990

Department of the

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation: Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

		nue Servic	ce l					Inspection		
			alendar year, or tax year beginning	g 01-01-2019 , and ending 12-31-20	119					
			C Name of organization ELECTRIC RELIABILITY COUNCIL OF T	ΈΥΔς		D Employ	er identi	fication number		
B Check if applicable: Address change Name change Initial return Final return/terminated Amended return Application pendin  Application pendin  I Tax-exempt status  I Website: W  K Form of organizatio  Part   Sur SEE SC  2 Check if a Number in the second	INC	LANG		74-25	87416					
		-	Doing business as			<del></del>				
		inated	ERCOT							
			Number and street (or P.O. box if ma	il is not delivered to street address) Room/s	uite	E Telephor	ne number			
— Ap	plication	on pendin	7620 METRO CENTER DRIVE			(512)	225-70	00		
			City or town, state or province, count	ry, and ZIP or foreign postal code						
			AUSTIN, TX 787441613			<b>G</b> Gross re	ceipts \$ 26	50,219,816		
			F Name and address of principa	al officer:	<b>H(a)</b> Is	this a group re	eturn for			
			WILLIAM MAGNESS 7620 METRO CENTER DRIVE			ubordinates?		☐ Yes 🔽 No		
			AUSTIN,TX 787441613			re all subordina cluded?	ates	Yes No		
<b>T</b> Ta	x-exer	mpt status	5:	sert no.) 4947(a)(1) or 527			list. (se	e instructions)		
1 W	eheit	· • • \\/\		, , , , , , , , , , , , , , , , , , , ,	<b>H(c)</b> G	roup exemption	number	•		
, ,	CDSIL	.e w	WW.LRCOT.COM							
<b>K</b> Fori	n of or	rganizatio	n: 🔽 Corporation 🔲 Trust 🔲 Association	on Other ►	L Year of	formation: 1990	M State	of legal domicile: TX		
		3								
Pa	art I	Sun	nmary				•			
	<b>1</b> E	Briefly d	escribe the organization's mission	or most significant activities:						
Ψ	5	SEE SCI	HEDULE O							
Ě	-									
Ĕ	_									
o ve	2	Check t	this box 📭 if the organization di	scontinued its operations or disposed	of more t	han 25% of its	net asse	ets.		
5	3	Number	of voting members of the governi	ng body (Part VI, line 1a)			3	1 5		
≫8 ∨r	4	Number	of independent voting members o	f the governing body (Part VI, line 1b)	)		4	1 4		
Activities	5	Total nu	umber of individuals employed in o		5	813				
⋛	6	Total nu	umber of volunteers (estimate if no	ecessary)			6	18		
Ă	7a	Total ur	nrelated business revenue from Pa	rt VIII, column (C), line 12			7a	0		
	ь	Net unr	elated business taxable income fro	om Form 990-T, line 39			7b	0		
						Prior Year		Current Year		
	8	Contrib	utions and grants (Part VIII, line 1h	)		18,1	.17	0		
Ä	9	Progran	n service revenue (Part VIII, line 20		231,838,2	231,838,269 239,814,23				
eve.		_	nent income (Part VIII, column (A),			13,106,4		20,405,583		
<u> </u>			evenue (Part VIII, column (A), lines			1,0	173			
				ust equal Part VIII, column (A), line 1	2)	244,963,9	20			
			and similar amounts paid (Part IX,				0			
			s paid to or for members (Part IX, o				0			
S				penefits (Part IX, column (A), lines 5-	-10)	106,877,847 115,748				
Se				umn (A), line 11e)			0	0		
D CF			draising expenses (Part IX, column (D), I	, ,,						
页			- ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	es 11a-11d, 11f-24e)		102,256,8	842	109,805,630		
			xpenses. Add lines 13-17 (must e	,		209,134,6		225,554,307		
			e less expenses. Subtract line 18			35,829,2		34,665,509		
× e		Revenu	e less expenses. Subtract fine 10		Bea	inning of Curren		End of Year		
anc.						Year				
02000	20	Total as	ssets (Part X, line 16)			1,529,764,2	219	1,750,295,213		
nd l	21	Total lia	abilities (Part X, line 26)			1,439,446,8	329	1,625,255,700		
žī	22	Net ass	ets or fund balances. Subtract line	e 21 from line 20		90,317,3	390	125,039,513		
Pa	rt II	Sigi	nature Block							
				mined this return, including accompa						
			l belief, it is true, correct, and com knowledge.	plete. Declaration of preparer (other t	:han officer	r) is based on a	ll inform	ation of which		
ргере	11 (11		-			2020-11-12				
Sigr		Signa	ature of officer			Date				
Her			TAYLOR VP AND CFO							
		Туре	or print name and title							
		'	Print/Type preparer's name		Date		PTIN			
Paid	d				2020-11-12	Check if self-employed	P00187863	\$		
_	a pare	۵r	Firm's name BAKER TILLY US LLP			Firm's EIN > 39-	0859910			
	•	L	Firm's address > 777 E WISCONSIN AVE 3	SOND ELOOP		Dhans (44.1)	777 5500			
USE	On	ııy				Phone no. (414)	///-5500			
			MILWAUKEE, WI 53202							

For Paperwork Reduction Act Notice, see the separate instructions.

May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

Cat. No. 11282Y

Form	990 (2019)			Page <b>3</b>
Par	TIV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? If "Yes," complete Schedule D, Part V	10		No

If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII,

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🐯 . . . . . . . . . c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of

its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 🐿 . . . . . . . . . d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets

reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 🐒 . . . . . . . . . . . . . . . e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X

Did the organization's separate or consolidated financial statements for the tax year include a footnote that

12a ប៊ីលើវិទាទ ទល្បានខែងរនិទាំ១៩៥នា និទ្ធាទាខែង និងកែន dependent audited financial statements for the tax year? If "Yes," complete 

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🐒

**b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for

**b** Was the organization included in consolidated, independent audited financial statements for the tax year?

14a Did the organization maintain an office, employees, or agents outside of the United States? . . . .

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other

Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions) . . . . Did the organization report more than \$15,000 total of fundraising event gross income and contributions on

Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . . . . . . . . . . . . . . Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . .

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

**b** If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

any foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . .

addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?

VIII, IX, or X as applicable.

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Yes

Yes

Yes

Yes

Nο

Nο

Nο

Nο

Nο

Νo

Nο

Νo

Νo

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Nο

Nο

Form 990 (2019)

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20a

20b

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m 990 (2019)						
checklist of Required Schedules (continued)						
		Yes	No			
Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νo			
Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's						

current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d

**b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . .

c Did the organization maintain an escrow account other than a refunding escrow at any time during the year

25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I . . . .

**b** Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior

year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If

Did the organization report any amount on Part X; line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled

哲道學研究 公公司用包括证例所的的形式的 智利并引力 or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member,

Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV

a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," 

c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes,"

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable

**b** Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .

Hid He Granketa School field to Me, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete

Wases " Complete Schedule R, Part II, III, or IV,

**b** If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled

entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V .

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable

or to a 35% controlled entity (including an employee thereof) or family member of any of these persons?

**b** A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV .

**d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?

"Yes," complete Schedule L, Part I

If "Yes," completeSchedule L,Part III

conservation contributions?

sections 301.7701-2 and 301.7701-3?

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Part V

entity or family member of any of these persons?

instructions for applicable filing thresholds, conditions, and exceptions):

Νo

Νo

Νo

Nο

Nο

Νo

Νo

Nο

Nο

Νo

Nο

Nο

Νo

Nο

Nο

Νo

No

Yes

23

24a

24b

24c

24d

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1a

1b

Yes

Form 990 (2019)

If "Yes," complete Form 4720, Schedule O.

Form **990** (2019)

Pai	t V	Statements Regarding Other IRS Filings and Tax Complianc	<b>e</b> (co	ntinued)			
2a	Tax Sta	he number of employees reported on Form W-3, Transmittal of Wage and atements, filed for the calendar year ending with or within the year covered return	2a	813			
b		ast one is reported on line 2a, did the organization file all required federal em If the sum of lines 1a and 2a is greater than 250, you may be required to e-fil	,		2b	Yes	
За	year?	За		Νo			
b	If "Yes,	," has it filed a Form 990-T for this year? <i>If</i> " <i>No" to line 3b, provide an explanatio</i>	on in S	Cchedule O	3b		
	over, a	time during the calendar year, did the organization have an interest in, or a sifinancial account in a foreign country (such as a bank account, securities acc   t'  @nter the name of the foreign country:			4a		No
		structions for filing requirements for FinCEN Form 114, Report of Foreign Ban	k and	Financial Accounts			
5a	(VFBSAEH)	e organization a party to a prohibited tax shelter transaction at any time durin	ng the	tax year?	5a		Νο
b	Did any	y taxable party notify the organization that it was or is a party to a prohibited	tax s	helter transaction?	5b		No
c	If "Yes,	" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a		ne organization have annual gross receipts that are normally greater than \$10 zation solicit any contributions that were not tax deductible as charitable cont		-	6a		No
b	If "Yes, were n	ch contributions or gifts	6b				
7	_	zations that may receive deductible contributions under section 170(c).					
	service	d partly for goods and	7a		_		
		" did the organization notify the donor of the value of the goods or services p			7b		
	file For	which it was required to	7c				
d	If "Yes,	" indicate the number of Forms 8282 filed during the year	7d				
е	Did the	e organization receive any funds, directly or indirectly, to pay premiums on a p	ersor	nal benefit contract?	7e		
f	Did the	enefit contract?	7f				
g	If the crequire	zation file Form 8899 as	7g				
h	If the o	the organization file a	<b>7</b> h				
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?						
9	Sponso	oring organizations maintaining donor advised funds.					
а	Did the	e sponsoring organization make any taxable distributions under section 4966	?		9a		
b		e sponsoring organization make a distribution to a donor, donor advisor, or rela	ated p	erson?	9b		
10		n 501(c)(7) organizations. Enter:		1			
		on fees and capital contributions included on Part VIII, line 12	10a				
ь 11		receipts, included on Form 990, Part VIII, line 12, for public use of club <b>§\$01(c)(12) organizations.</b> Enter:	10b				
		ncome from members or shareholders	11a				
	Gross i	ncome from other sources (Do not net amounts due or paid to other sources amounts due or received from them.)	11b				
12-	Castian	- 4047(-)(1) was avanuat sharitable twiste. In the organization filing Fours 00	0:51:	ou of Form 10412	12-		
		n <b>4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 99, "enter the amount of tax-exempt interest received or accrued during the	12b	eu of Form 1041?	12a		
13	•	n 501(c)(29) qualified nonprofit health insurance issuers.					
а		organization licensed to issue qualified health plans in more than one state?			13a		
b	Enter t	See the instructions for additional information the organization must report on he amount of reserves the organization is required to maintain by the states h the organization is licensed to issue qualified health plans	Sche 13b	dule O.			
c	Enter t	he amount of reserves on hand	13c				
14a	Did the	e organization receive any payments for indoor tanning services during the tax	k year	?	14a		No
		," has it filed a Form 720 to report these payments?If "No," provide an explana		ŀ	14b		
15		organization subject to the section 4960 tax on payment(s) of more than \$1,0 parachute payment(s) during the year?	000,0	00 in remuneration or	15		No
16 Theso'r நகைப் <b>anstorucationes</b> Lacracticihan Fornstolk 42 2001, Sudbjædulæ Nthe section 4968 excise tax on net investment income:							No

year by the following:

Section C. Disclosure

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Page 6 Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax 1a 1.5

Yeare are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee

supervision of officers, directors or trustees, or key employees to a management company or other person?

Did the organization make any significant changes to its governing documents since the prior Form 990 was Blathe organization become aware during the year of a significant diversion of the organization's assets? .

7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or

b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders,

Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the

**b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters,

affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing

Were officers, directors, or trustees, and key employees required to disclose annually interests that could give

c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe

Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . . . . . . . . . . .

Section 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

State the name, address, and telephone number of the person who possesses the organization's books and records: ▶SEAN TAYLOR VP AND CFO 7620 METRO CENTER DRIVE AUSTIN,TX787441613(512) 225-7000

Own website Another's website Vpon request Other (explain in Schedule O)

interest policy, and financial statements available to the public during the tax year.

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Did the organization contemporaneously document the meetings held or written actions undertaken during the

or similar committee, explain in Schedule O. **b** Enter the number of voting members included in line 1a, above, who are independent

organization's mailing address? If "Yes," provide the names and addresses in Schedule O  $\,$  .

**b** Describe in Schedule O the process, if any, used by the organization to review this Form 990.

12a Did the organization have a written conflict of interest policy? If "No," go to line 13.

Did the organization have a written whistleblower policy? . . . . .

a The organization's CEO, Executive Director, or top management official . .

List the states with which a copy of this Form 990 is required to be filed.

Other officers or key employees of the organization .

Did the organization have a written document retention and destruction policy? .

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).

Did the organization have members or stockholders? . . . . .

**b** Each committee with authority to act on behalf of the governing body?

**10a** Did the organization have local chapters, branches, or affiliates? .

Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . . . . . .

1b

14 2 Did the organization delegate control over management duties customarily performed by or under the direct 3

4

5

6

7a

**7**b

8a

8b

9

10a

10b

11a

12a

12b

12c 13

15a

15b

16a

16b

Yes

Νo

Form 990 (2019)

Nο

No

Nο

Νo Νo Nο Νo Part VII

### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part  $VII\,$  .

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations. • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

See instructions for the order in which to list t $\square$ Check this box if neither the organization n	-		ation	con	npe	nsate	d ar	ny current officer,	director, or truste	e.	
<b>(A)</b> Name and title	(B) Average hours per week (list any hours for related organizations	unle:	ore tl ss pe offi lirect	han rsor cer a or/t	not one is and rust	tee)	an	(D) Reportable compensation from the organization (W-2/1099- MISC)	(E) Reportable compensation from related organizations (W-2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related	
	below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			organizations	
(1) RICK BLUNTZER	1.00	×						0	0	0	
BOARD MEMBER											
(2) TERRY BULGER BOARD MEMBER	9.00	х						92,600	0	0	
(3) PETER CRAMTON BOARD MEMBER	5.00	х						87,000	0	0	
(4) CRAVEN CROWELL BOARD MEMBER	15.00	х						99,800	0	0	
(5) KEITH EMERY	4.00	х						0	0	0	
BOARD MEMBER											
(6) NICK FEHRENBACH BOARD MEMBER	6.00	х						0	0	0	
(7) KEVIN GRESHAM BOARD MEMBER	5.00	х						0	0	0	
(8) SAM HARPER BOARD MEMBER	5.00	х						0	0	0	
(9) CLIFTON KARNEI BOARD MEMBER	4.00	х						0	0	0	
(10) KENNY MERCADO BOARD MEMBER	5.00	х						0	0	0	
(11) KARL PFIRRMANN	10.00										
BOARD MEMBER	4.00	Х						92,600	0	0	
(12) CAROLYN SHELLMAN BOARD MEMBER		Х						0	0	0	
(13) DEANN WALKER	20.00	х						0	0	0	
(14) JUDY WALSH	8.00										
BOARD MEMBER		X						94,500	0	0	
(15) MARK CARPENTER	4.00	х						0	0	0	
SEGMENT ALTERNATE	2.00										
(16) SETH COCHRAN SEGMENT ALTERNATE		Х						0	0	0	
(17) GLEN LYONS SEGMENT ALTERNATE	4.00	х						0	0	0	
		•	•	•		•	•			Form <b>990</b> (2019)	

SEGMENT ALTERNATE (20) MARK SCHWIRTZ

SEGMENT ALTERNATE (21) WILLIAM MAGNESS

(22) LORI COBOS

(23) BILL BERG

SEGMENT ALTERNATE (24) EDWARD ROSS

SEGMENT ALTERNATE (25) STEVE DANIELS

(26) SALLIE BETTY DAY

SVP, & CIO (28) THERESA GAGE

(29) VICKIE LEADY

(30) CHERYL MELE

VP AND CFO

(34) CHAD SEELY

(35) MARA SPAK

SR. VP AND CAO (37) SEAN TAYLOR

(39) MARK RUANE

(40) DAN WOODFIN

(41) BRYAN HANLEY

DIRECTOR, IT INFRASTRUCTURE (42) NATHAN BIGBEE

ASST. GENERAL COUNSEL, REG (43) DAVID FORFIA

DIRECTOR IT ARCHITECTURE (44) WARREN LASHER

(45) JOEL MICKEY

3

1

ABB INC

PO BOX 88868 CHICAGO, IL 606951868 PERSISTENT SYSTEMS INC

ALLEGIS GROUP SERVICES INC

9990 FAIRFAX BLVD SUITE 560 FAIRFAX, VA 22030

2055 LAURELWOOD RD STE 210 SANTA CLARA, IL 75054 INTEGRAL GIS INC

1511 THIRD AVE SUITE 531 SEATTLE, WA 98101

14155 COLLECTION CTR DR CHICAGO, IL 60693 POTOMAC ECONOMICS LTD

SENIOR DIRECTOR, SYSTEM PLAN

SR. DIRECTOR WHOLESALE MARKET

d Total (add lines 1b and 1c)

VP & CFO (38) JOHN MESSER

VP, HUMAN RESOURCES (36) JEYANT TAMBY

(31) KENAN OGLEMAN

BOARD MEMBER; PRESIDENT & CEO

VP, APPLICATION SERVICES & IT OPS

VP, EXTERNAL AFFAIRS & CORPORATE

ASST. GC AND ASST. CORP. SEC

VP, COMMERCIAL OPERATIONS (32) MICHAEL PETTERSON

(33) DWAYNE RICKERSON

VP, GRID PLANNING & OPERATIONS

SR. VP, GENERAL COUNSEL & GOV

.....

......

\$100,000 of reportable compensation from the organization > 483

c Total from continuation sheets to Part VII, Section A

**Section B. Independent Contractors** 

\$100,000 of compensation from the organization 🕨 24

.....

DIRECTOR, IT APPLICATION DEVELOPMENT

DIRECTOR, SETTLEMENTS RETAIL & CR

SR. DIRECTOR, SYSTEM OPERATIONS

VP, GOVERNANCE, RISK & COM (27) JERRY DREYER

.....

68,376

0

0

20,121

72,206

68,927

49,053

53,410

58,933

46,899

68,425

68,130

72,809

46,716

63,452

58,916

58,045

48,085

53,741

62,532

65,603

51,010

49,603

65,519

1,270,511

No

Νo

Νo

9,678,601

3,783,336

2,334,433

1,264,180

1,144,601

Form 990 (2019)

(C)

Compensation

Yes

Yes

0

3

4

(B)

Description of services

CONTINGENT WORKFORCE

INDEPENDENT MKT MONITOR

IT CONSULTING

IT CONSULTING

IT CONSULTING

0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) ted other ation he ation

(A)	(B)	(C)	(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related	Position (do not check more than one box, unless person is both an officer and a director/trustee)	Reportable compensation from the organization (W-2/1099-	Reportable compensation from related organizations (W-2/1099-	Estimate amount of c compensa from the organizati
	organizations below dotted line)	, ,	(W-2/1099-	MISC)	and relat organizati

(18) JENNIFER RICHIE SEGMENT ALTERNATE (19) JACKIE SARGENT

Х

X

Χ

Χ

Χ

Χ

Х

Χ

Χ

Χ

Χ

Χ

Χ

Х

Χ

Χ

Х

Χ

Χ

4.00

40.00

40.00

40.00

•••••

....

40.00

40.00

Total number of individuals (including but not limited to those listed above) who received more than

(A)

Name and business address

Did the organization list any former officer, director or trustee, key employee, or highest compensated employee

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person . . . . . . . .

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of

compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such

2 Total number of independent contractors (including but not limited to those listed above) who received more than

••••

2.00

876,334

111,165

312,724

479,410

365,935

215,099

548,005

343,959

412,535

344,562

452,185

244,787

476,198

239,273

202,431

241,564

244,916

233,352

235,600

322,225

222,102

233,213

7,824,072

	990 (2019)					Page <b>9</b>
Part	VIII Statement of Revenue  Check if Schedule O contains a response of	or note to an	v line in this Part	VIII		
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	( <b>D</b> ) Revenue excluded from tax under sections 512 - 514
Contributions, Giffs, Grants and Other Similar Amounts				•		
Co	f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lines 1a - 1f:\$  h Total. Add lines 1a-1f					
	Busin	ess Code	199,756,304	100 756 204		
9	2a ELECTRIC RELIABILITY PROGRAM SERV	221000	199,756,304	199,756,304		
Program Service Revenue	b MUNICIPAL SERVICE PROGRAM REVENUE	221000	39,700,679	39,700,679		
	c MEMBERSHIP DUES	221000	357,250	357,250		
am S	d					
rogra	е					
Δ.	<b>f</b> All other program service revenue.					
		239,814,233				1
	3 Investment income (including dividends, intere other 49 Months earnown for tax-exempt bond processes to the second processes		20,405,583	20,232,136		173,447
	· —	Personal				
	6a Gross rents b Less: rental expenses c Rental					
	income or 6c					
	d (Nets) ental income or (loss)	Other				
	7a Gross amount from sales of assets other than inventory  b Less: cost or other basis and sales expenses  7b	, , , , , , , , , , , , , , , , , , , ,				
	c Gain or (loss) 7c					
Other Revenue	d Net gain or (loss)					
Oth	9a Gross income from gaming activities. See Part IV, line 19 9b b Less: direct expenses 9b c Net income or (loss) from gaming activities .					
	10a Gross sales of inventory, less returns and allowances 10a  b Less: cost of goods sold 10b  c Net income or (loss) from sales of inventory .					
	, ,	•				
	Miscellaneous Revenue Busin	ess Code				
	b					
	С					
	d All other revenue	. •				
	12 Total revenue. See instructions		260.240.013	260.046.260	-	470.417
		-	260,219,816	260,046,369	(	173,447

Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations mus	•	-	•	ete column (A).
Check if Schedule O contains a response or note to	any line in this Part	IX		[
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	7,553,816	3,323,813	4,230,003	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	79,825,117	67,486,694	12,338,423	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	12,122,611	10,458,196	1,664,415	
9 Other employee benefits	9,670,552	7,970,087	1,700,465	
· '	6,576,581	5,549,960	1,026,621	
10 Payroll taxes	0,570,501	3,3 13,500	1,020,021	
11 Fees for services (non-employees):				
a Management	262 340		262 340	
<b>b</b> Legal	262,340	120 500	262,340	
c Accounting	288,900	129,500	159,400	
<b>d</b> Lobbying				
e Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	15,484,120	13,956,545	1,527,575	
12 Advertising and promotion			ĺ	
13 Office expenses	1,329,246	791,023	538,223	
14 Information technology	3,411,673	3,375,203	36,470	
15 Royalties		, ,	,	
16 Occupancy	4,870,757	511,803	4,358,954	
· · · · · · · · · · · · · · · · · · ·	1,220,291	841,731	378,560	
17 Travel	1,220,231	041,731	370,300	
<b>19</b> Conferences, conventions, and meetings	1,631,733	905,903	725,830	
<b>20</b> Interest	1,743,785		1,743,785	
21 Payments to affiliates				
<b>22</b> Depreciation, depletion, and amortization	29,015,764	24,435,198	4,580,566	
23 Insurance	2,232,775	2,232,775		
Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a HARDWARE AND SOFTWARE E	27,073,974	25,587,114	1,486,860	
<b>b</b> RELIABILITY ORGANIZATIO	18,947,337		18,947,337	
c DUES AND SUBSCRIPTIONS	2,063,375	1,749,300	314,075	
d ALL OTHER EXPENSES	229,560	16,319	213,241	
e All other expenses				
Total functional expenses. Add lines 1 through 24e	225,554,307	169,321,164	56,233,143	
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here if following SOP 98-2 (ASC 958-720).				

. . . . . . . . . .

		(2019)				Page <b>11</b>
Pa	art X	Balance Sheet				
		Check if Schedule O contains a response or	note to any line in this Part IX $$ .			[
				<b>(A)</b> Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		11,830,010	1	1,750,228
	2	Savings and temporary cash investments		1,337,982,880	2	1,577,206,635
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		9,007,026	4	8,373,235
	5 6	Loans and other payables to any current or fo key employee, creator or founder, substantial controlled entity or family member of any of t Loans and other receivables from other disqu	contributor, or 35% chese persons		5	
		under section $4958(f)(1)$ ), and persons desc	ribed in section 4958(c)(3)(B)		6	
2	7	Notes and loans receivable, net			7	
ssets	8	Inventories for sale or use			8	
As	9	Prepaid expenses and deferred charges .		27,792,710	9	29,594,655
3	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	<b>10a</b> 939,209,646			
	b	Less: accumulated depreciation	<b>10b</b> 805,839,186	143,151,593	10c	133,370,460
	11	Investments—publicly traded securities .			11	
	12	Investments—other securities. See Part IV, Ii		12		
	13	Investments—program-related. See Part IV, I	ine 11		13	
	14	Intangible assets	[		14	
	15	Other assets. See Part IV, line 11			15	
	16	Total assets: Add lines 1 through 15 (must e	qual line 34)	1,529,764,219	16	1,750,295,213
	17	Accounts payable and accrued expenses .		15,790,794	17	13,304,702
	18	Grants payable			18	
	19	Deferred revenue		5,665,565	19	5,693,525
	20	Tax-exempt bond liabilities			20	
S	21	Escrow or custodial account liability. Comple	te Part IV of Schedule D	904,226,998	21	1,051,258,859
Liabilities	22	Loans and other payables to any current or fo key employee, creator or founder, substantial controlled entity or family member of any of t	contributor, or 35%		22	
- 60	22		·	E4 912 026	22	E0 920 664
	23	Secured mortgages and notes payable to unr	' ·	54,813,936	23	50,829,664
	24 25	Unsecured notes and loans payable to unrela Other liabilities (including federal income tax parties, and other liabilities not included on I	, payables to related third	458,949,536	25	504,168,950
	26	Complete Part X of Schedule D  Total liabilities. Add lines 17 through 25.		1,439,446,829	26	1,625,255,700
es		Organizations that follow FASB ASC 958, che	ck here 🕨 🔽 and complete			
<b>Fund Balances</b>	27	lines 27, 28, 32, and 33.  Net assets without donor restrictions		90,317,390	27	125,039,513
d B	28	Net assets with donor restrictions			28	
-ur		Organizations that do not follow FASB ASC 9	58, check here 🕨 🗌 and			
or	29	complete lines 29 through 33. Capital stock or trust principal, or current fur	nds		29	
Assets	30	Paid-in or capital surplus, or land, building or	equipment fund		30	
488	31	Retained earnings, endowment, accumulated	income, or other funds		31	
	32	Total net assets or fund balances		90,317,390	32	125,039,513
Net	33	Total liabilities and het assets/fund balances		1 529 764 219	33	1 750 295 213

Form **990** (2019)

За

3b

Νo

Form 990 (2019)

If the organization changed either its oversight process or selection process during the tax year, explain in

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Schedule O.

Single Audit Act and OMB Circular A-133?

Form 990 (2019)		
Additional Data		Return to Form
	Software ID:	
	Software Version:	
Form 990, Special Condition Descripti	ion:	
	Special Condition Description	

## SCHEDULE D (Form 990)

### **Supplemental Financial Statements**

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

2

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to <u>www.irs.gov/Form990</u> for instructions and the latest information.

	me of the organization CTRIC RELIABILITY COUNCIL OF TEXAS		Emp	loyer identification number
INC				2587416
Pa	rt I Organizations Maintaining Donor A			or Accounts.
	Complete if the organization answered	(a) Donor advised funds		(b) Funds and other accounts
L	Total number at end of year	(a) Bonor davised rands		(2) Failes and other decounts
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
ļ	Aggregate value at end of year			
5	Did the organization inform all donors and donor ad the organization's property, subject to the organiza	3		
5	Did the organization inform all grantees, donors, and charitable purposes and not for the benefit of the do	d donor advisors in writing that gran nor or donor advisor, or for any othe	t funds can be r purpose con	e used only for ferring
Da	impermissible private benefit?			Yes No
- (:	Complete if the organization answered	"Yes" on Form 990, Part IV, line	e 7.	
1	Purpose(s) of conservation easements held by the o			
	Preservation of land for public use (e.g., recreat	ion or education) Preservatio	n of an histor	ically important land area
	Protection of natural habitat	Preservatio	n of a certifie	d historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization he	ld a qualified conservation contribut	ion in the forr	n of a conservation
-	easement on the last day of the tax year.	ia a qualifica conscivation contribut	ion in the ion	Held at the End of the Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements	5	2b	
	N		1 _ 1	-
C	Number of conservation easements on a certified hi	` ,	-	
d	Number of conservation easements included in (c) a historic structure listed in the National Register	•		
3	Number of conservation easements modified, transf tax year	erred, released, extinguished, or ter	minated by th	e organization during the
4	Number of states where property subject to conserv	vation easement is located 🕨		
5	Does the organization have a written policy regarding violations, and enforcement of the conservation east			Yes No
5	Staff and volunteer hours devoted to monitoring, in year	specting, handling of violations, and	enforcing cor	nservation easements during the
7	Amount of expenses incurred in monitoring, inspect  \$ \( \) \( \) \( \)	ing, handling of violations, and enfo	rcing conserv	ation easements during the year
В	Does each conservation easement reported on line (B)(i) and section $170(h)(4)(B)(ii)$ ?			70(h)(4)
9	In Part XIII, describe how the organization reports balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	the footnote to the organization's fments.	inancial state	ments that describes
ar	Complete if the organization answered			her Similar Assets.
1a	If the organization elected, as permitted under SFA works of art, historical treasures, or other similar as service, provide, in Part XIII, the text of the footnot	ssets held for public exhibition, educ	ation, or rese	arch in furtherance of public
b	If the organization elected, as permitted under SFA works of art, historical treasures, or other similar as service, provide the following amounts relating to the	ssets held for public exhibition, educ nese items:	ation, or rese	arch in furtherance of public
(	i) Revenue included on Form 990, Part VIII, line 1 $\cdot$			. 🕨\$
(i	i)Assets included in Form 990, Part X			. <b>&gt;</b> \$
2	If the organization received or held works of art, his following amounts required to be reported under SI	storical treasures, or other similar as	sets for finan	
а	Revenue included on Form 990, Part VIII, line ${f 1}$ .			. ▶\$
b	Assets included in Form 990, Part X · · · · · ·			. ▶\$
or I	Paperwork Reduction Act Notice, see the Instructions			

52283D

Page **2** 

3	Using the organization's acquisition, accessical collection items (check all that apply):	on, and o	ther recor	ds, chec	k any o	of the fo	ollowing that	are a signifi	cant use o	f its	
а	Public exhibition			d [	Loa	n or ex	change prog	grams			
b	Scholarly research			e [	Oth	ner					
С	Preservation for future generations										
4	Provide a description of the organization's c	ollections	and expla	in how t	ney fur	ther the	e organizatio	on's exempt p	ourpose in		
	Part XIII.		·		,		J		·		
5	During the year, did the organization solicit assets to be sold to raise funds rather than								Yes	□ No	
Pa	rt IV Escrow and Custodial Arrang Complete if the organization and Part X, line 21.			orm 99	0, Par	t IV, li	ne 9, or re	ported an a	amount o	n Form	990,
1a	Is the organization an agent, trustee, custon included on Form 990, Part X?								Yes	✓ No	
b	If "Yes," explain the arrangement in Part XI	II and cor	mplete the	followin	g table	:		Aı	mount		<u> </u>
c	Beginning balance						1c				_
d	Additions during the year						1d				_
е	Distributions during the year						1e				_
f	Ending balance						1f				_
2a	Did the organization include an amount on I	orm 990,	Part X, lir	ne 21, fo	r escro	w or cu	ıstodial acco	unt liability?	<b>∨</b> Yes	☐ No	
	• • •										
b	If "Yes," explain the arrangement in Part XI	II. Check	here if the	e explan	ation h	as beer	n provided ir	n Part XIII .			
Pa	<b>Endowment Funds.</b> Complete if the organization ans	wered "\	Yes" on F	orm 99	0 Pari	+ T\/ li	ne 10				
	complete if the organization and		rent year		or year			(d) Three year	ars back (e)	Four yea	ars back
1a	Beginning of year balance										
b	Contributions										
c	Net investment earnings, gains, and losses										
d	Grants or scholarships		İ					1			
е	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the cur	rent year	end balan	ce (line	Lg, colι	ımn (a)	) held as:				
а											
b	Permanent endowment										
С	Temporarily restricted endowment										
_	The percentages on lines 2a, 2b, and 2c sh	•									
3a	Are there endowment funds not in the posse organization by:	ssion of t	he organiz	ation the	it are h	ield and	l administere	ed for the		Yes	No
	(i) unrelated organizations								3a(i)	1.00	
	(ii) related organizations								3a(ii)	)	
b	If "Yes" on 3a(ii), are the related organizati	ons listed	as require	ed on Sc	hedule	R?			3b		
4	Describe in Part XIII the intended uses of the	ne organiz	zation's en	dowmen	t funds						
	rt VI Land, Buildings, and Equipm		- 211								
	Complete if the organization ans	wered "									
	Description of property  (a) Cost or othe (investme)		(b) Cost of	or other ba	sis (othe	er) <b>(c</b> )	Accumulated	depreciation	( <b>d)</b> E	Book valu	e
1a	Land				947,0	096					947,096
	Buildings				93,114,9	957		41,393,750		51	1,721,207
	Leasehold improvements				8,171,4	156		8,171,456			0
	Equipment			1	17,596,1	162		104,262,612		13	3,333,550

719,379,975

**Total.** Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

652,011,368

67,368,607

Part VII	Investments—Other Securities. Complete if the organization answered "Yes" on Form 99	90. Part I\	/. line	11b.See Form 9	90. Part X. line 12.
	(a) Description of security or category (including name of security)	(b) Book value		(c) Method	d of valuation: -year market value
	ial derivatives				
	Their equity interests				
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
(I)					
Total. (Colum	Investments—Program Related.	•			
VIII	Complete if the organization answered 'Yes' on Form 99	90, Part I\	/, line		
	(a) Description of investment			(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(2)					value
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
Total. (Colum	nn (b) must equal Form 990, Part X, col.(B) line 13.)		•		
Part IX	Other Assets.  Complete if the organization answered 'Yes' on Form 99	0, Part IV	, line	11d. See Form 990	), Part X, line 15.
(2)	(a) Description				(b) Book value
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					+
(10)					+
Total. (Colu	umn (b) must equal Form 990, Part X, col.(B) line 15.)				•
Part X	Other Liabilities.  Complete if the organization answered 'Yes' on Form 99 See Form 990, Part X, line 25.	0, Part IV	, line	11e or 11f.	
1.	(a) Description of liability				(b) Book value
(1) Federal (4)	I income taxes				
(5)					
(6)					
(7)					
(8)					
(9)					
-	nn (b) must equal Form 990, Part X, col.(B) line 25.)			<b>*</b>	504,168,950
organizatio	for uncertain tax positions. In Part XIII, provide the text of the fon's liability for uncertain tax positions under FIN 48 (ASC 740). C				
XIII 🔽	· · ·				

Sche	edule D (Form 990) 2019		Page <b>4</b>
Pa	Reconciliation of Revenue per Audited Financial Statements With Revenuerum.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	enue per	
1	Total revenue, gains, and other support per audited financial statements	1	241,272,479
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments 2a		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
е	Add lines <b>2a</b> through <b>2d</b>	2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	3	241,272,479
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII.) 4b 18,94	7,337	
c	Add lines <b>4a</b> and <b>4b</b>	4c	18,947,337
5	Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)	. 5	260,219,816
Pai	rt XII Reconciliation of Expenses per Audited Financial Statements With Exp Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.	enses per l	Return.
1	Total expenses and losses per audited financial statements	1	206,550,355
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII.)		
е	Add lines <b>2a</b> through <b>2d</b>	2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	3	206,550,355

# Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIII Supplemental Information

PART XII, LINE 4B - OTHER

PART XI, LINE 4B -- OTHER

ADJUSTMENTS:

**ADJUSTMENTS** 

Add lines 4a and 4b .

Other (Describe in Part XIII.)

. .

Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b

18,947,338.

THE FINANCIAL STATEMENTS.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

4a

4b

CHANGE IN DEFERRED PENSION COSTS 56,614. RELIABILITY ORGANIZATION ASSESSMENT

AFTER ADOPTING ASU NO. 2016-08, RELIABILITY ORGANIZATION PASS-THROUGH REVENUE

AND RELATED RELIABILITY ORGANIZATION ASSESSMENT EXPENSE ARE REPORTED NET ON

19,003,952

4c

2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.					
Return Reference	Explanation				
	ERCOT IS THE CENTRAL COUNTERPARTY FOR ALL TRANSACTIONS SETTLED BY ERCOT PURSUANT TO ERCOT PROTOCOLS AND IS DEEMED TO BE THE SOLE BUYER TO EACH SELLER, AND THE SOLE SELLER TO EACH BUYER, OF ALL ENERGY, ANCILLARY SERVICES, RELIABILITY UNIT COMMITMENTS (RUCS), EMERGENCY RESPONSE SERVICE (ERS), AND OTHER PRODUCTS OR SERVICES FOR WHICH ERCOT MAY PAY OR CHARGE A MARKET PARTICIPANT EXCEPT FOR THOSE PRODUCTS OR SERVICES THAT ARE SELF-ARRANGED BY MARKET PARTICIPANTS. ERCOT PERFORMS SETTLEMENTS FOR ALL TRANSACTIONS SUBJECT TO THE FINANCIAL SETTLEMENT PROCESS IN ACCORDANCE WITH ERCOT PROTOCOLS. THE SETTLEMENT PROCESS IS USED TO RESOLVE FINANCIAL OBLIGATIONS FOR MARKET SERVICES PROCURED THROUGH ERCOT FOR REGISTERED MARKET PARTICIPANTS. ADDITIONALLY, AS REQUIRED BY ERCOT PROTOCOLS, ERCOT EXECUTES AUCTIONS FOR CONGESTION REVENUE RIGHTS MONTHLY AND ANNUALLY AND DISTRIBUTES PROCEEDS FROM THESE AUCTIONS TO MARKET PARTICIPANTS AS REQUIRED BY ERCOT PROTOCOLS.				
,	ERCOT IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(A) OF THE INTERNAL REVENUE CODE AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(4). THE COMPANY IS ALSO EXEMPT FROM STATE INCOME TAXES. ACCORDINGLY, NO PROVISION FOR INCOME TAXES OR UNCERTAIN TAX POSITIONS HAS BEEN REFLECTED IN THE FINANCIAL STATEMENTS.				
PART XI, LINE 4B - OTHER ADJUSTMENTS:	RELIABILITY ORGANIZATION PASS-THROUGH REVENUE 18,947,337.				

19,003,952

225,554,307

### (Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** Department of the Treasury

Schedule J

Internal Revenue Service

Name of the organization

ELECTRIC RELIABILITY COUNCIL OF TEXAS

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

**Compensation Information** 

2019 Open to Public Inspection **Employer identification number** 

74-2587416

OMB No. 1545-0047

Pa	rt I Questions Regarding Compensatio	n				
					Yes	No
1a	Check the appropiate box(es) if the organization pro 990, Part VII, Section A, line 1a. Complete Part III					
	First-class or charter travel		Housing allowance or residence for personal use			
	Travel for companions		Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account		Personal services (e.g., maid, chauffeur, chef)			
b	reimbursement or provision of all of the expenses d	_		1b		
2	Did the organization require substantiation prior to		,	2	Yes	
	directors, trustees, officers, including the CEO/Exec	cutive D	irector, regarding the items checked on Line 1a?			i
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director. Check all thused by a related organization to establish compensation	at apply	·			
	✓ Compensation committee	V	Written employment contract			

	directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?						
Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.							
	Compensation committee Written employment contract						
	✓ Independent compensation consultant ✓ Compensation survey or study						
	Form 990 of other organizations  Approval by the board or compensation committee						
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:							
а	a Receive a severance payment or change-of-control payment?						
b	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?						
C	c Participate in, or receive payment from, an equity-based compensation arrangement?						
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
5	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:						
а	a The organization?						
b							

compensation contingent on the net earnings of: The organization? . . . . 6a Νo Any related organization? . . . . 6b Νo If "Yes," on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed 7 Νo Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was

8 subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations 

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

<b>Note.</b> The sum of columns (B)(i)-					Part VII, Section A, line	e 1a, applicable colum	n (D) and (E) amounts	for that individual.
(A) Name and Title			of W-2 and/or 1099-MI		(C) Retirement and	( <b>D</b> ) Nontaxable	(E) Total of columns	(F) Compensation in
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	column (B) reported as deferred on prior Form 990
1WILLIAM MAGNESS BOARD MEMBER; PRESIDENT & CEO	(i)	876,334	0	0	37,509	30,867	944,710	0
	(ii)	0	0	0	0	- 0	- 0	0
<b>2</b> SALLIE BETTY DAY VP, GOVERNANCE, RISK & COM	(i)	312,724	0	0	40,600	31,606	384,930	0
VI, GOVERNANCE, RISK & COM	(ii)	0	0	0	0	- 0	- 0	0
3JERRY DREYER	(i)	479,410	0	0	40,600	28,327	548,337	0
SVP, & CIO	(ii)	0	0	0	0	-		0
4THERESA GAGE		365,935	0	0	20.770	0	0	0
VP, EXTERNAL AFFAIRS & CORPORATE	(i)	0	0	0	39,770 	9,283 	414,988	0
	(ii)					0	0	
<b>5</b> VICKIE LEADY ASST. GC AND ASST. CORP. SEC	(i)	215,099 	0	0	31,861	21,549	268,509	0
	(ii)		0	0	0	- 0	0	0
<b>6</b> CHERYL MELE SR. VP & COO	(i)	458,828 	0	89,177	40,600	18,333	606,938	0
	(ii)	0	0	0	0	<u>-</u> 0	0	0
<b>7</b> KENAN OGLEMAN VP, COMMERCIAL OPERATIONS	(i)	343,959	0	0	37,000	9,899	390,858	0
	(ii)	0	0	0	0	- 0	- 0	0
8MICHAEL PETTERSON VP AND CFO	(i)	346,069	0	66,466	40,600	27,825	480,960	0
	(ii)	0	0	0	0	- 0	- 0	0
9DWAYNE RICKERSON	(i)	344,562	0	0	39,906	28,224	412,692	0
VP, GRID PLANNING & OPERATIONS	(ii)	0	0	0	0			0
10CHAD SEELY	(i)	452,185	0	0	39,665	0 33,144	0 524,994	0
SR. VP, GENERAL COUNSEL & GOV	(i)	0	0	0	0	-		0
11MARA SPAK		244,787	0	0	25.661	0	0	0
VP, HUMAN RESOURCES	(i)	0			35,661	11,055	291,503	0
	(ii)	· · · · · · · · · · · · · · · · · · ·	Ů		Ů	0	0	
12JEYANT TAMBY SR. VP AND CAO	(i)	409,399	0	66,799	40,099	23,353	539,650	0
	(ii)	0	0	0	0	- 0	<u>-</u> 0	0
13SEAN TAYLOR VP & CFO	(i)	239,273	0	0	35,342	23,574	298,189	0
VI W GI G	(ii)	0	0	0	0	- 0	- 0	0
14JOHN MESSER	(i)	202,431	0	0	29,657	28,388	260,476	0
DIRECTOR, IT APPLICATION DEVELOPMENT	(ii)	0	0	0	0			0
15MARK RUANE	(i)	241,564	0	0	35,269	0 12,816	0 289,649	0
DIRECTOR, SETTLEMENTS RETAIL & CR	(ii)	0	0	0	0			0
16DAN WOODFIN	(i)	244,227	689	0	35,508	0 18,233	0 298,657	0
SR. DIRECTOR, SYSTEM OPERATIONS	(i) (ii)	0	0	0	0			0
17BRYAN HANLEY		233,352				0	0	
DIRECTOR, IT INFRASTRUCTURE	(i)	0	0	0	34,128 	28,404	295,884	0  0
	(ii)					0	0	
<b>18</b> NATHAN BIGBEE ASST. GENERAL COUNSEL, REG	(i)	234,938	662	0	34,867	30,736	301,203	0
	(ii)	0	0	0	0	0	0	0
19DAVID FORFIA DIRECTOR IT ARCHITECTURE	(i)	191,951	0	130,274	28,190	22,820	373,235	0
	(ii)	0	0	0	0	- 0	- 0	0
20WARREN LASHER SENIOR DIRECTOR, SYSTEM PLAN	(i)	222,102	0	0	32,304	17,299	271,705	0
1 DALEGION, STOTEM FLAN	(ii)	0	0	0	0	-	-	0
21JOEL MICKEY	(i)	233,211	0	0	34,390	0 31,129	0 298,730	0
SR. DIRECTOR WHOLESALE MARKET	(ii)	0	0	0	0	-	-	0
						0	0 Schodul	e 1 (Form 990) 2019

Schedule J (Form 990) 2019 Page 3 Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Return Reference Explanation PURSUANT TO AN AGREEMENT WITH ERCOT, CHERYL MELE RECEIVED A SEVERANCE PAYMENT OF \$89,177, DAVID FORFIA RECEIVED A PART I, LINE 4A

IN ADDITION TO THE SEVERANCE PAYMENTS EXPLAINED ABOVE, JEYANT TAMBY RECEIVED A RELOCATION PAYMENT OF \$66,799.

Schedule J (Form 990) 2019

## SEVERENCE PAYMENT OF \$130,274, AND MICHAEL PETTERSON RECEIVED A SEVERENCE PAYMENT OF \$66,365.

PART II, COLUMN B(III):



### SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Namel Beving organization
ELECTRIC RELIABILITY COUNCIL OF TEXAS Employer identification number 74-2587416 Return Explanation

Reference FORM 990. ELECTRIC RELIABILITY COUNCIL OF TEXAS, INC. (ERCOT) LESSENS THE BURDENS OF GOVERNMENT, SERVES THE PUBLIC PART I. LINE INTEREST BY, AND FULFILLS ITS STATUTORY OBLIGATION BY: (I) ENSURING OPEN ACCESS TO TRANSMISSION AND 1: DISTRIBUTION SYSTEMS: (II) MAINTAINING SYSTEM RELIABILITY AND OPERATIONS: (III) ENABLING RETAIL CHOICE: OPERATING FAIR AND COMPETITIVE WHOLESALE MARKETS; (IV) MAINTAINING THE RENEWABLE ENERGY CREDITS REGISTRY; AND (V) PROVIDING LEADERSHIP AND INDEPENDENT EXPERTISE TO IMPROVE SYSTEM RELIABILITY AND MARKET EFFICIENCY, ERCOT MANAGES THE FLOW OF ELECTRIC POWER TO MORE THAN 26 MILLION TEXAS CUSTOMERS REPRESENTING ABOUT 90 PERCENT OF THE STATE'S ELECTRIC LOAD. AS THE INDEPENDENT SYSTEM OPERATOR FOR THE REGION, ERCOT SCHEDULES POWER ON AN ELECTRIC GRID THAT CONNECTS MORE THAN 46,500 MILES OF TRANSMISSION LINES AND 650+ GENERATION UNITS. ERCOT ALSO PERFORMS FINANCIAL SETTLEMENT FOR THE COMPETITIVE WHOLESALE BULK-POWER MARKET AND ADMINISTERS RETAIL SWITCHING FOR 8 MILLION PREMISES IN COMPETITIVE CHOICE AREAS. FORM 990, PURSUANT TO SECTION 39.151 OF THE TEXAS PUBLIC UTILITY REGULATORY ACT, THE ERCOT BOARD OF DIRECTORS IS PART VI. COMPOSED OF SIXTEEN MEMBERS. FIFTEEN OF THE MEMBERS HAVE VOTING RIGHTS: THE CHAIR OF THE PUBLIC UTILITY SECTION A. COMMISSION OF TEXAS IS AN EX-OFFICIO NON-VOTING MEMBER. EIGHT OF THE VOTING DIRECTORS REPRESENT SEVEN LINE 1 SEGMENTS OF INDUSTRY IN THE ERCOT ELECTRICITY MARKET (AS THE CONSUMER SEGMENT IS FURTHER DIVIDED INTO SUBSEGMENTS); EACH SUCH MARKET SEGMENT DIRECTOR HAS AN ELECTED ALTERNATE (SEGMENT ALTERNATE) WHO CAN ATTEND MEETINGS IN THE ABSENCE OF THE MARKET SEGMENT DIRECTOR AND VOTE ON THE ABSENT MARKET SEGMENT DIRECTOR'S BEHALF IN THE EVENT THAT SUCH MARKET SEGMENT DIRECTOR CANNOT ATTEND A BOARD MEETING. TWO OTHER VOTING DIRECTORS, ARE ALSO EX-OFFICIO DIRECTORS - ONE REPRESENTS A SUBSEGMENT OF THE CONSUMER SEGMENT AS PUBLIC COUNSEL AND THE OTHER IS THE CHIEF EXECUTIVE OFFICER OF ERCOT - AND NEITHER HAVE ANY RESPECTIVE SEGMENT ALNTERNATES. FIVE OF THE OTHER VOTING DIRECTORS ARE UNAFFILIATED WITH RESPECT TO ANY MARKET SEGMENT AND DO NOT HAVE ANY SEGMENT ALTERNATES. FORM 990. AS OF DECEMBER 31, 2019, ERCOT'S MEMBERSHIP INCLUDED 271 VOTING AND NON-VOTING MEMBERS. ERCOT MEMBERS PART VI, MAY BE CORPORATE MEMBERS, ASSOCIATE MEMBERS, OR ADJUNCT MEMBERS. CORPORATE MEMBERS HAVE THE RIGHT SECTION A. TO VOTE ON ALL MATTERS SUBMITTED TO THE GENERAL MEMBERSHIP [SUCH AS THE ELECTION OF DIRECTORS, ELECTION LINE 6 OF TECHNICAL ADVISORY COMMITTEE (TAC) REPRESENTATIVES, AND AMENDMENTS TO THE CERTIFICATE OF FORMATION AND BYLAWS]. CORPORATE MEMBERS QUALIFY IN ONE OF SEVEN SEGMENTS: COOPERATIVE; INDEPENDENT GENERATOR; INDEPENDENT POWER MARKETER; INDEPENDENT RETAIL ELECTRIC PROVIDER; INVESTOR OWNED UTILITY; MUNICIPAL (I.E. A MUNICIPAL-OWNED UTILITY OR A RIVER AUTHORITY); OR CONSUMER (WHICH HAS SUBSEGMENTS INCLUDING COMMERCIAL, INDUSTRIAL AND RESIDENTIAL). ASSOCIATE AND ADJUNCT MEMBERS DO NOT HAVE THE RIGHT TO VOTE ON ANY MATTER SUBMITTED TO THE GENERAL MEMBERSHIP, AND ADJUNCT MEMBERS DO NOT HAVE THE RIGHT TO BE ELECTED OR APPOINTED TO THE ERCOT BOARD, TAC, OR ANY SUBCOMMITTEE OF THE BOARD OR TAC. FORM 990, THIRTEEN OF THE FIFTEEN VOTING MEMBERS OF THE ERCOT BOARD OF DIRECTORS ARE ELECTED, OR APPOINTED IN PART VI, LIMITED CIRCUMSTANCES, BY THE CORPORATE MEMBERS OR A PORTION OF SUCH CORPORATE MEMBERS. WITH RESPECT SECTION A. TO EACH OF THE SIX MARKET SEGMENT DIRECTORS WHO DO NOT REPRESENT THE CONSUMER SUBSEGMENTS, ONLY THE LINE 7A CORPORATE MEMBERS OF THE MEMBERSHIP SEGMENT REPRESENTED BY THE MARKET SEGMENT DIRECTOR ARE ALLOWED TO ELECT THE DIRECTOR AND THE SEGMENT ALTERNATE FOR THAT SEAT. THERE ARE THREE CONSUMER DIRECTORS, OF WHICH: (I) ONE IS THE PUBLIC COUNSEL, AN EX OFFICIO VOTING MEMBER OF THE BOARD WHO IS DESIGNATED TO REPRESENT RESIDENTIAL CONSUMERS AND SMALL COMMERCIAL CONSUMERS; (II) ONE IS ELECTED OR APPOINTED BY THE LARGE COMMERCIAL CONSUMER CORPORATE MEMBERS; AND (III) ONE IS ELECTED BY THE CORPORATE MEMBERS OF THE INDUSTRIAL CONSUMER SUBSEGMENT. THE MEMBERSHIP VOTES BY SEGMENT TO ELECT THE FIVE UNAFFILIATED VOTING DIRECTORS. THE REMAINING VOTING DIRECTOR IS THE CHIEF EXECUTIVE OFFICER OF ERCOT, WHO IS AN EX OFFICIO VOTING MEMBER OF THE BOARD. FORM 990. AS A MATTER OF STATE LAW OR ITS GOVERNING DOCUMENTS, CERTAIN MATERIAL MATTERS MUST BE SUBMITTED TO THE VOTING MEMBERS OF ERCOT FOR THEIR APPROVAL, INCLUDING AMENDMENTS TO THE CERTIFICATE OF FORMATION AND PART VI. SECTION A. THE BYLAWS. DECISIONS OF THE ERCOT BOARD ARE GENERALLY APPEALABLE TO THE PUBLIC UTILITY COMMISSION OF LINE 7B TEXAS, AN AGENCY OF THE STATE OF TEXAS. FORM 990, THE 2019 FORM 990 WAS PREPARED INITIALLY BY THE FINANCE DEPARTMENT OF ERCOT. IT WAS REVIEWED BY ERCOT PART VI, OFFICERS AS WELL AS INTERNAL LEGAL COUNSEL, AND SUBMITTED FOR REVIEW BY ERCOT'S INDEPENDENT AUDITORS. SECTION B. THE FORM 990 WAS PROVIDED TO THE BOARD OF DIRECTORS IN ADVANCE OF, AND FOR ITS CONSIDERATION AND INPUT AT LINE 11B ITS MEETING ON AUGUST 11, 2020. THE FINAL VERSION OF THE 2019 FORM 990, INCORPORATING THE COMMENTS OF ALL FOREGOING, WAS THEN FILED WITH THE INTERNAL REVENUE SERVICE. FORM 990, EACH DIRECTOR AND SEGMENT ALTERNATE ANNUALLY MUST EXECUTE AN ETHICS AGREEMENT FOR DIRECTORS AND PART VI, SEGMENT ALTERNATES, AND EACH EMPLOYEE ANNUALLY MUST ATTEND INTERNAL TRAINING SESSIONS AND EXECUTE AN SECTION B. EMPLOYEE ETHICS AGREEMENT. PURSUANT TO EACH ETHICS AGREEMENT, A SIGNATORY HAS AN AFFIRMATIVE DUTY TO LINE 12C DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICTS OF INTEREST OF THE SIGNATORY (AND HIS OR HER EMPLOYER, IN THE CASE OF DIRECTORS OR SEGMENT ALTERNATES), AND ALSO MUST DISCLOSE ALL PERSONAL RELATIONSHIPS WITH ERCOT VENDORS, INCLUDING BUSINESS OR DIRECT OR INDIRECT OWNERSHIP INTERESTS. ANY CONFLICT OF INTEREST ISSUE INVOLVING A DIRECTOR OR SEGMENT ALTERNATE IS REFERRED TO THE ERCOT GENERAL COUNSEL WHO, IN CONSULTATION WITH THE BOARD CHAIR AND OUTSIDE LEGAL COUNSEL, IF AND WHEN NECESSARY, MAKES A LEGAL DETERMINATION AS TO WHETHER A CONFLICT EXISTS AND, IF SO, A RECOMMENDATION AS TO HOW IT MAY BE RESOLVED. ANY CONFLICT AND ITS RESOLUTION ARE REPORTED TO THE FULL BOARD OF DIRECTORS AND TO THE HUMAN RESOURCE & GOVERNANCE (HR&G) COMMITTEE OF THE BOARD, AS NEEDED. ANY OBJECTION TO THE RECOMMENDATION IS RESOLVED BY THE HR&G COMMITTEE OR THE FULL BOARD. ANY ERCOT EMPLOYEE CONFLICTS ARE EVALUATED BY THE ERCOT LEGAL STAFF, AND

Return Reference	Explanation					
	THE LEGAL STAFF MAKES A RECOMMENDATION TO RESOLVE THE CONFLICT OF INTEREST. IF THE ERCOT LEGAL STAFF RECOMMENDS A RESOLUTION THAT IS OBJECTIONABLE TO THE MANAGER/DIRECTOR/OFFICER OF THE CONFLICTED EMPLOYEE, THE LEGAL DECISION IS REFERRED TO THE CHIEF EXECUTIVE OFFICER AND ULTIMATELY TO THE BOARD'S HR&G COMMITTEE.					
FORM 990, PART VI, SECTION B, LINE 15	IN DETERMINING COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER, ERCOT FOLLOWS A PROCEDURE WHICH ENSURES THAT (I) COMPENSATION IS APPROVED IN ADVANCE BY THE HR&G COMMITTEE OF THE BOARD OF DIRECTORS AND THE PROPOSED BY THE HR&G COMMITTEE DATAINS AND RELIES UPON A PPROPRIATE DATA FOR COMPARABILITY, (III) THE BOARD AND THE HR&G COMMITTEE BASIS FOR ITS RESPECTIVE DETERMINATION, AND (IV) THE PUBLIC UTILITY COMMISSION OF TEXAS REVIEWS ANY COMPENSATION TO BE PAID TO THE CHIEF EXECUTIVE OFFICER. IN PRACTICE, THE HR&G COMMITTEE OF THE BOARD OF DIRECTORS REVIEWS PROPOSED CHANGES TO CHIEF EXECUTIVE OFFICER COMPENSATION AND SUBMITS RECOMMENDATIONS TO THE BOARD FOR ITS APPROVAL BY ALL UNINTERESTED MEMBERS OF THE BOARD OF THE DIRECTORS (THAT IS, ALL BOARD MEMBERS EXCEPT THE CHIEF EXECUTIVE OFFICER WHO IS REQUIRED TO ABSTAIN FROM SUCH VOTE). IN ITS REVIEW, THE HR&G COMMITTEE CAN REQUEST INFORMATION FROM INDEPENDENT COMPENSATION CONSULTANTS, AND THEY RECEIVE INFORMATION ANNUALLY IN REGARDS TO THE COMPENSATION LEVELS OF SIMILAR ORGANIZATIONS FROM FORMS 990 AND OTHER SOURCES. ADDITIONALLY, COMPENSATION SURVEYSISTUDIES ARE PERFORMED, AS NEEDED, TO PROVIDE INSIGHT INTO THE ELEMENTS OF COMPENSATION. THE COMPENSATION LEVELS OF SIMILAR ORGANIZATION AND HR&G COMMITTEE RECOMMENDATIONS ARE SUBMITTED TO THE BOARD OF DIRECTORS FOR ITS CONSIDERATION AND APPROVAL A REVIEW OF THE CHIEF EXECUTIVE OFFICER'S COMPENSATION. THE COMPENSATION IS PERFORMED ANNUALLY EXCEPT IN THOSE LIMITED INSTANCES IN WHICH THE COMPENSATION HAS BEEN DETERMINED PURSUANT TO THE PROVISION OF AN EMPLOYMENT AGREEMENT FOR A TERM EXCEEDING A YEAR BETWEEN ERCOT AND THE CHIEF EXECUTIVE OFFICER'S COMPENSATION ARE DOCUMENTED AND MAINTAINED. FURTHERMORE, THE PUBLIC UTILITY COMMISSION OF TEXAS SUBSTANTIVE RULES RELATED TO ERCOTORS, AND ALL DECISIONS REGARDING THE CHIEF EXECUTIVE OFFICER'S COMPENSATION ARE DOCUMENTED AND APPROVAL BY THE PUBLIC UTILITY COMMISSION OF TEXAS SUBSTA					
FORM 990, PART VI, SECTION C, LINE 19	ERCOT'S GOVERNING DOCUMENTS, CODE OF CONDUCT, AND AUDITED FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC THROUGH THE ERCOT WEBSITE (WWW.ERCOT.COM).					
FORM 990, PART XI, LINE 9:	DEFERRED PENSION COSTS 56,614.					