990

Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

Yes No

Cat. No. 11282Y

Form **990** (2020)

OMB No. 1545-

Open to Public Inspection

foundation Do not enter social security numbers on this form as it may be made public. Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service

A F	or the	e 2020 ca	alendar year, or tax year begin	ning 01-01-2020 , and ending 12-3	31-2020	—		<u> </u>
		pplicable: change	C Name of organization MONTEFIORE MEDICAL CENTER			D Employe	er identii	fication number
		nange	% EVAN RESNICK			13-174	10114	
Ini Fin	tial re	turn	Doing business as					
retur	n/termi					E Telephon	e number	
		d return on pending	111 EACT 210TH CTREET	f mail is not delivered to street address) Ro	oom/suite	(914) 3	349-84!	55
, , ,	piicati	on penant		ountry, and ZIP or foreign postal code		(321)		
			BRONX, NY 104672401	5 and 21. 6. 16. 6.g., postal 6506		G Gross red	eipts \$ 4,	347,231,289
			F Name and address of prince	cipal officer:	H(a)	Is this a group re	turn for	
			PHILIP O OZUAH MD PHD 111 EAST 210TH STREET			subordinates?		☐ Yes 🔽 No
			BRONX, NY 104672401			Are all subordina included?	tes	Yes No
[Ta:	x-exer	mpt status	5: 🔽 501(c)(3) 🔲 501(c)() 🔻	(insert no.) 4947(a)(1) or 527		If "No," attach a	list. (se	e instructions)
ı w	ebsit	te: > ww	vw.montefiore.org		H(c)	Group exemption	number	•
						Т		
∢ Forr	n of o	rganizatior	n: Corporation Trust Assoc	iation Other	L Year o	of formation: 1884	M State	of legal domicile: NY
Dr	art I	Sun	nmary					
F				ion or most significant activities:				
				AND TO ADVANCE THE HEALTH	OF THE COM	IMUNITIES WES	SERVE.	
ě	-							
Ë								
Activities & Governance	2	Check t	his box 📭 if the organization	n discontinued its operations or disp	osed of more	than 25% of its	net asse	ets.
5	_			rning body (Part VI, line 1a)			3	4 :
vo vo	4	Number	of independent voting member	s of the governing body (Part VI, line	e 1b)		4	4 (
<u>II</u>	5	Total nu	umber of individuals employed	in calendar year 2020 (Part V, line 2	la)		5	22,643
	6	Total nu	umber of volunteers (estimate i	f necessary)			6	51
ď	7a	Total un	nrelated business revenue from	Part VIII, column (C), line 12			7a	22,936,22
	b	Net unr	elated business taxable income	e from Form 990-T, line 39	<u></u>		7b	(
						Prior Year		Current Year
9	8	Contribu	utions and grants (Part VIII, line	e 1h)		74,466,1	24	559,805,52
Revenue	9	Program	n service revenue (Part VIII, line	e 2g)		4,008,713,7	28	3,707,158,43
ã				A), lines 3, 4, and 7d)		94,717,0	_	62,169,69
				nes 5, 6d, 8c, 9c, 10c, and 11e)		18,838,1		13,551,67
				(must equal Part VIII, column (A), li	ne 12)	4,196,735,0		4,342,685,32
			and similar amounts paid (Part		•	1,996,7	-	2,747,47
1201				X, column (A), line 4)		0.555.405.6	0	
Expenses				ee benefits (Part IX, column (A), line	· -	2,555,105,6		2,656,363,42
8				column (A), line 11e)			0	
ă			draising expenses (Part IX, column (E	·		1 600 924 2	6.1	1 776 015 27
				lines 11a-11d, 11f-24e) . . st equal Part IX, column (A), line 25)		1,600,834,2 4,157,936,6		1,776,915,37
			•	18 from line 12	· —	38,798,3		-93,340,94
e z		Revenue	e less expenses. Subtract fine	10 110111 11110 12		eginning of Curren		End of Year
Net Assets or Fund Balances						Year		
Bal	20	Total as	ssets (Part X, line 16)			4,535,777,4	35	5,446,914,18
ind a	21	Total lia	abilities (Part X, line 26)			3,809,913,1	67	4,883,756,83
Zű	22	Net asse	ets or fund balances. Subtract	line 21 from line 20		725,864,2	68	563,157,35
	rt II		nature Block					
				examined this return, including acco omplete. Declaration of preparer (ot				
			knowledge.	omplete. Declaration of preparer (or	inci than one	er, is bused on a		action of willen
		Signa	ature of officer			2021-11-05 Date		
Sign		7						
Her	е		EEN BLYE EXEC V.P. & C.F.O. or print name and title					
		7			1			
			Print/Type preparer's name	Preparer's signature	Date	Check if P	TIN 01683199	9
Paid	ľ							
			Firm's name FRNST & VOLING US	SIIP		self-employed		
Pre	par	er	Firm's name FRNST & YOUNG US	S LLP		Firm's EIN		
Pre		er	Firm's name FRNST & YOUNG US				773-3000	

May the IRS discuss this return with the preparer shown above? (see instructions)

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Part III **Statement of Program Service Accomplishments**

) (Expenses \$

Check if Schedule O contains a response or note to any line in this Part III .

Briefly describe the organization's mission:

(Code:

MISSION: TO HEAL, TO TEACH, TO DISCOVER AND TO ADVANCE THE HEALTH OF THE COMMUNITIES WE SERVE. VISION: TO BE A PREMIER ACADEMIC MEDICAL CENTER THAT TRANSFORMS HEALTH AND ENRICHES LIVES. VALUES: HUMANITY, INNOVATION, TEAMWORK, DIVERSITY AND EQUITY - OUR VALUES DEFINE OUR PHILOSOPHY OF CARE. THEY SHAPE OUR ACTIONS AND MOTIVATE AND INSPIRE US TO PURSUE EXCELLENCE AND ACHIEVE OUR GOALS. SINCE 1884, MONTEFIORE HAS CARED FOR THE CHRONICALLY ILL AND HAS MADE IT A PRIORITY TO IMPROVE THE QUALITY OF LIFE FOR UNDERSERVED POPULATIONS. THIS FOUNDING BELIEF IS THE CORNERSTONE OF OUR MISSION, VISION AND VALUES. MONTEFIORE'S MISSION IS ROOTED IN OUR ENDURING COMMITMENT TO PROVIDE ONE STANDARD OF EXCELLENT CARE TO ALL PATIENTS REGARDLESS OF THEIR BACKGROUNDS OR ABILITY TO PAY. MONTEFIORE, THE UNIVERSITY HOSPITAL FOR ALBERT EINSTEIN COLLEGE OF MEDICINE, COMBINES NATIONALLY-RENOWNED CLINICAL AND RESEARCH EXPERTISE WITH COMPASSIONATE, PATIENT-CENTERED CARE. BUILDING UPON OUR RICH HISTORY OF INNOVATION AN

2	Did the organization undertake any significant program services during the year which were not listed on	
	the prior Form 990 or 990-EZ?	Yes No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	
	services?	Yes No
	If "Yes," describe these changes on Schedule O.	
4	Describe the every instantantantantantantantantantantantantant	anaumad by

expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,

including grants of \$

39,098) (Revenue \$

3.507.028.157)

the total expenses, and revenue, if any, for each program service reported. 3.400.326.159

Patient Care DOING MORE - It's how we created our history of firsts. It's why we developed the world's first transvenous cardiac pacemaker and performed the world's first coronary bypass. Doing more put us at the forefront of treating cancer with highly targeted therapies. It made us one of only a few hospitals in the U.S. performing surgeries on babies before they're born. It built one of the most active and successful transplant centers in the country. Doing more - It's how we are creating the future of healthcare. Established in 1884 as a hospital for patients with chronic illnesses, Montefiore is a full-service integrated healthcare delivery system serving a large and complex urban population, a distinguished academic medical center with renowned faculty, an innovative research center pioneering scientific breakthroughs and medical "firstsan exceptionally dedicated community partner with an unparalleled roster of innovative programs and services that address needs ranging far beyond medical care. Montefiore's mission is to heal, to teach, to discover and to advance the health of the communities it serves. To this mission Monteflore brings a unique synergy of strengths and resources. The Monteflore delivery system offers a full range of healthcare services (preventive, primary, specialty, acute and post acute) to the nearly 2 million residents of the Bronx, New York and nearby Westchester County. Monteflore also serves as a tertiary care referral center for patients across the metropolitan area, the nation and the world, and is known for advanced care in numerous specialties, including cardiology and cardiac surgery, cancer care, children's health, tissue and organ transplantation, women's health, surgery and surgical subspecialties. Montefiore combines its deep commitment to the community with nationally-renowned expertise to reach people at convenient locations. Through the Montefiore School Health Program (the largest and most comprehensive school-based health program in the country), Primary Care at Home programs, mobile medical and dental health vans and health education initiatives, Montefiore provides primary care services in non-traditional settings. Montefiore is increasingly recognized for success in delivering high-quality care to a large urban community, harnessing the power of health information technology and using care management tools to improve quality, safety and outcomes while controlling costs. To help patients, especially those with chronic diseases, achieve a better quality of life and reduced hospitalizations, Montefiore goes beyond the fragmented fee-for-service payment system, assuming total responsibility for the quality and costs of care for some of its sickest patients. Through the Montefiore IPA, Inc. (MIPA), The Care Management Company, LLC (CMO) and Bronx Accountable Healthcare Network IPA, Inc., dba Montefiore Accountable Care Organization IPA (ACO), a global prepayment strategy is used to manage care over the continuum, including hospital care, rehabilitation, outpatient care, professional services, remote patient monitoring and other programs. The CMO and ACO takes a proactive approach to care management by developing strategies that help improve integrated, accountable and affordable care throughout the health system with the objective of reducing expensive hospital based care. Our approach to care management stresses the importance of early identification of patients at risk working with a collaborative, interdisciplinary team to develop and oversee individualized care plans and promote patient self-monitoring and education. Our strategy emphasizes the interaction and communication among patients, healthcare providers, case managers, mental health agencies and other allied health professionals along with programs provided to reinforce health education, promote compliance with treatment and preventative care guidelines, monitor health status, and promote timely intervention when needed. Our Care Management Programs are developed to anticipate an individual's healthcare needs, to provide and coordinate the scope of necessary health services and to involve the patient in establishing goals and individual care plans. At the center of the Medical system are six main campuses with a total of 1,558 licensed beds that provided over 75,800 inpatient admissions in 2020, including over 4,150 births and multiple ambulatory services: - The 680 bed Henry and Lucy Moses Division; - the 421 bed Jack D. Weiler Hospital of Albert Einstein College of Medicine; - the 136 bed Children's Hospital at Montefiore, recognized as one of "America's Best Children's Hospitals" in U.S. News & World Report's rankings; - the 321 bed Wakefield Division (formerly the North Division renamed to reflect its anchor role in the community); - Montefiore Westchester Square (The former New York Westchester Square Hospital) operating as a Free standing Emergency Department and Ambulatory Surgery Facility; - The Montefiore Hutchinson Campus - The innovative "hospital without beds" providing world-class treatment with bepartment and Annuatory Surgety Facility; - The Montenore nutchinson Campus - Ine Initivative Rospital Without beas providing World-class treatment with the latest technology and the best of multidisciplinary approach to care, enabling patients to be treated effectively and safely without hospitalization. Montefiore also operates extensive ambulatory care services connected by a robust health information technology system through a network of more than 175 locations - from community-based ambulatory care centers to school-based health centers to mobile clinics: - Montefiore's Emergency Departments, among the busiest in the nation, treats more than 320,000 patients annually (down to 229,651 in 2020 as a result of the COVID pandemic); - The hospital based clinics provides over 469,000 visits a year; - The Physician practices provides more than 1.5 million office visits annually; - Montefiore Medical Group, a network with over 350 distinguished physicians supported by a dedicated team of nurses, health educators and other highly-qualified medical professionals, working at more than 20,000 patients and Mostefies where the Pressure provides over 200,000 patients. community based locations throughout the Bronx and Westchester provides over 900,000 visits a year; - Montefiore Home Care Program provides over 205,000 visits each year to homebound patients; - The Montefiore School Health Program, the largest in the nation, with 31 school-based health centers serves more than 22,600 children annually (down to 17,566 visits in 2020 due to school closings as a result of the COVID pandemic); - The Montefiore Substance Abuse and Treatment Program operating 11 substance abuse treatment sites offering drug treatment and rehabilitation services and comprehensive primary care to recovering abusers in communities across the Bronx; - Targeted outreach services to at-risk populations including programs serving the homeless and victims of domestic violence, mothers at risk of premature birth, as well as services to homebound and/or fragile seniors in community-based settings throughout the Bronx. At the intersection of Albert Einstein College of Medicine and Montefiore are Centers of Excellence in Cancer Care, Cardiovascular services, the Children's hospital, transplantation and neurosciences. In these centers, renowned investigators and multidisciplinary clinical teams collaborate to develop and deliver the advanced, innovative care available only at premier academic medical centers and the seamless continuum of services that ensures an ideal patient experience. New York State was first hit hardest in early 2020 by the novel coronavirus spreading across the U.S., with more cases and more related deaths per capita than any other state. The Bronx, the main service area of the Medical Center, was the epicenter of this pandemic. In response to the COVID-19 pandemic, the Medical Center quickly and comprehensively integrated telehealth into our service programs to meet the needs of our patients who are largely from high-risk and low-income communities. Beginning in mid-March 2020, several ambulatory spaces were converted to inpatient settings and additional ICU beds were opened to meet the surge of high-acuity patients. Telehealth capabilities were rollout to triage patients with COVID-19 symptoms, safely conduct video and voice visits with patients in our ambulatory sites and hospitals and expand ICU communications with physicians who were serving patients with COVID-19 in other parts of the Medical Center. Telehealth has made it possible for medical staff in Montefiore's three hospitals to communicate safely with our ICU command center, staffed by board-certified Critical Care and Pulmonary Physicians at all times, effectively enabling all beds involved in the treatment of COVID-19 to be ICU beds. Prior to the pandemic, the Medical Center operated 106 ICU beds that was increased to 284 ICU beds at the height of the pandemic. This technology has ensured remote monitoring of vital

) (Expenses \$ 430,999,514 including grants of \$ 2,162,259) (Revenue \$

signs, ultrasounds, and electrocardiograms for all patients throughout the system, and fo

Medical Education & Research Medical Education Montefiore is the University Hospital for Albert Einstein College of Medicine, one of the nation's premier institutions for medical education, basic research and clinical investigations. This strong alignment enables Montefiore to advance clinical and translational research results more rapidly to the bedside and to the medical community, and educate the next generation of physicians, healthcare leaders and investigators. In place are extensive training programs for medical students, residents and fellows. Through the second-largest medical residency program in the country, Montefiore provides postgraduate clinical training to more than 1,250 residence across 89 accredited residency and fellowship programs. Our progressive focus on comprehensive rather than fragmented care provides the ideal training ground for healthcare leaders of the future. To remain on the cutting-edge of training, we develop and expand programs that advance teamwork, communication and decision-making providing the doctors of tomorrow a unique opportunity for education and training in one of the most diverse urban areas in the country caring for a global population where the disease burden is high and the need for quality care is great. These programs, coupled with Montefiore's mission and vision draw residents from top medical schools who are particularly committed to increasing access to excellent care in an underserved population. Montefiore is dedicated to cultivating the ethical and professional development of all of its trainees. Montefiore's physicians are at the forefront of their fields, actively mentoring and cultivating a new generation of physicians and scientists committed to our mission and values of advancing the front line of health and leading the way in twenty-first century medicine and patient care. Montefiore training experience - clinically advanced and grounded in our

organizational values of humanity, innovation, teamwork and equity - extends to all disciplines. On an average over 1,750 undergraduate and graduate nursing staff train at Montefiore (down to 179 in 2020 due to the pandemic) as did hundreds of social workers, nutritionists and pharmacists. Montefiore training also extends beyond the graduate level. The Center for Continuing Medical Education (CCME) at Montefiore Medical Center and Albert Einstein College of Medicine, founded in 1976, is accredited by the Accreditation Council for Continuing Medical Education (ACCME). The Center has provided hundreds of CME activities and CME credits to thousands of practitioners. Recognizing the vital importance of developing and embracing innovative techniques and treatments, Montefiore is committed to the utilization of resources for the advancement of physicians' education and delivery of care. Research Montefiore's large biomedical and clinical research initiatives include inquiry into a range of medical and health care delivery issues, including basic research into the fundamental process of disease and its treatment in humans, clinical trials and related clinical research and research into the organization and management of health care services. Montefiore is among 38 academic medical centers nationwide, at that time, to be awarded the Prestigious clinical and translational science award (CTSA) by the National Institutes of Health (NIH). The National Institutes of Health, along with other Federal, State and other funding, supports research in such areas as Aids, Oncology, Pediatrics, Anesthesiology, Emergency Medicine, Neurology, Pathology, Social Medicine and other clinical programs. Montefiore and Einstein are aligned around shared goals, with special emphasis on advancing clinical and translational research initiatives is its unique partnership with Albeert Einstein College of Medicine. Since 1963, Montefiore has served as the University Hospital of Albert Einstein College of Medicine (Einstein), a powerful collaborati

4c (Code:) (Expenses \$ 132,301,378 including grants of \$ 546,121) (Revenue \$ 0)

Community Services Services to the community are an explicit and essential component of Montefiore's mission and one of its most valued traditions. The Medical Center has a long history of reaching beyond the walls of its hospitals to identify and meet the needs of its community and has been a national leader in organizing and expanding community-based services. Montefiore's commitment to the community has required a multifaceted, continually evolving response, in which the unique capacities of the academic medical center are mobilized to improve the lives of the people and the communities served-not just medically, economically and environmentally, wherever and whenever resources can make a difference. The Medical Center has maintained and expanded its range of community services, reaching out to and serving un-met health needs, including those with poor access to comprehensive primary care, at-risk and hard to reach children and their families, underserved and at-risk senior citizens, those affected by cancer, those affected by the continuing HIV epidemic in the Bronx, persons with or at-risk for tuberculosis infection, persons affected with problems of substance abuse, the homeless, adults and children with limited access to primary dental care and those affected by chronic health care diseases such as congestive heart failure, diabetes and asthma. Embracing its social responsibility to the community, Montefiore is nationally known as a pioneer in programs that are tailored to the specific needs of the community. Montefiore has been in the vanguard of intervention to combat such conditions as HIV disease, tuberculosis and lead poisoning prevention. Montefiore has sharpened the focus on such issues as childhood obesity, diabetes, improving community access to fresh, healthy foods at green markets and reducing healthcare disparities. Montefiore is aligning components of the delivery system to help improve public outcomes and building behavioral and population-based research to identify best practices. The comm

ld	Other program services (Describe in	n Schedule O.)		
	(Expenses \$	including grants of \$) (Revenue \$)
le	Total program service expenses	3,963,627,051		

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Form	990 (2020)			Page
Pa	t IV Checklist of Required Schedules			
	<u> </u>		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Νo
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D,</i> Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Yes	
10	Did the organization, directly of through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V 🕙	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 20	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Νo

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets

reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 🐒 Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X

Did the organization's separate or consolidated financial statements for the tax year include a footnote that

12a ប៊ីលើវិទាទ ទល្បានខែង និក្សានាមែន និក្សានាខែង និក្សានាខែង និក្សានាខេង និក្សានេះ និក្សានិក្សាននិក្សានិក្សានិក្សានិក្សានិក្សានិក្សានិក្សានិក្សានិក្សានិក្សានិក្សានិក្សានិក្សានិក្សានិក្ស

. If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🐒

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other

Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) Did the organization report more than \$15,000 total of fundraising event gross income and contributions on

Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . .

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on

Did the organization report on Part IX column (A), line 3, more than \$5,000 of grants or other assistance to or for

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

any foreign organization? If "Yes," complete Schedule F, Parts II and IV

15

16

17

addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?

Yes

Yes

Yes

Yes

Yes

Yes

Yes

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Nο

Nο

Nο

Νo

Nο

Νo

11d

11e

11f

12a

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No

Yes

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24c

24d

25a

25b

26

27

28a

28h

28c

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31

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35a

35h

36

37

928

Λ

1a

1b

Yes

Yes

Yes

Yes

Yes

Yes

Yes

990	2020)		Page
rt IV	Checklist of Required Schedules (continued)		
		Yes	No
Did +	an organization report more than \$5,000 of grants or other assistance to or for demostic individuals on		

tiv Checklist of Required Schedules (continued)			
		Yes	No
Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	22		Νo
Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III			IN O

23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's Yes 23 current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes,"

24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d

b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If

Did the organization report any amount on Part X, line 5 or 22 for receivables from or sayables to any current or

former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled

ប្រជុំ^Yអាច «លាក្សាខ្លែស ស្រាស់ និង ប្រជុំ ប្រជាជ្រាក្រ employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member,

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes,"

c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes,"

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

អ៊ីត៉េ^{ក្}ពីទី៩ 6ម្បានអន្តែម៉ាស៊ីកិត្តមួយថា Me, terminate, or dissolve and cease operations? *If "Yes," complete schedule N, Part I*

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete

₩äሄዊክë የብጥያዘብሂዴናናብዊዛዚዚ ይህ የወነኔ hy tax-exempt or taxable entity? If-"Yes," complete Schedule R, Part II, III, or IV,

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🖠 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . 🐒 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable

Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V .

 $\overline{\mathsf{Did}}$ the organization receive contributions of art, historical treasures, or other similar assets, or qualified

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable

b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .

or to a 35% controlled entity (including an employee thereof) or family member of any of these persons?

b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV .

d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?

Form

"Yes," complete Schedule L, Part I

If "Yes," completeSchedule L,Part III

conservation contributions?

Part V

sections 301.7701-2 and 301.7701-3?

entity or family member of any of these persons?

instructions for applicable filing thresholds, conditions, and exceptions):

Yes Form **990** (2020)

Form **990** (2020)

	990 (2020)			Page 3
Pai	Statements Regarding Other IRS Filings and Tax Compliance (continued)			_
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	3		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
2-		3-	Vas	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O At any time during the calendar year, did the organization have an interest in, or a signature or other authority		Yes	
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account, the name of the foreign country:	4a		No
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts	_		
	Wish the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N o
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N o
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	_		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $$1,000,000$ in remuneration or excess parachute payment(s) during the year?	15	Yes	
16	IS theso'r gazeizastoructrons war activine Forsbit LUT 2001, Such jedtu leoN the section 4968 excise tax on net investment income?	16		No
	If "Yes," complete Form 4720, Schedule O.		orm 000	(2020)

Part \

Page **6**

90 ((2020)	F
/	Governance, Management, and Disclosure For each	h "Yes" response to lines 2 through 7b below, and for a "No" response to lines

8a. 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management Yes 41

No 1a Enter the number of voting members of the governing body at the end of the tax Yeffiere are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are

40 independent 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any 2 other officer, director, trustee, or key employee? . . . Νo Did the organization delegate control over management duties customarily performed by or under the direct 3 Νo

supervision of officers, directors or trustees, or key employees to a management company or other person? . 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was Νo

Bild the organization become aware during the year of a significant diversion of the organization's assets? . 5 Nο 6 Yes

Did the organization have members or stockholders? 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Yes b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, 7b Yes

Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? . Yes **b** Each committee with authority to act on behalf of the governing body? 8b Yes Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the Nο organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Yes **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b Yes affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?

11a Yes **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Yes

b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12b Yes Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe 12c Yes in Schedule O how this was done Did the organization have a written whistleblower policy? . . . 13 Yes Did the organization have a written document retention and destruction policy? . Yes Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

10a Did the organization have local chapters, branches, or affiliates? . 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . 13 14 15

a The organization's CEO, Executive Director, or top management official . 15a Νo 15b Nο

b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 16a Yes taxable entity during the year? . . . **b** If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Yes Section C. Disclosure

List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T

(501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website Vpon request Other (explain in Schedule O)

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records: ►EVAN RESNICK 555 SOUTH BROADWAY BLDG A FL 1 Tarrytown, NY 105916301 (914) 349-8455

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors** Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list t	•		ie ori	yanı	Zati	on ar	iu a	ny relateu organiz	acions.	
Check this box if neither the organization n	or any related o	rganiz	ation	con	npe	nsate	d ar	ny current officer,	director, or truste	e.
(A) Name and title	(B) Average hours per week (list any hours for related	mo unles	ore th	nan rsor cer a	not one is and	both a		(D) Reportable compensation from the organization (W-2/1099-	(E) Reportable compensation from related organizations (W-2/1099-	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	MISC)	MISC)	and related organizations
(1) PHILIP O OZUAH MD PHD President & CEO	40.8	Х		х				0	6,539,217	883,393
(2) STEVEN SAFYER MD former officer	0.0						х	0	5,164,478	0
(3) Christopher Panczner Asst SecSVP & Gen Counsel	37.7			х				0	4,617,017	26,736
(4) ROBERT MICHLER MD CHAIR-Surg/Cardiothoracic Surg	60.0					х		4,219,597	0	46,337
(5) SUSAN GREEN-LORENZEN RN System Senior VP-OPERations	44.0				х			0	2,557,455	44,593
(6) Emad Eskandar MD Chair-Neurological Surgery	60.0					х		2,067,025	0	44,100
(7) COLLEEN M BLYE Exec VP & CFO	36.8			х				0	1,936,586	28,328
(8) Joseph De Rose MD Dir Min Invasive Robotic Surg	60.0					х		1,687,313	0	42,423
(9) Daniel Goldstein MD Vice Chair-Cardiothoracic Surg	60.0					х		1,673,310	0	19,700
(10) Mark Schoenberg MD Chair-Department of Urology	60.0					х		1,522,590	0	46,800
(11) ODED ABOODI Treasurer	0.0	х						0	0	0
(12) JAY B ABRAMSON TRUSTEE	0.75	х						0	0	0
(13) PATRICIA BAUMAN TRUSTEE	0.5	X						0	0	0
(14) JAMES M BUTLER	0.75 1.25	х						0	0	0
CHAIRMAN (15) BRUCE DONIGER	0.5	х						0	0	0
TRUSTEE (16) RUTH L GOTTESMAN EdD TDUSTEE	0.75	х						0	0	0
TRUSTEE (17) BARRY W GRAY	0.5	X						0	0	0
TRUSTEE (Resigned 6/24/20)	0.75									Form 990 (2020)

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1,182,410

No

Νo

(C)

Compensation

17,723,186

14,534,910

13,118,618

9,592,650

7,722,471

Form **990** (2020)

Yes

Yes

Yes

3

4

5

0

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20,814,753

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Form 990 (2020)										Page 8
Part VII Section A. Officers, Directors	s, Trustees, K	ey Em	ploy	ees	, a	nd H	igh	est Compensate	d Employees (co	ontinued)
(A) Name and title	(B) Average hours per week (list any hours for related organizations	unles d	ore thess pe offici direct	nan o rson cer a or/ti	not one is and rust	ee)	an	(D) Reportable compensation from the organization (W-2/1099- MISC)	(E) Reportable compensation from related organizations (W-2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	below dotted line)	Individual trustee or director	Officer Institutional Trustee		Key employee	Former Highest compensated employee				organizations
(18) PATRICIA GREEN TRUSTEE	0.5 0.75	X						0	0	0
(19) THOMAS L HARRISON TRUSTEE	0.5	x						0	0	0
(20) JOHN HEFFER TRUSTEE	0.5 1.5							0	0	0
(21) LEWIS HENKIND Trustee	0.5 1.75	х						0	0	0
(22) HELEN A JOHNSON TRUSTEE	0.75 0.75	X						0	0	0
(23) DAVID B KEIDAN	0.5									

0.75

....2.5

0.75

0.5

0.75

0.75

1.25

0.5

0.75

0.5 ...X

0.5

0.75

....2.5

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1.75

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...X

...X

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...X

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.....2.5

TRUSTEE (24) ALAN M KLEIN

Secretary

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE

TRUSTEE (34) JENNIE EMIL

Trustee

Trustee

Trustee

Trustee

TRUSTEE

TRUSTEE

(25) STACEY R LANE

(26) JAY B LANGNER

TRUSTEE/CHAIRMAN EMERITUS

(27) MARGARET S NATHAN

(29) JON W ROTENSTREICH

(30) HON FELICE K SHEA

(31) EDWIN H STERN III

(32) DAVID A TANNER

(33) CYNTHIA KING VANCE

(35) JONATHAN A LIPTON

(36) ZITA G ROSENTHAL

(37) Nathan Gantcher

(38) Catherine Klema

(39) Melissa Ceriale

(40) BARRY S BLATTMAN

(41) MATTHEW H NORD

(43) ROGER EINIGER

(45) EMANUEL CHIRICO

(46) W NORMAN MILNER

(47) ALISA R DOCTOROFF

Trustee (effective 6/24/20)

1b Sub-Total . .

2

3

5

S 1

Epic Systems Corporation, PO Box 88314

BROOKLYN, NY 11211 Fastaff LLC,

ATLANTA, GA 303841383

PO Box 911452 DENVER, CO 802911452 Quest Diagnostics,

PO Box 912512 PASADENA, CA 911102512 Optimum Healthcare IT LLC,

MILWAUKEE, WI 532880314 Alto New York City LLC, 190 N 10th Street

c Total from continuation sheets to Part VII, Section ${\bf A}\,$.

\$100,000 of compensation from the organization 416

TRUSTEE

(44) JOEL BRAUN

TRUSTEE

(42) MICHAEL A STOCKER MD

TRUSTEE (Deceased 12/10/20)

TRUSTEE

TRUSTEE

TRUSTEE

(28) GAYLE F ROBINSON

0.5

0.75

TRUSTEE (49) RONALD L MOELIS 0.75 ...X TRUSTEE (50) ALAN N SUNA ...X 0

(48) JOHN P GUTFREUND 0.75

0.75 (51) DANIEL R TISHMAN 0.5 TRUSTEE (52) Douglas F Eisenberg 0.5

11.169.835 d Total (add lines 1b and 1c) . Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organizatio Did the organization list any former officer, director or tr

on line 1a? If "Yes," complete Schedule J for such individua For any individual listed on line 1a, is the sum of reporta organization and related organizations greater than \$150,000? If "Yes," complete Sci individual

	Did	an	ıy	per	son	ı lis	ited	lon	lin	e 1a	rec	eiv	e or	acc	rue	com	per	nsatio	on f	rom	any	un.	relat	ed	orga	ıniza	atio	n or	rin	divi	dual	for
	ser	vic	es	rer	nde	red	l to	the	or	gani	zatı	ion?	PIf "	Yes,	" coi	nple	te S	Sched	lule	J fo	r suc	ch p	erso	n .	•	•				•	•	•
Se	ectio	nc	В	. I	nd	ер	en	de	nt	Coi	ntr	act	ors	;		_	_			_		_		_								

(A)

Name and business address

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

2 Total number of independent contractors (including but not limited to those listed above) who received more than

compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

ition 📂	0,9	05											
rustee,	key	y em	plo	yee,	or	high	nest	com	npen	sate	d e	mplo	oyee
al .	•	•	•	•	•	•	•	•	•	•	•	•	•
able compensation and other compensation from the													

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hedu	le J	for s	such	

(B)

Description of services

System conversion

Temporary nurses

outside lab services

IT Consulting fees

Agency fees

0

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r co	mp	ens	atio	n	fro	m	the	•
hea	ule	J fo	or su	IC	h			

Form 9	990	(2020)								Page 9
Part	VII						5			
		Check if Sche	edule	e O contains a	resp	oonse or note to	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
(0	1a	Federated campa	igns	1a	Т	439,440		revenue		312 314
Grants	b	Membership dues	5.	. 1b	,	_				
Gra	С	Fundraising even	ts .	. 10	:	1,912,700				
S, A		Related organizat				42,500				
Gifts, ilar Aı	е	Government grants (contr	ibutions) 1 6	;	511,260,063				
Contributions, Gif and Other Simila					ĺ					
	f	All other contributions and similar amounts				46,150,821				
	g	above Noncash contributions	s incl			10/100/021				
		lines 1a - 1f:\$	_	1g	ı	3,142,958				
	h	Total. Add lines 1	.a-1	f	•	•	559,805,524			I
		INDATIENT CEDVICES				Business Code	1,995,719,669	1,995,719,669	0	0
Ф	2a	INPATIENT SERVICES	•			622000	1,550,715,005	1,333,7.13,003	· ·	
evenu	b	OUTPATIENT SVCS IN	ICLUI	DING HOME HEAL	TH	621400	1,418,711,414	1,415,778,024	2,933,390	0
e H	c	SHARED SAVING REV	'ENUE	E (DSRIP)		621990	93,358,382	93,358,382	0	0
Program Service Revenue	d	INTERCOMPANY ADM	IN. 8	SHARED SERVIC	ES	561490	85,677,795	70,739,162	14,938,633	0
ogram	е	CARE MANAGEMENT S	SERV	ICES		621900	35,341,954	33,213,516	2,128,438	0
Ā	f	All other program	ı ser	vice revenue.			78,349,225	75,963,960	2,385,265	0
	g	Total. Add lines	2a-	2f	l.	3,707,158,439				
	3	Investment income	e (in	cluding divide	nds,	interest, and	48,529,90	4	-139,708	48,669,612
	ot	her					,	0	-139,700	40,009,012
		iiiicilareafPOH ⁿ ifaVes Royalties	tme	ent or tax-exer	прс	oona proceeas	-	0		-
	,	Royalties		(i) Real	-	(ii) Personal				
			ļ	(1) 11041		()				
	6a	Gross rents	6a	4,421	,883		0			
	b	Less: rental expenses	6b	4,014	,640		0			
	С	Rental		,	,					
		income or	6с		,243		0			
	C	(Nets)ental incom	e or				407,24	3 () (407,243
	_	Gross amount	ļ	(i) Securiti	es	(ii) Other	-			
	/a	from sales of assets other than inventory	7a	13,499	,952	139,83	7			
	b	Less: cost or other basis and sales expenses	7b		0		0			
	С	Gain or (loss)	7 c	13,499	,952	139,83				
	d	Net gain or (loss	s) .		-	•	13,639,78	9 (128,244	13,511,545
Other Revenue	ь	Gross income from fu (not including \$ contributions reported See Part IV, line 18 Less: direct expe	d on • ense	,912,700 of line 1c).	8a 8b	256,900 531,322				
-	C	Net income or (lo	ss)	from fundraisi	ng e	vents	-274,42	2	C	-274,422
the				Г	<u> —</u> г	<u> </u>				
0	9a	Gross income from	m ga	aming						
		activities. See Part IV. line 1	19		9a	0				
		See Part IV, line 1 Less: direct expe		<u> </u>	9b	0				
	C	Net income or (lo	ss)	from gaming a	ctiv	ities 🕨		0 () (0
	10=	Gross sales of inv	/ent	ory less						

returns and allowances	10a	0				
b Less: cost of goods sold	10b	0				
c Net income or (loss) from sales of	inve	ntory	0			
		▶				_
Miscellaneous Revenue		Business Code				
11a PARKING INCOME		812930	4,853,033	0	0	4,853,033
CAFETERIA & VENDING MACHI	NE	722514	4,641,573	0	0	4,641,573
c LATE FEES		900099	1,178,508	0	0	1,178,508
d All other revenue			2,745,736	0	561,958	2,183,778
e Total. Add lines 11a-11d			13,418,850			
12 Total revenue. See instructions			4,342,685,327	3,684,772,713	22,936,220	75,170,870

22,936,220 75,170,870 Form **990** (2020)

For	m 990 (2020)				Page 10
Р	art IX Statement of Functional Expenses				
	Section 501(c)(3) and 501(c)(4) organizations must	•	•	·	` ' —
	Check if Schedule O contains a response or note to	any line in this Part T			
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	2,708,380	2,708,380		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0	0		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.	39,098	39,098		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	0			
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	466,980	466,980	0	0
7	Other salaries and wages	2,024,883,000	1,864,857,298	157,852,554	2,173,148
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	177,103,475	163,702,378	13,214,258	186,839
۵	Other employee benefits	311,346,204	285,907,829	25,109,915	328,460
	Payroll taxes	142,563,762	131,778,165	10,635,197	150,400
	Fees for services (non-employees):	, ,	, ,	, ,	·
	Management	7,302,372	7,302,372	0	0
	DLegal	8,624,281	4,531,869	4,092,412	0
	Accounting	864,356	0	864,356	0
	Lobbying	400,000	400,000	0	0
•	Professional fundraising services. See Part IV, line 17	0			
f	Investment management fees	2,399,421	0	2,399,421	0
9	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0)	145,663,257	99,295,391	46,130,490	237,376
12	Advertising and promotion	17,852,215	3,202,859	14,649,356	0
13	Office expenses	233,799,406	212,211,213	21,378,664	209,529
14	Information technology	193,232,217	136,545,140	56,663,712	23,365
15	Royalties	0			
16	Occupancy	221,392,925	203,581,094	17,755,622	56,209
17	Travel	5,700,080	4,827,728	803,218	69,134
18	Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			
19	Conferences, conventions, and meetings	3,706,101	3,359,603	336,102	10,396
20	Interest	11,797,270	11,797,270	0	0
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	147,849,241	103,304,843	44,541,624	2,774
23	Insurance	83,380,335	79,116,762	4,263,573	0
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
	a MEDICAL SUPPLIES	575,860,258	575,688,670	171,020	568
	b MEMBERSHIP DUES	42,973,980	27,276,701	15,669,623	27,656
	c SHARED SERVICES	16,055,718	24,641	16,031,077	0
	d BILLING & COLLECTION	15,130,462	0	15,130,462	0
	e All other expenses	42,931,480	41,700,767	1,150,385	80,328
25	Total functional expenses. Add lines 1 through 24e	4,436,026,274	3,963,627,051	468,843,041	3,556,182
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				_

Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).

Form	ո 990	(2020)					Page 11
Pa	art X	Balance Sheet					
		Check if Schedule O contains a response or r	note to	any line in this Part IX $. $			<u> </u>
					(A) Beginning of year		(B) End of year
-	1	Cash-non-interest-bearing			113,512	1	122,652
	2	Savings and temporary cash investments			404,056,808	2	833,701,234
	3	Pledges and grants receivable, net			27,413,749	3	38,712,362
	4	Accounts receivable, net			321,380,649	4	226,138,123
	5 6	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons Loans and other		0	5	0	
		under section $4958(f)(1)$), and persons descr	ibed ii	n section 4958(c)(3)(B)	0	6	0
S	7	Notes and loans receivable, net			219,966,223	7	347,925,423
ssets	8	Inventories for sale or use			36,959,868	8	35,061,433
As	9	Prepaid expenses and deferred charges .			35,977,319	9	35,916,974
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	3,519,107,749			
	b	Less: accumulated depreciation	10b	2,406,808,662	1,142,844,676	10c	1,112,299,087
	11	Investments—publicly traded securities .			1,136,903,800	11	1,618,752,812
	12	Investments—other securities. See Part IV, lin	ne 11		294,425,436	12	337,239,739
	13	Investments—program-related. See Part IV, li	ne 11		12,247,368	13	15,809,596
	14	Intangible assets			430,000	14	430,000
	15	Other assets. See Part IV, line 11			903,058,027	15	844,804,752
	16	Total assets: Add lines 1 through 15 (must ed	gual lir	ne 33)	4,535,777,435	16	5,446,914,187
	17	Accounts payable and accrued expenses .			632,718,286	17	873,793,304
	18	Grants payable			0	18	0
	19	Deferred revenue			111,361,511	19	47,082,750
	20	Tax-exempt bond liabilities			467,982,759	20	790,279,471
"	21	Escrow or custodial account liability. Complet		IV of Schedule D	141,460	21	141,460
Liabilities	22	Loans and other payables to any current or for	any current or former officer, director, trustee,				,
g		key employee, creator or founder, substantial controlled entity or family member of any of the	0	22	0		
Ë	23	Secured mortgages and notes payable to unre	 	1,148,807,459	23	1,488,958,324	
0.000	24	Unsecured notes and loans payable to unrelat		·	0	24	0
	25	Other liabilities (including federal income tax, parties, and other liabilities not included on li Complete Part X of Schedule D	payab	oles to related third	1,448,901,692	25	1,683,501,528
	26	Total liabilities. Add lines 17 through 25 .			3,809,913,167	26	4,883,756,837
50		Organizations that follow FASB ASC 958, chec	ck here	and complete			
Balances		lines 27, 28, 32, and 33.					
ala	27	Net assets without donor restrictions			625,338,447	27	460,958,424
B	Not assets with depar restrictions				100,525,821	28	102,198,926
Fund	Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here ▶ □ and		ask have in \square and	,020,021		102,100,020	
		complete lines 29 through 33.					
S OF	29	Capital stock or trust principal, or current fund			29		
Assets	30	Paid-in or capital surplus, or land, building or	equipn	nent fund		30	
Ass	31	Retained earnings, endowment, accumulated i	ncome	, or other funds		31	
0.000	32	Total net assets or fund balances			725,864,268	32	563,157,350
Net	33	Total liabilities and het assets/fund balances			4,535,777,435	33	5,446,914,187
							Form 990 (2020)

2c

За

3b

Yes

Yes

Yes Form 990 (2020)

Schedule O.

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight

of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in

Single Audit Act and OMB Circular A-133?

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the **b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Form 990 (2020)		
Additional Data		Return to Form
	Software ID:	
	Software 1D:	
	Software Version:	
Form 990, Special Condition D	Description:	
	Special Condition Description	

(Form 990 or 990EZ) Department of the Treasury

Internal Revenue Service

SCHEDULE A

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

Employer identification number

		MEDICAL CENTER	Employer identification
			13-1740114
Pa	rt I	Reason for Public Charity Status (All organizations must complete this pa	rt.) See instructions
The	organi	zation is not a private foundation because it is: (For lines 1 through 12, check only one box	.)
1		A church, convention of churches, or association of churches described in section 170(b)	(1)(A)(i).
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
2		A hospital or a connective hospital convice organization described in section 170(b)/1)/	A \

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section

170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)

An agricultural research organization described in 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or

university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:

An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross

receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support

from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the

organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4).

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check

the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the

supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or

management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.

Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.

Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, functionally integrated, or Type III non-functionally integrated supporting organization.

Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iv) Is the organization (iii) Type of (v) Amount of

(vi) Amount of organization organization listed in your governing monetary support other support (see (described on lines document? (see instructions) instructions) 1- 10 above (see instructions)) Yes No

Schedule A (Form 990 or 990-EZ) 2020

857,055,489

857,055,489

(f) Total

Schedule A (Form 990 or 990-EZ) 2020

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) iplete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

(b) 2017

Faitil	Support Schedule for Orga
	(Complete only if you checke

Section A. Public Support Calendar vear

2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge.

Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column Public support. Subtract line 5

Section B. Total Support

securities loans, rents, royalties and income from similar sources

(or fiscal year beginning in)

Amounts from line 4. . Gross income from interest, dividends, payments received on

Net income from unrelated business activities, whether or not the business is regularly

10 Other income. Do not include gain

or loss from the sale of capital assets (Explain in Part VI.). . Total support. Add lines 7

carried on. .

through 10

from line 4.

Calendar year

7

(or fiscal year beginning in) 1 Gifts, grants, contributions, and

76,668,354 membership fees received. (Do not include any "unusual grant.") . .

(a) 2016

(a) 2016

76,668,354

76,668,354

17,759,729

16,090,246

Section C. Computation of Public Support Percentage

70,646,717

70,646,717

(c) 2018

(c) 2018

75,979,040

75,979,040

75,979,040

37,030,018

21,313,472

(d) 2019

(d) 2019

74.395.294

74,395,294

50,355,089

19,238,951

74,395,294

(e) 2020

559,366,084

52,951,787

13,418,850

Schedule A (Form 990 or 990-EZ) 2020

14

15

(e) 2020

559,366,084

559,366,084

857,055,489 (f) Total

857,055,489

179,058,065

90,040,800

1,126,154,354

76.105 %

61.177 %

18,568,666,047

16a 33 1/3% support test-2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test—2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this

17a 10%-facts-and-circumstances test—2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported

h 10%-facts-and-circumstances test-2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Public support percentage for 2019 Schedule A, Part II, line 14

Public support percentage for 2020 (line 6, column (f) divided by line 11, column (f))

19,979,281

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

70,646,717

20,961,442

(b) 2017

Ρ	art III Support Schedule f						
	(Complete only if you						ualify under Part
S	II. If the organization ection A. Public Support	rails to qualify	under the tes	sts listed below	, piease compi	ete Part II.)	
	endar year	(.) 2016	(1.) 2017	(.) 2010	(1) 2010	(.) 2020	(O T.) .]
(or	fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grants.").						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
h	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year.						
	Add lines 7a and 7b Public support. (Subtract line 7c						
8	from line 6.)						
S	ection B. Total Support			1			
Cale	endar year	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
-	fiscal year beginning in) 🟲	(a) 2010	(6) 2017	(6) 2010	(u) 2019	(6) 2020	(1) Total
	Amounts from line 6						
.0a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975.						
c	Add lines 10a and 10b.						
11	and the second second						
	business activities not included in						
	line 10b, whether or not the						
	business is regularly carried on. Other income. Do not include gain						
12	or loss from the sale of capital						
	assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c,						
	11, and 12.)		<u></u>	<u> </u>	5.1		(2)
14	First 5 years. If the Form 990 is for	-			•	, ,	
	check this box and stop here						▶
	ection C. Computation of Pub			10 1 15:			
15	Public support percentage for 2020					. 15	
16	Public support percentage from 201					16	
S	ection D. Computation of Inv						
17	Investment income percentage for 2	2020 (line 10c, co	olumn (f) divided	by line 13, colum	nn (f))	. 17	
18	Investment income percentage from					18	
19a	331/3% support tests—2020. If the o						
	more than 33 $1/3\%$, check this box as	nd stop here. The	organization qu	alifies as a public	cly supported org	janization	▶□
	33 1/3% support tests-2019. If the	organization did	not check a hov	on line 14 or line	a 10a and line 16	6 ic more than	33 1/2% and line 1

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **P**20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions **P**

Yes

1

2

За

3b

3с

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

Schedule A (Form 990 or 990-EZ) 2020

Page 4

No

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you

was described in section 509(a)(1) or (2).

amendment to the organizing document).

organization's organizing document?

"Yes," complete Part I of Schedule L (Form 990 or 990-EZ).

(1) or (2))? If "Yes," provide detail in Part VI.

organizations)? If "Yes," answer line 10b below.

whether the organization had excess business holdings).

checked	box 12b, of Part I, co
checked box	12d, of Part I, co

3b and 3c below.

made the determination.

omplete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you

checked box	12d, of Part I, complete Sections A and D, and complete Part V.)	
Section A.	All Supporting Organizations	
		п

Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization

b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and

purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.

all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.

Substitutions only. Was the substitution the result of an event beyond the organization's control?

regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).

the filing organization's supported organizations? If "Yes," provide detail in Part VI.

supporting organization had an interest? If "Yes," provide detail in Part VI.

Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines

satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization

Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if

b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled

Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that

Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of

Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with

Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from,

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine

b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the

10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting

assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B)

checi	keu box	12u, of Part 1, complete 36	ections A and D, and t	ompiete Part v				
Se	Section A. All Supporting Organizations							
1	Are all of the	organization's supported organiz	ations listed by name	in the organiza				

describe the designation. If historic and continuing relationship, explain.

you checked box 12a or 12b in Part I, answer lines 4b and 4c below.

or supervised by or in connection with its supported organizations.

to the time of time of the time of time of the time of tim
Are all of the organization's supported organizations listed by name in the organization's governing documents?
If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,

Supporting Organizations (continued)

Part IV

Yes

Page 5

No

11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in 11a above?	11b		
c		11c		
S	ection B. Type I Supporting Organizations		ı	
	/ 11 3 3		Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2				
	ection C. Type II Supporting Organizations			
	cetton of Type 12 Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or			
_	trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or	1		
	management of the supporting organization was vested in the same persons that controlled or managed the supported	1		
_ <u>S</u>	ection ^z b ^{:o} Afi ⁾ Type III Supporting Organizations		1	
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see inst	ructio	ns):	_
	The organization satisfied the Activities Test. Complete line 2 below.			
	b The organization is the parent of each of its supported organizations. Complete line 3 below.			
	The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions)	(see		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the			
	supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities			
	constituted substantially all of its activities.	2a		
	b Did the activities described in line 2a constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of

b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in **Part VI.** the role played by the organization in this regard.

each of the supported organizations? If "Yes" or "No" provide details in Part VI.

Section A - Adjusted Net Income

Section C - Distributable Amount

Enter 85% of line 1

Enter greater of line 2 or line 3

Income tax imposed in prior year

3

4

Adjusted net income for prior year (from Section A, line 8, Column A)

Minimum asset amount for prior year (from Section B, line 8, Column A)

Schedule A (Form 990 or 990-EZ) 2020

(A) Prior Year

Page **6**

(B) Current Year

(optional)

1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	I Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in **Part VI**). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

1

2

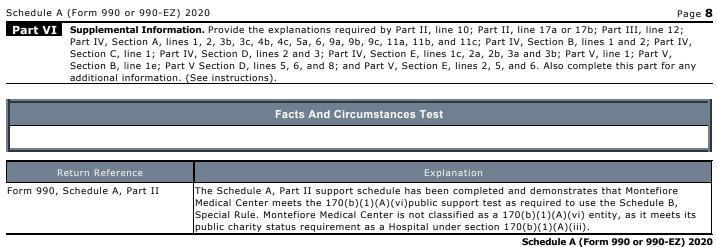
3 4

5

Current Year

Type III Non-Functionally Integrated 509(a)(3) Supporting

Section De bistributions				Current Year
1 Amounts paid to supported organizations to accompli	ish exempt purposes		1	
2 Amounts paid to perform activity that directly further organizations, in			2	
excess of income from activity			_	
3 Administrative expenses paid to accomplish exempt	3			
4 Amounts paid to acquire exempt-use assets			4	
5 Qualified set-aside amounts (prior IRS approval requir	ed - provide details in Part V	(I)	5	
	·	,	6	
6 Other distributions (describe in Part VI). See instruc	LIOIIS			
7 Total annual distributions. Add lines 1 through 6.			7	
8 Distributions to attentive supported organizations to (provide details in Part VI). See instructions	which the organization is re		8	
9 Distributable amount for 2020 from Section C, line 6			9	
10 Line 8 amount divided by Line 9 amount			10	
	<i>m</i>	(ii)		(iii)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistr Pre-2	ibution	` '
1 Distributable amount for 2020 from Section C, line 6				
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required explain in Part VI				
). See instructions.				
3 Excess distributions carryover, if any, to 2020:				
a From 2015				
b From 2016				
c From 2017				
d From 2018				
e From 2019				
f Total of lines 3a through e				
g Applied to underdistributions of prior years				
h Applied to 2020 distributable amount i Carryover from 2015 not applied (see				
instructions)				
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4 Distributions for 2020 from Section D, line 7:				
Applied to underdistributions of prior years				
b Applied to 2020 distributable amount				
c Remainder. Subtract lines 4a and 4b from line 4.				
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, <i>explain in Part VI</i>				
See instructions.				
6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, <i>explain in Part VI</i> . See instructions.				
7 Excess distributions carryover to 2021. Add lines 3j and 4c.				
8 Breakdown of line 7:				
a Excess from 2016				
b Excess from 2017				
c Excess from 2018				
d Excess from 2019				
e Excess from 2020				



SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. Section 527 organizations: Complete Part I-A only. If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A. If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of the organization **Employer identification number** MONTEFIORE MEDICAL CENTER 13-1740114 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Part I-A Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities") 2 Political campaign activity expenditures (see instructions) Volunteer hours for political campaign activities (see instructions) Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes Was a correction made? Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b.......... Did the filing organization file Form 1120-POL for this year? ┌ Yes □ No 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (b) Address (d) Amount paid from (a) Name (c) EIN (e) Amount of filing organization's political contributions funds. If none, enter received and -0-. promptly and directly delivered to a separate political organization. If none, enter -0-. 5

Part II-B

For a	filed Form 5768 (election under section 501(h)). each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(;	a)		(b)	
activ	, , , , , , , , , , , , , , , , , , , ,	Yes	No	,	Amour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo			
C	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?		Νo			
е	Publications, or published or broadcast statements?		Νo	<u> </u>		
f	Grants to other organizations for lobbying purposes?		Νo			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			4	100,000
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo			
i	Other activities?	Yes			6	558,894
j	Total. Add lines 1c through 1i				1,0	58,894
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		Νo			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section section 501(c)(6).	501 (c))(5), c	r		
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Pai	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
С	Total	2c				

Complete if the organization is exempt under section 501(c)(3) and has NOT

does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?

3

Part IV

If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess

Taxable amount of lobbying and political expenditures (see instructions) **Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and

2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference

Schedule C, Part II-B, Line 1G

PROGRAMS.

Schedule C, Part II-B, Line 1i

lobbying RELATED to REGULATIONS AND LEGISLATION IMPACTING THE MEDICAL CENTER'S

THE MEDICAL CENTER'S LOBBYING EXPENDITURES INCLUDED THE FOLLOWING: Amounts PAID TO Welsh Rose, LLC FOR FEDERAL LOBBYING and The MirRam Group, LLC for NYS and NYC

Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .

HEALTH EDUCATION PROJECT - 340B Health - FOCUSED ON 340B ISSUES.

Other Lobbying activities were for indirect cost associated with a PERCENTAGE OF MEMBERSHIP DUES used by THE FOLLOWING ORGANIZATIONS for LOBBYING EFFORTS: - GREATER NEW YORK HOSPITAL ASSOCIATION - AMERICAN HOSPITAL ASSOCIATION - ASSOCIATION OF AMERICAN MEDICAL COLLEGES - HEALTH CARE ASSOCIATION OF NYS - 1199/SEIU - GNYHA

Explanation

5

3

4

Schedule C (Form 990 or 990EZ) 2020

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

▶ Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

MO	INTERIORE MEDICAL CENTER	13-1740114
Pa	art I Organizations Maintaining Donor Advised Funds or Other Similar F	•
	Complete if the organization answered "Yes" on Form 990, Part IV, line 6.	435
	(a) Donor advised funds	(b) Funds and other accounts
1 2	Total number at end of year	
3	Aggregate value of grants from (during year)	
4	Aggregate value at end of year	
		now advised funds are
5	Did the organization inform all donors and donor advisors in writing that the assets held in do the organization's property, subject to the organization's exclusive legal control?	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant fund charitable purposes and not for the benefit of the donor or donor advisor, or for any other purp impermissible private benefit?	oose conferring
Pa	Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a	n historically important land area
		certified historic structure
	Preservation of open space	destined instante structure
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in	the form of a conservation
-	easement on the last day of the tax year.	Held at the End of the Year
а	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
c	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminate tax year	ed by the organization during the
4	Number of states where property subject to conservation easement is located	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, han violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enfor year	cing conservation easements during the
7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing	conservation easements during the year
8	Does each conservation easement reported on line $2(d)$ above satisfy the requirements of se $(B)(i)$ and section $170(h)(4)(B)(ii)$?	
9	In Part XIII, describe how the organization reports conservation easements in its revenue an balance sheet, and include, if applicable, the text of the footnote to the organization's financi the organization's accounting for conservation easements.	·
Pa	Organizations Maintaining Collections of Art, Historical Treasures, Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	or Other Similar Assets.
1a	If the organization elected, as permitted under FASB ASC 958, not to report in its revenue st of art, historical treasures, or other similar assets held for public exhibition, education, or res service, provide, in Part XIII, the text of the footnote to its financial statements that describ	search in furtherance of public
b	TO 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ment and balance sheet works of
	(i) Revenue included on Form 990, Part VIII, line 1 · · · · · · · · · · · · · · · · · ·	> \$
((ii) Assets included in Form 990, Part X · · · · · · · · · · · · · · · · · ·	
2	If the organization received or held works of art, historical treasures, or other similar assets f following amounts required to be reported under FASB ASC 958 relating to these items:	or financial gain, provide the
а	Revenue included on Form 990, Part VIII, line 1 · · · · · · · · · · · · · · · · · ·	. \$
b	Assets included in Form 990, Part X	> \$
For	Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. N	o. Schedule D (Form 990) 202

collection items (check all that apply):

Page 2

а	✓ Public exhibition		d Loai	or exchange prog	rams	
b	Scholarly research		e 🗌 Oth	er		
С	Preservation for future generations					
4	Provide a description of the organization's c Part XIII.	ollections and explain	n how they furt	her the organization	n's exempt purpose	e in
5	During the year, did the organization solicit assets to be sold to raise funds rather than					s 🔽 No
Pa	rt IV Escrow and Custodial Arrang Complete if the organization and Part X, line 21.		orm 990, Part	IV, line 9, or rep	oorted an amour	nt on Form 990,
1a	Is the organization an agent, trustee, custor included on Form 990, Part X?		,		_	s 🔽 No
b	If "Yes," explain the arrangement in Part XI	II and complete the f	following table:		Amount	
c	Beginning balance			1c		
d	Additions during the year			1d		
е	Distributions during the year			1e		
f	Ending balance			1f		
2a b Pa	Did the organization include an amount on f If "Yes," explain the arrangement in Part XI IF T V Endowment Funds.	II. Check here if the	explanation ha	s been provided in		_
	Complete if the organization ans	wered "Yes" on Fo (a) Current year	rm 990, Part (b) Prior year		(d) Three years back	(a) Four years back
1a	Beginning of year balance	28,842,524	26,473,515	1	26,424,742	31,390,105
	Contributions	631,000	18,250	22,886	25,887	-4,965,363
c	Net investment earnings, gains, and losses	226,796	2,350,759			
d	Grants or scholarships					
е	Other expenditures for facilities and programs	50,107				
f	Administrative expenses					
g	End of year balance	29,650,213	28,842,524	26,473,515	26,450,629	26,424,742
2 a	Provide the estimated percentage of the cur Board designated or quasi-endowment	rent year end balance 0 %	e (line 1g, colu	mn (a)) held as:		
	Pormanont andowment 91 480 %					

.

Describe in Part XIII the intended uses of the organization's endowment funds.

3b	

(c) Accumulated depreciation

1,450,908,490

950,202,178

5,697,994

Yes

(d) Book value

Schedule D (Form 990) 2020

3a(ii)

No

Νo

21,221,224

390,534,316

629,985,626

70,557,921

1,112,299,087

Land, Buildings, and Equipment.

The percentages on lines 2a, 2b, and 2c should equal 100%.

Term endowment ► 8.520 %

(i) Unrelated organizations .

(ii) Related organizations

organization by:

3а

"Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?

Description of property	(a) Cost or other basis	(b) Cost or other basis (other)
,	(investment)	

p p p ,	(investment)	

Land	21,221,224

Land	21,221,2
	1 041 442 0

1a

1,841,442,806 **b** Buildings

Are there endowment funds not in the possession of the organization that are held and administered for the

1,580,187,804

c Leasehold improvements

d Equipment . . .

76,255,915

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

Part VII Investments—Other Securities.	n Form 000 Part IV	ing 11b Coo Form Of	20 Part V line 12
Complete if the organization answered "Yes" o (a) Description of security or category	(b) Book value	(c) Method	of valuation:
(including name of security) (1) Financial derivatives		Cost or end-of-	year market value
(2) Closely-held equity interests			
(3) Other(A) MALPRACTICE INSURANCE PROGRAMS	105,110,849		F
(B) LIMITED PARTNERSHIPS	199,902,454		F
(C) MANAGED CARE COMPANIES	31,771,715		F
(D) OTHER INVESTMENTS	454,721		F
(E)			
(F)			
(G)			
(H)			
(1)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	337,239,739		
Part Investments—Program Related. VIII Complete if the organization answered 'Yes' o	n Form 000 Part IV	ing 11c Coo Form 0	00 Dart V line 12
Complete if the organization answered 'Yes' o (a) Description of investment	in Form 990, Part IV, I	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 13.)		Þ	
Part IX Other Assets. Complete if the organization answered 'Yes' or	n Form 990. Part IV. lii	ne 11d. See Form 990	. Part X. line 15.
(a) Description			(b) Book value
(1)AMTS DUE FROM AFFILIATES (2)ESTIMATED INSURANCE CLAIMS REC			83,823,294 369,055,000
(3)SECURITY DEPOSITS			632,410
(4)RIGHT OF USE OPER LEASE ASSETS (5)PURCHASE ESCROW			378,044,048 13,250,000
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)			844,804,752
Part X Other Liabilities. Complete if the organization answered 'Yes' or See Form 990, Part X, line 25.	n Form 990, Part IV, lii	ne 11e or 11f.	
1. (a) Description of I	liability		(b) Book value
(1) Federal income taxes (8)			0
(9)			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 25.)		>	1,683,501,528
2. Liability for uncertain tax positions. In Part XIII, provide the te organization's liability for uncertain tax positions under FIN 48 (A			statements that reports the
XIII			

Pa	t XI Reconciliation of	Revenue per Audited Financial St	atem	ents With Revenue	per	. ugc •
	Return.	•			•	
1		anization answered 'Yes' on Form 990, or support per audited financial statements		iv, iiile 12a.	1	
2		it not on Form 990, Part VIII, line 12:	•		_	
a	Net unrealized gains (losses)	·	2a			
a b	Donated services and use of f		2b		_	
			20 2c		_	
C	Recoveries of prior year grants		2d		_	
d	Other (Describe in Part XIII.)		Zū			
е	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1 .				3	
4		0, Part VIII, line 12, but not on line 1 :				
а		uded on Form 990, Part VIII, line 7b	4a			
ь	Other (Describe in Part XIII.)	·	4b		-	
c	Add lines 4a and 4b				4c	
5		4c. (This must equal Form 990, Part I, line			5	
_		Expenses per Audited Financial S			_	Return.
		anization answered 'Yes' on Form 990,			о ро.	
1	Total expenses and losses per	audited financial statements			1	
2	Amounts included on line 1 bu	t not on Form 990, Part IX, line 25:				
а	Donated services and use of f	acilities	2a			
b	Prior year adjustments		2b			
c	Other losses		2c			
d	Other (Describe in Part XIII.)		2d			
					- I	I
е	Add lines 2a through 2d				2e	
3	Subtract line 2e from line 1 .				3	
4	Amounts included on Form 990	O, Part IX, line 25, but not on line 1:	1	1		
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)		4b			1
b	· · · · · · · · ·		7.0			
c	Add lines 4a and 4b				4c	
5	Total expenses. Add lines 3 ar	nd 4c. (This must equal Form 990, Part I, lin	e 18.)		5	
Pai	t XIII				ı	
Sı	ipplemental Information					
Pro	vide the descriptions required fo	or Part II, lines 3, 5, and 9; Part III, lines 1a	a and 4	; Part IV, lines 1b and 2l	o; Part	: V, line 4; Part X, line
2; [Part XI, lines 2d and 4b; and Pa	rt XII, lines 2d and 4b. Also complete this p	art to	provide any additional inf	ormat	ion.
	Return Reference		Ex	planation		
Sche	dule D, Part III, Line 4	Montefiore Medical Center fine art collecti	ons nu	mbers over 1,500 object	s loca	ted throughout the
		campuses that are insured and scheduled		_		-
		rotating gallery exhibition spaces, includir Wakefield and Weiler campuses; - The Gal	_			•
		Spotlight on Montefiore located in the Tish	nman L	earning Center; - The Q	ueen C	ity Art Gallery at
		Montefiore New Rochelle Hospital and - th			-	
		health care heroes, a monochromatic pain worker during the COVID-19 pandemic wa				, -
		currently on display at the Max and Sadie	Loung	e on the Einstein Campu	s. Mon	tefiore's mission - to
		heal, to teach, to discover and to advance driving force behind all of our work, includ				
		Collection is integrated into the daily life o	_	-		
		supportive environment for patients, famili			_	
Sche	dule D. Part IV. line 2b	Montefiore Medical Center holds security of	leposit	s from tenants in escrow	pursu	ant to the individual

lease agreements between the tenants and the organization. These deposits are returned to the tenants once they vacate their rental unit less any amounts, if any, due from the tenants for damages or

The organization's endowments were established pursuant to donor gifts received over time so the

related research as designated by the individual donors.

earnings can provide support to the Medical center's activities, specifically its clinical programs and

unpaid rent.

Schedule D, Part V, Line 4

COUEDINE E				.		_	OMB No. 154!	5-0047
SCHEDULE F (Form 990)	Sta	tement of	ates	5.15 NO. 1575 0047				
(1 01111 330)	► Comple	ete if the organiz	202	0				
Department of the Treasury Internal Revenue Service	•	Open to Pu Inspection						
Name of the organization						Employer iden	tification numb	er
MONTEFIORE MEDICAL	CENTER					13-1740114		
		on on Activit art IV, line 14		the United States. C	Complete		zation answer	ed
1 For grantmakers.	Does the	organization i	maintain recor	ds to substantiate the	amount	of its grants		
				or assistance, and the	selectio	n criteria used		
to award the grant	s or assis	tance?					∨ Yes	☐ No
2 For grantmakers. assistance outside			organization's	procedures for monito	ring the	use of its gran	its and other	
	(The follo	-		duplicated if additional sp			T	
(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	program spe	rity listed in (d) is a service, describe ecific type of (s) in the region	(f) Total exper for and invest in the regi	tments
(1) Sub-Saharan Africa				Grantmaking				39,098
(2) Central America and Caribbean	the			Investments			68,	036,756
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								
(17)								
3a Sub-total							68,	075,854
to Part I								
c Totals (add lines 3a a		e the Instruction	s for Form 990	Cat	No. 500	82W School	68, ule F (Form 990	075,854

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)		Sub-Saharan Africa	EDUCATIONAL SUPPORT	39,098	Bwire			
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
(13)								
(14)								
(15)								
(16)								

(2) (3) (4) (5) (6) (7) (8)

10)

(12)

13) (14)

(15)

16) (17)

18)

Schedule F (Form 990) 2020

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or (b) Region (c) Number of (d) Amount of (e) Manner of cash (f) Amount of (g) Description (h) Method of

(a) Type of grafit of	(b) Region	(c) Number of	(a) Alliount of	(e) Maillier of Cash	(T) Allibulit of	(g) Description	(n) Method of
assistance		recipients	cash grant	disbursement	noncash	of noncash	valuation
					assistance	assistance	(book, FMV,
							appraisal, other)
(1)							

Sche	edule F (Form 990) 2020	Page 4
Par	rt IV Foreign Forms	
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes ▼ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Yes No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621).	Yes ▼ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes No

Schedule I	- (Form 990) 2020	Page 5
Part V	Provide the information method; amounts of inv (accounting method); a	required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting restments vs. expenditures per region); Part II, line 1 (accounting method); Part III and Part III, column (c) (estimated number of recipients), as applicable. Also complete additional information. See instructions.
	ReturnReference	Explanation
Part I, Line	e 2	The organization's procedures for monitoring the use of grant funds outside the United STates includes regular financial reporting and analysis and review by medical center employees associated with the grant programs to confirm funds are being used in accordance with the awards.
•		

Schedule F (Form 990) 2020

Additional Data Software ID: Software Version:

(Form 990 or 990-EZ)

SCHEDULE G

All States

Supplemental Information Regarding Fundraising or Gaming Activities Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the

2020

Open to Public Inspection

OMB No. 1545-0047

organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information **Employer identification number**

Department of the Treasury Internal Revenue Service Name of the organization MONTEFIORE MEDICAL CENTER

13-1740114 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations e Solicitation of non-government grants ▼ Internet and email solicitations Solicitation of government grants Phone solicitations g Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising Ves No services? If Yes, list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to individual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization control of col. (i) contributions? Yes No 1 Event Associates Inc Gala event 162 West 56th Street Yes 1,749,700 65,000 1,684,700 New York, NY 10019 2 1,749,700 65,000 1,684,700 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Schedule G (Form 990 or 990-EZ) 2020 Page 2 Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported Part II more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a)Event #1 **(b)** Event #2 (c)Other events (d) Total events (add col. (a) through **Remote Gala** Golf outing col. (c)) (event type) (event type) (total number) 1 Gross receipts. 92,750 1,749,700 327,150 2,169,600 1,599,500 65,075 2 Less: Contributions. 248,125 1,912,700 3 Gross income (line 1 minus 150,200 79,025 27,675 256,900 line 2) Cash prizes Noncash prizes Direct Expenses 6 Rent/facility costs 71,379 71,379 Food and beverages 20,343 20,343 Entertainment 9 Other direct expenses 386,427 21,306 31,867 439,600 10 Direct expense summary. Add lines 4 through 9 in column (d) 531,322 11 Net income summary. Subtract line 10 from line 3, column (d) -274,422 Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. Revenue (b) Pull tabs/Instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive col.(a) through col.(c)) bingo 1 Gross revenue Direct Expenses 2 Cash prizes 3 Noncash prizes Rent/facility costs Other direct expenses Yes % Yes % Yes % No No No 6 Volunteer labor 7 Direct expense summary. Add lines 2 through 5 in column (d)

Net gaming income summary. Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities:_ ☐Yes ☐ No Is the organization licensed to conduct gaming activities in each of these states? . If "No," explain: State of New York on an appeal. Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? If "Yes," explain: _

10a Schedule G (Form 990 or 990-EZ) 2020

Sche	edule G (Form 990 or 990-EZ) 2020)			Page 3
11	Does the organization conduct gan	ning activities with nonmer	mbers?	<u> </u>	res No
12		•	or a member of a partnership or other entity	🗀	res □No
13	Indicate the percentage of gaming	activity conducted in:			
а	The organization's facility			13a	%
b	An outside facility			13b	%
14	Enter the name and address of the	person who prepares the	organization's gaming/special events books a	and records:	
	Name Name Name				
	Address 111 East 210th Str	eet bronx, NY10467			
15a	_	act with a third party from	whom the organization receives gaming		
b	If "Yes," enter the amount of gamin amount of gaming revenue retained		organization 🕨 \$ and	d the	
С	If "Yes," enter name and address o				
	Name Name				
	Address				
16	Gaming manager information:				
	Name 🕨				
	Gaming manager compensation	\$			
	Description of services provided				
	Director/officer	Employee	☐ Independent contractor		
17 a b	retain the state gaming license?		stributed to other exempt organizations or sp	<u> </u>	∕es □No
Pai	Part III, lines 9, 9b, 10b		anations required by Part I, line 2b, co , as applicable. Also provide any additi		
	instructions. Return Reference		Explanation		
	dule G (Form 990 or 990-EZ) 2020 <mark>Iditional Data</mark>			Ret	urn to Form
		Softwa	re ID:		

Software Version:

SCHEDULE H (Form 990)

Department of the

Treasury

Hospitals

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

Inspection

OMB No. 1545-0047

Name Brune organization MONTEFIORE MEDICAL CENTER

Attach to Form 990. ► Go to www.irs.gov/Form990EZ for instructions and the latest information.

Employer identification number

Pa	rt I Financial Assis	stance and Cert	ain Other Com	munity Benefit		40114			
							Y	es	No
1a	Did the organization have	a financial assistan	ce policy during th	e tax year? If "No,"	skip to question 6	• · · · <u>1</u>	a Y	es	
b 2	If "Yes," was it a written po If the organization had mu financial assistance policy	Itiple hospital facilit	tal facilities during	g the tax year.			Ь	es	
	Applied uniformly to all	·		lied uniformly to mo	ost hospital facilitie	s			
	Generally tailored to in	dividual hospital fac	cilities						
3	Answer the following based organization's patients dur		sistance eligibility	criteria that applied	I to the largest num	nber of the			
а	Did the organization use F If "Yes," indicate which of t					ding <i>free</i> care?	a Y	es	
	✓ 100%	200% 🗌 Other		9/	o constant				
b	Did the organization use FF which of the following was						h Y	es	
	□ 200% □ 250% □ 3	300% □ 350% □	400% 🔽 Othei	r	500 %	_			
c	If the organization used fa used for determining eligib used an asset test or other discounted care.	ility for free or disc	ounted care. Inclu	de in the description	whether the organ	ization			
4	Did the organization's final year provide for free or dis		, , ,		of its patients duri	3	, Y	es	
5a	Did the organization budge the tax year?	et amounts for free	or discounted care	provided under its	financial assistance	policy during	a Y	es	
b	If "Yes," did the organizati	ion's financial assist	ance expenses ex	ceed the budgeted	amount?	5	b Y	es	
С	If "Yes" to line 5b, as a rescare to a patient who was	-	·	-	to provide free or	discounted 5	С		Νo
6a	Did the organization prepar	re a community ben	efit report during t	the tax year? .		· · · <u>6</u>	a Y	es	
b	If "Yes," did the organization Complete the following tab worksheets with the Sched	le using the worksh	•		 uctions. Do not sub		b Y	es	
7	Financial Assistance a		Community Ben	efits at Cost					
Fii	nancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense		Percei al expe	
	Financial Assistance at cost (from Worksheet 1)			57,743,591	12,783,622	44,959,969		1.0	30 %
	Medicaid (from Worksheet 3, column a)			1,456,792,539	953,455,866	503,336,673		11.4	90 %
	Costs of other means-tested government programs (from Worksheet 3, column b)								
	Total Financial Assistance and Means-Tested Government Programs			1,514,536,130	966,239,488	548,296,642		12.5	i20 %
	Other Benefits								
	Community health improvement services and community benefit operations (from Worksheet 4).			70,968,586	42,158,100	28,810,486		0.6	60 %
	Health professions education (from Worksheet 5)			376,767,895	181,358,039	195,409,856			60 %
	Subsidized health services (from Worksheet 6)			108,040,849	63,086,471	44,954,378		1.0	30 %
	Research (from Worksheet 7) .			58,065,836	22,689,559	35,376,277		0.8	10 %
	Cash and in-kind contributions for community benefit (from								
	Worksheet 8)			60,000,000	0	60,000,000	-		70 %
-	Total. Other Benefits Total. Add lines 7d and 7j .			673,843,166	309,292,169	364,550,997	 		30 %
Γ.				2,188,379,296	1,275,531,657	912,847,639		20.8	50 %

Part II Community Buil activities during the of the communities	ne tax year, and					
	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	
(f) Percent of total expense						_
Physical improvements and housing			481,867		481,867	7
0.010 %	I	I	<u> </u>	1	1	_
2 Economic development						_
3 Community support						_
4 Environmental improvements 0 %			146,414		146,414	1
Leadership development and training for community members						_
6 Coalition building	I	I	I	I	I	
	<u> </u>	<u> </u>	<u> </u>	<u> </u> 		_
7 Community health improvement advocacy						_
8 Workforce development			607,091		607,093	<u>L</u>
0.010 % 9 Other						
10 Total			1,235,372		1,235,372	2
0.020 % Part III Bad Debt, Medic	care, & Collecti	on Practices				_
Section A. Bad Debt Expense 1 Did the organization report	had dobt ovnonco	in accordance with	Hoalthearo Financ	ial Managomont Ag	esociation	Yes No
Statement No. 15?					1	L No
2 Enter the amount of the org methodology used by the org				. 2	6,615,156	
3 Enter the estimated amoun patients eligible under the the methodology used by th any, for including this portion	organization's finar ne organization to e	ncial assistance poli stimate this amoun	icy. Explain in Part t and the rationale,	, if	2 (00 100	
4 Provide in Part VI the text of	of the footnote to tl	ne organization's fi	nancial statements		3,688,199 debt expense	
or the page number on which Section B. Medicare	ch this footnote is o	ontained in the atta	ached financial stat	ements.		
5 Enter total revenue receive	d from Medicare (ii	ncluding DSH and I	ME)	5	375,071,931	
6 Enter Medicare allowable co	_		ne 5	6	405,251,888	
 Subtract line 6 from line 5. Describe in Part VI the extended Also describe in Part VI the Check the box that describe 	ent to which any sho costing methodolo	ortfall reported in li gy or source used t				
Cost accounting system	Cost	to charge ratio	✓ Othe	r		
Section C. Collection Practices 9a Did the organization have a	written debt collec	tion policy during t	ho tay yoar?			
b If "Yes," did the organization have a contain provisions on the coassistance? Describe in Pa	on's collection policy ollection practices to	that applied to the	e largest number of		the tax year	b Yes
Part IV Management Cor						
(a) Name of entity	(6)	Description of primary activity of entity	profi	t % or stock vnership % en	Officers, directors, trustees, or key nployees' profit % stock ownership %	(e) Physicians' profit % or stock ownership %
1						
2						
3						
4						
6						
7						
8						
9						
10						
11 12						
13						

	Facility Information						1	ı		1	•
Section	A. Hospital Facilities	Lice	Gen	Sil	Tea	Crit	Res	FP	FP		
(list in o —see in	rder of size from largest to smallest structions)	ensed	ieral m	dren's	ching	ical ac	earch	ER-24 hours	ER-other		
How ma organi r a	ny hospital facilities did the attion operate during the tax year?	Licensed hospital	nedical (Children's hospital	Teaching hospital	Critical access hospital	Research facility	Jr8			
and stat return, t	nddress, primary website address, e license number (and if a group the name and EIN of the subordinate organization that operates the facility)		General medical & surgical	al.		ospital				Other (describe)	
Faci reportin	ility	X	X	X	X		X	X			
		1	I	I	1	I	1	1	1 1		
		ĺ	ĺ			ĺ					
		1					I	I			
		•	•	•	•	•	•	•			

of its hospital facilities? \$

Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

MONTEFIORE MEDICAL CENTER Name of hospital facility or letter of facility reporting group Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current Nο Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C. 2 Νo During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12. Yes If "Yes," indicate what the CHNA report describes (check all that apply): a ⚠ A definition of the community served by the hospital facility **b** ✓ Demographics of the community c Existing health care facilities and resources within the community that are available to respond to the health needs of the community d

✓ How data was obtained e
■ The significant health needs of the community f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority **q**|▼ The process for identifying and prioritizing community health needs and services to meet the community health h The process for consulting with persons representing the community's interests The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) i Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 19 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C 6a Νo b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list 6b Νo Yes Did the hospital facility make its CHNA report widely available to the public? 7 If "Yes," indicate how the CHNA report was made widely available (check all that apply): ■ Hospital facility's website (list url): See Part V - Section C Other website (list url): Made a paper copy available for public inspection without charge at the hospital facility d Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11. Yes Indicate the tax year the hospital facility last adopted an implementation strategy: 20 19 10 Is the hospital facility's most recently adopted implementation strategy posted on a website? 10 Yes If "Yes" (list url): See Part V - Section C **b** If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? 10b 11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? Νo b If "Yes" on line 12a, did the organization file Form 4720 to report the section 4959 excise tax? 12b ${f c}$ If "Yes" on line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group

MONTEFIORE MEDICAL CENTER

IA	aiiie	of nospital facility or letter of facility reporting group		Yes	N
	Dio	d the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Ex	plained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If `	"Yes," indicate the eligibility criteria explained in the FAP:			
	a	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of			
	<u>10</u>	0 %			
	ь	Inaramente yahnaharchae fiffer (desartheim) Sepetiascounted care of 500. %			
	c	Asset level			
	d_	Medical indigency			
	e	Insurance status			
	f	Underinsurance discount			
	_	Residency			
		Other (describe in Section C)			
		plained the basis for calculating amounts charged to patients?	14	Yes	
15		plained the method for applying for financial assistance?	15	Yes	_
		"Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained e method for applying for financial assistance (check all that apply):			
		Described the information the hospital facility may require an individual to provide as part of his or her application			
	ь	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	_	her application Provided the contact information of hospital facility staff who can provide an individual with information about the			
	CI	FAP and FAP application process			
	d□	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	_	assistance with FAP applications			
		Other (describe in Section C)			
16		as widely publicized within the community served by the hospital facility?	16	Yes	<u> </u>
	_	"Yes," indicate how the hospital facility publicized the policy (check all that apply):			
	a	The FAP was widely available on a website (list url):			
		See Part V - Section C			
	ь	The FAP application form was widely available on a website (list url):			
		See Part V - Section C			
		A plain language summary of the FAP was widely available on a website (list url):			
	CIT	See Part V - Section C			
	dГ	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	_	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
		and by mail)			
	f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	۵√	hospital facility and by mail) Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by			
	9	receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		splays or			
		Notifierd measures refasion a comprominity and interest place in the result of the FAP			
	il	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
	iГ	spoken by LEP populations Other (describe in Section C)			
_	_ ار	Schedule H	(For	m 990) 20

e Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19. (check all that apply): a v Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of b MAMP atriassonableas/sometonenalityatotifythiode/ECOAs(about,thesEADend \$ACtapptigation process (if not, describe in Section C) c♥ Processed incomplete and complete FAP applications (if not, describe in Section C) d Made presumptive eligibility determinations (if not, describe in Section C) e Other (describe in Section C) None of these efforts were made **Policy Relating to Emergency Medical Care** 21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals

If "No:" indicate why:

The hospital facility did not provide care for any emergency medical conditions

regardless of their eligibility under the hospital facility's financial assistance policy?

The hospital facility's policy was not in writing

Other (describe in Section C)

The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section

Schedule H (Form 990) 2020

21 Yes

During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for

24 Νo

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V. Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

separate descriptions for each hosp hospital facility line number from Pa	pital facility in a facility reporting group, designated by facility reporting group letter and art V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
Form and Line Reference	Explanation
rej spi mu De res he co Ce Bo lar Co als Bri coi leg ref Mc Ca pri coi ref the wa da see su 20 int mu pri th so with ad dic spi Co res e coi ref the c	conducting its most recent CHNA, the hospital facility took into account input from persons who presented the broad interests of the community served by the hospital facility including those with presented the broad interests of the community served by the hospital facility including those with lecial knowledge of or expertise in public health. Montefiore Medical Center, in partnership with ultiple Bronx hospital and healthcare providers, community stakeholders including the New York City epartment of Health and Mental Hygiene's Bronx Bureau, community organizations and community sidents conducted its 2019-2021 Community Health Needs Assessment to identify the significant candit concerns of the Bronx County. Montefiore Medical Center facilitated strong relationships with mmunity groups. The Montefiore Community Advisory Boards, which serve the Montefiore Medical enter Acute Care campuses in the Bronx consist of membership serving the twelve Bronx Community and Populations and major social service providers. The staff of Montefiore's Office of ommunity and Population Health and Montefiore's Office of Government and Community Relations so engages with the Bronx Borough President's duly appointed representatives of the official twelve form Community Boards. In addition to receiving input from these regional boards and their immunity membership, the staff also solicits information from elected leaders through health focused gislative breakfasts which allow the sharing of secondary data with the local elected officials to oceive confirmation or alternate opinion on the impacts felt by their constituencies. In addition, ontefiore also participates with a number of coalitions, most notably the #Mot 62 Coalition-The ampaign for a Health Bronx in obtaining information representing broad interest of the community. The eparation of the 2019-2021 Community Health Needs Assessment was an inter-organizational and immunity collaborative process, initiated with the goal of developing an assessment that was effective of the nee

Schedule H, Part V, Section B, Line 7a

https://www.montefiore.org/documents/communityservices/MMC-Community-Healt h-Needs-Report-2019-2021.pdf

Agenda efforts and in which Montefiore is a partner. Schedule H, Part V, Section B, Line 6a Montefiore Medical Center consists of the Montefiore Health System facilities within the Bronx County. The Community Health Needs Assessment conducted included the three hospital campuses (Moses, Weiler/Einstein and Wakefield), the Children's Hospital at Montefiore (CHAM), the off campus hospital based Emergency Department at Montefiore - Westchester Square, the Montefiore Hutchinson Campus

Schedule H, Part V, Section B, Line $10\,a$

The hospital facility's most recent adopted implementation strategy is posted on the website: URL:https://www.montefiore.org/documents/communityservices/MMC-Community-H ealth-Needs-Report-2019-2021.pdf

and the sites of the Montefiore Medical Group and the Montefiore School Health Program.

The CHNA is available on the hospital facility's website: URL:

Schedule H, Part V, Section B, Line $1\,1$

Based on the reported and documented health needs that were important across the populations surveyed and reflected in the data as critical and in alignment with the New York State Prevention Agenda, two priority areas were identified for the 2019-2021 report. One of the Priority Areas selected in 2016 have been re-selected in 2019, though the focus areas have expanded to include food security. This cycle's Priority Areas also includes work on mental and substance use disorders that is in alignment with the DSRIP work at Montefiore. DSRIP has a very strong focus on both the prevention and management of chronic diseases and behavioral health issues including substance abuse. Given that these priorities represent significant risk factors for the residents of the Bronx, we believe that it is important to continue our chronic disease prevention work in our clinics and extending our reach into the community. The first of the two priority areas identified is to prevent chronic disease with the focus on healthy eating and food security and preventive care and management. The goals for the first focus area are to increase access to healthy and affordable foods and beverages, increase the skills and knowledge to support healthy food and beverage choices and increase food security. The Montefiore Healthy Store Initiative (MHSI) is engaging bodega owners in increasing the supply and promotion of healthier food and beverage options, engaging local groups around advocacy for improved food access and nutrition education and technical assistance to drive demand for healthier food and beverage options. The Medical Center will also implement social determinants of health screener in outpatient and inpatient settings to screen for social needs, including food insecurity, and use community resource directory/referral tool to connect patients to appropriate resources. The goals of the second focus area are to increase early detection of cardiovascular disease, diabetes, pre-diabetes and obesity and to promote evidence-based care to prevent and manage chronic diseases including asthma, arthritis, cardiovascular disease, diabetes and pre diabetes and obesity. The Medical Center serves an ethnically diverse and income challenged community where the risk for diabetes is greater than in any other NYC boroughs and targets a higher percentage of Hispanic and non-Hispanic blacks. The Medical Center is engaging its clinical partners in the HbA1c screening protocol, aligning clinical

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
	and community-based resources to address the level of patient health status, increasing screening and intervention across the ambulatory settings and expanding the opportunities for clinical evaluation of diabetes Brox residents. Providers will screen patients for diabetes and refer patients who identify as pre-diabetes into the Montefiore Diabetes Prevention program to help those at high risk of developing diabetes make lifestyle changes in order to delay the disease onset. The second of the two Priority Areas selected is to Promote Well-Being and Prevent Mental and Substance Use Disorders with the goal of preventing opioid overdose persention education and substance use Disorders with the goal of preventing opioid overdose prevention education and naloxone distribution for at-risk patients at Montefiore Medical Group primary care clinics, providing free opioid overdose prevention education and naloxone distribution in Montefiore's mental health and substance use treatment programs. Montefiore is also partnering with community based organizations, emergency rooms and hospitals to accept patient referrals and to provide training and support to providers and community groups. Obesity and its related behaviors are important contributors to the substantial rise in premature deaths and illness among the residents in the Bronx. These issues also contribute directly to such varied health problems as diabetes, hypertension, asthma and cardiovascular disease. Montefiore has a number of existing efforts under way to help tackle these health issues, starting with education. The Medical Center has longstanding and effective partnerships and partner support for plans to expand on what has already been successfully done to date. The Medical Center is also improving Bronx resident's access to healthy food by sponsoring and supporting a weekly farmers market and green carts throughout the borough and partnering with the City on its healthy Bodega initiative. In addition, we are participating in the Academy of nutrition and Di
Schedule H, Part V, Section B, Line 13H	Family size is factored into the eligibility criteria for financial assistance. Schedule H, Part V, Section B, Lines 15d & 15e The Medical Center has internal resources available for assistance with the FAP application process. The Medical Center's FAP provides addresses, locations and phone numbers for offices within Montefiore to assist with completing applications. The financial aid and Medicaid staff at these locations are also certified application counselors that assist with Market place and Medicaid applications.
Schedule H, Part V, Section B, Lines 16a-16c	The FAP information can be found on the website: https://www.Montefiore.org/financial-aid-policy

Section D. C HigspitaldEad	acility Information (continued) Other Health Care Facilities That Are Not Li G付班ye, from largest to smallest)	icensed, Registered, or Similarly Recognized as a
Name and ad	on-hospital health care facilities did the organiza Idress Medical Arts Pavillion Inbridge Avenue	Type of Facility (describe) Hospital Outpatient Dept
Bronx, N. Hutchins 1250 Wa Bronx, N. MMG - M	y 10467 on Campus iters Place Y 10461 MAP GREENE MEDICAL ARTS PAVILION inbridge Avenue	Specialty Care Extension Primary Care Practice
Bronx, N 4 Certified 1 Fordha Bronx, N 5 MMC-MO	Y 10467 Home Health Agency m Plaza Y 10458 DNTEFIORE EINS CTR FR CANCER CARE	Certified Home Health Care Agency Specialty Care Ext Clinic
Bronx, N Y 6 MMG-Cor 1621 Eas Bronx, N Y	stchester Road Y 10461 mprehensive Family Care Ctr stchester Rd Y 10461 mprehensive Health Care Ctr	Primary Care Extension Clinic Primary Care Extension Clinic
305 East Bronx, N 8 Montefior 1250 Wa Bronx, N	: 161st Street Y 10451 re Muscoloskeletal Center Iters Place Y 10461	SPECIALTY CARE PRACTICE
3400 BA Bronx, N Y 10 MMG-BR 2300 WE	TORE ADVANCED IMAGING MAP INBRIDGE AVENUE Y 10467 ONX EAST ESTCHESTER AVENUE Y 10462	Imaging Center Primary Care PRACTICE
11 MMG-FA One Ford Bronx, N` 12 MMG-GR	MILY HEALTH CENTER Iham Plaza Y 10458 RAND CONCOURSE RAND CONCOURSE	Primary Care EXTENSION CLINIC PRIMARY CARE PRACTICE
Bronx, N. 13 MMC-CE 1625 Pop Bronx, N. 14 MONTEF	Y 10458 NTER FOR RADIATION THERAPY Diar Street Y 10461 TORE ADVANCED IMAGING MMP	Specialty Care Ext Clinic SPECIALTY CARE EXT CLINIC
1635 PO Bronx, N Y 15 MMG-UN 105 WES	OPLAR STREET Y 10461 HIVERSITY AVENUE FAMILY PRACTICE ST 188TH STREET Y 10468	Primary Care Extension Clinic
16 MMG-fAN 3444 KC BRONX,I 17 MMG-CR 1010 CE	MILY CARE CENTER DSSUTH AVE NY 10467 BOSS COUNTY ENTRAL PARK AVE	PRIMARY CARE EXTENSION CLINIC PRIMARY CARE PRACTICE
18 CARDIO 3201 GR bRONX,N 19 Scarsdale	S,NY 10704 LOGY Associates RAND CONCOURSE NY 10468 e Women's Center	Specialty Care Practice specialty Care practice
Scarsdal 20 MMP-OU 1500 Blo Bronx, N	ntral Park Avenue e,NY 10583 TPATIENT REHABILITATION SERVICES Indell Avenue Y 10461 TORE DPT OF CARDIOTHORACIC SURGERY	Specialty Care eXT CLINIC Specialty Care Practice
1575 BL BRONX, I 22 SUBSTAI 2058 JE	ONDELL AVENUE NY 10461 NCE ABUSE TREATMENT PROG UNIT 3 ROME AVENUE Y 10453	SUBSTANCE Use Disorders clinic
23 MMG-WE 1055 EA Bronx, N` 24 MMG-WI	ST FARMS FAMILY PRACTICE AST TREMONT AVENUE Y 10460 ILLIAMBRIDGE DSTON ROAD	Primary Care Extension Clinic Primary Care Extension Clinic
25 MMG-Co- 2100 bA Bronx, N` 26 SO BRON	RTOW aVENUE Y 10475 NX HEALTH CTR FOR CHILD & FAMILIES	PRIMARY CARE EXTENSION CLINIC PRIMARY CARE EXTENSION CLINIC
Bronx, N ` 27 MONTEF 4401 BR BRONX, I	OSPECT AVENUE Y 10459 IORE WAKEFIELD MENTAL HLTH CLINIC ONX BOULEVARD NY 10470	MENTAL HEALTH EXT CLINIC SPECIALTY CARE PRACTICE
141 s CE HARTSD 29 MMG Mar 5525 Bro	e Family and Fetal Medicine Inst ENTRAL AVE VALE,NY 10530 The Hill Family Practice Dadway Y 10463	Primary Care Extension Clinic
30 Tarrytow 150 WHI Tarrytow 31 MMG-Eas	vn CARDIOLOGY ASSOCIATES ITE PLAINS ROAD n,NY 10591 stchester te Plains Road	Specialty Care Practice Primary Care Practice
Eastches 32 MMG-Cas 2175 We Bronx, N	ster, NY 10709 stle Hill Family Practice stchester Avenue Y 10462 NCE ABUSE TREATMENT CENTER UNIT 1	Primary Care Extension Clinic Substance use disorders clinic
3550 Jer Bronx, N N 34 Montefio 1625 Pop	ome Avenue Y 10467 THE MEDITY OF THE TOTAL THE T	Specialty Care Ext Clinic
35 MMG-Riv 3510 Joh Bronx, N° 36 MONTEF		Primary Care Practice Primary Care Practice
Bronx, N \ 37	Y 10461 BUTLER Child Advocacy Center Buben Avenue Y 10467 Bealth Collective	Specialty Care Ext Clinic & Mental Health Clinic Homeless Shelter Ext Clinic
Bronx, N Y 39 MSHP - 1 1980 Laf	gwood Avenue Y 10459 STEVENSON HIGH SCHOOL ayette Avenue Y 10461	School Health Clinic
100 W Mo Bronx, N Y 41 MSHP - H	De Witt Clinton High School osholu Parkway So Y 10468 Herbert H Lehman Campus st Tremont Avenue	School Health Clinic School Health Clinic
42 MONTEF 495 Cent Yonkers, 43 MSHP - F		Specialty Care Practice School Health Clinic
Bronx, N Y 44 Inst fr W 1695 Eas Bronx, N Y	ggs Avenue Y 10458 omen's HIth Genetics & Hum Rep stchester Road Y 10461	Specialty Care Practice
800 East Bronx, N Y 46 MSHP - J 3750 Bay	Evander Childs Campus Gun Hill Road Y 10467 John Philip Sousa MS 142 ychester Avenue	School Health Clinic School Health Clinic
47 MONTEF 1500 Wa Bronx, N` 48 MSHP - I		Specialty Care Practice School Health Clinic
Bronx, N \ 49 MSHP - W 2780 Res Bronx, N \	dy Avenue Y 10462 Walton Campus servoir Avenue Y 10468	School Health Clinic
500 EAS BRONX, I 51 MSHP - I 1861 AN	NTHONY AVENUE	School Health Clinic
Bronx, N Y 52 MSHP - I 2502 LO Bronx, N Y 53 MSHP - I	Y 10457 MS 45 PRRILARD AVENUE Y 10458	School Health Clinic School Health Clinic
Bronx, N Y 54 MSHP - I 2400 MA Bronx, N Y 55 SAFE HC	Y 10456 PS 85 ARION AVENUE Y 10458 DUSE FOR LEAD POISONING PREV PROG	School Health Clinic SPECIALTY CARE EXT CLINIC
55 SAFE HC 91 EAST Bronx, NY 56 MSHP - 701 ST /		SPECIALTY CARE EXT CLINIC SCHOOL HEALTH CLINIC
57 MSHP - 1 977 FOX BRONX,I 58 MONTEF	Y 10455 IS 217 ENTRADA C STREET NY 10459 IORE WAKEFIELD CHEM DEP OP PROG	SCHOOL HEALTH CLINIC Substance Use Disorders Clinic
Bronx, N ' 59 MSHP - I 3961 HI Bronx, N ' 60 MSHP - I	Y 10470 PSMS 95 LLMAN AVENUE Y 10463 BRONX REGIONAL HIGH SCHOOL	School Health ClinIc SCHOOL hEALTH cLINIC
1010 RE Bronx, N Y 61 CENTER 890 PRC Bronx, N Y	V JA POLITE AVENUE Y 10459 FOR CHILD HEALTH AND RESILIENCY DSPECT AVENUE Y 10459	PRIMARY CARE EXTENSION CLINIC
62 MONTEF 951 PRO Bronx, NY 63 MSHP - I 730 CON	IORE DENTAL CENTER DSPECT AVENUE Y 10459 MOTT HAVEN HS campus NCOURSE VILLAGE east	Dental Center SCHOOL HEALTH CLINIC
Bronx, N Y 64 MONTEF 3230 Bai Bronx, N Y	Y 10451 TORE STD INITIATIVE Inbridge Avenue Y 10467	Specialty Care Ext Clinic School Health Clinic
240 East Bronx, N Y 66 MONTEF Frost Val Claryville	Villiam Howard Taft Campus : 172nd Street Y 10457 IORE Gottscho Child Dialysis CTR Iley YMCA Camp e,NY 12725	School Health Clinic Chronic Dialysis Ext Clinic
67 Saratoga 175-15 R Queens,68 Help Broi	Interfaith Family Shelter Rockaway Boulevard NY 11434 nx Crotona ona Park North	Homeless Shelter Ext Clinic Homeless Shelter Pt Clinic
Bronx, N Y 69 Americar 4 East 28 New York	n Red Cross Family ShelterICAHN 8th Street 6,NY 10016 re Breast Center	Homeless Shelter Ext Clinic Imaging Center
Bronx, N ` 71 Saint Joh 1630 Sai	ondell Avenue Y 10461 In's Family Shelter Int Johns Place , NY 11233	Homeless Shelter Ext Clinic
72 Wellness 804 East Bronx, N° 73 Streetwo	Center at Port Morris : 138th Street Y 10454 Irk's Project Drop-In Center 25th Street	Substance Use Disorders Clinic Homeless Shelter Ext Clinic
74 Wellness 1510 Wa Bronx, N	c, NY 10016 Center at Waters Place Iters Place Y 10461 d-Dept of Ophthalmology	Substance use Disorders Clinic Specialty Care
76 Wellness 260 East Bronx, N	rpenter Avenue Y 10466 Center at Melrose : 161st street Y 10451	Substance Use Disorders Clinic
4141 Car Bronx, N Y 78 MONTEF 1180 MC	d-Dept of Orthropedic Surgery rpenter Avenue Y 10466 IORE WELLNESS CENTER DRRIS PARK AVENUE	Specialty Care SPECIALTY CARE PRACTICE
79 RIVERDA 2711 HE BRONX,I 80 NEUROS	NY 10461 ALE MEDICAL ASSOCIATES ENRY HUDSON PARKWAY NY 10463 ECIENCE CENTER OFHAMBEALL SYENLIE	SPECIALTY CARE Practice IMAGING CENTER
BRONX,I 81 MONTEF 1300 MC BRONX,I	DEHAMBEAU aVENUE NY 10467 IORE GENERAL CLINICAL RESEARCH CTR DRRIS PARK AVENUE NY 10461	CLINIC RESEARCH EXT CLINIC
111 e 21 BRONX, I 83 MONTEF 1521 JA	L CLINICAL RESEARCH CENTER LOTH STREET-MRT NY 10467 IORE-EINSTEIN CTR FOR CANCER CARE RRETT PLACE	CANCER SERVICES
84 MONTEF 1628 EA BRONX,I 85 MONTEF	NY 10461 IORE CARDIOLOGY 1628 Eastchester STCHESTER ROAD NY 10461 IORE JARRETT PEDIATRIC DENTAL CTR	SPECIALTY PRACTICE DENTAL CENTER
BRONX,I 86 MONTEF 3332 rO BRONX,I	RRETT AVENUE NY 10456 IORE DEPARTMENT OF DENTISTRY CHAMBEAU AVENUE NY 10467	dental center
200 EAS BRONX,I 88 MONTEF 4401 BR	IORE ADVANCED IMAGING GUNHILL IT GUNHILL ROAD NY 10467 IORE WAKEFIELD CHILD PSYCH CTR ONX BOULEVARD	MENTAL HEALTH CLINIC
89 ADOLES 3415 WA BRONX,I 90 MONTEF	NY 10470 CENT AIDS PROGRAM AYNE AVENUE NY 10467 IORE DEPARTMENT OF NEUROLOGY	PEDIATRIC SPECIALTY CENTER SPECIALTY CENTER
140 LOC NEW RO 91 EINSMO 6 EXECU	CKWOOD AVENUE CHELLE,NY 10801 NTEFIORE AUTISM EVAL & TREAT CTR JTIVE PLAZA S,NY 10701	SPECIALTY CENTER
3332 RC BRONX, I 93 DEPT OF	NIAL WOMEN'S CENTER DCHAMBEAU AVE NY 10467 FOB & GYNWOMEN'S HEALTH RONX BOULEVARD	WOMEN'S HEALTH CENTER WOMEN'S HEALTH CENTER
BRONX,I 94 MONTEF 3340 BA BRONX,I	NY 10466 IORE CHILDADOL MENTAL HLTH CLINIC INBRIDGE AVENUE NY 10467 re Riverdale Cardiology Practice	MENTAL HELATH CLINIC SPECIALTY CARE PRACTICE
2711 HE BRONX, I 96 REHABIL 3329 BA	NRY HUDSON PARKWAY NY 10463 LITATION MEDICINE PRIVATE PRACTICE NINBRIDGE AVENUE NY 10467	SPECIALTY CARE PRACTICE
97 MONTEF 3514 BA BRONX,I 98 SLEEPWA	IORE DIVISION OF DERMATOLOGY INBRIDGE AVENUE NY 10467 AKE DISORDERS AYNE AVENUE	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
BRONX,I 99 MONTEF 2527 GL BRONX,I	NY 10467 IORE BEHAVIORAL HEALTH CTR AT WS .EBE AVENUE NY 10461	MENTAL HEALTH CLINIC
50 GUIC NEW RO 101 ADVANC 18 ASHF	CED ONCOLOGY ASSOCIATES ON PLACE CHELLE,NY 10801 CED ONCOLOGY ASSOCIATES FORD AVENUE	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
102 ADVANC 75 EAST BRONX,I 103 ADVANC	FERRY,NY 10522 CED ONCOLOGY ASSOCIATES GUN HILL ROAD NY 10467 CED ONCOLOGY ASSOCIATES	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
BRONX,I 104 ADVANC 984 NOF YONKER	ILLIAMSBRIDGE ROAD NY 10461 ED ONCOLOGY ASSOCIATES RTH BROADWAY S,NY 10701	SPECIALTY CARE PRACTICE
60 EAST BRONX, I 106 BRONX F 1915 CE	RIVER MEDICAL ASSOCIATES-BX OFF 208TH STREET NY 10467 RIVER MEDICAL ASSOC-YONKERS OFFICE ENTRAL PARK AVENUE	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
107 MMC-WA 4256 BR BRONX,I 108 RIDGE H	S,NY 10710 AKEFIELD CARDIOVASCULAR CENTER CONX BOULEVARD NY 10466 HILL CARDIOLOGY KET STREET SUITE 178b	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
YONKER 109 WILLIAM 1578 WI BRONX,	S,NY 10710 MSBRIDGE CARDIOLOGY ILLIAMSBRIDGE ROAD NY 10461	SPECIALTY CARE PRACTICE
BRONX, I 111 MSHP-M 1110 BC	OOK AVENUE NY 10455 ORRIS CAMPUS OSTON ROAD	SCHOOL HEALTH CLINIC
112 MSHP-N 1501 JE BRONX,I 113 BROADW	NY 10456 EW SETTLEMENT COMMUNITY CAMPUS ROME AVENUE NY 10452 VAY DENTAL CENTER	SCHOOL HEALTH CLINIC DENTAL CENTER
BRONX,I 114 MONTEF 111 EAS BRONX,I	OADWAY SUITE 102 NY 10463 IORE MOSES OP MENTAL HLTH CLINIC IT 210TH STREET NY 10467	MENTAL HEALTH CLINIC
115 MONTEF 4487 TH Bronx, N.Y 116 MMC PLA 182 210	IORE RAD ONC AT ST BARNABAS IRD AVENUE LEVEL B Y 10466 ASTIC SURGERY PRACTICE TH STREET	RADIATION ONCOLOGY PRACTICE SPECIALTY CARE PRACTICE
BRONX,I 117 ROSE KE 1225 MC BRONX,I 118 MSHP -	NY 10467 ENNEDY CHILD EVALUATION & REHAB CT DRRIS PARK AVENUE NY 10461 CHRISTOPHER COLUMBUS CAMPUS TOR AVENUE	DEVELOPMENTAL DISABILITY CLINIC SCHOOL HEALTH CLINIC
925 AST BRONX, I 119 LONG TE ONE FOR BRONX, I		LONG TERM HEALTH CARE AGENCY SPECIALTY CARE EXT CLINIC
120 MMC PEI 1621 EA BRONX,I 121 MMC PEI 16 GUIC		SPECIALTY CARE EXT CLINIC SPECIALTY CARE PRACTICE
122 A O A 1624 CR BRONX,I 123 SOUND 9 933 MAN	ROSBY AVENUE NY 10461 SHORE CARDIOLOGY ASSOCIATES MARONECK AVENUE	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
MAMARO 124 MMC OR 73 EAST New York 125 MMC OR	ONECK,NY 10543 THOPEDICS MANHATTAN PRACTICE 71ST STREET K,NY 10021 THOPEDICS MANHATTAN PRACTICE	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
215 EAS NEW YOU 126 MMC UR 44 SHER NEW YOU	T 73RD STREET RK,NY 10021 OLOGY - CLINICA MODELO RMAN AVENUE RK,NY 10040	SPECIALTY CARE PRACTICE
127 MMC TR. 3100 BR FAIRLAV 128 MMC TR. 170 MAF	ANSPLANT HEPATOLOGY ROADWAY VN,NJ 07410 ANSPLANT HEPATOLOGY PLE AVENUE	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
WHITE P 129 MMC ABI 967 BRC YONKER 130 MMC TR.	PLAINS,NY 10601 DOMINAL TRANSPLANT AT SJRH	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
60 WEST NEW YOU 131 MMC CO 1180 MC BRONX,I		SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
3514 DE BRONX, I 133 Wakefield 4234 Bro	ABETES PREVENTION PROGRAM EKALB AVENUE NY 10467 d Ambulatory Care Center onx Boulevard Y 10466	SPECIALTY CARE PRACTICE Primary Care Practice
134 MSHP-MS 1000 Tel Bronx, NN 135 MSMP-PS 502 Morr	S145 Arturo Toscanini ler Avenue Y 10456 S18 John Peter Zenger ris Avenue	School Health Clinic School Health Clinic
Bronx, N 136 Rose Hill 2512 Ma Bronx, N 137 CERC Ga	Y 10451 Pre-K Center rion Avenue Y 10457 bi Catholic Charities	Homeless Shelter Ext Clinic Mental Health Ext Clinic
1165 Roc Brooklyn 138 CERC Ga 161-10 J Queens,	ckaway Avenue ,NY 11236 bi - Queens Iamaica Avenue Suite 413 NY 11432	Mental Health Ext Clinic
139 CERC Ga 358 St M Staten Is 140 CERC Ga 116 124t	bi - Staten Island larks Place 5th floor sland,NY 10301 bi-East Harlem th Street	Mental Health Ext Clinic Mental Health Ext Clinic
New York 141 NY Harm	x, N Y 10035 Reduction Center E 126th Street x, N Y 10035 re Einstein Ctr for Aging Brain	Part Time Clinic/Specialty Care Specialty Care Practice
6 Execut Yonkers, 143 Montefior 1250 Wa Bronx, N	ive Plaza Suite 297 NY 10701 re NY Assoc in Gastroenterology ters Place Suite 1201 Towe Y 10461	Specialty Care Practice
688 Whit Scarsdal 145 WELLNES 1200 WA	re NY Assoc in Gastroenterology te Plains Road Suite 220 e,NY 10583 SS CENTER SATELITE AT ACS ATERS PALACE 3RD FLOOR	Specialty Care Practice SUBSTANCE USE DISORDER CLINIC
BRONX,I 146 CERC GA 1020 GR BRONX,I 147 CERC GA	NY 10461 ABI-BRONX RAND CONSCOURSE 3RD FLOOR NY 10451 ABI-RFK	MENTAL HEALTH EXT CLINIC MENTAL HEALTH EXT CLINIC
1731 SE BRONX, I 148 CERC GA 485 THR BROOKL	MINOLE AVENUE NY 10461 ABI-BROOKLYN ROOP AVENUE YN,NY 11221	MENTAL HEALTH EXT CLINIC
149 MSHP - 3710 BA BRONX,I 150 MSHP - 3 456 WHI	X113 RNES AVENUE NY 10467	SCHOOL HEALTH CLINIC SCHOOL HEALTH CLINIC
BRONX,I 151 MSHP - 2 1180 TI BRONX,I 152 MSHP - 2	NY 10473 X198 NTON AVENUE NY 10456	SCHOOL HEALTH CLINIC SCHOOL HEALTH CLINIC
1600 WE BRONX, I 153 MONTEF 20 CEDA NEW RO	EBSTER AVENUE NY 10457 IORE NEW ROCHELLE CARDIOLOGY AR STREET CHELLE,NY 10801	SPECIALTY CARE PRACTICE
4256 BR BRONX, I 155 IMMUNO 150 WHI	L PAVILION AT 4256 BRONX BOULEVARD RONX BOULEVARD NY 10466 DLOGIC DISEASE CENTER ITE PLAINS ROAD OWN,NY 10591	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
TARRYTO 156 MONTEF 970 BRO YONKER 157 CARDIO	OWN,NY 10591 TORE YONKERS RADIATION ONCOLOGY	SPECIALTY CARE PRACTICE SPECIALY CARE PRACTICE
2814 MI BRONX,I 158 SCHIFF 3444 KC BRONX,I	DDLETOWN ROAD NY 10461	DENTAL CENTER SPECIALTY CARE PRACTICE
159 MMC UR 3050 CC BRONX,I 160 MMC UR 141 SOU	OLOGY AT RIVERDALE FAMILY PRACTICE DRLEAR AVENUE NY 10463 OLOGY AT HARTSDALE JTH CENTRAL AVENUE 3RD FLOOR	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
HARTSD 161 MONTEF 785 MAN WHITE P 162 MONTEF	ALE,NY 10530 IORE NEUROPSYCHOLOGY AT BURKE MARONECK AVENUE PLAINS,NY 10605 IORE DEPARTMENT OF PM&R	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
150 EAS BRONX, I 163 MONTEF 5901 PA BRONX, I	T 210TH STREET NY 10467 IORE AT HEBREW HOME (SUBACUTE) LLISADE AVENUE NY 10471	SPECIALTY CARE PRACTICE
164 NEUROL 4170 BR BRONX,I 165 SLEEP C 2475 SA	OGY AT WAKEFIELD MEDICAL VILLAGE ONX BOULVARD NY 10466 ENTER AT WESCHESTER SQUARE AINT RAYMONDS AVENUE	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
BRONX,I 166 MSHP - 2 250 E 15 BRONX,I 167 MSHP - 2	NY 10461 X151 56TH STREET NY 10451 X098	SCHOOL HEALTH CLINIC SCHOOL HEALTH CLINIC
1619 BC BRONX, I 168 MSHP - I 1449 SH BRONX, I	OSTON ROAD NY 10460 PS 199 HAKESPEARE AVENUE NY 10452	SCHOL HEALTH CLINIC
169 DV SHEL ADDRES BRONX, I 170 UNIVERS 1041 UN	TER S WITHHELD NY 10451 SITY AVE FAMILY RESIDENCE NIVERSITY AVENUE	DOMESTIC VIOLENCE SHELTER PART TIME CLINIC HOMELESS SHELTER EXTENSION CLINIC
BRONX,I 171 CHAM SI 141 SOU HARTSD 172 LASIK A	NY 10452 PECIALISTS IN WESTCHESTER JTH CENTRAL AVENUE SUITE 300 ALE,NY 10530 ND EYE CARE CENTER	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
141 SOU HARTSD 173 MONTEF 141 SOU HARTSD	JTH CENTRAL AVENUE ALE,NY 10530 IORE AT 141 SOUTH CENTRAL AVENUE JTH CENTRAL AVENUE ALE,NY 10530	SPECIALTY CARE PRACTICE
174 MONTEF 629 WES NEW YOU 175 EINSTEI 1225 MC	TIORE OUTREACH ST 185TH STREET RK,NY 10033 N STUDENT BEHAVIORAL HEALTH CTR DRRIS PARK AVENUE	SPECIALTY CARE PRACTICE MENTAL HEALTH CLINIC
BRONX,I 176 MONTEE 951 BRO BRONX,I 177 CRYSTAL	NY 10461 FIORE SOUTH BRONX CANCER CENTER OOK AVENUE NY 10451 L RUN - GYN ONC	SPECIALTY CARE PRACTICE SPECIALTY CARE PRACTICE
855 ROU MONROI 178 GRUSS N 1300 MC BRONX, I	JTE 17M E,NY 10941 MAGNETIC RESONANCE RESEARCH CENTER DRRIS PARK AVENUE NY 10461	IMAGING CENTER
179 MONTEF 1695 A I BRONX,I 180 MMG - Ea 3860 Eas	TORE NUCLEAR MEDICINE EASTCHESTER ROAD NY 10461 ast Tremont Avenue st Tremont Avenue	imaging center Primary Care Practice
Bronx, N. 181 Montefior 1254 Cer Yonkers, 182 Montefior	Y 10465 re GI at 1254 Central Park ntral Park Avenue NY 10704 re GI at 18 Ashford	Specialty Care Practice Specialty Care Practice
Dobbs Fe 183 Montefior 128 Ashf Dobbs Fe	ord Avenue erry,NY 10522 re General Surg at 128 Ashford ford Avenue erry,NY 10522 re Gen Surgery at 1978 Crompound	Specialty Care Practice Specialty Care Practice
184 Montefior 1978 Cro Cortlandt 185 Montefior 44 Shern		Specialty Care Practice Specialty Care Practice
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Schedule H (Form 990) 2020

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Form and Line Reference	Explanation
PART I, LINE 7 TABLE:	THE FINANCIAL ASSISTANCE AND CERTAIN OTHER COMMUNITY BENEFITS AT COST table IS BASED ON THE MEDICAL CENTER'S ACTIVITIES ONLY. SINCE THE ACTIVITIES OF THE DISREGARDED ENTITIES ARE QUITE UNIQUE AND NOT REPRESENTATIVE OF A HOSPITAL FACILITY, THE ACTIVITIES FROM THESE ENTITIES WERE EXCLUDED FROM CONSIDERATION IN THE TABLE. FORM 990, PART IX, LINE 25, COLUMN A EXPENSES USED TO CALCULATE THE BENEFIT PERCENTAGES WAS ADJUSTED to EXCLUDE THE DISREGARDED ENTITIES SINCE ONLY THE HOSPITAL FACILITY ACTIVITIES WERE REPORTED.
1. PART I, LINE 7:	THE COST-TO-CHARGE RATIO METHODOLOGY WAS UTILIZED TO CALCULATE THE AMOUNT INCLUDED IN THE TABLE. THE CALCULATION OF THIS RATIO WAS DERIVED FROM the RATIO OF PATIENT CARE COST-TO-CHARGES (RCC factor). In calculating the patient care cost for the ratio, the organization reduced its operating expenses for its non-patient care costs and the cost of its community benefits & building activities not relying on the RCC factor for costing purposes. In 2020, the organization received distributions from the Cares Acts Provider Relief fund and pending FEMA relief assistance for direct reimbursement of COVID-19 expenses. The organization further adjusted its patient care costs to exclude these expenses in calculating its cost to charge ratio.
1. PART II - COMMUNITY BUILDING ACTIVITIES:	THE MEDICAL CENTER IS ACTIVELY INVOLVED WITH COMMUNITY-BASED ORGANIZATIONS AND SPECIAL COMMUNITY HEALTH PROGRAMS AS PART OF ITS MISSION TO ADVANCE THE HEALTH OF THE COMMUNITIES IT SERVES. THE MEDICAL CENTER'S COMMUNITY BUILDING ACTIVITIES INCLUDE COMMUNITY SUPPORT OF THE BRONX AIDS VOLUNTEERS ORGANIZATION, THE LEAD POISONING PREVENTION PROGRAM AND RECRUITMENT OF MUCH NEEDED MEDICAL PROFESSIONALS TO THE HEALTH PROFESSIONAL SHORTAGE AREAS (HPSA) OF THE BRONX, among other INITIATIVES. MONTEFIORE'S LEAD POISONING PREVENTION Program is a designated NEW YORK State Resource Center for Lead poisoning prevention, and consists of a multidisciplinary team in medicine, research, social services, environmental investigation and public advocacy. It serves as a referral center for the medical management of lead poisoning, links families to safe housing during home abatement procedures, provides bilingual educational workshops, advocates for lead poisoned children during local and state legislative reviews and collaborates with city and private agencies in environmental intervention. PROJECT BRAVO is a hospital-based volunteer program managed by Montefiore's Aids Center that provides support to HIV and Aids patients. The program renders outreach services in the community, provides friendly visits to hospitalized patients and staffs the BRAVO food pantry.
1. PART III, Section A, LINE 2:	The cost of bad debt expense included in the transaction price is estimated based on the bad debt provision at charge, applied to the ratio of total patient care expenses to total charges for all services rendered. Any payments or discounts are excluded from bad debt expense. 1. Part III, Section A., Line 3 THE ESTIMATED AMOUNT OF THE ORGANIZATIONS'S BAD DEBT EXPENSE (AT COST) attributed to PATIENTS UNDER THE ORGANIZATION'S CHARITY CARE POLICY WAS based ON RESULTS OF PREDICTIVE ANALYSIS. BAD DEBT SHOULD BE INCLUDED AS A COMMUNITY BENEFIT BECAUSE THE organization PROVIDES MUCH NEEDED HEALTH CARE SERVICES INDISCRIMINATELY to the COMMUNITY-AT-LARGE WITHOUT REGARD TO WHETHER OR NOT THE PATIENT has insurance or if THE BILL WILL EVER BE PAID. 1. Part III, Section A., Line 4 AS REPORTED IN MONTEFIORE HEALTH SYSTEM'S AUDITED CONSOLIDATED FINANCIAL statements, BAD DEBT EXPENSE IS DESCRIBED AS FOLLOWS: "Subsequent changes to the estimate of the transaction price (determined on a portfolio basis when applicable) are generally recorded as adjustments to patient service revenue in the period of the change. For the years ended December 31, 2020 and 2019, changes in the Medical Center's estimates of expected payments for performance obligations satisfied in prior years were not significant. Portfolio collection estimates are updated based on collection trends. Subsequent changes that are determined to be the result of an adverse change in the patient's ability to pay (determined on a portfolio basis when applicable) are recorded as bad debt expense. Bad debt expense for the years ended December 31, 2020 and 2019 was not significant".
1. PART III, Section B, LINE 8:	The MEDICARE REVENUE AND ALLOWABLE COSTS REPORTED IN PART III, SECTION B, were based on the allowable costs and Medicare reimbursements that were reported in the organization's

2020 Medicare Cost Report reduced for the Medicare subsidized services already reported in Part I, line 7G of Schedule H and direct graduate medical education reported in Part 1, line 7H. The MEDICARE ALLOWABLE COSTS WERE DERIVED using THE Medicare COST REPORT COST-FINDING METHODOLOGY, WHICH APPORTIONS ROUTINE costs TO MEDICARE USING DAYS AND ANCILLARY COSTS TO MEDICARE USING departmental RATIOS OF COSTS TO CHARGES. The following table represents a reconciliation of Medicare revenue and costs included on Lines 5, 6 and 7 in part III to the total actual Medicare revenue and costs of the Medical Center. In previous years, the Medical Center has typically showed a Medicare surplus in Part III that reconciled to a shortfall after other Medicare programs and the DME and Medicare subsidized health service losses were added back. For 2020, because of the additional costs related to the Medical Center's rapid response to the COVID-19 pandemic incurred by increasing its bed capacity by 100%, increasing ICU beds by a hundredfold, establishing seven COVID-19 testing sites throughout the Bronx and Westchester and procuring personal protective equipment costing upwards of \$350 million, we are reporting a shortfall for Part III Medicare. This shortfall was increased to \$136,702,610 when reconciled to our actual Medicare costs as highlighted in the table below. REVENUE Allowable

Form and Line Reference	Explanation
Form and Line Reference	SURPLUS COSTS (SHORTFALL) Part 111, LINES 5-7: \$375,071,931 \$405,251,888 (\$30,179,957) ADD: COSTS NOT INCLUDED IN MEDICARE COST REPORT: - 19,346,698 (A)9,346,698) ADD: MEDICARE DMS: 34,027,011 72,803,075 (38,776,664) ADD: EMP PHYS SERV: 41,403,509 77,435,766 (36,032,257) ADD: MED SUBSID HLTH SERV: 5,596,255 17,963,889 (12,367,634) MEDICARE Shortfall: \$456,098,706,5592,801,316 (\$136,702,610) MEDICARE REVENUE AND ALLOWABLE COSTS REPORTED IN PART III, SECTION B, were DERIVED FROM THE MEDICARE COST REPORT HOWEVER, LINES 5, 6, AND 7 IN PART III DO NOT INCLUDE CERTAIN MEDICARE REVENUE AND COSTS, AND does NOT present THE ENTIRE FINANCIAL impact OF THE MEDICAL CENTER'S PARTICIPATION in the MEDICARE PROGRAM. IN ADDITION, THE MEDICARE COST REPORT cost-finding METHODOLOGY IS INCONSISTENT WITH THE REST OF SCHEDULE h, whereby costs ARE CALCULATED USING THE MEDICAL CENTER'S OVERALL RATIO OF COSTS TO charges (RCC) FROM WORKSHEET 2. ACCORDINGLY, THE MEDICARE Shortfall reflected IN PART III, LINE 7 BEFORE THE reconciling ADJUSTMENTS MEDICAL center EXPENSES THAT ARE NOT PART OF THE MEDICARE COST FINDING process. These COSTS INCLUDE CERTAIN CONSULTING AND MARKETING EXPENSES, COSTS related TO NURSE PRACTITIONERS, NURSE MIDWIVES, PHYSICIAN assistants, and Hospitalists WHO BILL THE MEDICARE PROGRAM FOR PART B SERVICES AND physician COSTS EXCEEDING THE MEDICARE REASONABLE compensation equivalent (RCE) LIMITS. INCLUDING THE MEDICARE SHARE OF these COSTS WOULD HAVE increased THE MEDICARE BNOTH IN INSTRUCTIONS. IF THE MEDICARE COST REPORT RELATED TO DIRECT MEDICAL EDUCATION (DME), WHICH WERE REPORTED IN PART II I ALSO EXCLUDES MEDICARE REVENUE AND ALLOWABLE COSTS FROM THE MEDICARE SHARE OF DME LOSSES HAD BEEN REPORTED IN PART III, THE MEDICARE SHARE OF THE MEDICARE SHARE OF DME LOSSES HAD BEEN REPORTED IN PART III, THE MEDICARE SHORT HE MEDICARE SHARE OF DME LOSSES HAD BEEN REPORTED IN PART III, THE MEDICARE SHORT HE MEDICARE SHARE OF THE MEDICARE SHAD DEEN REPORTED IN PART III, THE MEDICARE COST REPORT THE MEDICARE SHORT HE MEDICARE SH
	bills and current Medicaid coverage, patients who are homeless and uninsured and underinsured minors receiving care in the Medical center's school health clinics. Full Financial aid is also granted to patients with outstanding self-pay bills and current Medicaid coverage, patients who are homeless and uninsured and underinsured minors receiving care in the Medical center's school health clinics. school health clinics. school health clinics.
IEEDS ASSESSMENT:	MONTEFIORE ASSESSES COMMUNITY NEEDS BY: A) COMMUNITY ADVISORY BOARDS THE PRIMARY APPROACH USED TO GAIN INPUT AND COMMUNITY INVOLVEMENT IS THROUGH A VARIETY OF COMMUNITY ADVISORY BOARDS (CABS). MONTEFIORE MEDICAL CENTER WORKS EXTENSIVELY WITH REPRESENTATIVES OF THE COMMUNITIES THROUGH THE CABS TO IDENTIFY HEALTH CARE NEEDS AND DETERMINE THE APPROPRIATE CONFIGURATION OF SERVICES. ON A REGULAR BASIS, MONTEFIORE REPORTS TO THESE VARIOUS COMMUNITY GROUPS ON THE B) COMMUNITY SERVICES COMMMITTEE MONTEFIORE HEALTH SYSTEM HAS A BOARD COMMITTEE, THAT IS FOCUSED ON COMMUNITY SERVICES. IT IS RESPONSIBLE FOR OVERSEEING MONTEFIORE'S COMMUNITY SERVICES AND COMMUNITY BENEFIT ACTIVITIES TO ENSURE THEY ARE FORMULATED TO FACILITATE THE FULFILLMENT OF THE MEDICAL CENTER'S MISSION AND MEET THE NEEDS OF THE COMMUNITY. THE COMMITTEE MEETS REGULARY TO BECOME FAMILIAR WITH AND ASSESS MONTEFIORE'S
	community service programs AND THE EXTENT TO WHICH THEY ADDRESS AND MAKE A MEANINGFUL IMPACT ON PRESSING COMMUNITY NEEDS. THE COMMITTEE WORKS CLOSELY

2. NE MEANINGFUL IMPACT ON PRESSING COMMUNITY NEEDS. THE COMMITTEE WORKS CLOSELY WITH MONTEFIORE LEADERSHIP AND/OR RELEVANT BOARD COMMITTEES THAT ARE RESPONSIBLE FOR OVERSEEING THE MEDICAL CENTER'S MISSION TO ASSESS AND IMPROVE THE HEALTH OF THE COMMUNITIES SERVED. C) PARTNERSHIPS AND COLLABORATIONS BEYOND THE FORMAL STRUCTURE THAT MONTEFIORE HAS ESTABLISHED TO GAIN INPUT FROM THE COMMUNITIES IT SERVES, THE MEDICAL CENTER PARTICIPATES IN A VARIETY OF ORGANIZED PARTNERSHIPS AND COLLABORATIVES, WORKING WITH OTHER PROVIDERS IN THE BRONX, THE NYC DEPARTMENT OF HEALTH AND MENTAL HYGIENE, COMMUNITY-BASED ORGANIZATIONS IN THE BRONX AND MEMBERS OF THE COMMUNITY IN PLANNING AND DEVELOPING INITIATIVES AIMED AT IMPROVING THE HEALTH OF PEOPLE IN THE BRONX. EXAMPLES OF SUCH Partnerships INCLUDES: - THE BRONX HEALTH LINK - THE BRONX RHIO - THE BRONX COLLABORATIVE - THE BRONX BREATHES INITIATIVE - THE BRONX HIV PLANNING COUNCIL - SOUTH BRONX ENVIRONMENTAL JUSTICE PARTNERSHIP (SBEJP) - CITIWIDE HARM REDUCTION PROGRAM - BRONX COMMUNITY PALLIATIVE CARE INITIATIVE - BRONX SCIENCE AND HEALTH OPPORTUNITIES PARTNERSHIP MEDICAL CENTER'S PERFORMANCE AND SERVICES, THE STATUS OF PROGRAMS, FINANCIAL AND UTILIZATION STATISTICS, THE PLANS FOR AND IMPLEMENTATION OF COMMUNITY SERVICES, AND PLANS FOR THE FUTURE. - HISPANIC CENTER OF EXCELLENCE - BRONX CENTER TO REDUCE AND ELIMINATE ETHNIC AND RACIAL HEALTH DISPARITIES (BRONX CREED). D) The office of community and population health Montefiore continues to partner with a variety of community-based organizations to work to advance

	the health of the community. The Montefiore Office of Community and Population Health was set up to
	maximize the impact of the Medical Center's community services and helps to assess community
	needs by its various initiatives, including, - supporting and coordinating Montefiore's diverse portfolio
	of community health improvement programs and activities; - enhancing Montefiore's capacity to
	assess and measure the health needs of the communities it serves; - Identifying and selecting a
	limited number of top-priority health needs in the communities Montefiore serves for specific focus;
	Leading and coordinating Montefiore-wide efforts and working with community partners to measurably
	improve the health of the communities served; - The to your Health! Program, a community and
	worksite wellness initiative seeking to reduce the growing burden of chronic disease in the community
	through a number of public health programs to educate patients, visitors, staff and local residents on
	how to live healthier lives. Through collaborations with local community based organizations, the
	Office of Community Health will identify specific interventions that can be worked on both
	, , ,
	collaboratively and independently to transform the community health. Using data collected through
	Montefiore, the District Public Health Office and other sources, the impact on the community health by
	the particular intervention can than be measured and analyzed.
3. PATIENT EDUCATION OF	ALL INTAKE, REGISTRATION, AND COLLECTION AGENCY STAFF IS TRAINED ON THE MEDICAL
ELIGIBILITY FOR ASSISTANCE:	CENTER'S FINANCIAL AID POLICY AND HOW TO PROVIDE PATIENTS WITH ASSISTANCE.
LEIGIBIETT TOR ASSISTANCE.	MONTEFIORE MEDICAL CENTER HAS A POLICY THAT ESTABLISHES Guidelines FOR THE
	BILLING OFFICE TO FOLLOW WHEN WORKING WITH INDIVIDUALS WHO ARE HAVING
	DIFFICULTY PAYING THEIR MEDICAL BILLS. A REFERRAL IS MADE TO THE MEDICAL
	CENTER'S FINANCIAL AID OFFICE AND A FINANCIAL COUNSELOR WILL HELP THE PATIENT
	APPLY FOR FREE OR LOW-COST INSURANCE. IF THE FINANCIAL COUNSELOR DETERMINES
	THAT THE PATIENT DOES NOT QUALIFY FOR LOW-COST INSURANCE, the counselor WILL HELP
	THE patient APPLY FOR A FINANCIAL AID DISCOUNT BASED ON INCOME LEVEL. THE
	MEDICAL CENTER MAKES ITS FINANCIAL AID POLICY KNOWN TO THE PUBLIC BY PROVIDING
	WRITTEN INFORMATION AVAILABLE IN multiple languages (English, Spanish, Albanian, Arabic,
	Bengali, Chinese, French, Russian & Vietnamese) including brochures AT all patient service areas,
	information posted on the intranet and internet, and information sent out on patient's bills. THERE ARE
	ALSO SIGNS POSTED AT entranceways, in the Emergency Department, Admitting Office, Billing and
	Medicaid offices and other registration and waiting area ADVISING PATIENTS OF THE availability of
	Financial aid.
4. COMMUNITY INFORMATION:	THE MEDICAL CENTER HAS OUTREACH SERVICES RESPONDING TO THE HEALTH CARE and
	social NEEDS THROUGHOUT THE BRONX AND SOUTHERN WESTCHESTER. IT HAS become a
	MAJOR COMMUNITY RESOURCE TO A POPULATION WHICH IS AMONG THE country's most
	ECONOMICALLY AND SOCIALLY DISADVANTAGED and to a community that is full of great
	challenges. The Bronx, with its 1.43 million residents, is ranked the poorest urban county in the
	country, leads the nation in rates of diabetes and obesity and other chronic conditions, and leads New
	York City in a list of significant markers: people in "fair or poor health", low birth weight, teen
	pregnancy, children in poverty, disabled individuals and families living below the poverty level. The
	Bronx has a poverty rate of 28% (compared to 15.9% city-wide), household median income of
	\$37,397 (compared to \$56,942 in Brooklyn, \$64,509 in Queens, \$79,201 in Staten Island and
	\$85,071 in Manhattan) and one of the highest child poverty rates in the United States with 40% of
	Bronx children living below poverty; the eight highest proportion for any county in the United States,
	and the highest for any urban county. THE BRONX IS ALSO THE YOUNGEST county IN NEW YORK
	STATE WITH a median age of 33.6 and 25.3% of its population under the age of 18. The Bronx has
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CHILDREN & THEIR FAMILIES - UNDERSERVED AND AT-RISK SENIOR CITIZENS - THOSE
AFFECTED BY CANCER - THOSE AFFECTED BY THE CONTINUING HIV EPIDEMIC IN THE
BRONX - PERSONS WITH OR AT-RISK FOR TUBERCULOSIS INFECTION - PERSONS AFFECTED
WITH PROBLEMS OF SUBSTANCE ABUSE - THE HOMELESS - ADULTS AND CHILDREN WITH
LIMITED ACCESS TO PRIMARY DENTAL CARE - THOSE AFFECTED BY CHRONIC HEALTH CARE
DISEASE SUCH AS CONGESTIVE HEART FAILURE, DIABETES AND ASTHMA. THE MEDICAL
CENTER RUNS PROGRAMS for COMMUNITY HEALTH SERVICES THAT ARE AMONG THE

NATION'S MOST EXTENSIVE PROVIDING PRIMARY CARE TO UNDERSERVED POPULATIONS including: - MONTEFIORE'S NETWORK OF PRIMARY CARE CENTERS IN THE BRONX INCLUDING SEVERAL FEDERALLY-QUALIFIED HEALTH CARE CENTERS (FQHC) PROVIDES ACCESS TO

Explanation

Form and Line Reference	Explanation
SYSTEM:	Montefiore Medical Center IS AN AFFILIATE OF MONTEFIORE HEALTH SYSTEM, INC. The Health System is a leader in community and population health and has a long history of developing innovative approaches to care and tailoring programs to best serve the changing needs of its community. These include, but are not limited to the following: Community service plan, Community Service Strategy, Accountable Care Organization, Patient-centered medical home, disease management programs and community outreach. The integration of these innovative approaches supports Montefiore well in its provision of service to the community. See line 5, Promotion of Community Health, for how the Health System along with Montefiore Medical Center promotes community Health.
7. STATE FILING OF COMMUNITY BENEFIT REPORT:	Montefiore Medical Center files a Community Service Plan with the State of New York.

Schedule H (Form 990) 2020

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

► Attach to Form 990. ► Go to <u>www.irs.gov/Form990</u> for the latest information. 2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

MONTEFIORE MEDICAL CENTER

Part I General Information on Grants and Assistance

Employer identification number 13-1740114

Does the organization mai the selection criteria usedDescribe in Part IV the org	to award the gran	nts or assistance?				assistance, and	V Yes
Part III Grants and Other As	sistance to Domes	stic Organizations and		Complete if the orga	nization answered "Yes"	on Form 990, Part IV, line	21, for any recipient
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) Albert Einstein College of Medicine 1300 morris park avenue bronx, NY 10468	83-0621846	501(c)(3)	60,000,000				operating subsidies
(2) jacobi medical center 1400 pelham parkway Bronx,NY 10461	13-2655001	501(c)(3)	238,000				grant subrecipient
(3) Renewal of Life Inc 5904 13th Avenue Brooklyn,NY 11219	90-0772896	501(c)(3)	20,000				Sponsorship
(4) Wildlife Conservation Society 2300 Southern Blvd Bronx, NY 10460	13-1740011	501(c)(3)	50,000				Sponsorship
(5) United Hospital Fund 1411 Broadway 12th Fl New York, NY 10018	13-1562656	501(c)(3)	25,000				sponsorship
(6) Bronx Health Link 851 Grand Concourse Bronx, NY 10451	13-4045022	501(c)(3)	70,000				sponsorship
(7) Children's Health Fund 215 west 125th street New York, NY 10027	13-3468427	501(c)(3)	15,000				Sponsorship
(8) Cong Refuah Helpline Inc 9 Meron Dr Monroe, NY 10950	20-8216686	501(c)(3)	50,000				Sponsorship
(9) Pratt Area Community Council Inc 201 Dekalb Ave Brooklyn, N Y 11205	11-2451752	501(c)(3)	8,585				Grant subrecipient
(10) New York Health Collaborative Inc 40 Worth Street 5th Fl New york, NY 10013	20-8022336	501(c)(3)	50,000				sponsorship
(11) St Lukes Cornwall Health System 70 Dubois Street Newburgh, NY 12550	22-3026263	501(c)(3)	10,000				Sponsorship
(12) The Hebrew Home at Riverdale Foundation 5901 Palisade Ave Bronx, NY 10471	20-4352212	501(c)(3)	25,000				Sponsorship
(13) NYU FORENSIC MEDICINE SUPPORT FUND 520 FIRST AVENUE NEW YORK,NY 10016	13-5562308	501(c)(3)	25,000				CONTRIBUTION
(14) MEDICARE RIGHTS CENTER 520 EIGHTH AVENUE NEW YORK, NY 10018	13-3505372	501(C)(3)	10,000				SPONSORSHIP
(15) ST JOSEPH'S HEALTH FUND 127 SOUTH BROADWAY YONKERS,NY 10701	13-3833645	501(C)(3)	15,000				SPONSORSHIP
(16) NEW YORK CITY HEALTH & HOSPITALS CORP 160 WATER STREET NEW YORK, NY 10038	13-4172958	501(C)(3)	120,908				GRANT SUBRECIPIENT

(17) SOMOS INC 90 SOUTH SWAN STREET ALBANY,NY 12210	22-3128393	501(c)(3)	10,000			SPONSORSHIP
(18) ALZHEIMERS ASSOCIATION INC 2 JEFFERSON PLAZA POUGHKEEPSIE, NY 12601	13-3039601	501(c)(3)	7,500			SPONSORSHIP
(19) BOYS & GIRL CLUB OF MT VERNON INC 350 S SIXTH AVENUE MOUNT VERNON,NY 10550	13-1739925	501(C)(3)	10,000			SPONSORSHIP
(20) JACOBI MEDICAL CENTER AUX INC 1400 PELHAM PARKWAY SOUTH BRONX,NY 10461	13-1849594	501(C)(3)	10,000			SPONSORSHIP
(21) MONTEFIORE NYACK HOSPITAL FOUNDATION 160 NORTH MIDLAND AVENUE NYACK,NY 10960	13-3245804	501(C)(3)	15,000			SPONSORSHIP
(22) BRONX CARE HEALTH SYSTEM 1276 FULTON AVENUE BRONX,NY 10456	13-1974191	501(C)(3)	166,318			GRANT SUBRECIPIENT
(23) Federal Law Enforcement Foundation Inc 1325 Ave of the Americas New York, NY 10019	13-3494044	501(c)(3)	10,000			sponsorship
(24) Mary Mitchell Family and Youth Center 2007 Mapes Avenue Bronx, NY 10460	13-3385032	501(c)(3)	12,533			Sponsorship
(25) National September 11 Memorial & Museum 200 Liberty Street New York, NY 10281	61-1745872	501(c)(3)	25,000			Sponsorship
(26) Northwest Business Group on Health Inc 80 Pine Street New York, NY 10005	13-3156952	501(c)(3)	17,500			Sponsorship
(27) The Emmes Corporation 401 N Washington Street Rockville, MD 20850	54-1058268		1,628,449			grant subrecipient
2 Enter total number of sect	ion 501(c)(3) and		ns listed in the line 1 to	able		2 6
3 Enter total number of othe			<u></u>		<u></u> ▶ <u> </u>	1

(5)

(6)

(7)

Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

Part IV

Return Reference Explanation

Schedule I, Part I, Line 2 The procedure for monitoring subrecipients of federal awards for compliance is to obtain and review the subrecipient's audited Circular A-133 single Audit report which includes their respective schedule of expenditures to ensure that funds are being used for their intended purpose. The Medical Center also provides support to various organizations as part of its many local community health program endeavors. Contributions and sponsorships are made to

Schedule I (Form 990) 2020

Compensation Information Schedule J (Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. Department of the Treasury ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Name of the organization MONTEFIORE MEDICAL CENTER **Questions Regarding Compensation** Chec 990,

2020 Open to Public

OMB No. 1545-0047

Inspection **Employer identification number**

13-1740114 No Yes on Form ese items.

11 1 1 1		y of the following to or for a person listed on Form de any relevant information regarding these items
First-class or charter travel		Housing allowance or residence for personal use
Travel for companions		Payments for business use of personal residence
Tax idemnification and gross-up payments		Health or social club dues or initiation fees
Discretionary spending account		Personal services (e.g., maid, chauffeur, chef)
v of the hoxes on Line 1a are checked, did the orga	nizat	tion follow a written policy regarding payment or

reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a? . . . Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

1b Yes Yes

Written employment contract Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Any related organization? If "Yes," on line 5a or 5b, describe in Part III.

For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any

Νo 5a

4a

4b

Yes

Yes

Νo Νo 6a Νo Νo 7 Νo

8

Schedule J (Form 990) 2020

Cat. No. 50053T

Νo

compensation contingent on the net earnings of:

8

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

(A) Name and Title		(B) Breakdo	own of W-2 and/or compensation	r 1099-MISC	(C) Retirement and other	(D) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990
1ROBERT MICHLER MD CHAIR-Surg/Cardiothoracic Surg	(i)	4,217,952	0	1,645	17,000	29,337	4,265,934	0
CHAIR-Surg/Cardiothoracic Surg	(ii)							
2SUSAN GREEN-LORENZEN RN		U	0	0	0	0	0	0
System Senior VP-OPERations	(i)	0	0	0	0	0	0	0
	(ii)	1,134,309	 514,700	908,446	17,000	 27,593	2,602,048	 0
3Christopher Panczner Asst SecSVP & Gen Counsel	(i)	0	0	0	0	0	0	0
ASSESSED. FOR A GET COURSE!	(ii)	939 772		2.252.445	17.000	0.726	4.642.752	2.501.417
4PHILIP O OZUAH MD PHD		939,772	423,800 0	3,253,445 0	17,000	9,736 0	4,643,753 0	2,591,417
President & CEO	(i)							
	(ii)	2,897,430	1,629,700	2,012,087	857,000	26,393	7,422,610	0
5 Joseph De Rose MD Dir Min Invasive Robotic Surg	(i)	1,548,153	139,160	0	17,000	25,423	1,729,736	0
-	(ii)	0					0	
6 Daniel Goldstein MD Vice Chair-Cardiothoracic Surg	(i)	1,554,992	117,246	1,072	17,000	2,700	1,693,010	0
vice Chair-Cardiothoracic Surg	(ii)							
7STEVEN SAFYER MD	(i)	0	0	0	0	0	0	0
former officer	(ii)							
8COLLEEN M BLYE		0	0	5,164,478 0	0	0	5,164,478 0	5,131,254 0
Exec VP & CFO	(i)							
	(ii)	1,201,841	733,100	1,645	17,000	11,328	1,964,914	0
9Emad Eskandar MD Chair-Neurological Surgery	(i)	2,065,953	0	1,072	17,000	27,100	2,111,125	0
	(ii)	0					0	
10Mark Schoenberg MD Chair-Department of Urology	(i)	920,945	600,000	1,645	17,000	29,800	1,569,390	0
Cital Department of Crossy,	(ii)							
		·	0	0	0	0	0	0
					1		1	
					1			
					İ			

Page 3

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Return Reference

Part III

Explanation Schedule J, Part I, Line 1a An officer was provided Car service for business purposes and incidental transportation. The car service costs were included in taxable income. One officer traveled first class as provided for under Medical center policy. All such travel was for Medical Center business purposes, accordingly, the cost of such travel was not included in taxable income. Schedule J, Part I, Line 4a Steven Safyer, M.D., a former Officer, was paid severance in the amount of

\$5,164,478 from a related organization in 2020 that was accrued and reported as deferred compensation in the prior year 990. Schedule J, Part I, Lines 3, 4b & Part As it relates to compensation from Montefiore Medicine Academic Health System, Inc. and Montefiore Health System, Inc. for all officers and key II - Columns (B)(i), (ii) and (iii) employees: The Compensation Committee reviews and approves all forms of compensation and benefits provided to each executive with the assistance of a national independent compensation consulting firm. The consulting firm assists the Compensation Committee with its decision-making process to ensure executive compensation levels are reasonable and appropriate relative to those of other similar organizations. Base salaries in Column B(i) are determined based on competitive market practices for comparable positions with similar sized organizations and scope of responsibilities. Bonus and incentive compensation in Column B(ii) is based on the achievement of performance goals. The executives' compensation program has a significant pay-at-risk component to ensure the alignment of pay and organizational performance. Goals are set in advance in areas such as quality of patient care, patient satisfaction, community services and financial performance. Compensation is at risk if the goals established by the Compensation Committee are not met. Other reportable compensation in column B(III) includes distributions from the supplemental executive retirement plan. In a manner designed to qualify for the "rebuttable presumption of reasonableness" the Compensation Committee of the Board of Trustees expressly reviewed and approved these retirement benefit arrangements for senior executives in a manner that qualified under the intermediate sanctions rules of the Federal tax law, and in recognition of (a) the executives' years of service to the organization and (b) the significant contributions to enhancing the ability of the organization to achieve its charitable mission in a manner consistent with financial solvency. Accordingly, this benefit should be viewed as applying to years of service for the organization. Pooled Supplemental Executive Retirement Plan distributions based on multiple years of service: Susan Green-Lorenzen, R.N. - \$884,992 Philip O. Ozuah, M.D., PH.D. - \$1,988,478 Christopher Panczner - \$3,230,564 of which \$2,591,417 was accrued in prior years 990s as deferred compensation. Supplemental Executive Retirement Plan accrued and unpaid benefits: Colleen Blve - There is no current year SERP deferred compensation accrual since

benefits will become vested and distributed within 2 1/2 months after the calendar year. The Health System also funds a nonqualifying defined contribution SERP plan. An officer of the Medical Center currently participates in this plan. Contributions are at a fixed percentage of base salary or total cash compensation (base salary plus annual incentive award). A notional balance is developed for each participant that is the total of contributions less distributions (interest is not accrued). On January 1 following the third, sixth and ninth anniversaries of each participant's participation date, 50% of the remaining SERP account becomes vested and is paid out if the participant is employed on that date. On January 1 following the twelfth anniversary of each participant's participation date, the remainder of the SERP account becomes fully vested and is paid out. If a participant reaches age 65 before their twelfth anniversary of their participation date, their SERP account balance will become fully vested on the later of the first of the month following their 65th birthday

or the third anniversary of their participation date. SERP account balances will also become fully vested upon the earliest of death or disability while

employed by Montefiore, involuntary termination without cause or if Montefiore chooses to terminate the plan. During 2020, there were no distributions from the plan. Contributions made to the plan in 2020 were reported as deferred compensation in column (C) for the officer as follows: Philip O. Ozuah, M.D., PH.D. - \$840,000.

Schedule J, Part II - Compensation All officers and key employees of Montefiore Medical Center are paid by either Montefiore Medicine Academic Health System, Inc., the parent company of from related organizations

Montefiore Health System, Inc. or Montefiore Health System, Inc., the parent of Montefiore Medical Center. The organization, in turn, reimburses the health systems for its expenses through the membership fees that are assessed for each of the benefitting entities.

System reported previously, in part, as deferred compensation in prior years 990s. Schedule J (Form 990) 2020



Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

Schedule K (Form 990)

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions,

explanations, and any additional information in Part ${\tt VI}$. ▶ Attach to Form 990.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

Nam	ne of the organization ONTEFIORE MEDICAL CENTER		do to <u>www.ns.gov/</u>							-	yer ident 740114	tificatio	unspeall on numbe		
P	art I Bond Issues														\longrightarrow
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue pri	ice	(f) Desc	cription of purpo	ose	(g) De	efeased	beha	On alf of suer	(i) F finan	Pool ncing
			1				ı <u> </u>		'	Yes	No	Yes	No	Yes	No
A	DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	649902V83	10-14-2010	19,400,	,000 (CONSTRUC	CTION PROJECT	Т		Х		Х	Х	
В	DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	64990E2Y2	09-16-2016	13,002,	,448 F	FACILITY IMPROVEMENTS			Х		Х		Х	
С	DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	64990GGH9	08-01-2018	341,889,		REFINANCE/REFUND OF PRIOR ISSUES		'RIOR		Х		Х		Х
D	DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	64990GZS4	02-02-2020	397,922,	,270 F	Facility Impr	rov/Refund Prior	r issue		Х		Х		Х
Pa	art II Proceeds	<u> </u>		<u> </u>											
_	<u> </u>				Α			В		С				D	
1	Amount of bonds retired				F	6,940,	,600	1,385,590	0			0	0		0
2	Amount of bonds legally defea						0		0			0			0
3	Total proceeds of issue				19	19,400,	,000	13,343,651	1	351	1,842,5	551		399,63	39,732
4	Gross proceeds in reserve fun						0		0	0		0			0
_5	Capitalized interest from proc						0		0			0			0
_6	Proceeds in refunding escrows						0		0			0			0
7	Issuance costs from proceeds					97,	,877	22,614	4	?	3,521,5	580		3,00	06,021
8	Credit enhancement from prod		<u> </u>				0	0 0 0		0 2,459,2		59,248			
9		•					0	0 0		0	0		0		
10	Capital expenditures from pro				11	18,987,	378		0			0		156.2	49,835
11	0.1					314,		13,321,037		341	8,320,9				82,069
12		spent proceeds		+	<u> </u>	0		0		3,323,.	0			42,559	
13					201	1 0	+	2018	+	199	98	1		2021	
ı —					Yes	No	yes Yes		Y	'es	No	1	Yes	-	No
14	Were the bonds issued as part bonds (or, if issued prior to 20			empt		Х		х	,	х			Х		
15				ole		Х		х	,	Х					X
16		oceeds been made? .			Х		Х		,	Х					Х
17	of proceeds?	<u> </u>			n X		Х		>	Х			Х		
Pā	art III Private Business I	Use													
i					Yaa A			B No		<u>C</u>		$-\!$		D .	
4 .		au in a nautnauahin au			Yes	No	Yes Yes	s No	¥ F	'es	No	$-\!\!\!\!+\!\!\!\!-$	Yes	 '	No

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bondΧ

Χ

Χ

Χ

Χ

Χ

Arbitrage

Part IV

1

2

С

3

Penalty in Lieu of Arbitrage Rebate? . . . If "No" to line 1, did the following apply?

Rebate not due yet?

Exception to rebate?

Term of hedge Was the hedge superintegrated?

If "Yes" to line 2c, provide in Part $V\!I$ the date the rebate computation was performed Is the bond issue a variable rate issue?

hedge with respect to the bond issue?

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of.

Has the organization established written procedures to ensure that all nonqualified bonds

If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections

of the issue are remediated in accordance with the requirements under

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

0 %

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No

X

Χ

Х

Х

ciredule i	((TOTH 990) 2020				Page Z
Part II	Private Business Use (Continued)				
		Α	В	С	D

		1	Α		В		С		D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		Х		×	Х		X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?						х		X
c	Are there any research agreements that may result in private business use of bond-financed property?		Х		Х		×		×
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %		0.377 %		0.036 %
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %		0 %		0 %	
6	Total of lines 4 and 5		0 %		0 %		0.377 %		0.036 %
7	Does the bond issue meet the private security or payment test?		Х		Х		Х		X
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were		х		х		х		х

0 %

Х

No

Χ

Χ

Χ

Х

Χ

Yes

Χ

Χ

Χ

No

Х

Χ

Χ

Χ

Yes

Х

Χ

0 %

Yes

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Χ

C

No

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Χ

Χ

Χ

Χ

0 %

Х

Yes

Χ

Χ

Schedule K (Form 990) 2020

D

Χ

- Arbitrage - Part IV, Bond A, Line

2c 1

art IV Arbitrage (Continued

		A B			С	D			
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х		Х		Х
b	Name of provider	0		0		0		0	
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х		Х
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		Х		Х		Х	
Pai	art V Procedures To Undertake Corrective Action								

		A	E	3	(С	I	D
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		Х		Х	

available ulluer applicable regu	lations:									
Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).										
Return Reference	Explanation									
Mortgages & Facility Improvements - Part I, Bond B Issue Date	ounds were issued 9/16/2016 and were floated until the organization closed on the mortgage loan with DASNY in December 2018.									
Mortgages & Facility Improvements Current issue refunded prior tax exempt debt (6/17/93, 12/22/05, 2/7/08 and 10/1/14) and taxable debt (7/29/09, 5/19/11, 5/12/16 and 11/2/16). - Part I, Bond C Description of Purpose										
Purpose	The bond proceeds were used for both new construction and capital improvements as well as a refund of a prior bond issue. Part of the current proceeds refunded a prior tax exempt debt (6/27/2018) that was issued to refund the original 4/19/13 tax-exempt bond. Mortgages & Facility Improvements - Bond A proceeds - Part II, line 3 DASNY's \$562,510,000 State personal income tax revenue bond (general purpose), series 2010E, provided financing for several borrowers. Of this amount, \$19,400,000 represented the amount of the bond proceeds originally allocated to Yeshiva University. The remaining balance of the Yeshiva debt was assumed by Montefiore Medical Center in 2015 when the Medical center took over the operations of the DOSA Program.									
•	The total proceeds do not agree to the issue price in Part 1, column (e) due to investment earnings. Mortgages & Facility Improvement - Bond C Proceeds - Part II, Line 3 The total proceeds do not agree to the issue price in Part 1, column (e) due to investment earnings. Mortgages & Facility Improvement - Bond D Proceeds - Part II, Line 3 The total proceeds do not agree to the issue price in Part 1, column (e) due to investment earnings.									
, ,	Management contracts relating to the financed property are reviewed internally by in-house counsel and referred to bond counsel for further review as needed.									
Mortgages & Facility Improvements	The rebate computation was performed 12/18/18.									

Schedule K (Form 990) 2020



Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing. Schedule K (Form 990)

Department of the Treasury

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part VI, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990.

OMB No. 1545-0047

Open to Public

	rtment of the Treasury rnal Revenue Service	►œ	Go to www.irs.aov	Attach to Form 99 /Form990 for instruct		e latest	informatio	on.					en to Pu Inspecti		
Nam	e of the organization									Emplo	yer iden		on numbe		
МОІ	NTEFIORE MEDICAL CENTER									13-1	740114	ļ			
Pa	rt II Bond Issues														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	e) Issue price (f) Description of purpose		(f) Description of purpose		(g) De	feased	beha	On alf of suer	(i) f finan	Pool
										Yes	No	Yes	No	Yes	No
A	Dormitory Authority of the State of New York	14-6000293	00000000	01-30-2017	33,68	85,553	IT SYSTE	IT SYSTEM IMPLEMENTATION			X		Х		X
В	DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	00000000	06-29-2017	17,82	27,755	EQUIPMENT LEASING				Х		Х		Х
С	DORMITORY AUTHORITY OF THE STATE OF NEW YORK	14-6000293	00000000	12-12-2017	9,99	0,258	EQUIPME	ENT LE	ASING		Х		Х		Х
Pa	rt II Proceeds									•	•				
						A		E	3	С				D	
1	Amount of bonds retired					7,533	3,394		8,646,839		4,117,5	540			
_2	Amount of bonds legally defe						0		0			0			
_3						33,685	5,553		17,827,755	9,990,25					
4	Gross proceeds in reserve fu						0		0			0			
5	Capitalized interest from pro-					0 0			0	0					
6	Proceeds in refunding escrow						0		0			0			
7	Issuance costs from proceed					114	,000		93,977		61,7	¹ 23			
8	Credit enhancement from pro						0		0			0			
9	Working capital expenditures	•					0		0			0			
10	Capital expenditures from pro					33,571	.,553		17,733,778		9,928,5	535			
11	Other spent proceeds						0		0		, - , -	0			
12	Other unspent proceeds						0		0			0			
13	Year of substantial completio				20	016		20	17	201	. 7				
-					Yes	No	۰ ۱	Yes	No Y	⁄es	No		Yes	I	No
14	Were the bonds issued as par bonds (or, if issued prior to 2		-	empt		Х			x		Х				
15	Were the bonds issued as par bonds (or, if issued prior to 2		-	ble		Х			Х		Х				
16	Has the final allocation of pro	oceeds been made?.			Х	1		Χ		Х		\top			
17	Does the organization mainta of proceeds?	<u> </u>			Х			Х		Х					
Pa	rt III Private Business	Use													
						A				С		\bot		D	
_	Was the every time a victor		. o. momber 11	I C which o	Yes	No	D \	Yes	No Y	/es	No	\dashv	Yes		No
1	Was the organization a partne	er in a partnership, or	a member of an Ll	LC, wnich owned		X	: [X		Х				

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Sche	edule K (Form 990) 2020								Page 2	
Pa	rt III Private Business Use (Continued)									
			Α		В		С	Г	<u> </u>	
		Yes	No	Yes	No	Yes	No	Yes	No	
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		х		Х		X			_
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?									_
С	Are there any research agreements that may result in private business use of bond-financed property?		Х		Х		Х			_
	If "Vac" to line 2a does the aggregation resitingly angular band sourced or other systems									_

3a	bond-financed property?	X	X	X		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?					
С	Are there any research agreements that may result in private business use of bond-financed property?	x	×	×		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %	0 %	0 %	,	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %	0 %	0 %	1	
6	Total of lines 4 and 5	0 %	0 %	0 %	,	
7	Does the bond issue meet the private security or payment test?	Х	X	X		
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?	Х	Х	Х		
	If "Yes" to line 8a, enter the percentage of hond-financed property sold or disposed of	-				

1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and		Х		X			X		
		Yes	No	Yes	No	Ye	es	No	Yes	No
-		Α			В		С			D
Pa	rt IV Arbitrage									
9	Has the organization established written procedures to ensure that all nonquof the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	ualified bonds	Х		х		Х			
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s $1.141\text{-}12$ and $1.145\text{-}2?$	sections		х		Х		Х		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or di	isposed of.		0 %		0 %		0 '	%	
8a	Has there been a sale or disposition of any of the bond-financed property to nongovernmental person other than a $501(c)(3)$ organization since the bond issued?	s were		х		х		x		
7	Does the bond issue meet the private security or payment test?		-	Х		Х		Х		
6	Total of lines 4 and 5			0 %		0 %		0 '	%	
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government	r section		0 %		0 %		0 '	%	
4	Enter the percentage of financed property used in a private business use by than a section $501(c)(3)$ organization or a state or local government			0 %		0 %		0	%	•
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or o counsel to review any research agreements relating to the financed property									
С	Are there any research agreements that may result in private business use financed property?	of bond-		Х		Х		х		
b	counsel to review any management or service contracts relating to the finan									

7	than a section 501(c)(3) organization or a state or local government		0 %	0 %		0 %		%		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government			0 %		0 %	% 0 %		%	
6	Total of lines 4 and 5			0 %		0 %		0	%	
7	Does the bond issue meet the private security or payment test?			Х		Χ		Х		
8a	Has there been a sale or disposition of any of the bond-financed property to nongovernmental person other than a 501(c)(3) organization since the bond issued?			х		Х		х		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or d \cdot	isposed of.		0 %		0 %		0	%	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s			Х		Х		Х		
9	Has the organization established written procedures to ensure that all nonq of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	ualified bonds	x		х		X			
Da	rt IV Arbitrage		•							
Pa	LIV Albitiage									
Ра	Albitrage	А			В		С			D
Ра	Albitrage	Yes	No	Yes	B No	Ye		No	Yes	D No
1 1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?			Yes	1	Ye		No X	Yes	<u> </u>
	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and		No	Yes	No	Ye			Yes	<u> </u>
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		No	Yes	No	Ye	S		Yes	<u> </u>
1 2	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	No		No		s		Yes	<u> </u>
1 2 a	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	No	X	No	X	s		Yes	<u> </u>
1 2 a b	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	No X	X	No X	X	s	X	Yes	<u> </u>
1 2 a b	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	No X	X	No X	X	s	X	Yes	<u> </u>
1 2 a b c	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?	Yes	No X	X	No X	X	s	X	Yes	<u> </u>

	than a section $501(c)(3)$ organization or a state or local government	•					0 70			
5	Enter the percentage of financed property used in a private business use as unrelated trade or business activity carried on by your organization, anothe $501(c)(3)$ organization, or a state or local government	r section		0 %	0 %		0 %		6	
6	Total of lines 4 and 5		0 %		0 %	0 %		o o		
7	Does the bond issue meet the private security or payment test?			Х		Х		Х		
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?			х		Х		Х		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or d . $ \cdot $	sposed of.		0 %		0 %		0 %	, o	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations s $1.141-12$ and $1.145-2?$	ections		×		Х		Х		
9	Has the organization established written procedures to ensure that all nongoof the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	ualified bonds	Х		х		Х			
Par	IV Arbitrage									
		Α			В		С			D
		Yes	No	Yes	No	Ye	es	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		Х		Х			Х		
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?	X		Х		Х				
b	Exception to rebate?	Х		Х		Х				
С	No rebate due?		Х		Х			Х		
	If "Yes" to line 2c, provide in Part $\overline{V}I$ the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?		Х		Х			Х		
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		Х			Х		
b	Name of provider	0		0		0				
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was the hedge terminated?									
								School	lule K (Form	n 990) 2020
								Scriet	1415 IV (1 011	. 550) 2020

9	of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	ualified bonds	X		Х	×	(
Pai	rt IV Arbitrage								
			A		В		С	D)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		Х		X		
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?	Х		X		X			
b	Exception to rebate?	X		Х		Х			
С	No rebate due?		Х		Х		X		
	If "Yes" to line 2c, provide in Part $ extbf{VI}$ the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		Х		Х		Х		
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		x		Х		Х		
b	Name of provider	0		0	0				
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
							Sch	nedule K (Form	990) 2020

С

Page **3**

		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х		Х		
b	Name of provider	0		0		0			
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		Х		Х		
7	Has the organization established written procedures to monitor the requirements of section 148?	х		Х		Х			
Pai	t V Procedures To Undertake Corrective Action								
			Α		В		С		D
		- Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	х		х		X			
Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. (See instructions).									
	Return Reference			Explanation					



		Trar	nsaction	ns with In	terestec	l Persons	;			OME	No.	1545	-0047	
Form 990 or 990-	EZ) Comple	te if the orga	nization ans 28b, or 28c,		on Form 990 EZ, Part V, lir	, Part IV, lines ne 38a or 40b.		25b, 2	26, 27,		20	2	0	
Department of the Treas nternal Revenue Service	-	Go to <u>www.i</u>	rs.gov/For	m990 for insti	ructions and	the latest info	rmati	on.				to Pu ectio		
Name of the orga							Em	ploye	er iden					
TIONTENIONE TIEBLE	SAE CENTER						13	-174	0114					
	ss Benefit Tra ete if the organiz													
	Name of disqua					squalified pers			Descr			(d)		
				a	nd organizati	ion			transa	ction	-	Corre Yes	ected	
											-		No	
	ns to and/or			Ci 30ii3.				990, Part IV, line (g) In (h) default? Approv			(i) Written agreement?			
orga	nization reported (b) Relationship with organization	d an amount o	on Form 990 (d) Loan to				(g)	In	(I Appr	h)	(i) Writ		
orga (a) Name of interested	nization reported (b) Relationship with	(c) Purpose of	on Form 990 (d) Loan to	o or from the	5, 6, or 22 (e) Original principal	(f) Balance	(g)	In	(I Appr	h) oved ard or	(i) Writ		
orga (a) Name of interested	nization reported (b) Relationship with	(c) Purpose of	on Form 990 (d) Loan to organ	o, Part X, line o or from the lization?	5, 6, or 22 (e) Original principal	(f) Balance	(g) defa	In nult?	(I Appr by bo comm	h) oved ard or ittee?	(i	i) Writ	ent?	
orga (a) Name of interested	nization reported (b) Relationship with	(c) Purpose of	on Form 990 (d) Loan to organ	o, Part X, line o or from the lization?	5, 6, or 22 (e) Original principal	(f) Balance	(g) defa	In nult?	(I Appr by bo comm	h) oved ard or ittee?	(i	i) Writ	ent?	
orga (a) Name of interested	nization reported (b) Relationship with	(c) Purpose of	on Form 990 (d) Loan to organ	o, Part X, line o or from the lization?	5, 6, or 22 (e) Original principal	(f) Balance	(g) defa	In nult?	(I Appr by bo comm	h) oved ard or ittee?	(i	i) Writ	ent?	
orga (a) Name of interested	nization reported (b) Relationship with	(c) Purpose of	on Form 990 (d) Loan to organ	o, Part X, line o or from the lization?	5, 6, or 22 (e) Original principal	(f) Balance	(g) defa	In nult?	(I Appr by bo comm	h) oved ard or ittee?	(i	i) Writ	ent?	
orga (a) Name of interested person	nization reported (b) Relationship with	(c) Purpose of	on Form 990 (d) Loan to organ	o, Part X, line o or from the lization?	5, 6, or 22 (e) Original principal	(f) Balance	(g) defa	In nult?	(I Appr by bo comm	h) oved ard or ittee?	(i	i) Writ	ent?	
orga (a) Name of interested person otal Part III Gran	nization reported (b) Relationship with organization	d an amount of (c) Purpose of loan	on Form 990 (d) Loan to organ To	Part X, line or from the ization? From From Cerested Pe	5, 6, or 22 (e) Original principal amount \$\$	(f) Balance due	(g) defa	In nult?	(I Appr by bo comm	h) oved ard or ittee?	(i	i) Writ	ent?	
orga (a) Name of interested person otal Otal Otal	nization reported (b) Relationship with organization	d an amount of (c) Purpose of loan	To fiting Interpretation of the month of th	Part X, line or from the ization? From From Cerested Pe	(e) Original principal amount **Section** **Section** **Section** **Section** **Section** **Section** **Section** **Page 1.5	(f) Balance due	Yes	No	(II Appr by bo comm Yes	h) oved ard or ittee?	Yes	i) Writi	No	
orga (a) Name of interested person fotal Com (a) Name of interested person	nization reported (b) Relationship with organization	d an amount of (c) Purpose of loan I oan Ance Beneral anization and Relationship prested person	To fiting Interpretation of the month of th	Part X, line or from the ization? From From erested Peyes" on Forn	(e) Original principal amount **Section** **Section** **Section** **Section** **Section** **Section** **Section** **Page 1.5	(f) Balance due	Yes	No	(II Appr by bo comm Yes	h) Toved ard or ittee? No	Yes	i) Writi	No	

(a) Name of interested person

(3) Jaime M Butler

Yes

Schedule L (Form 990 or 990-EZ) 2020

organization's revenues?

(d) Description of transaction

Page 2

No

Nο

Nο

Nο

(1) Paula Marcus	Famil
	Steve
	Forme
(2) Theresa P Ozuah	Famil

organization
Family Member of Steven Safyer, M.D., Former officer
Family Member of Philip O. Ozuah, M.D.,

Part V Supplemental Information

Return Reference

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(b) Relationship

between interested

person and the

Ph.D, officer & Trustee Family Member of

James M. Butler, Chair

of the Board

(c) Amount of

transaction

147,462 Employment

191,176 Employment

128,342 Employment

(Form 990)

SCHEDULE M

Department of the Treasury

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

▶Go to www.irs.gov/Form990 for the latest information.

▶ Attach to Form 990.

2020

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization **Employer identification number** MONTEFIORE MEDICAL CENTER 13-1740114 Types of Property (d) (a) (b) (c) Check if Number of contributions Noncash contribution Method of determining applicable or items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1 g 0 1 Art—Works of art . . Χ 2 Art—Historical treasures **3** Art—Fractional interests Books and publications Clothing and household goods Cars and other vehicles Boats and planes . . . Intellectual property . . . Securities-Publicly traded . 2,935,958 current market value Securities-Closely held stock 11 Securities—Partnership, LLC, or trust interests 12 Securities-Miscellaneous . . 13 Oualified conservation contribution-Historic structures 14 Qualified conservation contribution-Other . . . 15 Real estate—Residential . 16 Real estate—Commercial . 17 Real estate-Other . . . **18** Collectibles 19 Food inventory . . . Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts . . . 23 Scientific specimens . . 24 Archeological artifacts . . . Other ▶ (_____) **26** Other ▶ (______) **27** Other ▶ (______) 28 Other ► (_ Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

Schedule M (Form 990) (2020)	Page 2								
Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.									
Return Reference	Explanation								
Schedule M, Part I, line 1	During 2020, the Medical Center received various donations of artwork. There was no revenue reported On Form 990, Part VIII, Statement of Revenue, line 1g, for these donations as allowed under SFAS 116 for artworks not capitalized and held for public exhibition rather than financial gain.								
Schedule M, Part I, line 9	There were 11 contributions of stock donations received in 2020 by the organization.								
	Schedule M (Form 990) (2020)								

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Namel Bevinechagainezation

MONTEFIORE MEDICAL CENTER

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Go to <u>www.irs.gov/Form990</u> for the latest information.

2020

pen to Public Inspection

Employer identification number

13-1740114 Return Explanation Reference In response to the COVID-19 pandemic, the Medical Center undertook significant program service initiatives in our effort to Form 990, Part III. Lines combat the deadly Coronavirus that was sweeping the nation and causing great suffering in its wake. COVID-19 in the Bronx 2 & 3: and Montefiore's response: The Bronx was the epicenter of the first wave of COVID-1. In the early phase of the pandemic, Montefiore increased surge bed capacity, constructed and staffed new testing sites at nearby public locations, deployed associates to assume re-purposed roles in the hospitals or testing sites, and greatly expanding telehealth services. Montefiore has continued to implement these efforts with the resurgence of COVID-19 in recent months. In addition, we are now actively engaged in local vaccination efforts and following New York State guidelines for the continued rollout of this initiative. Montefiore increased its bed capacity by 100% to treat COVID-19 patients, initially without federal or state funding. As part of its rapid response, Montefiore spent upwards of \$350 million to procure personal protective equipment (PPE) and established seven COVID-19 testing sites throughout the Bronx and Westchester. Montefiore's ongoing investments include funding a robust telehealth program, establishing a COVID vaccine trials unit, and creating a research and care clinic, offering treatment for COVID patients with long-term chronic symptoms and related health issues. The first Covid-19 case was admitted to Montefiore on March 10, 2020. The peak COVID-19 patients admitted was 1,162 and occurred on April 10, 2020. During the first wave of COVID-19, Montefiore had to suspend elective surgeries. From late April 2020 until early June 2020, elective surgeries were not conducted. Clinically, we had to transform the way that we operated practically overnight. We repurposed every space possible to double the number of beds and tripe the number of critical care beds. Our clinical staff had to be flexible, for example, anesthesiologists worked as respiratory technicians, directors worked overnight shifts, nurse practitioners worked as ICU nurses. The pace was relentless, around the clock. We are an essential provider, and, thus, we had to remain in full operation. We built new facilities almost overnight. We went to nearly 100 percent telemedicine for our outpatient visits, created new platforms and patient resources, and greatly expanded our health information technology capabilities. Telehealth: MMC initiated a rollout of telehealth in its hospitals and ambulatory sites in response to the COVID-19 pandemic, which was quickly and comprehensively integrated into our service provision. MMC's telehealth program is designed to meet the needs of our patients who are largely from high-risk and low-income communities; many of our patients have multiple chronic conditions. Beginning in mid-March 2020, several MMC ambulatory spaces were converted to inpatient settings and additional ICU beds were opened to meet the surge of incoming high-acuity patients. MMC is currently utilizing telehealth capabilities to triage patients with COVID-19 symptoms; safely conduct video and voice visits with patients in our ambulatory sites and hospitals; and expand ICU communication with physicians who are serving patients with and without COVID-19 in other parts of the medical center and Montefiore Health System. Telehealth made it possible for medical staff in MMC's three hospitals to communicate safely with our ICU Command Center, which is staffed by board-certified Critical Care and Pulmonary Physicians at all times, effectively enabling all beds involved in the treatment of COVID-19 to be ICU beds. We exponentially increased our ICU capacity. Prior to the pandemic, MMC operated 106 ICU beds; at the peak, we are operated 287 ICU beds. The technology ensured remote monitoring of vital signs, ultrasounds, and electrocardiograms for all patients throughout the system, and for consults with other physicians in the role of hospitalists. Access to our ambulatory sites was minimized to only essential, critical in-person services. Recognizing that patients need to communicate with their physicians and other medical providers about chronic conditions, as well as evolving conditions and their concerns about potential COVID-19-related symptoms, our ambulatory services immediately converted to telehealth. In addition, the telehealth capabilities in our Psychiatry Department have been beneficial in providing consultations for our physicians and associates who need assistance in coping with the immense suffering and volume of death they have been facing on a daily basis, and their concerns about exposure for themselves and their families. Office of Government and Community Relations (OCGR): The outbreak of COVID-19 exposed the vulnerabilities already affecting our local communities. In order to best respond to the impact brought upon the COVID-19 public health emergency, our OGCR team identified the greatest challenges facing the communities we serve. As a result, OGCR coordinated distribution events providing: Fresh produce; PPE and hand sanitizers; Clothing and other essential items such as toothpaste and soap; free Flu shot drives; Back to School Events; and COVID-19 Education on Research, Prevention & Vaccination. Research: Montefiore undertook a number of research efforts focused on COVID-19. - COVID-19 Vaccine -Montefiore and Einstein opened a COVID-19 vaccine trials unit, enrolling people in clinical trials that tested the efficacy of vaccines against the novel coronavirus. - Common Blood Test Identifies Benefits and Risks of Steroid Treatment in COVID-19 Patients - A new study led by Albert Einstein College of Medicine and Montefiore Health System confirmed the findings of the large scale British trial of steroid use for COVID-19 patients and advanced the research by answering several key questions: Which patients are most likely to benefit from steroid therapy? Could some of them be harmed? Can other formulations of steroids substitute for the agent studied in the British trial? - Largest Study of Cancer Patients with COVID-19 - Provides Guidance on How to Protect This Vulnerable Population and concluded that people with cancer who develop Covid-19 are more likely to die from the disease than those without cancer, according to the physician-researchers. Community Health Education: Due to social distancing requirements, starting in September 2020, the Montefiore community education team transitioned from offering in-person workshops to live virtual events in partnership with community-based organizations, including faith based groups, senior centers, and local schools. Topics covered included Covid-19 testing, the benefits of both Covid-19 and flu vaccines, as well as staying heathy during Covid (i.e. healthy weight, managing diabetes). Twenty-seven virtual events were conducted reaching 324 community members. Coordinating with public health agencies to combat COVID 19 in the community: OCPH coordinated granting access and training for 65 Montefiore associates to be able to connect patients/families to the NYC Get Food program. The program allowed for patients with mobility issues to receive 3 days of food delivery at least once per month. Montefiore also embarked on the BRAID project. Bridging Research, Accurate Information and Dialogue (BRAID) is an evidence-based community engagement model developed by a team of Einstein and Montefiore clinicians and researchers in 2020 to increase and improve the delivery of timely and trusted health messaging to the community. The BRAID model aims to build trust between community experts and local healthcare providers, researchers, and health systems by providing safe spaces for bilateral community dialogues that evoke what matters most to the community. The process of BRAIDing represents an active supportive network coming together. The BRAID model brings community members, clinicians, and scientists together for facilitated discussions about timely health issues like cancer screening and COVID-19 vaccination. Through causal dialogues

called "conversation circles," relationships are developed and commonalities between participants identified. Clinicians and

Return Reference	Explanation
	scientists answer community questions and address misinformation by sharing emerging evidence and local data. Once trust is established, participants collaborate to co-design health messages that would be acceptable to their community. Community members are then tasked with sharing those messages downstream to their social networks (BRAIDing), and with recruiting other trusted messengers, as local health influencers (BRAIDers), to further support the dissemination of accurate information.
Form 990, Part VI, Section A, Line 6:	Montefiore Health System, Inc. is the sole member of Montefiore Medical Center. Form 990, Part VI, Section A, Line 7A: The board of trustees of Montefiore Health System, Inc., the sole member of Montefiore Medical Center, has the authority to appoint 49% of the Board of trustees of Montefiore Medical Center. The other 51% of the Board is elected by the Board of Trustees of the Medical Center from a slate of candidates approved by the sole member.
Form 990, Part VI, Section A, Line 7B:	The board of trustees of Montefiore Health System, Inc., the sole member of Montefiore Medical Center, has the authority to approve the operating and capital budgets of Montefiore Medical Center.
Form 990, Part VI, Section B, Line 11B:	THE FORM 990 WAS PREPARED BY THE MONTEFIORE'S FINANCE DEPARTMENT WITH THE ASSISTANCE OF VARIOUS DEPARTMENTS THROUGHOUT THE MEDICAL CENTER. THE FORM 990 WAS REVIEWED AND APPROVED BY THE VICE PRESIDENT-FINANCE AND THE MEDICAL CENTER'S SENIOR LEADERSHIP TEAM INCLUDING THE CHIEF FINANCIAL OFFICER. IN ADDITION, AN INDEPENDENT ACCOUNTING FIRM WAS ENGAGED TO REVIEW THE FORM 990. UPON COMPLETION OF THE VARIOUS REVIEWS, THE FORM 990 WAS PRESENTED TO THE FINANCE COMMITTEE OF THE BOARD OF TRUSTEES FOR REVIEW AND APPROVAL. ONCE APPROVED BY THE FINANCE COMMITTEE OF THE BOARD OF TRUSTEES, THE FORM 990 WAS PROVIDED TO ALL MEMBERS OF MONTEFIORE MEDICAL CENTER'S GOVERNING BODY before filing.
Form 990, Part VI, Section B, Line 12C:	The organization regularly and consistently monitors and enforces compliance with the disclosure policy by means of a survey developed by counsel and approved by the Legal and Compliance Committees of the BOARD of Trustees. The survey is sent to all trustees, officers and key employees for completion. All survey responses are reviewed by the Compliance Officer. Any potential conflicts identified in the responses are discussed with senior management and/or the Legal and Compliance committees of the Board of Trustees. Potential actions to be taken in response to a conflict is one or more of the following: 1)disclosure of conflict; 2)individual recusal from decisions for transactions where that individual may have a conflict; 3)request the individual to alleviate the conflict; OR 4)removal of the individual from the board of trustees.
Form 990, Part VI, Section B, Line 15A & Line 15B:	All officers and Key Employees are employed and paid by either Montefiore Medicine Academic Health System, Inc. or Montefiore Health System, Inc., the parent company of Montefiore Health System, Inc. and Montefiore Medical Center, respectively. Montefiore is committed to ensuring that its executive compensation program adheres to the highest standards of regulatory compliance and best corporate governance. The Montefiore Board of Trustees has charged the Compensation Committee of the Board (which is comprised of independent Board members with no conflicts of interest in regards to executive compensation) with making all decisions related to compensation for officers and certain key employees. All decisions made by the Compensation Committee are appropriately and timely documented in meeting minutes. The compensation committee's review process follows the intermediate Sanctions guidelines for qualifying for the rebuttable presumption of reasonableness. The Committee retains an independent compensation consultant to assist it with this process. Compensation levels are established considering data for comparable organizations, an assessment of management performance (including the services provided to the community), and other business judgment factors, consistent with Montefiore's executive compensation philosophy. The Committee's decisions are made in the best interest of Montefiore, and are intended to ensure the recruitment and retention of key executive talent, consistent with the market practices of other not-for-profit healthcare organizations of comparable scope, mission and complexity. On an annual basis, the Committee provides the full Board of Trustees with a description of the Committee's review and approval process and its decisions.
Form 990, Part VI, Section C, Line 19:	THE CONFLICT OF INTEREST POLICY, GOVERNING DOCUMENTS and montefiore Medical Center's audited consolidated financial statements ARE MADE AVAILABLE UPON REQUEST.
Form 990, Part IX, line 11e	Even though the organization engaged a professional fundraiser as an event planner for it's remote gala benefit, there is no expense on line 11e of Part IX for Professional Fundraising services. The expense for this service is included in line 8b of Part VIII, Statement of Revenue, as a direct expense of a fundraising activity.
Form 990, Part XI, Line 9:	The Other reduction in net assets of \$69,697,147 were due to equity transfers to affiliates (\$80,964,135) offset partially by a \$11,266,988 decrease in defined pension and other postretirement plan liabilities to be recognized in future periods.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury
Internal Revenue Service
Name of the organization
MONTEFIORE MEDICAL CENTER

47-1600439

(11)MONTEFIORE MEDICINE ACADEMIC HEALTH SYST 555 SOUTH BROADWAY BLDG A FL 1

Employer identification number

13-1740114

Part I Identification of Disregarded Entities.	Complete if the organization	answered "Yes" on F	orm 990, Part	IV, line 33.		
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	
(1) Montefiore Proton Acquisition LLC 111 East 210th St Bronx, NY 10467 27-3994795	Proton Ther	NY	0	0	ММС	
(2) CMO THE CARE MANAGEMENT COMPANY LLC 111 EAST 210TH STREET BRONX, NY 10467 13-3991307	CARE MGMT SER	NY	53,138,471	27,270,380	ммс	
(3) MONTEFIORE HUDSON VALLEY COLLABORATIVE 111 EAST 210TH STREET BRONX, NY 10467 47-3389736	Perform Prov	NY	58,984,894	6,629,233	ммс	
Part II Identification of Related Tax-Exempt Orgon more related tax-exempt organizations during (a)	ing the tax year.					1
Name, address, and EIN of related organization	organization (b) Primary activity (c) Legal domicile (state or foreign country) Exempt Code sector foreign country)		Exempt Code sect	ion Public charity sta (if section 501(c)		(g) Section 512(b) (13) controlle entity?
(1)MMC Corporation 111 East 210th street	real estate	NY	501(c)(3)	12A Type I	ММС	Yes
bronx, NY 10467 13-3430322						
(2)MMC Residential Corp I Inc 3411 Wayne Avenue bronx, NY 10467	staff housing	NY	501(c)(2)		ММС	Yes
(3)Montefiore Hosp Housing Section II Inc 3450 wayne avenue	staff housing	NY	501(c)(2)		ММС	Yes
bronx, NY 10467 23-7160641						
(4)Mosholu Preservation Corporation 3400 reservoir oval East bronx, NY 10467	Community Ser	NY	501(c)(3)	12A type I	ММС	Yes
13-3109387	dia a somitore	NIV	F01(-)(2)	120 to 22 I	MMC	V
(5)Gun Hill MRI PC 200 East Gunhill Road Bronx, NY 10467	diag services	NY	501(c)(3)	12A type I	ММС	Yes
13-3734486 (6)Montefiore Health System Inc 555 South Broadway BLDG A FL 1	PARENT	NY	501(c)(3)	12B type II	MMAHS	Yes
Tarrytown, NY 10591 20-1615393						
(7)Montefiore New Rochelle Hospital 16 Guion Place	Hospital	NY 501(c)(3		3	MHS	Yes
New Rochelle, NY 10801 46-2931956						
(8)Montefiore Mount Vernon Hospital 12 North Seventh Avenue	Hospital	NY	501(c)(3)	3	MHS	Yes
Mount Vernon, NY 10550 46-2916938						
(9)Schaffer Extended Care Center 16 Guion Place	Nursing Home	NY	501(c)(3)	3	MHS	Yes
New Rochelle, NY 10801 46-2929888						
(10)MONTEFIORE FOUNDATION INC 111 EAST 210TH STREET	Inactive	NY	501(c)(3)	7	MMAHS	Yes
BRONX, NY 10467						

System Parent

NY

501(C)(3)

12B Type II

NA

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Sec	g) tion 2(b)
		or foreign country)		(11 30001011 301(0)(3))	Chicy	(1 contr	3) rolled
						enti Yes	No
TARRYTOWN, NY 10591 47-1582973							
(12)MONTEFIORE NYACK HOSPITAL 160 NORTH MIDLAND AVENUE	HOSPITAL	NY	501(C)(3)	3	MHS	Yes	
NYACK, NY 10960 13-1740119							
(13)White Plains Hospital Medical Center 41 East Post Road	Hospital	NY	501(c)(3)	3	MHS	Yes	
White Plains, NY 10601 13-1740130							
(14)AECOM Student Housing Co Inc 1300 Morris Park Avenue	Student Hous	NY	501(C)(2)		AECOM	Yes	
Bronx, NY 10461 23-7075620							
(15)Montefiore CERC Operations Inc 111 East 210th Street	Rehab Center	NY	501(c)(3)	3	ММС	Yes	
Bronx, NY 10467 47-4853506							
(16)White Plains Hospital Ctr Fdn Inc 41 East Post Road Davis Ave	FUNDRAISING	NY	501(c)(3)	12A TYPE I	WPHMC	Yes	
White Plains, NY 10601 13-3281507							
(17)Montefiore Nyack Hospital Foundation 160 North Midland Avenue	FUNDRAISING	NY	501(c)(3)	7	Nyack Hosp	Yes	
Nyack, NY 10960 13-3245804							
(18)The Winifred Masterson Burke Rehab Hosp 785 Mamaroneck Avenue	Rehab Hosp	NY	501(c)(3)	3	MHS	Yes	
White Plains, NY 10605 13-1739937							
(19)St Luke's Cornwall Hospital 70 Dubois Street	Hospital	NY	501(c)(3)	3	MHS	Yes	
Newburgh, NY 12550 14-1340054							
(20)Hudson Vista Medical PC 70 Dubois Street	Healthcare	NY	501(c)(3)	12A Type I	SLCH	Yes	
Newburgh, NY 12550 45-2526738							
(21)Hudson Vista Physician Services PC 70 Dubois Street	Healthcare	NY	501(c)(3)	12A Type I	SLCH	Yes	
Newburgh, NY 12550 27-2020746							
(22)St Luke's Cornwall Health System Inc 70 Dubois Street	Holding Comp	NY	501(c)(3)	12A Type I	MHS	Yes	
Newburgh, NY 12550 22-3026261							
(23)St Luke's Cornwall Health System Fdn 70 Dubois Street	Fundraising	NY	501(c)(3)	7	SLCHS	Yes	
Newburgh, NY 12550 22-3026263							
(24)Amos and Sarah Holden Home 70 Dubois Street	Asst Living	NY	501(c)(3)	PF	SLCHS	Yes	
Newburgh, NY 12550 14-1365995							
(25)MONTEFIORE MED ACAD HLTH SYS SELF INS TR 555 SOUTH BROADWAY	INS TRUST	NY	501(C)(3)	12A TYPE I	MMAHS	Yes	
TARRYTOWN, NY 10591 82-4019223							
(26)ALBERT EINSTEIN COLLEGE OF MEDICINE 1300 MORRIS PARK AVENUE	MED COLLEGE	NY	501(C)(3)	2	MMAHS	Yes	
BRONX, NY 10461 83-0621846							
(27)Montefiore Community Services Inc 111 East 210th Street	Fed Hlth Ctr	NY	in process		ММС	Yes	
Bronx, NY 104672401 86-3368007							
For Panerwork Reduction Act Notice, see the Instructions for Form 990.	<u></u>	Cat No. 50135)	,		Schedule R (Form 990	٠ ممم	_

(a) Name, address, and EIN of

related organization

(1)The Montefiore IPA Inc

(2)MMC GI Holdings East Inc

(3)MMC GI Holdings West Inc

(4) Montefiore Behavioral Care IPA No 1 inc

(5) BRONX ACCOUNTABLE Care Network IPA Inc

(6)MONTEFIORE CONSOLIDATED VENTURES INC

(7) MONTEFIORE INSURANCE COMPANY INC

111 East 210th street bronx, NY 10467 13-4114915

111 East 210th street bronx, NY 10467 72-1610013

111 East 210th street bronx, NY 10467 72-1610015

111 East 210th street bronx, NY 10467 13-3952750

111 FAST 210TH STREET BRONX, NY 10467 30-0689571

111 EAST 210TH STREET BRONX, NY 10467 61-1728539

111 EAST 210TH STREET BRONX, NY 10467

(8) HUDSON VALLEY IPA INC

(9) MONTEFIORE INNOVATIONS INC

111 EAST 210TH STREET BRONX, NY 10467 38-3978087

111 EAST 210TH STREET BRONX, NY 10467 47-5106910

(10) HIGHLAND MEDICAL PC

160 NORTH MIDLAND Avenue NYACK, NY 10960 13-4034481

41 EAST POST ROAD WHITE PLAINS, NY 10601

41 EAST POST ROAD WHITE PLAINS, NY 10601 46-2021804 (13) DAVIS AVENUE CORP

41 EAST POST ROAD WHITE PLAINS, NY 10601

41 EAST POST ROAD WHITE PLAINS, NY 10601

111 EAST 210TH STREET BRONX, NY 10467 13-3877781

(17) White Plains Medical Services PC

(18) White Plains Physician Services PC

Davis Avenue at Fast Post Road White Plains, NY 10601

Davis Avenue at East Post Road White Plains, NY 10601 81-5309615

(20)CRHT ACQUISITION INC

TARRYOWN, NY 10591 81-5220651

111 EAST 210TH STREET BRONX, NY 10467

(19)Charitable Remainder Trust (4)

555 SOUTH BROADWAY BLDG A FL 1

(21)QUANTUM BIOTHERAPEUTICS LLC

DAVIS AVENUE AT EAST POST ROAD WHITE PLAINS, NY 10601 83-0519787

DAVIS AVENUE AT EAST POST ROAD WHITE PLAINS, NY 10601

DAVIS AVENUE AT EAST POST ROAD WHITE PLAINS, NY 10601

DAVIS AVENUE AT EAST POST ROAD WHITE PLAINS, NY 10601 (26) WPH HOLDINGS INC

DAVIS AVENUE AT EAST POST ROAD WHITE PLAINS, NY 10601 83-3893119

(27) Innovator Acquiition Corp

111 East 210th Street Bronx, NY 104672401 83-3394059

83-0535258

83-0563325

(22)WHITE PLAINS PHYSICIAN MEDICAL SERV PC

(23)EAST POST ROAD MEDICAL SERVICES PC

(24) EAST POST ROAD PHYSICIAN SERV PC

(25) DAVIS AVENUE MEDICAL SERVICES PC

(15)WPHC BUILDING CORP

13-3331643

13-3331641

81-5369152

(11)WHITE PLAINS MEDICAL DIAGNOSTIC SERV PC

(12)CANCER & BLOOD MEDICAL SERV of NY PC

DAVIS AVENUE AT EAST POST ROAD WHITE PLAINS, NY 10601

(14) WHITE PLAINS MANAGEMENT CO INC

(16)UNIVERSITY BEHAVIORAL ASSOCIATES INC

Schedule R (Form 990) 2020											Page 2						
Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.						1,											
(a) Name, address, and EIN of related organization	me, address, and EIN of Primary Legal Direct Predominant St		ne, address, and EIN of Primary Legal domicile controlling income(related, unrelated, or foreign or foreign on the foreign of the foreign on the foreign of		me, address, and EIN of related organization Primary activity Share foreign Primary activity Primary legal domicile (state or foreign Predominant income(related, unrelated, excluded from tax under sections			Name, address, and EIN of related organization Primary activity domicile (state or foreign or foreign Primary activity or foreign Primary activity domicile controlling income(related, unrelated, excluded from tax under sections			Share of total income	Dispropr		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			
	<u> </u>					Yes	No		Yes	No							
					1												
		† † †															

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line

(d) Direct controlling

entity

NA

NA

NA

NA

NA

NA

na

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NA

NA

NA

na

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NΑ

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٦a

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NA

NA

NA

NΑ

NΑ

(C corp, S corp or trust)

corp

c corp

corp

c corp

C CORP

C CORP

C CORP

CORP

C CORP

C CORP

C CORP

C CORP

C CORP

C CORP

CORP

C Corp

corp

Trust

C CORP

C CORP

C CORP

C CORP

C CORP

C CORP

CORP

C corp

(f) Share of total

income

(g) Share of end-of-

year assets

(h) Percentage

ownership

(i) Section 512(b)

(13) controlled entity?

No

Yes

Schedule R (Form 990) 2020

(c) Legal

domicile

(state or foreign country)

NY

34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(b) Primary activity

Integ Provr Assoc

holding company

nolding company

Integ provr assoc

Integ Provr Assoc

holding company

INTEG PROVR Assoc

HOLDING COMPANY

Healthcare Serv.

lealthcare Serv.

Healthcare Serv.

Property holding

Property holding

Property holding

Management Serv.

Healthcare Serv.

Healthcare Serv.

Char Remr Trust

HOLDING COMPANY

INACTIVE

INACTIVE

INACTIVE

INACTIVE

nolding company

holding company

Healthcare Serv.

Inactive

(1)The Montefiore IPA Inc

(4)MMC RESIDENTIAL CORP I INC

(6)MONTEFIORE NYACK HOSPITAL

(9)MMC RESIDENTIAL CORP I INC

(12)MMC RESIDENTIAL CORP I INC

(14)MONTEFIORE INNOVATIONS INC

(15)MMC GI HOLDINGS EAST INC

(16)MMC GI HOLDINGS WEST INC

(17)UNIVERSITY BEHAVIORAL ASSOCIATES Inc

(19) White Plains Hospital Medical Center

(20)MONTEFIORE HEALTH SYSTEM INC

(21)MONTEFIORE NEW ROCHELLE HOSPITAL

(22)MONTEFIORE MOUNT VERNON HOSPITAL

(23)SCHAFFER EXTENDED CARE CENTER

(24)MONTEFIORE CERC OPERATIONS INC

(25)MONTEFIORE NEW ROCHELLE HOSPITAL

(26)MONTEFIORE MOUNT VERNON HOSPITAL

(27) UNIVERSITY BEHAVIORAL ASSOCIATES INC

(29) MONTEFIORE HEALTH SYSTEM INC

(31)MONTEFIORE HEALTH SYSTEM INC

(32)MONTEFIORE HEALTH SYSTEM INC

(34)MONTEFIORE HEALTH SYSTEM INC

(36)MONTEFIORE HEALTH SYSTEM INC

(33)UNIVERSITY BEHAVIORAL ASSOCIATES INC

(35) ALBERT EINSTEIN COLLEGE OF MEDICINE

(37) ALBERT EINSTEIN COLLEGE OF MEDICINE

(38) ALBERT EINSTEIN COLLEGE OF MEDICINE

(39) ALBERT EINSTEIN COLLEGE OF MEDICINE

(42)MONTEFIORE CERC OPERATIONS INC

(44)ALBERT EINSTEIN COLLEGE OF MEDICINE

(45) ALBERT EINSTEIN COLLEGE OF MEDICINE

(46)ALBERT EINSTEIN COLLEGE OF MEDICINE

(49)SCHAFFER EXTENDED CARE CENTER

(51)MONTEFIORE CERC OPERATIONS INC

(52) ALBERT EINSTEIN COLLEGE OF MEDICINE

(53)MONTEFIORE NEW ROCHELLE HOSPITAL

(55)MONTEFIORE NEW ROCHELLE HOSPITAL

(57)MONTEFIORE MOUNT VERNON HOSPITAL

(58) WHITE PLAINS HOSPITAL MEDICAL CENTER

(59) WHITE PLAINS HOSPITAL MEDICAL CENTER

(62)MONTEFIORE HOSPITAL HOUSING SECTION II INC

(64) THE WINIFRED MASTERSON BURKE REHAB HOSP

(66)THE WINIFRED MASTERSON BURKE REHAB HOSP

(65) WHITE PLAINS HOSPITAL MEDICAL CENTER

(54)MONTEFIORE HEALTH SYSTEM INC

(56)MONTEFIORE HEALTH SYSTEM INC

(50)MMC CORPORATION

(60) MMC CORPORATION

(61)MMC RESIDENTIAL CORP I INC

(63)ST LUKE'S CORNWALL HOSPITAL

(67)ST LUKE'S CORNWALL HOSPITAL

(68) MONTEFIORE NYACK HOSPITAL

(71)MONTEFIORE NEW ROCHELLE HOSPITAL

(73)THE WINIFRED MASTERSON BURKE REHAB HOSP

(72) MONTEFIORE CERC OPERATIONS INC

(74)MONTEFIORE NYACK HOSPITAL

(69)MMC CORPORATION

(70)GUNHILL MRI PC

(47) The Winifred Masterson Burke Rehab Hospital

(48)BRONX ACCOUNTABLE HEALTHCARE NETWORK IPA INC

(43) MONTEFIORE INNOVATIONS INC

(40)MONTEFIORE MEDICINE ACADEMIC HEALTH SYSTEM

(41)MONTEFIORE MEDICINE ACADEMIC HEALTH SYSTEM

(28)Montefiore Medicine Academic Health System

(18)MONTEFIORE HOSPITAL HOUSING SECTION II INC

(7)MMC CORPORATION

(11)GUNHILL MRI PC

(3)GUNHILL MRI PC

(2)UNIVERSITY BEHAVIORAL ASSOCIATES Inc

(5)MONTEFIORE HOSPITAL HOUSING SECTION II INC

(8)MONTEFIORE HOSPITAL HOUSING SECTION II INC

(13)MONTEFIORE HOSPITAL HOUSING SECTION II INC

(10)MOSHOLU PRESERVATION CORPORATION

Reimbursement paid to related organization(s) for expenses \cdot \cdot \cdot \cdot \cdot

Reimbursement paid by related organization(s) for expenses

 ${f r}$ Other transfer of cash or property to related organization(s)

Other transfer of cash or property from related organization(s) $\, \cdot \,$

(a) Name of related organization

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Page 3

Yes

Yes

Yes

Yes

Yes

Yes

1р Yes Yes

1q

1r Yes

1s Yes

(d) Method of determining amount involved

1j Lease of facilities, equipment, or other assets to related organization(s) \cdot \cdot \cdot 11 I Performance of services or membership or fundraising solicitations for related organization(s) 1m m Performance of services or membership or fundraising solicitations by related organization(s) ${f n}$ Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) ${f \cdot}$ ${f \cdot}$ ${f \cdot}$ ${f \cdot}$ ${f \cdot}$ ${f \cdot}$ ${f \cdot}$ 1n 10 $oldsymbol{o}$ Sharing of paid employees with related organization(s) $oldsymbol{\cdot}$ lds

If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

Q

Q

Q

Q

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В

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Μ

Ν

(b) Transaction

type (a-s)

(c) Amount involved

120,608,288

2,342,996

995,991

62,899

179,347

13,524,509

11,897,179

179,151

2.928.811

1,084,138

412,025

1,676,206

4,698,706

606,418

380,232

322,524

36,319,221

631,964

128,870,869

27,250,000

7,903,921

8,075,146

408,788

1,728,716

619,953

586,572

2,049,714

27,445,774

4,787,112

11,372,997

140,912,137

210,708

62,642,690

598,814

14,901,638

60,000,000

2,133,387

7,110,200

8,573,104

12,311,426

161,667

488,022

3,946,498

1,234,908

4,582,254

486,256

2,128,438

1,724,021

260,607

2,339,751

22,366,079

5,573,087

2,874,477

2,150,058

3,408,320

1,709,364

303,125

5,274,680

3,133,189

974,739

17,398,645

6,097,391

729,625

3,560,942

1,275,377

3,035,114

1,833,804

1,487,980

6,657,140

447,804

1,098,183

236,385

211,066

cost

ost

cost

cost

cost

COST

cost

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cost

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cost

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COST

Cash

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COST

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ASH

COST

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COST

CASH

CASH

CASH BOOK VALUE

COST

COST

MARKET VALUE

MARKET VALUE

Schedule R (Form 990) 2020

Market rate

Market rate

market rate

market value

market value

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total asse

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross													
revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Predominant income (related, unrelated,		(e) re all partners section 501(c)(3) rganizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		box 20 parti of Schedule			(k) Percentage ownership
		country)	excluded from tax under sections 512- 514)	Yes	No			Yes	No	K-1 (Form 1065)	Yes	No	
-													

Schedule R (Form 990) 2020	Page 5	
Part VII Supplemental In		
Provide additional inf	ormation for responses to questions on Schedule R. (see instructions).	
Return Reference	Explanation	
		Schedule R (Form 990) 2020
Additional Data		Return to Form
	Software ID:	
	Software Version:	