.-PARTNERED WITH CALTRANS TO CONDUCT RESEARCH WITH LOW-INCOME INDIVIDUALS TO INFORM A POTENTIAL CALIFORNIA GAS TAX REPLACEMENT THAT IS BOTH SUSTAINABLE AND EQUITABLE.-SUCCESSFULLY DEVELOPED AND LAUNCHED THE SMOG CHECK REFEREE SCHEDULING SYSTEM IN PARTNERSHIP WITH THE BUREAU OF AUTOMOTIVE REPAIR, A TOOL THAT ADDS A WIDE RANGE OF FUNCTIONALITIES AND STREAMLINES THE SCHEDULING PROCESS BETWEEN THE CALL CENTER AND SMOG CHECK REFEREES, RESULTING IN INCREASED FLEXIBILITY AROUND REPORTING, QUALITY ASSURANCE, AND CAPACITY ANALYSIS TO INFORM PROGRAMMATIC DECISIONS.-EXPANDED SUPPORT FOR STATEWIDE ENVIRONMENTAL AND ENERGY CONSERVATION INITIATIVES THROUGH A NEW PARTNERSHIP WITH THE CALIFORNIA ENERGY COMMISSION.-RAISED MORE THAN \$550,000 TO ADDRESS FOOD INSECURITY AND FIGHT STUDENT HUNGER THROUGH THE FOUNDATION'S YEAR-END FUNDRAISING CAMPAIGN.-LAUNCHED A PILOT IMMIGRATION LEGAL SERVICES PROJECT AT 65 HOST COLLEGES WHICH CONNECTS STUDENTS, FACULTY, AND THEIR FAMILIES TO VIRTUAL APPOINTMENTS WITH IMMIGRATION ATTORNEYS, WEBINARS, AND EDUCATIONAL MATERIALS, IN PARTNERSHIP WITH THE CHANCELLOR'S OFFICE AND THE CALIFORNIA DEPARTMENT OF SOCIAL SERVICES.-INCREASED AWARENESS OF CALFRESH, CALIFORNIA'S SUPPLEMENTAL NUTRITION ASSISTANCE PROGRAM, BY DISTRIBUTING TOOLKITS AND MORE THAN 450,000 PROGRAM MATERIALS TO 114 COLLEGES, AND THROUGH THE LAUNCH OF THE CALFRESH OUTREACH STUDENT AMBASSADORS PILOT IN SACRAMENTO VALLEY WHICH REACHED MORE THAN 7,500 STUDENTS ACROSS SIX CAMPUSES WITH RESOURCES TO HELP MITIGATE FOOD INSECURITY.-DISTRIBUTED PREPAID WIFI HOTSPOTS TO MORE THAN 1,000 FORMER FOSTER YOUTH STUDENTS AND LEVERAGED RESOURCES TO EXTEND SERVICE TO AN ADDITIONAL 500 STUDENTS TO ENSURE CONNECTIVITY THROUGH THE COVID-19 PANDEMIC.-LAUNCHED THE CENSUS OUTREACH PROJECT AND ENGAGED 46 STUDENT AMBASSADORS WHO CONDUCTED OUTREACH TO MORE THAN 150,000 STUDENTS IN "HARD TO COUNT" COMMUNITIES.-COORDINATED ADVOCACY AND ACTIVITIES FOR THE THIRD ANNUAL UNDOCUMENTED STUDENT ACTION WEEK, WHICH RESULTED IN PARTICIPATION FROM 114 COLLEGES.-ENGAGED 20 STUDENT WELLNESS AMBASSADORS ACROSS 14 COLLEGES TO SERVE AS MENTAL HEALTH AND WELLNESS ADVOCATES THROUGH PEER OUTREACH, AND CONNECTED MORE THAN 25,000 STUDENTS WITH EACH MIND MATTERS RESOURCES THROUGH IN-PERSON AND DIGITAL OUTREACH EFFORTS.-SERVED OVER 12,000 FACULTY, STAFF, AND STUDENTS AT 114 COLLEGES WITH ACCESS TO ONLINE SUICIDE PREVENTION TRAININGS FROM KOGNITO, BRINGING THE TOTAL OF FACULTY, STAFF, AND STUDENTS TRAINED TO 95,000 SINCE 2011.-ONBOARDED THE RISING SCHOLARS NETWORK, FORMERLY PART OF THE OPPORTUNITY INSTITUTE AS THE CORRECTIONS TO COLLEGE CALIFORNIA PROGRAM, A STATEWIDE INITIATIVE WHICH HELPS INCORPORATE THE UNIQUE NEEDS OF INCARCERATED AND FORMERLY INCARCERATED STUDENTS INTO THE CALIFORNIA COMMUNITY COLLEGE SYSTEM AND ITS EQUITY INITIATIVES.-ENHANCED CALFRESH DIGITAL OUTREACH EFFORTS IN RESPONSE TO THE COVID-19 PANDEMIC TO CONNECT CALIFORNIANS WITH URGENTLY-NEEDED RELIEF, AND HOSTED AN ONLINE TRAINING FOR 125 COLLEGE FOSTER YOUTH LIAISONS TO RAISE AWARENESS OF THE PROGRAM'S BENEFITS AMONG IDENTIFIED VULNERABLE POPULATIONS.-EXPANDED CALIFORNIA LAW'S LIST OF PATHWAY PARTNERS TO INCLUDE 22 HIGH SCHOOL LAW ACADEMIES, 29 COMMUNITY COLLEGES, AND NINE UNDERGRADUATE AND LAW SCHOOLS, SUPPORTING THE PROGRAM'S ABILITY TO DIVERSIFY OUR STATE'S PIPELINE INTO THE LEGAL PROFESSION.-INCREASED AWARENESS OF THE CRISIS TEXT LINE, A FREE, 24/7, TEXT-BASED CONFIDENTIAL CRISIS ASSISTANCE SERVICE, AND INTEGRATED THE PLATFORM INTO STUDENT WELLNESS AMBASSADOR EFFORTS, RESULTING IN OVER 4,000 CONVERSATIONS BETWEEN STUDENTS AND CRISIS COUNSELORS.-DISTRIBUTED OVER 200 LAPTOPS TO FORMER FOSTER YOUTH STUDENTS THROUGH A PARTNERSHIP WITH THE TICKET TO DREAM FOUNDATION.-THROUGH CALIFORNIA MEDICINE CONVENINGS, BROUGHT TOGETHER LEADERS AND PROFESSIONALS IN HIGHER EDUCATION, MEDICAL EDUCATION, HEALTH, PHILANTHROPY, AND POLICY TO ADVANCE CRITICAL CONVERSATIONS AROUND DIVERSIFYING THE MEDICAL WORKFORCE TO INCREASE HEALTH EQUITY AND DECREASE HEALTH DISPARITIES STATEWIDE.-AWARDED \$22,500 TO 18 COMMUNITY COLLEGES THROUGH THE YOUTH EMPOWERMENT STRATEGIES FOR SUCCESS-INDEPENDENT LIVING PROGRAM (YESS-ILP), HELPING 1,450 CURRENT AND FORMER FOSTER YOUTH TRANSITION INTO INDEPENDENT LIVING.-RECRUITED 42 STUDENT DELEGATES FROM 22 COMMUNITY COLLEGES TO ATTEND THE FIRST-EVER "CALIFORNIA HIGHER EDUCATION BASIC NEEDS ALLIANCE 2020 SUMMIT - ADVANCING STUDENT SUCCESS" TO REPRESENT THE CALIFORNIA COMMUNITY COLLEGES STUDENT VOICE IN THE INAUGURAL INTERSEGMENTAL CONVERSATION.-THROUGH DEEPTOK, CONNECTED UNDERREPRESENTED COLLEGE STUDENTS WITH ONLINE WORKSHOPS AND PROFESSIONAL COACHING TO SUPPORT THEIR ABILITY TO ENTER FIELDS IN STEM AND SUCCESSFULLY ACHIEVE CAREERS IN ENGINEERING AND THE HEALTH SCIENCES, INCLUDING NURSING, PHARMACY, MEDICINE, PHYSICAL AND OCCUPATIONAL THERAPY, AND MORE.

4d Other program services (Describe in Schedule O.)

(Expenses \$ 12,738,037 including grants of \$ 601,279) (Revenue \$ 15,615,309)

4e Total program service expenses ▶ 60,598,252

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?	11f Yes	
12a If "Yes," complete Schedule D, Part XI. Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21 Yes	

Part IV

Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22 Yes	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23 Yes	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	No
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	No
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	No
26 Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons?	26	No
27 If "Yes," complete Schedule L, Part I. Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	No
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a	No
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	No
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c	No
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	No
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions?	30	No
31 If "Yes," complete Schedule M. Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	No
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32	No
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?	33	No
34 If "Yes," complete Schedule R, Part I. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	No
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	No
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	No
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	No
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38 Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 166	
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		2a	3,939
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		2b	Yes
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a	No
b If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i>		3b	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a	No
b Enter the name of the foreign country: _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .		5a	No
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b	No
c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a	No
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b	
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		7a	No
b If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c	No
d If "Yes," indicate the number of Forms 8282 filed during the year		7d	
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e	No
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f	No
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g	
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h	
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?		9a	
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b	
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12		10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		10b	
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders		11a	
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		11b	
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?			
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.		12b	
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		13a	
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		13b	
c Enter the amount of reserves on hand		13c	
14a Did the organization receive any payments for indoor tanning services during the tax year?		14a	No
b If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>		14b	
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		15	No
16 If the organization is subject to the section 4968 excise tax on net investment income?		16	No
If "Yes," complete Form 4720, Schedule O.			

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

☒

Section A. Governing Body and Management

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year.	11		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent.	11		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b		No
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.	9		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No	
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13.	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official.	15a	Yes	
b	Other officers or key employees of the organization.	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17	List the states with which a copy of this Form 990 is required to be filed.	CA, IN, MI, WA, WI, IL, CO, AR, NC, PA, MN, DC, HI, FL, TX, VA, NV, MA
18	Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.	
20	State the name, address, and telephone number of the person who possesses the organization's books and records:	STEVE MACIEL 1102 Q STREET SUITE 4800 SACRAMENTO, CA 95811 (916) 325-4300

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MANUEL BACA CHAIR	0.00	X		X				0	0	0
(2) KATHRYN WILLIAMS VICE-CHAIR	0.00	X		X				0	0	0
(3) GEORGE ACERO SECRETARY/TREASURER/AUDIT	0.00	X		X				0	0	0
(4) FRANK GORNICK DIRECTOR	0.00	X						0	0	0
(5) FERIAL GOVASHIRI DIRECTOR	0.00	X						0	0	0
(6) LANCE IZUMI DIRECTOR	0.00	X						0	0	0
(7) PATRICK MULVANEY DIRECTOR	0.00	X						0	0	0
(8) JENNIFER PERRY DIRECTOR	0.00	X						0	0	0
(9) GENEVE VILLACRES DIRECTOR	0.00	X						0	0	0
(10) YASMIN DAVIDDS DIRECTOR	0.00	X						0	0	0
(11) DARIUS ANDERSON DIRECTOR	0.00	X						0	0	0
(12) KEETHA MILLS CEO/PRESIDENT	40.00			X				288,677	0	26,562
(13) JOSEPH QUINTANA CHIEF OPERATIONS OFFICER	40.00			X				203,308	0	23,521
(14) MELISSA CONNER CHIEF ADVANCEMENT OFFICER	40.00			X				207,096	0	38,660
(15) JULIAN ROBERTS CHIEF FINANCIAL OFFICER	40.00			X				210,385	0	39,748
(16) ANDREA MEYER CORPORATE SECRETARY	40.00			X				146,731	0	33,831
(17) HEATHER HILES PRESIDENT AND CEO, CALBRIGHT COLLEGE	40.00					X		334,231	0	17,478

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) ARI BADER-NATAL CHIEF TECHNOLOGY OFFICER, CALBRIGHT COLLEGE	40.00					X		229,965	0	9,686
(19) SANDRA FRIED VICE PRESIDENT STUDENT SUCCESS CENTER	40.00					X		194,279	0	29,318
(20) BRYAN MILLER VICE PRESIDENT COMMUNICATIONS AND TECHNOLOGY	40.00					X		187,039	0	13,523
(21) JORGE SALES EXECUTIVE DIRECTOR PROGRAM DEVELOPMENT	40.00					X		164,552	0	21,433
(22) JOHN O'SULLIVAN FORMER CHIEF FINANCIAL OFFICER	40.00						X	129,926	0	19,143

1b Sub-Total	▶			
c Total from continuation sheets to Part VII, Section A	▶			
d Total (add lines 1b and 1c)	▶	2,296,189	0	272,903

2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 4 9			
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		Yes	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>		Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>			No

Section B. Independent Contractors

1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.		
(A) Name and business address		(B) Description of services	(C) Compensation
MAIALEARNING INC 871 SYCAMORE DRIVE PALO ALTO, CA 94303		SOFTWARE AND HOSTING SERVICES	1,613,404
DESIGN MEDIA 650 ALABAMA STREET SUITE 203 SAN FRANCISCO, CA 94110		SOFTWARE DESIGN AND DEVELOPMENT	1,070,910
IDEO ILP 150 FOREST AVE PALO ALTO, CA 94301		DESIGN ONLINE LEARNING TECHNOLOGY	943,478
UNIVERSITY ENTERPRISES 6000 J STREET SACRAMENTO, CA 95819		PROGRAM EVALUATION	782,973
PALOMAR COLLEGE-TTIP CCC TECH CONNECT 1140 WEST MISSION RD SAN MARCOS, CA 92069		SOFTWARE SERVICES	564,460
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 2 7		

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a				
	b	Membership dues . . .	1b				
	c	Fundraising events . . .	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	5,082,258			
	f All other contributions, gifts, grants, and similar amounts not included above		1f	4,974,064			
	g Noncash contributions included in lines 1a - 1f:\$		1g				
h Total. Add lines 1a-1f ▶			10,056,322				
Program Service Revenue	2a STUDENT SUCCESS		Business Code				
			900099	15,348,289	15,348,289		
	b WORKFORCE DEVELOPMENT		900099	13,328,416	13,328,416		
	c SYSTEM SUPPORT & SERVICES		900099	12,759,279	12,759,279		
	d COMMUNITY IMPACT		900099	8,999,461	8,999,461		
	e COLLEGEBUGS		900099	4,891,368	4,891,368		
	f All other program service revenue.			1,724,480	1,724,480		
9 Total. Add lines 2a-2f. ▶			57,051,293				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			1,273,782			1,273,782
	4 Income from investment of tax-exempt bond proceeds ▶						
	5 Royalties ▶						
		(i) Real	(ii) Personal				
	6a	Gross rents	6a				
	b	Less: rental expenses	6b				
	c	Rental income or (loss)	6c				
	d Net rental income or (loss) ▶						
		(i) Securities	(ii) Other ▶				
	7a	Gross amount from sales of assets other than inventory	7a	2,780,061			
	b	Less: cost or other basis and sales expenses	7b	2,255,700			
	c	Gain or (loss)	7c	524,361			
	d Net gain or (loss) ▶			524,361			524,361
	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	8a				
	b	Less: direct expenses	8b				
	c Net income or (loss) from fundraising events ▶						
	9a	Gross income from gaming activities. See Part IV, line 19	9a				
	b	Less: direct expenses	9b				
	c Net income or (loss) from gaming activities ▶						
	10a	Gross sales of inventory, less returns and allowances . . .	10a				
b	Less: cost of goods sold	10b					
c Net income or (loss) from sales of inventory ▶							
Miscellaneous Revenue		Business Code					
11a							
b							
c							
d All other revenue							
e Total. Add lines 11a-11d ▶							
12 Total revenue. See instructions ▶			68,905,758	57,051,293	0	1,798,143	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).
Check if Schedule O contains a response or note to any line in this Part IX

☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	6,168,797	6,168,797		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	13,000	13,000		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,390,824	92,179	1,242,653	55,992
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	33,176,659	28,838,352	4,215,889	122,418
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,367,899	2,090,090	264,680	13,129
9 Other employee benefits	3,005,616	2,402,470	598,410	4,736
10 Payroll taxes	2,513,394	2,352,503	154,890	6,001
11 Fees for services (non-employees):				
a Management				
b Legal	211,520	189,445	22,075	
c Accounting	50,350		50,350	
d Lobbying	47,750	47,750		
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	10,531,126	9,637,210	893,916	
12 Advertising and promotion				
13 Office expenses	1,751,990	1,434,033	317,957	
14 Information technology	3,016,843	2,415,045	601,798	
15 Royalties				
16 Occupancy	2,306,975	1,663,793	643,182	
17 Travel	1,031,508	920,444	111,064	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	1,095,089	964,127	130,962	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	478,945	189,441	289,504	
23 Insurance	125,183	63,546	61,637	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a COGS-SOFTWARE LICENSING	828,585	828,585		
b GRANT RELATED EXPENSES	310,942	287,442	23,500	
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	70,422,995	60,598,252	9,622,467	202,276
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

☐

				(A)		(B)	
				Beginning of year		End of year	
Assets	1	Cash—non-interest-bearing		11,193,749	1	10,236,085	
	2	Savings and temporary cash investments		45,420,486	2	44,306,953	
	3	Pledges and grants receivable, net		3,988,150	3	2,188,077	
	4	Accounts receivable, net		10,022,901	4	11,510,351	
	5	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5		
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6		
	7	Notes and loans receivable, net			7		
	8	Inventories for sale or use		37,280	8	25,489	
	9	Prepaid expenses and deferred charges		264,836	9	1,576,921	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	2,924,411			
	b	Less: accumulated depreciation	10b	1,133,103	1,487,567	10c	1,791,308
	11	Investments—publicly traded securities		57,834,504	11	55,011,199	
	12	Investments—other securities. See Part IV, line 11			12		
	13	Investments—program-related. See Part IV, line 11			13		
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		35,842	15	36,310	
16	Total assets. Add lines 1 through 15 (must equal line 34)		130,285,315	16	126,682,693		
Liabilities	17	Accounts payable and accrued expenses		4,934,031	17	5,528,657	
	18	Grants payable		2,616,558	18	2,419,423	
	19	Deferred revenue		10,952,478	19	11,103,870	
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21		
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22		
	23	Secured mortgages and notes payable to unrelated third parties			23		
	24	Unsecured notes and loans payable to unrelated third parties			24		
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D		36,218,809	25	34,684,408	
	26	Total liabilities. Add lines 17 through 25		54,721,876	26	53,736,358	
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.						
	27	Net assets without donor restrictions		7,436,699	27	9,797,482	
	28	Net assets with donor restrictions		68,126,740	28	63,148,853	
	Organizations that do not follow FASB ASC 958, check here ☐ and complete lines 29 through 33.						
	29	Capital stock or trust principal, or current funds			29		
	30	Paid-in or capital surplus, or land, building or equipment fund			30		
	31	Retained earnings, endowment, accumulated income, or other funds			31		
	32	Total net assets or fund balances		75,563,439	32	72,946,335	
	33	Total liabilities and net assets/fund balances		130,285,315	33	126,682,693	

Part XI

Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	68,905,758
2	Total expenses (must equal Part IX, column (A), line 25)	2	70,422,995
3	Revenue less expenses. Subtract line 2 from line 1	3	-1,517,237
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	75,563,439
5	Net unrealized gains (losses) on investments	5	-1,099,867
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (A))	10	72,946,335

Part XII

Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

	Yes	No
1 Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	Yes	
c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	Yes	

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

SCHEDULE A
(Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

2019
Open to Public Inspection

Name of the organization
FOUNDATION FOR CALIFORNIA COMMUNITY COLLEGES

Employer identification number
68-0412350

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state:
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 ☒ An organization that normally receives: (1) more than 33¹/₃% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge..						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . .						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4. . .						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on . . .						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). . .						
11 Total support. Add lines 7 through 10						

12 Gross receipts from related activities, etc. (see instructions)

12

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	14	
15 Public support percentage for 2018 Schedule A, Part II, line 14	15	

16a 33 1/3% support test—2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

☐

b 33 1/3% support test—2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

☐

17a 10%-facts-and-circumstances test—2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

☐

b 10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

☐

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

☐

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .	18,407,335	27,808,164	27,309,756	45,288,436	53,185,359	171,999,050
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	7,833,776	8,765,375	11,987,827	13,036,581	13,922,256	55,545,815
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5	26,241,111	36,573,539	39,297,583	58,325,017	67,107,615	227,544,865
7a Amounts included on lines 1, 2, and 3 received from disqualified persons	400,000	2,862,000	1,175,000	7,567,000	2,147,705	14,151,705
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.			1,481,879	1,099,730	2,404,894	4,986,503
c Add lines 7a and 7b. .	400,000	2,862,000	2,656,879	8,666,730	4,552,599	19,138,208
8 Public support. (Subtract line 7c from line 6.)						208,406,657

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6. . .	26,241,111	36,573,539	39,297,583	58,325,017	67,107,615	227,544,865
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . .	906,323	1,029,451	972,311	1,492,889	1,273,782	5,674,756
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.	906,323	1,029,451	972,311	1,492,889	1,273,782	5,674,756
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13 Total support. (Add lines 9, 10c, 11, and 12.) .	27,147,434	37,602,990	40,269,894	59,817,906	68,381,397	233,219,621
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here ☐						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f))	15	89.360 %
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	88.490 %

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2019 (line 10c, column (f) divided by line 13, column (f))	17	2.430 %
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	2.920 %
19a 33 1/3% support tests—2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization ☒		
b 33 1/3% support tests—2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization ☐		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐		

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
11a		
b A family member of a person described in (a) above?		
11b		
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):			
a ☐ The organization satisfied the Activities Test. Complete line 2 below.			
b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.			
c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)			
2 Activities Test. Answer (a) and (b) below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
2a			
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
2b			
3 Parent of Supported Organizations. Answer (a) and (b) below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.			
3a			
b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

(A) Prior Year

(B) Current Year
(optional)

- | | |
|---|----------|
| 1 Net short-term capital gain | 1 |
| 2 Recoveries of prior-year distributions | 2 |
| 3 Other gross income (see instructions) | 3 |
| 4 Add lines 1 through 3 | 4 |
| 5 Depreciation and depletion | 5 |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 |
| 7 Other expenses (see instructions) | 7 |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 |

Section B - Minimum Asset Amount

(A) Prior Year

(B) Current Year
(optional)

- | | |
|--|-----------|
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | 1 |
| a Average monthly value of securities | 1a |
| b Average monthly cash balances | 1b |
| c Fair market value of other non-exempt-use assets | 1c |
| d Total (add lines 1a, 1b, and 1c) | 1d |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): | |
| 2 Acquisition indebtedness applicable to non-exempt use assets | 2 |
| 3 Subtract line 2 from line 1d | 3 |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 |
| 6 Multiply line 5 by .035 | 6 |
| 7 Recoveries of prior-year distributions | 7 |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 |

Section C - Distributable Amount

Current Year

- | | |
|--|----------|
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 |
| 2 Enter 85% of line 1 | 2 |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 |
| 4 Enter greater of line 2 or line 3 | 4 |
| 5 Income tax imposed in prior year | 5 |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 |

- 7** ☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)		
Section D - Distributions		Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes		
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity		
3 Administrative expenses paid to accomplish exempt purposes of supported organizations		
4 Amounts paid to acquire exempt-use assets		
5 Qualified set-aside amounts (prior IRS approval required)		
6 Other distributions (describe in Part VI). See instructions		
7 Total annual distributions. Add lines 1 through 6.		
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions		
9 Distributable amount for 2019 from Section C, line 6		
10 Line 8 amount divided by Line 9 amount		

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014.			
b From 2015.			
c From 2016.			
d From 2017.			
e From 2018.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015.			
b Excess from 2016.			
c Excess from 2017.			
d Excess from 2018.			
e Excess from 2019.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
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Additional Data

[Return to Form](#)

Software ID: Software Version:	
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Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service	Schedule of Contributors ▶ Attach to Form 990, 990-EZ, or 990-PF. ▶ Go to www.irs.gov/Form990 for the latest information.	OMB No. 1545-0047 2019
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Name of the organization FOUNDATION FOR CALIFORNIA COMMUNITY COLLEGES	Employer identification number 68-0412350
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Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ	☐ 501(c)() (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust not treated as a private foundation
	☐ 527 political organization
Form 990-PF	☐ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number
68-0412350

Contributors

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization FOUNDATION FOR CALIFORNIA COMMUNITY COLLEGES	Employer identification number 68-0412350
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Part II

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		\$	

Name of organization FOUNDATION FOR CALIFORNIA COMMUNITY COLLEGES	Employer identification number 68-0412350
--	--

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	
	(e) Transfer of gift		
	Transferee's name, address, and ZIP 4	Relationship of transferor to transferee	

Additional Data

[Return to Form](#)

Software ID:

Software Version:

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶Complete if the organization is described below. ▶Attach to Form 990 or Form 990-EZ.
▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization FOUNDATION FOR CALIFORNIA COMMUNITY COLLEGES	Employer identification number 68-0412350
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")	
2	Political campaign activity expenditures (see instructions)	\$
3	Volunteer hours for political campaign activities (see instructions)	

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	\$
2	Enter the amount of any excise tax incurred by organization managers under section 4955	\$
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4a	Was a correction made?	☐ Yes ☐ No
b	If "Yes," describe in Part IV.	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	\$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	\$
3	Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b	\$
4	Did the filing organization file Form 1120-POL for this year?	☐ Yes ☐ No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
1				
2				
3				
4				
5				
6				

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.															
<table><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e.</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000.</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000.</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000.</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000.</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a. If zero or less, enter -0-															
i Subtract line 1f from line 1c. If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		☐ Yes	☐ No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?	Yes		581
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	Other activities?	Yes		47,750
j	Total. Add lines 1c through 1i			48,331
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
PART II-B, LINE 1:	THE FOUNDATION ENGAGED CALIFORNIA STRATEGIES & ADVOCACY, LLC TO CONDUCT STRATEGY SESSIONS TO CLARIFY ORGANIZATIONAL ADVOCACY GOALS AND OBJECTIVES, DEVELOP STRATEGY TO SHAPE FUNDING PROGRAMS, FACILITATE MEETING WITH FUNDING DECISION-MAKERS AND CRAFT TAILORED MESSAGING, AS NEEDED. MEMBERSHIP IN PARTNERSHIP FOR CHILDREN AND YOUTHS WHICH ADVOCATES ON BEHALF OF CALIFORNIA AFTERSCHOOL PROGRAMS. FUNDS PROVIDED TO STATEWIDE LEGISLATIVE INITIATIVE (PROPOSITION 13) SUPPORTING A CAPITAL CAMPAIGN ON BEHALF OF THE CALIFORNIA COMMUNITY COLLEGES SYSTEM.

Additional Data

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Software ID:

Software Version:

SCHEDULE D
(Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization
FOUNDATION FOR CALIFORNIA COMMUNITY COLLEGES

Employer identification number
68-0412350

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☐ Yes ☐ No

Part II Conservation Easements.
Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►

4 Number of states where property subject to conservation easement is located ►

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
►

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
► \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4) (B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included on Form 990, Part VIII, line 1 ► \$
(ii) Assets included in Form 990, Part X ► \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:
a Revenue included on Form 990, Part VIII, line 1 ► \$
b Assets included in Form 990, Part X ► \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a

☐ Public exhibition

d

☐ Loan or exchange programs

b

☐ Scholarly research

e

☐ Other

c

☐ Preservation for future generations

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . .

☐ Yes

☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIII and complete the following table:

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b

If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	45,138,420	44,771,527	43,988,102	40,960,438	44,338,935
b Contributions	73,752	99,009	84,822	112,835	26,455
c Net investment earnings, gains, and losses	432,991	2,464,950	2,739,604	5,144,530	-1,088,289
d Grants or scholarships	2,238,800	2,197,066	2,041,001	2,229,701	2,316,665
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	43,406,363	45,138,420	44,771,527	43,988,102	40,960,438

2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶ 100.000 %

c

Temporarily restricted endowment ▶

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

b

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
3a(i)		No
3a(ii)		No
3b		

4

Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		521,306	177,631	343,675
d Equipment		457,744	143,609	314,135
e Other		1,945,361	811,863	1,133,498
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				1,791,308

Schedule D (Form 990) 2019

Part VII

Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other _____		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.) ▶		

Part IX

Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.) ▶	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.) ▶	34,684,408

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

☒

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	67,805,891
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a	-1,099,867	
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	-1,099,867
3	Subtract line 2e from line 1		3	68,905,758
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	0
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	68,905,758

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	70,422,995
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	0
3	Subtract line 2e from line 1		3	70,422,995
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	0
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	70,422,995

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART V, LINE 4:	THE FOUNDATION INTENDS TO USE AT LEAST 50% OF THE ANNUAL INVESTMENT EARNINGS FROM THE OSHER SCHOLARSHIP ENDOWMENT TO FUND STUDENT SCHOLARSHIPS TOTALING APPROXIMATELY \$4 MILLION DISTRIBUTED PROPORTIONALLY TO ALL CALIFORNIA COMMUNITY COLLEGE CAMPUSES ON AN ANNUAL BASIS.
PART X, LINE 2:	THE FOUNDATION HAS APPLIED THE ACCOUNTING PRINCIPLES RELATED TO ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES AND HAS DETERMINED THAT THERE IS NO MATERIAL IMPACT ON THE FINANCIAL STATEMENTS. WITH SOME EXCEPTIONS, THE FOUNDATION IS NO LONGER SUBJECT TO U.S. FEDERAL AND STATE INCOME TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS PRIOR TO 2016.

Additional Data

[Return to Form](#)

Software ID:

Software Version:

2019 Grants and Individuals in the United States						
Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Go to www.irs.gov/Form990 for the latest information.						
Employer identification number			88-0412350			
Part II General Information on Grants and Assistance						
1. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?						
Yes ☒ No ☐						
2. Enter total number of section 501(c)(3) and government organizations listed in the line 1 table						
3. Enter total number of other organizations listed in the line 1 table						
For Paperwork Reduction Act Notice, see the Instructions for Form 990.						
Cat. No. 50055P						
Schedule T (Form 990) 2011						
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part III can be duplicated if additional space is needed.						
(a) Name and address of the organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of grant or assistance
(1) (6) EVILAVI COLLEGE ATTN EDUARDO DIRECTOR SACRAMENTO, CA 95825	94-2278279	COMMUNITY COLLEGE	302,756			FRESH SUCCESS
(7) (7) LOS RIOS CCO ATTN ACCOUNTING DEPT SACRAMENTO, CA 95825	94-1576340	COMMUNITY COLLEGE	23,158			FRESH SUCCESS
(8) (8) OPPORTUNITY ATTN OPPORTUNITY SACRAMENTO, CA 95825	68-0459131	501(C) 3	99,037			FRESH SUCCESS
(9) (9) RUBICON PROGRAMS ATTN RUBICON PROGRAMS SACRAMENTO, CA 95825	94-2301550	501(C) 3	356,768			FRESH SUCCESS
(10) (10) SOUTHWESTERN ATTN SOUTHWESTERN SACRAMENTO, CA 95825	95-6006659	COMMUNITY COLLEGE	102,345			FRESH SUCCESS
(11) (11) READING AND BEYOND ATTN READING AND BEYOND SACRAMENTO, CA 95825	97-0508471	501(C) 3	184,526			FRESH SUCCESS
(12) (12) JOSTER ATTN JOSTER SACRAMENTO, CA 95825	80-0627614	501(C) 3	7,166			FRESH SUCCESS
(13) (13) FODDWHATTIN ATTN FODDWHATTIN SACRAMENTO, CA 95825	81-2590280	501(C) 3	30,950			FRESH SUCCESS
(14) (14) NATIONAL CENTER FOR INQUIRY & IMPROVEMENT ATTN NATIONAL CENTER SACRAMENTO, CA 95825	46-2772443	501(C) 3	654,000			GUIDED PATHWAYS
(15) (15) TEACHERS CIRCLE ATTN TEACHERS CIRCLE SACRAMENTO, CA 95825	13-1624202	501(C) 3	100,000			GUIDED PATHWAYS
(16) (16) HERNDON COLLEGE ATTN HERNDON COLLEGE SACRAMENTO, CA 95825	94-1637174	COMMUNITY COLLEGE	22,500			INDEPENDENT LIVING PROGRAM
(17) (17) COLLEGE OF THE SEQUOIAS ATTN COLLEGE OF THE SEQUOIAS SACRAMENTO, CA 95825	94-6003004	COMMUNITY COLLEGE	24,961			INDEPENDENT LIVING PROGRAM
(18) (18) QUESTA COLLEGE ATTN QUESTA COLLEGE SACRAMENTO, CA 95825	52-2018681	COMMUNITY COLLEGE	18,734			INDEPENDENT LIVING PROGRAM
(19) (19) POSTERCOLUB INC ATTN POSTERCOLUB INC SACRAMENTO, CA 95825	93-1287234	501(C) 3	7,000			INDEPENDENT LIVING PROGRAM
(20) (20) HARTNELL COLLEGE ATTN HARTNELL COLLEGE SACRAMENTO, CA 95825	97-0086025	COMMUNITY COLLEGE	22,500			INDEPENDENT LIVING PROGRAM
(21) (21) LOS RIOS CCO ATTN LOS RIOS CCO SACRAMENTO, CA 95825	94-1576340	COMMUNITY COLLEGE	21,875			INDEPENDENT LIVING PROGRAM
(22) (22) DELEGONDERO ATTN DELEGONDERO SACRAMENTO, CA 95825	95-6002227	COMMUNITY COLLEGE	22,471			INDEPENDENT LIVING PROGRAM
(23) (23) SAN JOAQUIN DELTA ATTN SAN JOAQUIN DELTA SACRAMENTO, CA 95825	95-2696799	COMMUNITY COLLEGE	15,447			INDEPENDENT LIVING PROGRAM
(24) (24) RIO HONDO CCO ATTN RIO HONDO CCO SACRAMENTO, CA 95825	95-6006673	COMMUNITY COLLEGE	19,884			INDEPENDENT LIVING PROGRAM
(25) (25) SAN BERNARDINO ATTN SAN BERNARDINO SACRAMENTO, CA 95825	95-6002754	COMMUNITY COLLEGE	22,496			INDEPENDENT LIVING PROGRAM
(26) (26) SAN JOAQUIN DELTA ATTN SAN JOAQUIN DELTA SACRAMENTO, CA 95825	94-1044400	COMMUNITY COLLEGE	11,399			INDEPENDENT LIVING PROGRAM
(27) (27) SANTA ROSA JUNIOR ATTN SANTA ROSA JUNIOR SACRAMENTO, CA 95825	94-6033759	COMMUNITY COLLEGE	22,500			INDEPENDENT LIVING PROGRAM
(28) (28) SHASTA-TEHAMA ATTN SHASTA-TEHAMA SACRAMENTO, CA 95825	68-0175047	COMMUNITY COLLEGE	22,500			INDEPENDENT LIVING PROGRAM
(29) (29) KODOLAND ATTN KODOLAND SACRAMENTO, CA 95825	68-0447767	COMMUNITY COLLEGE	19,500			INDEPENDENT LIVING PROGRAM
(30) (30) YUBA CCO ATTN YUBA CCO SACRAMENTO, CA 95825	68-0447767	COMMUNITY COLLEGE	22,500			INDEPENDENT LIVING PROGRAM
(31) (31) OLYMPIAN COLLEGE ATTN OLYMPIAN COLLEGE SACRAMENTO, CA 95825	95-6004983	COMMUNITY COLLEGE	22,137			INDEPENDENT LIVING PROGRAM
(32) (32) STATE CENTER CCO ATTN STATE CENTER CCO SACRAMENTO, CA 95825	94-1574802	COMMUNITY COLLEGE	22,413			INDEPENDENT LIVING PROGRAM
(33) (33) EVERGREEN COLLEGE ATTN EVERGREEN COLLEGE SACRAMENTO, CA 95825	77-0100756	COMMUNITY COLLEGE	22,500			INDEPENDENT LIVING PROGRAM
(34) (34) IMPERIAL CCO ATTN IMPERIAL CCO SACRAMENTO, CA 95825	95-6120642	COMMUNITY COLLEGE	22,500			INDEPENDENT LIVING PROGRAM
(35) (35) SAN JOAQUIN DELTA ATTN SAN JOAQUIN DELTA SACRAMENTO, CA 95825	94-1044400	COMMUNITY COLLEGE	23,305			DOR STEPS
(36) (36) SHASTA-TEHAMA ATTN SHASTA-TEHAMA SACRAMENTO, CA 95825	68-0175047	COMMUNITY COLLEGE	13,529			DOR STEPS
(37) (37) SAN JOAQUIN DELTA ATTN SAN JOAQUIN DELTA SACRAMENTO, CA 95825	94-6000529	STATE ENTITY	79,159			DOR STEPS
(38) (38) FRESNO AREA WORKFORCE INVESTMENT SACRAMENTO, CA 95825	77-0002095	WORKFORCE BOARD	160,320			DOR STEPS
(39) (39) LOS RIOS CCO ATTN LOS RIOS CCO SACRAMENTO, CA 95825	94-6000814	STATE ENTITY	16,937			DOR STEPS
(40) (40) HERVODU ATTN HERVODU SACRAMENTO, CA 95825	95-6000714	WORKFORCE BOARD	118,939			DOR STEPS
(41) (41) DEVELOPMENT BOARD ATTN DEVELOPMENT BOARD SACRAMENTO, CA 95825	94-6000403	STATE ENTITY	71,023			DOR STEPS
(42) (42) REDWOODS CCO ATTN REDWOODS CCO SACRAMENTO, CA 95825	94-6002186	COMMUNITY COLLEGE	7,082			DOR STEPS
(43) (43) ATTILOPE VALLEY ATTN ATTILOPE VALLEY SACRAMENTO, CA 95825	95-2228663	COMMUNITY COLLEGE	18,530			DOR STEPS
(44) (44) 43-500 MONTEREY ATTN 43-500 MONTEREY SACRAMENTO, CA 95825	93-033430	COMMUNITY COLLEGE	15,823			DOR STEPS
(45) (45) FRESNO CITY ATTN FRESNO CITY SACRAMENTO, CA 95825	94-1574802	COMMUNITY COLLEGE	35,537			DOR STEPS
(46) (46) ANDREAN CENTER ATTN ANDREAN CENTER SACRAMENTO, CA 95825	93-0831357	COMMUNITY COLLEGE	29,139			DOR STEPS
(47) (47) BAKERSFIELD ATTN BAKERSFIELD SACRAMENTO, CA 95825	95-6006644	COMMUNITY COLLEGE	5,189			DOR STEPS
(48) (48) PORTERVILLE ATTN PORTERVILLE SACRAMENTO, CA 95825	97-0323447	COMMUNITY COLLEGE	6,470			DOR STEPS
(49) (49) LEMORE, CA 93245 ATTN LEMORE, CA 93245 SACRAMENTO, CA 95825	68-0447767	COMMUNITY COLLEGE	8,630			DOR STEPS
(50) (50) OXNARD COLLEGE ATTN OXNARD COLLEGE SACRAMENTO, CA 95825	95-2224338	COMMUNITY COLLEGE	10,490			DOR STEPS
(51) (51) IMPERIAL CCO ATTN IMPERIAL CCO SACRAMENTO, CA 95825	95-6120642	COMMUNITY COLLEGE	10,988			DOR STEPS
(52) (52) SAN JOAQUIN DELTA ATTN SAN JOAQUIN DELTA SACRAMENTO, CA 95825	94-1637174	COMMUNITY COLLEGE	15,248			DOR STEPS
(53) (53) VISALIA, CA 93277 ATTN VISALIA, CA 93277 SACRAMENTO, CA 95825	94-6003004	COMMUNITY COLLEGE	15,933			DOR STEPS
(54) (54) MERCED COUNTY ATTN MERCED COUNTY SACRAMENTO, CA 95825	97-0362218	COMMUNITY COLLEGE	16,125			DOR STEPS
(55) (55) VICTOR VALLEY CCO ATTN VICTOR VALLEY CCO SACRAMENTO, CA 95825	95-6006576	COMMUNITY COLLEGE	16,163			DOR STEPS
(56) (56) COLLEGE OF THE SEQUOIAS ATTN COLLEGE OF THE SEQUOIAS SACRAMENTO, CA 95825	95-6006670	COMMUNITY COLLEGE	19,675			DOR STEPS
(57) (57) MT SAN JACINTO CCO ATTN MT SAN JACINTO CCO SACRAMENTO, CA 95825	93-0813228	COMMUNITY COLLEGE	22,848			DOR STEPS
(58) (58) MODESTO JUNIOR ATTN MODESTO JUNIOR SACRAMENTO, CA 95825	52-1566899	COMMUNITY COLLEGE	24,221			DOR STEPS
(59) (59) CHAFFEE CCO ATTN CHAFFEE CCO SACRAMENTO, CA 95825	95-6000558	COMMUNITY COLLEGE	29,929			DOR STEPS
(60) (60) CERROS COLLEGE ATTN CERROS COLLEGE SACRAMENTO, CA 95825	95-6005521	COMMUNITY COLLEGE	30,953			DOR STEPS
(61) (61) BAKERSFIELD ATTN BAKERSFIELD SACRAMENTO, CA 95825	95-6006644	COMMUNITY COLLEGE	32,802			DOR STEPS
(62) (62) LONG BEACH CITY ATTN LONG BEACH CITY SACRAMENTO, CA 95825	95-2654140	COMMUNITY COLLEGE	34,263			DOR STEPS
(63) (63) ECONOMIC & WORKFORCE DEVELOPMENT DISTRICT ATTN ECONOMIC & WORKFORCE DEVELOPMENT DISTRICT SACRAMENTO, CA 95825	95-6000735	WORKFORCE BOARD	52,788			DOR STEPS
(64) (64) COUNTY OF SANTA BARBARA, CA 93101 ATTN COUNTY OF SANTA BARBARA, CA 93101	95-6002833	STATE ENTITY	54,539			DOR STEPS
(65) (65) SAN JOAQUIN COUNTY WORKFORCE DEVELOPMENT BOARD SACRAMENTO, CA 95825	94-6000531	WORKFORCE BOARD	83,921			DOR STEPS
(66) (66) WORKFORCE INVESTMENT BOARD ATTN WORKFORCE INVESTMENT BOARD SACRAMENTO, CA 95825	94-6000545	WORKFORCE BOARD	87,467			DOR STEPS
(67) (67) UNIVERSITY OF CALIFORNIA, DIEGO SACRAMENTO, CA 95825	95-2544535	STATE COLLEGE	40,973			NSF EAGER
(68) (68) LOS RIOS CCO ATTN LOS RIOS CCO SACRAMENTO, CA 95825	94-1576340	COMMUNITY COLLEGE	137,173			NURSING EDUCATION INVESTMENT FUND CALIFORNIA
(69) (69) COLLEGE OF THE SEQUOIAS ATTN COLLEGE OF THE SEQUOIAS SACRAMENTO, CA 95825	93-0088507	501(C) 3	100,000			
(70) (70) COLLEGE AVENUE ATTN COLLEGE AVENUE SACRAMENTO, CA 95825	94-1590799	COMMUNITY COLLEGE	35,100	</		

Part III

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1) HAYWARD AWARD 2020	4	5,000			
(2) EXEMPLARY AWARD WINNER 2020	2	8,000			
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	WE MONITOR EACH INVOICE AS IT COMES IN, IN ADDITION WE ASK OUR GRANTEES TO SUBMIT RECEIPTS FOR A ONE-MONTH PERIOD AS PART OF THE DESK AUDIT PROCESS. IN THIS PROCESS THE FOUNDATION RECEIVES ALL OF THE BACK-UP DOCUMENTATION MATERIALS FOR A SINGLE MONTH. THESE MATERIALS ALLOW US TO ENSURE THAT FUNDS ARE USED IN ACCORDANCE WITH PROGRAM COST GUIDELINES AND OUR CONTRACT WITH OUR GRANTEES. IF ERRORS OR ISSUES ARISE THE FOUNDATION WILL CONDUCT A FURTHER AUDIT OF THEIR INVOICES.

Additional Data

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Software ID:
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Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
FOUNDATION FOR CALIFORNIA COMMUNITY COLLEGES

Employer identification number
68-0412350

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e.g., maid, chauffeur, chef)		
1b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☐ Compensation committee ☐ Independent compensation consultant ☒ Form 990 of other organizations ☐ Written employment contract ☒ Compensation survey or study ☒ Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:		
4a	Receive a severance payment or change-of-control payment?		No
4b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?		No
4c	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		No
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.		
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:		
5a	The organization?		No
5b	Any related organization? If "Yes," on line 5a or 5b, describe in Part III.		No
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:		
6a	The organization?		No
6b	Any related organization? If "Yes," on line 6a or 6b, describe in Part III.		No
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.		No
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

Part II

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1KEETHA MILLS CEO/PRESIDENT	(i)	268,677	20,000	0	21,326	5,236	315,239	0
	(ii)	0	0	0	0	0	0	0
2JOSEPH QUINTANA CHIEF OPERATIONS OFFICER	(i)	188,308	15,000	0	15,065	8,456	226,829	0
	(ii)	0	0	0	0	0	0	0
3MELISSA CONNER CHIEF ADVANCEMENT OFFICER	(i)	192,096	15,000	0	15,368	23,292	245,756	0
	(ii)	0	0	0	0	0	0	0
4JULIAN ROBERTS CHIEF FINANCIAL OFFICER	(i)	195,385	15,000	0	9,619	30,129	250,133	0
	(ii)	0	0	0	0	0	0	0
5ANDREA MEYER CORPORATE SECRETARY	(i)	131,731	15,000	0	10,539	23,292	180,562	0
	(ii)	0	0	0	0	0	0	0
6HEATHER HILES PRESIDENT AND CEO, CALBRIGHT COLLEGE	(i)	334,231	0	0	9,686	7,792	351,709	0
	(ii)	0	0	0	0	0	0	0
7ARI BADER-NATAL CHIEF TECHNOLOGY OFFICER, CALBRIGHT	(i)	229,965	0	0	9,686	0	239,651	0
	(ii)	0	0	0	0	0	0	0
8SANDRA FRIED VICE PRESIDENT STUDENT SUCCESS CENTE	(i)	186,779	7,500	0	14,942	14,376	223,597	0
	(ii)	0	0	0	0	0	0	0
9BRYAN MILLER VICE PRESIDENT COMMUNICATIONS AND TE	(i)	182,039	5,000	0	13,523	0	200,562	0
	(ii)	0	0	0	0	0	0	0
10JORGE SALES EXECUTIVE DIRECTOR PROGRAM DEVELOPME	(i)	154,552	10,000	0	12,364	9,069	185,985	0
	(ii)	0	0	0	0	0	0	0
11JOHN O'SULLIVAN FORMER CHIEF FINANCIAL OFFICER	(i)	125,926	4,000	0	10,074	9,069	149,069	0
	(ii)	0	0	0	0	0	0	0

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
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Additional Data

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Software ID:
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Return Reference	Explanation
FORM 990, PART III, LINE 1	AS THE OFFICIAL FOUNDATION OF THE CALIFORNIA COMMUNITY COLLEGES' BOARD OF GOVERNORS AND CHANCELLOR'S OFFICE, THE FOUNDATION IS A UNIQUE 501(C)(3) NONPROFIT ORGANIZATION THAT PROVIDES EFFECTIVE SERVICES AND INNOVATIVE SOLUTIONS FOR THE LARGEST HIGHER EDUCATION SYSTEM IN THE NATION. FOUNDATION PROGRAMS REACH CALIFORNIA COMMUNITY COLLEGES AND COMMUNITY COLLEGE DISTRICTS, AND ARE DESIGNED TO BENEFIT STUDENTS, COLLEGES, COLLEGE FOUNDATIONS, AND THE SYSTEM AS A WHOLE, HELPING TO IMPROVE HIGHER EDUCATION OPPORTUNITIES THROUGHOUT THE STATE. IN DOING OUR WORK WE SEEK OUT OPPORTUNITIES TO HELP FACILITATE COLLABORATION, ACCELERATE INNOVATION, AND INCREASE SYSTEM-WIDE RESOURCES THROUGH A VARIETY OF WAYS, INCLUDING ENTREPRENEURIAL PROGRAMS, PHILANTHROPY, AND STATE AND FEDERAL GRANTS AND CONTRACTS. WE ARE FOCUSED ON PROVIDING CENTRALIZED SUPPORT AND ENHANCING OUR ABILITY TO RESPOND QUICKLY TO THE NEEDS OF THE SYSTEM.
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENT	THE FOUNDATION'S ACCOMPLISHMENTS IN WORKFORCE DEVELOPMENT THROUGH FISCAL YEAR 2020 INCLUDE: - FOSTERED NEARLY 100,000 WORK-BASED LEARNING EXPERIENCES THROUGH CAREER CATALYST, THE CENTRALIZED CLINICAL PLACEMENT SYSTEM (CCPS), AND FRESH SUCCESS. -THROUGH CAREER CATALYST, DISTRIBUTED \$8.3 MILLION IN WAGES TO CURRENT AND PROSPECTIVE STUDENTS THROUGH WORK-BASED LEARNING EXPERIENCES, A 122% INCREASE FROM THE PRIOR YEAR, AND PROVIDED EMPLOYER-OF-RECORD SERVICES TO 43 PARTNERS. - PROVIDED TECHNICAL ASSISTANCE FOR A COMMUNITY OF PRACTICE OF 900+ PRACTITIONERS TO SCALE NEW AND INNOVATIVE APPRENTICESHIP AND PRE-APPRENTICESHIP STATEWIDE, INCLUDING 100+ CALIFORNIA APPRENTICESHIP INITIATIVE GRANTEES IN SEVEN GUIDED PATHWAYS REGIONS AND 70 COLLEGES. -EXPANDED THE REACH AND IMPACT OF THE FRESH SUCCESS EMPLOYMENT TRAINING PROGRAM BY INCREASING THE NUMBER OF FRESH SUCCESS COUNTY PARTNERS BY 80%, PROVIDERS BY 75%, AND PARTICIPANTS BY 30%, BROUGHT MORE THAN \$1.35 MILLION IN FEDERAL FUNDING TO CALIFORNIA, AND ASSISTED NEARLY 650 CALFRESH PARTICIPANTS IN GAINING EDUCATION AND TRAINING THAT WILL LEAD TO BETTER EMPLOYMENT AND A PATH TO ECONOMIC SELF-SUFFICIENCY. -LAUNCHED THE FUTURE OF WORK AND LEARNING INITIATIVE, A PROJECT FOCUSED ON DELIVERING AND SCALING LABOR MARKET-RESPONSIVE EDUCATION PROGRAMS, INCLUDING PROTOTYPING A STATEWIDE EMPLOYER ENGAGEMENT MODEL, AND SUPPORT FOR ONGOING ADULT LEARNER-FOCUSED EFFORTS. -SUCCESSFULLY FACILITATED THE STATEWIDE EXPANDED LEARNING WORKFORCE STRATEGY COMMITTEE'S YEAR-LONG EFFORT TO PREPARE AND SUBMIT WORKFORCE DEVELOPMENT POLICY RECOMMENDATIONS TO THE CALIFORNIA DEPARTMENT OF EDUCATION IN PARTNERSHIP WITH THE CHANCELLOR'S OFFICE CENTERS OF EXCELLENCE. -PROVIDED ROUTINE INSIGHTS TO THE CHANCELLOR'S OFFICE WORKFORCE AND ECONOMIC DEVELOPMENT DIVISION LEADERSHIP, SERVING AS THE TECHNICAL ASSISTANCE PROVIDERS ON APPRENTICESHIP AND WORK-BASED LEARNING.
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENT	THE FOUNDATION'S ACCOMPLISHMENTS IN STUDENT SUCCESS SERVICES THROUGH FISCAL YEAR 2020 INCLUDE: - PROVIDED COMPREHENSIVE PLANNING, RESEARCH, DATA, REGULATORY, AND EVALUATION SERVICES TO THE CHANCELLOR'S OFFICE TO SUPPORT ACHIEVEMENT OF THE VISION FOR SUCCESS THROUGH INITIATIVES INCLUDING FINANCIAL AID REFORM, THE DIVERSITY, EQUITY AND INCLUSION TASK FORCE, THE STUDENT EQUITY AND ACHIEVEMENT PROGRAM, DIRECT ASSESSMENT COMPETENCY-BASED EDUCATION PROGRAMS, SYSTEMWIDE GUIDED PATHWAYS IMPLEMENTATION, AND THE FUNDING FORMULA WORKGROUP. -SUPPORTED THE ACCELERATION OF THE DIVERSITY, EQUITY AND INCLUSION (DEI) INTEGRATION PLAN BY REVIEWING TITLE 5 REGULATIONS AND DEVELOPING A SYSTEM-WIDE WORK PLAN TO ADVANCE A TOTAL OF 68 DEI RECOMMENDATIONS AND RELATED TOOLS BY JUNE 30, 2021. -LAUNCHED THE STUDENT CENTERED DESIGN LAB, A DEDICATED TEAM FOCUSED ON STUDENT VALIDATION OF THE DESIGN OF TECHNOLOGY TOOLS, COMMUNICATION CAMPAIGNS, AND POLICY INITIATIVES. -CONDUCTED STUDENT TESTING TO REFINE THE DESIGN OF THE STATEWIDE ONLINE COURSE EXCHANGE AND INFORM COMMUNICATION AND OUTREACH CAMPAIGNS TO STUDENTS IN PARTNERSHIP WITH THE CALIFORNIA VIRTUAL CAMPUS (CVC), A STATEWIDE INITIATIVE THAT ALLOWS STUDENTS ENROLLED AT ONE COMMUNITY COLLEGE TO TAKE ONLINE COURSES AT ANOTHER. -PARTNERED WITH THE CHANCELLOR'S OFFICE TO REDESIGN THE CALIFORNIA COLLEGE PROMISE GRANT APPLICATION TO BE MORE STUDENT-FRIENDLY AND ULTIMATELY INCREASE STUDENT ACCESS TO TUITION AND FEE WAIVERS. -SUPPORTED THE FIRST FULL YEAR OF AB 705 IMPLEMENTATION, THE COMMUNITY COLLEGE SYSTEM'S TRANSFORMATION OF PLACEMENT AND CURRICULA IN ENGLISH, MATH, AND ENGLISH AS A SECOND LANGUAGE, THROUGH PROFESSIONAL DEVELOPMENT INTEGRATION WITH THE VISION RESOURCE CENTER, DATA COLLECTION AND ANALYSIS CONDUCTED IN PARTNERSHIP WITH STRONG START TO FINISH, PARTICIPATION IN POLICY CONVENINGS, AND THE DEVELOPMENT OF RESEARCH TOOLS IN PARTNERSHIP WITH THE RP GROUP. -LAUNCHED THE CALIFORNIA COMMUNITY COLLEGES TRUSTEE FELLOWSHIP TO CONNECT SYSTEM LEADERS AND SUPPORT IMPLEMENTATION OF REFORMS ASSOCIATED WITH THE VISION FOR SUCCESS. -INCREASED INTEGRATION OF COLLEGES AND DISTRICTS INTO THE VISION RESOURCE CENTER, A SYSTEMWIDE LEARNING MANAGEMENT AND PROFESSIONAL DEVELOPMENT PLATFORM, ONBOARDING A TOTAL OF 58 COLLEGES, 33 DISTRICTS, AND MORE THAN 101,365 PROFESSIONALS. -HELPED LAUNCH THE CHANCELLOR'S OFFICE COVID-19 COMMUNITY ON THE VISION RESOURCE CENTER WHICH HOSTS OVER 2,500 MEMBERS AND PROVIDES FACULTY, STAFF, AND ADMINISTRATORS AN OPPORTUNITY TO STAY INFORMED ON DEVELOPMENTS RELATIVE TO THE PANDEMIC, ASK QUESTIONS, AND SHARE AND ELEVATE PROMISING RESPONSE PRACTICES ACROSS THE SYSTEM. - PUBLISHED 38 NEW CONTENT PIECES, DEVELOPED 21 NEW STATEWIDE COMMUNITIES, AND BEGAN PROMOTION OF ALL SYSTEM EVENTS ON THE VISION RESOURCE CENTER WHICH INCREASED THE ABILITY FOR PROFESSIONALS TO COLLABORATE AND RECEIVE MOST UPDATED GUIDANCE AND INFORMATION FROM THE CHANCELLOR'S OFFICE. - SUPPORTED THE COMMUNITY COLLEGES' IMPLEMENTATION OF AB 705 THROUGH SEVERAL CALIFORNIA ACCELERATION PROJECT INITIATIVES, INCLUDING THROUGH EXPANSIVE PROFESSIONAL DEVELOPMENT FOR COLLEGE FACULTY AND THE PUBLICATION OF "GETTING THERE II: A STATEWIDE PROGRESS REPORT" IN PARTNERSHIP WITH CAMPAIGN FOR COLLEGE OPPORTUNITY, A REPORT WHICH EXAMINED THE LAW'S IMPACT AND PROVIDED SOLUTIONS

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	TO IDENTIFIED CHALLENGES AROUND IMPLEMENTATION. -DEVELOPED A CREDIT FOR PRIOR LEARNING TOOLKIT TO INCREASE ADOPTION AND EXPANSION OF BEST PRACTICES FOR ASSESSING STUDENTS' PRIOR LEARNING, AND ALIGNED EFFORTS TO ADULT PROMISE WORK TO OPTIMIZE COMMUNITY COLLEGES FOR ADULT ATTAINMENT AND LIFELONG LEARNING. -SHOWCASED VISION FOR SUCCESS REFORM EFFORTS AT THE NATIONAL LEVEL BY PARTICIPATING IN JOBS FOR THE FUTURE (JFF) POSTSECONDARY STATE NETWORK CONVENINGS AND BY ACTING AS THE CALIFORNIA REPRESENTATION IN THE JFF STUDENT SUCCESS CENTER NETWORK, WHICH CONNECTS COMMUNITY COLLEGE REPRESENTATIVES TO FACILITATE COLLABORATION AND LEARNING, BUILD CAPACITY, AND SHARE PROVEN PRACTICES FOR IMPLEMENTING GUIDED PATHWAYS. -INCREASED THE NUMBER OF PARTICIPATING CAL-PASS PLUS MEMBER INSTITUTIONS AND DATA UPLOADED, AND LAUNCHED TWO NEW DASHBOARDS TO PROVIDE PRACTITIONERS WITH ACTIONABLE DATA TO IDENTIFY AND CLOSE EQUITY GAPS: THE STEM DASHBOARD, WHICH PROVIDES DATA ON THE EFFECTIVENESS OF STEM PROGRAMS AND CURRICULUM, AND THE FOSTER YOUTH DASHBOARD, WITH DATA SHOWING THE COMPARISON BETWEEN FOSTER YOUTH AND NON-FOSTER YOUTH SUCCESS RATES FROM HIGH SCHOOL AND AS THEY TRANSFER INTO THE COMMUNITY COLLEGE SYSTEM. -SPEARHEADED BY THE CALIFORNIA COLLEGES GUIDANCE INITIATIVE, RECEIVED APPROVAL TO INTEGRATE THE UNIVERSITY OF CALIFORNIA APPLICATION INTO CALFORNIACOLLEGES.EDU, PROVIDING HIGH SCHOOL SENIORS WITH A SINGULAR PLATFORM TO ACCESS ENROLLMENT, FINANCIAL AID, AND DREAM ACT APPLICATIONS FOR ALL OF CALIFORNIA'S PUBLIC HIGHER EDUCATION SYSTEMS IN ONCE PLACE.
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENT	THE FOUNDATION'S ACCOMPLISHMENTS IN SYSTEM SUPPORT AND SERVICES THROUGH FISCAL YEAR 2020 INCLUDE: -IN RESPONSE TO THE EFFECT OF THE COVID-19 PANDEMIC ON STUDENTS, LAUNCHED THE CAMPAIGN FOR RELIEF AND RECOVERY, A MULTI CHANNEL CAMPAIGN WITH GIVING STRATEGIES FOR INDIVIDUALS, GRANTMAKERS AND FUNDERS, CORPORATE PARTNERS, VENDORS, AND CONSULTANTS, AND DISTRIBUTED NEARLY \$1 MILLION IN EMERGENCY FINANCIAL AID TO 800 STUDENTS. -PARTNERED WITH 108 CORPORATE VENDORS AND INDUSTRY LEADERS TO REALIZE OVER \$110 MILLION IN CONTRACT VOLUME AND \$74 MILLION IN COST SAVINGS TO STUDENTS, FACULTY, STAFF, AND ALL 116 COLLEGES THROUGH COLLEGEBUYS. -REINFORCED THE SYSTEM'S RESPONSE TO COVID-19 AND TRANSITION TO VIRTUAL THROUGH THE DELIVERY AND DISTRIBUTION OF OVER 5,000 CALIFORNIA CONNECTS INTERNET HOTSPOTS AND 30,000 CHROMEBOOKS, SECURED THE SYSTEM'S TECHNOLOGY SUPPLY CHAIN AND PRICING CERTAINTY FOR COVID-RELATED PRODUCTS, AND AMENDED EXISTING AGREEMENTS TO POSITION COLLEGES FOR COST-RECOVERY UNDER FEMA AND THE CARES ACT. -CONSOLIDATED COLLEGEBUYS DIRECT-TO-STUDENT EFFORTS TO CREATE A DIGITAL ACCESS HUB FOR THE CALIFORNIA COMMUNITY COLLEGES BY PROVIDING OVER 16,000 STUDENTS, FACULTY AND STAFF DISCOUNTED TECHNOLOGY SOFTWARE AND HARDWARE, AND SUPPORTING THE COMMUNITY COLLEGES' ACQUISITION OF ESSENTIAL TECHNOLOGY FOR OVER 35,000 STUDENTS DURING COVID-19. -THROUGH COLLEGEBUYS, RAISED \$300,000 OF CORPORATE SUPPORT FOR ONGOING PROFESSIONAL DEVELOPMENT, PROGRAM AWARENESS, AND SYSTEM SUPPORT. -LAUNCHED AN INCUBATION UNIT TO BETTER SUPPORT EARLY-STAGE IMPLEMENTATION OF NEW SERVICES OF NEW PROJECTS POISED TO MAKE A SIGNIFICANT IMPACT OR IMPROVEMENT FOR STUDENTS AND COLLEGES. -BROUGHT PROFESSIONAL DEVELOPMENT TO SCALE ACROSS THE SYSTEM BY SUPPORTING THE CHANCELLOR'S OFFICE, THE SUCCESS CENTER, AND FOUNDATION INTERNAL PROGRAMS IN HOSTING 33 IN-PERSON AND 25 VIRTUAL CONFERENCES AND EVENTS. -PIVOTED EFFORTS TO RETHINK THE TRADITIONAL DELIVERY OF IN-PERSON CONFERENCES AND EVENTS TO VIRTUAL AND HYBRID IN THE WAKE OF COVID-19, AND ADJUSTED COMMUNICATION EFFORTS AND MATERIALS TO DIGITAL OUTREACH CAMPAIGNS FOR PROGRAMS INCLUDING CALFRESH AND THE CENSUS OUTREACH PROJECT. -PROVIDED COMMUNICATIONS AND MARKETING SUPPORT FOR A PORTFOLIO OF EDUCATIONAL TECHNOLOGY TOOLS DESIGNED TO HELP STUDENTS APPLY, MATRICULATE, AND ACHIEVE THEIR GOALS THROUGH THE CALIFORNIA COMMUNITY COLLEGES. -THROUGH THE CALIFORNIA COMMUNITY COLLEGES SCHOLARSHIP ENDOWMENT, ESTABLISHED BY A GENEROUS LEAD GIFT FROM THE BERNARD OSHER FOUNDATION, DISTRIBUTED \$3.8 MILLION IN STUDENT SCHOLARSHIPS THIS FISCAL YEAR, BRINGING THE TOTAL DISTRIBUTED TO \$34.2 MILLION SINCE FY2010. -WORKED IN COLLABORATION WITH THE NETWORK OF CALIFORNIA COMMUNITY COLLEGE FOUNDATIONS TO CHANGE TITLE V REGULATIONS GOVERNING AUXILIARY REIMBURSEMENTS IN ORDER TO ALIGN WITH THE VISION FOR SUCCESS AND ALLEVIATE UNDUE BURDEN ON SMALL FOUNDATIONS. -ONBOARDED TWO NEW MISSION-ALIGNED COLLABORATIVE IMPACT PARTNERS, EARLY CARE AND EDUCATION PATHWAYS TO SUCCESS (ECEPTS) AND THE STATE CRADLE TO CAREER DATABASE PROJECT, AND PROVIDED FISCAL SPONSORSHIP AND MANAGEMENT SERVICES TO ENSURE EACH PROGRAM'S ABILITY TO INCUBATE, SCALE, AND SUSTAIN SOLUTIONS TO CALIFORNIA'S OPPORTUNITIES AND CHALLENGES. -DEVELOPED AND PILOTED THE CALIFORNIA AFTERSCHOOL NETWORK QUALITY ASSESSMENT TOOL WHICH ALIGNS WITH CALIFORNIA QUALITY STANDARDS AND ASSISTS WITH THE PLANNING AND QUALITY ASSESSMENT OF EXPANDED LEARNING PROGRAMS STATEWIDE IN ORDER TO INCREASE ACCESS TO HIGH-QUALITY OUT-OF-SCHOOL TIME PROGRAMS THAT SUPPORT SUCCESS FOR ALL CHILDREN AND YOUTH. -REMEDiated AND BROUGHT 25 WEBSITES INTO ADA COMPLIANCE ON BEHALF OF THE CHANCELLOR'S OFFICE AND SEVERAL SYSTEM CAMPAIGNS, COLLABORATIVE IMPACT PARTNERS, AND INTERNAL PROGRAMS. -IMPLEMENTED ENHANCEMENTS TO FUSION, A WEB-BASED FACILITIES MANAGEMENT APPLICATION OF APPROXIMATELY 89 MILLION SQUARE FEET OF COLLEGE FACILITIES, WHICH INCLUDED THE DEVELOPMENT OF NEW TRAINING MODULES FOR COLLEGES ALIGNED TO THE VISION FOR SUCCESS.
FORM 990, PART VI, SECTION A, LINE 7A	CALIFORNIA COMMUNITY COLLEGES BOARD OF GOVERNORS HAS THE RIGHT TO APPOINT AND REMOVE FOUNDATION BOARD MEMBERS.
FORM 990, PART VI, SECTION A, LINE 8B	THE ORGANIZATION HAS NO SUCH COMMITTEES. THEREFORE, THERE WERE NO MEETINGS TO DOCUMENT.
FORM 990, PART VI, SECTION B, LINE 11B	FORM 990 WILL BE REVIEWED BY THE FOUNDATION'S OFFICERS AND BOARD OF DIRECTORS PRIOR TO FILING WITH THE IRS.
FORM 990, PART VI, SECTION B, LINE 12C	BOARD MEMBERS, OFFICERS, VICE PRESIDENTS AND CERTAIN EXECUTIVE STAFF EMPLOYEES RECEIVE A COPY OF THE CONFLICT OF INTEREST POLICY. ANNUAL DISCLOSURES ARE FILLED OUT. WHEN A CONFLICT OF INTEREST IS DISCLOSED, THE LEGAL DEPARTMENT REVIEWS ALL DISCLOSURES AND MAKES AN INITIAL DETERMINATION AS TO WHETHER A CONFLICT OF INTEREST EXISTS. CERTAIN SENSITIVE MATTERS ARE TAKEN TO THE BOARD OF DIRECTORS.

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FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION IS ESTABLISHED AND PERIODICALLY REVIEWED USING COMPARABLE MARKET DATA AS PUBLISHED BY VARIOUS THIRD PARTY SOURCES. DURING FISCAL YEAR 2020, A COMPENSATION REVIEW WAS PREPARED AND REVIEWED BY THE BOARD OF DIRECTORS. THE COMPENSATION REVIEW INCLUDED INDIVIDUAL OFFICER COMPENSATION AS WELL AS KEY EMPLOYEES AND POSITION GROUPINGS, AS COMPARED TO COMPARABLE MARKET DATA OBTAINED FROM VARIOUS INDUSTRY SOURCES.
FORM 990, PART VI, SECTION C, LINE 19	THE FOUNDATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST.
FORM 990, PART IX, LINE 11G	OTHER CONSULTANTS: PROGRAM SERVICE EXPENSES 9,637,210. MANAGEMENT AND GENERAL EXPENSES 893,916. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 10,531,126.
FORM 990, PART XII, LINE 2C	NEITHER THE PROCESS FOR OVERSIGHT OF THE FINANCIAL STATEMENT AUDIT NOR THE PROCESS FOR THE SELECTION OF AN INDEPENDENT ACCOUNTANT HAS CHANGED FROM THE PRIOR YEAR.

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