Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0052

2020

Open to Public Inspection

For calendar year 2020, or tax year beginning 01-01-2020 , and ending 12-31-2020

Name of foundation
EWING MARION KAUFFMAN FOUNDATION

% KRISTIN BECHARD

A Employer identification number
43-6064859

Number and street (or P.O. box number if mail is not delivered to street address) Room/suite
4801 Rockhill Road

B Telephone number (see instructions)
(816) 932-1000

City or town, state or province, country, and ZIP or foreign postal code
Kansas City, MO 641102046

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 3,147,943,366

J Accounting method: ☑ Cash ☐ Accrual ☐ Other (specify)
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	0			
	2	Check ▶ ☑ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments				
	4	Dividends and interest from securities	25,218,388	33,033,987		
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	210,299,479			
	b	Gross sales price for all assets on line 6a 1,547,653,062				
	7	Capital gain net income (from Part IV, line 2)		212,055,100		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less: Cost of goods sold				
	c	Gross profit or (loss) (attach schedule)				
	11	Other income (attach schedule)	1,052,952	10,954,454	1,052,952	
	12	**Total.** Add lines 1 through 11	236,570,819	256,043,541	1,052,952	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.	2,039,217			2,039,217
	14	Other employee salaries and wages	13,625,009	1,164,567		12,460,442
	15	Pension plans, employee benefits	4,907,403	224,377		4,683,026
	16a	Legal fees (attach schedule)	266,312	75,711	0	190,601
	b	Accounting fees (attach schedule)	108,269	0	0	108,269
	c	Other professional fees (attach schedule)	28,310,993	12,315,945		15,995,048
	17	Interest				
	18	Taxes (attach schedule) (see instructions)	5,257,663	397,325		
	19	Depreciation (attach schedule) and depletion				
	20	Occupancy	2,688,591	16,042		2,672,549
	21	Travel, conferences, and meetings	2,651,807	17,686		2,633,205
	22	Printing and publications	21,336			21,336
	23	Other expenses (attach schedule)	4,124,380	10,116,906		2,633,629
	24	**Total operating and administrative expenses.** Add lines 13 through 23	64,000,980	24,328,559	0	43,437,322
	25	Contributions, gifts, grants paid	78,969,029			78,969,029
	26	**Total expenses and disbursements.** Add lines 24 and 25	142,970,009	24,328,559	0	122,406,351
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	93,600,810			
	b	**Net investment income** (if negative, enter -0-)		231,714,982		
	c	**Adjusted net income** (if negative, enter -0-)			1,052,952	

Part II **Balance Sheets** Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing			
	2	Savings and temporary cash investments	147,013,440	105,000,512	105,554,390
	3	Accounts receivable ▶ 83,427			
		Less: allowance for doubtful accounts ▶	26,210	83,427	83,427
	4	Pledges receivable ▶			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶			
		Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)	15,628,661	0	0
	b	Investments—corporate stock (attach schedule)	1,028,799,905	1,083,658,855	1,517,639,129
	c	Investments—corporate bonds (attach schedule)	582,619	0	0
	11	Investments—land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)	917,107,752	1,014,062,944	1,519,666,420
	14	Land, buildings, and equipment: basis ▶			
		Less: accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)	5,000,000	5,000,000	5,000,000
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	2,114,158,587	2,207,805,738	3,147,943,366
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)	67,232	113,573	
	23	**Total liabilities**(add lines 17 through 22)	67,232	113,573	
Net Assets or Fund Balances		**Foundations that follow FASB ASC 958, check here** ▶ ☐ **and complete lines 24, 25, 29 and 30.**			
	24	Net assets without donor restrictions			
	25	Net assets with donor restrictions			
		Foundations that do not follow FASB ASC 958, check here ▶ ☑ **and complete lines 26 through 30.**			
	26	Capital stock, trust principal, or current funds			
	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
	28	Retained earnings, accumulated income, endowment, or other funds	2,114,091,355	2,207,692,165	
	29	**Total net assets or fund balances** (see instructions)	2,114,091,355	2,207,692,165	
	30	**Total liabilities and net assets/fund balances** (see instructions)	2,114,158,587	2,207,805,738	

Part III **Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	2,114,091,355
2	Enter amount from Part I, line 27a	2	93,600,810
3	Other increases not included in line 2 (itemize) ▶	3	
4	Add lines 1, 2, and 3	4	2,207,692,165
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	2,207,692,165

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a CUSTODIED ACCOUNTS:			
b CASH ACCOUNT			
c HARRIS ASSOCIATES			
d FIRST EAGLE INVESTMENT MANAGEMENT			
e VANGUARD			
DRIEHAUS CAPITAL MANAGEMENT			
NUANCE INVESTMENTS			
CONESTOGA CAPITAL ADVISORS			
SANDS CAPITAL MANAGEMENT			
WELLINGTON MANAGEMENT			
BLS CAPITAL			
RWC			
BROKER ACCOUNTS:			
JP MORGAN DISTRIBUTION			
PARTNERSHIPS:			
ACCENT EQUITY 2003			
ANGELLIST LLC			
ATALAN PARTNERS, LP			
BENCHMARK CAPITAL PARTNERS IV, LP			
BENCHMARK CAPITAL PARTNERS V, LP			
BENCHMARK CAPITAL PARTNERS VI, LP			
BENCHMARK CAPITAL PARTNERS VII, LP			
BENCHMARK CAPITAL PARTNERS VIII, LP			
BENCHMARK CAPITAL PARTNERS IX, LP			
BESSEMER VENTURE PARTNERS VII INSTITUTIONAL LP			
BESSEMER VENTURE PARTNERS VIII INSTITUTIONAL, LP			
CS CAPITAL PARTNERS III, LP (K-1 EQUIVALENT, NOT FILED WITH IRS-FOREI			
DBAG VI (GUERNSEY)(FOREIGN - K-1 EQUIVALENT PROVIDED)			
EEIF X-B, LP (AKA ENERVEST FUND X-B, LP)			
ENCAP ENERGY CAPITAL FUND VI-B, LP			
EUROPEAN SECONDARY DEVELOPMENT FUND IV, LP (FOREIGN PARTNERSHIP)			
FORBION CAPITAL FUND IV C.V.			
FRANCE PRIVATE EQUITY III, AKA BUTLER CAPITAL PARTNERS (FOREIGN PARTNE			
GA RV (CLASS A) EXIT, LP			
GA RV (CLASS B) EXIT, LP			
GA RV (COMMON) EXIT, LP			
GENERAL ATLANTIC PARTNERS 85, L.P.			
GENERAL ATLANTIC PARTNERS 86, L.P.			
GENERAL ATLANTIC PARTNERS 88, L.P.			
GENERAL ATLANTIC PARTNERS 90, L.P.			
GENERAL ATLANTIC PARTNERS 92G, L.P.			
GENERAL ATLANTIC PARTNERS 93, L.P.			
GENERAL ATLANTIC PARTNERS 97D, L.P.			
GENERAL ATLANTIC PARTNERS 98D, L.P.			
GENERAL ATLANTIC PARTNERS 100, L.P.			
GENERAL ATLANTIC PARTNERS AIV-1 A, L.P.			
GENERAL ATLANTIC PARTNERS (BERMUDA) II L.P.			
GENERAL ATLANTIC PARTNERS (BERMUDA) III L.P.			
GENERAL ATLANTIC PARTNERS (BERMUDA) IV L.P.			
GREAT POINT DEVELOPERS			
HAWKEYE CAPITAL INSTITUTIONAL LP			
HIGHFIELDS CAPITAL IV LP			
INTERSOUTH PARTNERS VI			
LINDEN CAPITAL PARTNERS LP			
LINDEN CAPITAL PARTNERS II LP			
MADRONA VENTURE FUND III			
MADRONA VENTURE FUND IV, LP			
MADRONA VENTURE FUND V, LP			
MADRONA VENTURE FUND VI, LP			
MADRONA VENTURE FUND VII, LP			
MATLINPATTERSON GLOBAL OPPORTUNITIES III			
MPGOP III THRIFT AV-I LP			
MATRIX PARTNERS VII, L.P.			
MERIT ENERGY PARTNERS E-II, LP			
MERIT ENERGY PARTNERS F-II, LP			
MPM BIOVENTURES IV QP, LP			
OCM / GFI POWER OPPORTUNITIES FUND II			
OHA STRATEGIC FUND II, LP			
PIMCO BRAVO FUND III ONSHORE FEEDER TE, LP			
QUANTUM ENERGY PARTNERS VII, LP			
QUANTUM ENERGY PARTNERS VII CO-INVESTMENT, LP			
RIVERSIDE FUND III			
RIVERSIDE FUND IV			
RIVERSIDE FUND V			
SOMA PARTNERS, LP			
TURNER-AGASSI CHARTER SCHOOL FACILITIES FUND, LP			
USPF FEEDER II LEVERAGED FEEDER			
USPF FEEDER III LEVERAGED FEEDER			
USPF IV LEVERAGED FEEDER LP			
VENROCK ASSOCIATES III, LP			
WINGATE PARTNERS IV, LP			

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				
b	11,792,286		11,629,349	162,937
c	79,561,023		74,169,926	5,391,097
d	581,556,158		555,800,889	25,755,269
e	80,000,000		53,412,392	26,587,608
	274,604,601		252,862,464	21,742,137
	130,356,860		130,257,092	99,768
	19,230,086		11,767,480	7,462,606
	42,512,539		23,883,135	18,629,404
	12,500,737		12,607,304	-106,567
	116,241,064		116,653,799	-412,735
	234,603			234,603
	73,881,033		69,013,146	4,867,887
			3,611,736	-3,611,736
	34,963			34,963
			3,603,792	-3,603,792
	576,562			576,562
	2,703,142			2,703,142
	1,631,941			1,631,941
	15,780,729			15,780,729
	47,304			47,304
	239,587			239,587
	17,646,465			17,646,465
	13,574,493			13,574,493
			1,340,850	-1,340,850
	382,238			382,238
	7,351			7,351
			6,537,819	-6,537,819
	58,827			58,827
	4,268,192			4,268,192
	3,549			3,549
	9,031,111			9,031,111
	267,810			267,810
	5,305,538			5,305,538
			478,145	-478,145
			2,858	-2,858
	1,127			1,127
			27	-27
	9,056,650			9,056,650
	2,531,523			2,531,523
	2,245,165			2,245,165
			544,580	-544,580
	1,183,364			1,183,364
			5,084	-5,084
	651,126			651,126
	9,011,145			9,011,145
	883,419			883,419
	24,045			24,045
			1,603,703	-1,603,703
	247,151			247,151
			43,815	-43,815
			4,073	-4,073
	38,663			38,663
	11,187,466			11,187,466
	2,311,620			2,311,620
			2,350	-2,350
	1,374,821			1,374,821
			1,422	-1,422
			874,447	-874,447
	1,673,118			1,673,118
			6,259	-6,259
			244,824	-244,824
			912,120	-912,120
			975,913	-975,913
			5,861	-5,861
	608,333			608,333
	222,797			222,797
			1,120,353	-1,120,353
			185,035	-185,035
			590,636	-590,636
			109,835	-109,835
	2,986			2,986
	10,405,857			10,405,857
	194,292			194,292
			150,791	-150,791
			180,806	-180,806
			213,825	-213,825
			424,631	-424,631
	2,206			2,206

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			
b			162,937
c			5,391,097
d			25,755,269
e			26,587,608
			21,742,137
			99,768
			7,462,606
			18,629,404
			-106,567
			-412,735
			234,603
			4,867,887
			-3,611,736
			34,963
			-3,603,792
			576,562
			2,703,142
			1,631,941
			15,780,729
			47,304
			239,587
			17,646,465
			13,574,493
			-1,340,850
			382,238
			7,351
			-6,537,819
			58,827
			4,268,192
			3,549
			9,031,111
			267,810
			5,305,538
			-478,145
			-2,858
			1,127
			-27
			9,056,650
			2,531,523
			2,245,165
			-544,580
			1,183,364
			-5,084
			651,126
			9,011,145
			883,419
			24,045
			-1,603,703
			247,151
			-43,815
			-4,073
			38,663
			11,187,466
			2,311,620
			-2,350
			1,374,821
			-1,422
			-874,447
			1,673,118
			-6,259
			-244,824
			-912,120
			-975,913
			-5,861
			608,333
			222,797
			-1,120,353
			-185,035
			-590,636
			-109,835
			2,986
			10,405,857
			194,292
			-150,791
			-180,806
			-213,825
			-424,631
			2,206

Capital gain net income or (net capital loss)	If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	212,055,100
2 3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):			
If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8		3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

SECTION 4940(e) REPEALED ON DECEMBER 20, 2019 - DO NOT COMPLETE

1 Reserved

(a) Reserved	(b) Reserved	(c) Reserved	(d) Reserved

2 Reserved	2	
3 Reserved	3	
4 Reserved	4	
5 Reserved	5	
6 Reserved	6	
7 Reserved	7	
8 Reserved	8	

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**		
b	Reserved	1	3,220,838
c	All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2	3	3,220,838
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	3,220,838
6	Credits/Payments:		
a	2020 estimated tax payments and 2019 overpayment credited to 2020 — 6a: 4,883,984		
b	Exempt foreign organizations—tax withheld at source — 6b:		
c	Tax paid with application for extension of time to file (Form 8868) — 6c: 2,100,000		
d	Backup withholding erroneously withheld — 6d:		
7	Total credits and payments. Add lines 6a through 6d	7	6,983,984
8	Enter any **penalty** for underpayment of estimated tax. Check here ☑ if Form 2220 is attached.	8	
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	3,763,146
11	Enter the amount of line 10 to be: **Credited to 2021 estimated tax** ▶ 3,763,146 **Refunded** ▶	11	

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition)	1b		No
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ _____ **(2)** On foundation managers. ▶ $ _____			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ _____			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ AL, CA, CO, CT, FL, GA, HI, ID, IL, IN, IA, KS, MD, MA, MI, MN, MS, MO, NY, NC, ND, OK, OR, RI, SC, TN, UT, VT, VA, WV, WI			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation*	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2020 or the taxable year beginning in 2020? See the instructions for Part XIV. If "Yes," complete Part XIV	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11		No
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12	Yes	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶ www.kauffman.org

14 The books are in care of ▶ KRISTIN BECHARD Telephone no. ▶ (816) 932-1000

Located at ▶ 4801 ROCKHILL ROAD KANSAS CITY MO ZIP+4 ▶ 641102046

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ | 15 |

			Yes	No
16	At any time during calendar year 2020, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?	16	Yes	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign			

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

			Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☑ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☑ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☑ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☑ Yes ☐ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☑ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☐ Yes ☑ No			
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2020?	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2020, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2020? ☐ Yes ☑ No If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☑ Yes ☐ No			
b	If "Yes," did it have excess business holdings in 2020 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2020.)*	3b		No
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2020?	4b		No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☑ Yes ☐ No			
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☑ No			
	(3) Provide a grant to an individual for travel, study, or other similar purposes? ☑ Yes ☐ No			
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions ☑ Yes ☐ No			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☑ No			
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	**5b**		No
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☑ Yes ☐ No			
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☑ No			
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	**6b**		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☑ No			
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	**7b**		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year? ☐ Yes ☑ No			

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation **(If not paid, enter -0-)**	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
Kristin Bechard 4801 Rockhill Road Kansas City, MO 641102046	Treasurer 40.0	349,338	69,035	0
Mary Susan Chambers 4801 Rockhill Road Kansas City, MO 641102046	Trustee 8.0	60,000	0	0
Matt Condon 4801 Rockhill Road Kansas City, MO 641102046	Trustee 8.0	60,000	0	0
Esther George 4801 Rockhill Road Kansas City, MO 641102046	Trustee 8.0	0	0	0
Wendy Guillies 4801 Rockhill Road Kansas City, MO 641102046	President & CEO 40.0	687,617	70,882	0
Julia Kauffman 4801 Rockhill Road Kansas City, MO 641102046	Trustee 8.0	60,000	0	0
Janice Kreamer 4801 Rockhill Road Kansas City, MO 641102046	Trustee, Former Chair 8.0	25,000	0	0
Barbara Mowry 4801 Rockhill Road Kansas City, MO 641102046	Trustee 8.0	60,000	0	0
Earl Martin Phalen 4801 Rockhill Road Kansas City, MO 641102046	Trustee 8.0	60,000	0	0
Miriam Rivera 4801 Rockhill Road Kansas City, MO 641102046	Trustee 8.0	60,000	0	0
Michael Schultz 4801 Rockhill Road Kansas City, MO 641102046	Trustee 8.0	0	0	0
John Sherman 4801 Rockhill Road Kansas City, MO 641102046	Trustee, Chair 12.0	90,000	0	0
Jeannine Strandjord 4801 Rockhill Road Kansas City, MO 641102046	Trustee 8.0	60,000	0	0
John E Tyler III 4801 Rockhill Road Kansas City, MO 641102046	General Counsel & Secretary 40.0	467,262	43,451	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	**(b)** Title, and average hours per week devoted to position	**(c)** Compensation	**(d)** Contributions to employee benefit plans and deferred compensation	**(e)** Expense account, other allowances
LISA MURRAY 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	CHIEF INV. OFFICER 40.0	734,767	67,278	0
VICTOR HWANG 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	FORMER VICE PRES. 40.0	410,266	22,544	0
AARON NORTH 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	VICE PRESIDENT 40.0	364,310	68,673	0
BRIAN SCHARF 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	MANAGING DIRECTOR 40.0	361,668	65,307	0
PHILIP GASKIN 4801 ROCKHILL ROAD KANSAS CITY,MO 64110	VICE PRESIDENT 40.0	311,942	50,837	0

Total number of other employees paid over $50,000 ▶ 109

Part VIII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)***

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	**(b)** Type of service	**(c)** Compensation
General Atlantic Partners 55 East 52nd St 32 Floor NEW YORK,NY 10055	Investment Mgmt Serv	2,163,044
Sands Capital Management LLC 1000 Wilson Blvd Suite 3000 ARLINGTON,VA 22209	investment mngt serv	1,271,881
Global Strategy Group LLC 215 Park Avenue S 15th Floor NEW YORK,NY 10003	technology services	1,172,214
First Eagle Investment Management LLC 1345 Avenue of the Americas 48th F NEW YORK,NY 10105	investment mngt serv	1,147,869
Harris Associates LP 111 South Wacker Drive Suite 4600 CHICAGO,IL 60606	investment mngt serv	1,002,031

Total number of others receiving over $50,000 for professional services. . . . . ▶ 90

Part IX-A **Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part IX-B **Summary of Program-Related Investments** (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 NONE	
2	
All other program-related investments. See instructions. **3**	
Total. Add lines 1 through 3 . . . . . ▶	

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities		1a	1,277,030,765
b	Average of monthly cash balances		1b	129,774,619
c	Fair market value of all other assets (see instructions)		1c	1,176,134,524
d	**Total** (add lines 1a, b, and c)		1d	2,582,939,908
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e		
2	Acquisition indebtedness applicable to line 1 assets		2	0
3	Subtract line 2 from line 1d		3	2,582,939,908
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)		4	38,744,099
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4		5	2,544,195,809
6	**Minimum investment return.** Enter 5% of line 5		6	127,209,790

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6		1	127,209,790
2a	Tax on investment income for 2020 from Part VI, line 5	2a 3,220,838		
b	Income tax for 2020. (This does not include the tax from Part VI.)	2b		
c	Add lines 2a and 2b		2c	3,220,838
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	123,988,952
4	Recoveries of amounts treated as qualifying distributions		4	778,166
5	Add lines 3 and 4		5	124,767,118
6	Deduction from distributable amount (see instructions)		6	
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1		7	124,767,118

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	122,406,351
b	Program-related investments—total from Part IX-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	0
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	0
b	Cash distribution test (attach the required schedule)	3b	0
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	122,406,351
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions	5	0
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4	6	122,406,351

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII **Undistributed Income** (see instructions)

		(a) Corpus	(b) Years prior to 2019	(c) 2019	(d) 2020
1 Distributable amount for 2020 from Part XI, line 7					124,767,118
2 Undistributed income, if any, as of the end of 2020:					
a Enter amount for 2019 only.				0	
b Total for prior years: 2018 , 2017 , 2016			0		
3 Excess distributions carryover, if any, to 2020:					
a From 2015.					
b From 2016.	1,854,438				
c From 2017.					
d From 2018.	831,977				
e From 2019.	4,094,826				
f **Total** of lines 3a through e.		6,781,241			
4 Qualifying distributions for 2020 from Part XII, line 4: ▶ $ 122,406,351					
a Applied to 2019, but not more than line 2a				0	
b Applied to undistributed income of prior years (Election required—see instructions).					
c Treated as distributions out of corpus (Election required—see instructions).					
d Applied to 2020 distributable amount					122,406,351
e Remaining amount distributed out of corpus		0			
5 Excess distributions carryover applied to 2020. *(If an amount appears in column (d), the same amount must be shown in column (a).)*		2,360,767			2,360,767
6 **Enter the net total of each column as indicated below:**					
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5		4,420,474			
b Prior years' undistributed income. Subtract line 4b from line 2b			0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed					
d Subtract line 6c from line 6b. Taxable amount —see instructions			0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions				0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020					0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)					
8 Excess distributions carryover from 2015 not applied on line 5 or line 7 (see instructions) . . .					
9 **Excess distributions carryover to 2021.** Subtract lines 7 and 8 from line 6a		4,420,474			
10 Analysis of line 9:					
a Excess from 2016					
b Excess from 2017					
c Excess from 2018. . . .	325,648				
d Excess from 2019	4,094,826				
e Excess from 2020					

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2020, enter the date of the ruling

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2020	**(b)** 2019	**(c)** 2018	**(d)** 2017	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon: **a** "Assets" alternative test—enter: **(1)** Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test—enter: **(1)** Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

NON

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NON

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

SEE ATTACHMENT D
4801 ROCKHILL ROAD
KANSAS CITY, MO 64110
(816) 932-1000

b The form in which applications should be submitted and information and materials they should include:

SEE ATTACHMENT D

c Any submission deadlines:

SEE ATTACHMENT D

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

SEE ATTACHMENT D

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a RETURN OF UNUSED GRANT FUNDS			01		699,356
b STATE TAX REFUNDS			01		78,810
c OTHER REVENUE			01	36,103	
d ROYALTY/HONORARIUM INCOME			15	45,287	
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	25,218,388	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	210,299,479	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a PROMISSORY NOTE INTEREST INCOME			01	193,396	
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)				235,792,653	778,166
13 **Total.** Add line 12, columns (b), (d), and (e). (See worksheet in line 13 instructions to verify calculations.)				**13**	236,570,819

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)
1 a	Return of unused grant funds
1 b	Return of state tax refunds

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)	Yes	
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)		No
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements
1a(1)	4,676,364	ATTACHMENT B	ATTACHMENT B

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee — Date: 2021-10-15 — Title

May the IRS discuss this return with the preparer shown below (see instr.) ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ☐	PTIN
anne walker		2021-11-08		P00377634

Firm's name ▶ JMW & ASSOCIATES LLC — Firm's EIN ▶

Firm's address ▶ 6400 Glenwood Suite 100, Overland Park, KS 66202 — Phone no. (913) 499-4920

Additional Data

Return to Form

Software ID:

Software Version:

Form 990PF - Special Condition Description:

Special Condition Description

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CBIZ MHM, LLC	65,900			65,900
JMW & ASSOCIATES, LLC	42,157			42,157
ALL OTHERS UNDER $500	212			212

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount
NONE	

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
SEE ATTACHMENT B						NO			

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Identifier	Return Reference	Explanation
PART VII-A, LINE 16 - LIST OF FOREIGN COUNTRIES	PART VII-A, LINE 16 - LIST OF FOREIGN COUNTRIES	ARGENTINA BERMUDA BRAZIL CHILE CHINA COLOMBIA CROATIA CYPRUS CZECH REPUBLIC DENMARK EGYPT ESTONIA GHANA GREECE HONG KONG HUNGARY ICELAND INDIA INDONESIA ISRAEL IVORY COAST KENYA KUWAIT MALAYSIA MOROCCO NIGERIA PERU PHILIPPINES POLAND QATAR RUSSIA SOUTH KOREA TAIWAN TANZANIA THAILAND TURKEY UGANDA UNITED ARAB EMIRATES UNITED KINGDOM ZAMBIA

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Name of Bond	End of Year Book Value	End of Year Fair Market Value
WATERFORD WEDGWOOD PLC	0	0

FY 2008 and 2009 Jobs Bonus

Employer	Total Jobs Bonus	Total Wage Bonus
ALLIANCE ONE INC	1,000,000	1,000,000
ALLIANCE ONE INC	1,000,000	1,000,000
AMR CORP, INC.	1,000,000	1,000,000
AMR CORP, INC.	1,000,000	1,000,000
ANN INC.	1,000,000	1,000,000
ANN INC.	1,000,000	1,000,000
ARCHER DANIELS MIDLAND COMPANY	1,000,000	1,000,000
ARCHER DANIELS MIDLAND COMPANY	1,000,000	1,000,000
ARVINMERITOR, INC.	1,000,000	1,000,000
ARVINMERITOR, INC.	1,000,000	1,000,000
AUTOZONE, INC.	1,000,000	1,000,000
AUTOZONE, INC.	1,000,000	1,000,000
BANK OF AMERICA CORP

TY 2020 IRS 990 e-File Render

Name:	EWING MARION KAUFFMAN FOUNDATION
EIN:	43-6064859
US Government Securities - End of Year Book Value:	0
US Government Securities - End of Year Fair Market Value:	0
State & Local Government Securities - End of Year Book Value:	
State & Local Government Securities - End of Year Fair Market Value:	

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
ABINGWORTH BIOVENTURES III	AT COST	1,672,334	32,583
ACCENT EQUITY 2012 LP	AT COST	781,092	3,557,356
ACCENT EQUITY 2017	AT COST	2,908,861	4,699,380
ACCENT EQUITY PARTNERS	AT COST	437,083	
ATALAN PARTNERS LP	AT COST	65,000,000	71,923,991
BENCHMARK CAP PARTNERS IX LP L	AT COST	2,679,544	3,229,890
BENCHMARK CAPITAL PARTNERS IV	AT COST	2,560,960	328,863
BENCHMARK CAPITAL PARTNERS V L	AT COST	3,147,953	3,477,134
BENCHMARK CAPITAL PARTNERS VI	AT COST	3,222,566	4,710,055
BENCHMARK CAPITAL PARTNERS VII	AT COST	3,854,981	11,244,324
BENCHMARK CAPITAL PTR VIII	AT COST	4,768,164	9,356,249
BENCHMARK CAPITAL PARTNERS X	AT COST	575,000	567,796
BESSEMER VENTURE PARTNERS VII	AT COST	21,356,058	25,976,058
BESSEMER VENTURE PTR VIII INST	AT COST	41,396,413	150,896,425
BLP COMMON STOCK	AT COST	730,080	730,080
CAPITAL INTERNATIONAL	AT COST		
COURT SQUARE VENTURES II LP	AT COST	9,143,076	
CREST ROCK FUND I B LP	AT COST	3,414,910	3,416,156
CS CAPITAL PARTNERS III LP	AT COST	5,847,004	209,430
DBAG EXPANSION CAPITAL INTERNA	AT COST	3,038,642	8,538,243
DBAG FUND IV LIMITED PARTNERSH	AT COST	1	
DBAG FUND V LIMITED PARTNERSHI	AT COST	6,890,661	2,261,071
DBAG FUND VI (GUERNSEY)	AT COST	15,444,074	18,522,060
DBAG FUND VIII A GUERNSEY	AT COST		35,121
DBAG FUND VIII B GUERNSEY	AT COST		914
DBAG FUND VII LIMITED PARTNERS	AT COST	20,234,391	16,342,912
DBAG FUND VII-B LIMITED PARTNE	AT COST	3,237,457	2,534,832
ENCAP ENERGY CAP FUND V LP	AT COST	3,023,557	205,413
ENCAP ENERGY CAP FUND VI LP	AT COST	9,322,730	403,436
ENERVEST ENERGY INSTITUTIONAL	AT COST	10,472,957	21,883
EUROPEAN SEC DIV IV	AT COST	1	1,131,788
FLYWHEEL I LP	AT COST		
FORBION CAPITAL FUND IV CV LI	AT COST	6,211,167	13,863,612
FRANCE PRIVATE EQUITY III	AT COST	6,694,602	523,298
GENERAL ATLANTIC 2008 LTD PSHP	AT COST	6,529,049	5,677,144
GENERAL ATLANTIC 2012 LTD PSHP	AT COST	39,276,858	112,492,537
GENERAL ATLANTIC 2016 LTD PSHP	AT COST	41,139,844	102,160,260
GENERAL ATLANTIC 2018 LTD PSHP	AT COST	47,506,096	69,946,458
GENERAL ATLANTIC 2020 LTD PSHP	AT COST		2,052,566
GOLDMAN SACHS VINTAGE FD III	AT COST	61,867	102,926
GOLDMAN SACHS VINTAGE FUND IV	AT COST	2,745,613	1,304,765
GREAT POINT DEVELOPERS	AT COST		52,703

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
HARBERT PRIVATE EQUITY FD II	AT COST	2,229,285	
HAWKEYE CAPITAL INST'L DESC LP	AT COST	79,000,000	121,718,117
HIGHFIELDS CAPITAL LTD L.P.	AT COST	1	2,151,809
INTERSOUTH PARTNERS VI LTD	AT COST	3,362,195	2,252,875
INTERSOUTH PARTNERS VII	AT COST	5,383,835	2,109,915
KUVARI FOCUS FUND LIMITED	AT COST	65,000,000	80,390,860
LINDEN CAPITAL PARTNERS II LP	AT COST	69,412	7,273,901
LINDEN CAPITAL PARTNERS LP	AT COST	1	
MADRONA ACCELERATION FUND	AT COST	5,600,000	5,706,359
MADRONA VENTURE FUND III LP	AT COST	8,293,082	8,410,351
MADRONA VENTURE FUND IV LP	AT COST	20,285,439	31,961,444
MADRONA VENTURE FUND V LP	AT COST	24,040,942	51,326,426
MADRONA VENTURE FUND VI LP	AT COST	15,974,101	58,016,581
MADRONA VENTURE FUND VII LP	AT COST	16,048,000	29,482,514
MARBLE RIDGE OFFSHORE FD LTD	AT COST	16,695,746	8,718,199
MATLIN PATTERSON GLOBAL OPPIII	AT COST	8,488,406	442,863
MATRIX PARTNERS VII LP	AT COST	1,571,506	131,898
MERIT ENERGY FUND E II	AT COST	1,716,966	78,016
MERIT ENERGY PARTNERS F II LP	AT COST	11,214,155	1,157,363
OAKTREE EM EQUITY FUND LTD	AT COST	55,000,000	79,395,203
OCM/GFI OPPORTNITIES FND II LP	AT COST	1,345,956	5,160
OHA STRATEGIC CREDIT FUND II	AT COST	15,000,000	17,189,780
PIMCO BRAVO 3 ONSHORE FEEDR TE	AT COST	20,000,000	22,589,191
QUANTUM ENERGY PARTNERS VII CO	AT COST	698,364	1,082,658
QUANTUM ENERGY PARTNERS VII LP	AT COST	8,931,825	12,838,803
RIVERSIDE FUND III LTD PSHIP	AT COST	5,709,581	
RIVERSIDE FUND IV LTD PSHIP	AT COST	1	29,580
RIVERSIDE FUND V LTD PSHIP	AT COST	13,548,906	13,954,059
SEED STAGE DIRECT INVESTMENT	AT COST	1,683,335	1,500,000
SOLEL CAPITAL PARTNERS, LP	AT COST	70,000,000	81,670,932
SOMA PARTNERS LP LTD PSHIP	AT COST	62,500,000	129,837,256
SQUARE MILE PARTNERS III	AT COST	4,082,560	74,355
TECH INDUSTRIES LLP	AT COST	30,708,850	57,331,861
TURNER AGASSI CH SCH FAC FD LP	AT COST	1	158,682
USPF II LEVERAGED FEEDER LP	AT COST	4,025,765	2,175,582
USPF III LEVERAGED FEEDER LP	AT COST	2,520,174	4,725,203
USPF IV LIMITED PARTNERSHIP	AT COST	20,539,299	17,302,454
VENROCK ASSOCIATES III LP	AT COST	2,638,094	84,850
WESTON PRESIDIO CAPITAL III LP	AT COST	601,205	
WINGATE PARTNERS IV LP	AT COST	2,784,589	262,888
GOLD COMMODITY IN OUNCES	AT COST		
SEE STATEMENT F	AT COST	11,445,721	13,598,720

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CT CORPORATION SYSTEM	1,661			1,661
PATTERSON BELKNAP WEBB & TYLER	216,342	75,711		140,631
PERKINS COIE LLP	3,430			3,430
PROSKAUER ROSE LLP	5,107			5,107
SEYFERTH BLUMENTHAL & HARRIS	4,736			4,736
STINSON LEONARD STREET LLP	34,886			34,886
ALL OTHERS UNDER $500	150			150

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
CHARTER SCH DEVELOPMENT CORP	5,000,000	5,000,000	5,000,000

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CURRENCY LOSS	263,149	263,149		
DUES, SUBSCRIPTIONS & RESOURCE	455,566	152,916		302,650
OFFICE SUPPLIES	52,969			52,969
POSTAGE AND DELIVERIES	23,708			23,708
COMMUNICATIONS-RELATED EXPENSE	411,500			411,500
IT-RELATED EXPENSES	1,558,069	110,000		1,448,069
RISK MANAGEMENT	209,040			209,040
OTHER EXPENSES	32,296			32,296
EQUIP/FURN REPAIRS AND MAINT	147,418			147,418
FRAUDULENT CHECKS	29,936			
PENALTIES & INTEREST	1,215			
PORTFOLIO & OTHER DEDUCT - K1	939,514	9,590,841		
CHARITABLE CONTRIB - K1				5,979

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
RETURN OF FUNDS GRANTED IN PRIOR YEARS:			
Trustees of the Univ. of PA - 20161418	3,120		3,120
Curators of the Univ. of MO - 20183881	4,817		4,817
Duke University - 20150463	5,156		5,156
Michigan State University - 20150940	187		187
Youngstown State University - 19980940	6,677		6,677
Gruter Inst. for Law & Behav. - 20140360	31,500		31,500
Georgia Tech Research - 20171957	745		745
Texas Tech University - 20184264	70,939		70,939
American Ideas Institute - 20184440	1,114		1,114
Massachusetts Inst. of Tech - 20197048	400,000		400,000
Grain Valley R-5 School Dist - 20197474	75,000		75,000
Babson College - 20197296	30,750		30,750
TNTP, Inc - 201804-4160	44,108		44,108
Oregon State University - 201607-0773	17,282		17,282
Duke University - 201704-2079	7,961		7,961
MISCELLANEOUS PROGRAM REVENUE:			
Purchasing Card Rebate	36,103		36,103
Royalty/Honorarium Income	45,287		45,287
RECF Promissory Note Interest Payments	193,396		193,396
Other income/(loss) from partnerships		-1,038,692	
state tax refunds	78,810		78,810
PFIC Income fROM partnerships		11,993,146	

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Description	Beginning of Year - Book Value	End of Year - Book Value
PAYROLL, MISC PAYABLES	67,232	113,573

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
GENERAL ATLANTIC PARTNERS	2,163,044	2,163,044		
SANDS CAPITAL MANAGEMENT, LLC	1,271,881	1,271,881		
GLOBAL STRATEGY GROUP LLC	1,172,214			1,172,214
FIRST EAGLE INVESTMENT MGMT	1,147,869	1,147,869		
HARRIS ASSOCIATES, L.P.	1,002,031	1,002,031		
DRIEHAUS CAPITAL MANAGEMENT	940,047	940,047		
BLS CAPITAL	776,938	776,938		
CROSSCOUNTRY CONSULTING, LLC	770,944			770,944
J.P. MORGAN ASSET MANAGEMENT	742,252	742,252		
ALLEY INTERACTIVE LLC	611,449			611,449
NUANCE INVESTMENTS, LLC	610,065	610,065		
WELLINGTON EXPERIENCE, INC	593,319			593,319
STATE STREET BANK & TRUST	529,123	529,123		
ASGK PUBLIC STRATEGIES LLC	483,549			483,549
DUPONT VENTURES LLC	473,758			473,758
FORBION CAPITAL FUND IV	452,362	452,362		
CHEGLES BROWN INTERNATIONAL	433,934			433,934
CONESTOGA CAPITAL ADVISORS LLC	431,220	431,220		
BON APPETIT MANAGEMENT COMPANY	424,915			424,915
WELLINGTON MANAGEMENT COMPANY	394,523	394,523		
TWISTED PAIR LABS LLC	342,992			342,992
CREST ROCK FUND I B	325,470	325,470		
QUANTUM ENERGY PARTNERS VII LP	315,008	315,008		
FELLOWSHIP FOR RACE & EQUITY	300,195			300,195
BLACK INK CREATIONS, LLC	276,000	276,000		
ACCENT EQUITY 2017, LP	274,165	274,165		
OPICT, LLC	266,000			266,000
COMMON FUTURE	256,310			256,310
PRESS CONSULTING LLC	234,000			234,000
WESTED	230,000			230,000
NATIONAL OPINION RESEARCH CTR	211,660			211,660
ZIPPER, SMART, LLC	211,823			211,823
MATHEMATICA, INC.	205,072			205,072
DEUS VITAE LLC	200,057	200,057		
BAIN CAPITAL REAL ESTATE I B	187,500	187,500		
TRUST TECHNICAL SOLUTIONS, INC.	173,836			173,836
BETTERLESSON INC.	173,750			173,750
CUSHMAN & WAKEFIELD U.S., INC	169,756			169,756
TECHNOLOGY GROUP SOLUTIONS LLC	158,612			158,612
INITIATIVES, INC.	151,813			151,813
SULLIVAN COTTER HOLDINGS, INC.	151,826			151,826
MDAC	150,000			150,000
YELLOW DOG NETWORKS, INC.	146,948			146,948
GOOGLE, INC	146,232			146,232
1004 2 FORM LLC	138,500			138,500
COMMUNITY WEALTH PARTNERS, INC	137,500			137,500
ABIGAIL CAHILL	135,000			135,000
UNIVERSITY OF WASHINGTON	126,811			126,811
DANIEL P SMITH	121,200			121,200
CIVIC, LLC	120,000			120,000
TIGHTLINE PUBLIC AFFAIRS	120,000			120,000
SOUND PRODUCTS, INC.	118,201			118,201
RIVERSIDE FUND V	112,536	112,536		
MYSIDEWALK, INC.	111,740			111,740
AGNES SWEENEY	109,375			109,375
MARY MURPHY	105,750			105,750
ABT ASSOCIATES INC.	100,000			100,000
LINCOMPON, LLC	100,000			100,000
BEBONCHU ATEMS	95,200			95,200
SOMIC SOLUTIONS, LLC	91,248			91,248
WRIGHT VENTURE SERVICES, LLC	91,000			91,000
EMPLOYER SOL. STAFFING GRP II	89,931			89,931
COLLABORATE 2 INSPIRE, INC.	87,270			87,270
SPORTUP, INC.	87,000			87,000
SCOTT JOLLEY PRODUCTION SVCS	86,532			86,532
MASS COLLABORATION	84,170			84,170
CHIEF OF STAFF, LLC	82,579			82,579
ORGANIZATIONAL RESEARCH SVCS	81,826			81,826
ANOLOGY LTD.	81,375			81,375
TED DOUGLAS ZOLLER	80,150			80,150
KC SOCIAL INNOVATION CENTER	80,000			80,000
BRENDAN COGROVE	78,000			78,000
IMAGINE CREATE CAPTIVATE LLC	76,980			76,980
FMR LLC	76,734			76,734
FIVE	76,320			76,320
CURATORS OF THE UNIV. OF MO	72,486			72,486
KATRINA LEMPKENS	67,000			67,000
STEPHEN GLAUDE	65,000			65,000
STODOLA AND ASSOCIATES, INC.	63,140			63,140
DAVID J SUDOLSKY	60,843			60,843
MAAN INFORMED SOLUTIONS PRIVATE	59,625			59,625
RUSTI DECKER-LICHTENBERG	58,760			58,760
BENJAMIN MCDOUGAL	57,325			57,325
EVERGREEN EVALUATION & DATA	56,300			56,300
EDWARD ROSS BAIRD	55,000			55,000
MISSOURI CHAMBER FOUNDATION	55,000			55,000
KEITH MICHAEL HARRINGTON	54,782			54,782
AMY M. JORDAN	54,000			54,000
VAN SCHOICK ASSOCIATES	54,000			54,000
ALICIA ROBB	53,200			53,200
FULFILLMENT PLUS, INC.	52,802			52,802
REYNA SHARP	52,000			52,000
LINKEDIN CORPORATION	51,171			51,171
WICKHAM JAMES LC	50,515			50,515
FACEBOOK, INC.	50,254			50,254
ELLEN HARFEL	50,000			50,000
HEARTLAND PS HOLDINGS	50,000			50,000
NEW EDEN CONSULTING GROUP LLC	50,000			50,000
THE FUTURE PROJECT, INC.	50,000			50,000
DIGITAL 99, LLC	49,060			49,060
TERACHUNCH LLC	48,125			48,125
DAVID G. KIMMIS	47,191			47,191
KWC ASSET MANAGEMENT, LLP	47,131	47,131		
MCKENZIE FITZPATRICK	46,941			46,941
BETSY HODGES, LLC	46,481			46,481
BERKY CONSULTING, INC.	45,351			45,351
321 FAST DRAW, INC.	45,000			45,000
ENGAGE K + D	45,000			45,000
MID-AMERICA REGIONAL COUNCIL	45,000			45,000
NEXUS STRATEGIES LLC	43,500			43,500
GEEKY GIRL STRATEGY LLC	43,369			43,369
LELAND STANFORD JUNIOR UNIV	42,500			42,500
BOLDLY GO PHILANTHROPY LLC	42,000			42,000
ZACHARY DRAPER	40,135			40,135
SRI INTERNATIONAL	40,000			40,000
RACIAL EQUITY INSTITUTE, LLC	39,000			39,000
PRECISION EXAMS, LLC	38,500			38,500
ASHLEY EFFION DVORAK	38,105			38,105
MARK T. BURKE	37,818			37,818
ANNA LOUIE SUSSMAN	37,550			37,550
KIMBERLY LANE	37,435			37,435
VOLTAGE CREATIVE LLC	37,440			37,440
CURATORS OF THE UNIV. OF MO	37,000			37,000
ROBERT LEE HILL	36,400			36,400
KATIE BOUTON	36,111			36,111
GROUNDWORK PARTNERS	35,000			35,000
ROBERT FAIRLIE	35,000			35,000
ACCENT EQUITY 2012, LP	34,875	34,875		
CBIZ BENEFITS & INSURANCE SVCS	34,000			34,000
POLITICO	34,000			34,000
DBAG EXPANSION CAPITAL INTL	33,435	33,435		
DBAG FUND VIII B	32,936	32,936		
IT ARCHITECTS INC	32,775			32,775
TODD EDWARD WHITE	30,350			30,350
WILLIAM NICELY	30,350			30,350
CRAIG ANTHONY SOLID	30,000			30,000
EVERYDAY SOLUTIONS LLC	30,000			30,000
TEACH.ORG, INC.	30,000			30,000
GREATER WA ED TELECOM ASSOC	30,000			30,000
GOODWETS GROUP, LLC	28,950			28,950
CYPRESS RESEARCH ASSOCIATES	27,900			27,900
CLARE MARY MCCORMICK	27,500			27,500
KIRA C HOPKINS	26,750			26,750
ALISE LYNNE FREELICH	26,375			26,375
UPSTART PARTNERS LLC	25,926			25,926
PARTNERSHIP FOR REG. EDUC.PREP	25,576			25,576
REBOOT.DO, INC.	25,000			25,000
WISDOM LABS, INC.	25,000			25,000
CHARRETTE LLC	24,800			24,800
LEVERAGE SALES AND MARKETING	24,610			24,610
VOX MEDIA, LLC	24,600			24,600
EARL G. GRAVES PUBLISHING CO.	24,000			24,000
UNIVERSITY OF NORTH ALABAMA	24,000			24,000
KANSAS CITY STARTUP FOUNDATION	23,850			23,850
TROZZOLO CREATIVE RESOURCES	23,346			23,346
WYUP INC.	22,800			22,800
CONTROL RISKS GROUP, LLC	22,525			22,525
12TWO LIVE EVENTS, LLC	21,543			21,543
KEUNWON SONG	21,000			21,000
SEPT HUNTER	21,000			21,000
JEFF L BENNETT	20,790			20,790
MAXY M BINKLEY	20,625			20,625
BASIS POLICY RESEARCH LLC	20,421			20,421
GREENHOUSE CONSULTING LLC	20,000			20,000
BEVERIDGE REKI, INC.	19,925			19,925
DEVINE DONLEY & MURRAY GOV AFF	19,000			19,000
VERTEX EVALUATION AND RESRCH	19,000			19,000
CORY ROBERT KODDEL	18,000			18,000
JULIA COFFMAN	18,000			18,000
SAURABH A. LALL	18,000			18,000
VINCENT T FRANCISCO	18,000			18,000
ANDREW B. MORAN	17,606			17,606
ACCOUNTING PRINCIPALS, INC.	17,332			17,332
IN THE BOX CONSULTING, LLC	17,300			17,300
JOHN C BEUTNER	17,000			17,000
SECURITY PROFESSIONAL SVCS	16,585			16,585
PREMIER QUANTITATIVE CONSULT	16,375			16,375
WELLNESSIQ INC	16,322			16,322
KANSAS CITY COMMUNITY GARDENS	16,235			16,235
MADELEINE OLDSTONE	16,235			16,235
URBAN3	15,368			15,368
MONISHA KAFILA	15,500			15,500
BEVERLY D. TATUM	15,000			15,000
CURATED X KAI, INC.	15,000			15,000
TOXIC INSTITUTE	15,000			15,000
W.E. UPJOHN UNEMPL. TRUSTEE	15,000			15,000
MCGUIN CONSULTING, LLC	14,960			14,960
CREATIVE RESEARCH SOLUTIONS	13,443			13,443
KIRK BUSTER	13,434			13,434
SOUTH BY NORTH STRATEGIES, LTD	13,200			13,200
BRIGHTHOUSE INC.	12,530			12,530
JACQUELINE WOODSON	12,500			12,500
EN FITNESS, LLC	12,145			12,145
2 TWENTY STRATEGIES, LLC	12,000			12,000
BENNETT MANAGEMENT, LLC	12,000			12,000
LA PIANA ASSOCIATES, INC.	12,000			12,000
MINDEE FORMAN	11,792			11,792
BRYAN WILSON	11,001			11,001
NICHOLAS CHARLES MONROE	10,575			10,575
CHRISTOPHER EMOIN	10,000			10,000
EVER FORWARD - SIDNYE ADELANT	10,000			10,000
SPEAKERS' SPOTLIGHT INC.	10,000			10,000
SARAH C STELLER	9,431			9,431
PHILLIP BERKAW	9,200			9,200
JONATHON MARSHALL GALPERN	9,053			9,053
PUBLIC PRIVATE STRATEGIES, LLC	9,000			9,000
ADVANTAGE TECH, INC.	8,435	8,435		
INNOVATION NETWORK, INC.	8,350			8,350
DEBORAH CULLINAN	8,347			8,347
LOGICMONITOR, INC.	8,297			8,297
BUSINESS JOURNAL PUBLICATIONS	8,256			8,256
FLOURISH AGENDA, INC.	8,000			8,000
LAURA ERIKO SOLTIS	8,000			8,000
JOHN REDUX LLC	7,975			7,975
TURNER AGASSI CHARTER SCHOOL	7,912	7,912		
ACCURATE BACKGROUND LLC	7,500			7,500
GEORGE WASHINGTON UNIVERSITY	7,500			7,500
IMOIR SCIENTIFIC SOLUTIONS INC	7,500			7,500
CHRISTOPHER SMITH	7,494			7,494
ADRIENNE B. HAYNES	7,200			7,200
ANNE KATHARINE KNIGGENDORF	7,093			7,093
ETC INSTITUTE	7,000			7,000
REACTOR, LLC	7,000			7,000
NAZAT DOWLA	6,768			6,768
CIVIC COUNCIL OF GREATER KC	6,500			6,500
MICHAELA C. PURYEAR	6,305			6,305
NATHAN T. WRIGHT	6,163			6,163
GRAPEVINE DESIGNS, LLC	6,062			6,062
CHRISTOPHER DANIEL MADDEN	6,000			6,000
CRYSTAL M. EVERETT	6,000			6,000
DYLAN RENEE PETERSON	6,000			6,000
JENNIFER HIGGINS	6,000			6,000
AIM YUSUHM	6,000			6,000
RYAN FLURRY	6,000			6,000
SARAH RENFROW	6,000			6,000
REV.COM, INC.	5,929			5,929
ADP, INC.	5,884			5,884
SOCIAL VENTURES	5,800			5,800
SIMON LANDELL COLLINS	5,700			5,700
DARCEY ALTSCHWAGER	5,600			5,600
JOSEPH B. FARHAT	5,550			5,550
LINDSEY FOAT	5,500			5,500
JOHNSON COMMUNICATIONS SVCS	5,457			5,457
GREGORY L. FERGUSON	5,375			5,375
BRUCE J. KATZ	5,000			5,000
CHAPMAN AND COMPANY, LLC	5,000			5,000
CHRISTOPHER S DEMPWOLF	5,000			5,000
CRUNCHBASE, INC.	5,000			5,000
EMIL MALIZIA	5,000			5,000
EVALUATION LEADERSHIP LLC	5,000			5,000
GLORIA J. LADSON-BILLINGS	5,000			5,000
HEARTLAND CTR FOR LEADERSHIP	5,000			5,000
IAN M. HATIAWAY	5,000			5,000
JENNIFER CLARK	5,000			5,000
JOPWELL, INC.	5,000			5,000
LGND	5,000			5,000
MERISSA PIAZZA	5,000			5,000
SOCIALPRENEUR LAB, LLC	5,000			5,000
SUPP INT TO REDIST UNUSED MED	5,000			5,000
ALL OTHERS UNDER $5,000	127,250			127,250

TY 2020 IRS 990 e-File Render

Name: EWING MARION KAUFFMAN FOUNDATION

EIN: 43-6064859

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FED ESTIMATED EXCISE TAX PMTS	5,175,000			
STATE TAXES ON UBTI	81,918	81,918		
STATE FILING FEES	142	142		
OTHER TAXES PAID	603	603		
FOREIGN TAX PAID		314,662		