Form **990-PF**
Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ **Do not enter social security numbers on this form as it may be made public.**
▶ **Go to *www.irs.gov/Form990PF* for instructions and the latest information.**

OMB No. 1545-0052

2020

Open to Public Inspection

For calendar year 2020, or tax year beginning 01-01-2020 , and ending 12-31-2020

Name of foundation
CHARLES STEWART MOTT FOUNDATION

A Employer identification number
38-1211227

Number and street (or P.O. box number if mail is not delivered to street address)
503 S SAGINAW STREET 1200

Room/suite

B Telephone number (see instructions)
(810) 238-5651

City or town, state or province, country, and ZIP or foreign postal code
FLINT, MI 485021851

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1. Foreign organizations, check here..... ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation ... ▶ ☐

H Check type of organization: ☑ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ..... ▶ ☐

I Fair market value of all assets at end of year (from Part II, col. (c), *line 16)* ▶$ 3,944,277,604

J Accounting method: ☐ Cash ☑ Accrual ☐ Other (specify) _____
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ..... ▶ ☐

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)				
	2 Check ▶☑ if the foundation is **not** required to attach Sch. B				
	3 Interest on savings and temporary cash investments	46,611	46,611		
	4 Dividends and interest from securities	23,438,163	23,438,163		
	5a Gross rents	881,695	881,695		
	b Net rental income or (loss) -1,188,413				
	6a Net gain or (loss) from sale of assets not on line 10	60,774,244			
	b Gross sales price for all assets on line 6a 719,143,032				
	7 Capital gain net income (from Part IV, line 2)		238,886,735		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances 0				
	b Less: Cost of goods sold 0				
	c Gross profit or (loss) (attach schedule)	0			
	11 Other income (attach schedule)	163,582,431	-4,050,900	0	
	12 **Total.** Add lines 1 through 11	248,723,144	259,202,304	0	
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	3,181,700	1,357,743		1,823,957
	14 Other employee salaries and wages	9,138,012	2,246,934		6,508,394
	15 Pension plans, employee benefits	6,633,527	1,349,454		5,928,949
	16a Legal fees (attach schedule)	699,996	105,996	0	594,000
	b Accounting fees (attach schedule)	321,228	82,000	0	239,228
	c Other professional fees (attach schedule)	3,885,624	3,443,076	0	442,548
	17 Interest				
	18 Taxes (attach schedule) (see instructions)	3,680,706	0	0	37,743
	19 Depreciation (attach schedule) and depletion	147,924	62,128	0	
	20 Occupancy	2,464,543	821,526		1,643,016
	21 Travel, conferences, and meetings	301,794	20,398		280,092
	22 Printing and publications	100,086	0		100,086
	23 Other expenses (attach schedule)	647,155	176,654	0	470,501
	24 **Total operating and administrative expenses.** Add lines 13 through 23	31,202,295	9,665,909	0	18,068,514
	25 Contributions, gifts, grants paid	133,057,185			135,258,331
	26 **Total expenses and disbursements.** Add lines 24 and 25	164,259,480	9,665,909	0	153,326,845
	27 Subtract line 26 from line 12:				
	a **Excess of revenue over expenses and disbursements**	84,463,664			
	b **Net investment income** (if negative, enter -0-)		249,536,395		
	c **Adjusted net income** (if negative, enter -0-)			0	

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash—non-interest-bearing	24,146	24,113	24,113
	2 Savings and temporary cash investments	80,090,599	114,483,686	114,483,686
	3 Accounts receivable ▶ 143,464			
	Less: allowance for doubtful accounts ▶	97,093	143,464	143,464
	4 Pledges receivable ▶			
	Less: allowance for doubtful accounts ▶	0	0	0
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)	0	0	0
	7 Other notes and loans receivable (attach schedule) ▶ 1,010,390			
	Less: allowance for doubtful accounts ▶ 0	1,500,000	1,010,390	1,010,390
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	426,203	422,323	422,323
	10a Investments—U.S. and state government obligations (attach schedule)	103,023,709	113,692,163	113,692,163
	b Investments—corporate stock (attach schedule)	575,091,326	556,255,612	556,255,612
	c Investments—corporate bonds (attach schedule)	242,047,181	242,251,298	242,251,298
	11 Investments—land, buildings, and equipment: basis ▶ 11,012,844			
	Less: accumulated depreciation (attach schedule) ▶ 7,489,468	3,122,305	3,523,376	7,316,950
	12 Investments—mortgage loans			
	13 Investments—other (attach schedule)	2,184,771,482	2,903,386,083	2,903,386,083
	14 Land, buildings, and equipment: basis ▶ 4,113,353			
	Less: accumulated depreciation (attach schedule) ▶ 0	3,602,651	4,113,353	4,113,353
	15 Other assets (describe ▶)	1,189,707	1,178,169	1,178,169
	16 **Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	3,194,986,402	3,940,484,030	3,944,277,604
Liabilities	17 Accounts payable and accrued expenses	2,836,402	2,523,867	
	18 Grants payable	29,941,947	27,851,595	
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons	0	0	
	21 Mortgages and other notes payable (attach schedule)	0	0	
	22 Other liabilities (describe ▶)	54,518,594	70,309,937	
	23 **Total liabilities**(add lines 17 through 22)	87,296,943	100,685,399	
Net Assets or Fund Balances	**Foundations that follow FASB ASC 958, check here** ▶ ☑ **and complete lines 24, 25, 29 and 30.**			
	24 Net assets without donor restrictions	3,107,689,459	3,839,798,631	
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here ▶ ☐ **and complete lines 26 through 30.**			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
	29 **Total net assets or fund balances** (see instructions)	3,107,689,459	3,839,798,631	
	30 **Total liabilities and net assets/fund balances** (see instructions)	3,194,986,402	3,940,484,030	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	3,107,689,459
2	Enter amount from Part I, line 27a	2	84,463,664
3	Other increases not included in line 2 (itemize) ▶	3	664,173,310
4	Add lines 1, 2, and 3	4	3,856,326,433
5	Decreases not included in line 2 (itemize) ▶	5	16,527,802
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 29	6	3,839,798,631

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a	SECURITIES	P		
b	PARTNERSHIP STOCK DISTRIBUTIONS	P		
c	DISPOSAL OF PARTNERSHIP INTEREST	P		
d	GAIN/LOSS FROM FORMS K-1	P		
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	719,143,032		658,368,788	60,774,244
b	118,641,763		5,611,535	113,030,228
c	0		2,413,389	-2,413,389
d	67,495,652			67,495,652
e				

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) **or** Losses (from col.(h))
a			0	60,774,244
b			0	113,030,228
c			0	-2,413,389
d			0	67,495,652
e				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	238,886,735
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	0

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

SECTION 4940(e) REPEALED ON DECEMBER 20, 2019 - DO NOT COMPLETE

1 Reserved

(a) Reserved	(b) Reserved	(c) Reserved	(d) Reserved

2	Reserved	2	
3	Reserved	3	
4	Reserved	4	
5	Reserved	5	
6	Reserved	6	
7	Reserved	7	
8	Reserved	8	

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ **(attach copy of letter if necessary–see instructions)**		
b	Reserved	1	3,468,556
c	All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b)		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2	3	3,468,556
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	3,468,556
6	Credits/Payments:		
a	2020 estimated tax payments and 2019 overpayment credited to 2020 — 6a: 3,909,459		
b	Exempt foreign organizations—tax withheld at source — 6b:		
c	Tax paid with application for extension of time to file (Form 8868) — 6c:		
d	Backup withholding erroneously withheld — 6d:		
7	Total credits and payments. Add lines 6a through 6d	7	3,909,459
8	Enter any **penalty** for underpayment of estimated tax. Check here ☐ if Form 2220 is attached.	8	
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	440,903
11	Enter the amount of line 10 to be: **Credited to 2021 estimated tax** ▶ 440,903 **Refunded** ▶	11	0

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		No
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes? (see Instructions for definition)	1b		No
	*If the answer is "Yes" to **1a** or **1b,** attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ _____ **(2)** On foundation managers. ▶ $ _____			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ _____			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		No
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3		No
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a	Yes	
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		No
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Yes	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XV.*	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ MI			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? *If "No," attach explanation* .	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2020 or the taxable year beginning in 2020? See the instructions for Part XIV. If "Yes," complete Part XIV	9		No
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses.*	10		No

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions	11	Yes	
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions	12		No
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Yes	

Website address ▶ WWW.MOTT.ORG

14 The books are in care of ▶ GREG HOPTON Telephone no. ▶ (810) 238-5651

Located at ▶ 503 S SAGINAW STREET SUITE 1200 FLINT MI ZIP+4 ▶ 485021851

15 ☐ Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** —check here ▶ and enter the amount of tax-exempt interest received or accrued during the year | 15 |

16	At any time during calendar year 2020, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes", enter the name of the foreign	16	Yes	

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☑ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☑ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☐ Yes ☑ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☑ Yes ☐ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☑ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☐ Yes ☑ No			
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		No
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2020?	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2020, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2020? ☐ Yes ☑ No			
	If "Yes," list the years ▶ 20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☑ Yes ☐ No			
b	If "Yes," did it have excess business holdings in 2020 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2020.)*	3b		No
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2020?	4b		No

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

			Yes	No
5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes ☑ No		
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?	☐ Yes ☑ No		
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes ☑ No		
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	☑ Yes ☐ No		
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes ☑ No		
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions	**5b**		No
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?	☑ Yes ☐ No		
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☑ No		
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	**6b**		No
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?	☐ Yes ☑ No		
b	If "Yes", did the foundation receive any proceeds or have any net income attributable to the transaction?	**7b**		
8	Is the foundation subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment during the year?	☑ Yes ☐ No		

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation. See instructions

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
A MARSHALL ACUFF JR 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
LIZABETH ARDISANA 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
FREDERICK S KIRKPATRICK 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE - VICE CHAIRMAN 2.000	0	0	0
TIFFANY W LOVETT 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
WEBB F MARTIN 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
OLIVIA P MAYNARD 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
JOHN MORNING 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE EMERITUS 2.000	0	0	0
MARYANNE MOTT 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
DR CHARLIE NELMS 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
DR DOUGLAS X PATINO 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE EMERITUS 2.000	0	0	0
WILLIAM H PIPER 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
MARISE M M STEWART 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
JEREMY R M PIPER 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
HELEN J TAYLOR 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
DR GEORGE E ROSS 503 S SAGINAW STREET FLINT, MI 485021851	TRUSTEE 2.000	0	0	0
JAY C FLAHERTY 201 W BIG BEAVER ROAD SUITE 900 TROY, MI 48084	VICE PRESIDENT & CIO 35.000	1,352,669	352,107	0
RIDGWAY H WHITE	PRESIDENT, CEO & TRUSTEE-	500,250	73,229	0

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
503 S SAGINAW STREET FLINT, MI 485021851	CHAIRMAN 35.000			
MICHAEL L WRIGHT 503 S SAGINAW STREET FLINT, MI 485021851	CHIEF TECHNOLOGY OFFICER 35.000	209,577	67,340	0
NEAL R HEGARTY 503 S SAGINAW STREET FLINT, MI 485021851	VICE PRESIDENT - PROGRAMS 35.000	468,908	103,166	0
MARY A GAILBREATH 503 S SAGINAW STREET FLINT, MI 485021851	VP - ADMINISTRATION & SECRETARY/TREASURER 35.000	431,991	148,408	0
KATHRYN A THOMAS 503 S SAGINAW STREET FLINT, MI 485021851	VICE PRESIDENT - COMMUNICATIONS 35.000	327,413	63,700	0

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
KEN AUSTIN 201 W BIG BEAVER ROAD SUITE 900 TROY,MI 48084	INVESTMENT MANAGER 35.000	463,639		0
CHERYL GARNEAU 201 W BIG BEAVER ROAD SUITE 900 TROY,MI 48084	INVESTMENT MANAGER 35.000	483,420		0
SHANNON LAWDER 503 S SAGINAW STREET FLINT,MI 485021851	DIR-CIVIL SOCIETY 35.000	234,067		0
STEPHEN VESSELLS 201 W BIG BEAVER ROAD SUITE 900 TROY,MI 48084	INVESTMENT MANAGER 35.000	555,726		0
SAM PASSMORE 503 S SAGINAW STREET FLINT,MI 485021851	DIR-ENVIRONMENT 35.000	231,482		0
Total number of other employees paid over $50,000. . . . . ▶				67

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE".

(a) Name and address of each person paid more than $50,000	(b) Type of service	(c) Compensation
JASON RICCI 1021 COLE STREET SAN FRANCISCO,CA 94117	TECHNOLOGY CONSULTING	1,318,956
BODMAN PLC 6TH FLOOR AT FORD FIELD 1901 ST ANTOINE STREET DETROIT,MI 48226	LEGAL & CONSULTING	719,030
LSV ASSET MANAGEMENT 8545 SOLUTION CENTER CHICAGO,IL 60677	INVESTMENT MANGEMENT SERVICES	694,629
VULCAN VALUE PARTNERS LLC 2801 HWY SOUTH SUITE 300 BIRMINGHAM,AL 35223	INVESTMENT MANAGEMENT SERVICES	615,019
FOCUSED INVESTORS LLC 9777 WILSHIRE BLVD SUITE 910 BEVERLY HILLS,CA 90212	INVESTMENT MANAGEMENT SERVICES	567,624

Total number of others receiving over $50,000 for professional services. . . . . ▶ 23

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 Mott Afterschool App. The goal of this Foundation-Administered Project (FAP) is to leverage technology to improve afterschool programming across the United States. Specifically, this App supports the development of a mobile web application that will provide afterschool professionals and other educators with easy and equitable access to high-quality educational content and professional development resources. The App will curate content from branded partners as well as curricula generated by experts in the field and include a wide range of engaging topics and themes that engage students in learning, such as robotics, sports, and arts. Through the App this project seeks to provide equitable access for all children to the best educational resources available in the afterschool space.	2,017,854
2 Afterschool Technical Assistance Collaborative and Statewide Afterschool Networks. This Foundation-Administered Project (FAP) helped to further the Foundation's efforts to provide technical assistance to the statewide afterschool networks. Through this FAP, the Foundation commissioned a consultant to: 1) facilitate the coordination of the Afterschool Technical Assistance Collaborative; 2) work with FowlerHoffman and the Foundation to support the use and implementation of the network self-assessment tool; 3) monitor and track the challenges and accomplishments of the statewide afterschool networks; and 4) provide direct technical assistance to the statewide afterschool networks.	227,521
3 Expanding Quality Afterschool. This Foundation-Administered Project (FAP) helped to further the Foundation's efforts to provide support to the Statewide Afterschool Networks and education leaders in the areas of afterschool policy, quality and student impact. Through this FAP, the Foundation commissioned a consultant to: 1) support the networks to create new momentum and initiatives in support of afterschool and community schools across all 50 states, including in New Mexico, Maryland and Pennsylvania; 2) provide technical assistance and support to develop strategies to amplify afterschool in California, Nebraska, Oregon and Texas; 3) assist networks to develop new key champions and create partnerships with state education systems; 4) presented at various national virtual convenings in support of the Foundation's priorities.	211,226
4 Advancing Afterschool Technical Assistance. This Foundation-Administered Project (FAP) helped to further the Foundation's efforts to provide technical assistance in the areas of afterschool policy, practice and sustainability. Through this FAP, the Foundation commissioned a consultant to: 1) promote understanding of major policy or other developments in the afterschool, community learning, and expanded learning fields; 2) develop strategies to advance the statewide afterschool networks; 3) assist in the preparation and implementation of the National Network of State Afterschool Networks' meeting; and 4) participate in virtual meetings and conferences with other education stakeholders.	171,000

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 SW3 PROPERTY. THIS PROGRAM-RELATED INVESTMENT INVOLVED THE PROCUREMENT OF PROPERTY IN FLINT, MICHIGAN. THIS PROPERTY WILL BE RE-UTILIZED PURSUANT TO THE FOUNDATION'S CHARITABLE MISSION OF URBAN REDEVELOPMENT AND ECONOMIC REVITALIZATION FOR FLINT'S DOWNTOWN AREA.	505,621
2 HARRISON STREET PROPERTY. THIS PROGRAM-RELATED INVESTMENT INVOLVED THE MAINTENANCE OF PROPERTY IN FLINT, MICHIGAN. THIS PROPERTY WILL BE RE-UTILIZED PURSUANT TO THE FOUNDATION'S CHARITABLE MISSION OF URBAN REDEVELOPMENT AND ECONOMIC REVITALIZATION FOR FLINT'S DOWNTOWN AREA.	5,081
All other program-related investments. See instructions. **3**	
Total. Add lines 1 through 3 . . . . . ▶	510,702

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities		1a	3,134,486,625
b	Average of monthly cash balances		1b	19,116,999
c	Fair market value of all other assets (see instructions)		1c	4,147,187
d	**Total** (add lines 1a, b, and c)		1d	3,157,750,811
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e 29,670,199		
2	Acquisition indebtedness applicable to line 1 assets		2	
3	Subtract line 2 from line 1d		3	3,157,750,811
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)		4	47,366,262
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4		5	3,110,384,549
6	**Minimum investment return.** Enter 5% of line 5		6	155,519,227

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6		1	155,519,227
2a	Tax on investment income for 2020 from Part VI, line 5	2a 3,468,556		
b	Income tax for 2020. (This does not include the tax from Part VI.)	2b		
c	Add lines 2a and 2b		2c	3,468,556
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	152,050,671
4	Recoveries of amounts treated as qualifying distributions		4	179,021
5	Add lines 3 and 4		5	152,229,692
6	Deduction from distributable amount (see instructions)		6	
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1		7	152,229,692

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:			
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26		1a	153,326,845
b	Program-related investments—total from Part IX-B		1b	510,702
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes		2	
3	Amounts set aside for specific charitable projects that satisfy the:			
a	Suitability test (prior IRS approval required)		3a	
b	Cash distribution test (attach the required schedule)		3b	0
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4		4	153,837,547
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions		5	
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4		6	153,837,547

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2019	(c) 2019	(d) 2020
1 Distributable amount for 2020 from Part XI, line 7				152,229,692
2 Undistributed income, if any, as of the end of 2020:				
a Enter amount for 2019 only			0	
b Total for prior years: 2018, 2017, 2016		0		
3 Excess distributions carryover, if any, to 2020:				
a From 2015 5,414,041				
b From 2016 1,379,840				
c From 2017 0				
d From 2018 0				
e From 2019 0				
f **Total** of lines 3a through e	6,793,881			
4 Qualifying distributions for 2020 from Part XII, line 4: ▶ $ 153,837,547				
a Applied to 2019, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions)		0		
c Treated as distributions out of corpus (Election required—see instructions)	0			
d Applied to 2020 distributable amount				152,229,692
e Remaining amount distributed out of corpus	1,607,855			
5 Excess distributions carryover applied to 2020. *(If an amount appears in column (d), the same amount must be shown in column (a).)*				0
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	8,401,736			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount—see instructions		0		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0			
8 Excess distributions carryover from 2015 not applied on line 5 or line 7 (see instructions)	5,414,041			
9 **Excess distributions carryover to 2021.** Subtract lines 7 and 8 from line 6a	2,987,695			
10 Analysis of line 9:				
a Excess from 2016 1,379,840				
b Excess from 2017 0				
c Excess from 2018 0				
d Excess from 2019 0				
e Excess from 2020 1,607,855				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2020, enter the date of the ruling

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2020	(b) 2019	(c) 2018	(d) 2017	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test—enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

OFFICE OF PROPOSAL ENTRY
MOTT FOUNDATION BUILDING 503 S SAGI
NAW ST SUITE 1200
FLINT,MI 485021851
(810) 238-5651
INFO@MOTT.ORG

b The form in which applications should be submitted and information and materials they should include:

PROPOSALS OR LETTERS OF INQUIRY CAN BE SUBMITTED ELECTRONICALLY VIA WWW.MOTT.ORG OR BY MAIL. LETTERS OF INQUIRY ARE PREFERRED FOR UNSOLICITED PROJECTS. LETTERS SHOULD INCLUDE A BRIEF DESCRIPTION OF THE PROJECT, TOTAL COST OF THE PROJECT AND FUNDS NEEDED, AND GRANT PERIOD. FORMAL PROPOSALS SHOULD CONTAIN THE FOLLOWING: -A COVER LETTER, DETAILING THE AMOUNT OF MONEY REQUESTED AND THE GRANT PERIOD, SIGNED BY AN AUTHORIZED OFFICER OF THE ORGANIZATION. -A PROJECT DESCRIPTION AND OBJECTIVES, WHO WILL BE SERVED, AND WHAT WILL BE ACCOMPLISHED. -A DETAILED LINE-ITEM BUDGET AND SOURCES OF REVENUE. -A PLAN FOR FINANCIAL AND PROGRAMMATIC SUSTAINABILITY OF THE PROJECT. -INFORMATION ABOUT THE ORGANIZATION, INCLUDING AUDITED FINANCIAL STATEMENTS, CURRENT BUDGET, NAMES OF THE BOARD OF DIRECTORS, LEGAL CLASSIFICATION, HISTORY, AND RECENT ACCOMPLISHMENTS. FOR U.S. ORGANIZATIONS, PROOF OF TAX-EXEMPT STATUS BY THE IRS IS REQUIRED. -ADDITIONAL INFORMATION IS REQUIRED FOR NON-U.S. ORGANIZATIONS.

c Any submission deadlines:

NONE. RECOMMEND AT LEAST FOUR MONTHS BEFORE THE START OF THE PROPOSED GRANT PERIOD.

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

THE FOUNDATION'S GRANTMAKING IS ORGANIZED INTO FOUR PROGRAMS: CIVIL SOCIETY, EDUCATION, ENVIRONMENT, AND FLINT, MICHIGAN. THE FOUNDATION OBSERVES THE FOLLOWING LIMITATIONS: -NO GRANTS OR LOANS TO INDIVIDUALS. -NO GRANTS (EXCEPT IN THE FLINT AREA) FOR CAPITAL DEVELOPMENT, RESEARCH, PROJECT REPLICATION OR ENDOWMENT UNLESS THESE ACTIVITIES GROW OUT OF WORK ALREADY BEING FUNDED BY MOTT. -NO GRANTS FOR RELIGIOUS ACTIVITIES OR PROGRAMS SERVING SPECIFIC RELIGIOUS GROUPS OR DENOMINATIONS. HOWEVER, FAITH-BASED ORGANIZATIONS MAY SUBMIT INQUIRIES IF THE PROJECT FALLS WITHIN OUR GUIDELINES AND SERVES A BROAD SEGMENT OF THE POPULATION. -NO GRANTS (EXCEPT IN THE FLINT AREA) FOR LOCAL PROJECTS UNLESS THEY ARE PART OF A MOTT-PLANNED NATIONAL DEMONSTRATION OR NETWORK OF GRANTS. -NO GRANTS FOR PROJECTS THAT DUPLICATE, OR SIGNIFICANTLY OVERLAP, THE WORK OF FEDERAL, STATE, OR LOCAL GOVERNMENT AGENCIES. -FILM AND VIDEO PROJECTS, BOOKS, SCHOLARSHIPS, AND FELLOWSHIPS ARE RARELY FUNDED.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See instructions.)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	46,611	
4 Dividends and interest from securities			14	23,438,163	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property			16	-1,188,413	
6 Net rental income or (loss) from personal property					
7 Other investment income			14	163,582,431	
8 Gain or (loss) from sales of assets other than inventory			18	60,774,244	
9 Net income or (loss) from special events:					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0		246,653,036	0
13 **Total.** Add line 12, columns (b), (d), and (e)				13	246,653,036

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Yes	No
1 Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a Transfers from the reporting foundation to a noncharitable exempt organization of:			
(1) Cash	1a(1)		No
(2) Other assets	1a(2)		No
b Other transactions:			
(1) Sales of assets to a noncharitable exempt organization	1b(1)		No
(2) Purchases of assets from a noncharitable exempt organization	1b(2)		No
(3) Rental of facilities, equipment, or other assets	1b(3)	Yes	
(4) Reimbursement arrangements	1b(4)		No
(5) Loans or loan guarantees	1b(5)		No
(6) Performance of services or membership or fundraising solicitations	1b(6)		No
c Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		No

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line No.	**(b)** Amount involved	**(c)** Name of noncharitable exempt organization	**(d)** Description of transfers, transactions, and sharing arrangements
1b(3)	209,927	FLINT AND GENESEE GROUP	RENTAL OF OFFICE SPACE

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☑ No

b If "Yes," complete the following schedule.

(a) Name of organization	**(b)** Type of organization	**(c)** Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee — Date: 2021-11-12 — Title

May the IRS discuss this return with the preparer shown below (see instr.) ☑ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's Signature	Date	Check if self-employed ▶☐	PTIN
MICHELLE L WEBER				P00556798

Firm's name ▶ GRANT THORNTON LLP — Firm's EIN ▶36-6055558

Firm's address ▶ 100 E WISCONSIN AVE, MILWAUKEE, WI 53202 — Phone no. (414) 289-8200

Additional Data

Return to Form

Software ID: 20011424
Software Version: 2020v4.0

Form 990PF - Special Condition Description:

Special Condition Description

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOUNDATION ACCOUNTING FEES	219,996	22,000		197,996
INVESTMENT ACCOUNTING FEES	60,000	60,000		0
PROGRAM ACCOUNTING FEES	41,232	0		41,232

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
BUILDINGS		1,498,646	873,154			22,339	9,382		
BUILDING AND LEASEHOLD IMPROVEMENTS		8,385,467	6,616,314			125,585	52,746		

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.
TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION
EIN: 38-1211227
Software ID: 20011424
Software Version: 2020v4.0

Grantee's Name	Grantee's Address	Grant Amount	Grant Amount	Grant Purpose	Amount Paid During Grantee	Any Relationship Between Grantee	Status of Recipient	Date of Verification	Results of Verification
Towns and Foundations Networks in Europe	Philanthropy Hub for Europe Bulgaria 94 Bulgaria BG	2020-06-19	100,000	To enhance the professionalism and effectiveness of European foundations and their national level support organizations.	0				Report is not required until fiscal year 2021.
Factory for Ideas"	12 Prof Nikola Petrushev Suite 5a Skopje MK	2019-03-13	210,000	To strengthen young people's capacities for and commitment to active participation in civic life on the local and national levels in Bulgaria.	210,000		1/22/2020	2020-02-11	Additional verification considered unnecessary.
Association of Small Towns of Kosovo"	Kyiv region Vyshhorod district st. Shevchenka 7 Vyshhorod UA	2019-01-11	100,000	To promote community participation in decision making related to decentralization reforms in Ukraine.	100,000		11/28/2019	2019-01-17	Additional verification considered unnecessary.
AFP FOUNDATION TO LIFE	14 Chris Redcliffe Street Suite Phase 1 Layer Mc	2017-07-31	75,000	To build a learning community of strategic African philanthropists and social investors committed to inclusive and sustainable development throughout the continent.	37,500		2/1/2020	2020-02-18	Additional verification considered unnecessary.
Association Ambitions' Kosmos"	Ul. Kosta Hristo 55 Apt.11 Bitola MK	2020-06-29	200,000	To analyze and monitor public development financial investment in Colombia and Mexico and to work with partners to strengthen transparency and social and environmental standards.	16,123		1/7/2020	2020-01-16	Additional verification considered unnecessary.
Asociacion Brasileira de Defesas Distribuidas - ABDD	Av Dr Chucri Zaidan 1240 - 7o andar - cj 71 Vila Gardenia, Sao Paulo - SP 04711-130 BR	2015-05-22	150,000	To promote access to renewable distributed energy for installed communities in the Brazilian Amazon.	33,138		3/5/2020	2020-01-13	Additional verification considered unnecessary.
Asociacion Direitos Humanos em Rede	Av Ruzicka 525 10 andar Vila Madalena Sao Paulo BR	2020-12-11	50,000	To improve transparency and accountability at the Brazilian Development Bank and international financial institutions.	0				Report is not required until fiscal year 2021.
ASSOCIACAO FRANCISCANA DE SOLIDARIEDADE	Rua Augusto dos Santos 83 Sao Paulo 04004-060 BR	2019-10-25	25,000	To survey Amazon communities and develop tools and strategies to protect the safety of environmental human rights defenders.	25,000		11/30/2019	2020-02-18	Additional verification considered unnecessary.
ASSOCIATION FOR THE PRACTICE OF TRANSFORMATION	50 Cabot Rd. Brandon VT 05733 US	2020-07-30	300,000	To support an organization that promotes and develops philanthropy in the CEE region.	101,783		2/2/2020	2020-03-30	Additional verification considered unnecessary.
Association of University Legal Aid Institutions Trust	Suite 2 Pericles Law Center North West University Potchefstroom South Africa 2531 ZA	2018-03-16	500,000	To support an institution that provides legal services to poor people and supports community-based advice offices to provide legal and related services to their respective communities.	300,000		6/26/2019	2020-01-23	Additional verification considered unnecessary.
Association of University Legal Aid Institutions Trust	2531 Potchefstroom South Africa North West University Potchefstroom South Africa 2531 ZA	2020-03-27	400,000	To support an institution that provides legal services to poor people and supports community-based advice offices to provide legal and related services to their respective communities.	150,873		2/4/2020	2020-02-11	Additional verification considered unnecessary.
Ayapineka Palacio and Associates Inc	1547 Cleveland Street Clearwater, CO 80156 USA	2019-11-08	300,000	To increase knowledge and data on school financing systems.	0				Report is not required until fiscal year 2021.
Big Duck Studio Inc	20 Jay Street Suite 929 Brooklyn, NY 11201 US	2019-01-01	170,000	To increase parent and student engagement in children's savings accun deposits and to build a small communications and outreach strategies.	76,596		2/4/2020	2021-02-04	Additional verification considered unnecessary.
Casino for Liberal Strategies Foundation	12 A Hakovshim Kohinni Blvd Ne Ge	2017-08-29	150,000	To increase the understanding among policymakers and civil society actors in Central/Eastern Europe and Russia and more broadly of a significant threat to efforts to promote civic participation and philanthropy.	150,000		1/23/2020	2020-03-13	Additional verification considered unnecessary.
Centre of Environmental Initiatives "Ecoaction"	4/ Sakaganskaho/ St A 01033 UP	2019-04-16	100,000	To promote civic engagement in decision making in rural communities and throughout Ukraine.	30,461				Continuous attempts have been made to receive the required reports. Grantee has ceased operations.
Charitable Organization "Charity and Health Foundation"	Boryca Mozolevskoho Street 2 Ivano-Frankivsk Oblast Kalush 77300 UP	2019-04-16	100,000	To increase security and understanding of rights in small communities in Ukraine.	57,914				Continuous attempts have been made to receive the required reports. Grantee has ceased operations.
Charitable Organization "Charity and Health Foundation"	Boryca Mozolevskoho Street 2 Ivano-Frankivsk Oblast Kalush 77300 UP	2019-11-20	50,000	To increase security and understanding of rights in small communities in Ukraine.	0				Continuous attempts have been made to receive the required reports. Grantee has ceased operations.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Suite 1000 Washington, DC 20005-3517 US	2018-11-13	1,750,000	To support a national network and learning community of statewide afterschool networks.	1,074,288				Continuous attempts have been made to receive the required reports. Grantee has ceased operations.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Ninth Floor Washington, DC 20005-3517	2020-12-14	1,750,000	To support a national network and learning community of statewide afterschool networks.	59,033				Continuous attempts have been made to receive the required reports from the grantee
Collaborative Communications Group Inc	1029 Vermont Avenue NW Ninth Floor Washington, DC 20005-3517	2017-12-05	400,000	To increase knowledge policy development and communications support to the statewide afterschool networks and the afterschool field.	400,000		3/13/2020	2021-02-03	Additional verification considered unnecessary.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Suite 1000 Washington, DC 20005-3517	2019-11-20	400,000	To provide increased policy development and communications support to the statewide afterschool networks and the afterschool field.	298,899				Continuous attempts have been made to receive the required reports. Grantee has ceased operations.
Collaborative Communications Group Inc	1029 Vermont Avenue NW Suite 1000 Washington, DC 20005-3517	2020-11-11	400,000	To provide increased policy development and communications support to the statewide afterschool networks and the afterschool field.	0				Continuous attempts have been made to receive the required reports. Grantee has ceased operations.
E-LECO Foundation	PO Nr 66 Makwasa Street Gaborone Private Bag BR 79758 Dar es Salaam BW	2020-10-16	250,000	To provide access to modern renewable energy solutions for the socio-economic development of rural areas in Tanzania.	159,256		10/6/2020	2021-02-02	Additional verification considered unnecessary.
Engage Strategies	43 Vincent Square Westminster, SC 2HW4H0D3 GB	2017-07-28	162,438	To assess the policy and practice landscape for financial aid reform in the Midwest.	162,438				Continuous attempts have been made to receive the required reports. Grantee has ceased operations.
Fellow Consultair a Asesorar y Capacitar Empresas Sa/Sa	Carrera 11 No 93 - 45 Piso 4 Bogota CO	2019-12-05	250,000	To develop a strategy for the development of community foundations in Colombia.	0				Report is not required until fiscal year 2021.
Fiveemyfirmflux LLC	781 Dizzy Gillespie Way Suite 300 Brooklyn, NY 10451 US	2019-12-29	150,000	To develop strategies and provide support for the statewide afterschool networks.	150,000		7/30/2020	2021-02-09	Additional verification considered unnecessary.
Fiveemyfirmflux LLC	781 Dizzy Gillespie Way Suite 300 Brooklyn, NY 10451 US	2020-07-30	175,000	To develop strategies and provide support for the statewide afterschool networks.	0				Report is not required until fiscal year 2021.
FRAXEN CONSULT LIMITED	Plot No 27 Kumbukumbu Road PO Box 31685 Kolandoni Dar es Salaam TZ	2019-03-13	164,000	To facilitate the development of Tanzanian micro, small and medium renewable energy enterprises to provide off-grid energy solutions for poor rural communities.	164,000		5/25/2020	2021-02-09	Additional verification considered unnecessary.
FRAXEN CONSULT LIMITED	Plot No 27 Kumbukumbu Road PO Box 31685 Kolandoni Dar es Salaam TZ	2020-07-31	100,000	To assist in the development of Tanzanian micro, small and medium renewable energy enterprises to provide off-grid energy solutions for poor rural communities.	0				Report is not required until fiscal year 2021.
Fundacion Ambiente y Recursos Naturales	Sanchez de Bustamante 27 Piso 4 Dpto 4 Third Floor Ciudad, Buenos Aires 1425 AR	2019-12-06	300,000	To monitor energy development finance and social and environmental standards for international financial institutions and Chinese investors in Argentina.	300,000		8/11/2020	2021-02-09	Additional verification considered unnecessary.
Illinois Environmental Council Education Fund	520 E Capitol Springfield, IL 62701-1614 US	2020-03-16	75,000	To support projects designed to ensure that Illinois residents have access to safe drinking water, and to advance efforts to protect Lake Michigan.	0				Continuous attempts have been made to receive the required reports.
Independent Philanthropy Association - South Africa	307 2023 Park Corner Cor Bolton Rd and Sir Smuts Ave Rosebank Johannesburg ZA	2019-05-31	50,000	To support an association of grantmakers in South Africa.	50,000		5/5/2020	2021-03-09	Additional verification considered unnecessary.
Independent Philanthropy Association - South Africa	307 2023 Park Corner Cor Bolton Rd and Sir Smuts Ave Rosebank Johannesburg ZA	2020-03-31	25,000	To support an association of grantmakers in South Africa.	0				Report is not required until fiscal year 2021.
Instituto de Energia e Meio Ambiente	Rua Artur de Azevedo 1252 S ande sala 51 Pinheiros Sao Paulo 05404003 BR	2019-10-08	200,000	To support research and analysis of the sustainability of Brazilian public finance of energy and electrical sector development and capacity building among civil society organizations working on energy finance and development.	200,000		11/25/2020	2021-03-09	Additional verification considered unnecessary.
Instituto de Energia e Meio Ambiente	Rua Artur de Azevedo 1252 S ande sala 51 Pinheiros Sao Paulo 05404003 BR	2019-07-03	200,000	To identify barriers and solutions to expanding renewable energy systems for isolated communities in the Amazon.	125,000		2/24/2020	2020-02-26	Additional verification considered unnecessary.
International Academy Berlin for Innovative Pedagogy, Psychology and Economy	Nestorische Strasse 8-9 Berlin DE	2020-06-29	300,000	To bring about sustainable changes in civil tuition communities across Europe through innovative approaches to youth empowerment and community development.	114,782		2/26/2020	2020-02-26	Additional verification considered unnecessary.
International Council for Cultural Centers	51 Rubicon de Bruxelles 1000 BE	2019-10-31	150,000	To support the development of a network of innovative and effective community centers in Bulgaria.	150,000		7/11/2020	2021-03-09	Additional verification considered unnecessary.
Institute of Socio-Cultural Management	78 Oleg Olzhich St Kyiv 01001 UP Kriyanovskaya	2019-02-08	150,000	To foster citizen participation in local communities in Ukraine.	150,009		1/19/2020	2021-03-22	Additional verification considered unnecessary.
Lesotin Institute of Land Policy	113 Bratha Loraine Maseru LS 0	2019-09-01	150,000	To address the issue of municipal fiscal stress in Michigan by connecting partners to define and implement solutions.	72,500		7/30/2020	2021-02-05	Additional verification considered unnecessary.
Lisosin Institute of Land Policy	113 Bratha Loraine Maseru LS 0	2018-05-31	15,000	To support the International Conference on Municipal Fiscal Health.	15,000		10/5/2018	2020-07-24	Additional verification considered unnecessary.
Luap Community Chest / Nathan Luap Fund	1 Trinity Street Suite 1000 Dallas, TX 75201 US	2017-03-01	60,000	To support community-based initiatives that empower communities to respond to their own needs.	60,000		4/13/2018	2021-02-17	Additional verification considered unnecessary.
Michigan Community Capital	Michigan Community Building 507 Bridge Street Grand Avenue Lansing, MI 48933 US	2019-09-30	150,000	To build capacity to increase the reach of the organization to support housing development in underserved communities.	146,842				Continuous attempts have been made to receive the required reports. Grantee has ceased operations.
Non-Governmental Organization "Damage Gang"	Parkovyy ave 15 Kyiv 03115 UP	2019-02-14	150,000	To foster a widespread culture of giving in Ukraine.	106,290				Continuous attempts have been made to receive the required reports from the grantee
NON-GOVERNMENTAL ORGANIZATION "EURASIAN JUSTICE FOR REGIONAL DEVELOPMENT"	Gorodskaskaya Street 2 Vinnytsia UA	2019-03-01	100,000	To broaden access to and use of a democracy tools in order to promote greater transparency, accountability, and citizen engagement with Ukrainian governance.	35,274				Continuous attempts have been made to receive the required reports from the grantee
Peregrine Environmental Consulting LLC	7599 Hancock Street Suite 1 Detroit, MI 48911221 US	2019-11-20	121,400	To establish a multi-stakeholder process to catalyze the creation of Access to Nature Fund to provide financial support to community groups and individuals in order to effect efforts to engage with, and address the impacts of, World Bank Group projects.	37,381		6/17/2020	2021-02-05	Additional verification considered unnecessary.
Public Policy Associates Inc	119 Pere Marquette Drive Lansing, MI 489122221 US	2019-12-20	35,000	To support research that will help address the middle-skill jobs gap and the needs of hard-to-serve people searching for employment.	35,000				Continuous attempts have been made to receive the required reports from the grantee
Public Profit	1212 Broadway Suite 1400 Oakland, CA 946121814 US	2016-02-29	160,000	To develop and implement an assessment framework to further strengthen the national data collection efforts.	109,263				Continuous attempts have been made to receive the required reports from the grantee
Re-Common	Via Lodo Lombardini 3 Rome IT	2017-09-30	200,000	To support monitoring of new international development finance institutions investing in infrastructure for developing countries.	200,000				Continuous attempts have been made to receive the required reports from the grantee
Re-Common	Via Lodo Lombardini 3 Rome IT	2018-06-12	75,000	To support monitoring of new international development finance institutions investing in infrastructure for developing countries.	44,739				Continuous attempts have been made to receive the required reports from the grantee
Red Ink Print Inc	129 N Grand Traverse Street Flint, MI 485011221 US	2020-01-28	75,000	To support operations and programmatic costs for a community makerspace.	0				Report is not required until fiscal year 2021.
SCHAFFNERCOMBS LLC	600 California Street Suite 1800 San Francisco, CA 94108	2020-05-01	497,180	To support evaluation and data collection activities for the Education program.	140,428		2/6/2020	2020-02-11	Additional verification considered unnecessary.
School Finance Research Collaborative	1301 North Storey Drive Ann Arbor, MI 48823	2020-06-17	150,000	To support a study to understand the cost of transportation for school districts in order to help determine the true cost of educating a student.	0				Report is not required until fiscal year 2021.
School of Civic Education	200 Leonard Hall Loughton IG103TZ GB	2018-12-10	100,000	To strengthen the leadership skills and understanding of democratic values of Russia's emerging regional political, civic, and business elites.	0				Continuous attempts have been made to receive the required reports from the grantee
SDS Consulting	The Woodlands Building 16 Woodlands Parkway Suite 2050 Sihlwinkelweg Zwijndrecht 2333 ZH NL	2017-06-19	200,000	To provide technical assistance to organizations and promote the growth of the community advice office and philanthropy development workers.	97,860				Continuous attempts have been made to receive the required reports from the grantee
SDS Consulting	The Woodlands Building 16 Woodlands Parkway Suite 2050 Sihlwinkelweg Zwijndrecht 2333 ZH NL	2020-06-19	450,000	To support the expansion and strengthening of the community foundation field in southern Africa.	202,129		4/23/2020	2020-05-08	Additional verification considered unnecessary.
Sierra Leone Legal Aid Board	23/25 Wilberforce Street Freetown SL	2020-05-22	150,000	To increase access to justice for people living in the rural areas of Sierra Leone.	34,648		2/17/2020	2020-02-21	Additional verification considered unnecessary.
SIPI Inc	609 E 5th Street Suite 100 Flint, MI 48503 US	2020-11-04	91,174	To fund the coordination and alignment of entrepreneurial support organizations in Flint and to provide challenged community to better serve entrepreneurs and spark small business development.	0				Report is not required until fiscal year 2021.
Slocusk Fundraising Center	ul V Cherninka 1 Tomsk RU	2020-02-12	210,000	To support an organization providing training in leadership and fundraising skills for civil society activists in Central and Eastern Europe.	91,145		3/1/2020	2020-02-07	Additional verification considered unnecessary.
Social Justice Initiative NPC	22 Oxford Road Holford Canoya Park Town Johannesburg 2196 ZA	2011-11	100,000	To support an initiative aimed at increasing funding to social justice programs from wealthy South Africans.	50,000				Continuous attempts have been made to receive the required reports from the grantee
Social Justice Initiative NPC	22 Oxford Road Holford Canoya Park Town Johannesburg 2196 ZA	2019-05-31	100,000	To support an initiative aimed at increasing funding to social justice programs from wealthy South Africans.	50,000				Continuous attempts have been made to receive the required reports from the grantee
Social Justice Initiative NPC	22 Oxford Road Holford Canoya Park Town Johannesburg 2196 ZA	2020-01-31	50,000	To support an initiative aimed at increasing funding to social justice programs from wealthy South Africans.	0				Report is not required until fiscal year 2021.
Social Justice Initiative NPC	22 Oxford Road Holford Canoya Park Town Johannesburg 2196 ZA	2015-07-31	35,000	To support an initiative aimed at increasing funding to social justice programs from wealthy South Africans.	0				Report is not required until fiscal year 2021.
South African Institute for Advancement	2nd fl The Terraces Building 54 Bompas Rd 100 Sir Lowry Rd Woodstock Cape Town, Western Cape 7925 ZA	2018-07-17	250,000	To support the growth and development of civil society organizations by providing tools and training to improve sustainability.	72,194				Continuous attempts have been made to receive the required reports from the grantee
SOUTHERN AFRICA RESOURCE WATCH NPC	Freedom Park Trust Precinct Phase 4 Salvokop Pretoria ZA	2020-09-25	75,000	To promote increased and sustainable financing for community justice and environment defenders.	0				Report is not required until fiscal year 2021.
Southern Development Reincorporation	605 Main Street Suite 1 Arkadelphia, AR 71923	1997-12-31	150,000	To purchase, through a program-related investment, one investment unit of voting stock in Southern Development Bancorporation, incorporated in 1985 to provide capital for small business development and community development in communities in Arkansas.	150,000		1/13/2020	2021-02-09	Additional verification considered unnecessary.
Stichting Evidcoss	Weidestraat 284 1 Leiden 1019MT NL	2015-05-31	500,000	To support the development of an organization to promote innovation that accelerates the development of economically transformative energy access solutions.	500,000		1/28/2020	2021-03-09	Additional verification considered unnecessary.
Stichting Evidcoss	Weidestraat 284 1 Leiden 1019MT NL	2020-01-31	500,000	To support the development of an organization to promote innovation that accelerates the development of economically transformative energy access solutions.	0		6/29/2020	2020-07-01	Additional verification considered unnecessary.
Stichting Evidcoss	Weidestraat 284 1 Leiden 1019MT NL	2020-07-31	500,000	To develop and share lessons learned for the development of future livelihoods-based energy access interventions in off-grid areas.	225,000		6/29/2020	2020-07-01	Additional verification considered unnecessary.
SunFunder	168 Rector Street 24582 New York, NY 10006-2002 US	2019-01-31	575,000	To provide funding support to an aggregating fund that will provide debt financing to off-grid energy projects in Africa.	575,000		9/30/2019	2021-02-05	Additional verification considered unnecessary.
Support Foundation for Civil Society	Apartment 1 Nersisyan Yeretskoc Street 0009 Yerevan AM	2015-08-10	100,000	To encourage the development of philanthropy and civic engagement in Turkey.	100,000				Continuous attempts have been made to receive the required reports from the grantee
Synergy Enterprises Inc	8757 George Bush Drive Suite 340 Silver Spring, MD 209105754	2019-08-13	250,000	To support the 21st Century Community Learning Centers initiative by co-funding with summer institute in partnership with the U.S. Department of Education.	250,000		5/27/2020	2021-02-09	Additional verification considered unnecessary.
Synergy Enterprises Inc	8757 George Bush Drive Suite 340 Silver Spring, MD 209105754	2020-12-09	250,000	To support the 21st Century Community Learning Centers initiative by co-funding with summer institute in partnership with the U.S. Department of Education.	0				Report is not required until fiscal year 2021.
The Community Development Foundation Western Cape	305 Vincent House Worship Mews Brodie Road Lansdowne Cape Town, Western Cape 7800 ZA	2019-02-12	150,000	To improve the quality of life, strengthen the common good of communities in the Western Cape, and address their most concerning social issues.	150,000				Continuous attempts have been made to receive the required reports from the grantee
The Community Development Foundation Western Cape	305 Vincent House Worship Mews Brodie Road Lansdowne Cape Town, Western Cape 7800 ZA	2019-05-31	100,000	To improve the quality of life, strengthen the common good of communities in the Western Cape, and address their most concerning social issues.	50,000				Continuous attempts have been made to receive the required reports from the grantee
ZAN GOTA NO OCHAKO	Rua Coronel Paulo Malta Rocha 101 Edificio Barra de Tijuca Barra da Tijuca, RJ 22631-005 BR	2018-06-12	100,000	To raise public awareness and debate regarding hydroelectric development in the Brazilian Amazon.	100,000		11/14/2019	2020-02-03	Additional verification considered unnecessary.
ZAN GOTA NO OCHAKO	Rua Coronel Paulo Malta Rocha 101 Edificio Barra de Tijuca Barra da Tijuca, RJ 22631-005 BR	2019-09-27	100,000	To raise public awareness and debate regarding hydroelectric development in the Brazilian Amazon.	32,460		1/21/2020	2020-02-03	Additional verification considered unnecessary.
ZAN GOTA NO OCHAKO	Rua Coronel Paulo Malta Rocha 101 Edificio Barra de Tijuca Barra da Tijuca, RJ 22631-005 BR	2020-10-16	25,000	To raise public awareness and debate regarding hydroelectric development in the Brazilian Amazon.	0				Report is not required until fiscal year 2021.
Vihorugulu Community Foundation	NGO Office Park Kabanda Central Arterial Allen Richards Bay, KwaZulu-Natal 3900 ZA	2016-09-09	150,000	To promote philanthropy and communications in the Vihorugulu Region by developing their skills and capacity.	48,846				Continuous attempts have been made to receive the required reports from the grantee
Vihorugulu Community Foundation	NGO Office Park South Central Arterial Allen Richards Bay, KwaZulu-Natal 3900 ZA	2018-07-13	150,000	To promote philanthropy and communications in the Vihorugulu Region by developing their skills and capacity.	150,000		8/30/2019	2020-01-17	Additional verification considered unnecessary.
Women in Black	1a/2 Bogdanova Street 11000 RS	2018-06-25	25,000	To promote transitional justice and the value of human rights and accountability in Serbia and the Balkan region.	25,000		8/24/2020	2021-02-09	Additional verification considered unnecessary.
Yunnan Participatory Watershed Management and Protection Center	B 1-401 Dianchi Guanchunhuayuan Dal Guangfu Road Kunming, Yunnan Province 650000 CN	2013-12-09	150,000	To build capacity and support the monitoring of environmental and social protections of Chinese international development finance practices.	0				Continuous attempts have been made to receive the required reports from the grantee

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION
EIN: 38-1211227
Software ID: 20011424
Software Version: 2020v4.0

Name	Date Acquired	How Acquired	Date Sold	Purchaser Name	Gross Sales Price	Basis	Basis Method	Sales Expenses	Total (net)	Accumulated Depreciation
SECURITIES		P			719,143,032	658,368,788			60,774,244	

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Identifier	Return Reference	Explanation
COMPENSATION	Form 990-PF, Part VIII, Line 1	COLUMN (C) COMPENSATION FOR THE CIO AND INVESTMENT MANAGERS INCLUDES BOTH PREVIOUSLY REPORTED INCENTIVE AWARDS EARNED AND ACCRUED IN PRIOR YEAS AND PAID OUT IN THE 2020 TAXABLE YEAR, AS WELL AS INCENTIVE AWARDS EARNED, ACCRUED AND PAID OUT IN THE 2020 TAXABLE YEAR. COLUMN (D) CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS INCLUDE INCENTIVE AWARDS EARNED AND ACCRUED IN THE 2020 TAXABLE YEAR THAT WILL NOT BE PAID OUT UNTIL FUTURE YEARS.
EMPLOYEE BENEFIT PLANS	Form 990-PF, Part VIII, Line 1	EMPLOYEE BENEFIT PLANS INCLUDE QUALIFIED PENSION, 401(K) EMPLOYER MATCH, SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP), HEALTH, LIFE AND DISABILITY INSURANCE. THE SERP WAS ESTABLISHED IN 1995 TO RESTORE PENSION BENEFITS LOST DUE TO STATUTORY LIMITATIONS IMPOSED BY THE 1993 OMNIBUS BUDGET RECONCILIATION ACT.
HOURS WORKED	Form 990-PF, Part VIII, Line 1	FULL TIME EMPLOYEES GENERALLY WORK A MINIMUM OF 35 HOURS PER WEEK. TRUSTEES ATTEND QUARTERLY MEETINGS AND SPEND ADDITIONAL TIME AT SITE VISITS AND OTHER ACTIVITIES RELATED TO THE FOUNDATION.

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Name of Bond	End of Year Book Value	End of Year Fair Market Value
CORPORATE BOND FUNDS	242,251,298	242,251,298

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CORPORATE STOCK	556,255,612	556,255,612

TY 2020 IRS 990 e-File Render

Name:	CHARLES STEWART MOTT FOUNDATION
EIN:	38-1211227
Software ID:	20011424
Software Version:	2020v4.0
US Government Securities - End of Year Book Value:	113,692,163
US Government Securities - End of Year Fair Market Value:	113,692,163
State & Local Government Securities - End of Year Book Value:	0
State & Local Government Securities - End of Year Fair Market Value:	0

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Category/ Item	Cost/Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
LAND	397,852		397,852	397,852
BUILDING AND LEASEHOLD IMPROVEMENTS	9,884,113	7,489,468	2,394,645	6,188,219
WORK IN PROCESS	730,879		730,879	730,879

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
P'SHIP - PRIVATE EQUITY FUNDS	FMV	1,429,736,037	1,429,736,037
P'SHIP - PUBLIC EQUITY FUNDS	FMV	70,072,741	70,072,741
P'SHIP - HEDGE FUNDS	FMV	135,712,154	135,712,154
P'SHIP - REAL ESTATE FUNDS	FMV	77,620,798	77,620,798
P'SHIP - ENERGY FUNDS	FMV	180,346,579	180,346,579
HEDGE FUNDS	FMV	494,496,436	494,496,436
GLOBAL EQUITY FUNDS	FMV	317,047,105	317,047,105
EQUITY INDEX FUNDS	FMV	137,864,879	137,864,879
P'SHIP - PUBLIC DEBT	FMV	39,274,138	39,274,138
P'SHIP - PRIVATE CREDIT	FMV	21,215,216	21,215,216

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
LAND	2,722,225		2,722,225	2,722,225
BUILDINGS	1,391,128		1,391,128	1,391,128
LEASEHOLD IMPROVEMENTS	0		0	0
EQUIPMENT	0		0	0
Other	0		0	0

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOUNDATION LEGAL FEES	660,000	66,000		594,000
INVESTMENT LEGAL FEES	39,996	39,996		0

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
ACCRUED INTEREST	773,195	635,969	635,969
ACCRUED DIVIDENDS	416,512	542,200	542,200

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Description	Amount
PENSION-RELATED CHANGES OTHER THAN NET PERIODIC BENEFIT COST	8,953,766
CHANGES IN DEFERRED TAXES	7,574,036

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FURNITURE AND EQUIPMENT	3,363	0		3,363
OFFICE MAINTENANCE	111,895	43,831		68,064
OFFICE RENOVATIONS	42,416	4,242		38,174
INSURANCE	216,614	52,304		164,309
SPECIAL PROJECTS	76,268	7,627		68,641
OFFICE POSTAGE	7,335	1,598		5,737
OFFICE SUPPLIES	134,473	57,195		77,278
MISCELLANEOUS	54,791	9,857		44,935

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
LIMITED PARTNERSHIPS	163,531,792	-4,101,539	
MISCELLANEOUS INVESTMENT	44,994	44,994	
PROGRAM RELATED INVESTMENTS	5,645	5,645	

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Description	Amount
UNREALIZED GAIN ON INVESTMENT	664,157,683
POST-RETIREMENT HEALTHCARE RELATED CHANGES OTHER THAN NET PERIODIC BENEFIT COST	15,627

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED EXCISE TAX	12,531,018	20,105,054
ACCRUED PENSION	13,367,218	20,926,851
DEFERRED COMPENSATION	819,322	566,957
ACCRUED SALARY EXPENSE	3,044,251	3,585,617
POSTRETIREMENT HEALTH	22,976,147	24,291,238
FLEXIBLE SPENDING ACCOUNT	17,235	11,785
INVESTMENT TRADES PAYABLE	952,473	21,550
STATE TAX PAYABLE	800,000	800,000
DEFERRED INCOME	10,930	885

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION
EIN: 38-1211227
Software ID: 20011424
Software Version: 2020v4.0

Borrower's Name	Relationship to Insider	Original Amount of Loan	Balance Due	Date of Note	Maturity Date	Repayment Terms	Interest Rate	Security Provided by Borrower	Purpose of Loan	Description of Lender Consideration	Consideration FMV
UPTOWN REINVESTMENT CORPORATION	NONE	1,500,000	1,010,390	2017-11	2021-09	INTEREST ONLY UNTIL MATURITY	100 %	NONE	COMMUNITY REVITALIZATION	NONE	1,010,390

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
FOUNDATION FEES	189,580	18,958		170,622
BANK FEES	4,970	4,970		0
INVESTMENT FEES	3,419,148	3,419,148		0
PROGRAM FEES	271,926			271,926

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Explanation: Description : U.S. SUGAR CORPORATION, Percent : 16, FMV : XXX-XX-XXXX, Amount Disclaimed : 29670199, Explanation : DO TO THE PRIVATELY HELD NATURE OF THE STOCK, THE NON-MARKETABLE MINORITY DISCOUNT IS NECESSARY DUE TO THE FACT THAT THE SALE OF THE SECURITIES COULD POTENTIALLY RESULT IN A FORCED OR DISTRESSED SALE. THE DISCOUNTED FMV IS SUPPORTED BY AN INDEPENDENT APPRAISAL.;

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
EXCISE TAX	3,589,585	0		0
REAL ESTATE TAX	37,743	0		37,743
STATE INCOME TAX	53,378	0		0

TY 2020 IRS 990 e-File Render

Name: CHARLES STEWART MOTT FOUNDATION

EIN: 38-1211227

Software ID: 20011424

Software Version: 2020v4.0

Name	US / Foreign Address	EIN	Description	Amount
HARRISON STREET PROPERTY LLC	503 S SAGINAW STREET SUITE 1200 FLINT, MI 48502	38-1211227	SINGLE MEMBER LLC	0
SW3 STREET PROPERTY LLC	503 S SAGINAW STREET SUITE 1200 FLINT, MI 48502	38-1211227	SINGLE MEMBER LLC	0
MARKET PLACE PROPERTY LLC	503 S SAGINAW STREET SUITE 1200 FLINT, MI 48502	38-1211227	SINGLE MEMBER LLC	0
BC LEASING LLC	503 S SAGINAW STREET SUITE 1200 FLINT, MI 48502	38-1211227	SINGLE MEMBER LLC	0
Total				