

990

Return of Organization Exempt From Income Tax

OMB No. 1545-

0047 2019

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation): Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Form 990 Department of the Treasury Internal Revenue Service

A For the 2019 calendar year, or tax year beginning 10-01-2019, and ending 09-30-2020

- B Check if applicable: Address change, Name change, Initial return, Final return/terminated, Amended return, Application pending

C Name of organization: WORLD RESOURCES INSTITUTE. Doing business as: . Number and street (or P.O. box if mail is not delivered to street address): 10 G STREET NE. Room/suite: . City or town, state or province, country, and ZIP or foreign postal code: WASHINGTON, DC 20002

D Employer identification number: 52-1257057. E Telephone number: (202) 729-7600. G Gross receipts \$ 298,951,406

F Name and address of principal officer: ANI DASGUPTA PRES CEO, 10 G STREET NE, WASHINGTON, DC 20002

H(a) Is this a group return for subordinates? No. H(b) Are all subordinates included? No. H(c) Group exemption number

I Tax-exempt status: 501(c)(3)

J Website: WWW.WRI.ORG

K Form of organization: Corporation

L Year of formation: 1982. M State of legal domicile: DE

Part I Summary

Table with 4 main sections: 1. Briefly describe the organization's mission or most significant activities: TO CREATE CHANGE THAT IMPROVES PEOPLE'S LIVES AND ENSURES THE NATURAL WORLD CAN THRIVE. 2. Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 3-7a: Summary statistics (voting members, employees, volunteers, revenue, income). 7b: Net unrelated business taxable income. 8-12: Revenue breakdown (Contributions, program service, investment, other, total). 13-19: Expenses breakdown (Grants, benefits, salaries, fundraising, other, total, revenue less expenses). 20-22: Net Assets or Fund Balances (Total assets, total liabilities, net assets).

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here: Signature of officer: TRACEY PATILLO ACTING CFO. Date: 2021-08-16. Type or print name and title.

Paid Preparer Use Only: Print/Type preparer's name, Preparer's signature, Date, Check if self-employed, PTIN P00847851, Firm's name GRANT THORNTON LLP, Firm's EIN 36-6055558, Firm's address 1000 WILSON BOULEVARD SUITE 1400 ARLINGTON, VA 22209, Phone no. (703) 847-7500.

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

WRI IS COMMITTED TO CREATING CHANGE THAT IMPROVES PEOPLE'S LIVES AND ENSURES THE NATURAL WORLD CAN THRIVE. (SEE SCHEDULE O)

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 37,962,539 including grants of \$ 11,221,467) (Revenue \$) FOOD, FOREST, WATER, AND OCEAN PROGRAM - SEE SCHEDULE O

4b (Code:) (Expenses \$ 33,134,264 including grants of \$ 10,761,380) (Revenue \$) CLIMATE PROGRAM - SEE SCHEDULE O

4c (Code:) (Expenses \$ 21,306,202 including grants of \$ 7,772,442) (Revenue \$) WRI ROSS CENTER FOR SUSTAINABLE CITIES - SEE SCHEDULE O

(Code:) (Expenses \$ 30,367,470 including grants of \$ 8,795,689) (Revenue \$)

ENERGY: WRI COLLABORATES WITH POLICYMAKERS, CITIES, COMPANIES, UTILITIES, REGULATORS AND DEVELOPMENT INSTITUTIONS TO SECURE A FUTURE IN WHICH PEOPLE EVERYWHERE HAVE ACCESS TO AFFORDABLE, CLEAN AND RELIABLE ENERGY.FOUR CENTERS OF EXCELLENCE - BUSINESS, ECONOMICS, FINANCE AND GOVERNANCE - PROVIDE SUPPORT TO OUR PROGRAMS THROUGH CROSS-CUTTING RESEARCH, TECHNICAL GUIDANCE AND STAKEHOLDER ENGAGEMENT.BUSINESS: WRI'S CENTER FOR SUSTAINABLE BUSINESS WORKS TO CHANGE THE APPROACH OF BUSINESS TO MAKE A POSITIVE CONTRIBUTION TO HUMAN WELL-BEING AND THE ENVIRONMENT. OUR WORK CENTERS ON THREE MAIN INITIATIVES: THE SCIENCE BASED TARGETS INITIATIVE DRIVES CORPORATE ACTION THAT ALIGNS WITH PLANETARY BOUNDARIES; WE ENCOURAGE CIRCULAR ECONOMY MODELS TO PROMOTE ALTERNATIVES TO UNCHECKED CONSUMPTION; AND WE SUPPORT POLICY ENGAGEMENT TO SHIFT BUSINESS INFLUENCE ON GOVERNMENT POLICY. WRI ALSO PLAYS A LEADERSHIP ROLE IN TWO MULTI-STAKEHOLDER PARTNERSHIPS: PACE, WHICH SEEKS TO ADVANCE A CIRCULAR ECONOMY, AND P4G, WHICH SUPPORTS SUSTAINABLE DEVELOPMENT THROUGH PUBLIC- PRIVATE PARTNERSHIPS.ECONOMICS: THE ECONOMICS CENTER CONDUCTS ANALYSIS AND MODELING TO IDENTIFY THE OPPORTUNITIES, BENEFITS AND TRADE-OFFS IN ORDER TO IMPROVE ENVIRONMENTAL MANAGEMENT AND ADVANCE CLIMATE ACTION.FINANCE: THE FINANCE CENTER PROMOTES THE SHIFT OF GLOBAL FINANCE AND INVESTMENTS AWAY FROM ENVIRONMENTALLY DESTRUCTIVE ACTIVITIES TOWARD SUSTAINABLE DEVELOPMENT. THROUGH OUR DATA- DRIVEN AND ACTIONABLE RESEARCH, WE MOBILIZE COALITIONS TO INFORM FINANCIAL DECISIONS AND INVESTMENT STRATEGIES BY GOVERNMENTS, PRIVATE SECTOR INVESTORS, BANKS AND MULTILATERAL INSTITUTIONS.GOVERNANCE: THE GOVERNANCE CENTER AIMS TO BUILD A RESILIENT, JUST AND SUSTAINABLE FUTURE BY EMPOWERING PEOPLE AND ADVOCATING FOR EQUITABLE DECISION MAKING. WE PROMOTE PEOPLE'S RIGHTS AND SUPPORT THEIR ACCESS TO INFORMATION TO ENCOURAGE DECISIONS THAT ADDRESS ENVIRONMENTAL JUSTICE ISSUES, IMPROVE EQUITY AND SUPPORT VULNERABLE COMMUNITIES.PARTNERING TO CHANGE THE WORLD BUILDING ON THE WORK OF OUR REGIONAL HUBS AND INTERNATIONAL OFFICES, GLOBAL CHALLENGE PROGRAMS, AND CENTERS OF EXCELLENCE, WRI HAS JOINED WITH FAR-SIGHTED PARTNERS TO CREATE A SMALL NUMBER OF HIGHLY AMBITIOUS, MULTI-STAKEHOLDER INITIATIVES THAT WE CALL DELIVERY PLATFORMS. THEWORLD RESOURCES INSTITUTE 52-1257057 DELIVERY PLATFORMS MIRROR OUR COUNT IT, CHANGE IT, SCALE IT APPROACH, COMBINING RIGOROUS RESEARCH, REAL-WORLD TESTING AND ADJUSTMENT OF PROPOSED SOLUTIONS, AND SPECIFIC STRATEGIES TO RAPIDLY DEPLOY SUCCESSFUL SOLUTIONS AT A GLOBAL SCALE. THEIR AMBITIOUS SCOPE AND COMPREHENSIVE APPROACH TO ACHIEVING CHANGE AT SCALE ARE INFORMED BY OUR EARLY WORK ON SUCH INITIATIVES AS THE GREENHOUSE GAS PROTOCOL, GLOBAL FOREST WATCH AND AQUEDUCT. THIS SECTION ILLUSTRATES THIS APPROACH WITH UPDATES ON FOUR DELIVERY PLATFORMS. GLOBAL COMMISSION ON ADAPTATION EVEN AS COUNTRIES WORK TO CUT GREENHOUSE GAS EMISSIONS, THEY MUST ALSO URGENTLY ADAPT TO THE IMPACTS OF CLIMATE CHANGE. LAUNCHED IN OCTOBER 2018 WITH THE SUPPORT OF THE NETHERLANDS, THE GLOBAL COMMISSION ON ADAPTATION SEEKS TO RAISE THE VISIBILITY OF ADAPTATION SOLUTIONS ON THE GLOBAL AGENDA, CULMINATING IN A YEAR OF ACTION IN 2020. WRI IS THE MANAGING PARTNER OF THE COMMISSION, WITH THE GLOBAL CENTER ON ADAPTATION IN ROTTERDAM AND GRONINGEN. P4G: PARTNERING FOR GREEN GROWTH AND THE GLOBAL GOALS 2030 P4G BRINGS TOGETHER BUSINESSES, GOVERNMENTS AND NON-GOVERNMENTAL ORGANIZATIONS IN INNOVATIVE PUBLIC-PRIVATE PARTNERSHIPS TO ADVANCE SUSTAINABLE DEVELOPMENT SOLUTIONS. LAUNCHED IN JANUARY 2018 AND WORKING WITH EIGHT COUNTRIES AND FOUR ORGANIZATIONS, P4G OFFERS FACILITATION, FUNDING AND RECOGNITION FOR PARTNERSHIPS FOCUSING ON FIVE AREAS: FOOD AND AGRICULTURE, WATER, ENERGY, CITIES AND THE CIRCULAR ECONOMY. HOSTED AT WRI, P4G IS FUNDED BY THE GOVERNMENTS OF DENMARK AND THE NETHERLANDS. THE NDC PARTNERSHIP AS A GLOBAL COALITION OF OVER 100 COUNTRIES AND INSTITUTIONS LAUNCHED IN 2016, THE NDC PARTNERSHIP WORKS TO SPUR CLIMATE ACTION WHILE ENHANCING SUSTAINABLE DEVELOPMENT. MEMBERS HELP COUNTRIES IMPLEMENT THEIR NATIONALLY DETERMINED CONTRIBUTIONS (NDCS) UNDER THE PARIS AGREEMENT. THE NDC PARTNERSHIP SUPPORT UNIT IS HOSTED BY WRI AND THE UNFCCC. NEW CLIMATE ECONOMY THE GLOBAL COMMISSION ON THE ECONOMY AND CLIMATE AND ITS FLAGSHIP PROJECT, THE NEW CLIMATE ECONOMY (NCE), LAUNCHED IN 2014 TO HELP GOVERNMENTS, BUSINESS AND CIVIL SOCIETY ACHIEVE ECONOMIC PROSPERITY AND AMBITIOUS CLIMATE ACTION. THE COMMISSION'S MEMBERS - 28 FORMER HEADS OF GOVERNMENT, FORMER FINANCE MINISTERS AND LEADERS IN ECONOMICS AND BUSINESS - GUIDE NCE'S WORK AND ENGAGE WITH GOVERNMENT AND BUSINESS LEADERS TO SPREAD ITS MESSAGE IN THE MEDIA AND AT HIGH-PROFILE EVENTS.PROGRAM DESCRIPTION GRANTS EXPENSESBUSINESS CENTER \$5,204,547 \$11,194,895 SPECIAL PROJECTS \$1,503,064 \$5,938,001 GOVERNANCE CENTER \$929,770 \$5,436,481 ENERGY \$982,139 \$4,151,090 FINANCE CENTER \$118,934 \$2,541,071 ECONOMICS CENTER \$57,235 \$718,146 COMMUNICATIONS \$0 \$387,786 -----

4d Other program services (Describe in Schedule O.) (Expenses \$ 30,367,470 including grants of \$ 8,795,689) (Revenue \$)

4e Total program service expenses 122,770,475

Part IV Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
11a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	Yes	
11b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		No
11c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		No
11d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	Yes	
11e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	Yes	
11f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII		No
12b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	Yes	
14b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		No
20b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	Yes	

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 22 through 38 regarding tax-exempt bond issues, excess benefit transactions, and other IRS filings.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V [checked]

Table with 3 columns: Question ID, Question Text, and Yes/No columns. Rows include questions 1a, 1b, and 1c regarding Form 1096 and gaming winnings.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Form 990 (2019) Part V Statements Regarding Other IRS Filings and Tax Compliance (continued). Includes sections 2a through 16 with various questions and input fields.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members... 1b Enter the number of voting members... 2 Did any officer, director, trustee... 3 Did the organization delegate control... 4 Did the organization make any significant changes... 5 Did the organization become aware... 6 Did the organization have members... 7a Did the organization have members... 7b Are any governance decisions... 8 Did the organization contemporaneously document... 8a The governing body... 8b Each committee... 9 Is there any officer, director, trustee...

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters... 10b If "Yes," did the organization have written policies... 11a Has the organization provided a complete copy... 11b Describe in Schedule O the process... 12a Did the organization have a written conflict of interest policy... 12b Were officers, directors, or trustees... 12c Did the organization regularly and consistently monitor... 13 Did the organization have a written whistleblower policy... 14 Did the organization have a written document retention... 15 Did the process for determining compensation... 15a The organization's CEO... 15b Other officers or key employees... 16a Did the organization invest in, contribute assets to... 16b If "Yes," did the organization follow a written policy...

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed: AL, AK, CA, CO, CT, DC, FL, HI, ME, MS, NH, NJ, NM, OH, OK, OR, PA, RI, SC, TN, UT, WI, WA, WV
18 Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request [] Other (explain in Schedule O)
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records: TRACEY PATILLO 10 G STREET NE WASHINGTON, DC 20002 (202) 729-7600

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) ANDREW STEER PRESIDENT & CEO	40.00 0.00	X		X				480,815	0	22,640
(2) MANISH BAPNA EXEC VP/MANAGING DIR	40.00 0.00				X			293,673	0	42,179
(3) STEVEN BARKER VP & CFO	40.00 0.00			X				265,890	0	35,174
(4) ELIZABETH COOK VP, INSTITUTIONAL STRATEGY/DEV	40.00 0.00				X			243,633	0	34,056
(5) JANET RANGANATHAN VP, RESEARCH DATA INNOVATION	40.00 0.00				X			244,755	0	23,499
(6) HELEN MOUNTFORD VP CLIMATE & ECONOMICS	40.00 0.00				X			225,308	0	34,499
(7) LAWRENCE MACDONALD VP COMMUNICATIONS	40.00 0.00				X			227,219	0	31,430
(8) CRAIG HANSON DIR FFW AND OCEAN	40.00 0.00				X			219,279	0	29,859
(9) PANKAJ BHATIA DEP DIR CLIMATE/GLOBAL GHG DIR	40.00 0.00				X			210,617	0	26,433
(10) JENNIFER LAYKE GLOBAL DIR. ENERGY	40.00 0.00				X			189,957	0	31,655
(11) PABLO VIEIRA GLOBAL DIR NDC PARTNERSHIP	40.00 0.00				X			199,758	0	20,416
(12) DANIEL LASHOF GLOBAL DIR CLIMATE	40.00 0.00				X			206,007	0	11,921
(13) JOCELYN STARZAK GENERAL COUNSEL AND SECRETARY	40.00 0.00			X				200,270	0	16,272
(14) IAN DE CRUZ GLOBAL DIR. P4G	40.00 0.00				X			183,857	0	26,388
(15) BECKY MARSHALL CHIEF OF STAFF	40.00 0.00				X			197,562	0	11,482
(16) KEVIN MOSS DIR. BUSINESS CENTER	40.00 0.00				X			180,218	0	25,345
(17) ROBERT BRADLEY KNOWLEDGE & RESEARCH DIR	40.00 0.00					X		183,966	0	20,650

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) CHRISTINA DECONCINI DIR. GOV AFFAIRS	40.00 0.00					X	182,391	0	17,205	
(19) WALTER VERGARA SENIOR FELLOW	40.00 0.00					X	185,033	0	14,424	
(20) LEONARDO MARTINEZ GLOBAL FIN CENTER DIR	40.00 0.00				X		183,955	0	14,136	
(21) ELIZABETH OTTO GLOBAL DIR. WATER	40.00 0.00				X		171,554	0	20,849	
(22) KEVIN KENNEDY SENIOR FELLOW	40.00 0.00				X		166,431	0	25,962	
(23) RENUKA IYER CHIEF HUMAN RESOURCES OFFICER	40.00 0.00				X		168,767	0	19,428	
(24) EMMA STEWART CITIES DIR - TO 12/2019	1.00 0.00				X		188,482	0	13,462	
(25) JAMES A HARMON CO-CHAIR	1.00 0.00	X		X			0	0	0	
(26) DAVID BLOOD CO-CHAIR	1.00 0.00	X		X			0	0	0	
(27) PAMELA FLAHERTY VICE-CHAIR	1.00 0.00	X		X			0	0	0	
(28) DR SUSAN TIERNEY VICE-CHAIR/DIRECTOR	1.00 0.00	X		X			0	0	0	
(29) AFSANEH BESCHLOSS DIRECTOR	1.00 0.00	X					0	0	0	
(30) JAMSHYD N GODREJ DIRECTOR	1.00 0.00	X					0	0	0	
(31) JOAQUIM LEVY DIRECTOR	1.00 0.00	X					0	0	0	
(32) MICHAEL POLSKY DIRECTOR	1.00 0.00	X					0	0	0	
(33) STEPHEN M ROSS DIRECTOR	1.00 0.00	X					0	0	0	
(34) FELIPE CALDERON DIRECTOR	1.00 0.00	X					0	0	0	
(35) CLINTON A VINCE DIRECTOR	1.00 0.00	X					0	0	0	
(36) ROGER W SANT DIRECTOR	1.00 0.00	X					0	0	0	
(37) TAMARA ARNOLD DIRECTOR	1.00 0.00	X					0	0	0	
(38) CAIO KOCH-WESER DIRECTOR	1.00 0.00	X					0	0	0	
(39) CHRISTIANA FIGUERES DIRECTOR	1.00 0.00	X					0	0	0	
(40) JENNIFER SCULLY DIRECTOR	1.00 0.00	X					0	0	0	
(41) WILLIAM CHEN DIRECTOR	1.00 0.00	X					0	0	0	
(42) NADER MOUSAVIZADEH DIRECTOR	1.00 0.00	X					0	0	0	
(43) DANIEL WEISS DIRECTOR	1.00 0.00	X					0	0	0	
(44) KATHLEEN MCLAUGHLIN DIRECTOR	1.00 0.00	X					0	0	0	
(45) JOKE BRANDT DIRECTOR - TO 1/2020	1.00 0.00	X					0	0	0	
(46) DR DINO PATTI DJALAL DIRECTOR	1.00 0.00	X					0	0	0	
(47) FRANCES G BEINECKE DIRECTOR	1.00 0.00	X					0	0	0	
(48) ROBIN CHASE DIRECTOR	1.00 0.00	X					0	0	0	
(49) STEPHEN BRENNINKMEIJER DIRECTOR	1.00 0.00	X					0	0	0	
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)							5,199,397	0	569,364	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **122**

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SIMBIOTICA (VIZZUALITY) CALLE ELOY GONZALO 27 MADRID 28010 SP	CONSULTING	988,982
MINDSHIFT TECHNOLOGIES 307 WAWERLEY OAKS ROAD WALTHAM, MA 02452	IT SUPPORT	880,781
BLUE RASTER LLC 2200 WILSON BLVD SUITE 400 ARLINGTON, VA 22201	CONSULTING	739,180
BLUE ECONOMY LTD UNIT 3 MERCHANT EVEGATE BUSINESS P ASHFORD KENT TN25 6SX UK	CONSULTING	550,000
METTLE COMMUNICATIONS LTD 16A THE PARADE YATALEY HANTS GU46 7UN UK	WEB DESIGN, MAINTENANCE AND SUPPORT	418,472

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **42**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns . . .	1a			
	b Membership dues . . .	1b			
	c Fundraising events . . .	1c			
	d Related organizations	1d			
	e Government grants (contributions)	1e	3,778,167		
	f All other contributions, gifts, grants, and similar amounts not included above	1f	228,846,274		
	g Noncash contributions included in lines 1a - 1f:\$	1g			
h Total. Add lines 1a-1f		232,624,441			

Program Service Revenue			Business Code			
2a						
b						
c						
d						
e						
f All other program service revenue.						
g Total. Add lines 2a-2f.						

Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		1,162,174			1,162,174	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties		1,932			1,932	
	6a Gross rents	(i) Real					
		(ii) Personal					
		6c Net rental income or (loss)					
	7a Gross amount from sales of assets other than inventory	(i) Securities	65,342,380				
		(ii) Other					
		7c Net gain or (loss)		-532,523			-532,523
	8a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	8a					
	b Less: direct expenses	8b					
	c Net income or (loss) from fundraising events						
	9a Gross income from gaming activities. See Part IV, line 19	9a					
		b Less: direct expenses	9b				
		c Net income or (loss) from gaming activities					

10a Gross sales of inventory, less returns and allowances . . .	10a				
b Less: cost of goods sold	10b				
c Net income or (loss) from sales of inventory . . .					
Miscellaneous Revenue	Business Code				
11a OTHER REVENUE	900099	62,803			62,803
b CREDIT CARD REBATES	900099	5,011			5,011
c FOREIGN REALIZED GAIN	900099	-247,335			-247,335
d All other revenue					
e Total. Add lines 11a-11d ▶		-179,521			
12 Total revenue. See instructions ▶		233,076,503	0	0	452,062

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).
 Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	8,350,174	8,350,174		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	30,200,804	30,200,804		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	5,458,302	3,331,320	2,009,533	117,449
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	65,000	62,250	2,750	
7 Other salaries and wages	37,294,424	33,877,716	2,828,368	588,340
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,099,794	2,698,711	349,414	51,669
9 Other employee benefits	12,056,538	10,496,539	1,359,031	200,968
10 Payroll taxes	3,114,107	2,711,172	351,027	51,908
11 Fees for services (non-employees):				
a Management				
b Legal	101,735		101,735	
c Accounting	274,201		274,201	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	188,355		188,355	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12 Advertising and promotion				
13 Office expenses	718,734	668,852	37,294	12,588
14 Information technology	4,701,026	4,407,149	243,265	50,612
15 Royalties				
16 Occupancy	3,436,930	2,971,795	422,681	42,454
17 Travel	2,414,981	2,220,042	169,686	25,253
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	1,384,673	1,272,065	73,187	39,421
20 Interest	54,658	53,833		825
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	1,492,388	1,469,862		22,526
23 Insurance	151,892		151,892	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a RESEARCH EXPENSES	14,465,973	14,182,688	280,299	2,986
b PUBLICATION EXPENSES	1,763,422	1,747,853	8,252	7,317
c COMMUNICATIONS	950,495	941,361	3,735	5,399
d PROFESSIONAL DEV.	596,958	392,626	195,921	8,411
e All other expenses	1,976,416	713,663	1,249,578	13,175
25 Total functional expenses. Add lines 1 through 24e	134,311,980	122,770,475	10,300,204	1,241,301
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part IX

Table with columns (A) Beginning of year, (B) End of year, and rows for Assets (1-16), Liabilities (17-26), and Net Assets or Fund Balances (27-33).

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	233,076,503
2	Total expenses (must equal Part IX, column (A), line 25)	2	134,311,980
3	Revenue less expenses. Subtract line 2 from line 1	3	98,764,523
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	162,393,826
5	Net unrealized gains (losses) on investments	5	2,722,197
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-14,618
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (A))	10	263,865,928

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	Yes	

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
 Attach to Form 990 or Form 990-EZ.
 Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations _____
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .	97,506,285	86,599,329	138,683,021	158,218,478	232,624,441	713,631,554
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge.						
4 Total. Add lines 1 through 3	97,506,285	86,599,329	138,683,021	158,218,478	232,624,441	713,631,554
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						76,881,542
6 Public support. Subtract line 5 from line 4.						636,750,012

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4.	97,506,285	86,599,329	138,683,021	158,218,478	232,624,441	713,631,554
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	462,209	773,839	943,599	1,309,745	1,164,106	4,653,498
9 Net income from unrelated business activities, whether or not the business is regularly carried on.						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).	-893,244	-710,272	-63,613	-515,522	-179,521	-2,362,172
11 Total support. Add lines 7 through 10						715,922,880
12 Gross receipts from related activities, etc. (see instructions)					12	

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f))	14	88.940 %
15 Public support percentage for 2018 Schedule A, Part II, line 14	15	95.650 %

- 16a 33 1/3% support test—2019.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization
- b 33 1/3% support test—2018.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization
- 17a 10%-facts-and-circumstances test—2019.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
- b 10%-facts-and-circumstances test—2018.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization
- 18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.						
c Add lines 7a and 7b. .						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here. <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2018 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2019 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2018 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 33 1/3% support tests—2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions <input type="checkbox"/>		

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ) .		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).		

Part IV Supporting Organizations (continued)

		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
a	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b	A family member of a person described in (a) above?		
c	A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally-Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):		
a	<input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b	<input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c	<input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)		
2	Activities Test. Answer (a) and (b) below.		
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3	Parent of Supported Organizations. Answer (a) and (b) below.		
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income

(A) Prior Year

(B) Current Year
(optional)

- | | | | |
|---|----------|--|--|
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3 | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |

Section B - Minimum Asset Amount

(A) Prior Year

(B) Current Year
(optional)

- | | | | |
|--|-----------|--|--|
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | 1 | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt use assets | 2 | | |
| 3 Subtract line 2 from line 1d | 3 | | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035 | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |

Section C - Distributable Amount

Current Year

- | | | | |
|--|----------|--|--|
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1 | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3 | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | | |

- 7** Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

(continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9 Distributable amount for 2019 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1 Distributable amount for 2019 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2019:			
a From 2014.			
b From 2015.			
c From 2016.			
d From 2017.			
e From 2018.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2019 distributable amount			
i Carryover from 2014 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2019 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2019 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2020. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2015.			
b Excess from 2016.			
c Excess from 2017.			
d Excess from 2018.			
e Excess from 2019.			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME:	OTHER REVENUE - 2015 AMOUNT: \$ -893,244. 2016 AMOUNT: \$ -710,272. 2017 AMOUNT: \$ -63,613. 2018 AMOUNT: \$ -515,522. 2019 AMOUNT: \$ -179,521.

Additional Data

Return to Form

Software ID:

Software Version:

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, 990-EZ, or 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization WORLD RESOURCES INSTITUTE	Employer identification number 52-1257057
---	---

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

- 501(c)() (enter number) organization
- 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- 527 political organization

Form 990-PF

- 501(c)(3) exempt private foundation
- 4947(a)(1) nonexempt charitable trust treated as a private foundation
- 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33¹/₃% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization
WORLD RESOURCES INSTITUTE

Employer identification number
52-1257057

Part I
Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED		\$ RESTRICTED	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)
		\$	<input type="checkbox"/> Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash (Complete Part II for noncash contributions.)

Name of organization
WORLD RESOURCES INSTITUTE

Employer identification number
52-1257057

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____
-	_____ _____ _____	_____ \$	_____

Name of organization WORLD RESOURCES INSTITUTE	Employer identification number 52-1257057
---	--

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	

Additional Data

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2019

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SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")
2 Political campaign activity expenditures (see instructions)
3 Volunteer hours for political campaign activities (see instructions)

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955
2 Enter the amount of any excise tax incurred by organization managers under section 4955
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
4a Was a correction made?
b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities
3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b.
4 Did the filing organization file Form 1120-POL for this year?
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments.

Table with 5 columns: (a) Name, (b) Address, (c) EIN, (d) Amount paid from filing organization's funds, (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. Rows 1-6.

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)	0	0												
b Total lobbying expenditures to influence a legislative body (direct lobbying)	51,085	0												
c Total lobbying expenditures (add lines 1a and 1b)	51,085	0												
d Other exempt purpose expenditures	133,019,594	0												
e Total exempt purpose expenditures (add lines 1c and 1d)	133,070,679	0												
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000	0												
<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:50%; text-align:left;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width:50%; text-align:left;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e.													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.													
Over \$17,000,000	\$1,000,000.													
g Grassroots nontaxable amount (enter 25% of line 1f)	250,000	0												
h Subtract line 1g from line 1a. If zero or less, enter -0-	0	0												
i Subtract line 1f from line 1c. If zero or less, enter -0-	0	0												
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No													

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	33,918	33,502	43,041	51,085	161,546
d Grassroots nontaxable amount	25,000	250,000	250,000	250,000	775,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,162,500
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total. Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
SCHEDULE C, PART II-A, LINE 1B:	DIRECT CONTACT WE WORK WITH CONGRESS TO INFORM LEGISLATION ON CLIMATE CHANGE AND ENERGY ISSUES. WE ARE ASKED TO REVIEW LEGISLATIVE TEXT BY CONGRESSIONAL STAFF.

Additional Data

Return to Form

Software ID:

Software Version:

Supplemental Financial Statements

2019

Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year.

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form for Part II Conservation Easements, including checkboxes for various types of easements and a table for 'Held at the End of the Year'.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form for Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets, including checkboxes and dollar amounts.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . **Yes** **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|--|-----------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? **Yes** **No**
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	30,590,111	30,764,114	30,300,622	29,075,173	28,422,342
b Contributions					
c Net investment earnings, gains, and losses	2,899,718	1,563,194	2,220,179	3,143,383	2,673,548
d Grants or scholarships					
e Other expenditures for facilities and programs	1,748,750	1,737,197	1,756,687	1,917,934	2,020,717
f Administrative expenses					
g End of year balance	31,741,079	30,590,111	30,764,114	30,300,622	29,075,173

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶ 11.100 %
 - b** Permanent endowment ▶ 79.080 %
 - c** Temporarily restricted endowment ▶ 9.820 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.

- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|-----|----|
| (i) unrelated organizations | No | No |
| (ii) related organizations | No | No |
| b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? | | |
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		6,189,236	2,894,759	3,294,477
d Equipment		9,862,760	8,417,881	1,444,879
e Other		2,269,179	1,542,761	726,418
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) . . . ▶				5,465,774

Part VII Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

Table with 3 columns: (a) Description of security or category, (b) Book value, (c) Method of valuation. Rows include (1) Financial derivatives, (2) Closely-held equity interests, (3) Other, (B) through (I), and a Total row.

Part VIII Investments—Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

Table with 3 columns: (a) Description of investment, (b) Book value, (c) Method of valuation. Rows include (2) through (10) and a Total row.

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

Table with 2 columns: (a) Description, (b) Book value. Row (1) INTERCOMPANY RECEIVABLE has a value of 23,033,020. Total row also shows 23,033,020.

Part X Other Liabilities.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

Table with 2 columns: (a) Description of liability, (b) Book value. Row (1) Federal income taxes has a value of 3,927,772. Total row also shows 3,927,772.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART IV, LINE 2B:	ESCROW OR CUSTODIAL ACCOUNT LIABILITY WORLD RESOURCES INSTITUTE ("WRI OR "THE INSTITUTE") HOLDS MONEY WHICH IT RECEIVES ON BEHALF OF ANOTHER TAX-EXEMPT ORGANIZATION. THE CUSTODIAL MONIES ARE SPENT FOR THE SOLE PURPOSE OF PROVIDING SCHOLARSHIPS.
PART V, LINE 4:	INTENDED USE OF ENDOWMENT FUNDS PROCEEDS FROM THE ENDOWMENTS ARE TO BE USED TO FUND OPERATIONS. THE ORGANIZATION HAS TWO ENDOWMENTS. THE LARGEST IS \$25,000,000 FROM THE MACARTHUR FOUNDATION. THE SMALLER ENDOWMENT FUNDS INTERNSHIPS AT THE ORGANIZATION.
PART X, LINE 2:	FIN 48 (ASC 740) FOOTNOTE THE INSTITUTE FOLLOWS THE ACCOUNTING GUIDANCE THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS TAKEN IN A TAX RETURN, INCLUDING ISSUES RELATING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT. THIS GUIDANCE PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN ONLY BE RECOGNIZED IN THE FINANCIAL STATEMENTS IF THE POSITION IS "MORE-LIKELY-THAN-NOT" TO BE SUSTAINED IF THE POSITION WERE TO BE CHALLENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX POSITION IS BASED SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOUT REGARD TO THE LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED.

Additional Data

[Return to Form](#)

Software ID:
Software Version:

2019

Open to Public Inspection

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

SCHEDULE F (Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- For grantmakers.** Does the organization maintain records to substantiate the amount of its grants or other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No
- For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) CENTRAL AMERICA AND THE CARIBBEAN	0	0	GRANTMAKING		322,867
(2) EAST ASIA AND THE PACIFIC	2	306	GRANTMAKING		6,865,974
(3) EUROPE	2	78	GRANTMAKING		8,361,932
(4) MIDDLE EAST AND NORTH AFRICA	0	0	GRANTMAKING		860,500
(5) NORTH AMERICA	1	84	GRANTMAKING		3,389,064
(6) RUSSIA AND NEIGHBORING STATES	0	0	GRANTMAKING		75,590
(7) SOUTH AMERICA	1	64	GRANTMAKING		3,716,710
(8) SOUTH ASIA	2	216	GRANTMAKING		2,499,651
(9) SUB-SAHARAN AFRICA	2	44	GRANTMAKING		4,108,516
(10)					
(11)					
(12)					
(13)					
(14)					
(15)					
(16)					
(17)					
3a Sub-total	8	748			26,092,288
b Total from continuation sheets to Part I	2	44			4,108,516
c Totals (add lines 3a and 3b)	10	792			30,200,804

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)		CENTRAL AMERICA AND THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	18,000	EFT OR WIRE			
(2)		CENTRAL AMERICA AND THE CARIBBEAN	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	195,525	EFT OR WIRE			
(3)		CENTRAL AMERICA AND THE CARIBBEAN	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	109,342	EFT OR WIRE			
(4)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	83,700	EFT OR WIRE			
(5)		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	60,972	EFT OR WIRE			
(6)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR TRANSPORT SOLUTIONS	59,393	EFT OR WIRE			
(7)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	124,751	EFT OR WIRE			
(8)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	84,330	EFT OR WIRE			
(9)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	60,644	EFT OR WIRE			
(10)		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	66,760	EFT OR WIRE			
(11)		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	102,700	EFT OR WIRE			
(12)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	73,800	EFT OR WIRE			
(13)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	64,000	EFT OR WIRE			
(14)		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	79,965	EFT OR WIRE			
(15)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	13,500	EFT OR WIRE			
(16)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	168,117	EFT OR WIRE			
(17)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	42,500	EFT OR WIRE			
(18)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	100,000	EFT OR WIRE			
(19)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	43,751	EFT OR WIRE			
(20)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	20,000	EFT OR WIRE			
(21)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	221,489	EFT OR WIRE			
(22)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	600,000	EFT OR WIRE			
(23)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	15,075	EFT OR WIRE			
(24)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	24,971	EFT OR WIRE			
(25)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	22,753	EFT OR WIRE			
(26)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	52,789	EFT OR WIRE			
(27)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	129,178	EFT OR WIRE			
(28)		EAST ASIA AND THE PACIFIC	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	56,995	EFT OR WIRE			
(29)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	5,398	EFT OR WIRE			
(30)		EAST ASIA AND THE PACIFIC	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	3,390,661	EFT OR WIRE			
(31)		EAST ASIA AND THE PACIFIC	PROGRAM DEVELOPMENT	29,688	EFT OR WIRE			
(32)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	892,965	EFT OR WIRE			
(33)		EAST ASIA AND THE PACIFIC	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	40,607	EFT OR WIRE			
(34)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	63,733	EFT OR WIRE			
(35)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	43,398	EFT OR WIRE			
(36)		EAST ASIA AND THE PACIFIC	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	22,009	EFT OR WIRE			
(37)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	729,153	EFT OR WIRE			
(38)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	17,300	EFT OR WIRE			
(39)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	5,469	EFT OR WIRE			
(40)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	66,660	EFT OR WIRE			
(41)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	24,869	EFT OR WIRE			
(42)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	198,000	EFT OR WIRE			
(43)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	90,712	EFT OR WIRE			
(44)		EUROPE	PROGRAM DEVELOPMENT	40,000	EFT OR WIRE			
(45)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	118,934	EFT OR WIRE			
(46)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	157,803	EFT OR WIRE			
(47)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	14,887	EFT OR WIRE			
(48)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	30,000	EFT OR WIRE			
(49)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	83,855	EFT OR WIRE			
(50)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	134,690	EFT OR WIRE			
(51)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	30,633	EFT OR WIRE			
(52)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	2,911,780	EFT OR WIRE			
(53)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	437,260	EFT OR WIRE			
(54)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	192,600	EFT OR WIRE			
(55)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	71,018	EFT OR WIRE			
(56)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	280,062	EFT OR WIRE			
(57)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	144,072	EFT OR WIRE			
(58)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	78,122	EFT OR WIRE			
(59)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	20,630	EFT OR WIRE			
(60)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	19,519	EFT OR WIRE			
(61)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	6,794	EFT OR WIRE			
(62)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	37,862	EFT OR WIRE			
(63)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	36,000	EFT OR WIRE			
(64)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	41,901	EFT OR WIRE			
(65)		EUROPE	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	10,180	EFT OR WIRE			
(66)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	103,833	EFT OR WIRE			
(67)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	285,300	EFT OR WIRE			
(68)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	14,000	EFT OR WIRE			
(69)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	278,020	EFT OR WIRE			
(70)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	25,000	EFT OR WIRE			
(71)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	961,194	EFT OR WIRE			
(72)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	126,350	EFT OR WIRE			
(73)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	18,769	EFT OR WIRE			
(74)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	175,000	EFT OR WIRE			
(75)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	56,910	EFT OR WIRE			
(76)		EUROPE	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	14,694	EFT OR WIRE			
(77)		EUROPE	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	50,000	EFT OR WIRE			
(78)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	107,120	EFT OR WIRE			
(79)		EUROPE	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	124,820	EFT OR WIRE			
(80)		MIDDLE EAST AND NORTH AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	6,650	EFT OR WIRE			
(81)		MIDDLE EAST AND NORTH AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	450,000	EFT OR WIRE			
(82)		MIDDLE EAST AND NORTH AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	400,000	EFT OR WIRE			
(83)		NORTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	6,123	EFT OR WIRE			
(84)		NORTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	401,995	EFT OR WIRE			
(85)		NORTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	13,550	EFT OR WIRE			
(86)		NORTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	25,398	EFT OR WIRE			
(87)		NORTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	23,773	EFT OR WIRE			
(88)		NORTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	245,898	EFT OR WIRE			
(89)		NORTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	5,502	EFT OR WIRE			
(90)		NORTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	219,709	EFT OR WIRE			
(91)		NORTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	1,372,872	EFT OR WIRE			
(92)		NORTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	49,650	EFT OR WIRE			
(93)		NORTH AMERICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	564,865	EFT OR WIRE			
(94)		NORTH AMERICA	PROGRAM DEVELOPMENT	459,725	EFT OR WIRE			
(95)		RUSSIA AND NEIGHBORING STATES	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	75,590	EFT OR WIRE			
(96)		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	6,320	EFT OR WIRE			
(97)		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	18,000	EFT OR WIRE			
(98)		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	27,892	EFT OR WIRE			
(99)		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	24,958	EFT OR WIRE			
(100)		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	103,280	EFT OR WIRE			
(101)		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	188,782	EFT OR WIRE			
(102)		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	94,561	EFT OR WIRE			
(103)		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	10,000	EFT OR WIRE			
(104)		SOUTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	51,475	EFT OR WIRE			
(105)		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	203,681	EFT OR WIRE			
(106)		SOUTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	27,523	EFT OR WIRE			
(107)		SOUTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	6,276	EFT OR WIRE			
(108)		SOUTH AMERICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	14,446	EFT OR WIRE			
(109)		SOUTH AMERICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	676,827	EFT OR WIRE			
(110)		SOUTH AMERICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	228,374	EFT OR WIRE			
(111)		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	737,351	EFT OR WIRE			
(112)		SOUTH AMERICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	570,000	EFT OR WIRE			
(113)		SOUTH AMERICA	PROGRAM DEVELOPMENT	480,000	EFT OR WIRE			
(114)		SOUTH AMERICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	237,471	EFT OR WIRE			
(115)		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	207,264	EFT OR WIRE			
(116)		SOUTH ASIA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	45,349	EFT OR WIRE			
(117)		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	25,000	EFT OR WIRE			
(118)		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	75,000	EFT OR WIRE			
(119)		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	6,000	EFT OR WIRE			
(120)		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	63,422	EFT OR WIRE			
(121)		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	106,410	EFT OR WIRE			
(122)		SOUTH ASIA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	7,290	EFT OR WIRE			
(123)		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	1,455,200	EFT OR WIRE			
(124)		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	111,550	EFT OR WIRE			
(125)		SOUTH ASIA	PROGRAM DEVELOPMENT	142,500	EFT OR WIRE			
(126)		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	31,400	EFT OR WIRE			
(127)		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	10,000	EFT OR WIRE			
(128)		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	10,000	EFT OR WIRE			
(129)		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	26,051	EFT OR WIRE			
(130)		SOUTH ASIA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	23,669	EFT OR WIRE			
(131)		SOUTH ASIA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	7,235	EFT OR WIRE			
(132)		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	74,822	EFT OR WIRE			
(133)		SOUTH ASIA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	45,000	EFT OR WIRE			
(134)		SOUTH ASIA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	18,000	EFT OR WIRE			
(135)		SUB-SAHARAN AFRICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	48,820	EFT OR WIRE			
(136)		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	16,200	EFT OR WIRE			
(137)		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	19,973	EFT OR WIRE			
(138)		SUB-SAHARAN AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	263,200	EFT OR WIRE			
(139)		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	21,980	EFT OR WIRE			
(140)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	74,925	EFT OR WIRE			
(141)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	162,362	EFT OR WIRE			
(142)		SUB-SAHARAN AFRICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	60,850	EFT OR WIRE			
(143)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	99,754	EFT OR WIRE			
(144)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	304,732	EFT OR WIRE			
(145)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	122,649	EFT OR WIRE			
(146)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	10,222	EFT OR WIRE			
(147)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	71,240	EFT OR WIRE			
(148)		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	13,500	EFT OR WIRE			
(149)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	141,614	EFT OR WIRE			
(150)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	46,383	EFT OR WIRE			
(151)		SUB-SAHARAN AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	771,130	EFT OR WIRE			
(152)		SUB-SAHARAN AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	40,551	EFT OR WIRE			
(153)		SUB-SAHARAN AFRICA	PROTECT CLIMATE FROM GREENHOUSE GAS EMISSIONS	1,535,471	EFT OR WIRE			
(154)		SUB-SAHARAN AFRICA	PROMOTE ENVIR SUSTAINABLE TRANSPORT SOLUTIONS	9,940	EFT OR WIRE			
(155)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	142,000	EFT OR WIRE			
(156)		SUB-SAHARAN AFRICA	REVERSE RAPID DEGRADATION OF ECOSYSTEMS	20,000	EFT OR WIRE			
(157)		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	26,300	EFT OR WIRE			
(158)		SUB-SAHARAN AFRICA	SUPPORT ENVIR AND SOCIALLY EQUITABLE DECISIONS	75,000	EFT OR WIRE			

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 114

3 Enter total number of other organizations or entities 21

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).* Yes No

Additional Data

Software ID:

Software Version:

Schedule I (Form 990) Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No. 1545-0047 2019 Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22. Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.

Name of the organization: WORLD RESOURCES INSTITUTE Employer identification number: 52-1257057

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

Table with 8 columns: (a) Name and address of organization or government, (b) EIN, (c) IRC section (if applicable), (d) Amount of cash grant, (e) Amount of non-cash assistance, (f) Method of valuation (book, FMV, appraisal, other), (g) Description of non-cash assistance, (h) Purpose of grant or assistance. Contains 53 rows of grant data.

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 51

3 Enter total number of other organizations listed in the line 1 table 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Return Reference	Explanation
PART I, LINE 2:	PROCEDURE FOR MONITORING USE OF GRANTS MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS, AND RANDOM SUBRECIPIENT SITE VISITS TO REVIEW FINANCIAL & PROJECT RECORDS AND OBSERVE OPERATIONS. WHERE APPLICABLE, THE ORGANIZATION REQUIRES SUBRECIPIENT AUDITS IN ACCORDANCE WITH UNIFORM GUIDANCE, SUBPART F. ALL OF THE ORGANIZATION'S SUBGRANTS ARE MADE TO FURTHER ITS TAX-EXEMPT PURPOSE AND MISSION.

Additional Data

Return to Form

Software ID:
Software Version:

Schedule J
(Form 990)

Compensation Information

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**
- ▶ **Attach to Form 990.**
- ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|---|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
 - b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
 - c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
 - b** Any related organization?
- If "Yes," on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2		
3		
4a	Yes	
4b		No
4c		No
5a		No
5b		No
6a		No
6b		No
7	Yes	
8		No
9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 ANDREW STEER PRESIDENT & CEO	(i)	444,483	15,000	21,332	21,200	1,440	503,455	0
	(ii)	0	0	0	0	0	0	0
2 MANISH BAPNA EXEC VP/MANAGING DIR	(i)	286,467	3,000	4,206	21,200	20,979	335,852	0
	(ii)	0	0	0	0	0	0	0
3 STEVEN BARKER VP & CFOO	(i)	258,326	4,000	3,564	21,741	13,433	301,064	0
	(ii)	0	0	0	0	0	0	0
4 ELIZABETH COOK VP, INSTITUTIONAL STRATEGY/DEV	(i)	238,313	3,000	2,320	20,175	13,881	277,689	0
	(ii)	0	0	0	0	0	0	0
5 JANET RANGANATHAN VP, RESEARCH DATA INNOVATION	(i)	239,503	3,000	2,252	19,482	4,017	268,254	0
	(ii)	0	0	0	0	0	0	0
6 HELEN MOUNTFORD VP CLIMATE & ECONOMICS	(i)	224,535	0	773	19,188	15,311	259,807	0
	(ii)	0	0	0	0	0	0	0
7 LAWRENCE MACDONALD VP COMMUNICATIONS	(i)	220,871	0	6,348	18,689	12,741	258,649	0
	(ii)	0	0	0	0	0	0	0
8 CRAIG HANSON DIR FFW AND OCEAN	(i)	218,541	0	738	18,400	11,459	249,138	0
	(ii)	0	0	0	0	0	0	0
9 PANKAJ BHATIA DEP DIR CLIMATE/GLOBAL GHG DIR	(i)	204,575	5,000	1,042	17,112	9,321	237,050	0
	(ii)	0	0	0	0	0	0	0
10 JENNIFER LAYKE GLOBAL DIR. ENERGY	(i)	188,991	0	966	16,344	15,311	221,612	0
	(ii)	0	0	0	0	0	0	0
11 PABLO VIEIRA GLOBAL DIR NDC PARTNERSHIP	(i)	197,102	2,000	656	10,358	10,058	220,174	0
	(ii)	0	0	0	0	0	0	0
12 DANIEL LASHOF GLOBAL DIR CLIMATE	(i)	201,189	2,000	2,818	10,148	1,773	217,928	0
	(ii)	0	0	0	0	0	0	0
13 JOCELYN STARZAK GENERAL COUNSEL AND SECRETARY	(i)	199,621	0	649	10,281	5,991	216,542	0
	(ii)	0	0	0	0	0	0	0
14 IAN DE CRUZ GLOBAL DIR. P4G	(i)	183,248	0	609	15,529	10,859	210,245	0
	(ii)	0	0	0	0	0	0	0
15 BECKY MARSHALL CHIEF OF STAFF	(i)	193,822	2,000	1,740	11,482	0	209,044	0
	(ii)	0	0	0	0	0	0	0
16 KEVIN MOSS DIR. BUSINESS CENTER	(i)	175,560	3,000	1,658	14,882	10,463	205,563	0
	(ii)	0	0	0	0	0	0	0
17 ROBERT BRADLEY KNOWLEDGE & RESEARCH DIR	(i)	179,382	4,000	584	14,817	5,833	204,616	0
	(ii)	0	0	0	0	0	0	0
18 CHRISTINA DECONCINI DIR. GOV AFFAIRS	(i)	179,768	1,000	1,623	14,591	2,614	199,596	0
	(ii)	0	0	0	0	0	0	0
19 WALTER VERGARA SENIOR FELLOW	(i)	180,297	0	4,736	14,424	0	199,457	0
	(ii)	0	0	0	0	0	0	0
20 LEONARDO MARTINEZ GLOBAL FIN CENTER DIR	(i)	181,568	2,000	387	9,319	4,817	198,091	0
	(ii)	0	0	0	0	0	0	0
21 ELIZABETH OTTO GLOBAL DIR. WATER	(i)	169,165	0	2,389	14,075	6,774	192,403	0
	(ii)	0	0	0	0	0	0	0
22 KEVIN KENNEDY SENIOR FELLOW	(i)	163,055	1,000	2,376	14,001	11,961	192,393	0
	(ii)	0	0	0	0	0	0	0
23 RENUKA IYER CHIEF HUMAN RESOURCES OFFICER	(i)	165,224	3,000	543	8,793	10,635	188,195	0
	(ii)	0	0	0	0	0	0	0
24 EMMA STEWART CITIES DIR - TO 12/2019	(i)	149,162	0	39,320	7,731	5,731	201,944	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 4A	SEVERANCE EMMA STEWART, CITIES DIRECTOR, RECEIVED A SEVERANCE PAYMENT OF \$38,964 IN FISCAL YEAR 2020 WHICH IS REPORTED ON SCHEDULE J, PART II, COLUMN B(III).
PART I, LINE 7	NON-FIXED PAYMENTS WRI USES A BONUS PROGRAM TO RECOGNIZE MILESTONE ACHIEVEMENTS AND NURTURE TALENT. WE AWARD BOTH ANNUAL BONUSES LINKED TO THE ANNUAL PERFORMANCE REVIEW AND SPOT BONUSES WHEN STAFF ACHIEVE A SIGNIFICANT GOAL OR GO ABOVE AND BEYOND.

Additional Data

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Schedule L
(Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No. 1545-0047

2019

Open to Public Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**
▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Department of the Treasury
Internal Revenue Service

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number
52-1257057

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. _____
3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. ▶ \$. ▶ _____

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No

Total ▶ \$ _____

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) DAVID LEVY	FAMILY MEMBER	65,000	COMP.		No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

Return Reference	Explanation
SCHEDULE L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:	(A) NAME OF PERSON: DAVID LEVY(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:FAMILY MEMBER OF BOARD MEMBER JAOQUIM LEVY(C) AMOUNT OF TRANSACTION \$ 65,000.(D) DESCRIPTION OF TRANSACTION: COMPENSATION(E) SHARING OF ORGANIZATION REVENUES? = NO

Additional Data

[Return to Form](#)

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2019**Open to Public Inspection****SCHEDULE O**
(Form 990 or 990-EZ)**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.Department of the Treasury
Internal Revenue ServiceName of the organization
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Return Reference	Explanation
FORM 990, PART III, LINE 1	WRI'S MISSION IS TO MOVE HUMAN SOCIETY TO LIVE IN WAYS THAT PROTECT EARTH'S ENVIRONMENT AND ITS CAPACITY TO PROVIDE FOR THE NEEDS AND ASPIRATIONS OF CURRENT AND FUTURE GENERATIONS. PROTECTING THE PLANET AND THE PEOPLE ON IT HAS NEVER BEEN A JOB FOR THE FAINT-HEARTED, BUT AT THIS PARTICULAR MOMENT - WITH DEADLY STORMS, HEAT WAVES, DROUGHTS AND OTHER PHENOMENA DEMONSTRATING OUR INCREASING VULNERABILITY TO A CHANGING CLIMATE - THE NEED FOR COURAGE IS ABSOLUTELY CLEAR. AT WRI, WE HAVE BEEN PRIVILEGED TO WORK WITH MANY IN THIS VANGUARD TO FOSTER SUSTAINABLE PROSPERITY AND ENVIRONMENTAL RESILIENCE AROUND THE GLOBE, FROM OPENING UP TRANSPORT IN 87 CHINESE CITIES TO IMPROVING URBAN LIFE FOR NEARLY 2 MILLION BRAZILIANS TO CUTTING FOOD WASTE WORLDWIDE. THESE PROJECTS AND OTHERS SHOW THE VALUE OF NURTURING PARTNERSHIPS AND FOLLOWING OUR WINNING "COUNT IT, CHANGE IT, SCALE IT" APPROACH TO TACKLE THE MOST COMPLEX CHALLENGES. OUR STRATEGY FOR THE NEXT FIVE YEARS BUILDS ON THIS APPROACH, RECOGNIZING THAT SOLUTIONS WILL REQUIRE DISRUPTIVE POLITICAL, SOCIAL AND CORPORATE PARTNERSHIPS - MOVEMENTS RATHER THAN MERE POLICY SHIFTS - MOTIVATED BY OPPORTUNITY FOR A BETTER FUTURE RATHER THAN BY NARROWER ENVIRONMENTAL GOALS.
FORM 990, PART III, LINE 4A	WRI FOCUSES ON SEVEN URGENT GLOBAL CHALLENGES: FOOD, FORESTS, WATER, OCEAN, CITIES, CLIMATE AND ENERGY. IN 2020, WE ADJUSTED OUR APPROACH TO RESPOND TO THE PANDEMIC WHILE CONTINUING TO DRIVE MOMENTUM ON THE INTERLOCKING ISSUES OF CLIMATE, EQUITY, HEALTH AND THE ECONOMY. FOOD: TO HELP THE WORLD SUSTAINABLY FEED ITS PEOPLE, WRI IS CATALYZING ACTION TO CUT FOOD LOSS AND WASTE IN HALF BY 2030, SHIFT TOWARD PLANT- BASED DIETS, AND MAKE A COMPELLING CASE FOR SUSTAINABLE FOOD AND LAND USE SYSTEMS. FORESTS: WRI PROTECTS FORESTS AGAINST LOSS AND DEGRADATION AND RESTORE FORESTS IN LANDSCAPES WHERE THEY ARE NEEDED MOST. OUR ACTIVITIES TRACK FOREST CHANGE, COMBAT DEFORESTATION AND ILLEGAL LOGGING, AND HELP COMMUNITIES AND BUSINESSES MANAGE LAND MORE SUSTAINABLY. WATER: WRI WORKS TO INCREASE WATER SECURITY. OUR AQUEDUCT TOOLS ARE THE WORLD'S BEST SOURCE OF INFORMATION ON GLOBAL WATER RISK AND STRESS. OUR WATER, PEACE, AND SECURITY PARTNERSHIP EARLY WARNING TOOL HELPS PREVENT WATER SCARCITY FROM DRIVING CONFLICT AND MIGRATION. OUR CITIES4FORESTS INITIATIVE PROMOTES INVESTMENTS TO PROTECT WATERSHEDS AND OTHER NATURAL SYSTEMS. OCEAN: WRI SEEKS TO ACCELERATE SYSTEMIC SHIFTS TO SUPPORT SUSTAINABLE DEVELOPMENT AND PUT THE OCEAN ON A PATH TO RECOVERY. WE PLAY A CENTRAL ROLE IN TWO HIGH-PROFILE INITIATIVES THE HIGH LEVEL PANEL FOR A SUSTAINABLE OCEAN ECONOMY AND THE FRIENDS OF OCEAN ACTION TO HELP DRIVE A GLOBAL OCEAN MOVEMENT.
FORM 990, PART III, LINE 4B	CLIMATE: WRI WORKS WITH A WIDE RANGE OF LEADERS AND OTHER PARTNERS TO ADVANCE STRATEGIES TO CUT GREENHOUSE GAS EMISSIONS WHILE CREATING STRONG, JOB-RICH, EQUITABLE AND RESILIENT ECONOMIES. WE DEVELOP TOOLS AND CONDUCT ANALYSIS TO HELP CITIES, COMPANIES AND COUNTRIES MEASURE THEIR EMISSIONS, SET AMBITIOUS TARGETS AND TAKE BOLD ACTION.
FORM 990, PART III, LINE 4C	CITIES: WRI ROSS CENTER FOR SUSTAINABLE CITIES HELPS TURN CITIES INTO RESILIENT, INCLUSIVE, LOW-CARBON PLACES THAT ARE GOOD FOR PEOPLE AND THE PLANET. THROUGH APPLIED RESEARCH, TOOLS AND ADVICE, OUR INTERNATIONAL NETWORK OF EXPERTS WORKS ON INNOVATIVE PROJECTS THAT PUT CITIES ON A SUSTAINABLE TRAJECTORY.
FORM 990, PART VI, SECTION A, LINE 2	JAMES A. HARMON, CO-CHAIR, AND STEPHEN M. ROSS, DIRECTOR, HAVE A BUSINESS RELATIONSHIP.
FORM 990, PART VI, SECTION B, LINE 11B	FORM 990 REVIEW PROCESS RELEVANT MEMBERS OF THE INSTITUTE'S EXECUTIVE TEAM REVIEWED A DRAFT OF THE FORM 990 WHICH WAS PREPARED BY WRI'S EXTERNAL TAX ADVISORS. THE ORGANIZATION SHARED A COPY OF THE FORM 990 WITH ITS BOARD OF DIRECTORS BEFORE FILING THE RETURN WITH THE IRS.
FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY BOARD MEMBERS: COPIES OF CONFLICT OF INTEREST POLICY AND CERTIFICATION FORM ARE GIVEN TO BOARD MEMBERS ANNUALLY. BOARD MEMBERS ARE ASKED TO SIGN THE CERTIFICATION INDICATING WHETHER THEY HAVE ANY CONFLICTS. BOARD MEMBERS ARE ALSO EXPECTED TO DISCLOSE CONFLICTS AS THEY ARISE THROUGHOUT THE YEAR. THOSE WITH CONFLICTS ARE NOT PERMITTED TO PARTICIPATE IN ANY DELIBERATIONS AND DECISIONS AFFECTING THE SOURCE OF THE CONFLICT. EMPLOYEES/OFFICERS: EVERY STAFF MEMBER SIGNS A CONFLICT OF INTEREST FORM AT THE TIME OF HIRING. OFFICERS AND MANAGEMENT TEAM RE-SIGN CONFLICT OF INTEREST FORMS EACH CALENDAR YEAR. STAFF MEMBERS ARE DIRECTED TO RAISE QUESTIONS TO THEIR IMMEDIATE SUPERVISORS OR PROGRAM DIRECTORS/VPS IF THEY HAVE A QUESTION ON AN ACTIVITY WHICH THEY THINK MIGHT POSE A CONFLICT OF INTEREST. THE GENERAL COUNSEL IS AVAILABLE TO ASSIST WITH QUESTIONS. THE CONFLICT OF INTEREST POLICY SPECIFIES THAT THE STAFF MEMBER IS PROHIBITED FROM PARTICIPATING IN THE DELIBERATIONS PROCESS IF THEIR ACTIVITY IS IN QUESTION.
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION DETERMINATION THE ORGANIZATION ENGAGES INDEPENDENT CONSULTANTS PERIODICALLY TO CONDUCT A COMPARATIVE REVIEW OF ITS SALARY STRUCTURE AND ALSO REVIEWS SALARY SURVEYS. THE MANAGING DIRECTOR SETS PAY INCREASES FOR ALL DEPARTMENT HEADS; THE PRESIDENT DOES THE SAME FOR THE MANAGING DIRECTOR, CFOO, AND ALL VICE-PRESIDENTS; THE BOARD OF DIRECTORS DOES THE SAME FOR THE PRESIDENT. THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS DETERMINES THE PRESIDENT'S ANNUAL SALARY INCREASES AND BONUSES AS APPROPRIATE. THE HUMAN RESOURCES OFFICER MAKES A RECOMMENDATION ON THE PERCENTAGE INCREASE AND BONUS AMOUNT, AND PARTICIPATES IN THE EXECUTIVE COMMITTEE OF THE BOARD MEETING WHICH EVALUATES THE PRESIDENT'S PERFORMANCE. THE HUMAN RESOURCES OFFICER TAKES NOTES/MINUTES OF THIS PORTION OF THE MEETING TO DOCUMENT THE DECISION MADE REGARDING THE PRESIDENT'S ANNUAL SALARY.
FORM 990, PART VI, SECTION C, LINE 19	HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC TO THE EXTENT REQUIRED BY LAW. THE CONFLICT OF INTEREST POLICY IS AVAILABLE TO THE PUBLIC UPON REQUEST.
FORM 990, PART XI, LINE 9:	FOREIGN UNREALIZED GAIN (LOSS) -14,618.

Additional Data

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**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2019

**Open to Public
Inspection**

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) WORLD RESOURCES INSTITUTE FUND 10 G STREET NE WASHINGTON, DC 20002 52-1464425	SUPPORT	DC	501(C)(3)	LINE 12A, I	WRI	Yes	
(2) WRI EUROPE STITCHTING C/O FMO ANNA VAN SAKSENLAAN 71 DEN HAAG 2593 NL	SUPPORT	NL	501(C)(3)	LINE 12A, I	WRI	Yes	
(3) FUNDACION WRI COLUMBIA CRA 18 NO 93-90 BOGOTA 110221 CO	SUPPORT	CO	501(C)(3)	LINE 12A, I	WRI	Yes	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1)WRI INDIA PRIVATE UNLIMITED 87 NEW MANGAI PURI MEHRAULI GURGAO NEW DEHLI DL IN	FUNCTION. SUPPORT	IN	WRI	C	232,589	1,635,682	100.000 %	Yes	

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		No
b Gift, grant, or capital contribution to related organization(s)	Yes	
c Gift, grant, or capital contribution from related organization(s)		No
d Loans or loan guarantees to or for related organization(s)		No
e Loans or loan guarantees by related organization(s)		No
f Dividends from related organization(s)		No
g Sale of assets to related organization(s)		No
h Purchase of assets from related organization(s)		No
i Exchange of assets with related organization(s)		No
j Lease of facilities, equipment, or other assets to related organization(s)		No
k Lease of facilities, equipment, or other assets from related organization(s)		No
l Performance of services or membership or fundraising solicitations for related organization(s)		No
m Performance of services or membership or fundraising solicitations by related organization(s)		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		No
o Sharing of paid employees with related organization(s)		No
p Reimbursement paid to related organization(s) for expenses	Yes	
q Reimbursement paid by related organization(s) for expenses		No
r Other transfer of cash or property to related organization(s)	Yes	
s Other transfer of cash or property from related organization(s)		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)WRI EUROPE STICHTING	P	111,939	CASH

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. (see instructions).

Return Reference

Explanation

Schedule R (Form 990) 2019

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