DLN: 93493312020738 OMB No 1545-0047 **Return of Organization Exempt From Income Tax** Form **990**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

2017

	nent of the T Revenue Se			cial security numbers on this form as out Form 990 and its instructions is a				C	pen to Public Inspection
A Fo	r the 20	17 cal	endar year, or tax year beg	inning 01-01-2017 , and ending	12-31-	2017			
☐ Add	ck if applica dress chang me change	ble	C Name of organization Albany Medical Center Group Orga	inization			D Employer 47-38691		ication number
	ial return I return/term		Doing business as						
☐ Am	ended retu blication pei	rn	Number and street (or P O box if 47 New Scotland Ave MC116	mail is not delivered to street address) Ro	oom/suite		E Telephone (518) 26		
p,	neacion per	_	City or town, state or province, co	untry, and ZIP or foreign postal code			(318) 20.	2-3303	
			Albany, NY 12208				G Gross rece	epts \$ 1,	467,859,340
			F Name and address of princip	pal officer		H(a) I	s this a group retu	ırn for	
			James J Barba 47 New Scotland Ave			s	ubordinates?		✓Yes 🗆 No
			Albany, NY 12208				re all subordinate ncluded?	s	☑ Yes □No
I Tax	-exempt st	atus	✓ 501(c)(3) □ 501(c)() •	【 (Insert no) ☐ 4947(a)(1) or ☐ !	527		f "No," attach a lis	t (see	instructions)
J W	ebsite: 🕨	www	amc edu			H(c) (Group exemption n	umber	▶ 5980
K Forn	n of organiz	ation [✓ Corporation ☐ Trust ☐ As	sociation Other	L	. Year of	formation I	M State	of legal domicile
Pa	it T	Summ	arv						
	1 Briefl	y descr	ribe the organization's mission	or most significant activities					
			c health sciences center whose estern New England	responsibilities are to provide a broa	ad range	of pati	ent services to the	e people	e of eastern New
nce	TOTE	and we	estern New England						
Шa									
) Ye									
3				discontinued its operations or dispose iing body (Part VI, line 1a)				sets 3	30
≫ ರ ഗ				of the governing body (Part VI, line 1				4	28
Activities & Governance			· -	calendar year 2017 (Part V, line 2a)	-			5	9,301
tiv.			• •	ecessary)				6	890
Ă			•	ort VIII, column (C), line 12				7a	-3,119
				om Form 990-T, line 34				7b	,
							Prior Year	1	Current Year
ο.	8 Cont	ributio	ns and grants (Part VIII, line 1	lh)			66,890,74	10	65,507,695
Ravenue	9 Prog	ram se	ervice revenue (Part VIII, line 2	2g)			1,257,683,68	37	1,330,688,720
θΛċ	10 Inve	stment	: income (Part VIII, column (A), lines 3, 4, and 7d)			11,811,75	50	11,714,949
ш	11 Othe	er rever	nue (Part VIII, column (A), line	es 5, 6d, 8c, 9c, 10c, and 11e)			29,218,67	'2	32,386,717
	12 Tota	l reven	ue—add lines 8 through 11 (m	nust equal Part VIII, column (A), line	12)		1,365,604,84	19	1,440,298,081
	13 Gran	nts and	sımılar amounts paıd (Part IX	, column (A), lines 1–3)			12,915,38	34	16,396,560
	14 Bene	efits pa	ıd to or for members (Part IX,	column (A), line 4)					0
æ	15 Sala	rıes, ot	ther compensation, employee l	penefits (Part IX, column (A), lines 5	i-10)		604,554,87	77	643,191,933
Expenses	16a Prof	essiona	al fundraising fees (Part IX, col	lumn (A), line 11e)					0
χb	b Total	fundrais	sing expenses (Part IX, column (D),	, line 25) ▶2,975,017	_				
ш		•		s 11a-11d, 11f-24e)			712,496,79	8	756,194,953
		•	,	qual Part IX, column (A), line 25)			1,329,967,05		1,415,783,446
- 00	19 Reve	enue le	ss expenses Subtract line 18 i	from line 12	•	 -	35,637,79		24,514,635
Net Assets or Fund Balances						Begin	ning of Current Yea	ar	End of Year
alai	20 Tota	l assets	s (Part X, line 16)				1,347,239,88	36	1,447,725,539
t As			ties (Part X, line 26)				789,746,73	_	811,995,085
ξŞ	22 Net	assets	or fund balances Subtract line	21 from line 20			557,493,15	6	635,730,454
Par	t II S	Signat	ure Block					-	
Under	penalties	of per	jury, I declare that I have exa	mined this return, including accompa					
	eage ana nowledge	bellet,	it is true, correct, and complet	te Declaration of preparer (other tha	an officer	r) is bas	sed on all informat	ion of v	vnich preparer has
	\\ \frac{*}{5}	*****	e of officer				2018-11-08 Date		
Sign Here	[]	-							
	<u> </u>		S Albert Exec VP & CFO print name and title						
	<u> </u>		nt/Type preparer's name	Preparer's signature	Date		PT	IN	
Paid	ı		ld P Teresco	Todd P Teresco				0247720)
	arer	Firn	n's name F KPMG LLP	ame ► KPMG LLP					
-	Only	Firn	n's address ▶ 515 Broadway				Phone no (518) 42	7-4600	

Albany, NY 12207

☑ Yes ☐ No

Form	990 (2	017)					Page 2
Par	t III	Statement	of Program Servi	ce Accomplis	hments		
		Check If Sche	dule O contains a resp	onse or note to a	any line in this Part III		🗹
1	Briefly	describe the	organization's mission				
profe adva west Fisca will p	essional nces an ern New I Respoi provide e	to meet future d improvemen England The insibility We we excellence in e	e primary and specialty t of the health of the p mission is accomplishe ill continue to develop ducation, research, and	health care need ublic, and to produced through comm as a nationally red d patient care pr	educate medical students, p ds of the region and nation, s wide a broad range of patien itment to the values of Quali ecognized academic health so ograms Our vision for the fut available to the public while e	to foster biomedical researd t services to the people of d ty, Excellence, Service, Col cience center In collaborat ture includes a commitmen	th that leads to scientific eastern New York and laboration, Integrity and on with the community, we to working with other
2		-			vices during the year which v	vere not listed on	□ Yes ☑ No
			or 990-EZ?				⊔ Yes 🖭 No
_			ese new services on Sc				
3		-		nake significant	changes in how it conducts, a	any program	
		es?					🗌 Yes 🗹 No
	If "Yes	s," describe the	ese changes on Schedu	ile O			
4	Sectio	n 501(c)(3) ar		ons are required	nts for each of its three large to report the amount of grai ported		
4a	(Code) (Expenses \$	383,654,347	ıncludıng grants of \$) (Revenue \$	347,782,146)
	•	ditional Data	, (=:,p=::=== +			, (+	
4b	(Code) (Expenses \$	300,893,805	ıncludıng grants of \$) (Revenue \$	308,109,416)
	See Ad	ditional Data					
4c	(Code) (Expenses \$	195,985,697	ıncludıng grants of \$) (Revenue \$	324,083,675)
	See Ad	ditional Data					
4d			ces (Describe in Sched	•			
	(Expe	nses \$	309,380,195 inc	luding grants of	\$ 16,396,560)	(Revenue \$ 375	,483,975)
4e	Total	program ser	vice expenses ▶	1,189,914,0	44	<u> </u>	

or X as applicable

Checklist of Required Schedules

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Page 3

No

Νo

Nο

Nο

Nο

No

Nο

Nο

Nο

Νo

Nο

Form **990** (2017)

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete

Did the organization receive or hold a conservation easement, including easements to preserve open space,

Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation

Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments,

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported

ın Part X, lıne 16? *If "Yes," complete Schedule D, Part IX* 😼

b Was the organization included in consolidated, independent audited financial statements for the tax year?

Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States? . . .

column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments

valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total

Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D. Part X 🔧

Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses

the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 🛸

If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 🕏

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any

Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,

Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 🕏 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX,

the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 🛸 🔒 Did the organization maintain collections of works of art, historical treasures, or other similar assets?

assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 🛸

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10?

12a Did the organization obtain separate, independent audited financial statements for the tax year?

foreign organization? If "Yes," complete Schedule F, Parts II and IV

or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . .

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Yes

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11a

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FOITH	990 (2017)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a	Yes	
Ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.			

Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes,"

that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?

former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons?

Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial

b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part

c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an

Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . .

Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation

Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections

Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and

Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .

officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV . . . 🔀

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 **

is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🛸

b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 Note.

Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member

b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and

complete Schedule L, Part I 🥞

instructions for applicable filing thresholds, conditions, and exceptions)

Dage 1

No

Nο

Νo

Nο

Νo

Νo

Nο

Nο

Nο

Nο

No

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28c

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Yes

Yes

Yes

Yes

Yes

Form 990 (2017)

Par	t V Statements Regarding Other IRS Filings and Tax Compliance			Page 5
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 787			
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
32	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		No
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶OC			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	Yes	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b	Yes	
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		No
h	received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form			
8	Sponsoring organizations maintaining donor advised funds.	7h		No
	Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		No
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		No
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		No
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		No
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		No
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Check if Schedule O contain an a response or nake to any line in this Part VI O contains a response to lines O contains a response to lines O contains a response or nake to any line in this Part VI O contains a response to lines O contains a response or nake to any line in this Part VI O con	orm	990 (2017)			Page 6
Section A. Governing Body and Management	Part	8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions		nse to li	
1a Enter the number of voting members of the governing body at the end of the tax year If there are instants differences in voting rights among members of the governing of body or if the governing body degeared broad adulthority to an executive committee or similar committee, explain in Schedule 0 Enter the number of voting members included in line 1a, above, who are independent of the committee, explain in Schedule 0 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee is a management during the property of officers, directors of trustees, or key employees to a management company or other person? 3 No 1 but the organization disease to control over management during substantial or the organization of the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 5 Did the organization become aware during the year of a significant diversion of the organization of assessing the company of the person of the organization become aware during the year of a significant diversion of the organization of assessing the person of the organization become aware during the year of a significant diversion of the organization of assessing the person of the organization become aware during the year of a significant diversion of the organization of assessing the person of the organization have written policies and provide the names and addresses in Schedule O the Internal Revenue Code). 10 Did the organization have written policies and procedures governing the activate	Se				
If there are material differences in voting nights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Scredule 0 Enter the number of voting members included in the La, above, who are independent 1. 20 20 20 20 20 20 21 20 20 20	_			Yes	No
body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0 b. Enter the number of voting members included in line 1a, above, who are independent 1	1a	Enter the number of voting members of the governing body at the end of the tax year and the same			
Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 2 No officers, directors, trustees, or key employee have a family relationship or a business relationship with any other officers, directors of trustees, or key employees to a management company or other person? 3 No of officers, directors or trustees, or key employees to a management company or other person? 4 No Did the organization become aware during the year of a significant diversion of the organization's assets? 5 No of Did the organization have members or stockholders? 6 No Did the organization have members or stockholders, or other persons who had the power to elect or appoint one or more members of the governing obdo? 8 No of Did the organization have members of the governor obdor? 9 No of Did the organization have members of the governor obdor? 10 No of Did the organization have members of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing obdor? 10 No of the organization of the provincing obdors. 11 No of Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 12 No of the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 12 No of the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 13 No of the organization and the provincing of the governing body? 14 See officers, directors, criticates, the names and adversess of Section 4. Who cannot be reached at the organization have local chapters, branches, or affinitetes? 14 No of the organization have a written policies of the adversess of such chapters, affiliates, and the organization have a written organization organization have a written organization organization have a written orga		body, or if the governing body delegated broad authority to an executive committee or			
officer, director, trustee, or key employee? 3	b				
of efficers, directors or trustees, or key employees to a management company or other person? 4	2		2		No
5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 7a Did the organization have members or stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7b A Did the organization have members, stockholders, or other persons of the proventing body? 8 Did the organization centemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8 Did the organization centemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8 Did the organization centemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8 Did the organization favore the provides the manes and addresses in Schedule O. 8 Did the organization favore the sequence of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's making address? If Yes, provide the names and addresses in Schedule O. 9 Is the any officer, director, trustee, or key employee listed on Part VII, Section A, who cannot be reached at the organization or how the organization have not a provide the names and addresses in Schedule O. 9 Is the any officer, director, trustee, or key employee itsed on Part VII, Section A, who cannot be reached at the organization have a written policies and procedures governing the activities of such chapters, affiliates. 10 If Yes, fide the organization have written policies and procedures governing the activities of such chapters, affiliates. 10 If Yes in the Standard A complete copy of this Form 900 to all immembers of its governing body before filing the form? 11 Is a the organization have a written policies and procedures governing the process of its governing body before filing the	3		3		No
6 Did the organization have members or stockholders? 7a Did the organization have members of stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 8 Did the organization on the proving body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8 Each committee with authority to act on behalf of the governing body? 9 Is there are officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule 0 9 No 8 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? 1 If Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization have a written conflict of interest policy? If "No," go to line 13 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Did the organization rounded a complete copy of this Form 990 12b Did the organization rounded a complete copy of this Form 990 12c Ves Did the organization have a written of interest policy? If "No," go to line 13 12a Ves Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Ves Did the organization have a written conflict of interest policy? 13a Ves Did the organization have a written policies and provides an analytic interests that could give rise to conflicts? 12b Ves Did the organization have a written policy or procedure required to disclose annually interests that could give rise to conflicts? 12c Ves Did the organization have a written policy or trustees, and key employees required to di	4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
Table the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Table Are any operance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Both the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? Both the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? Ba Ves Ba V	5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
members of the governing body? A real my operance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? B Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? B Did the organization numbte with authority to act on behalf of the governing body? B Each committee with authority to act on behalf of the governing body? B Each committee with authority to act on behalf of the governing body? B Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "ves," provide the names and addresses in Schedule O Section B, Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Ves No Section B, Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a	6	Did the organization have members or stockholders?	6		No
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following at The governing body? 9 Is there any officer, director, frustees, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Did the organization have a written conflict of interest policy? If "No," go to line 13 12b Wers officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12c Ves 12b Uthe organization have a written whistleblower policy? 14 Yes 15 Did the organization have a written document retention and destruction policy? 14 Yes 15 Did the organization have a written document retention and destruction policy? 15 Did the organization have a written document retention and destruction policy? 15 Did the organization have a written document retention and destruction policy? 16 Did the organization have a written policy or procedure requiring the organization to evaluate its participation in Press to line 13s and 15s, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable enti	7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
B Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? B Sa The governing body? B Each committee with authority to act on behalf of the governing body? B Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization shaling address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Is a single organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 10a Did the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 10b Describe in Schedule O the process, if any, used by the organization to review this Form 990 11a Has the organization have a written conflict of interest policy? If "No," go to line 13 12a Ves 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? C Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c Ves 13 Ves 15c Ves 15d Hot eorganization have a written whistleblower policy? 15a Did the proganization have a written document retention and destruction policy? 15a The organization's CEO, Executive Director, or top management official 15b Yes 15c Ves 15d Other officers or key employees of the organization of the following persons include a review and approval by independent persons, comparability data, and	b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	7b		No
b Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B reguests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization have a written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization have a written policies and procedures governing body before filing the form? 11a Has the organization have a written conflict of interest policy? If "No," go to line 13 11b Did the organization have a written conflict of interest policy? If "No," go to line 13 11a No 11b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 11b Did the organization have a written document retention and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 11b Under organization have a written document retention and destruction policy? 11d Ves 12c Yes 13 Ves 14 Ves 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15d Ves 15d Ves Ves 15d Ves Ves 15d Ves Ve	8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by			
Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the grant of companization's maining address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Did the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Did the organization have a written conflict of interest policy? If "No." go to line 13 11a Did the organization have a written conflict of interest policy? If "No." go to line 13 11b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Yes 13c Yes 13c Yes 13d Yes 13d Yes 14d Yes 15 Did the organization have a written winistleblower policy? 15 Did the organization have a written winistleblower policy? 16 Did the organization have a written document retention and destruction policy? 17 Yes' to line 15a or 15b, describe the process in Schedule O (see instructions) 16 Did the organization (EO, Executive Director, or top management official 16 Did the organization (EO, Executive Director, or top management official 16 Did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16 Did the organization of Did wa written policy or proc	а	The governing body?	8 a	Yes	
Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No	b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
Ves No Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c Yes 13d Ves 14b Did the organization have a written whistleblower policy? 15b Did the organization have a written document retention and destruction policy? 16b The organization have a written document retention and destruction policy? 17b Did the organization have a written document retention and destruction policy? 17c Wes The organization have a written document retention and destruction policy? 17c Wes The organization have a written document retention and destruction and decision? 18d Did the organization have a written process in Schedule O (see instructions) 18d Did the organization regularity of the organization of the deliberation and decision? 18d Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 18d Did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure 18d Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T	9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
10a No b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 12a Did the organization have a written conflict of interest policy? If "No," go to line 13. 12a Yes 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Yes 12c Yes 13c Old the organization have a written whistleblower policy? 13d the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the organization have a written document retention and destruction policy? 15 Other officers or key employees of the organization 15a Yes 15b Yes 15c Yes 15d	Se	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	2.)	
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Yes 12c Ves 13 Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 13c Ves 13 Did the organization have a written document retention and destruction policy? 14d Yes 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes 16b Other officers or key employees of the organization 17 If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 18d Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a No 17b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization available for public inspection. Indicate how you made these available. 16b Section C. Disclosure 17 List the States with which a copy of this Form 990 is required to be filed. 18 No 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available t				Yes	
and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12b Yes 12b Yes 12c Yes 13 Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written whistleblower policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a Yes 15b Other officers or key employees of the organization 15a The organization's CEO, Executive Director, or top management official 15a Yes 15b Other officers or key employees of the organization 15a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 15a Yes 15b Yes 15b Yes 15a Yes 15b Yes 15b Yes 15a Yes 15b Yes 15a Yes 15a Yes 15b Yes 15a Yes 15b Yes 15a Yes 15a Yes 15b Yes 15a Yes 15a Yes 15b Yes 15a Yes 15b Yes 15a Yes 15a Yes 15a Yes 15b Yes 15a Yes 15a Yes 15b Yes 15a Yes 15b Yes 15a Yes 15a Yes 15b Yes 15b Yes 15a Yes 15b Yes 15a Yes 15a Yes 15b Yes 15b Yes 15b Yes 15b Yes 15a Yes 15b Yes 15b Yes 15b Y			10a		No
form?		and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
12a Yes b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done c Did the organization have a written whistleblower policy? 13 Did the organization have a written document retention and destruction policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a Yes b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a No b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure 17 List the States with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available Check all that apply Own website Another's website Upon request Other (explain in Schedule O) 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year 20 State the name, address, and telephone number of	11a		11a		No
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?					
conflicts?			12a	Yes	
Schedule 0 how this was done		conflicts?	12b	Yes	
14 Yes 15 Did the organization have a written document retention and destruction policy?		Schedule O how this was done	12c	Yes	
Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official	13	Did the organization have a written whistleblower policy?	13	Yes	
persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official	14	- ' '	14	Yes	
b Other officers or key employees of the organization	15				
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?					
Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	b		15b	Yes	
taxable entity during the year?		· · · · · · · · · · · · · · · · · · ·			
In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		taxable entity during the year?	16a		No
Section C. Disclosure 17 List the States with which a copy of this Form 990 is required to be filed▶ NY 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply □ Own website □ Another's website ☑ Upon request □ Other (explain in Schedule O) 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year 20 State the name, address, and telephone number of the person who possesses the organization's books and records	b	ın joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt	166		
17 List the States with which a copy of this Form 990 is required to be filed ► NY 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request. Other (explain in Schedule O) 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records.	So.	·	TOD		
Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website. Another's website. Upon request. Other (explain in Schedule O). Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records.		List the States with which a copy of this Form 990 is required to be filed▶			
Own website Another's website Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records		Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only)			
 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year State the name, address, and telephone number of the person who possesses the organization's books and records 					
20 State the name, address, and telephone number of the person who possesses the organization's books and records	19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest			
	20	State the name, address, and telephone number of the person who possesses the organization's books and records			

orm 990 (2	017)										Page 7
Part VII	Compensation of Officer and Independent Contra		Truste	es,	Key	En	ıploy	ees	, Highest Comp	ensated Employ	rees,
	Check if Schedule O contains a	response or no	te to an	y line	ın t	his	Part V	Ι.			<u> </u>
Section	A. Officers, Directors, Tru	stees, Key E	mploy	ees	, an	d H	lighe	st C	Compensated En	nployees	
ear	e this table for all persons require										-
of compensa	of the organization's current off tion Enter -0- in columns (D), (E), and (F) if no	compe	nsatı	on v	vas į	paid			-	
	of the organization's current key		•								
vho received organization	organization's five current high d reportable compensation (Box and any related organizations	5 of Form W-2	and/or E	Зох 7	of F	orm	1099	-MIS	SC) of more than \$1	00,000 from the	
of reportable	of the organization's former office compensation from the organiz	ation and any r	elated o	rganı	zatı	ons	-				
List all operation	of the organization's former dire , more than \$10,000 of reportab	ectors or trust le compensation	ees that n from t	t rece the or	gan	l, ın ızatı	the ca	paci any	ty as a former direc v related organization	tor or trustee of the ons	9
	in the following order individua d employees, and former such p		ectors, i	ınstıtı	utior	nal t	rustee	s, of	ficers, key employe	es, highest	
☐ Check t	his box if neither the organizatio	n nor any relate	ed orgar	nizatio	on c	omp	ensate	d ar	ny current officer, di	rector, or trustee	
	(A) Name and Title	(B) Average hours per week (list any hours for related		ne b	ox, ι n of or/t	t che unles ficer rust	s pers and a ee)	on	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former		MISC)	related organizations
See Additiona	al Data Table										

30 Essex St Albany, NY 12206

Form 990 (2017)														Page 8
Part VII Section A. Officers, Direct	tors, Trustees	s, Key I	Emp	lοyε	es,	and	High	iest (Compens	ate	d Employees (con	tınued)	
(A) Name and Title	(B) Average hours per week (list any hours	than o	one bo	ox, u an off	ot che unles fficer	eck moss ss pers r and a tee)	son	con f orga		portable Reportable compensation			Estima amount o compen from	ated of other sation the
	for related organizations below dotted line)	individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1	.099-MISC	:)	2/1099-MISC))	organizat relat organiza	ed
See Additional Data Table														
1b Sub-Total	art VII, Section					>	<u> </u>		6,725,477		3,635,51	.8		909,642
Total number of individuals (including of reportable compensation from the	g but not limited	d to thos				e) who	rece	eived r	more than	\$10	00,000	_		
3 Did the organization list any former of line 1a? If "Yes," complete Schedule 3						oyee, d		ghest •	compensa	ted	employee on	3	Yes	No No
For any individual listed on line 1a, is organization and related organization individual	s the sum of repo	ortable o	comp	ensa	atıon	n and c	other				the			INU
Did any person listed on line 1a receive services rendered to the organization												5	1	No
Section B. Independent Contract				—	—		—							
Complete this table for your five high from the organization Report comper	nest compensate	d indep	ender	nt cc	ontra	actors	that	receiv	ed more t	han	\$100,000 of con	nper	nsation	
	(A)		yea.	Enu	illig .	With 5	FVVIC	NIII GIS	T		(B)		Compor	
Community Care Physicians PC	and business addre	355									ription of services at Service		Comper 17	nsation 7,862,770
PO Box 10025 Albany, NY 12201														, .
Consigli Construction NY LLC						-		-	Constru	ction			12	2,182,880
199 West Road Pleasant Valley, NY 12569	easant Valley, NY 12569													
Aramark 27310 Network Place Chicago, IL 606731273	7310 Network Place													
Medical Staffing Network PO Box 840292									Staffing	Solu	tions		7	7,543,947
Dallas, TX 752840292 AOW Associates Inc				—	—				Constru	ction			4	,764,493

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 76

														rage 3
Part '	VII							D VII	,					
		Check if Schedul	e O contains	a respo	onse or r	iote to any	/ line in th			(B)		(c)	<u> </u>	<u> ⊔</u> (D)
							Total re		Rela	ated or	Unr	elated		Revenue
										empt nction		siness renue		luded from nder sections
	1.			1						/enue				512-514
र इ		a Federated campaig		1a										
ant		b Membership dues		1 b										
ب <u>ار</u> و		c Fundraising events		1c		1,681,770								
fts.		d Related organizatio	ns	1 d	1	4,492,085								
<u>i</u> 5 <u>F</u>		e Government grants (co	ontributions)	1e	1	5,296,695								
Contributions, Giffs, Grants and Other Similar Amounts	1	f All other contributions												
utio er		and similar amounts n above	ot included	1f	3	4,037,145								
혈뙫		g Noncash contribution												
Conti and (
<u>ة</u> ك		1 Total. Add lines 1a-1	.f			<u> </u>	65,	507,695						
Je.						Busines	s Code							
₩-N	2 a	Instruction					611600	43,	,028,881	43,0	28,881			
æ	b	Medical Services					621990	1,285	,984,912	1,285,9	34,912			
4Ce	С	Research					541700	1,	,674,927	1,6	74,927		_	
Ě	d					•							_	
Ξ	е	, -		_									+	
Program Service Revenue	f	All other program se	rvice revenue	<u>.</u>			400 = : :				_			
Ĕ	g	Total.Add lines 2a-2f	f		>	1,330	,688,720							
	3	Investment income (ii	ncluding divid	lends, ı	nterest,	and other								
	5	similar amounts) .				•	▶}	7,015,94				-3,119	<u> </u>	7,019,063
		Income from investme		-	ond proc		<u> </u>		0					
	5	Royalties					<u> </u>		<u> </u>				<u> </u>	
	6-	Gross rents	(ı) Rea	I	(11) 1	Personal	-							
	O.	Gross rents	8	372,277										
	Ŀ	Less rental expenses												
	_	Rental income or		372,277			4							
	•	(loss)		,,,,,,,										
	c	Net rental income o	r (loss)			· •	7	872,27	7					872,277
			(ı) Securi	ties	(11)	Other								
	7a	Gross amount from sales of	31 4	165,000										
		assets other than inventory]	.00,000										
		,					4							
	Ė	 Less cost or other basis and 	26,7	65,995										
		sales expenses Gain or (loss)	4,6	599,005			-							
		Net gain or (loss)	<u> </u>	•		•	┪	4,699,00	5					4,699,005
		Gross income from f		ents			1							
ne		(not including \$	1,681,770											
æ		contributions reporte See Part IV, line 18	ed on line 1c)	. a		214,329	,							
Zev	Ŀ	Less direct expense		ь		795,264	1							
erl	c	Net income or (loss)	from fundrais	ı sıng ev	ents .	· •	_	-580,93	5					-580,935
Other Revenue	9a	Gross income from g		ies		<u> </u>								
٦		See Part IV, line 19		a										
	ŀ	Less direct expense	c	b			\dashv							
		: Net income or (loss)			L	. •			0					
		Gross sales of invent												
		returns and allowand	es .]									
				a			4							
		Less cost of goods s		b					0					
	-	Net income or (loss) Miscellaneous		invent					9					
	11				Busin	ess Code 72221		5,629,38	5					5,629,385
		- a Cafeteria, Coffee Sh	юр			/2221		3,023,30						3,023,303
						2	10		7				<u> </u>	4 505 115
	t	Parking				81293	90	1,587,11	1					1,587,117
	•	Program Serv Exp R	eımb			81290	00	23,400,24	.9	23,400,249				
	c	All other revenue .						1,478,62	4	1,370,243				108,381
	e	Total. Add lines 11a	-11d			>		32,095,37	5					
	12	Total revenue. See	Instructions							1 255 450 242		2 442		10 224 202
							1	,440,298,08	1	1,355,459,212	1	-3,119	Fori	19,334,293 m 990 (2017)

Form 990 (2017)				Page 10
Part IX Statement of Functional Expenses				
Section 501(c)(3) and 501(c)(4) organizations must complete all co	-	·	olete column (A)	_
Check if Schedule O contains a response or note to any	line in this Part IX			<u> ⊔</u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraisingexpenses
Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	11,277,778	11,277,778		
2 Grants and other assistance to domestic individuals See Part IV, line 22	5,118,782	5,118,782		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, line 15 and 16	0			
4 Benefits paid to or for members	0			
Compensation of current officers, directors, trustees, and key employees	2,951,581		2,951,581	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	138,213	138,213		
7 Other salaries and wages	550,002,647	532,170,250	15,652,856	2,179,541
8 Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions)	6,642,411	6,463,750	178,661	
9 Other employee benefits	48,349,145	47,091,180	1,257,965	
10 Payroll taxes	35,107,936	34,135,926	972,010	
11 Fees for services (non-employees)				
a Management	0			
b Legal	359,501	292	359,209	
c Accounting	286,126		286,126	
d Lobbying	74,309	74,309		
e Professional fundraising services See Part IV, line 17	0			
f Investment management fees	1,905,627	203,825	1,701,802	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	45,531,469	42,365,649	2,967,617	198,203
12 Advertising and promotion	1,615,666	868,119	746,591	956
13 Office expenses	7,765,598	4,735,432	2,885,224	144,942
14 Information technology	97,803,820	602,775	97,201,045	
15 Royalties	0			
16 Occupancy	13,668,247	6,668,671	6,903,225	96,351
17 Travel	3,409,298	2,849,288	423,340	136,670
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .	0			
19 Conferences, conventions, and meetings	0			
20 Interest	22,103,102	15,974,058	6,124,242	4,802
21 Payments to affiliates	166,161,650	126,779,867	39,381,383	400

65,085,154

21,567,605

226,012,432

23,043,184

21,739,236

17,381,391

20,681,538

1,415,783,446

34,627,593

18,989,423

225,417,100

17,665,405

21,715,005

16,115,129

17,866,225

1,189,914,044

30,454,565

2,578,182

595,332

5,284,303

1,266,262

2,722,864

222,894,385

2,996

93,476

24,231

92,449

2,975,017

Form 990 (2017)

21 Payments to affiliates . . .

expenses on Schedule O)

b Machine Rental & Maintenance

25 Total functional expenses. Add lines 1 through 24e **26 Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ If following SOP 98-2 (ASC 958-720)

c Provision for Uncollect Accts

d Food & General Supplies

e All other expenses

23 Insurance . . .

a Medical Surgical

22 Depreciation, depletion, and amortization

24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e

2

3

Assets

11

12

13

14

15

16

17

18

19

20

21

23

24

25

26

27

28

29

31

32

33

34

Liabilities 22

Fund Balances

Assets or 30

Net

46,299,349

151,204,419

11,903,114

152,555,154

5.062.652

18,644,806

11.472.877

546.487.478

308.683.707

12.273.437

183,138,546

141.024,350

19,568,970

45,277,541

1.671.765

368.103.643

236.348.816

811,995,085

444,148,272

109,084,539

82,497,643

635,730,454

1.447.725.539

Form **990** (2017)

1,447,725,539

0

0

(B)

End of year

Page **11**

Check if Schedule O contains a response or note to any line in this Part IX .

Cash-non-interest-bearing .

Part II of Schedule L

Inventories for sale or use .

b Less accumulated depreciation

Grants payable . . .

Deferred revenue

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Unrestricted net assets

Notes and loans receivable, net . .

Prepaid expenses and deferred charges . 10a Land, buildings, and equipment cost or other

Investments—publicly traded securities .

Investments—other securities See Part IV, line 11 .

Investments—program-related See Part IV, line 11 .

Other assets See Part IV, line 11

Tax-exempt bond liabilities

persons Complete Part II of Schedule L .

and other liabilities not included on lines 17-24)

Total liabilities. Add lines 17 through 25 . .

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here

and complete lines 30 through 34.

Total liabilities and net assets/fund balances . .

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

Total assets.Add lines 1 through 15 (must equal line 34) . .

Escrow or custodial account liability Complete Part IV of Schedule D

Secured mortgages and notes payable to unrelated third parties . . .

Unsecured notes and loans payable to unrelated third parties .

Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and

basis Complete Part VI of Schedule D

Intangible assets

Accounts payable and accrued expenses

Savings and temporary cash investments Pledges and grants receivable, net . . . Accounts receivable, net . Loans and other receivables from current and former officers, directors,

trustees, key employees, and highest compensated employees Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9)

10a

10b

voluntary employees' beneficiary organizations (see instructions) Complete

1,231,207,653

684.720.175

6.021.588 20,225,358 9.910.081

544.874.776

349.153.894

11.830.593

183,247,870

137,570,032

28,323,030

47,230,645

1.807.191

351.282.330

223.533.502

789,746,730

393,215,588

86.010.877

78.266.691

557,493,156

1,347,239,886

1,347,239,886

38,230,150

34.385.987

9,341,538

140,018,051

1

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10c

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14

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31

32

33

34

(A)

Beginning of year

☐ Cash ☑ Accrual ☐ Other

☐ Both consolidated and separate basis

☐ Both consolidated and separate basis

Page **12**

7.413.627

No

Nο

Nο

635,730,454

Yes

2a

2b

2c

3a

3b

Yes

Yes Form 990 (2017)

9

10

2	Total expenses (must equal Part IX, column (A), line 25)	2	1,415,/83,446
3	Revenue less expenses Subtract line 2 from line 1	3	24,514,635
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	557,493,156
5	Net unrealized gains (losses) on investments	5	46,309,036

3	Revenue less expenses Subtract line 2 from line 1	3	2
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	55
5	Net unrealized gains (losses) on investments	5	4
6	Donated services and use of facilities	6	
7	Investment expenses	7	

Other changes in net assets or fund balances (explain in Schedule O)

Financial Statements and Reporting

1 Accounting method used to prepare the Form 990

separate basis, consolidated basis, or both

Separate basis

consolidated basis, or both Separate basis

Audit Act and OMB Circular A-133?

10 Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))

Check if Schedule O contains a response or note to any line in this Part XII . . .

If the organization changed its method of accounting from a prior year or checked "Other," explain in

c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?

audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a

If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis,

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required

2a Were the organization's financial statements compiled or reviewed by an independent accountant?

Consolidated basis

Consolidated basis

b Were the organization's financial statements audited by an independent accountant?

Form 990 (2017)

Reconcilliation of Net Assets

Prior period adjustments .

Part XI

Part XII

Schedule O

Additional Data

Name: Albany Medical Center Group Organization

Form 990 (2017)

approximately 42,200 and patient days were approximately 236,200

Form 990, Part III, Line 4a:

Inpatient and Outpatient Services - Provision of inpatient and outpatient services including specialized nursing services and emergency room 2017 admissions were

EIN: 47-3869194

Software Version: 2017v2.2

Software ID: 17005038

Form 990, Part III, Line 4b:
Faculty Practice The organization operates a clinical practice activity (patient care) for the faculty of the Albany Medical College 2017 experienced over 438,000 patient

visits

Form 990, Part III, Line 4c: Diagnostic and Testing Services - Inpatient and outpatient services including diagnostic imaging, radiation therapy and cardiac catheterization In 2017 inpatient professional services totaled 92,337, outpatient services totaled 51,877 and ER services was approximately 77.660

(A) (D) (E) (B) (C) (F) Name and Title Average Position (do not check more Reportable Reportable Estimated than one box, unless compensation amount of other hours per compensation person is both an officer week (list from the from related compensation

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

and Independent Contractors

Board Member

R Wavne Diesel

Board Member

Sharon Duker

Board Member

Peter H Elitzer

Board Member

Mbr thru 8/17

Margaret Gillis

Vice Chair

Marc N Fecteau CPA

	any hours	and	a dır	ecto	r/tr	ustee))	organization	organizations (W- 2/1099-	from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	`MISC)	organization and related organizations
Raimundo C Archibold Jr	6 00									
Board Member	2 00	X						0	0	0
James J Barba	14 00									
President & CEO	26 00	X		×				0	1,575,918	269,415
Anthony M Durante	6 00									
Board Member	2 00	X						0	0	0
Robert T Cushing	6 00									
Chairman	7.00	X						0	0	0

Anthony M Durante	6 00	×			0	
Board Member	2 00	l			Ŭ	
Robert T Cushing	6 00	×			n	
Chairman	7 00	l ''			Ŭ	
Joyce M DeFazio	6 00	×			n	

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average amount of other than one box, unless compensation hours per compensation person is both an officer week (list from the from related compensation and a director/trustee) any hours organization organizations from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any nours)	organization	organizations	erganization and	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
David Golub Board Member	6 00	×						0	0	0	
Doug M Hamlin Vice Chair	2 00 6 00 2 00	х						0	0	0	
Peter H Heerwagen Board Member	6 00	Х						0	0	0	
Robert J Higgins Mbr thru 2/17	6 00 2 00	X						0	0	0	
James O Jackson PhD	6 00	×						0	0	0	

Board Member

Lillian Mov Esa

Board Member

Steven M Parnes MD

Daniel T Pickett III

Board Member

Board Member

John J Nigro

and Independent Contractors

Х Board Member 2 00 6 00 John B O'Connor Х Board Member 2 00

2 00 6 00

2 00 6 00

46 00

2 00 6 00

2 00

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29,503

0

727,523

0

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(A) (D) (E) (B) (C) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless compensation hours per compensation amount of other person is both an officer week (list from the from related compensation from the

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

	any hours	· · · · · · · · · · · · · · · · · · ·						organization	organizations	from the	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Michael H Iacolucci	6 00										
Donal Montes	•••••	×						0	0	0	
Board Member	7 00										
John B Robinson Jr	6 00										
Mlorelono 647		×						0	0	0	
Mbr thru 6/17	2 00										
Janice Smith	6 00										
D 144 1	•••••	X						0	0	0	
Board Member	2 00										
Jeffrey Sperry	6 00										
	•••••	X						0	0	0	
Board Member	2 00										
Joffray Stone	6 00										

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> 2 00 6 00

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Jeffrey Stone Vice Chair

Todd M Tidgewell

Board Member

Omar Usmanı

Board Member

Board Member

Michael West

Board Member

Ruth H Mahoney

Board Member

Candace King Weir

and Independent Contractors

(A) (D) (B) (C) (E) (F) Name and Title Position (do not check more Reportable Reportable Estimated Average than one box, unless hours per compensation compensation amount of other person is both an officer week (list from the from related compensation any hours and a director/trustee) organization organizations from the

209,000

967,604

740,612

836,145

877,090

577,700

757,982

0

71,402

109,677

108,990

89,411

30,370

33,607

24 00 24 00

20 00 9 00

48 00 37 00

5 00 39 00

3 00 40 00

0 00 40 00

0 00

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Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

·					,	,	′	(14/ 3/1000	(14/ 2/1000	overnment and	
	for related organizations below dotted line)		Institutional Trustee	101	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations	
Morris C Massry	6 00	X						0	0	0	
Board Member	2 00	<u> </u>	<u> </u>	<u> </u>							
Mary Gail Biebel Board Member	6 00	x						0	0	0	
Janice White EdD Board Member	6 00 7 00	×						0	0	0	
Gary J Kochem	18 00			х				0	723,918	78,816	

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Board Member
Gary J Kochem
Exec VP & COO
Frances S Albert

......

Exec VP & CFO

Steven M Frisch

Vincent Verdile MD

Lewis W Britton III

Professor/Clin

Darryl J Dirisio

Professor/Clin

Ferdinand J Venditti Jr MD

SR Exec VP Integrated Deliv System

SR Exec VP Sys Care Delivery & Dean

EVP System Care Delivery-VDEANCLNAF

and Independent Contractors

and Independent Contractors
(A)
Name and Title

hours per week (list any hours for related organizations below dotted line)
40 00
 0 00
40 00
 0 00

(B)

Average

		on is a dir
	Individual trustee or director	Institutional Trustee
0		
•		
0		
0		
•		

40 00

0 00

................

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,

(C)

Position (do not check more

than one box, unless

compensation from the organization (W- 2/1099- MISC)	
926,500	
729,291	
711,712	

(D)

Reportable

(E)

Reportable

compensation

from related

organizations

(W- 2/1099-

MISC)

(F)

Estimated

amount of other

compensation

from the

organization and

related organizations

33,021

28,030

27,400

Alan S Boulos

Asst Prof/Clin

Assoc Prof/Clin

Department Chair
Sailaja Alapati

lames P Lawrence

efil	e GR/	APHIC prii	nt - DO NO	T PROCESS	As Filed Data -			DLN: 9:	3493312020738				
SCI	HED m 990	ULE A		Public (Charity Status and Public Support organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.								
Depart	ment of	the Treasury	► Inf	ormation abou	Attach to Form at Schedule A (Form www.irs.g	ections is at	Open to Public Inspection						
Nam	e of th	nue Service ne organiza			<u></u>			Employer identific	·				
Albany	/ Medica	al Center Grou	o Organization					47-3869194					
	rt I				us (All organization			See instructions.					
_	rganiz		•		entus (For lines 1 thro	•	,						
1		·		·	sociation of churches								
2		A school de	scribed in se	ection 170(b)(1)(A)(ii). (Attach Scl	nedule E (Form 9	90 or 990-EZ))						
3	✓	·	•	•	vice organization desc			•					
4		name, city,	and state _		ed in conjunction with								
5		(b)(1)(A)	(iv). (Comple	ete Part II)	t of a college or unive				oed in section 170				
6		•	•	-	governmental unit de								
7		-		mally receives (vi). (Complete	a substantıal part of ıt : Part II)	s support from a	governmental u	init or from the genera	al public described in				
8		A communi	ty trust desc	rıbed ın sectior	170(b)(1)(A)(vi)	(Complete Part I	I)						
9					escribed in 170(b)(1) ee instructions Enter				ege or university or a				
10		from activit	ies related to income and	o its exempt fur unrelated busin	(1) more than 331/39 octions—subject to cer ess taxable income (learn)	taın exceptions, a	and (2) no more	than 331/3% of its su					
11		An organiza	ition organiz	ed and operated	d exclusively to test fo	r public safety S	ee section 509	(a)(4).					
12		more public	ly supported	organizations of	d exclusively for the be described in section 5 the type of supporting	i09(a)(1) or se d	ction 509(a)(2). See section 509(a					
а		Type I. A so	supporting or n(s) the pow	ganızatıon oper	ated, supervised, or cappoint or elect a majo	ontrolled by its s	upported organi	zation(s), typically by					
b		Type II. A manageme	supporting on t of the sup	rganization sup porting organiza	ervised or controlled i ation vested in the sar								
С		Type III f	unctionally		and C. supporting organizatio ions) You must com				ted with, its				
d		Type III n functionally	on-function integrated	nally integrate The organizatio	d. A supporting organ n generally must satis t IV, Sections A and	ization operated fy a distribution i	ın connection wi requirement and	th its supported orgar	, ,				
e		Check this	box if the org	anızatıon recei	ved a written determir	nation from the II		pe I, Type II, Type II	I functionally				
f	Enter			ion-functionally dorganizations	integrated supporting	organization							
g				_	ipported organization((5)		_					
		Name of supported (ii) EIN (iii) Type of (iv) Is the organization listed (v) Amount of (vi) Amount of						(vi) Amount of other support (see instructions)					
						Yes	No						
Tota		l. D . I	tion A - J N 1	tice, see the I		Cat No 11285		 Schedule A (Form 9					

(Complete only if you checked the box on line 5, 7, 8, or 9 of Part I or if the organization failed to qualify under Part									
III. If the organization fails to qualify under the tests listed below, please complete Part III.)									
ection A. Public Support									
Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total			
Gifts, grants, contributions, and									

1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grant")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4						
_ \$	Section B. Total Support						
	Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c)2015	(d)2016	(e) 2017	(f)Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	- ·						
11	Total support. Add lines 7 through						

	line 4									
S	ection B. Total Support									
	Calendar year (or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f)Total			
7	Amounts from line 4									
8	Gross income from interest,									
	dividends, payments received on securities loans, rents, royalties and income from similar sources									
9	Net income from unrelated business activities, whether or not the business is regularly carried on									
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)									
11										
12	Gross receipts from related activities, e	tc (see instructio	ns)			12				
13	First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,									
	check this box and stop here \ldots									
S	Section C. Computation of Public Support Percentage									
14	Public support percentage for 2017 (line	e 6, column (f) dı	vided by line 11, o	olumn (f))		14				

ightharpoonupand stop here. The organization qualifies as a publicly supported organization

15 Public support percentage for 2016 Schedule A, Part II, line 14 16a 33 1/3% support test-2017. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box b 33 1/3% support test-2016. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test—2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14

is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported ▶□ organization b 10%-facts-and-circumstances test—2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line

15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2017

Р	Support Schedule for						
	(Complete only if you cl the organization fails to						er Part II. If
Se	ection A. Public Support	quality under t	ine tests listed i	below, please co	ompiete Part II.,)	
	Calendar year	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
_	(or fiscal year beginning in) ▶	(a) 2013	(0) 2014	(6) 2015	(4) 2016	(e) 2017	(I) Iotai
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
	merchandise sold or services						
	performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are						
	not an unrelated trade or business						
4	under section 513 Tax revenues levied for the						
-	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of						
	\$5,000 or 1% of the amount on line						
	13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c						
S	from line 6) ection B. Total Support						
	Calendar year						
	(or fiscal year beginning in) ▶	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9							
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
ь	Unrelated business taxable income						
	(less section 511 taxes) from						
	businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is						
12	regularly carried on Other income Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part VI)						
13	Total support. (Add lines 9, 10c,						
14	11, and 12) First five years. If the Form 990 is for	l r the organization	l 's first, second, th	L urd, fourth, or fift	l lax vear as a sec	ction 501(c)(3) o	l rganization.
	check this box and stop here			,,	,		▶ □
Se	ection C. Computation of Public S	Support Perce	ntage				
15	Public support percentage for 2017 (lin			column (f))		15	
16	Public support percentage from 2016 S	chedule A, Part II	II, line 15			16	
Se	ction D. Computation of Investr	nent Income	Percentage				
17	Investment income percentage for 201	7 (line 10c, colur	nn (f) divided by	lıne 13, column (f	·))	17	
18	Investment income percentage from 20	016 Schedule A, I	Part III, line 17			18	
	331/3% support tests—2017. If the	organization did n	ot check the box	on line 14, and lir	ne 15 is more than		e 17 is not
	more than 33 1/3%, check this box and s						ightharpoons
	33 1/3% support tests—2016. If the						. —
_	not more than 33 1/3%, check this box	-			· ·		ightharpoons
20	Private foundation. If the organization	-	-				ightharpoons

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V) Section A. All Supporting Organizations

Yes

5b

5c

7

9b

9с

10a

10b

Schedule A (Form 990 or 990-EZ) 2017

No

1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose,				
	describe the designation If historic and continuing relationship, explain	1	İ		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2)				
	in section 309(a)(1) or (2)	2			
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)				
	below				
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the				
	determination	3b			

b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the	·			
	determination				
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?				
	If "Yes," explain in Part VI what controls the organization put in place to ensure such use				
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you				
	checked 12a or 12b ın Part I, answer (b) and (c) below				
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported				

				3.
c	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$ purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	-		
		3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b ın Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Vec " describe in Part VI how the organization had such control and discretion describe heing controlled or			
	supervised by or in connection with its supported organizations			
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections			
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes		$\overline{}$	
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and			

			, ,	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes			
5a	(c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the			
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)			

6	id the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other ian (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its apported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing			
	organization's supported organizations? If "Yes," provide detail in Part VI.			
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a			
	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)			

Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the

Substitutions only. Was the substitution the result of an event beyond the organization's control?

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

organization's organizing document?

10a

answer line 10b below

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"		
	complete Part I of Schedule L (Form 990 or 990-EZ)	8	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as		i

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defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"
provide detail in Part VI.
```

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

```
9a
Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting
```

Pa	rt IV Supporting Organizations (continued)			-9	
			Yes	No	
11	Has the organization accepted a gift or contribution from any of the following persons?				
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a			
b	A family member of a person described in (a) above?	11b			
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c			
	ection B. Type I Supporting Organizations				
			Yes	No	
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year				
_		1			
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization				
5	ection C. Type II Supporting Organizations				
	cetion c. Type 11 Supporting Organizations		Yes	No	
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the				
	supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1			
S	ection D. All Type III Supporting Organizations				
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		Yes	No	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)				
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard	3			
s	ection E. Type III Functionally-Integrated Supporting Organizations				
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruct The organization satisfied the Activities Test. Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see		ctions)		
2	Activities Test Answer (a) and (b) below.		Yes	No	
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a			
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b			
3	Parent of Supported Organizations Answer (a) and (b) below.				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a			
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? <i>If "Yes," describe in Part VI.</i> the role played by the organization in this regard	3b			

Schedule A (Form 990 or 990-EZ) 2017

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 (explain in Part VI) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E (A) Prior Year (B) Current Year Section A - Adjusted Net Income (optional)

Page 6

Schedule A (Form 990 or 990-F7) 2017

1 Net short-term capital gain 1 Recoveries of prior-year distributions 2 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3 Depreciation and depletion 5 5 Portion of operating expenses paid or incurred for production or collection of gross 6 income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions)

Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (A) Prior Year (B) Current Year Section B - Minimum Asset Amount (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short 1 tax year or assets held for part of year) a Average monthly value of securities 1a **b** Average monthly cash balances **1**b c Fair market value of other non-exempt-use assets 1c 1d d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI)

2 2 Acquisition indebtedness applicable to non-exempt use assets 3 Subtract line 2 from line 1d 3 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see 4 instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 6 6 Multiply line 5 by 035 7 Recoveries of prior-year distributions 7 Minimum Asset Amount (add line 7 to line 6) 8 8

Section C - Distributable Amount Current Year Adjusted net income for prior year (from Section A, line 8, Column A) 1 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) Enter greater of line 2 or line 3 4 5 Income tax imposed in prior year 6

2 4 5 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

details in Part VI) See instructions Distributable amount for 2017 from Section C, line 6 (ii) (iii)

10 Line 8 amount divided by Line 9 amount Section E - Distribution Allocations (see (i) Underdistributions Distributable instructions) **Excess Distributions** Pre-2017 Amount for 2017 1 Distributable amount for 2017 from Section C, line

2 Underdistributions, if any, for years prior to 2017

(reasonable cause required-- explain in Part VI)

See instructions		
3 Excess distributions carryover, if any, to 2017		
a		
b From 2013		
c From 2014		
d From 2015		
e From 2016		
f Total of lines 3a through e		
g Applied to underdistributions of prior years		
h Applied to 2017 distributable amount		
 Carryover from 2012 not applied (see instructions) 		
j Remainder Subtract lines 3g, 3h, and 3i from 3f		
4 Distributions for 2017 from Section D, line 7		
<u> \$ </u>		
Applied to underdistributions of prior years		

b Applied to 2017 distributable amount c Remainder Subtract lines 4a and 4b from 4

Schedule A (Form 990 or 990-EZ) (2017)

5 Remaining underdistributions for years prior to 2017, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

6 Remaining underdistributions for 2017 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI See instructions 7 Excess distributions carryover to 2018. Add lines

c Excess from 2015.

See instructions

d Excess from 2016. Excess from 2017.

31 and 4c 8 Breakdown of line 7 a Excess from 2013. **b** Excess from 2014.

Schedule A	(Form 990 or 990-EZ) 2	017 Page 8							
Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, line 1, Part IV, Section D, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V Section D, lines 5, 6, and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See instructions)									
	Facts And Circumstances Test								
990 Sche	dule A, Supplemen	tal Information							
Re	turn Reference	Explanation							
Part I Add	itional Information	The Albany Medical Center Group Organization consists of the following related organizations with their respective public charity status as follows: Albany Medical Center Hospital - 501(c)(3) 3, The Hospital is selected as the main filing status for Schedule A. However, the two additional members of the group organization are equally important to the charity status. Albany Medical College - 501(c)(3) 2, The College is an organization that would be selected as a Part I selection 2 school. To provide information for the college, a pdf a ttachment of Schedule E is provided with this return. Albany Medical Center Foundation - 501(c)(3) 7, The Foundation is a Part I selection 7 organization. The charity data for the Foundation activities is presented as a separate pdf attachment with this return.							

SCHEDULE C

• Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Open to Public

OMB No 1545-0047

DLN: 93493312020738

Department of the Treasury Internal Revenue Service

(Form 990 or 990-

EZ)

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

▶Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Inspection

		01(c)(3)) organizations Complete Parts	I-A and C below	Do not complete Par	rt I-B		
	Section 527 organizations Complet	e Part I-A only n Form 990, Part IV, Line 4, or Form 9	00 E7 Part VI lin	o 47 (Lobbying Act	witro	c) than	
•	Section 501(c)(3) organizations that	t have filed Form 5768 (election under s	ection 501(h)) Co	mplete Part II-A Do	not co	omplete Part II-	В
		have NOT filed Form 5768 (election un					
f the	e organization answered "Yes" or	n Form 990, Part IV, Line 5 (Proxy Tax					
	xy Tax) (see separate instructions						
	Section 501(c)(4), (5), or (6) organiz me of the organization	rations Complete Part III		Employe	r idaı	ntification nur	nhor
	any Medical Center Group Organization			Linploye	ı idei	intilication hai	iibei
				47-38691			
Par	t I-A Complete if the organ	nization is exempt under sectio	n 501(c) or is	a section 527 or	gani	zation.	
1	Provide a description of the organ "political campaign activities")	ization's direct and indirect political can	npaign activities in	Part IV (see instruct	tions	for definition of	
2	Political campaign activity expend	itures (see instructions)		•	>	\$	
3	Volunteer hours for political camp	aign activities (see instructions)					
Par	t I-B Complete if the organ	nization is exempt under sectio	n 501(c)(3).				
1	Enter the amount of any excise ta	ex incurred by the organization under se	ction 4955	1	>	\$	
2	Enter the amount of any excise ta	ex incurred by organization managers ur	nder section 4955	1	>	\$	
3	If the organization incurred a sect	tion 4955 tax, did it file Form 4720 for t	hıs year?			Yes	✓ No
4a	Was a correction made?					Yes	✓ No
b	If "Yes," describe in Part IV						
Par	t I-C Complete if the organ	nization is exempt under sectio	n 501(c), exce	ept section 501(:)(3)).	
1	Enter the amount directly expend	ed by the filing organization for section	527 exempt funct	ion activities		\$	
2	Enter the amount of the filing org function activities	anization's funds contributed to other or	rganızatıons for se	ection 527 exempt		\$	
3	Total exempt function expenditure	es Add lines 1 and 2 Enter here and or	Form 1120-POL,	line 17b	•	\$	
4	Did the filing organization file For	m 1120-POL for this year?				☐ Yes	□ No
5	organization made payments For of political contributions received	employer identification number (EIN) of each organization listed, enter the amo that were promptly and directly delivere see (PAC) If additional space is needed,	ount paid from the ed to a separate p	filing organization's olitical organization,	funds	: Also enter the	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid f	from	(e) Amount	
				filing organizatio		contribution	
				funds If none, er -0-	nter	and prom directly deli	
						separate	
						organization	
			-			enter	-0-
L							
2							
3							
1							
†							
5							
5							
or P	Paperwork Reduction Act Notice, see t	the instructions for Form 990 or 990-EZ.	Cat	No 50084S Schedu	ule C (Form 990 or 99	0-EZ) 2017

Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year (a) 2014 **(b)** 2015 (c) 2016 (d) 2017 (e) Total beginning in) 2a Lobbying nontaxable amount Lobbying ceiling amount (150% of line 2a, column(e)) Total lobbying expenditures

Grassroots nontaxable amount

Grassroots ceiling amount (150% of line 2d, column (e)) Grassroots lobbying expenditures Schedule C (Form 990 or 990-EZ) 2017 Schedule C (Form 990 or 990-EZ) 2017

activity

Part IV

Description

Return Reference

Part II-B, Line 1i - Other Activities

Supplemental Information

instructions), and Part II-B, line 1 Also, complete this part for any additional information

for lobbying activities

1

(b)

Amount

(a)

No

Yes

Volunteers? No Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Nο Media advertisements? No Mailings to members, legislators, or the public? No Nο e Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? No Direct contact with legislators, their staffs, government officials, or a legislative body? Yes 74,309 Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Νo Νo Other activities? Total Add lines 1c through 1i 74.309 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? Nο If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Nο Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-A 501(c)(6). Yes No Were substantially all (90% or more) dues received nondeductible by members? 1 1 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 2 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6)Part III-B and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes." 1 Dues, assessments and similar amounts from members 1 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2a Current year b Carryover from last year 2b 2c С Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 4 5 5 Taxable amount of lobbying and political expenditures (see instructions)

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see

Explanation

The organization belongs to several hospital associations where a portion of the membership dues are used

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying

During the year, did the filing organization attempt to influence foreign, national, state or local legislation,

including any attempt to influence public opinion on a legislative matter or referendum, through the use of

As Filed Data efile GRAPHIC print - DO NOT PROCESS **SCHEDULE D**

Supplemental Financial Statements

Complete if the organization answered "Yes," on Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990.

DLN: 93493312020738 OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

	y Medical Center Group Organization				Employer ide	enuncation	пишьег
					47-3869194		
Par					r Accounts.		
	Complete if the organization answered "Ye	es" on Form 990, (a) Dono			(h)Firm d		
	Total number at and of year	(a) Dono	auv	sea runas	(b)Funds and other accour		
	Total number at end of year						
	Aggregate value of contributions to (during year)						
	Aggregate value of grants from (during year)						
	Aggregate value at end of year						
	Did the organization inform all donors and donor advisor organization's property, subject to the organization's experience of the organization of	kclusive legal contro	?				Yes 🗌 No
	Did the organization inform all grantees, donors, and d charitable purposes and not for the benefit of the donor private benefit?					missible	Yes 🗌 No
Par	Conservation Easements. Complete if t	ne organization a	rswe	red "Yes" on Forr	n 990, Part IV	, line 7.	
	Purpose(s) of conservation easements held by the orga	nızatıon (check all t	hat a	oply)			
	\square Preservation of land for public use (e g , recreation	n or education)		Preservation of an	historically imp	ortant land a	area
	Protection of natural habitat			Preservation of a	certified historic	structure	
	Preservation of open space						
	Complete lines 2a through 2d if the organization held a	gualified conservat	on co	entribution in the for	rm of a conserva	tion	
	easement on the last day of the tax year	qualified conservat	on cc	THE IDUCTION IN LINE TO		t the End o	f the Year
а	Total number of conservation easements				2a		
b	Total acreage restricted by conservation easements				2b		
С	Number of conservation easements on a certified histor	ıc structure ıncluded	ın (a)	2c		
	Number of conservation easements included in (c) acqu structure listed in the National Register	ıred after 8/17/06,	and n	ot on a historic	2d		
	Number of conservation easements modified, transferred tax year ▶	ed, released, extingi	ushe	d, or terminated by	the organization	during the	
	Number of states where property subject to conservation	on easement is locat	ed ►				
	Does the organization have a written policy regarding t and enforcement of the conservation easements it hold		ng, ır	spection, handling	of violations,	☐ Yes	□ No
	Staff and volunteer hours devoted to monitoring, inspe	cting, handling of vi	olatio	ns, and enforcing co	onservation ease	ements durir	ng the year
	Amount of expenses incurred in monitoring, inspecting, \$ \bigs \$	handling of violation	ns, a	nd enforcing conser	vation easemen	ts during the	e year
	Does each conservation easement reported on line 2(d) above satisfy the r	eaur	ements of section 1	70(h)(4)(B)(ı)		
	and section $170(h)(4)(B)(II)$?	, above satisfy the f	cquii	sments of section 1	, ((1)(1)(1)(1)	☐ Yes	□ No
	In Part XIII, describe how the organization reports con- balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easemer	footnote to the org				and	
art	Organizations Maintaining Collections Complete if the organization answered "Ye				er Similar As	sets.	
а	If the organization elected, as permitted under SFAS 1: art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its final	public exhibition, e	ducat	ion, or research in f			
b	If the organization elected, as permitted under SFAS 1: historical treasures, or other similar assets held for pub following amounts relating to these items	L6 (ASC 958), to rep	ort II	ı ıts revenue statem			
(i	Revenue included on Form 990, Part VIII, line 1				▶ \$		
-)Assets included in Form 990, Part X				· <u> </u>		
	If the organization received or held works of art, histor following amounts required to be reported under SFAS						
а	Revenue included on Form 990, Part VIII, line 1	•			> \$		
b	Assets included in Form 990, Part X				▶ \$_		
_	I D. I. C. A. IAL C			0 : 11	=======================================	1 1 5 /-	

 \boldsymbol{d} Equipment .

Sche	edule D (Form 990) 2017									Page 2
Par	t III Organizations Maintaining Coll	ections of Art,	Historica	l Treas	sures, or	Other 9	Similar Ass	sets (conti	nued)	
3	Using the organization's acquisition, accession items (check all that apply)	, and other records	s, check an	y of the f	following t	nat are a	significant us	se of its coll	ection	
а	Public exhibition		d Loan or exchange programs							
b	Scholarly research		е	☐ Oth	er					
c	Preservation for future generations									
4	Provide a description of the organization's coll Part XIII	ections and explain	how they	further tl	he organız	atıon's ex	empt purpos	e ın		
5	During the year, did the organization solicit or assets to be sold to raise funds rather than to						lar	☐ Yes	□ N	0
Pa	rt IV Escrow and Custodial Arranger Complete if the organization answ X, line 21.		orm 990, F	Part IV,	line 9, or	reporte	d an amour	nt on Form	990,	Part
1a	Is the organization an agent, trustee, custodia included on Form 990, Part X?	n or other interme	diary for co	ntributio	ons or othe	r assets r	ot	☐ Yes ☑ No		
ь	If "Yes," explain the arrangement in Part XIII	and complete the f	ollowing ta	ble	Г		An	nount		_
c	Beginning balance	aa cop.c.cc .			İ	1c				_
d	Additions during the year				Ī	1d				_
е	Distributions during the year				Ī	1e				_
f	Ending balance				Ī	1f				
2 a	Did the organization include an amount on For	rm 990, Part X, line	21, for es	crow or o	custodial a	ccount lia	bility?	✓ Yes		
b	in the complaint and arrangement in the contract		•						✓	
Pa	ert V Endowment Funds. Complete if									
1-	Beginning of year balance	(a)Current year 115,416,968	(b) Prioi	year 3,127,807	(c)Two ye	ars back 8,822,311	(d)Three year		our year	s back 524,908
	Contributions	4,238,365		2,468,431		2,144,936	*			254,196
	Net investment earnings, gains, and losses	19,921,770		5,923,667		1,857,540	<u> </u>	· · ·		910,491
	Grants or scholarships	2,055,177		1,982,780		1,929,575	1,710,900			505,006
	Other expenditures for facilities	2,033,177		2,302,700		1,525,575		1,710,900		
	and programs	4,240,857	,	1,120,157		4,052,325	3,816,428 3		3,	511,906
	Administrative expenses	133,281,069	110	5,416,968	11	3,127,807	118.8	118,822,311 115		572,683
_	End of year balance				l	· · ·	110,0	22,311	113,	
2	Provide the estimated percentage of the curre Board designated or quasi-endowment >	nt year end balance 12 000 %	e (line 1g,	column (a)) neid as	5				
a	Permanent endowment ► 88 000 %	12 000 70								
b	Temporarily restricted endowment ►									
С	The percentages on lines 2a, 2b, and 2c shoul	d equal 100%								
3а	- · · · · · · · · · · · · · · · · · · ·	•	ation that a	re held a	ınd admını	stered for	the		Yes	No
	(i) unrelated organizations							3a(i)		No
	(ii) related organizations							3a(ii)		No
b	If "Yes" on 3a(II), are the related organization	s listed as required	on Schedu	le R? .				3b		No
4	Describe in Part XIII the intended uses of the	organization's endo	owment fur	ıds						
Pa	rt VI Land, Buildings, and Equipmen Complete if the organization answ		ırm 990, F	Part IV,	line 11a.	See For	m 990, Par	t X, line 10).	
	Description of property (a) Cost or othe (investment)		st or other ba	sıs (other)) (c) Accı	ımulated d	epreciation	(d) Bo	ook valu	e
1a	Land			2,212,35	9				2	2,212,359
	Buildings		7	16,155,93	8	3	45,234,846		370	,921,092
	Leasehold improvements			5,872,85	0		4,506,094		1	,366,756
	Equipment		31	83,539,02	2		81,915,315		101	,623,707

123,427,484

Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)).

53,063,920

70,363,564

546,487,478

Scriedule D (Form 990) 2017			Pa
Part VII Investments—Other Securities. Complete if the See Form 990, Part X, line 12.	e organizatio	n answe	ered "Yes" on Form 990, Part IV, line 11b.
(a) Description of security or category (including name of security)		(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives			
(3)Other(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related.	aum 000 Day	+ T\/ lun	o 11s Cos Form 000 Port V line 13
Complete if the organization answered 'Yes' on Fo (a) Description of investment	(b) Book		(c) Method of valuation
(1)			Cost or end-of-year market value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
T. 1 (0 (/ (1) / (1) / (2) /			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization answered		83,707 990, Part	t IV, line 11d See Form 990, Part X, line 15
(1) Intercompany			(b) Book value 120,088,
(2) Other Assets, current			7,932,
(3) Other Assets, non-current			42,880,
(4) Pension LT			12,237,
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. Complete if the organization an	nswered 'Yes	on For	▶ 183,138, m 990, Part IV, line 11e or 11f.
See Form 990, Part X, line 25.	<u> </u>		
1. (a) Description of liability (1) Federal income taxes		(D) BO	ok value
			1 140 117
Accrue est asb abatement Federal Loan Program			1,140,117 6,049,819
Interinstitutional Payables			78,925,727
Other Liabilities - LT			17,914,764
Other liabilities - ST			21,922,925
Self insured liabilities			101,588,834
Workers Compensation LT			8,806,630
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	•		236,348,816
2. Liability for uncertain tax positions. In Part XIII, provide the text of		_	_

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Amounts included on Form 990, Part VIII, line 12, but not on line 1

Investment expenses not included on Form 990, Part VIII, line 7b.

Amounts included on Form 990, Part IX, line 25, but not on line 1:

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Supplemental Information

Net unrealized gains (losses) on investments

Add lines 2a through 2d

Part XI

2

а

h

c d

3

4

b

3

4

с 5

Part XIII

See Additional Data Table

Schedule D (Form 990) 2017

1

2e

2e

3

4c

46.309.036

223.819.140

21.715.004

213,780,910

21,715,004

720.841

Page 4

270,849,017

214,501,751

21,715,004

1,415,783,446

Schedule D (Form 990) 2017

1,394,068,442

1,418,583,077

4c 21,715,004 5 Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) 1,440,298,081 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a. 1 1,608,570,193 2 Amounts included on line 1 but not on Form 990, Part IX, line 25 2a 720,841 а 2b

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Add lines 4a and 4b . .

Return Reference

4a

4b

Explanation

2c 2d

2a

2h

2c

2d

4a

4b

Page 5		Schedule D (Form 990) 2017
	ormation (continued)	Part XIII Supplemental Info
	Explanation	Return Reference

Schedule D (Form 990) 2017

Additional Data

Software ID: 17005038 **Software Version:** 2017v2.2 **EIN:** 47-3869194 Name: Albany Medical Center Group Organization

Supplemental Information

escrow account liability

Return Reference

Part IV, Line 2b Explanation of

Gift annuities

Explanation

Return Reference	Explanation
Part V, Line 4 Intended uses of the endowment fund	The Colleges endowment consists of approximately 310 individual funds established for a variety of purposes including both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. The College has a spending rate policy to provide a predictable stream of funding to the programs supported by its endowments. This policy calls for a weighted average calculation of the endowment market value over the past thirteen quarters. 5% (annual) of this weighted average is then allocated to the programs supported for use in accordance with the endowed restrictions. The calculation and allocation of funds occurs on a quarterly basis. Spending from the endowments is restricted for various purposes. A significant portion of the endowment funds are used to provide schol arships and financial assistance to medical students. Other uses of the endowments include

pport for research activities and support for fellowships

, but are not limited to, creation and funding of department chairs and professorships, su

Supplemental Information

Supple	emental Information	
	Return Reference	Explanation
Part X	FIN48 Footnote	s) Income TaxesWith the exception of Madison Avenue Services Corporation, Albany Med Subs, Albany Medical Park South I, LLC and Better Health of Northeast New York, Inc all entities comprising the System are not-for-profit corporations under Section 501(c)(3) of the Internal Revenue Code and are exempt from federal income taxes pursuant to Section 501(a) of the Code Better Health of Northeast New York, Inc is a 501(c)(6) Income taxes associated with Madison Avenue Services Corporation are not material to the combined financial statements. In addition, Albany Medical Park South I, LLC and Albany Med Subs, are limited liability companies which have been deemed as disregarded entities. The System recognizes in come tax positions when it is more-likely than-not that the position will be sustainable be ased on the merits of the position. Management has concluded that there are no uncertain tax positions that need to be recorded at December 31, 2017 and 2016.

Supplemental Information	
Return Reference	Explanation
Part XI, Line 2d Other revenue amounts included in F/S but not included on form 990	Special Events - direct expenses \$695091 Pension Related Changes \$7644101 Interest Rate Sw aps \$-230474 Interinstitutional Receivable \$20000000 Revenue of Consolidated Affiliates \$1 8452957 Activities of Parent Organization \$177257465

Supplemental Information	
Return Reference	Explanation
Part XI, Line 4b Other revenue amounts included on 990 but not included in F/S	Provision for Bad Debt Expense \$21715004

_

Supplemental Information	
Return Reference	Explanation
Part XII, Line 2d Other expenses and losses per audited F/S	Special Events - direct expenses \$695091 Reduction to Intercompany Receivables \$20000000 E xpenses of Consolidated Affiliates \$17290657 Activities of Parent Organization \$175795162

S

Supplemental Information	
Return Reference	Explanation
Part XII, Line 4b Other revenue amounts included on 990 but not included in F/S	Provision for Bad Debt Expense \$21715004

	rint - DO NOT I	PROCESS	As Filed Data	•		DLN	93493312020738
SCHEDULE F	State	ement of A	ited S	tates	OMB No 1545-0047		
(Form 990)	► Comp	lete if the organi	ıne 14b, 1	5, or 16.	2017		
Department of the Treasur Internal Revenue Service		tion about Scheo		to Form 990. and its instructions is at <i>w</i> и	vw.irs.gov	/form990.	Open to Public Inspection
Name of the organiza						Employer ider	tification number
Albany Medical Cente	r Group Organizati	on				47-3869194	
	al Information 90, Part IV, line		Outside the U	Jnited States. Comple	te If the	organization a	inswered "Yes" to
other assistan		eligibility for th		substantiate the amount stance, and the selection	_		
,	kers. Describe in		anızatıon's proce	dures for monitoring the	use of it	s grants and ot	☐ Yes ☐ No her assistance
3 Activites per Re	egion (The followin	ng Part I, line 3	table can be dupli	cated if additional space is	needed))	
(a) Re	gion	(b) Number of offices in the region	(c) Number of employees, agents and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	program spe	rity listed in (d) is a service, describe ecific type of ce(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data							
(2)							
(3)							
(4)							
(5)							
3a Sub-total b Total from conti	nuation sheets to						37,640,510 37,640,510

(1)				
(2)				
(3)				

(4)

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as taxexempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Schedule F (Form 990) 2017

(4) (5) (6) (7)

(8) (9) (10) (11) (12)

(13) (14) (15) (16) (17) (18) Page **3**

Schedule F (Form 990) 2017

Part IIII Grants and O	Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.							
Part III can be	duplicated if addition	nal space is r	needed.					
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)	
(1)								
(2)								
(3)								

Sche	dule F (Form 990) 2017		Page 4
Par	t IV Foreign Forms		
1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U S Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	□No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A, do not file with Form 990)	Yes	☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	□No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	✓ Yes	□No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	□No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990)	☐Yes	☑ No

Schedule F	(Form 990) 2017	Page 5
Part V	amounts of investments vs. expenditures per region	monitoring of funds); Part I, line 3, column (f) (accounting method; on); Part II, line 1 (accounting method); Part III (accounting ber of recipients), as applicable. Also complete this part to provide
	Return Reference	Explanation
Part I, Lin	e 3f - Method of Accounting	Accounting method is Fair Market Value

Return Reference	Explanation	
rt I, Line 3f - Investments and Expenditures	Amounts are entirely investments	

Pan

Additional Data

North America

Software ID: 17005038

Software Version: 2017v2.2

EIN: 47-3869194

Name: Albany Medical Center Group Organization

Form 990 Schedule F Part I	- Activities	Outside '	The United S	States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	describe specific type of service(s) in region	(f) Total expenditures for region
Caribbean		0	Investments		23 213 171

14,427,339

0 Investments

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493312020738 OMB No 1545-0047 SCHEDULE G **Supplemental Information Regarding** (Form 990 or 990-EZ) **Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a Open to Public Department of the Treasury Attach to Form 990 or Form 990-EZ. Inspection Internal Revenue Service ▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990. Name of the organization **Employer identification number** Albany Medical Center Group Organization 47-3869194 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants ☐ Solicitation of government grants Phone solicitations ☐ Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☑ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No 1 8 10 Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat No 50083H Schedule G (Form 990 or 990-EZ) 2017

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a)Event #1 (b) Event #2 (c)Other events (d) Total events Telethon/Radiothon **Dance in Woods** (add col (a) through (total number) (event type) (event type) col (c)) Revenue 1 Gross receipts. 979,396 507,642 409,061 1,896,099 2 Less Contributions. 931,807 409,982 339,981 1,681,770 3 Gross income (line 1 minus 47,589 97,660 69,080 line 2) 214,329 4 Cash prizes 5 Noncash prizes Direct Expenses Rent/facility costs 7 Food and beverages 8 Entertainment Other direct expenses 327,979 276,813 190,472 795,264 **10** Direct expense summary Add lines 4 through 9 in column (d) 795,264 11 Net income summary Subtract line 10 from line 3, column (d) . . . -580,935 Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. Revenue (b) Pull tabs/Instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col (a) through col (c)) 1 Gross revenue . Expenses | 2 Cash prizes Noncash prizes Direct 4 Rent/facility costs 5 Other direct expenses Yes Yes % Yes____ 6 Volunteer labor No No Direct expense summary Add lines 2 through 5 in column (d) Net gaming income summary Subtract line 7 from line 1, column (d). Enter the state(s) in which the organization conducts gaming activities _ ☐ Yes ☐ No Is the organization licensed to conduct gaming activities in each of these states? If "No," explain . 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No If "Yes," explain _

Sche	dule G (Form 990 or 990-EZ) 2017				F	Page 3
11	Does the organization conduct gaming	activities with nonmembers?		Yes	□No	
12	Is the organization a grantor, beneficial formed to administer charitable gaming	ry or trustee of a trust or a member of a partnership or other entit	ΣY	□Yes	□No	
13	Indicate the percentage of gaming acti	vity conducted in				
а	The organization's facility		13	а		%
b	An outside facility		13	ь		%
14	Enter the name and address of the per	son who prepares the organization's gaming/special events books	and record	s		
	Name ►					
	Address •					
15a	Does the organization have a contract revenue?	with a third party from whom the organization receives gaming		□Yes	□No	
Ь	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$					
c	If "Yes," enter name and address of the	e third party				
	Name •					
	Address ►					
16	Gaming manager information					
	Name ►					
	Gaming manager compensation ▶ \$	······································				
	Description of services provided ►					
	☐ Director/officer	☐ Employee ☐ Independent contractor				
17	Mandatory distributions					
а	Is the organization required under state retain the state gaming license?	e law to make charitable distributions from the gaming proceeds to)	□Yes	Пио	
b	Enter the amount of distributions requi	red under state law distributed to other exempt organizations or spities during the tax year > \$	pent	63		
Pai		on. Provide the explanations required by Part I, line 2b, col 5c, 16, and 17b, as applicable. Also provide any additional				s).
	Return Reference	Explanation				

Schedule G (Form 990 or 990-EZ) 2017

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493312020738 OMB No 1545-0047 **SCHEDULE H Hospitals** (Form 990) ► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Department of the ▶ Attach to Form 990. Treasury ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization **Employer identification number** Albany Medical Center Group Organization 47-3869194 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Yes b If "Yes," was it a written policy? 1<u>b</u> Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year ✓ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care Yes За ✓ 100% ☐ 150% ☐ 200% ☐ Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care 3b Yes □ 200% □ 250% □ 300% □ 350% ☑ 400% □ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? 4 Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a Yes b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Yes 5b If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5c Nο Did the organization prepare a community benefit report during the tax year? Y<u>es</u> 6a b If "Yes," did the organization make it available to the public? 6b Yes Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H Financial Assistance and Certain Other Community Benefits at Cost **Financial Assistance and** (a) Number of (b) Persons served (c) Total community (d) Direct offsetting (e) Net community (f) Percent of activities or programs Means-Tested (optional) benefit expense revenue benefit expense total expense (optional) **Government Programs** Financial Assistance at cost (from Worksheet 1) 4,545,065 4,545,065 0 460 % b Medicaid (from Worksheet 3, column a) 199,786,480 166,828,867 32,957,613 3 340 % c Costs of other means-tested government programs (from Worksheet 3, column b) 0 040 % 371.458 371.458 Total Financial Assistance and Means-Tested Government Programs 204,703,003 166,828,867 37,874,136 3 840 % Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) 1,232,155 1,232,155 0 120 % Health professions education (from Worksheet 5) 68,867,449 11,705,202 57,162,247 5 790 % Subsidized health services (from Worksheet 6) Research (from Worksheet 7) 3,928,701 1,597,218 2,331,483 0 240 % Cash and in-kind contributions for community benefit (from Worksheet 8) j Total. Other Benefits 13,302,420 74,028,305 60,725,885 6 150 % k Total. Add lines 7d and 7j 180,131,287 278,731,308 98,600,021 9 990 % For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50192T Schedule H (Form 990) 2017

Sch	edule H (Form 990) 2017								F	age 2
Pa	community Build during the tax year communities it ser	r, and describe in								ties
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct reve		(e) Net commu building expen		(f) Pero total ex	
1	Physical improvements and housing									
2	Economic development									
3	Community support									
	Environmental improvements									
	Leadership development and training for community members									
6	Coalition building									
7	Community health improvement advocacy									
8	Workforce development									
	Other			1,098,628			1,098			110 %
	Total Tt IIII Bad Debt, Medica	are & Collection	Practices	1,098,628	3		1,098	,628	0	110 %
	tion A. Bad Debt Expense	are, a concensi	Tructices						Yes	No
1	Did the organization report b		accordance with He	athcare Financial Ma	nagement /	Associatio	n Statement	1	Yes	
2	Enter the amount of the orga			Part VI the						
3	methodology used by the org				_ 2		15,549,199			
3	Enter the estimated amount eligible under the organization	on's financial assistar	nce policy Explain ii	n Part VI the						
	methodology used by the orginal including this portion of bad				for 3					
4	Provide in Part VI the text of page number on which this f	the footnote to the	organization's finan	cıal statements that		ad debt e	expense or the			
Sec	ction B. Medicare	oothote is contained	III the attached line	iliciai statements						
5	Enter total revenue received	from Medicare (inclu	ıdıng DSH and IME)		5		191,395,592			
6	Enter Medicare allowable cos	,	-		6		200,439,497			
7	Subtract line 6 from line 5 T	This is the surplus (or	shortfall)		. 7		-9,043,905			
8	Describe in Part VI the exter Also describe in Part VI the o Check the box that describes	costing methodology					it			
	☑ Cost accounting system	☐ Cost	to charge ratio	☐ oth	ner					
Sec	tion C. Collection Practices									
9a	_							9a	Yes	
b	contain provisions on the col Describe in Part VI	lection practices to b	e followed for patie	nts who are known	to qualify fo	or financia		9b	Yes	
Pa	Management Com			physicians sobjective	tions					
	୍ୱ (ଅ) .udgly ପ୍ରିୟ ସ୍ଟ୍ରଫ୍ରେନ୍ଟ py off	icers, directors, trus (63)	'Destription' ठाटकातीयापु activity of entity	prof	ਮੌਊਬੇਐzation's it % or stock vnership %	tr em	Officers, directors, rustees, or key ployees' profit % cock ownership %	pro) Physic fit % or wnershi	stock
1										
2										
3										
4										
5										
6										
7										
8										
9										
10										
11										
12										
13										
		l		L			Schedule	H (For	m 990) 2017

Page

Name of hospital facility or letter of facility reporting group

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Section B. Facility Policies and Practices

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?...... 1 Nο 2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C 2 No During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 3 Yes If "Yes," indicate what the CHNA report describes (check all that apply) a 🗹 A definition of the community served by the hospital facility **b** Demographics of the community c 🗹 Existing health care facilities and resources within the community that are available to respond to the health needs of the community How data was obtained e 🗹 The significant health needs of the community f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups g 📝 The process for identifying and prioritizing community health needs and services to meet the community health needs $\mathsf{h} \ oxdot$ The process for consulting with persons representing the community's interests i 🗹 The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) j Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA 20 16 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the 5 Yes 6 a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other hospital facilities in 6a Yes b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the other 6b Yes 7 Did the hospital facility make its CHNA report widely available to the public? . . . Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply) Below Hospital facility's website (list url) Same website address as Line 10a below Other website (list url) ${f c}$ Made a paper copy available for public inspection without charge at the hospital facility **d** ☑ Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs 8 Yes identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy 20 16 10 Yes

No

Yes

Yes

Yes

Yes

13

Page 5

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group

Did the hospital facility have in place during the tax year a written financial assistance policy that

Albany Medical Center Hospital

If "Yes," indicate the eligibility criteria explained in the FAP and FPG family income limit for eligibility for discounted care of 400 0000 **b** Income level other than FPG (describe in Section C) c Asset level d Medical indigency e 🔲 Insurance status f Underinsurance discount g Residency

13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?

h ✓ Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients? **15** Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the

14 15

method for applying for financial assistance (check all that apply) a 🗹 Described the information the hospital facility may require an individual to provide as part of his or her application b 🗹 Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application FAP and FAP application process

c ☑ Provided the contact information of hospital facility staff who can provide an individual with information about the d 🗹 Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? 16 Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply) a ☑ The FAP was widely available on a website (list url) www amc edu/pbs **b** In the FAP application form was widely available on a website (list url) www amc edu/pbs c ☑ A plain language summary of the FAP was widely available on a website (list url) www amc edu/pbs

d 🗹 The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e 🗹 The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) f 🗹 A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g 🗹 Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h 🗹 Notified members of the community who are most likely to require financial assistance about availability of the FAP i 🗹 The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by LEP populations Other (describe in Section C)

21 Yes

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Name of hospital facility or letter of facility reporting group Yes No 17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? . . 17 Yes 18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP a ☐ Reporting to credit agency(ies) **b** Selling an individual's debt to another party c U Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP **d** Actions that require a legal or judicial process e Other similar actions (describe in Section C) f 🗹 None of these actions or other similar actions were permitted 19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? 19 Nα If "Yes," check all actions in which the hospital facility or a third party engaged Reporting to credit agency(ies) Selling an individual's debt to another party

c L Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP **d** Actions that require a legal or judicial process e Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply) a 🗹 Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs **b** 🗹 Made a reasonable effort to orally notify individuals about the FAP and FAP application process c Processed incomplete and complete FAP applications

e ✓ Other (describe in Section C)

d Made presumptive eligibility determinations

a ☐ The hospital facility did not provide care for any emergency medical conditions

b The hospital facility's policy was not in writing

Policy Relating to Emergency Medical Care

If "No," indicate why

f None of these efforts were made

Other (describe in Section C)

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their

 $^{f c}$ \Box The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)

a	The hospital facility used a look-back method based on claims allowed by Medicare ree-for-service during a prior 12-month		
	period		
	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
6 □	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with		
	Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month		
	period		

Schedule H (Form 990) 2017					
Part V Facility Information (continued)					
ection C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each ospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part , Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.					
Form and Line Reference	Explanation				
See Add'l Data					
	Schedule H (Form 990) 2017				

Schedule H (Form 990) 2017	Page 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are No (list in order of size, from largest to smallest)	ot Licensed, Registered, or Similarly Recognized as a Hospital Facility
How many non-hospital health care facilities did the org	anization operate during the tax year?
Name and address	Type of Facility (describe)
1 See Add	ditional Data Table
2	
3	
4	
5	
6	
7	
8	
9	
10	Schedule H (Form 990) 2017

Schedu	ule H (Form 990) 2017	Page 10				
Part	VI Supplemental Inform	nation				
Provide	e the following information					
1	Required descriptions. Provi	de the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b				
2	Needs assessment. Describe he reported in Part V, Section B	how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs				
3		ity for assistance. Describe how the organization informs and educates patients and persons who may be eir eligibility for assistance under federal, state, or local government programs or under the organization's				
4	Community information. Design constituents it serves	scribe the community the organization serves, taking into account the geographic area and demographic				
5	5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)					
6	Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served					
7						
990 S	90 Schedule H, Supplemental Information					
	Form and Line Reference Explanation					
Part I, Line 6a - Related Organization Community Benefit Report All Schedule H disclosures reference the Albany Medical Center organization, of which Albany Medical Community Benefit Report Hospital is part of The Community Benefit report is prepared for Albany Medical Center Also included this organization is Albany Medical College						

Form and Line Reference	Explanation
Methodology	Albany Medical Center prepares a cost report for Medicare/Medicaid purposes Figures reported in this cost report were used as the basis for reporting of charity care and means tested programs The percent of total expense calculated in Part I, Line 7, Column (f) is calculated by dividing column (e), net community benefit expense, by total expenses for the Hospital of \$1,003,080,391 The bad debt expense of \$15,549,199 was subtracted from the total expense value for the Hospital used to calculate the percentage in Part I, Line 7,

990 Schedule H, Supplemental Information

subtracted from the total expense value for the Hospital used to calculate the percentage in Part I, Line /,
Column (f) Albany Medical Center surveyed staff for activities that meet the criteria to be reported for other
benefits Time reports from these surveys were provided and reviewed, resulting in a calculation of
appropriate cost attributable to these programs. The community benefits amount includes support paid to

the College by the Hospital to ensure the College is able to meet their mission to service the community

Form and Line Reference	Explanation
Part III, Line 2 - Methodology Used To Estimate Bad Debt Expense	Approximately 34% of the organization's patient charges relate to patients utilizing Medicare insurance These services support the significant need from the community to have an organization to be able to

provide the expertise and care required COSTING METHODOLOGYAlbany Medical Center prepares a cost report for Medicare/Medicaid purposes Figures reported in this cost report were used as the basis for reporting. The cost report is prepared by using financial statement data and statistical information to arrive

at a cost allocated report. The report is cost certified as required by an independent accountant

990 Schedule H, Supplemental Information

990 Schedule H, Supplemental Information			
Form and Line Reference	Explanation		
Part III, Line 4 - Bad Debt Expense	Community Benefit, Charity Care and Uncompensated Care Footnote from Combined Audited Financial StatementsNOTE The Center reports information regarding bad debt on a combined basis with Albany Medical Center Hospital (a) Community BenefitThe Hospital offers numerous community benefit programs and services in community-based settings in response to the needs of the communities it serves. They include community health fairs, health screenings, health education lectures and workshops for community groups and the general public, consumer health information, facilitated (insurance plan) enrollment services and clinical services such as outpatient clinics, adult and pediatric care services, neonatal intensive care services and behavioral health services. Staff members of the Hospital also participate in community leadership efforts by donating significant hours of board service to other not-for-profit organizations. The Hospital supports graduate medical education and offers health professions education support for community members through continuing education programs and scholarships (b) Charity and Uncompensated CareThe Hospital's net cost of charity care, including payments to and receipts from the statewide pool was approximately \$10.2 million in 2017 and \$7.6 million in 2016 as follows 2017Charity care at cost \$6,378,000Payments to Statewide Pool \$(4,074,000)Total 10,174,0002016Charity care at cost \$5,914,000Payments to Statewide Pool \$6,732,000Receipts from Statewide Pool \$(5,087,000)Total 7,559,000The cost of charity care provided was determined using direct and indirect costs to provide services based on the application of the ratio of the Hospital's overall cost to patient charges The Hospital also subsidizes services to Medicaid patients, which are paid at reimbursement levels below the Hospital's cost of rendering the related services. In addition, during 2017 and 2016, the Hospital incurred approximately \$15.6 million and \$13.8 million in provisions for uncollectable accounts, respectively		

990 Schedule H, Supplemental Information		
Form and Line Reference	Explanation	
Shortfall As Community Benefit	Approximately 34% of the organization's patient charges relate to patients utilizing Medicare insurance These services support the significant need from the community to have an organization to be able to	

Form and Line Reference	Explanation
Part III, Line 9b - Provisions On Collection Practices For Qualified Patients	Albany Medical Center provides a guide to all patients and their families describing its services, programs and policies. This guide describes the financial assistance options available to a patient. In addition, Albany Medical Center maintains a website that provides information on financial assistance, charity care and frequently asked questions. Albany Medical Center further provides assistance and information about available programs during its collection process. Albany Medical Center supports our patients who may be uninsured or underinsured through the following programs and relationships Fidelis facilitated enrollment specialists have partnered with AMC to screen and enroll patients in applicable programs. The program will service the patient in the community or home and provide follow up efforts with the respective insurer or county program Chamberlin Edmond, an enrollment company, performs screening and enrollment in federal disability programs and State Medicaid programs. The company covers patients within and outside of NYS. There is no charge to the patient for this program An Albany County Department of Social Services Senior Examiner is located on site at the Hospital Monday - Friday and performs application determinations and facilitates complex case completion. This includes Chronic Care Medicaid enrollment Albany Medical Center staffs a 7 day a week Patient Assistance Unit that performs enrollment in Medicaid, screens applicants for special program eligibility, provides Financial Aid/Charity Care application processing, performs COBRA premium requests, supports our patients in managing complex financial situations related to medical bills. The unit coordinates with physician practice groups to support the patient in navigating the financial process to ensure the provision of service with minimal financial burden whenever possible. Albany Medical Center provides a self pay/customer service unit to support the processing of Financial Aid/Charity Care applications and Presumptive Eligibility for

990 Schedule H, Supplemental Information

family size Albany Medical Center also offers tailored payment plans upon request We continue to build

complete coverage for the care they need

community partnerships that support the enrollment of patients in programs that will provide the most

Form and Line Reference	Explanation
Part VI, Line 3 - Patient Education of Eligibility for Assistance	Albany Medical Center provides a guide to all patients and their families describing its services, programs and policies. This guide describes the financial assistance options available to a patient. In addition, Albany Medical Center maintains a website that provides information on financial assistance, charity care and frequently asked questions. Albany Medical Center further provides assistance and information about available programs during its collection process. Albany Medical Center supports our patients who may be uninsured or underinsured through the following programs and relationships Fidelis facilitated enrollment specialists have partnered with AMC to screen and enroll patients in applicable programs. The program will service the patient in the community or home and provide follow up efforts with the respective insurer or county program Chamberlin Edmond, an enrollment company, performs screening and enrollment in federa disability programs and State Medicaid programs. The company covers patients within and outside of NYS. There is no charge to the patient for this program An Albany County Department of Social Services Senior Examiner is located on site at the Hospital Monday - Friday and performs application determinations and facilitates complex case completion. This includes Chronic Care Medicaid enrollment Albany Medical Center staffs a 7 day a week Patient Assistance Unit that performs enrollment in Medicaid, screens applicants for special program eligibility, provides Financial Aid/Charity Care application processing, performs COBRA premium requests, supports our patients in managing complex financial situations related to medical bills. The unit coordinates with physician practice groups to support the patient in navigating the financial process to ensure the provision of service with minimal financial burden whenever possible. Albany Medical Center provides a self pay/customer service unit to support the processing of Financial Aid/Charity Care applications and Presumptive Eligibility for a

programs that will provide the most complete coverage for the care they need

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
Part VI, Line 4 - Community Information	Our service area for Community Health Needs Assessment and Improvement PlanThe service area defined was chosen by the Health Capital District Initiative, an independent, non-profit organization intended to improve health care in the Capital Region through collaborative means. As adopted by members of the Healthy Capital District Initiative, the communities assessed in the CHNA are the 6 counties of Albany, Rensselaer, Schenectady, Saratoga, Columbia and Greene. They form the common service area covered by the local health departments in Albany, Rensselaer, Schenectady, Saratoga, Columbia and Greene Counties and the primary patient population served by Albany Medical Center Hospital, Ellis Hospital, St. Mary's Hospital, St. Peters Health Partners, Saratoga Hospital, Sunnyview Hospital, and Columbia Memorial Hospital, which are located within the six counties This 6-county region is also referred to as the Capital Region Service Areas/Regional WorkgroupsHCDI partners formed regional work groups to target and address health priorities specific to particular regions in the defined community. For example, four health priority work groups were established. Albany-Rensselaer, Columbia-Greene, Saratoga, and Schenectady Albany Medical Center Hospital participated in the Albany-Rensselaer Work Group Representatives, including Albany Medical Center Hospital, combined efforts to continue work on a

cooperative health improvement plan for residents of these two counties

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
Part VI, Line 4 - Community Building Activities	Albany Medical Center Hospital is part of a unique tri-partite mission of medical education, biomedical research, and patient care. It is also our defining role as a community heal th provider, ensuring access to medical and technological innovations that are traditional ly found in academic medical centers - for residents of our region and beyond. We are a sa fety net hospital, and the lead hospital of a Performing Provider System under the Deliver y System Reform Incentive (DSRIP) Program Community leadership and community service are integral part to our institutions strategic planing process. Population health and access for all persons serves as one of 4 pillars in our strategic plan We actively promote public health, health education and conduct various health screenings, often in collaboration and partnership with organizations throughout our service area. Physicians, nurses, medical students and residents, and many of the staff of Albany Medical Center and Albany Medical Center Hospital volunteer their time and talents to the Capital Region community through their involvement in community organizations, community action groups, and healthcare or ganizations. Our missions of medical education and biomedical research improve our community shealth through —education, training, recruitment and retention of physicians and healt the professionals for our community—advancement of new discoveries through medical science As the only academic medical center within nearly 150 miles, we provide a host of unique and/or highly specialized services to our community and to hospitals in our region includin gia Level I Traima Center and largest Emergency Department, a Level IV NICU, the only Chi Idrens Hospital in the region, the major resource for the Medicad population, and a provi der of high-end surgical services and medical care for the acutely ill. We are in the process of constructing a pediatric emergency department to care for the emergency needs of higher in our regions current and future brains and resources a

Form and Line Reference	Explanation
Part VI, Line 4 - Community Building Activities	d to special populations a valuable asset and resource Major resource for Medicaid and un insured populations -We are the largest single provider of care to the Medicaid and uninsu red populations in a 25-county region, making community-based physicians available by accepting public plans that private physician groups often do not Hospital that serves other hospitals -We provide comprehensive care to the critically ill and injured that is not available at other hospitals accepting more than 13,000 patient transfers a year Diverse popul ation -Our caregivers and medical students are from demographically diverse backgrounds, meeting the primary and specialty care needs of a diverse population -Our workforce is demo graphically more diverse than the 25-county region we serve Provider of regional services -We coordinate and provide a host of regional services created to improve the health and o utcomes of our regions population. Examples of our regional outpatient and hospital-based services are as follows -Regional Perinatal Center -Lifestar Regional Trauma Program -Regional AIDS Program -Regional Trauma Center -Regional Resource Center -Patient Safety and C linical Competency Center (training for health care professionals in a virtual learning en vironment) Collaborating with Regional Health Improvement Task Forces contributing valuab le assets and resourcesThe following summarizes some of the many resources Albany Medical Center Hospital will provide to maximize the health strategies of each Regional Health Improvement Task Forces (Behavioral Health and Diabetes) Multi-specialty physician network A cute and tertiary care Adult and pediatric health education programs Clinical and biomedic al research Medical education Community education programs Caregiver education programs Va rious public education forums (health fairs, seminars, workshops, screenings, etc.) Continuing Medical Education Employee Wellness initiatives
	' '

Form and Line Reference	Explanation
Part VI, Line 5 - Promotion of Community Health	The following are examples of Albany Medical Center Hospitals commitment to the region it serves across the spectrums of patient care, education and research. Albany Medical Center Hospital accepts all patients, regardless of ability to pay, how much they or their insurers pay, or whether they are eligible for assistance under our Hospital's financial assistance policy. We have never and will never allow financial status to impact the level of care we provide despite the fact that the financial impact is significant. We perform this financial mission for our community in an effort to keep those most in need as healthy as we can. We are the dominant provider of services for the Medicaid and uninsured populations, and as such, have been designated as a Safety Net Provider Because of the vast range of programs and services available at academic medical centers, Albany Med retains a wide array of physician specialists not found elsewhere in our region, including critical care medicine and surgery, HIV medicine, neuro-interventional care, pediatric subspecialities, trauma, plastic reconstructive surgery, surgical oncology, endovascular surgery, transplant surgery, and various other critical services. We have many enrollment assistance programs in place and continue to expand those. For example, Albany Medical Center Hospital on behalf of our patients. As the regions Level I Trauma Center and often the busiest in New York State, we provide comprehensive care to the critically ill and injured that is not available at other hospitals as a result we receive thousands of patient transfers from other hospitals and health facilities due to the absence of a qualified specialist on staffor on-call at the time of need or because the patient required a higher level of care that the hospital could not provide. As a result, we receive a significant number of transfers from other hospitals and health facilities. Annual transfers have increased 123% since 2009, to nearly 14,200 patients in 2017. Our medical staff includes over 600

Form and Line Reference	Explanation
	Albany Medical Center Hospital is a discrete operating entity of Albany Medical Center. Other members of Albany Medical Center include Albany Medical College, Albany Medical Center Foundation and Albany Medical Center. As a member of Albany Medical Center, the Hospital has a mission of providing excellence in patient.

Center As a member of Albany Medical Center, the Hospital has a mission of providing excellence in patient care All Schedule H disclosures reference the Albany Medical Center organization, of which Albany Medical Center Hospital is part of Also included in this organization is Albany Medical College

990 Schedule H, Supplemental Information							
Form and Line Reference	Explanation						
Part VI, Line 7 - States Filing of Community Benefit Report	NY						

90 Schedule H, Supplemental Information							
Form and Line Reference	Explanation						
Part V - Explanation of Number of Facility Type	One Facility with two locations						

Schedule H (Form 990) 2017

Additional Data

Software ID: 17005038

Software Version: 2017v2.2

EIN: 47-3869194

Name: Albany Medical Center Group Organization

Form 990 Schedule H, Part V Section A. Hos	pital	Facil	lities							
Section A. Hospital Facilities (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Ontical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)	Facility reporting group
1 Albany Medical Center Hospital 43 New Scotland Avenue Albany, NY 12208 www amc edu 0101000H 14-1338307	X	X	X	Х	×	X	X		,	1

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Part V, Line 5 - Account Input from Healthy Capital District Initiative (HCDI), an independent, non-profit organization, lead the coordination of a regional community health needs assessment (CHNA) and health priorit ization Persons Who Represent the Community process for the six counties of the Capital Region -- Albany, Rensselaer, Saratoga, Columbia, Greene and Schenectady Albany Medical Center Hospital participated in this process along with other hospitals (listed in the response to line 6a), five local health de partments, and scores of organizations across the six counties representing the interests and needs of the medically underserved, low-income and minority populations in the community (listed in the response to line 6b). These participants provided input on and assisted with Identifying and prioritizing significant health needs Identifying resources potentially available to address those health needsCommunity health surveyBroad community engageme nt began with participation in a community health survey that provided key input in identifying and confirming priority health needs. HCDI contracted with Siena College Research In stitute, a recognized and respected market research center that operates under Siena Colle ge in Loudonville, NY, to conduct the survey from February to March 2016 The survey was a random digit dial telephone survey of adult (18+ years) residents for each of the six counties comprising the community assessed in the CHNA (that is, the Capital Region) (n=400 p er county, 2,400 for Capital Region) The survey offered multiple choice and open-ended quiestions to learn about residents' health needs, health behaviors, barriers to care, and coincerns. Demographic information collected by the survey allowed review of information by a ge, gender, race/ethnicity and income. A set of guestions asked for feedback on perceived community obstacles. Even with the increased percentage of Capital Region residents covere d by some form of health insurance, 40% of respondents identified the cost of getting medical care as a very significant obstacle, a slightly lower percentage of the respondents (2 7%) identified the cost of mental health services as a very significant obstacle. About 31 % identified

rt disease" as the most import

their reluctance to seek help with a mental health issue as a very significant obstacle. About 31% identified the cost of food, and 14% identified access to grocery st ores with nutritious options, as very significant obstacles. About 18% identified access to a safe place to exercise, and 21% identified the costs associated with being physically active, as very significant community obstacles. Capital Region residents were asked to id entify the most important health-related issues to address in their community About 31% of the residents identified "reducing obesity in both teens and adults", 27% identified "im proving both substance abuse treatment and awareness programs", and 23% identified "improving both preventive care and management for chronic diseases like diabetes, asthma and hea

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Part V, Line 5 - Account Input from ant issues Regional Workgroups The survey results were incorporated into the examination of health Persons Who Represent the Community needs by the members of the four regional work groups that were formed by HCDI par thers to target and address health priorities specific to particular regions in the define d community. Specially, Capital Region Public Health Prioritization Workgroups were established for Albany-Rensselaer, Columbia-Greene, Saratoga, and Schenectady Albany Medical Ce nter Hospital participated in and spearheaded the Albany-Rensselaer Workgroup, along with the Albany County Department of Health, the Rensselaer County Department of Health, and St. Peters Health Partners. Also participating in the Albany-Rensselaer Workgroup were dozen s of community-based and advocacy organizations representing medically underserved, low-in come, and minority populations, which were encouraged to share data of their own and to ad vocate for the needs of their constituents. These representatives were actively engaged, and many participated in all the prioritization meetings. They provided comments, data, and helped identify critical health resources within the Capital Region, Many of these organi zations serve one or more of the following populations low-income residents, the homeless, those with HIV/AIDS, Alzheimers, mental illnesses, those addicted to alcohol and substances, the elderly, disabled persons, low-income populations, persons challenged with food i nsecurity, minority populations, and the medically underserved Examples of these organizations include the two participating federally qualified health centers, Food Pantries of t he Capital District, United Way of the Capital Region, Interfaith Partnership for the Home less, and our consumer community representatives have unique access to medically underserv ed residents that informed their input into the CHNA process A full list of these and oth er community organizations, along with the populations they represent, is provided in the response to line 6b. The Albany-Rensselaer Workgroup held three meetings on February 10, F ebruary 24, and March 18, 2016 Information about the other three

Workgroups is as follows The Schenectady Workgroup was spearheaded by Schenectady County Public Health Services, Ellis Medicine, and Sunnyview Rehabilitation Hospital and held meetings on February 4. Feb ruary 19, and March 31, 2016. The Saratoga Workgroup was spearheaded by the Saratoga Count y Health Department and Saratoga Hospital and held meetings on February 10,

such organizations

February 24, and March 18, 2016 The Columbia-Greene Workgroup was led by Greene County Public Health, C olumbia County Department of Health, and Columbia Memorial Hospital and held meetings on F ebruary 12th, March 2nd, and March 16th As with the Albany-Rensselaer Workgroup, each of t hese Workgroups also included their local county public health departments as well as nume rous organizations representing medically underserved, low-income, and/or minority populations, which

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc. Form and Line Reference Explanation Part V, Line 5 - Account Input from are listed in the response to line 6b. Although Albany Medical Center Hospitals prior CHN A was broadly-Persons Who Represent the Community publicized and a well-known document throughout the community, no written comments were received on the CHNA or its related implementation strategy and hence no such comments were taken into account in the needs assessment process The Workgroups reviewed d ata analyses prepared by HCDI and selected the top priorities with one health disparity to be addressed. Data presentations were given at the Workgroup meetings to provide summarized available data on the leading problems in each of the Workgroups service areas. Health indicators were included in the Prioritization data presentations if At least one of the county rates was significantly higher than the New York State, excluding New York City dat a. At least one of the county rates is in the highest risk quartile in the state. Rates for the health condition worsened over the past decade for one of the counties, The health c ondition was a leading cause of death in one of the counties. Disparity between rates was clearly evident in subpopulations, or There were a high absolute number of cases in the c ounties Health indicators that met the criteria were included in the data presentations for each of five Prevention Agenda Priority Areas Prevent Chronic Diseases, Promote a Healt hy and Safe Environment, Promote Healthy Women, Infants, and Children, Promote Mental Heal th and Prevent Substance Abuse, and Prevent HIV/STDs. Vaccine Preventable Diseases and Hea Ithcare-Associated Infections In all, 90 health indicators across the five Prevention Age nda Priority Areas were presented. Available data on prevalence, emergency department visits, hospitalizations, mortality and trends were included for each indicator. Equity data f or gender, age, race/ethnicity, and neighborhood groupings were presented as available. After the presentation, these data were made available to Capital Region partners on the HCD I website (http://hcdiny.org/) After the presentation of each set of health indicators, a discussion was held to answer any questions, or for individuals to share their experience s with the health condition in the population Participants did a preliminary vote on the importance of the condition in the community based on three qualitative dimensions the impact of the condition on quality of life and cost of health care, if there was community a wareness and concern about the condition, and the opportunity to prevent or reduce the bur den of this health issue on the community Participants were provided with a Prioritization Tracking Tool to record their own comments and measure their thoughts on the severity. c ommunity values, and opportunity regarding each health indicator In addition to spearheading and

public

participating in the Workgroups themselves, public health departments were also inviolved in the review of draft CHNA reports. In particular, drafts were reviewed for accuracy and thoroughness by a

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference

Explanation

Part V, Line 6a - List Other Hospital Facilities As adopted by members of the Healthy Capital District Initiative, the communities assessed in the

in a facility reporting group, designated by "Facility A," "Facility B," etc.

that Jointly Conducted Needs Assessment

Community Health Needs Assessment (CHNA) are the six counties of Albany, Rensselaer, Schenectady,
Saratoga, Columbia and Greene Along with Albany Medical Center Hospital, other hospital participants
in this CHNA process included Ellis Hospital, St. Mary's Hospital, St. Peters Health Partners, Saratoga
Hospital, Sunnyview Hospital, and Columbia Memorial Hospital, all of which are located in the 6-county
region

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Form and Line Reference	Explanation				
	Albany Meds internal newsletter Albany Med TodayAlbany Med Board of Directors board portalFurnished upon request (internal and external requests)				

In a facility reporting group, designated by "Facility A." "Facility B." etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 11, 3, 4, 5d 6i 7 10 11 12i 14g 16e 17e 18e 19c 19d 20d 21 and 22 If applicable provide separate descriptions for each facility

in a facility reporting group, designated by "Facility A," "Facility B," etc.					
Form and Line Reference	Explanation				

The organization also uses residency as a determining factor. For patients that reside outside the service Part V. Line 13h - Other Factors Used in larea, available services to that patient in their service area is also a factor Determing Amounts Charged Patients

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 11, 3, 4, 5d. 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

Tachicy Reporting group, designated by Tachicy A, Tachicy B, etc.						
Form and Line Reference	Explanation					
	N/- d lt					

Part V, Line 20e - Other Actions Took Before I We do one last check for payor eligibility on accounts greater than \$1,500 Any Collection Actions

in a facility reporting group, designated by "Facility A." "Facility B." etc.

Form 990 Part V Section C Supplemental Information for Part V, Section B. Section C. Supplemental Information for Part V. Section B. Provide descriptions required for Part V. Section B. lines 11, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility

n a facility reporting group, designated by "Facility A," "Facility B," etc.						
Form and Line Reference	Explanation					

Part V, Line 22d - Other Billing Determination Albany Medical Center utilizes the federal poverty guidelines to ensure patients are presumptively leligible, along with residence requirements. Based on family income and family members, Albany of Individuals Without Insurance Medical Center utilizes a sliding scale calculation method to determine the amounts to bill the patient. and ultimately the amount to be paid by the patient Charges are capped at the Medicare rates for

inpatient and outpatient services

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year? Name and address Type of Facility (describe) 1 Albany Medical Center Hospital South Campus Second Location of Albany Medical Center Hospital 25 Hackett Blvd Albany, NY 12208 1 35 Hackett Neurology 35 Hackett Blvd Albany, NY 12208 2 AIDS and HIV Medicine HIV Medicine 1 Clara Barton Drive Albany, NY 12209 Neurology (Pediatric), OB/GYN, Park South Medical Office Building Neurosurgery/Neurospine/Surgery, Behavioral (Pediatrics), 391 Myrtle Avenue Pediatrics Albany, NY 12208 4 Surgeons Pavilion Surgery - ENT Adult, Plastic, Pediatric, General, Cardio Thoracic 50 New Scotland Avenue Albany, NY 12208 5 Albany Med Malta Multispecialty Clinic 6 Medical Park Drive Suite 203 Ballston Spa, NY 12020 6 Albany Med EmUrgentCare - Brunswick EmUrgentCare 730 Hoosick Road Brunswick, NY 12180 7 Albany Med EmUrgentCare - Coxsackie EmUrgentCare 11835 Route 9W West Coxsackie, NY 12192 8 Albany Med EmUrgentCare - Glenmont EmUrgentCare 329 Glenmont Road Glenmont, NY 12077 9 Albany Med EmUrgentCare - Glenville EmUrgentCare 115 Saratoga Road Glenville, NY 12302 10 Albany Med EmUrgentCare - Mechanicville EmUrgentCare 7 Price Chopper Plaza Mechanicville, NY 12118 11 Albany Med EmUrgentCare - Niskayuna EmUrgentCare, Ambulatory Care Surgery Center, Community GI 1769 Union Street and General Surgery, Multispecialty Clini Niskayuna, NY 12309 12 Albany Med EmUrgentCare - Saratoga EmUrgentCare, OB/GYN 377 Church Street 2nd Floor Saratoga Springs, NY 12866 13 Albany Med EmUrgentCare - Saugerties EmUrgentCare 2976 Route 9W Saugerties, NY 12477 14 Albany Med EmUrgentCare - Wolf Road EmUrgentCare 98 Wolf Road Suite 16 Albany, NY 12205

Similarly Recognized as a Hospital
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Clinic
Clinic
ers Institute, Multispecialty Clinic
1
Clinic, Surg Multispecialty
cine
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(Women, Infants & Children's Program)
Clinic
Clinic

	n 990 Schedule H, Part V Section D. Other Facil spital Facility	ities That Are Not Licensed, Registered, or Similarly Recognized
	tion D. Other Health Care Facilities That Are No ility	ot Licensed, Registered, or Similarly Recognized as a Hospital
(lıst	ın order of sıze, from largest to smallest)	
How	many non-hospital health care facilities did the org	anization operate during the tax year?
Nan	ne and address	Type of Facility (describe)
31	Albany Med Delmar 250 Delaware Avenue Suite 202 Delmar, NY 12054	Multispecialty Clinic
1	Albany Med Gastroenterology 3757 Carman Road Schenectady, NY 12303	Gastroenterology
2	Albany Med Department of Surgery Saratoga 381 Church Street 1st Floor Saratoga Springs, NY 12866	General Surgery
3	Albany Med Neurosurgery - Glens Falls 454 Glen Street Glens Falls, NY 12801	Neurosurgery
4	Latham MedicinePediatrics Group 724 Watervliet Shaker Road Latham, NY 12047	Medicine, Pediatrics
5	Albany Med Pediatrics 100 Great Oaks Boulevard Suite 103 Albany, NY 12203	Community Pediatrics
6	Albany Med Cardiology 7 Southwoods Boulevard Albany, NY 12211	Cardio Thoracic
7	North Country OBGYN 90 South Street Glens Falls, NY 12801	OB/GYN
8	Albany Med Cardiology 2524 Route 9W Ravena, NY 12143	Cardiology
9	Albany Med Neurology 400 Patroon Creek Boulevard Suite 2 Albany, NY 12206	Neurology
10	Albany Med Kingston 1561 Ulster Avenue Lake Katrine, NY 12449	Surgery, HIV
11	Albany Med Gastroenterology 2147 Eastern Parkway Schenectady, NY 12309	Gastroenterology

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Schedule I (Form 990) Department of the Treasury	Cc ▶ Infor	0	OMB No 1545-0047 2017 Open to Public Inspection						
Internal Revenue Service Name of the organization						Emplo	yer ıdentıfic	ation number	
Albany Medical Center Group	Organization					47-38	369194		
	rmation on Grants								
the selection criteria us Describe in Part IV the	sed to award the grants organization's procedu	s or assistance? res for monitoring the u	se of grant funds in the U	nited States	for the grants or assistant		Part IV line	Yes 21 for any recip	□ No
			ditional space is needed	T	T	011101111330,	raic IV, iiile	T T T T T T T T T T T T T T T T T T T	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Descri noncash as		(h) Purpose of or assistance	f grant
(1) See Additional Data									
(2)									
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Schedule I (Form 990) 2017						Page 2		
Part III Grants and Other Ass Part III can be duplicat	sistance to '	Domestic Individuational space is needed	als. Complete if the orga	inization answered "Yes"	on Form 990, Part IV, line 22			
(a) Type of grant or assista		(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance		
(1) Educational Scholarships		400	5,118,782		Book Value			
(2)								
(3)				1				
(4)								
(5)								
(6)								
(7)								
Part IV Supplemental 1	Informatic	on. Provide the inf	ormation required in F	Part I, line 2; Part III	I, column (b); and any other a	additional information.		
Return Reference	Explanatio	on						
Grantmaker's Description of How Grants are Used	departments	view of activity, budget monitoring and report preparation and filings by Research Office, IRC departments and Sponsored Program/Financial Reporting partments Albany Medical College's Department of Financial Aid reviews applications for scholarships and distributes funds in accordance with scholarship restrictions and are directly offset against tuition amounts owed						

Schedule I (Form 990) 2017

Additional Data

Albany Medical Center Hospita

Albany Medical Center Kids

47 New Scotland Ave

47 New Scotland Ave Albany, NY 12208

Albany, NY 12208

14-1338307

22-2635792

Software ID: 17005038 **Software Version:** 2017v2.2 **EIN:** 47-3869194

Name: Albany Medical Center Group Organization

Form 990, Schedule I, Part	II, Grants and	Other Assistance to	Domestic Organiza	tions and Domest	ic Governments.

(a) Name and address of	(D) E114	(c) INC Section	(a) Amount of Cash	(e) Amount of non-	(1) Method of Valuation	(g) Description of
organization		ıf applıcable	grant	cash	(book, FMV, appraisal,	non-cash assistance
or government				assistance	other)	

organization	ii applicable	grant.	Cusii	(book, iliv, applaisal,	1
or government			assistance	other)	ĺ
					1

or government		assistance	other)	1
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orni 990,9chedule 1, Fare	II, Grants and	Other Assistance to	Donicatic Organiza	cions and bonicse	ic dovernincines.
(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation

501 (c)(3)

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orm 990,Schedule I, Part	II, Grants and	Other Assistance to	Domestic Organiza	tions and Domesti	c Governments.
(a) Name and address of	(b) EIN	(c) IRC section	(d) Amount of cash	(e) Amount of non-	(f) Method of valuation

2,900,681

7,057

0 Donor estimated value

0 Donor estimated value

(g) Description of

(h) Purpose of grant

or assistance

Fund research and

Educational Programs

healthcare

(a) Name and address of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(f) Method of valuation (a) Description of (h) Purpose of grant (book, FMV, appraisal, organization ıf applıcable grant cash non-cash assistance or assistance other) or government assistance Albany Medical College 14-1338310 501 (c)(3) 7.931.295 0 Donor estimated value Fund scholarships. 47 New Scotland Ave research Albany, NY 12208 AMC Alumni Association 14-1468380 501 (c)(3) 438,745 O Donor estimated value Fund scholarships

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

47 New Scotland Ave Albany, NY 12208

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Sch	edule J	С	ompensat	ion Information	ОМЕ	3 No	1545-0	0047
(For	n 990)	For certain Offic	ers, Directors, 1	Trustees, Key Employees, and Highe	st			
			Compens	ated Employees vered "Yes" on Form 990, Part IV, lir	20 23	20	17	7
		_	► Attack	n to Form 990.				
•	tment of the Treasury al Revenue Service	▶ Information a		I (Form 990) and its instructions is a .gov/form990.			o Pul ectio	
	ne of the organiza	ation			nployer identification			
Alba	nny Medical Center G	Group Organization		47	-3869194			
Pa	rt I Questi	ons Regarding Compensa	ntion	[17	3003134			
	(Yes	No
1a				f the following to or for a person listed o ly relevant information regarding these i				
	First-class	s or charter travel		Housing allowance or residence for per	sonal use			
	_	companions	닏	Payments for business use of personal				
		nification and gross-up paymen	ts 📙	Health or social club dues or initiation f				
	☐ Discretion	nary spending account	Ц	Personal services (e g , maid, chauffeu	r, chef)			
b		xes in line 1a are checked, did t all of the expenses described ab		ollow a written policy regarding paymen nplete Part III to explain	t or reimbursement	1 b		
2				or allowing expenses incurred by all	. [2		_
	directors, truste	ees, officers, including the CEO/	Executive Directo	r, regarding the items checked in line 1a				
3				ed to establish the compensation of the				
				not check any boxes for methods CEO/Executive Director, but explain in P	art III			
	·	-		•				
		ation committee ent compensation consultant	⊻	Written employment contract Compensation survey or study				
		of other organizations	▽	Approval by the board or compensation	o committee			
		-	_					
4	During the year related organiza		990, Part VII, Se	ection A, line 1a, with respect to the filing	g organization or a			
а	Receive a sever	ance payment or change-of-cor	ntrol payment?			4a		No
b		r receive payment from, a supp		lified retirement plan?		4b	Yes	
С	•	r receive payment from, an equ	•	'		4c		No
	If "Yes" to any o	of lines 4a-c, list the persons ar	d provide the app	plicable amounts for each item in Part III	ī			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations	must complete lines 5-9				
5				the organization pay or accrue any				
	compensation c	ontingent on the revenues of		, , , , ,				
а	The organization	n?				5a		No
b	Any related orga					5b		No
	-	5a or 5b, describe in Part III						
6		ed on Form 990, Part VII, Section on tingent on the net earnings o		the organization pay or accrue any				
а	The organization					6 a		No
b	Any related orga				-	6b		No
_	•	6a or 6b, describe in Part III						
7	payments not d	escribed in lines 5 and 67 If "Ye	s," describe in Pa			7		No
8				red pursuant to a contract that was section 53 4958-4(a)(3)? If "Yes," desci	rıbe			NI-
9	If "Vee" on line	R did the organization also falls	ow the robuttable	presumption procedure described in Rea	aulations soction	8		No
7	53 4958-6(c)?	o, ala the organization also folio	ow the reputtable	presumption procedure described in Reg	guiations section	9		No
Ear I	Danamuauk Badı	iction Act Notice, see the Inc	structions for E	orm 990. Cat No 500	53T Schedule 1 (000)	

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (A) Name and Title (C) Retirement (D) Nontaxable (B) Breakdown of W-2 and/or 1099-MISC (E) Total of (F) and other benefits columns compensation Compensation in

		compensation		deferred		(B)(ı)-(D)	column (P)
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	deferred compensation		(B)(I)-(D)	column (B) reported as deferred on prior Form 990
See Additional Data Table							
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		1	Schedule J (Fo	orm 990) 2017

Schedule J (Form 990) 2017 Page 3 Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information Return Reference Explanation

Schedule 1 (Form 990) 2017

Additional Data

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359,681

778,340

685,791

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640,088

734,949

ionai Da

Department Chair

1Darryl J Dirisio

2Ferdinand J Venditti Jr MD

EVP System Care Delivery-

Professor/Clin

VDEANCLNAF

3Frances S Albert

Exec VP & CFO

4Gary J Kochem

Exec VP & COO

5James J Barba

President & CEO

Assoc Prof/Clin

Professor/Clin

8Sailaja Alapati

9Steven M Frisch

Board Member

SR Exec VP Integrated Deliv

10Steven M Parnes MD

11Vincent Verdile MD

SR Exec VP Sys Care Delivery & Dean

Asst Prof/Clin

System

6James P Lawrence

7Lewis W Britton III

Software ID: 17005038
Software Version: 2017v2.2

EIN: 47-3869194

Name: Albany Medical Center Group Organization

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

19,291

19,980

4,681

62,721

256,879

14,267

13,034

12,789

19,980

16,980

19,980

10,800

65,818

67,278

60,073

262,800

8,100

8,100

8,100

78,938

10,800

8,100

85,688

(E) Total of columns

(B)(i)-(D)

22,807

23,593

4,124

18,743

6,615

19,300

22,270

19,930

19,939

21,403

23,302

959,521

910,697

830,023

649,102

802,734

1,845,333

739,112

866,515

757,321

287,938

788,721

757,026

1,076,594

(F) Compensation in

column (B) reported as deferred on prior Form 990

44,738

237,000

(A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable

		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	penetits
1Alan S Boulos	(1)	902,623	5,427	18,450	10,800	22,221

116,974

177,683

103,142

146,949

375,000

337,764

44,771

30,711

209,000

70,455

212,675

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Sc	hedule K	0			T F		4 F) a .a al a				OMB	No 154	5-0047	<u>' </u>	
(Fo	orm 990)		mation o								1)Λ1	7			
	Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.											4	'UI	. /		
Department of the Treasury Attach to Form 990.													en to Pi Inspecti			
Nam	nal Revenue Service e of the organization		on about benedule it (1 orin	i 550) ana its	mstr detron	3 13 uc	**********	1314017101		Emplo	yer iden		n numbe			
Alba	ny Medical Center Group Organi	ization								47-38	69194					
Pa	art I Bond Issues															
(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued				(e) Issue p	rice	(1	f) Description	n of purpose	(g) De	g) Defeased		(h) On		Pool		
													alf of uer	fınaı	ncing	
						Yes	No	Yes	No	Yes	No					
A	City of Albany CRC 2014A 27-3467899 09-10-2014				22,00	0,000	Renova	itions/Const	ruction		Х		Х		Х	
В	City of Albany CRC 2017A	27-3467899	11-1	5-2017	13,20	0,000	Refund	City of Albai	ny IDA 2005A		Х		Х		Х	
С	City of Albany CRC 2017C	27-3467899	11-1	5-2017	11,85	5,000	Refund	City of Alba	ny IDA 2007A		Х		Х		Х	
Pa	rt III Proceeds															
						Α		l	3	С		D				
1	Amount of bonds retired					1,03	30,280									
2	Amount of bonds legally defe															
3	Total proceeds of issue				22,000,000 13,200,000				11,855	,000						
4	Gross proceeds in reserve fur															
_5	Capitalized interest from proc															
6	Proceeds in refunding escrow															
7	Issuance costs from proceeds					44	440,000									
8	Credit enhancement from pro															
9	Working capital expenditures	•														
10	Capital expenditures from pro					21,56	50,000									
11	Other spent proceeds								13,200,000	11,855,000						
12	Other unspent proceeds															
13	Year of substantial completion	n				014			17	20:				_		
					Yes	N		Yes	No	Yes	No		Yes		No	
14	Were the bonds issued as par	rt of a current refunding	g issue?			×	<u> </u>	X		Х						
15	Were the bonds issued as par	rt of an advance refund	ding issue?			×	(Х		Х					
16	Has the final allocation of pro	ceeds been made? .			Х			X		Х						
17 Does the organization maintain adequate books and records to support the final allocation of				X			X		X							
Dэ	proceeds?															
Га	Filvate business	<u> </u>				A	Т	<u> </u>	3	C				D		
					Yes	N	。	Yes	No	Yes	No		Yes		No	
1	Was the organization a partne financed by tax-exempt bond					×			X		X					
2	Are there any lease arrangem property?	nents that may result in	n private business use of bond			×	<		Х		Х					
For	Panerwork Reduction Act No				Ca	ıt No 5	50193F				S	chedul	e K (For	m 990	1) 2017	

9

c

Part IV

Arbitrage

a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3)

organization, or a state or local government

Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were

If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of . . . If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12

Has the organization established written procedures to ensure that all nonqualified bonds of

Does the bond issue meet the private security or payment test? . . .

Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply?

Rebate not due yet?

hedge with respect to the bond issue?

Exception to rebate? No rebate due?

If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue?

Was the hedge superintegrated?

Was the hedge terminated?

the issue are remediated in accordance with the requirements under

Regulations sections 1 141-12 and 1 145-2?

Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and

Has the organization or the governmental issuer entered into a qualified

Page 2

D

C

Х

Х

Yes

Schedule K (Form 990) 2017

No

Х

No

Х

950 00 %

Χ

Χ

C

Α

Yes

Χ

Χ

Χ

Yes

Χ

Χ

No

Χ

Χ

Χ

No

Х

Х

Х

Х

Yes

Χ

Х

Bank of America

Enter the percentage of financed property used in a private business use by entities other than

Schedule K (Form 990) 2017

period?

Part V

Part VI

Part VI

Return Reference

Arbitrage (Continued)

Term of GIC

the GIC satisfied?

requirements of section 148? . . .

Was the regulatory safe harbor for establishing the fair market value of

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor the

Procedures To Undertake Corrective Action

if self-remediation is not available under applicable regulations?

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program

business use within the bond financed property group

	•	•		-	
Were gross proceeds invested in a guaranteed investment contract (GIC)?	Yes	No	Yes	No	Yes
Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X	
Name of provider					

Χ

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Explanation Part I. Line B. Column f - issued 6/29/2005 and City of Albany IDA 2006A issued 5/03/2006 Part I. Line C. Column f -Issued 6/28/2007 and City of Albany IDA 2007C issued 11/28/2007 Part II, Line 1, Columns A-C - Total proceeds of issue less amount of bonds retired will not equal Form 990, Part X, Line 20 because the Balance Sheet amount is

presented net of deferred financing costs Part II, Line 11, Columns A-C - Total proceeds were used to refund the prior issued bonds referenced in Part I, Column f Part III, Line 3a, Columns A-C - Albany Medical Center has incidental management and service contracts in various financed areas therefore no contracts are considered to result in private

Χ

Δ

No

Yes

Х

Χ

Yes

Х

Χ

No

R

Page 3

No

D

D

Nο

Yes

Yes

No

C

No

Yes

Х

efile GRAPHI	C print - DO NO	T PROCES	S As F	iled Data -					DI	N: 93	4933	1202	20738
Schedule L (Form 990 or 990	Comple	te if the orga 27, 28a,	nization a 28b, or 28 ▶ Attac	inswered "Yes Bc, or Form 99 ch to Form 99	Interested Persons es" on Form 990, Part IV, lines 25a, 25b, 26, 190-EZ, Part V, line 38a or 40b. 90 or Form 990-EZ.						2017		
Department of the Trea	asurv	ormation ab	out Schedi	ule L (Form 99 <u>www.irs.gov</u>) and its inst	ructio	ns is	at	(pen		ublic
Name of the org		on						•	yer ide 9194	entifica			
	ss Benefit Trai												
Complete if the organization answered (a) Name of disqualified person			Relationship be				(c) D	escripi ansacti	tion of		es	rected? No	
Cor rep (a) Name of	ans to and/or nplete if the organ orted an amount of (b) Relationship with organization	ization answe n Form 990, I (c) Purpose	red "Yes" or Part X, line (d) Loan	n Form 990-EZ, 5, 6, or 22	Part V, line 3 (e)Original principal amount	8a, or Form 9 (f)Balance due	90, Par (g) defa	In	(Appro boa	h) ved by rd or	(ganıza i) Wrıt greem	ten:
			То	From	-		Yes	No	comn Yes	No No	Yes		No
Total Part IIII Gra	nts or Assistar	nce Benefit	ing Inter		≻ \$ ns.								
	rested person (b		between n and the	es" on Form 9		(d) Type	of assis	stanc	e	(e) Pu	rpose	of assi	stance

Complete if the organization	answered "Yes" on Forr	n 990, Part IV, line 28a	a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sh o organiz rever	of zation's
				Yes	No
(1) Dr Anne L Barba	Family Mbr	138,213	Employment		No

Part V **Supplemental Information**

Explanation

Information

Schedule L (Form 990 or 990-EZ) 2017

Provide additional information for responses to questions on Schedule L (see instructions) Return Reference Schedule L, Part V Supplemental Dr Anne L Barba is the daughter of James Barba, CEO

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493312020738 SCHEDULE M OMB No 1545-0047 **Noncash Contributions** (Form 990) 2017 ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990 Open to Public Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** Albany Medical Center Group Organization 47-3869194 **Types of Property** (b) (d) (a) (c) Check if Number of contributions or Noncash contribution Method of determining applicable items contributed amounts reported on noncash contribution amounts Form 990, Part VIII, line 1g 1 Art—Works of art . . Art-Historical treasures Art—Fractional interests Books and publications Clothing and household goods Cars and other vehicles Boats and planes . . Intellectual property . . Χ 1,238,691 MV at donation Securities—Publicly traded . 10 Securities—Closely held stock . Securities—Partnership, LLC, or trust interests 12 Securities—Miscellaneous . Qualified conservation contribution—Historic structures 14 Qualified conservation contribution—Other . Real estate—Residential . 15 Real estate—Commercial . 17 Real estate—Other . . Collectibles 18 19 Food inventory . . . 20 Drugs and medical supplies . Taxidermy 21 22 Historical artifacts . . . 23 Scientific specimens . . . 24 Archeological artifacts . . 70,531 MV at donation Χ 25 Other ▶ (Books, Toys, and misc gifts) Other ▶ (______) Other ► (___ 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? 30a Nο **b** If "Yes," describe the arrangement in Part II 31 Yes Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 32a Nο b If "Yes," describe in Part II If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II Schedule M (Form 990) (2017) For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 51227J

Schedule M (Fo	rm 990) (2017)	Page 2
Part II	Supplemental Info	rmation.
	Provide the informat	ion required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part
	I, column (b), the nu	imber of contributions, the number of items received, or a combination of both. Also complete
	this part for any add	itional information.
Return Reference		Explanation
		Schedule M (Form 990) (2017)

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SCHEDUL (Form 990 or EZ)	O9()- Complete to provide information for responses Form 990 or 990-EZ or to provide any add ▶ Attach to Form 990 or 990- Basury ■ Information about Schedule O (Form 990 or 990- www.irs.qov/form990.	to specific questions on itional information. 0-EZ. EZ) and its instructions is at								
	er Group Organization	Employer identification number 47-3869194								
990 Scheaul	O, Supplemental Information									
Return Reference	Explanation									
Form 990, Part III, Line 4d Other Program Services Description	OTHER PROGRAM SERVICES 4 Laboratory Services (Adult & Peds) rvices including clinical chemistry, blood bank, hematology, serology ar HER PROGRAM SERVICES 5 Other Patient Care Based Services tot n in expenditures OTHER PROGRAM SERVICES 6 The Group Organ e reimbursements for Related Patient Care Services OTHER PROGRAM ICE The organization operates a clinical practice activity (patient care) of the Albany Medical College 2017 experienced over 438,000 patient M SERVICES 8 Research - As a Medical College, the organization unch projects during the course of the year The expenditures for activitie ganized to provide research outcomes is approximately \$16 million of 9 Instruction - As an educational institution, the main function is to tead y 800 students OTHER PROGRAM SERVICES 10 The organization from Revenues which total approximately \$700 thousand OTHER PROGRAM The Group Organization includes a Foundation, whose primary function construction, research, support and endowment purposes for exemplifications and Center for Donation and Transplant, via direct metal programs, telethon, radiothon, special events - golf outings, dinners, in-kind (GIK) donations	and microbiology OT caled approximately \$88 millio dization receives general expens AM SERVICES 7 Faculty Pract for the faculty visits OTHER PROGRA dertakes numerous resear s specifically or THER PROGRAM SERVICES ch approximatel has certain other Exempt Funct GRAM SERVICES 11 Foundatio tion is to raise funds pt organizations, inclu Medical Center, AMC Al hail - community base								

990 Schedule O, Supplemental Information

Return Explanation

11b Form 990 Review	The Board of Directors, through its Audit Committee, engages a prominent accounting firm, KPMG, to conduct a review of its tax return for compliance with IRS regulations. The Audit Committee engages KPMG as paid preparer to ensure accuracy of filings and raise for discussion issues or concerns that are considered significant. Issues or concerns are raised with management and brought to the attention of the Audit Committee throughout the year as warranted and required. Our process also includes a review of returns by senior management and a presentation and review of the returns at a meeting of the Audit Committee of the Board of Directors.

Return Reference	Explanation
Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	All candidates for Board membership and Board Committee membership receive a copy of the conflict of interest policy and conflict of interest questionnaire for completion. Actual or potential conflicts reported are reviewed by the Committee on Audit & Compliance of the Board of Directors and appropriate action is taken to mitigate conflicts. Upon hire, all employees receive an employee manual which explains the conflict of interest policy and the requirement to report any actual or potential conflicts. All employees also receive refres her education regarding the policy and a reminder about the reporting requirement as part of their mandatory annual education. All employees are responsible for notifying Center management of any potential conflicts in addition to responding to requests for information if requested. Persons holding significant management positions receive a copy of the conflict of interest questionnaire for completion. Any conflicts which are reported or discover ed are reviewed by the Corporate Compliance & Audit Dept. and appropriate action is taken to mitigate the conflict. Employees who violate the conflict of interest policy are subject to the institution's corrective action policies.

Return Reference	Explanation
Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees	The Compensation Committee of the Board of Directors ("Committee") establishes compensation on for the President and Chief Executive Officer of the organization, all Executive Vice Presidents and other top management officials who report directly to the President and Chief Executive Officer, subject to approval by the Board of Directors. The Committee uses professional compensation advisors who are capable of rendering independent advice and independent market surveys. The Committee targets the market median (50th percentile) for cash compensation, benefit programs are intended to be competitive. After the compensation program is determined, the Committee-approved recommendation is forwarded to the Board of Direct ors for its consideration and approval, and that is contemporaneously substantiated.

Return Reference Explanation

Form 990. Documents are made available upon request

Form 990,
Part VI, Line
19 Other
Organization
Documents
Publicly
Available

Return Explanation

Other Changes In Net Assets
Or Fund Balances - Other Decreases

Return
Reference

Other
Charges Is

Changes In
Net Assets
Or Fund
Balances Other
Increases

Return Reference	Explanation
Form 990 Part VII - Estimate of average hours to related organizations	Hours reported for Board Members, Officers and Key Employees are average work hours relate d to this organization and its related organizations. Organizations included in this relationship are Albany Medical Center, Albany Medical Center Hospital, Albany Medical College, Albany Medical Center Foundation, Center for Donation and Transplant, Kidskeller Inc., Be tter Health for Northeast New York Inc., Columbia Memorial Hospital, Kaaterskill Commons Inc., Columbia-Greene Hospital Foundation, The Second Show Inc., Saratoga Hospital, Saratog a Regional Medical PC, Saratoga Care Inc., and Healthcare Partners of Saratoga LTD. (d/b/a

efile GRAPHIC print - DO	NOT PROCESS	As Filed Data -										DLN: 93493	312020	738
SCHEDULE R (Form 990) Related O Complete if the organia ► Information about So			ization ar	swered "Yes ▶ Attach to	s" on Form Form 990.	990, Parl	IV, line 33	, 34, 35b,	36, or			OMB No 20 Open t	17	
Department of the Treasury Internal Revenue Service		Information about 5	cheaule i	(Form 990	and its in	isti uctions	s is at <u>www</u>	.irs.gov/i	OFILISS	<u>2</u> .			ection	
Name of the organization Albany Medical Center Group Organia	zation								Emp	loyer identif	icatior	n number		
									47-3	869194				
Part I Identification	of Disregarded E	ntities Complete If t	he organ	ızatıon answ	ered "Yes	" on Form	990, Part	IV, line 3	3.					
(a) Name, address, and EIN (if applicable) of disregarded entity			(b) Primary a			c) nicile (state n country)	(d) Total inc	ome	(e) End-of-year as	ssets	(1 Direct co ent	ntrolling		
	of Related Tax-Ex npt organizations di		s Comple	ete if the org	anization	answered	"Yes" on F	orm 990,	Part IN	/, line 34 be	cause	it had one or	more	
See Additional Data Table Name, address, an	(a) d EIN of related organizati	on	Prim	nary activity Legal dom		(c) (d) Exempt Code secondary)			section Public cha (if section		(f) Direct controlling entity		Section (13) coi enti	512(b) ntrolled
													les	
For Paperwork Reduction Ac	t Notice see the Inc	structions for Form 9	90		(3	t No 5013	35Y				Sch	edule R (Form	990) 20	117

(a) Name, address, and EIN of related organization		(b) Primary activity	Primary Legal	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets			(1) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gener mana partr	ral or Piging on	(k) Percenta owners
								Yes	No		Yes	No	
												\perp	
												-	
												_	
Identification of Related Organizates because it had one or more related o						ation answ	vered "Yes	" on Fo	orm 99	90, Part IV,	line :	34	
(a) Name, address, and EIN of related organization	(b) Primary activity	L do (state	(c) egal micile or foreign	Direct	(d) controlling Type entity (C co	(e) e of entity rp, S corp, r trust)	(f) Share of total Income		(g) of end-o year assets	of- Percei owne	ntage	[(13)	(ı) tion 5) cont entity
	1											. I Y∉	es
		со	untry)										
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(1)Center for Donation and Transplant

(2)Center for Donation and Transplant

(3)Better Health for Northeast New York Inc

Schedule R (Form 990) 2017				Pa	age 3
Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35	b, or 3	6.			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				1	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or(iv) rent from a controlled entity			 1:	a	No
b Gift, grant, or capital contribution to related organization(s)			 11	Yes	
c Gift, grant, or capital contribution from related organization(s)			. 1	=	No
d Loans or loan guarantees to or for related organization(s)			 10	1	No
e Loans or loan guarantees by related organization(s)			1.	2	No
f Dividends from related organization(s)			1	f	No
g Sale of assets to related organization(s)			19	<u>, </u>	No
h Purchase of assets from related organization(s)			11	1	No
i Exchange of assets with related organization(s)			1	i	No
j Lease of facilities, equipment, or other assets to related organization(s)			1		No
k Lease of facilities, equipment, or other assets from related organization(s)			1	k	No
l Performance of services or membership or fundraising solicitations for related organization(s)			 1	1	No
			<u> </u>	+	+

u	Loans of loan guarantees to of for related organization(s)	-4	
е	Loans or loan guarantees by related organization(s)	1e	No
f	Dividends from related organization(s)	1f	No
g	y Sale of assets to related organization(s)	1 g	No
h	Purchase of assets from related organization(s)	1h	No
i	Exchange of assets with related organization(s)	1i	No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	No
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11	No
		-	

f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	1 g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1 i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
I	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
o	Sharing of paid employees with related organization(s)	10		No
р	Reimbursement paid to related organization(s) for expenses	1 p	Yes	
q	Reimbursement paid by related organization(s) for expenses	1q	Yes	
r	Other transfer of cash or property to related organization(s)	1r		No
s	Other transfer of cash or property from related organization(s)	1s	Yes	

(b) Transaction type (a-s)

q

q

(c) Amount involved

705,888

1,301,437

2,915,674

Book Value

Book Value

Book Value

(d)
Method of determining amount involved

Schedule R (Form 990) 2017

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	section 501(c)(3) organizations?		Are all partners section 501(c)(3) organizations?		(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations?	ate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General d managin partner	g l	(k) Percentage ownership
			514)	Yes	No			Yes	No		Yes	No			
													_		
	•		•			•				Schedul	e R (Forn	າ 99	0) 2017		

Schedule R (Form 990) 2017 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions) Schedule R (Form 990) 2017 **Software ID:** 17005038 **Software Version:** 2017v2.2

EIN: 47-3869194

Name: Albany Medical Center Group Organization

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of Relation			(4)	1 (0)	1 (4)	/	a١
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(contribute)	g) on 512 (13) rolled uty?
						Yes	No
	Educational Day	NY	501(c)(3)	2	Albany Medical Center	I .	No
47 New Scotland Ave Albany, NY 12208 22-2635792	Program						
	Organ and Tissue Bank	NY	501(c)(3)	12 Type I	Albany Medical College	Yes	
218 Great Oaks Blvd Albany, NY 12203 14-1820447							
43 New Scotland Ave Albany, NY 12208 81-1861104	Delivery System Reform Incentive Payment	NY	501(c)(6)		Albany Medical Center Hospital	Yes	
01 1001104	Hospital	NY	501(c)(3)	3	Albany Medical Center		No
71 Prospect Ave Hudson, NY 12534 14-1338373							
	Low-Income Housing	NY	501(c)(3)	7	Columbia Memorial		No
163 Jefferson Heights Catskill, NY 12414 20-5700964					Hospital		
	Fundraising	NY	501(c)(3)	10	Columbia Memorial		No
71 Prospect Ave Hudson, NY 12534 14-1761112					Hospital		
	Thrift Shop	NY	501(c)(3)	7	N/A		No
519 Warren Street Hudson, NY 12534 14-1796715							
	Hospital	NY	501(c)(3)	3	Albany Medical Center		No
211 Church Street Saratoga Springs, NY 12866 14-1338547							
	Healthcare Services	NY	501(c)(3)	3	Saratoga Hospital		No
211 Church Street Saratoga Springs, NY 12866 47-2468259							
	Promoting Health	NY	501(c)(3)	12 Type II	Saratoga Hospital		No
211 Church Street Saratoga Springs, NY 12866 14-1775218							
	Emergent Care	NY	501(c)(3)	3	N/A	· ·	No
211 Church Street Saratoga Springs, NY 12866 45-3303309							