



# Return of Organization Exempt From Income Tax

**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)** Do not enter social security numbers on this form as it may be made public.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

## 2019

**Open to Public Inspection**

**A For the 2019 calendar year, or tax year beginning 01-01-2019, and ending 12-31-2019**

- B** Check if applicable:
- Address change
  - Name change
  - Initial return
  - Final return/terminated
  - Amended return
  - Application pending

**C** Name of organization  
WATER FOUNDATION

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Doing business as

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Number and street (or P.O. box if mail is not delivered to street address) Room/suite  
555 CAPITOL MALL NO 1155

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City or town, state or province, country, and ZIP or foreign postal code  
SACRAMENTO, CA 95814

**D** Employer identification number  
37-1833985

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**E** Telephone number  
(916) 414-3310

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**G** Gross receipts \$ 14,403,936

**F** Name and address of principal officer:  
ALLISON HARVEY TURNER  
555 CAPITOL MALL NO 1155  
SACRAMENTO, CA 95814

**H(a)** Is this a group return for subordinates?  Yes  No

**H(b)** Are all subordinates included?  Yes  No

If "No," attach a list. (see instructions)

**H(c)** Group exemption number ▶

**I** Tax-exempt status:  501(c)(3)  501(c) ( ) (insert no.)  4947(a)(1) or  527

**J** Website: ▶ WWW.WATERFDN.ORG

**K** Form of organization:  Corporation  Trust  Association  Other ▶

**L** Year of formation: 2016

**M** State of legal domicile: CA

**Part I Summary**

|  |   |  |                     |    |
|--|---|--|---------------------|----|
| <b>Activities &amp; Governance</b>                             | <b>1</b> Briefly describe the organization's mission or most significant activities:<br>THE WATER FOUNDATION AND OUR PARTNERS ADVANCE LASTING SOLUTIONS TO SECURE SAFE WATER FOR PEOPLE, RESTORE AND SUSTAIN FRESHWATER ECOSYSTEMS, AND BUILD CLIMATE RESILIENCE. |  |                     |    |
|  | <b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.  |  |                     |    |
|  |   | <b>3</b> Number of voting members of the governing body (Part VI, line 1a)             | <b>3</b>            | 7  |
|  |   | <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) | <b>4</b>            | 7  |
|  |   | <b>5</b> Total number of individuals employed in calendar year 2019 (Part V, line 2a)  | <b>5</b>            | 15 |
|  |   | <b>6</b> Total number of volunteers (estimate if necessary)                            | <b>6</b>            | 7  |
|  |   | <b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12         | <b>7a</b>           | 0  |
|  |   | <b>b</b> Net unrelated business taxable income from Form 990-T, line 39                | <b>7b</b>           | 0  |
| <b>Revenue</b>   |   | <b>Prior Year</b>  | <b>Current Year</b> |    |
|  | <b>8</b> Contributions and grants (Part VIII, line 1h)  | 9,157,600  | 14,201,584          |    |
|  | <b>9</b> Program service revenue (Part VIII, line 2g)   | 66,320   | 0                   |    |
|  | <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)   | 18,662   | 45,462              |    |
|  | <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)  | 36,095   | 156,890             |    |
|  | <b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)  | 9,278,677  | 14,403,936          |    |
| <b>Expenses</b>  | <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)  | 6,679,608  | 5,704,006           |    |
|  | <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)   | 0  | 0                   |    |
|  | <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)   | 2,225,823  | 2,510,183           |    |
|  | <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)  | 0  | 0                   |    |
|  | <b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ 0  |  |                     |    |
|  | <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  | 2,650,132  | 2,599,935           |    |
|  | <b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)   | 11,555,563   | 10,814,124          |    |
| <b>19</b> Revenue less expenses. Subtract line 18 from line 12 | -2,276,886  | 3,589,812  |                     |    |
| <b>Net Assets or Fund Balances</b>                             |   | <b>Beginning of Current Year</b>   | <b>End of Year</b>  |    |
|  | <b>20</b> Total assets (Part X, line 16)  | 11,990,978   | 14,977,246          |    |
|  | <b>21</b> Total liabilities (Part X, line 26)   | 2,788,761  | 2,185,217           |    |
|  | <b>22</b> Net assets or fund balances. Subtract line 21 from line 20  | 9,202,217  | 12,792,029          |    |

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here**

Signature of officer: \_\_\_\_\_ Date: 2020-10-19

LIZETTE LECLERC DIR OF FINANCE/OPERATIONS  
Type or print name and title

**Paid Preparer Use Only**

|   |                      |      |   |                |
|---|----------------------|------|---|----------------|
| Print/Type preparer's name  | Preparer's signature | Date | Check <input type="checkbox"/> if self-employed | PTIN P00294123 |
| Firm's name ▶ BFBA LLP  |                      |      | Firm's EIN ▶ 68-0000424                         |                |
| Firm's address ▶ 83 SCRIPPS DRIVE STE 210<br>SACRAMENTO, CA 95825 |                      |      | Phone no. (916) 924-0800                        |                |

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

**Part III Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III

**1** Briefly describe the organization's mission:

**THE WATER FOUNDATION AND OUR PARTNERS ADVANCE LASTING SOLUTIONS TO SECURE SAFE WATER FOR PEOPLE, RESTORE AND SUSTAIN FRESHWATER ECOSYSTEMS, AND BUILD CLIMATE RESILIENCE.**

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes  No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ **5,604,963** including grants of \$ **3,678,383** ) (Revenue \$ **0** )

HEALTHY WATERSHEDS: THROUGH PROGRAM INVESTMENTS IN NONPROFIT ORGANIZATIONS, AS WELL AS CONSULTANTS, THE HEALTHY WATERSHEDS PROGRAM WORKS TO SUSTAIN CALIFORNIA'S GROUNDWATER RESOURCES TO PROTECT PUBLIC AND ENVIRONMENTAL HEALTH. IT ALSO SUPPORTS COLLABORATIVE EFFORTS TO PROTECT AND RESTORE THE ECOLOGICAL HEALTH OF MAJOR RIVER BASINS, INCLUDING THE SACRAMENTO-SAN JOAQUIN, THE LOWER COLORADO, LOWER SNAKE, AND UPPER RIO GRANDE RIVER BASINS. IN 2019, THE WATER FOUNDATION SUPPORTED WORK IN CALIFORNIA, THE PACIFIC NORTHWEST, AND NEW MEXICO, INCLUDING ADVOCACY AND POLICY LEADERSHIP BY THE GROUNDWATER LEADERSHIP FORUM, A GROUP OF NONPROFITS DEDICATED TO FAIR AND EFFECTIVE IMPLEMENTATION OF CALIFORNIA'S SUSTAINABLE GROUNDWATER MANAGEMENT ACT; ADVOCACY AND ORGANIZING TO PROTECT AND RESTORE THE SALTON SEA; AN EMERGING COLLABORATIVE EFFORT IN THE LOWER SNAKE RIVER BASIN TO SECURE THRIVING COMMUNITIES, CLEAN ENERGY, AND ABUNDANT SALMON FOR THE REGION; AND COMMUNITY-LED EFFORTS IN NEW MEXICO TO PROTECT THE UPPER PECOS AND OTHER WATERBODIES.

**4b** (Code: ) (Expenses \$ **3,419,769** including grants of \$ **1,790,041** ) (Revenue \$ **0** )

HEALTHY COMMUNITIES: THROUGH PROGRAM INVESTMENTS IN NONPROFIT ORGANIZATIONS, AS WELL AS CONSULTANTS, THE HEALTHY COMMUNITIES PROGRAM SUPPORTS WORK TO ADVANCE THE HUMAN RIGHT TO WATER. PROGRAM GRANTS FUND EFFORTS TO ADVANCE LONG-TERM OPERATIONAL SOLUTIONS THAT TREAT CONTAMINATED WATER AND STOP POLLUTION FROM ENTERING WATER SUPPLIES. IT IS HELPING PUBLIC AGENCIES AND NONPROFITS ADVANCE THE EFFECTIVE AND EQUITABLE IMPLEMENTATION OF LOS ANGELES COUNTY'S SAFE CLEAN WATER PROGRAM, CREATE NEW GREEN SPACE AND BUILD COMMUNITY POWER IN WATER GOVERNANCE. IN 2019, WATER FOUNDATION GRANTS SUPPORTED WORK IN CALIFORNIA AND NEW MEXICO, INCLUDING A STATEWIDE COALITION THAT ULTIMATELY SECURED HISTORIC LEGISLATION AND A \$1.4 BILLION PUBLIC INVESTMENT TO HELP FULFILL THE HUMAN RIGHT TO WATER IN CALIFORNIA; THE OURWATERLA COALITION'S EFFORTS TO ADVANCE EQUITABLE AND NATURE-BASED INFRASTRUCTURE IN LOS ANGELES COUNTY; A NETWORK OF ENVIRONMENTAL, COMMUNITY-BASED, AND PUBLIC HEALTH ORGANIZATIONS IN THE LA REGION TO MAP CONNECTIONS AND GAPS ACROSS WATER-FOCUSED EFFORTS; AND RESEARCH AND ANALYSIS TO HELP NEW MEXICO NONPROFITS AND POLICYMAKERS ADVANCE DRINKING WATER SOLUTIONS.

**4c** (Code: ) (Expenses \$ **563,906** including grants of \$ **235,582** ) (Revenue \$ **0** )

TRANSITIONING STRATEGIES: IN 2019, WATER FOUNDATION GRANTS SUPPORTED ORGANIZATIONS LEADING IMPLEMENTATION OF CALIFORNIA LEGISLATION FOCUSED ON WATER CONSERVATION AND EFFICIENCY; RESEARCH AND PILOT PROJECTS TO ADVANCE OPEN WATER DATA IN THE WESTERN US; AND AN EMERGING NONPROFIT ORGANIZATION CALLED THE CALIFORNIA WATER DATA CONSORTIUM THAT IS FOCUSED ON HELPING CALIFORNIA IMPLEMENT ITS OPEN AND TRANSPARENT WATER DATA ACT.

**4d** Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** **Total program service expenses** **9,588,638**

**Part IV Checklist of Required Schedules**

|   | Yes | No  |    |
|---|-----|-----|----|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> . . . . .   | 1   | Yes |    |
| <b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? . . . . .   | 2   | Yes |    |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> . . . . .  | 3   |     | No |
| <b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> . . . . .   | 4   | Yes |    |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> . . . . .   | 5   |     | No |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> . . . . .  | 6   |     | No |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> . . . . .  | 7   |     | No |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> . . . . .   | 8   |     | No |
| <b>9</b> Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> . . . . .             | 9   |     | No |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> . . . . .   | 10  |     | No |
| <b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.   |     |     |    |
| <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> . . . . .   | 11a | Yes |    |
| <b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> . . . . .   | 11b |     | No |
| <b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> . . . . .   | 11c |     | No |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> . . . . .  | 11d |     | No |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> . . . . .   | 11e |     | No |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)?   | 11f |     | No |
| <b>12a</b> <i>If "Yes" to any line in Schedule D, Part X</i> Did the organization prepare separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> . . . . .   | 12a | Yes |    |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> . . . . .   | 12b |     | No |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> . . . . .  | 13  |     | No |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? . . . . .  | 14a |     | No |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> . . . . . | 14b |     | No |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> . . . . .   | 15  |     | No |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> . . . . .   | 16  |     | No |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions) . . . . .  | 17  |     | No |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> . . . . .   | 18  |     | No |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> . . . . .   | 19  |     | No |
| <b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> . . . . .   | 20a |     | No |
| <b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b |     |    |
| <b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .  | 21  | Yes |    |

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 22 through 38 regarding grants, compensation, tax-exempt bonds, excess benefit transactions, and other IRS filings.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V [ ]

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . . 2a 15
2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Yes
3a Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . 3a No
3b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . . . 3b
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a No
4b Enter the name of the foreign country: . . . . .
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . 5a No
5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b No
5c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . . . . 5c
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . 6a No
6b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . . 6b
7 Organizations that may receive deductible contributions under section 170(c).
7a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . . 7a No
7b If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . . 7b
7c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . . 7c No
7d If "Yes," indicate the number of Forms 8282 filed during the year . . . . . 7d
7e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e No
7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f No
7g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . . 7g
7h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . . 7h
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8
9 Sponsoring organizations maintaining donor advised funds.
9a Did the sponsoring organization make any taxable distributions under section 4966? 9a
9b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? . . . . 9b
10 Section 501(c)(7) organizations. Enter:
10a Initiation fees and capital contributions included on Part VIII, line 12 . . . . . 10a
10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . . 10b
11 Section 501(c)(12) organizations. Enter:
11a Gross income from members or shareholders . . . . . 11a
11b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) . . . . . 11b
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a
12b If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
13a Is the organization licensed to issue qualified health plans in more than one state? . . . . . 13a
Note. See the instructions for additional information the organization must report on Schedule O.
13b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . . 13b
13c Enter the amount of reserves on hand . . . . . 13c
14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . . 14a No
14b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . 14b
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? . . . . . 15 No
16 Is the organization subject to the section 4968 excise tax on net investment income? . . . . . 16 No
If "Yes," complete Form 4720, Schedule O.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI



Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members... 1b Enter the number of voting members... 2 Did any officer, director, trustee... 3 Did the organization delegate control... 4 Did the organization make any significant changes... 5 Did the organization become aware... 6 Did the organization have members... 7a Did the organization have members... 7b Are any governance decisions... 8 Did the organization contemporaneously document... 8a The governing body? 8b Each committee... 9 Is there any officer, director, trustee...

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters... 10b If "Yes," did the organization have written policies... 11a Has the organization provided a complete copy... 11b Describe in Schedule O... 12a Did the organization have a written conflict of interest policy... 12b Were officers, directors, or trustees... 12c Did the organization regularly and consistently monitor... 13 Did the organization have a written whistleblower policy... 14 Did the organization have a written document retention... 15 Did the process for determining compensation... 15a The organization's CEO... 15b Other officers or key employees... 16a Did the organization invest in, contribute assets to... 16b If "Yes," did the organization follow a written policy...

Section C. Disclosure

Table with 2 columns: Question, Answer. Rows include: 17 List the states with which a copy of this Form 990 is required to be filed. 18 Section 6104 requires an organization to make its Form 1023... 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents... 20 State the name, address, and telephone number of the person who possesses the organization's books and records.

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title                                     | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |         | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---|--|---|-----------------------|---------|--------------|------------------------------|---------|--|---|---|
|   |  | Individual trustee or director  | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former  |  |   |   |
| (1) DAVID BECKMAN<br>CHAIRMAN, PRESIDENT                  | 2.00   | X   |                       | X       |              |                              | 0       | 0  | 0   |   |
| (2) CELESTE CANTU<br>DIRECTOR                             | 1.00   | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (3) MICHAEL CONNOR<br>DIRECTOR                            | 1.00   | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (4) LAUREN DACHS<br>VICE CHAIR, SECRETARY                 | 1.00   | X   |                       | X       |              |                              | 0       | 0  | 0   |   |
| (5) ERIC HEITZ<br>DIRECTOR                                | 1.00   | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (6) JIM LOCHHEAD<br>DIRECTOR                              | 1.00   | X   |                       |         |              |                              | 0       | 0  | 0   |   |
| (7) WADE CROWFOOT<br>PAST CEO                             | 37.50  | X   |                       | X       |              |                              | 48,507  | 0  | 11,715  |   |
| (8) ALLISON HARVEY TURNER<br>CEO                          | 37.50  | X   |                       | X       |              |                              | 78,081  | 0  | 6,108   |   |
| (9) LIZETTE LECLERC<br>DIRECTOR OF FINANCE AND OP         | 37.50  |   |                       | X       |              |                              | 204,583 | 0  | 22,373  |   |
| (10) JENNIFER SOKOLOVE<br>DIRECTOR OF PROGRAMS AND S      | 37.50  |   |                       |         | X            |                              | 199,045 | 0  | 33,376  |   |
| (11) NICOLE VERHOFF<br>DIRECTOR OF STRATEGIC PARTNERSHIPS | 37.50  |   |                       |         | X            |                              | 205,000 | 0  | 19,529  |   |
| (12) ANDREW FAHLUND<br>SENIOR PROGRAM OFFICER             | 37.50  |   |                       |         |              | X                            | 164,906 | 0  | 36,166  |   |
| (13) ELIZABETH SODERSTROM<br>STRATEGIC PARTNERSHIPS OFF   | 37.50  |   |                       |         |              | X                            | 137,749 | 0  | 17,616  |   |
| (14) JULIET CHRISTIAN-SMITH<br>SENIOR PROGRAM OFFICER     | 37.50  |   |                       |         |              | X                            | 142,777 | 0  | 17,847  |   |
| (15) ALEXANDRA PAXTON<br>PROGRAM OFFICER                  | 37.50  |   |                       |         |              | X                            | 142,690 | 0  | 22,571  |   |
| (16) NIKETA KUMAR<br>DIRECTOR OF COMMUNICATIONS           | 37.50  |   |                       |         |              | X                            | 139,583 | 0  | 14,121  |   |



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

|   |   |           | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under sections<br>512 - 514 |
|---|---|-----------|----------------------|--|---|--|
| <b>Contributions, Gifts, Grants<br/>and Other Similar Amounts</b> | <b>1a</b> Federated campaigns . . .   | <b>1a</b> |                      |  |   |  |
|   | <b>b</b> Membership dues . . .  | <b>1b</b> |                      |  |   |  |
|   | <b>c</b> Fundraising events . . .   | <b>1c</b> |                      |  |   |  |
|   | <b>d</b> Related organizations  | <b>1d</b> |                      |  |   |  |
|   | <b>e</b> Government grants (contributions)  | <b>1e</b> |                      |  |   |  |
|   | <b>f</b> All other contributions, gifts, grants,<br>and similar amounts not included<br>above | <b>1f</b> | 14,201,584           |  |   |  |
| <b>g</b> Noncash contributions included in<br>lines 1a - 1f:\$    | <b>1g</b>   |           |                      |  |   |  |
| <b>h Total.</b> Add lines 1a-1f . . . . . ▶                       |   |           | 14,201,584           |  |   |  |

| <b>Program Service Revenue</b>           |                                    | Business Code |  |  |  |  |
|--|------------------------------------|---------------|--|--|--|--|
|  |                                    |               |  |  |  |  |
| <b>2a</b>                                |                                    |               |  |  |  |  |
| <b>b</b>                                 |                                    |               |  |  |  |  |
| <b>c</b>                                 |                                    |               |  |  |  |  |
| <b>d</b>                                 |                                    |               |  |  |  |  |
| <b>e</b>                                 |                                    |               |  |  |  |  |
| <b>f</b>                                 | All other program service revenue. |               |  |  |  |  |
| <b>g Total.</b> Add lines 2a-2f. . . . . |                                    |               |  |  |  |  |

|  |  |           |         |  |  |         |
|--|--|-----------|---------|--|--|---------|
| <b>3</b> Investment income (including dividends, interest, and other similar amounts)  |  |           | 45,462  |  |  | 45,462  |
| <b>4</b> Income from investment of tax-exempt bond proceeds  |  |           |         |  |  |         |
| <b>5</b> Royalties . . . . . ▶   |  |           |         |  |  |         |
| <b>6a</b> Gross rents  | (i) Real   | <b>6a</b> | 152,259 |  |  |         |
|  | (ii) Personal  | <b>6b</b> | 0       |  |  |         |
|  |  | <b>6c</b> | 152,259 |  |  |         |
|  | <b>d</b> Net rental income or (loss) . . . . . ▶                 |           | 152,259 |  |  | 152,259 |
| <b>7a</b> Gross amount from sales of assets other than inventory   | (i) Securities   | <b>7a</b> |         |  |  |         |
|  | (ii) Other ▶   | <b>7b</b> |         |  |  |         |
|  |  | <b>7c</b> |         |  |  |         |
| <b>d</b> Net gain or (loss) . . . . . ▶  |  |           |         |  |  |         |
| <b>8a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 . . . . . |  | <b>8a</b> |         |  |  |         |
|  | <b>b</b> Less: direct expenses                                   | <b>8b</b> |         |  |  |         |
| <b>c</b> Net income or (loss) from fundraising events . . . . . ▶  |  |           |         |  |  |         |
| <b>9a</b> Gross income from gaming activities. See Part IV, line 19 . . . . .  |  | <b>9a</b> |         |  |  |         |
|  | <b>b</b> Less: direct expenses                                   | <b>9b</b> |         |  |  |         |
|  | <b>c</b> Net income or (loss) from gaming activities . . . . . ▶ |           |         |  |  |         |

|  |               |            |       |   |         |
|--|---------------|------------|-------|---|---------|
| <b>10a</b> Gross sales of inventory, less returns and allowances . . . | <b>10a</b>    |            |       |   |         |
| <b>b</b> Less: cost of goods sold                                      | <b>10b</b>    |            |       |   |         |
| <b>c</b> Net income or (loss) from sales of inventory . . .            |               |            |       |   |         |
| Miscellaneous Revenue  | Business Code |            |       |   |         |
| <b>11a</b> RETURN OF GRANTS  | 900099        | 3,619      | 3,619 |   |         |
| <b>b</b> REGISTRATION FEES/CONFERENCE                                  | 621990        | 1,012      | 1,012 |   |         |
| <b>c</b>   |               |            |       |   |         |
| <b>d</b> All other revenue . . . . .                                   |               |            |       |   |         |
| <b>e Total.</b> Add lines 11a-11d . . . . .                            |               | 4,631      |       |   |         |
| <b>12 Total revenue.</b> See instructions . . . . .                    |               | 14,403,936 | 4,631 | 0 | 197,721 |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>   | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service expenses | <b>(C)</b><br>Management and general expenses | <b>(D)</b><br>Fundraising expenses |
|---|------------------------------|--|---|------------------------------------|
| <b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21   | 5,704,006                    | 5,704,006                              |   |                                    |
| <b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22  |                              |  |   |                                    |
| <b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.  |                              |  |   |                                    |
| <b>4</b> Benefits paid to or for members  |                              |  |   |                                    |
| <b>5</b> Compensation of current officers, directors, trustees, and key employees   | 828,317                      | 585,933                                | 242,384                                       |                                    |
| <b>6</b> Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  |                              |  |   |                                    |
| <b>7</b> Other salaries and wages   | 1,252,989                    | 891,472                                | 361,517                                       |                                    |
| <b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)   | 85,488                       | 56,753                                 | 28,735  |                                    |
| <b>9</b> Other employee benefits  | 343,389                      | 236,177                                | 107,212                                       |                                    |
| <b>10</b> Payroll taxes   |                              |  |   |                                    |
| <b>11</b> Fees for services (non-employees):  |                              |  |   |                                    |
| <b>a</b> Management   |                              |  |   |                                    |
| <b>b</b> Legal  | 212,488                      | 204,157                                | 8,331   |                                    |
| <b>c</b> Accounting   | 103,886                      | 69,067                                 | 34,819  |                                    |
| <b>d</b> Lobbying   | 42,333                       | 42,333                                 |   |                                    |
| <b>e</b> Professional fundraising services. See Part IV, line 17  |                              |  |   |                                    |
| <b>f</b> Investment management fees   |                              |  |   |                                    |
| <b>g</b> Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)   | 1,134,875                    | 1,050,132                              | 84,743  |                                    |
| <b>12</b> Advertising and promotion   |                              |  |   |                                    |
| <b>13</b> Office expenses   | 51,525                       | 34,159                                 | 17,366  |                                    |
| <b>14</b> Information technology  | 48,114                       | 32,598                                 | 15,516  |                                    |
| <b>15</b> Royalties   |                              |  |   |                                    |
| <b>16</b> Occupancy   | 618,472                      | 410,117                                | 208,355                                       |                                    |
| <b>17</b> Travel  | 113,234                      | 80,679                                 | 32,555  |                                    |
| <b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials  |                              |  |   |                                    |
| <b>19</b> Conferences, conventions, and meetings  | 85,799                       | 69,350                                 | 16,449  |                                    |
| <b>20</b> Interest  |                              |  |   |                                    |
| <b>21</b> Payments to affiliates  |                              |  |   |                                    |
| <b>22</b> Depreciation, depletion, and amortization   | 82,177                       | 54,991                                 | 27,186  |                                    |
| <b>23</b> Insurance   | 6,729                        | 4,449                                  | 2,280   |                                    |
| <b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)                                       |                              |  |   |                                    |
| <b>a</b> REIMBURSEMENTS   | 40,100                       | 40,100                                 | 0   |                                    |
| <b>b</b> DUES & SUBSCRIPTIONS   | 33,488                       | 22,165                                 | 11,323  |                                    |
| <b>c</b> BOARD EXPENSES   | 26,715                       | 0                                      | 26,715  |                                    |
| <b>d</b>  |                              |  |   |                                    |
| <b>e</b> All other expenses   |                              |  |   |                                    |
| <b>25 Total functional expenses.</b> Add lines 1 through 24e  | 10,814,124                   | 9,588,638                              | 1,225,486                                     | 0                                  |
| <b>26 Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                              |  |   |                                    |

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part IX

|   |  | (A)<br>Beginning of year |            | (B)<br>End of year |
|---|--|--------------------------|------------|--------------------|
| <b>Assets</b>   | <b>1</b> Cash—non-interest-bearing . . . . .   | 11,047,967               | <b>1</b>   | 10,329,515         |
|   | <b>2</b> Savings and temporary cash investments . . . . .  |                          | <b>2</b>   |                    |
|   | <b>3</b> Pledges and grants receivable, net . . . . .  |                          | <b>3</b>   |                    |
|   | <b>4</b> Accounts receivable, net . . . . .  | 511,526                  | <b>4</b>   | 4,228,987          |
|   | <b>5</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .  |                          | <b>5</b>   |                    |
|   | <b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . . . .   |                          | <b>6</b>   |                    |
|   | <b>7</b> Notes and loans receivable, net . . . . .   |                          | <b>7</b>   |                    |
|   | <b>8</b> Inventories for sale or use . . . . .   |                          | <b>8</b>   |                    |
|   | <b>9</b> Prepaid expenses and deferred charges . . . . .   | 12,969                   | <b>9</b>   | 60,689             |
|   | <b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D   | <b>10a</b> 491,458       |            |                    |
|   | <b>b</b> Less: accumulated depreciation  | <b>10b</b> 176,403       | 375,516    | <b>10c</b> 315,055 |
|   | <b>11</b> Investments—publicly traded securities . . . . .   |                          | <b>11</b>  |                    |
|   | <b>12</b> Investments—other securities. See Part IV, line 11 . . . . .   |                          | <b>12</b>  |                    |
|   | <b>13</b> Investments—program-related. See Part IV, line 11 . . . . .  |                          | <b>13</b>  |                    |
|   | <b>14</b> Intangible assets . . . . .  |                          | <b>14</b>  |                    |
|   | <b>15</b> Other assets. See Part IV, line 11 . . . . .   | 43,000                   | <b>15</b>  | 43,000             |
| <b>16 Total assets:</b> Add lines 1 through 15 (must equal line 34) . . . . . | 11,990,978   | <b>16</b>                | 14,977,246 |                    |
| <b>Liabilities</b>  | <b>17</b> Accounts payable and accrued expenses . . . . .  | 2,788,761                | <b>17</b>  | 2,173,008          |
|   | <b>18</b> Grants payable . . . . .   |                          | <b>18</b>  |                    |
|   | <b>19</b> Deferred revenue . . . . .   |                          | <b>19</b>  | 12,209             |
|   | <b>20</b> Tax-exempt bond liabilities . . . . .  |                          | <b>20</b>  |                    |
|   | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .  |                          | <b>21</b>  |                    |
|   | <b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . . |                          | <b>22</b>  |                    |
|   | <b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .   |                          | <b>23</b>  |                    |
|   | <b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .   |                          | <b>24</b>  |                    |
|   | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D . . . . .                                    |                          | <b>25</b>  |                    |
|   | <b>26 Total liabilities:</b> Add lines 17 through 25 . . . . .   | 2,788,761                | <b>26</b>  | 2,185,217          |
| <b>Net Assets or Fund Balances</b>  | <b>Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.</b>   |                          |            |                    |
|   | <b>27</b> Net assets without donor restrictions . . . . .  | 2,921,692                | <b>27</b>  | 6,688,042          |
|   | <b>28</b> Net assets with donor restrictions . . . . .   | 6,280,525                | <b>28</b>  | 6,103,987          |
|   | <b>Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.</b>  |                          |            |                    |
|   | <b>29</b> Capital stock or trust principal, or current funds . . . . .   |                          | <b>29</b>  |                    |
|   | <b>30</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .  |                          | <b>30</b>  |                    |
|   | <b>31</b> Retained earnings, endowment, accumulated income, or other funds . . . . .   |                          | <b>31</b>  |                    |
| <b>32</b> Total net assets or fund balances . . . . .                         | 9,202,217  | <b>32</b>                | 12,792,029 |                    |
| <b>33</b> Total liabilities and net assets/fund balances . . . . .            | 11,990,978   | <b>33</b>                | 14,977,246 |                    |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

|           |  |           |            |
|-----------|--|-----------|------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)  | <b>1</b>  | 14,403,936 |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)   | <b>2</b>  | 10,814,124 |
| <b>3</b>  | Revenue less expenses. Subtract line 2 from line 1   | <b>3</b>  | 3,589,812  |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | <b>4</b>  | 9,202,217  |
| <b>5</b>  | Net unrealized gains (losses) on investments   | <b>5</b>  |            |
| <b>6</b>  | Donated services and use of facilities   | <b>6</b>  |            |
| <b>7</b>  | Investment expenses  | <b>7</b>  |            |
| <b>8</b>  | Prior period adjustments   | <b>8</b>  |            |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O)   | <b>9</b>  | 0          |
| <b>10</b> | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (A)) | <b>10</b> | 12,792,029 |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

**1** Accounting method used to prepare the Form 990:  Cash  Accrual  Other \_\_\_\_\_  
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.

**2a** Were the organization's financial statements compiled or reviewed by an independent accountant?  
 If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis

**b** Were the organization's financial statements audited by an independent accountant?  
 If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis

**c** If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

**3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

|           | Yes | No |
|-----------|-----|----|
|           |     |    |
| <b>2a</b> |     | No |
| <b>2b</b> | Yes |    |
| <b>2c</b> | Yes |    |
| <b>3a</b> |     | No |
| <b>3b</b> |     |    |

**Additional Data**

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**Software ID:**

**Software Version:**

**Form 990, Special Condition Description:**

**Special Condition Description**

**SCHEDULE A**  
(Form 990 or 990EZ)

**Public Charity Status and Public Support**

OMB No. 1545-0047  
**2019**  
Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization  
WATER FOUNDATION

Employer identification number  
37-1833985

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2  A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state:
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9  An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:
- 10  An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations . . . . . \_\_\_\_\_
  - g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--|---|----|---|---|
|                                    |          |  | Yes   | No |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
| <b>Total</b>                       |          |  |   |    |   |   |

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶   | (a) 2015 | (b) 2016 | (c) 2017   | (d) 2018  | (e) 2019  | (f) Total  |
|---|----------|----------|------------|-----------|-----------|------------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.") . . .  |          |          | 10,669,589 | 1,142,600 | 2,776,584 | 14,588,773 |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .  |          |          |            |           |           |            |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge..  |          |          |            |           |           |            |
| <b>4 Total.</b> Add lines 1 through 3   |          |          | 10,669,589 | 1,142,600 | 2,776,584 | 14,588,773 |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). . . . . |          |          |            |           |           | 1,961,179  |
| <b>6 Public support.</b> Subtract line 5 from line 4.   |          |          |            |           |           | 12,627,594 |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶   | (a) 2015 | (b) 2016 | (c) 2017   | (d) 2018  | (e) 2019  | (f) Total  |
|---|----------|----------|------------|-----------|-----------|------------|
| <b>7</b> Amounts from line 4. . . . .   |          |          | 10,669,589 | 1,142,600 | 2,776,584 | 14,588,773 |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . . |          |          | 26,785     | 79,768    | 197,721   | 304,274    |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on. . . . .                              |          |          |            |           |           |            |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . .                               |          |          |            |           |           |            |
| <b>11 Total support.</b> Add lines 7 through 10   |          |          |            |           |           | 14,893,047 |

**12** Gross receipts from related activities, etc. (see instructions) . . . . . **12** 24,422

**13 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . .

**Section C. Computation of Public Support Percentage**

|  |           |  |
|--|-----------|--|
| <b>14</b> Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) . . . . . | <b>14</b> |  |
| <b>15</b> Public support percentage for 2018 Schedule A, Part II, line 14 . . . . .                        | <b>15</b> |  |

**16a 33 1/3% support test—2019.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .

**b 33 1/3% support test—2018.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .

**17a 10%-facts-and-circumstances test—2019.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .

**b 10%-facts-and-circumstances test—2018.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .

**18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . .

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year<br>(or fiscal year beginning in) ▶  | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .   |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .  |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5   |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.          |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b. . . . .   |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)  |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year<br>(or fiscal year beginning in) ▶   | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6. . . . .  |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .  |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.  |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b.  |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on.   |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . .  |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . . . . .   |          |          |          |          |          |           |
| <b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here.</b> . . . . . <input type="checkbox"/> |          |          |          |          |          |           |

**Section C. Computation of Public Support Percentage**

|  |           |  |
|--|-----------|--|
| <b>15</b> Public support percentage for 2019 (line 8, column (f) divided by line 13, column (f)) . . . . . | <b>15</b> |  |
| <b>16</b> Public support percentage from 2018 Schedule A, Part III, line 15 . . . . .                      | <b>16</b> |  |

**Section D. Computation of Investment Income Percentage**

|  |           |  |
|--|-----------|--|
| <b>17</b> Investment income percentage for <b>2019</b> (line 10c, column (f) divided by line 13, column (f)) . . . . . | <b>17</b> |  |
| <b>18</b> Investment income percentage from <b>2018</b> Schedule A, Part III, line 17 . . . . .                        | <b>18</b> |  |

**19a 33 1/3% support tests—2019.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .

**b 33 1/3% support tests—2018.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . .

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . .

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|            |   | Yes | No |
|------------|---|-----|----|
| <b>1</b>   | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.  |     |    |
| <b>2</b>   | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).   |     |    |
| <b>3a</b>  | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.   |     |    |
| <b>b</b>   | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.   |     |    |
| <b>c</b>   | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.  |     |    |
| <b>4a</b>  | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 12a or 12b in Part I, answer (b) and (c) below.   |     |    |
| <b>b</b>   | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.  |     |    |
| <b>c</b>   | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.   |     |    |
| <b>5a</b>  | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). |     |    |
| <b>b</b>   | <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  |     |    |
| <b>c</b>   | <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?   |     |    |
| <b>6</b>   | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .   |     |    |
| <b>7</b>   | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).  |     |    |
| <b>8</b>   | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).   |     |    |
| <b>9a</b>  | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .  |     |    |
| <b>b</b>   | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .   |     |    |
| <b>c</b>   | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .  |     |    |
| <b>10a</b> | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.   |     |    |
| <b>b</b>   | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).  |     |    |

**Part IV Supporting Organizations** (continued)

|           |   | Yes | No |
|-----------|---|-----|----|
| <b>11</b> | Has the organization accepted a gift or contribution from any of the following persons?   |     |    |
| <b>a</b>  | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? |     |    |
| <b>b</b>  | A family member of a person described in (a) above?   |     |    |
| <b>c</b>  | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI</b> .                                       |     |    |

**Section B. Type I Supporting Organizations**

|          |  | Yes | No |
|----------|--|-----|----|
| <b>1</b> | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. |     |    |
| <b>2</b> | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.  |     |    |

**Section C. Type II Supporting Organizations**

|          |   | Yes | No |
|----------|---|-----|----|
| <b>1</b> | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). |     |    |

**Section D. All Type III Supporting Organizations**

|          |  | Yes | No |
|----------|--|-----|----|
| <b>1</b> | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).   |     |    |
| <b>3</b> | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.  |     |    |

**Section E. Type III Functionally-Integrated Supporting Organizations**

|          |  |     |    |
|----------|--|-----|----|
| <b>1</b> | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year ( <b>see instructions</b> ):   |     |    |
| <b>a</b> | <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.   |     |    |
| <b>b</b> | <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.  |     |    |
| <b>c</b> | <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see instructions)   |     |    |
| <b>2</b> | Activities Test. <b>Answer (a) and (b) below.</b>  |     |    |
| <b>a</b> | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | Yes | No |
| <b>b</b> | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.  |     |    |
| <b>3</b> | Parent of Supported Organizations. <b>Answer (a) and (b) below.</b>  |     |    |
| <b>a</b> | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in <b>Part VI</b> .   |     |    |
| <b>b</b> | Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.  |     |    |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1**  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

**Section A - Adjusted Net Income**

(A) Prior Year

(B) Current Year  
(optional)

- |   |          |  |  |
|---|----------|--|--|
| <b>1</b> Net short-term capital gain  | <b>1</b> |  |  |
| <b>2</b> Recoveries of prior-year distributions   | <b>2</b> |  |  |
| <b>3</b> Other gross income (see instructions)  | <b>3</b> |  |  |
| <b>4</b> Add lines 1 through 3  | <b>4</b> |  |  |
| <b>5</b> Depreciation and depletion   | <b>5</b> |  |  |
| <b>6</b> Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | <b>6</b> |  |  |
| <b>7</b> Other expenses (see instructions)  | <b>7</b> |  |  |
| <b>8 Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)  | <b>8</b> |  |  |

**Section B - Minimum Asset Amount**

(A) Prior Year

(B) Current Year  
(optional)

- |  |           |  |  |
|--|-----------|--|--|
| <b>1</b> Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | <b>1</b>  |  |  |
| <b>a</b> Average monthly value of securities   | <b>1a</b> |  |  |
| <b>b</b> Average monthly cash balances   | <b>1b</b> |  |  |
| <b>c</b> Fair market value of other non-exempt-use assets  | <b>1c</b> |  |  |
| <b>d Total</b> (add lines 1a, 1b, and 1c)  | <b>1d</b> |  |  |
| <b>e Discount</b> claimed for blockage or other factors (explain in detail in Part VI):  |           |  |  |
| <b>2</b> Acquisition indebtedness applicable to non-exempt use assets  | <b>2</b>  |  |  |
| <b>3</b> Subtract line 2 from line 1d  | <b>3</b>  |  |  |
| <b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).                                 | <b>4</b>  |  |  |
| <b>5</b> Net value of non-exempt-use assets (subtract line 4 from line 3)  | <b>5</b>  |  |  |
| <b>6</b> Multiply line 5 by .035   | <b>6</b>  |  |  |
| <b>7</b> Recoveries of prior-year distributions  | <b>7</b>  |  |  |
| <b>8 Minimum Asset Amount</b> (add line 7 to line 6)   | <b>8</b>  |  |  |

**Section C - Distributable Amount**

Current Year

- |   |          |  |  |
|---|----------|--|--|
| <b>1</b> Adjusted net income for prior year (from Section A, line 8, Column A)  | <b>1</b> |  |  |
| <b>2</b> Enter 85% of line 1  | <b>2</b> |  |  |
| <b>3</b> Minimum asset amount for prior year (from Section B, line 8, Column A)   | <b>3</b> |  |  |
| <b>4</b> Enter greater of line 2 or line 3  | <b>4</b> |  |  |
| <b>5</b> Income tax imposed in prior year   | <b>5</b> |  |  |
| <b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)  | <b>6</b> |  |  |
| <b>7</b> <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions) |          |  |  |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

(continued)

| Section D - Distributions  | Current Year |
|--|--------------|
| <b>1</b> Amounts paid to supported organizations to accomplish exempt purposes   |              |
| <b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity             |              |
| <b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations   |              |
| <b>4</b> Amounts paid to acquire exempt-use assets   |              |
| <b>5</b> Qualified set-aside amounts (prior IRS approval required)   |              |
| <b>6</b> Other distributions (describe in <b>Part VI</b> ). See instructions   |              |
| <b>7 Total annual distributions.</b> Add lines 1 through 6.  |              |
| <b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions |              |
| <b>9</b> Distributable amount for 2019 from Section C, line 6  |              |
| <b>10</b> Line 8 amount divided by Line 9 amount   |              |

| Section E - Distribution Allocations<br>(see instructions)   | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2019 | (iii)<br>Distributable<br>Amount for 2019 |
|--|-----------------------------|--|---|
| <b>1</b> Distributable amount for 2019 from Section C, line 6  |                             |  |   |
| <b>2</b> Underdistributions, if any, for years prior to 2019 (reasonable cause required-- explain in <b>Part VI</b> ). See instructions.   |                             |  |   |
| <b>3</b> Excess distributions carryover, if any, to 2019:  |                             |  |   |
| <b>a</b> From 2014. . . . .  |                             |  |   |
| <b>b</b> From 2015. . . . .  |                             |  |   |
| <b>c</b> From 2016. . . . .  |                             |  |   |
| <b>d</b> From 2017. . . . .  |                             |  |   |
| <b>e</b> From 2018. . . . .  |                             |  |   |
| <b>f Total</b> of lines 3a through e   |                             |  |   |
| <b>g</b> Applied to underdistributions of prior years  |                             |  |   |
| <b>h</b> Applied to 2019 distributable amount  |                             |  |   |
| <b>i</b> Carryover from 2014 not applied (see instructions)  |                             |  |   |
| <b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from 3f.   |                             |  |   |
| <b>4</b> Distributions for 2019 from Section D, line 7:  |                             |  |   |
| \$   |                             |  |   |
| <b>a</b> Applied to underdistributions of prior years  |                             |  |   |
| <b>b</b> Applied to 2019 distributable amount  |                             |  |   |
| <b>c</b> Remainder. Subtract lines 4a and 4b from 4.   |                             |  |   |
| <b>5</b> Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, explain in <b>Part VI</b> . See instructions. |                             |  |   |
| <b>6</b> Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in <b>Part VI</b> . See instructions.                        |                             |  |   |
| <b>7 Excess distributions carryover to 2020.</b> Add lines 3j and 4c.  |                             |  |   |
| <b>8</b> Breakdown of line 7:  |                             |  |   |
| <b>a</b> Excess from 2015. . . . .   |                             |  |   |
| <b>b</b> Excess from 2016. . . . .   |                             |  |   |
| <b>c</b> Excess from 2017. . . . .   |                             |  |   |
| <b>d</b> Excess from 2018. . . . .   |                             |  |   |
| <b>e</b> Excess from 2019. . . . .   |                             |  |   |

**Part VI Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

### Facts And Circumstances Test

| Return Reference                             | Explanation   |
|--|---|
| SCHEDULE A, PART VI, LIST OF UNUSUAL GRANTS: | DESCRIPTION: CASH GRANT DATE: 12/31/17 AMOUNT: 6000000. DESCRIPTION: CASH GRANT DATE: 12/31/17 AMOUNT: 2240000. DESCRIPTION: CASH GRANT DATE: 12/31/17 AMOUNT: 1975000. DESCRIPTION: CASH GRANT DATE: 12/31/18 AMOUNT: 2100000. DESCRIPTION: CASH GRANT DATE: 12/31/18 AMOUNT: 1890000. DESCRIPTION: CASH GRANT DATE: 12/31/18 AMOUNT: 1625000. DESCRIPTION: CASH GRANT DATE: 12/31/18 AMOUNT: 2400000. DESCRIPTION: CASH GRANT DATE: 12/31/19 AMOUNT: 6825000. DESCRIPTION: CASH GRANT DATE: 12/31/19 AMOUNT: 3350000. DESCRIPTION: CASH GRANT DATE: 12/31/19 AMOUNT: 1250000. |
| SCHEDULE A PART II LINE 1                    | CONTRIBUTIONS FOR LINE 1 FOR 2017 AND 2018 HAVE BEEN DECREASED BY "UNUSUAL GRANTS" AS LISTED ABOVE.   |

**Additional Data**

**Return to Form**

**Software ID:**  
**Software Version:**

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

OMB No. 1545-0047

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information.

2019

Name of the organization WATER FOUNDATION

Employer identification number 37-1833985

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

- 501(c)( ) (enter number) organization
4947(a)(1) nonexempt charitable trust not treated as a private foundation
527 political organization

Form 990-PF

- 501(c)(3) exempt private foundation
4947(a)(1) nonexempt charitable trust treated as a private foundation
501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year . . . . . \$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization  
WATER FOUNDATION

Employer identification number  
37-1833985

**Part I**  
**Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution  |
|------------|-----------------------------------|----------------------------|--|
| RESTRICTED |                                   | \$ RESTRICTED              | <input type="checkbox"/> Person<br><input type="checkbox"/> Payroll<br><input type="checkbox"/> Noncash<br>(Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution  |
| -          |                                   | \$                         | <input type="checkbox"/> Person<br><input type="checkbox"/> Payroll<br><input type="checkbox"/> Noncash<br>(Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution  |
| -          |                                   | \$                         | <input type="checkbox"/> Person<br><input type="checkbox"/> Payroll<br><input type="checkbox"/> Noncash<br>(Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution  |
| -          |                                   | \$                         | <input type="checkbox"/> Person<br><input type="checkbox"/> Payroll<br><input type="checkbox"/> Noncash<br>(Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution  |
| -          |                                   | \$                         | <input type="checkbox"/> Person<br><input type="checkbox"/> Payroll<br><input type="checkbox"/> Noncash<br>(Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution  |
| -          |                                   | \$                         | <input type="checkbox"/> Person<br><input type="checkbox"/> Payroll<br><input type="checkbox"/> Noncash<br>(Complete Part II for noncash contributions.) |

Name of organization  
 WATER FOUNDATION

**Employer identification number**  
 37-1833985

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a)<br>No. from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions) | (d)<br>Date received |
|---------------------------|--|--|----------------------|
| -                         | _____<br>_____<br>_____                      | _____<br>\$                                    | _____                |
| -                         | _____<br>_____<br>_____                      | _____<br>\$                                    | _____                |
| -                         | _____<br>_____<br>_____                      | _____<br>\$                                    | _____                |
| -                         | _____<br>_____<br>_____                      | _____<br>\$                                    | _____                |
| -                         | _____<br>_____<br>_____                      | _____<br>\$                                    | _____                |
| -                         | _____<br>_____<br>_____                      | _____<br>\$                                    | _____                |
| -                         | _____<br>_____<br>_____                      | _____<br>\$                                    | _____                |
| -                         | _____<br>_____<br>_____                      | _____<br>\$                                    | _____                |
| -                         | _____<br>_____<br>_____                      | _____<br>\$                                    | _____                |

Name of organization  
WATER FOUNDATION

Employer identification number  
37-1833985

**Part III** *Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.)* ▶ \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

| (a)<br>No. from<br>Part I             | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|---------------------------------------|---------------------|--|-------------------------------------|
|                                       | _____<br>_____      | _____<br>_____                           | _____<br>_____                      |
| (e) Transfer of gift                  |                     |  |                                     |
| Transferee's name, address, and ZIP 4 |                     | Relationship of transferor to transferee |                                     |
| _____<br>_____                        |                     | _____<br>_____                           |                                     |

| (a)<br>No. from<br>Part I             | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|---------------------------------------|---------------------|--|-------------------------------------|
|                                       | _____<br>_____      | _____<br>_____                           | _____<br>_____                      |
| (e) Transfer of gift                  |                     |  |                                     |
| Transferee's name, address, and ZIP 4 |                     | Relationship of transferor to transferee |                                     |
| _____<br>_____                        |                     | _____<br>_____                           |                                     |

| (a)<br>No. from<br>Part I             | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|---------------------------------------|---------------------|--|-------------------------------------|
|                                       | _____<br>_____      | _____<br>_____                           | _____<br>_____                      |
| (e) Transfer of gift                  |                     |  |                                     |
| Transferee's name, address, and ZIP 4 |                     | Relationship of transferor to transferee |                                     |
| _____<br>_____                        |                     | _____<br>_____                           |                                     |

| (a)<br>No. from<br>Part I             | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|---------------------------------------|---------------------|--|-------------------------------------|
|                                       | _____<br>_____      | _____<br>_____                           | _____<br>_____                      |
| (e) Transfer of gift                  |                     |  |                                     |
| Transferee's name, address, and ZIP 4 |                     | Relationship of transferor to transferee |                                     |
| _____<br>_____                        |                     | _____<br>_____                           |                                     |

# **Additional Data**

**Return to Form**

**Software ID:**

**Software Version:**

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

2019

Open to Public Inspection

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of the organization: WATER FOUNDATION
Employer identification number: 37-1833985

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV (see instructions for definition of "political campaign activities")
2 Political campaign activity expenditures (see instructions) \$
3 Volunteer hours for political campaign activities (see instructions)

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955 \$
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
4a Was a correction made? Yes No
b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities \$
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities \$
3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b \$
4 Did the filing organization file Form 1120-POL for this year? Yes No
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

Table with 5 columns: (a) Name, (b) Address, (c) EIN, (d) Amount paid from filing organization's funds, (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. Rows 1-6.

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check  if the filing organization checked box A and "limited control" provisions apply.

| <b>Limits on Lobbying Expenditures</b><br>(The term "expenditures" means amounts paid or incurred.)  |   | (a) Filing organization's totals                         | (b) Affiliated group totals        |                    |                               |   |  |   |  |  |   |                   |              |  |  |
|--|---|--|------------------------------------|--------------------|-------------------------------|---|--|---|--|--|---|-------------------|--------------|--|--|
| <b>1a</b>  | Total lobbying expenditures to influence public opinion (grass roots lobbying) .....  | 48,318   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>b</b>   | Total lobbying expenditures to influence a legislative body (direct lobbying) .....   | 252,996  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>c</b>   | Total lobbying expenditures (add lines 1a and 1b) .....   | 301,314  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>d</b>   | Other exempt purpose expenditures .....   | 10,512,810   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>e</b>   | Total exempt purpose expenditures (add lines 1c and 1d) .....   | 10,814,124   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>f</b>   | Lobbying nontaxable amount. Enter the amount from the following table in both columns.  | 690,706  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 50%;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width: 50%;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table> |   | If the amount on line 1e, column (a) or (b) is:          | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e. | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | Over \$17,000,000 | \$1,000,000. |  |  |
| If the amount on line 1e, column (a) or (b) is:  | The lobbying nontaxable amount is:  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Not over \$500,000   | 20% of the amount on line 1e.   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$500,000 but not over \$1,000,000  | \$100,000 plus 15% of the excess over \$500,000.  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,000,000 but not over \$1,500,000  | \$175,000 plus 10% of the excess over \$1,000,000.  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,500,000 but not over \$17,000,000   | \$225,000 plus 5% of the excess over \$1,500,000.   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$17,000,000  | \$1,000,000.  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>g</b>   | Grassroots nontaxable amount (enter 25% of line 1f) .....   | 172,677  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>h</b>   | Subtract line 1g from line 1a. If zero or less, enter -0- .....   | 0  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>i</b>   | Subtract line 1f from line 1c. If zero or less, enter -0- .....   | 0  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>j</b>   | If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ..... | <input type="checkbox"/> Yes <input type="checkbox"/> No |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |

**4-Year Averaging Period Under Section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

| <b>Lobbying Expenditures During 4-Year Averaging Period</b>      |          |          |          |          |           |
|--|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                      | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) Total |
| <b>2a</b> Lobbying nontaxable amount                             |          | 592,662  | 727,778  | 690,706  | 2,011,146 |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))    |          |          |          |          | 3,016,719 |
| <b>c</b> Total lobbying expenditures                             |          | 175,166  | 452,581  | 301,314  | 929,061   |
| <b>d</b> Grassroots nontaxable amount                            |          | 148,166  | 181,945  | 172,677  | 502,788   |
| <b>e</b> Grassroots ceiling amount (150% of line 2d, column (e)) |          |          |          |          | 754,182   |
| <b>f</b> Grassroots lobbying expenditures                        |          | 55,210   | 35,983   | 48,318   | 139,511   |

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

|  | (a) |    | (b)    |
|--|-----|----|--------|
|  | Yes | No | Amount |
| <b>1</b> During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |        |
| <b>a</b> Volunteers? .....   |     |    |        |
| <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? .....  |     |    |        |
| <b>c</b> Media advertisements? .....   |     |    |        |
| <b>d</b> Mailings to members, legislators, or the public? .....  |     |    |        |
| <b>e</b> Publications, or published or broadcast statements? .....   |     |    |        |
| <b>f</b> Grants to other organizations for lobbying purposes? .....  |     |    |        |
| <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body? .....   |     |    |        |
| <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? .....   |     |    |        |
| <b>i</b> Other activities? .....   |     |    |        |
| <b>j</b> Total. Add lines 1c through 1i .....  |     |    |        |
| <b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? .....  |     |    |        |
| <b>b</b> If "Yes," enter the amount of any tax incurred under section 4912 .....   |     |    |        |
| <b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .....  |     |    |        |
| <b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? .....  |     |    |        |

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

|  | Yes      | No |
|--|----------|----|
| <b>1</b> Were substantially all (90% or more) dues received nondeductible by members? .....                      | <b>1</b> |    |
| <b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less? .....                 | <b>2</b> |    |
| <b>3</b> Did the organization agree to carry over lobbying and political expenditures from the prior year? ..... | <b>3</b> |    |

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

|   |           |  |
|---|-----------|--|
| <b>1</b> Dues, assessments and similar amounts from members .....   | <b>1</b>  |  |
| <b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).   |           |  |
| <b>a</b> Current year .....   | <b>2a</b> |  |
| <b>b</b> Carryover from last year .....   | <b>2b</b> |  |
| <b>c</b> Total .....  | <b>2c</b> |  |
| <b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .  | <b>3</b>  |  |
| <b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? ..... | <b>4</b>  |  |
| <b>5</b> Taxable amount of lobbying and political expenditures (see instructions) .....   | <b>5</b>  |  |

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information.

| Return Reference | Explanation |
|------------------|-------------|
|                  |             |

**Additional Data**

**Return to Form**

**Software ID:**  
**Software Version:**

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

2019

Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

Table with 2 columns: Name of the organization (WATER FOUNDATION) and Employer identification number (37-1833985)

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question number, (a) Donor advised funds, (b) Funds and other accounts. Includes questions 1-6 regarding donor advised funds.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question number, Description, and Answer box. Includes questions 1-9 regarding conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question number, Description, and Answer box. Includes questions 1a-2 regarding collections of art and historical treasures.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
a Public exhibition
b Scholarly research
c Preservation for future generations
d Loan or exchange programs
e Other
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
b If "Yes," explain the arrangement in Part XIII and complete the following table:
Table with columns: Amount, 1c Beginning balance, 1d Additions during the year, 1e Distributions during the year, 1f Ending balance
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

Table with 6 columns: (a) Current year, (b) Prior year, (c) Two years back, (d) Three years back, (e) Four years back. Rows include: 1a Beginning of year balance, 1b Contributions, 1c Net investment earnings, gains, and losses, 1d Grants or scholarships, 1e Other expenditures for facilities and programs, 1f Administrative expenses, 1g End of year balance. 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: 2a Board designated or quasi-endowment, 2b Permanent endowment, 2c Temporarily restricted endowment. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: 3a(i) unrelated organizations, 3a(ii) related organizations. 3b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Table with 5 columns: (a) Cost or other basis (investment), (b) Cost or other basis (other), (c) Accumulated depreciation, (d) Book value. Rows include: 1a Land, 1b Buildings, 1c Leasehold improvements, 1d Equipment, 1e Other. Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

**Part VII Investments—Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category<br>(including name of security)   | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|---|----------------|--|
| (1) Financial derivatives . . . . .                                       |                |  |
| (2) Closely-held equity interests . . . . .                               |                |  |
| (3) Other _____   |                |  |
| (B)   |                |  |
| (C)   |                |  |
| (D)   |                |  |
| (E)   |                |  |
| (F)   |                |  |
| (G)   |                |  |
| (H)   |                |  |
| (I)   |                |  |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.) |                |  |

**Part VIII Investments—Program Related.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment  | (b) Book value | (c) Method of valuation:<br>Cost or end-of-year market value |
|--|----------------|--|
| (2)  |                |  |
| (3)  |                |  |
| (4)  |                |  |
| (5)  |                |  |
| (6)  |                |  |
| (7)  |                |  |
| (8)  |                |  |
| (9)  |                |  |
| (10)   |                |  |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 13.) |                |  |

**Part IX Other Assets.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description  | (b) Book value |
|--|----------------|
| (2)  |                |
| (3)  |                |
| (4)  |                |
| (5)  |                |
| (6)  |                |
| (7)  |                |
| (8)  |                |
| (9)  |                |
| (10)   |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 15.) |                |

**Part X Other Liabilities.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability  | (b) Book value |
|--|----------------|
| (1) Federal income taxes   |                |
| (2)  |                |
| (3)  |                |
| (4)  |                |
| (5)  |                |
| (6)  |                |
| (7)  |                |
| (8)  |                |
| (9)  |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col.(B) line 25.) |                |

**2.** Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |  |           |           |            |
|----------|--|-----------|-----------|------------|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements . . . . .                       |           | <b>1</b>  | 14,360,217 |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                                      |           |           |            |
| <b>a</b> | Net unrealized gains (losses) on investments . . . . .   | <b>2a</b> |           |            |
| <b>b</b> | Donated services and use of facilities . . . . .   | <b>2b</b> |           |            |
| <b>c</b> | Recoveries of prior year grants . . . . .  | <b>2c</b> |           |            |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .   | <b>2d</b> |           |            |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .  |           | <b>2e</b> | 0          |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .   |           | <b>3</b>  | 14,360,217 |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b> :                             |           |           |            |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                               | <b>4a</b> |           |            |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .   | <b>4b</b> | 43,719    |            |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .  |           | <b>4c</b> | 43,719     |
| <b>5</b> | Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) . . . . . |           | <b>5</b>  | 14,403,936 |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

|          |   |           |           |            |
|----------|---|-----------|-----------|------------|
| <b>1</b> | Total expenses and losses per audited financial statements . . . . .                                      |           | <b>1</b>  | 10,770,405 |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25:   |           |           |            |
| <b>a</b> | Donated services and use of facilities . . . . .  | <b>2a</b> |           |            |
| <b>b</b> | Prior year adjustments . . . . .  | <b>2b</b> |           |            |
| <b>c</b> | Other losses . . . . .  | <b>2c</b> |           |            |
| <b>d</b> | Other (Describe in Part XIII.) . . . . .  | <b>2d</b> |           |            |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .   |           | <b>2e</b> | 0          |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .  |           | <b>3</b>  | 10,770,405 |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                                |           |           |            |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                                | <b>4a</b> |           |            |
| <b>b</b> | Other (Describe in Part XIII.) . . . . .  | <b>4b</b> | 43,719    |            |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .   |           | <b>4c</b> | 43,719     |
| <b>5</b> | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) . . . . . |           | <b>5</b>  | 10,814,124 |

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference                       | Explanation   |
|--|---|
| PART XI, LINE 4B - OTHER ADJUSTMENTS:  | GRANTS RETURNED RECLASSIFIED TO EXPENSE 40,100. GRANTS RETURNED RECLASSIFIED TO INCOME 3,619. |
| PART XII, LINE 4B - OTHER ADJUSTMENTS: | GRANTS RETURNED RECLASSIFIED TO EXPENSE 40,100. GRANTS RETURNED RECLASSIFIED TO INCOME 3,619. |

## **Additional Data**

**Return to Form**

**Software ID:**  
**Software Version:**

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

**Schedule I (Form 990)**

**Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

OMB No. 1545-0047

**2019**

Open to Public Inspection

Complete if the organization answered "Yes," on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization  
WATER FOUNDATION

Employer identification number  
37-1833985

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government  | (b) EIN    | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|---|------------|---------------------------------|--------------------------|-----------------------------------|---|---------------------------------------|------------------------------------|
| (1) AG INNOVATIONS<br>101 MORRIS ST STE 212<br>SEBASTOPOL, CA 95472                                     | 68-0462304 | 501(C)(3)                       | 123,900                  |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (2) ALIANZA COACHELLA VALLEY<br>PO BOX 38<br>COACHELLA, CA 92236  | 84-1966709 | 501(C)(3)                       | 65,000                   |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (3) AMERICAN RIVERS<br>1101 14TH STREET<br>NWSUITE 1400<br>WASHINGTON, DC 20005                         | 23-7305963 | 501(C)(3)                       | 270,000                  |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (4) AMIGOS BRAVOS INC<br>PO BOX 238<br>TAOS, NM 87571   | 85-0363268 | 501(C)(3)                       | 30,000                   |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (5) AUDUBON CALIFORNIA<br>220 MONTGOMERY ST STE 1000<br>SAN FRANCISCO, CA 94109                         | 13-1624102 | 501(C)(3)                       | 57,543                   |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (6) CALIFORNIA COASTKEEPER ALLIANCE<br>1100 11TH STREET 3RD FLOOR<br>SACRAMENTO, CA 95814               | 95-4834043 | 501(C)(3)                       | 80,000                   |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (7) CALIFORNIA FARM BUREAU FEDERATION<br>2300 RIVER PLAZA DRIVE<br>SACRAMENTO, CA 95833                 | 94-0357610 | 501(C)(5)                       | 100,000                  |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (8) CALIFORNIA LEAGUE OF CONSERVATION VOTERS<br>350 FRANK H OGAWA PLAZA SUITE 1100<br>OAKLAND, CA 94612 | 94-3169564 | 501(C)(4)                       | 176,000                  |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (9) CALIFORNIA PUBLIC INTEREST RESEARCH GROUP<br>1111 BROADWAY THIRD FL<br>OAKLAND, CA 94607            | 77-0566513 | 501(C)(3)                       | 10,000                   |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (10) CALIFORNIA TROUT<br>360 PINE STREET 4TH FLOOR<br>SAN FRANCISCO, CA 94104                           | 23-7097680 | 501(C)(3)                       | 160,000                  |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (11) CALIFORNIA WATER DATA CONSORTIUM<br>555 CAPITOL MALL STE 1100<br>SACRAMENTO, CA 95814              | 84-2664083 | 501(C)(3)                       | 494,500                  |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (12) CENTER FOR CIVIC POLICY<br>PO BOX 27616<br>ALBUQUERQUE, NM 87125                                   | 01-0869701 | 501(C)(3)                       | 80,000                   |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (13) CERES<br>99 CHAUNCY STREET 6TH FLOOR<br>BOSTON, MA 02111   | 22-3053747 | 501(C)(3)                       | 40,000                   |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |
| (14) CLEAN WATER FUND<br>350 FRANK OGAWA PLAZA STE 200<br>OAKLAND, CA 94612                             | 52-7128611 | 501(C)(3)                       | 175,000                  |                                   |   |                                       | WATER ACCESS AND CONSERVATION.     |

|  |            |           |         |  |  |  |                                |
|--|------------|-----------|---------|--|--|--|--------------------------------|
| (15) COFEM<br>123 PASEO DE LA PLAZA<br>5TH FLOOR<br>LOS ANGELES,CA 90012                             | 32-0154043 | 501(C)(3) | 25,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (16) COMITE CIVICO DEL VALLE INC<br>235 MAIN ST<br>BRAWLEY,CA 92227                                  | 33-0411322 | 501(C)(3) | 85,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (17) COMMUNITIES FOR A BETTER ENVIRONMENT<br>6325 PACIFIC BLVD SUITE 300<br>HUNTINGTON PARK,CA 90255 | 94-2998086 | 501(C)(3) | 25,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (18) COMMUNITY HIKING CLUB<br>24820 FOURL RD<br>SANTA CLARITA,CA 91321                               | 26-4025356 | 501(C)(3) | 10,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (19) COMMUNITY PARTNERS<br>1000 N ALAMEDA STREET<br>STE 240<br>LOS ANGELES,CA 90012                  | 95-4302067 | 501(C)(3) | 130,000 |  |  |  | WATER ACCESS AND CONSERVATION. |
| (20) COMMUNITY WATER CENTER<br>900 W OAK AVE<br>VISALIA,CA 93291                                     | 80-0267674 | 501(C)(3) | 161,000 |  |  |  | WATER ACCESS AND CONSERVATION. |
| (21) COMMUNITY WATER CENTER ACTION FUND<br>900 W OAK AVE<br>VISALIA,CA 93291                         | 82-4259151 | 501(C)(3) | 140,000 |  |  |  | WATER ACCESS AND CONSERVATION. |
| (22) CONSERVATION VOTERS FOR IDAHO EDUCATION FUND<br>EDUCATION FUND PO BOX 2802<br>BOISE,ID 83701    | 13-4361041 | 501(C)(3) | 25,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (23) CONSERVATION VOTERS FOR IDAHO INC<br>PO BOX 2802<br>BOISE,ID 83701                              | 72-1599019 | 501(C)(4) | 25,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (24) CONSERVATION VOTERS NEW MEXICO<br>200 WEST DE VARGAS STREET SUITE 1<br>SANTA FE,NM 87501        | 20-0016255 | 501(C)(4) | 30,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (25) COUNCIL FOR WATERSHED HEALTH<br>177 E COLORADO BLVD<br>STE 200<br>PASADENA,CA 91105             | 95-4589325 | 501(C)(3) | 25,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (26) DAILY ACTS ORGANIZATION<br>PO BOX 293<br>PETALUMA,CA 94953                                      | 20-3851259 | 501(C)(3) | 7,500   |  |  |  | WATER ACCESS AND CONSERVATION. |
| (27) DUCKS UNLIMITED<br>3074 GOLD CANAL DR<br>RANCHO CORDOVA,CA 95670                                | 13-5643799 | 501(C)(3) | 30,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (28) EAST YARD COMMUNITIES FOR ENVIRONMENTAL JUSTICE<br>2317 ATLANTIC BLVD<br>COMMERCE,CA 90040      | 46-5685097 | 501(C)(3) | 25,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (29) ENVIRONMENTAL DEFENSE FUND<br>257 PARK AVE SOUTH<br>17TH FL<br>NEW YORK,NY 10010                | 11-6107128 | 501(C)(3) | 450,000 |  |  |  | WATER ACCESS AND CONSERVATION. |
| (30) GROUNDWATER RESOURCES ASSOCIATION OF CA<br>700 R STREET 200<br>SACRAMENTO,CA 95811              | 68-0263753 | 501(C)(6) | 24,860  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (31) HEAL THE BAY<br>1444 9TH STREET<br>SANTA MONICA,CA 90401  | 95-4031055 | 501(C)(3) | 50,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (32) IDAHO CONSERVATION LEAGUE<br>PO BOX 844<br>BOISE,ID 83701                                       | 82-6042478 | 501(C)(3) | 50,000  |  |  |  | WATER ACCESS AND CONSERVATION. |
| (33) IDAHO WILDLIFE FEDERATION   | 23-7039340 | 501(C)(3) | 50,000  |  |  |  | WATER ACCESS AND CONSERVATION. |

|   |            |           |         |  |  |                                   |
|---|------------|-----------|---------|--|--|-----------------------------------|
| 1020 W MAIN STREET<br>SUITE 220<br>BOISE, ID 83702  |            |           |         |  |  |                                   |
| (34) INSTITUTE FOR<br>POLICY STUDIES<br>1301 CONNECTICUT AVE<br>NW STE 600<br>WASHINGTON, DC 20036                    | 52-0788947 | 501(C)(3) | 40,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (35) LEADERSHIP<br>COUNSEL FOR JUSTICE<br>AND ACCOUN<br>764 P STREET STE 012<br>FRESNO, CA 93721                      | 46-1517800 | 501(C)(3) | 275,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (36) LOCAL GOVERNMENT<br>COMMISSION<br>980 9TH STREET STE 1700<br>SACRAMENTO, CA 95814                                | 94-2791699 | 501(C)(3) | 24,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (37) LOS ANGELES<br>ALLIANCE FOR A NEW<br>ECONOMY<br>464 LUCAS AVE<br>LOS ANGELES, CA 91107                           | 95-4459427 | 501(C)(3) | 60,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (38) LOS ANGELES<br>CONSERVATION CORPS<br>INC<br>PO BOX 861658<br>LOS ANGELES, CA 90012                               | 95-4002138 | 501(C)(3) | 10,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (39) LOS ANGELES<br>WATERKEEPER<br>120 BROADWAY STE 105<br>SANTA MONICA, CA<br>90401                                  | 95-4444787 | 501(C)(3) | 50,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (40) MULTIPLIER<br>405 14TH STREET STE 164<br>OAKLAND, CA 94612   | 91-2166435 | 501(C)(3) | 75,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (41) NATURAL RESOURCES<br>DEFENSE COUNCIL INC<br>40 WEST 20TH STREET<br>11TH FLOOR<br>NEW YORK, NY 10011              | 13-2654926 | 501(C)(3) | 260,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (42) NEW MEXICO<br>WILDERNESS ALLIANCE<br>PO BOX 25464<br>ALBUQUERQUE, NM 87125                                       | 85-0457916 | 501(C)(3) | 30,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (43) PACIFIC INSTITUTE<br>654 13TH STREET<br>OAKLAND, CA 94612  | 94-3050434 | 501(C)(3) | 120,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (44) PACOIMA BEAUTIFUL<br>13520 VAN NUYS BLVD<br>200<br>PACOIMA, CA 91331   | 95-4770745 | 501(C)(3) | 10,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (45) PHYSICIANS FOR<br>SOCIAL RESPONSIBILITY-<br>LOS ANGELES<br>617 S OLIVE ST SUITE<br>1100<br>LOS ANGELES, CA 90014 | 95-3956136 | 501(C)(3) | 6,000   |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (46) PUBLIC POLICY<br>INSTITUTE OF<br>CALIFORNIA<br>500 WASHINGTON STREET<br>STE 600<br>SAN FRANCISCO, CA<br>94111    | 94-3207299 | 501(C)(3) | 35,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (47) THE REGENTS OF THE<br>UNIVERSITY OF<br>CALIFORNIA<br>2195 HEARST AVENUE<br>ROOM 130 F<br>BERKELEY, CA 94720      | 94-6002123 | 501(C)(3) | 50,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (48) RIVER IN ACTION<br>12130 OLD RIVER SCHOOL<br>ROAD APT 8<br>DOWNEY, CA 90242                                      | 82-4383041 | 501(C)(3) | 35,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (49) RIVER PARTNERS<br>580 VALLOMBROSA AVE<br>CHICO, CA 95926   | 94-3302335 | 501(C)(3) | 100,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (50) RURAL COMMUNITY<br>ASSISTANCE<br>CORPORATION<br>3120 FREEBOARD DRIVE<br>STE 201<br>WEST SACRAMENTO, CA<br>95691  | 94-2512284 | 501(C)(3) | 120,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (51) SAVE OUR WILD<br>SALMON  | 90-1673170 | 501(C)(3) | 100,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |

|  |            |           |         |  |  |                                   |
|--|------------|-----------|---------|--|--|-----------------------------------|
| 811 FIRST AVE 305<br>SEATTLE,WA 98104  |            |           |         |  |  |                                   |
| (52) STRATEGIC<br>CONCEPTS IN<br>ORGANIZING & POLICY<br>EDUCATION<br>1715 W FLORENCE<br>AVENUE<br>LOS ANGELES,CA 90047 | 95-4635737 | 501(C)(3) | 25,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (53) SELF-HELP<br>ENTERPRISES<br>8445 W ELOWIN COURT<br>VISALIA,CA 93291   | 94-1592676 | 501(C)(3) | 100,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (54) SILICON VALLEY<br>LEADERSHIP GROUP<br>2001 GATEWAY PLACE<br>101E<br>SAN JOSE,CA 95110                             | 94-2460352 | 501(C)(6) | 35,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (55) SOUTHEAST<br>COMMUNITY<br>DEVELOPMENT CORP<br>PO BOX 327<br>BELL GARDENS,CA 90201                                 | 95-4473319 | 501(C)(3) | 25,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (56) SUSTAINABLE<br>SOLANO<br>PO BOX 1215<br>BENICIA,CA 94510  | 05-0589694 | 501(C)(3) | 7,500   |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (57) TELELE FOUNDATION<br>PO BOX 83<br>GROVELAND,CA 95321  | 80-0551584 | 501(C)(3) | 15,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (58) THE FRESHWATER<br>TRUST<br>700 SW TAYLOR ST STE<br>200<br>PORTLAND,OR 97205                                       | 93-0843521 | 501(C)(3) | 150,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (59) THE NATURE<br>CONSERVANCY<br>201 MISSION ST 4TH<br>FLOOR<br>SAN FRANCISCO,CA<br>94105                             | 53-0242652 | 501(C)(3) | 200,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (60) THE PEW CHARITABLE<br>TRUST<br>901 E STREET NW<br>WASHINGTON,DC 20004   | 56-2307147 | 501(C)(3) | 25,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (61) THE SIERRA CLUB<br>FOUNDATION<br>2101 WEBSTER STREET<br>SUITE 1250<br>OAKLAND,CA 94612                            | 94-6069890 | 501(C)(3) | 50,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (62) TREEPEOPLE INC<br>12601 MULHOLLAND<br>DRIVE<br>BEVERLY HILLS,CA 90210   | 23-7314838 | 501(C)(3) | 50,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (63) TROUT UNLIMITED<br>1777 N KENT STREET<br>SUITE 100<br>ARLINGTON,V A 22209   | 38-1612715 | 501(C)(3) | 210,000 |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (64) US WATER ALLIANCE<br>PO BOX 65776<br>WASHINGTON,DC 20035  | 26-2112661 | 501(C)(3) | 90,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (65) UNION OF<br>CONCERNED SCIENTISTS<br>2 BRATTLE SQUARE 6TH<br>FLOOR<br>CAMBRIDGE,MA 02138                           | 04-2535767 | 501(C)(3) | 50,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (66) WESTERN<br>ENVIRONMENTAL LAW<br>CENTER<br>120 SHELTON MCMURPHEY<br>BLVD STE 340<br>EUGENE,OR 97401                | 84-1113831 | 501(C)(3) | 20,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |
| (67) WESTERN RESOURCE<br>ADVOCATES<br>2260 BASELINE ROAD STE<br>200<br>BOULDER,CO 80302                                | 84-1113831 | 501(C)(3) | 20,000  |  |  | WATER ACCESS AND<br>CONSERVATION. |

**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 6 1

**3** Enter total number of other organizations listed in the line 1 table 6

**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|--------------------------|----------------------------------|---|---------------------------------------|
| (1)                             |                          |                          |                                  |   |                                       |
| (2)                             |                          |                          |                                  |   |                                       |
| (3)                             |                          |                          |                                  |   |                                       |
| (4)                             |                          |                          |                                  |   |                                       |
| (5)                             |                          |                          |                                  |   |                                       |
| (6)                             |                          |                          |                                  |   |                                       |
| (7)                             |                          |                          |                                  |   |                                       |

**Part IV Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

| Return Reference | Explanation  |
|------------------|--|
| PART I, LINE 2:  | WATER FOUNDATION REQUIRES ORGANIZATIONS TO SUBMIT AN APPLICATION THAT INCLUDES A NARRATIVE DESCRIBING THE PURPOSE OF THE PROJECT, ALONG WITH AN ORGANIZATIONAL BUDGET, PROJECT BUDGET, AND FINANCIAL STATEMENTS. GRANTEEES SIGN AN AGREEMENT DESCRIBING ALLOWABLE USE OF FUNDS, THE GRANT PERIOD, AND REPORTING REQUIREMENTS. ALL GRANTS REQUIRE PERIODIC NARRATIVE AND FINANCIAL REPORTS DESCRIBING THE USE OF GRANT FUNDS INCLUDING ACTIVITIES AND OUTCOMES. ADDITIONALLY, STAFF MAINTAINS CONTACT WITH GRANTEEES THROUGHOUT THE GRANT PERIOD. |

**Additional Data**

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**Software ID:**  
**Software Version:**

**Schedule J**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

OMB No. 1545-0047

**2019**

**Open to Public Inspection**

**For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**  
▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

Name of the organization  
WATER FOUNDATION

**Employer identification number**  
37-1833985

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

|   |  |
|---|--|
| <input type="checkbox"/> First-class or charter travel            | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions                    | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax idemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account           | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

**b** If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

|   |   |
|---|---|
| <input type="checkbox"/> Compensation committee                         | <input type="checkbox"/> Written employment contract                                |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations                | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

**a** Receive a severance payment or change-of-control payment?

**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?

**c** Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

**a** The organization?

**b** Any related organization?

If "Yes," on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

**a** The organization?

**b** Any related organization?

If "Yes," on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

|           | Yes | No |
|-----------|-----|----|
| <b>1a</b> |     |    |
| <b>1b</b> |     |    |
| <b>2</b>  |     |    |
| <b>4a</b> |     | No |
| <b>4b</b> |     | No |
| <b>4c</b> |     | No |
| <b>5a</b> |     | No |
| <b>5b</b> |     | No |
| <b>6a</b> |     | No |
| <b>6b</b> |     | No |
| <b>7</b>  |     | No |
| <b>8</b>  |     | No |
| <b>9</b>  |     |    |

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title  |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|---|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
|   |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |  |                         |                                 |   |
| <b>1</b> LIZETTE LECLERC<br>DIRECTOR OF FINANCE AND OP        | (i)  | 204,583  | 0                                   | 0                                   | 15,488   | 6,885                   | 226,956                         | 0   |
|   | (ii) | -----<br>0   | -----<br>0                          | -----<br>0                          | -----<br>0                                     | -----<br>0              | -----<br>0                      | -----<br>0  |
| <b>2</b> JENNIFER SOKOLOVE<br>DIRECTOR OF PROGRAMS AND S      | (i)  | 199,045  | 0                                   | 0                                   | 14,865   | 18,511                  | 232,421                         | 0   |
|   | (ii) | -----<br>0   | -----<br>0                          | -----<br>0                          | -----<br>0                                     | -----<br>0              | -----<br>0                      | -----<br>0  |
| <b>3</b> NICOLE VERHOFF<br>DIRECTOR OF STRATEGIC PARTNERSHIPS | (i)  | 205,000  | 0                                   | 0                                   | 11,343   | 8,186                   | 224,529                         | 0   |
|   | (ii) | -----<br>0   | -----<br>0                          | -----<br>0                          | -----<br>0                                     | -----<br>0              | -----<br>0                      | -----<br>0  |
| <b>4</b> ANDREW FAHLUND<br>SENIOR PROGRAM OFFICER             | (i)  | 164,906  | 0                                   | 0                                   | 13,842   | 22,324                  | 201,072                         | 0   |
|   | (ii) | -----<br>0   | -----<br>0                          | -----<br>0                          | -----<br>0                                     | -----<br>0              | -----<br>0                      | -----<br>0  |
| <b>5</b> ELIZABETH SODERSTROM<br>STRATEGIC PARTNERSHIPS OFF   | (i)  | 137,749  | 0                                   | 0                                   | 9,430  | 8,186                   | 155,365                         | 0   |
|   | (ii) | -----<br>0   | -----<br>0                          | -----<br>0                          | -----<br>0                                     | -----<br>0              | -----<br>0                      | -----<br>0  |
| <b>6</b> JULIET CHRISTIAN-SMITH<br>SENIOR PROGRAM OFFICER     | (i)  | 142,777  | 0                                   | 0                                   | 10,962   | 6,885                   | 160,624                         | 0   |
|   | (ii) | -----<br>0   | -----<br>0                          | -----<br>0                          | -----<br>0                                     | -----<br>0              | -----<br>0                      | -----<br>0  |
| <b>7</b> ALEXANDRA PAXTON<br>PROGRAM OFFICER                  | (i)  | 142,690  | 0                                   | 0                                   | 11,747   | 10,824                  | 165,261                         | 0   |
|   | (ii) | -----<br>0   | -----<br>0                          | -----<br>0                          | -----<br>0                                     | -----<br>0              | -----<br>0                      | -----<br>0  |
| <b>8</b> NIKETA KUMAR<br>DIRECTOR OF COMMUNICATIONS           | (i)  | 139,583  | 0                                   | 0                                   | 7,236  | 6,885                   | 153,704                         | 0   |
|   | (ii) | -----<br>0   | -----<br>0                          | -----<br>0                          | -----<br>0                                     | -----<br>0              | -----<br>0                      | -----<br>0  |
|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |
|   |      |  |                                     |                                     |  |                         |                                 |   |



**Part III** **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

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**SCHEDULE O**  
(Form 990 or 990-EZ)

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Department of the Treasury  
Name of the organization  
WATER FOUNDATION

Employer identification number

37-1833985

| Return Reference                       | Explanation  |
|--|--|
| FORM 990, PART VI, SECTION B, LINE 11B | THE AUDIT COMMITTEE REVIEWS AND APPROVES THE WATER FOUNDATION'S ANNUAL TAX RETURNS BEFORE SUBMISSION TO THE IRS. ANY SIGNIFICANT FINDINGS ARE DISCUSSED WITH THE FULL BOARD. THE FULL BOARD RECEIVES A COPY OF THE COMPLETED FORM 990 BEFORE THE FILING DATE.  |
| FORM 990, PART VI, SECTION B, LINE 12C | WATER FOUNDATION'S (WF) CONFLICT OF INTEREST POLICY PROCEDURES: 1. ANNUAL DISTRIBUTION OF THE POLICY AND DISCLOSURES IS FURNISHED ANNUALLY TO ALL INCUMBENT AND INCOMING DIRECTORS AND OFFICERS. EACH DIRECTOR AND OFFICER SHALL ANNUALLY SIGN A STATEMENT THAT AFFIRMS THAT HE OR SHE HAS RECEIVED A COPY OF THE POLICY; HAS READ AND UNDERSTANDS THE POLICY; AND HAS AGREED TO COMPLY WITH THIS POLICY. EACH YEAR EACH DIRECTOR AND OFFICER SHALL FILE A STATEMENT WITH THE BOARD OF DIRECTORS THAT LISTS: (1) ANY OUTSIDE EMPLOYMENT OR CONSULTING WORK THAT COULD CONSTITUTE A CONFLICT; AND (2) ANY BOARD MEMBERSHIP OR AFFILIATION WITH OTHER ORGANIZATIONS THAT COULD CONSTITUTE A CONFLICT. EACH DIRECTOR AND OFFICER MUST ALSO LIST HIS OR HER INVESTMENTS IN ANY CORPORATION, PARTNERSHIP, TRUST OR FUND IN WHICH HE OR SHE, TOGETHER WITH MEMBERS OF HIS OR HER FAMILY, HAS DIRECTLY OR INDIRECTLY A GREATER THAN 35% OWNERSHIP INTEREST, REGARDLESS OF WHETHER SUCH INVESTMENTS COULD CONSTITUTE A CONFLICT. 2. DISCLOSURE OF ALL CONFLICTS AND POTENTIAL CONFLICT INCLUDING ALL MATERIAL FACTS CONCERNING ANY SITUATION THAT MIGHT BE VIEWED AS A CONFLICT SHALL BE DISCLOSED TO THE BOARD OF DIRECTORS BY THE DIRECTOR OR OFFICER CONCERNED. 3. PROCEDURES NECESSARY TO APPROVE ANY CONFLICT. NO DIRECTOR OR OFFICER MAY BE PRESENT FOR A VOTE BY THE BOARD OF DIRECTORS ON ANY DECISION OR ACTION BY WATER FOUNDATION FOR WHICH THE BOARD OF DIRECTORS HAS DETERMINED THAT THE DIRECTOR OF OFFICE HAS A FINANCIAL OR NON-FINANCIAL CONFLICT OF INTEREST. 4. ADDITIONAL PROCEDURES NECESSARY TO APPROVE A CONFLICT INVOLVING A MATERIAL FINANCIAL INTEREST. THE BOARD OF DIRECTORS SHALL NOT APPROVE ANY TRANSACTION TO WHICH THE WATER FOUNDATION WOULD BE A PARTY AND IN WHICH THE BOARD OF DIRECTORS HAS DETERMINED THAT A DIRECTOR OR OFFICER OF WF HAS A CONFLICT OF INTEREST INVOLVING A MATERIAL FINANCIAL INTEREST UNLESS AND UNTIL THE BOARD OF DIRECTORS HAS SPECIFICALLY AND IN GOOD FAITH DETERMINED AFTER REASONABLE INVESTIGATION THAT: (A) THE BOARD IS AWARE OF ALL MATERIAL FACTS CONCERNING THE TRANSACTION AND THE DIRECTOR OR OFFICER'S INTEREST IN THE TRANSACTION; (B) WF IS ENTERING INTO THE TRANSACTION FOR ITS OWN BENEFIT; (C) THE TRANSACTION IS FAIR AND REASONABLE AS TO WF AND (D) WF COULD NOT HAVE OBTAINED A MORE ADVANTAGEOUS ARRANGEMENT WITH REASONABLE EFFORT UNDER THE CIRCUMSTANCES. |
| FORM 990, PART VI, SECTION B, LINE 15  | THE SALARY OR OTHER COMPENSATION OF THE CEO [AND CHIEF FINANCIAL OFFICER] OF THE CORPORATION AND THE MANNER AND TIME OF THE PAYMENT THEREOF SHALL BE FIXED AND DETERMINED BY THE BOARD OF DIRECTORS. THE BOARD OF DIRECTORS SHALL REVIEW THE COMPENSATION PACKAGES, INCLUDING ALL BENEFITS, OF THE CEO [AND CHIEF FINANCIAL OFFICER] OF THE CORPORATION, AND SHALL APPROVE SUCH COMPENSATION ONLY AFTER DETERMINING THAT THE COMPENSATION IS JUST AND REASONABLE. THIS REVIEW AND APPROVAL SHALL OCCUR WHEN EACH SUCH OFFICER IS HIRED, WHEN THE TERM OF EMPLOYMENT OF SUCH OFFICER IS RENEWED OR EXTENDED, AND WHEN THE COMPENSATION OF SUCH OFFICE IS MODIFIED, UNLESS THE MODIFICATION APPLIES TO SUBSTANTIALLY ALL OF THE EMPLOYEES OF THIS CORPORATION. DIRECTORS, OFFICERS, AND MEMBERS OF COMMITTEES SHALL NOT BE ENTITLED TO COMPENSATION FOR THEIR SERVICES AS SUCH, ALTHOUGH THE BOARD OF DIRECTORS MAY AUTHORIZE, BY RESOLUTION, THE ADVANCE OR REIMBURSEMENT TO A DIRECTOR OF REASONABLE AND ACTUAL EXPENSES INCURRED AS A DIRECTOR, SUCH AS FOR ATTENDING MEETINGS OF THE BOARD AND BOARD COMMITTEES.   |
| FORM 990, PART VI, SECTION C, LINE 19  | ANY AUDITED FINANCIAL STATEMENTS OBTAINED BY THIS CORPORATION SHALL BE MADE AVAILABLE FOR INSPECTION BY THE ATTORNEY GENERAL AND THE GENERAL PUBLIC WITHIN NINE MONTHS AFTER THE CLOSE OF THE FISCAL YEAR TO WHICH THE STATEMENTS RELATE, AND SHALL REMAIN AVAILABLE FOR THREE YEARS (1) BY MAKING THEM AVAILABLE AT THIS CORPORATION'S PRINCIPAL, REGIONAL, AND DISTRICT OFFICES DURING REGULAR BUSINESS HOURS AND (2) EITHER BY MAILING A COPY TO ANY PERSON WHO SO REQUESTS IN PERSON OR IN WRITING OR BY POSTING THEM ON THIS CORPORATION'S WEBSITE.   |
| FORM 990, PART IX, LINE 11G            | HR PEO SERVICES AND TECH: PROGRAM SERVICE EXPENSES 27,617. MANAGEMENT AND GENERAL EXPENSES 14,562. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 42,179. PROFESSIONAL SERVICES - OTHER: PROGRAM SERVICE EXPENSES 8,252. MANAGEMENT AND GENERAL EXPENSES 3,661. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 11,913. RECRUITMENT: PROGRAM SERVICE EXPENSES 79,146. MANAGEMENT AND GENERAL EXPENSES 40,314. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 119,460. CONSULTING: PROGRAM SERVICE EXPENSES 929,142. MANAGEMENT AND GENERAL EXPENSES 26,206. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 955,348. EVENT SERVICES: PROGRAM SERVICE EXPENSES 5,975. MANAGEMENT AND GENERAL EXPENSES 0. FUNDRAISING EXPENSES 0. TOTAL EXPENSES 5,975.  |

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