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2016

OMB No 1545-0052

#### **Return of Private Foundation**

Department of the Treasury Internal Revenue Service

Form 990-PF

or Section 4947(a)(1) Trust Treated as Private Foundation ▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Information about Form 990-PF and its instructions is at <a href="www.irs.gov/form990pf">www.irs.gov/form990pf</a>.

Open to Public Inspection

| For                         | cale           | ndar year 2016, or tax year beginning 01-01-2   | 2016 , aı               | nd endii | ng 12-31-            | 2016  |                         |  |  |
|-----------------------------|----------------|---|-------------------------|----------|----------------------|---|-------------------------|--|--|
|                             |                | undation<br>TOR COMPANY FUND  |                         |          |                      | entification numbe                            | er                      |  |  |
|                             |                |   |                         | 38       | 38-1459376           |   |                         |  |  |
|                             |                | d street (or P O box number if mail is not delivered to street addres<br>ERICAN ROAD NO 215-A5                      | s) Room/suite           | В        | Telephone nu         | mber (see instructio                          | ns)                     |  |  |
|                             |                |   |                         | (3       | 813) 845-8711        |   |                         |  |  |
|                             |                | n, state or province, country, and ZIP or foreign postal code<br>, MI 481262701                                     |                         | С        | If exemption         | application is pendin                         | g, check here           |  |  |
| <b>G</b> CI                 | neck al        | Il that apply   | a former public charity | D        | 1. Foreign or        | ganizations, check h                          | ere . $\square$         |  |  |
|                             |                | ☐ Final return ☐ Amended retur  | n                       |          |                      | ganizations meeting                           |                         |  |  |
|                             |                | Address change Name change  |                         |          | •                    | k here and attach co                          | · · ·                   |  |  |
|                             | ,              | /pe of organization $lacksquare$ Section 501(c)(3) exempt private   |                         | [        |                      | indation status was f<br>n 507(b)(1)(A), chec |                         |  |  |
|                             |                | n 4947(a)(1) nonexempt charitable trust   |                         |          |                      |   |                         |  |  |
| of                          | year <i>(1</i> | ket value of all assets at end from Part II, col (c), be 65.210.365   | ☐ Cash ☑ Accru          | ial F    |                      | ition is in a 60-mont<br>n 507(b)(1)(B), chec |                         |  |  |
| lin                         | e 16) <b>⊳</b> | •\$ 65,219,365 Uther (specify) (Part I, column (d) mus  | st be on cash basis )   |          |                      |   |                         |  |  |
| Pa                          | rt I           | Analysis of Revenue and Expenses (The total   | (a) Revenue and         |          |                      |   | (d) Disbursements       |  |  |
|                             |                | of amounts in columns (b), (c), and (d) may not necessarily<br>equal the amounts in column (a) (see instructions) ) | expenses per<br>books   |          | investment<br>income | (c) Adjusted net income                       | for charitable purposes |  |  |
|                             |                |   | 48,000,000              |          |                      |   | (cash basis only)       |  |  |
|                             | 1              | Contributions, gifts, grants, etc , received (attach schedule)  | 48,000,000              | 1        |                      |   |                         |  |  |
|                             | 2              | Check $\blacktriangleright$ $\square$ if the foundation is <b>not</b> required to attach                            |                         |          |                      |   |                         |  |  |
|                             | 3              | Sch B Interest on savings and temporary cash investments  |                         | +        |                      |   | -                       |  |  |
|                             | 4              | Dividends and interest from securities  | 881,780                 |          | 881,780              |   |                         |  |  |
| Reversie                    | 5a             | Gross rents   | •                       |          | ·                    |   |                         |  |  |
|                             | ь              | Net rental income or (loss)   | _                       |          |                      |   |                         |  |  |
|                             | 6a             | Net gain or (loss) from sale of assets not on line 10   |                         |          |                      |   |                         |  |  |
|                             | ь              | Gross sales price for all assets on line 6a   |                         |          |                      |   |                         |  |  |
| Re                          | 7              | Capital gain net income (from Part IV, line 2)  |                         | +        | 0                    |   |                         |  |  |
|                             | 8              | Net short-term capital gain   |                         | †        |                      |   |                         |  |  |
|                             | 9              | Income modifications  |                         |          |                      |   |                         |  |  |
|                             | 10a            | Gross sales less returns and allowances   |                         |          |                      |   |                         |  |  |
|                             | Ь              | Less Cost of goods sold   |                         |          |                      |   |                         |  |  |
|                             | C              | Gross profit or (loss) (attach schedule)  | 1                       |          |                      |   |                         |  |  |
|                             | 11             | Other income (attach schedule)  | 32,696                  | -        | 32,696               |   |                         |  |  |
|                             | 12             | Total. Add lines 1 through 11   | 48,914,476              |          | 914,476              |   |                         |  |  |
|                             | 13<br>14       | Compensation of officers, directors, trustees, etc  Other employee salaries and wages                               | C                       | ,        | 0                    |   | 0                       |  |  |
| w                           | 15             | Pension plans, employee benefits  |                         | +        |                      |   | -                       |  |  |
| ıse                         | 16a            | Legal fees (attach schedule)  |                         | +        |                      |   |                         |  |  |
| <u>B</u>                    | ь              | Accounting fees (attach schedule)   | 141,589                 | 9        | 0                    |   | 150,610                 |  |  |
| and Administrative Expenses | c              | Other professional fees (attach schedule)   |                         | 1        |                      |   | <del> </del>            |  |  |
| tıve                        | 17             | Interest  |                         | 1        |                      |   | <del> </del>            |  |  |
| tra                         | 18             | Taxes (attach schedule) (see instructions)  | 9,145                   | 5        | 0                    |   | 4,000                   |  |  |
| <u>=</u>                    | 19             | Depreciation (attach schedule) and depletion  |                         |          |                      |   |                         |  |  |
| ŧ                           | 20             | Occupancy   |                         |          |                      |   |                         |  |  |
| ďΑ                          | 21             | Travel, conferences, and meetings   |                         |          |                      |   |                         |  |  |
| an                          | 22             | Printing and publications   |                         |          |                      |   |                         |  |  |
| Бu                          | 23             | Other expenses (attach schedule)  | 2,201,497               | 7        | 0                    |   | 2,056,298               |  |  |
| Operating                   | 24             | Total operating and administrative expenses.  |                         |          | _                    |   | 2                       |  |  |
| ğ                           | ]<br>]<br>]    | Add lines 13 through 23   | 2,352,231               |          | 0                    |   | 2,210,908<br>38,901,275 |  |  |
| _                           | 25<br>26       | Contributions, gifts, grants paid   | 38,021,191              |          |                      |   | 30,901,2/5              |  |  |
|                             |                | 25  | 40,373,422              | 2        | 0                    |   | 41,112,183              |  |  |
|                             | 27             | Subtract line 26 from line 12   |                         |          |                      |   |                         |  |  |
|                             | а              | Excess of revenue over expenses and disbursements   | 8,541,054               | 1        |                      |   |                         |  |  |
|                             | ь              | Net investment income (If negative, enter -0-)  |                         |          | 914,476              |   |                         |  |  |
|                             | С              | Adjusted net income(If negative, enter -0-)   |                         |          |                      |   |                         |  |  |
| For                         | Paper          | work Reduction Act Notice, see instructions.  |                         | Cat      | No 11289X            | ( For   | m <b>990-PF</b> (2016)  |  |  |

57,616,751

57,623,425

10,894,220

11,141,779

46,481,646

46,481,646

57,623,425

247,559

65.217.836

65,219,365

10.014.137

10,397,875

54,821,490

54,821,490 65,219,365

1 2

3

4

5

6

46,481,646

8,541,054

55,022,700

54,821,490 Form 990-PF (2016)

201,210

383,738

65.217,836

65,219,365

C

11

12

13 14

15

16

17

18

19

20

21 22

23

24

25

28 29

31 Part III

Liabilities

Balances

Fund 26

ŏ

Assets 27

Net 30

2

3

4

5

Investments—land, buildings, and equipment basis ▶ \_

Loans from officers, directors, trustees, and other disqualified persons Mortgages and other notes payable (attach schedule). . . . . .

Total liabilities(add lines 17 through 22) . . . . . . . . . . . . .

Less accumulated depreciation (attach schedule) ▶

Less accumulated depreciation (attach schedule) ▶ \_

Total assets (to be completed by all filers—see the

Accounts payable and accrued expenses . . . . .

Foundations that follow SFAS 117, check here ▶

and complete lines 24 through 26 and lines 30 and 31.

Foundations that do not follow SFAS 117, check here ▶

Paid-in or capital surplus, or land, bldg, and equipment fund

Retained earnings, accumulated income, endowment, or other funds

Total net assets or fund balances (see instructions) . . . . .

Total liabilities and net assets/fund balances (see instructions) .

Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30

Total net assets or fund balances at beginning of year-Part II, column (a), line 30 (must agree with end-

Analysis of Changes in Net Assets or Fund Balances

Land, buildings, and equipment basis ▶

instructions Also, see page 1, item I)

Other assets (describe > \_

Other liabilities (describe -

Temporarily restricted

Unrestricted . . . . . .

and complete lines 27 through 31.

of-year figure reported on prior year's return)

Decreases not included in line 2 (itemize) ▶

Other increases not included in line 2 (itemize) -

Enter amount from Part I, line 27a . . . . . . . .

Permanently restricted . .

| Form 990-PF (2016)  |  | Page <b>7</b>             |
|---|--|---------------------------|
| Part VIII Information About Officers, Directors, Trus and Contractors (continued)                             | stees, Foundation Managers, Highly Paid I                    | Employees,                |
| 3 Five highest-paid independent contractors for professional  | services (see instructions). If none, enter "NO              | NE".                      |
| (a) Name and address of each person paid more than \$50,000   | (b) Type of service  | (c) Compensation          |
| COMUNICAD   | MARKETING AND OUTREACH                                       | 937,094                   |
| 1530 WILSON BOULEVARD<br>ARLINGTON, VA 22209  |  |                           |
| FORD MOTOR COMPANY  | ADMINISTRATIVE SERVICES                                      | 500,000                   |
| ONE AMERICAN ROAD<br>DEARBORN, MI 48126   |  |                           |
| PCG CAMPBELL  | PROFESSIONAL SERVICES  | 403,961                   |
| 3200 GREENFIELD<br>DEARBORN, MI 48120   |  |                           |
| PLANTE & MORAN PLLC   | ACCOUNTING   | 125,810                   |
| 27400 NORTHWESTERN<br>SOUTHFIELD, MI 48037  |  |                           |
| N'TOUCH COMMUNICATIONS  | MARKETING AND OUTREACH                                       | 114,458                   |
| 24901 NORTHWESTERN<br>SOUTHFIELD, MI 48075  |  |                           |
| Total number of others receiving over \$50,000 for professional service                                       | ·····  | 0                         |
| Part IX-A Summary of Direct Charitable Activities   |  |                           |
| List the foundation's four largest direct charitable activities during the tax year. Inc                      | clude relevant statistical information such as the number of | Expenses                  |
| organizations and other beneficiaries served, conferences convened, research paper                            |  |                           |
| 1 THE FUND DOES NOT HAVE DIRECT CHARITABLE EXPENDITURES CONTRIBUTIONS, SCHOLARSHIPS, AND GRANTS MADE DIRECTLY | •  | 0                         |
| 2   |  | <u> </u>                  |
|   |  |                           |
| -   |  |                           |
| 3   |  |                           |
|   |  |                           |
|   |  |                           |
| 4   |  | _                         |
|   |  |                           |
|   |  |                           |
| Part IX-B Summary of Program-Related Investments  | s (see instructions)   |                           |
| Describe the two largest program-related investments made by the foundation                                   | <u> </u>   | Amount                    |
| 1   |  |                           |
|   |  |                           |
|   |  |                           |
| 2   |  |                           |
|   |  |                           |
|   |  |                           |
| All other program-related investments See instructions  |  |                           |
| 3   |  |                           |
|   |  |                           |
| Total Add lines 1 through 2   |  |                           |
| Total. Add lines 1 through 3  |  |                           |
|   |  | Form <b>990-PF</b> (2016) |

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for

Amounts set aside for specific charitable projects that satisfy the

the section 4940(e) reduction of tax in those years

Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4

Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment

Adjusted qualifying distributions. Subtract line 5 from line 4. . . . . . . . .

3

4

5

2

За 3h

4

5

41,112,183

41.103.038

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9.145

3,818,735

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Λ

(d)

2016

Page 9

**b** Total for prior years

From 2011. . . . .

**b** From 2012. . . . . c From 2013. . .

d From 2014. . . . .

e From 2015. . . . .

Excess distributions carryover, if any, to 2016

f Total of lines 3a through e. . . . . . . .

**d** Applied to 2016 distributable amount. . . . . e Remaining amount distributed out of corpus

same amount must be shown in column (a) )

5 Excess distributions carryover applied to 2016

a Corpus Add lines 3f, 4c, and 4e Subtract line 5 **b** Prior years' undistributed income Subtract line 4b from line 2b . . . . . . . . . c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. . . . . . d Subtract line 6c from line 6b Taxable amount e Undistributed income for 2015 Subtract line 4a from line 2a Taxable amount—see instructions . . . . . . f Undistributed income for 2016 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2017 . . . . . 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) . . . . . . . . . 8 Excess distributions carryover from 2011 not

applied on line 5 or line 7 (see instructions) . . .

Subtract lines 7 and 8 from line 6a . . . . . .

9 Excess distributions carryover to 2017.

10 Analysis of line 9

a Excess from 2012. . .

c Excess from 2014. . . .

d Excess from 2015. . .

e Excess from 2016. . .

**b** Excess from 2013. .

(If an amount appears in column (d), the

6 Enter the net total of each column as

indicated below:

4 Qualifying distributions for 2016 from Part XII, line 4 > \$ 41,112,183 a Applied to 2015, but not more than line 2a **b** Applied to undistributed income of prior years (Election required—see instructions). . . . . c Treated as distributions out of corpus (Election required—see instructions). . . . . . . . . .

18,769,974 20,907,068

25.824.278

28,770,568 35,919,764

20.907.068

25,824,278

28,770,568

35,919,764

37.293.448

(a)

Corpus

130.191.652

37,293,448

167,485,100

18.769.974

148,715,126

(b)

Years prior to 2015

(c)

2015

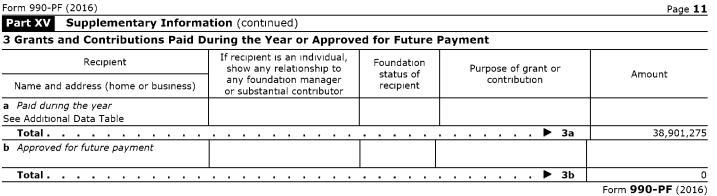
| Part XIII |   |
|-----------|---|
|           | Undistributed Income (see instructions) |

| P | art XIII    | Undistributed Income (see ins          |
|---|-------------|--|
|   |             |  |
| 1 | Distributab | e amount for 2016 from Part XI, line 7 |

| Part XIII |             | Undistributed Income (se           | e inst |
|-----------|-------------|------------------------------------|--------|
|           |             |                                    |        |
|           |             |                                    | _      |
| 1         | Distributab | le amount for 2016 from Part XI,   | line 7 |
| 2         | Undistribut | ed income, if any, as of the end o | f 2016 |
| а         | Enter amo   | unt for 2015 only                  |        |

factors

See Additional Data Table



| Enter gross amounts unless otherwise indicated |  | Unrelated bus        | siness income        | Excluded by section   | (e)<br>Related or exempt |  |
|--|--|----------------------|----------------------|-----------------------|--------------------------|--|
| <b>1</b> Program                               | n service revenue  | (a)<br>Business code | <b>(b)</b><br>Amount | (c)<br>Exclusion code | <b>(d)</b><br>Amount     | function income<br>(See instructions ) |
|  |  |                      |                      |                       |                          |  |
|  |  |                      |                      |                       |                          |  |
|  |  |                      |                      |                       |                          |  |
|  |  |                      |                      |                       |                          |  |
|  | and contracts from government agencies   | -                    |                      |                       |                          |  |
| _  | rship dues and assessments   |                      |                      |                       |                          |  |
|  | st on savings and temporary cash<br>ments  |                      |                      |                       |                          |  |
|  | ids and interest from securities   |                      |                      | 14                    | 881,780                  |  |
|  | ital income or (loss) from real estate   |                      |                      |                       |                          |  |
|  | financed property ebt-financed property  |                      |                      |                       |                          |  |
|  | ental income or (loss) from personal property  |                      |                      |                       |                          |  |
|  | nvestment income   |                      |                      | 18                    | 32,696                   |  |
|  | or (loss) from sales of assets other than cory   |                      |                      |                       |                          |  |
| 9 Net inc                                      | ome or (loss) from special events  |                      |                      |                       |                          |  |
|  | profit or (loss) from sales of inventory revenue a   |                      |                      |                       |                          |  |
|  | evenue a   |                      |                      |                       |                          |  |
|  |  |                      |                      |                       |                          |  |
|  |  |                      |                      |                       |                          |  |
|  |  |                      | 0                    |                       | 914,476                  | (                                      |
| 3 Total.                                       | al Add columns (b), (d), and (e) Add line 12, columns (b), (d), and (e)                            |                      |                      | 13                    | 3                        | 914,476                                |
| ee works                                       | heet in line 13 instructions to verify calculatio  Relationship of Activities to th                | ns )                 |                      |                       |                          |  |
| Line No.<br>▼                                  | Explain below how each activity for which the accomplishment of the foundation's ex instructions ) |                      |                      |                       |                          |  |
|  | ,  |                      |                      |                       |                          |  |
|  |  |                      |                      |                       |                          |  |
|  |  |                      |                      |                       |                          |  |
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|  |  |                      |                      |                       |                          |  |
|  |  |                      |                      |                       |                          |  |

| . ( |  |
|-----|--|
|     | Information Regarding Transfers To and Transactions and Relationships With Noncharitable |
|     | Exempt Organizations   |

| Par         | t XVII                                     | Exempt Organ                                       |                  | rans    | rers 10      | and Iransacti                  | ons     | and Relation         | isnips with Noi        | ncnaritad       | ·e         |            |       |
|-------------|--|--|------------------|---------|--------------|--------------------------------|---------|----------------------|------------------------|-----------------|------------|------------|-------|
|             |  | ganization directly or<br>Code (other than sect    | ındırectly enga  |         |              |                                |         |                      |                        | on 501          |            | Yes        | No    |
| a Tra       | ansfers                                    | from the reporting fou                             | ındatıon to a r  | oncha   | rıtable ex   | empt organizatio               | n of    |                      | -                      |                 | $\dashv$   |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        | . 1a            | (1)        |            | No    |
| (2          | ) Other                                    | rassets  |                  |         |              |                                |         |                      |                        | . 1a            | (2)        |            | No    |
| <b>b</b> Ot | her tran                                   | sactions   |                  |         |              |                                |         |                      |                        |                 | $\dashv$   |            |       |
| (1          | ) Sales                                    | of assets to a noncha                              | arıtable exemp   | t orga  | nization.    |                                |         |                      |                        | 1b              | (1)        |            | No    |
| (2          | ) Purch                                    | nases of assets from a                             | noncharitable    | exem    | npt organi   | zation                         |         |                      |                        | 1b              | (2)        |            | No    |
| (3          | ) Renta                                    | al of facilities, equipm                           | ent, or other a  | ssets.  |              |                                |         |                      |                        | 1b              | (3)        |            | No    |
| (4          | ) Reim                                     | bursement arrangeme                                | ents             |         |              |                                |         |                      |                        | . 1b            | (4)        |            | No    |
| (5          | ) Loans                                    | s or loan guarantees.                              |                  |         |              |                                |         |                      |                        | . 1b            | (5)        |            | No    |
| (6          | <b>)</b> Perfor                            | mance of services or                               | membership o     | r fund  | raising so   | licitations                    |         |                      |                        | . 1b            | (6)        |            | No    |
| c Sh        | arıng of                                   | f facilities, equipment,                           | mailing lists,   | other   | assets, or   | paid employees.                |         |                      |                        | 1               | С          |            | No    |
|             |  | wer to any of the abov                             |                  |         |              |                                |         |                      |                        |                 | à          |            |       |
|             |  | ids, other assets, or se<br>nsaction or sharing ar |                  |         |              |                                |         |                      |                        |                 |            |            |       |
| ""          | any crai                                   | isaction of sharing an                             | rangement, sn    | 011     | column (     | a) the value of th             | ic go   | ous, other asset     | s, or services recei   | veu             |            |            |       |
| (a) Lin     | ie No                                      | (b) Amount involved                                | (c) Name of      | nonch   | arıtable exe | empt organization              | (       | (d) Description of t | ransfers, transactions | , and sharing   | arrar      | ngemen     | ts    |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 | —          |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 | —          |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 | —          |            |       |
| 2a Ic       | the four                                   | ndation directly or ind                            | roctly affiliate | d with  | or rolate    | d to one or mor                | o + > v | -ovemet ergani       | zations                |                 |            |            |       |
|             |  | in section 501(c) of the                           | •                |         | •            | •                              |         |                      |                        | 🗆 Y             |            | <b>☑</b> N | _     |
|             |  | , ,  | •                | ulali   | Section 50   | 31(C)(3))                      | CLIOII  | 152/7                |                        | Ш               | :5         | <u> </u>   | O     |
| D II        | res, c                                     | omplete the following<br>(a) Name of organiza      |                  |         | 1 (          | <b>b)</b> Type of organization | tion    | I                    | (c) Description        | of relationsh   | n          |            |       |
|             |  | (a) Hame or organiza                               |                  |         | ,            | b) Type of Organiza            |         |                      | (c) Description        | r or relationsh | <u> </u>   |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |
|             |  | er penalties of perjury                            |                  |         |              |                                |         |                      |                        |                 |            |            |       |
| c:~~        |  | ny knowledge and beli<br>ch preparer has any ki    |                  | orrect  | , and com    | piete Declaration              | n or p  | preparer (otner i    | than taxpayer) is b    | ased on all i   | ntor       | mation     | n of  |
| Sign        | •  | *****  | Torricage        |         |              | 2017-06-07                     |         | \ *****              | Tr.                    | May the IRS d   | SCUS       | s this re  | eturn |
| Here        | <b>                                   </b> |  |                  |         |              | 2017-00-07                     |         | -                    |                        | with the prepa  | rer s      | shown b    | elow  |
|             | <b>  7</b>                                 | Signature of officer or                            | trustee          |         |              | Date                           |         | Title                | (                      | (see instr )?   | <b>✓</b> Y | es 🗆 N     | lo    |
|             | -  | Drunt/Tune prepare                                 | -'a nama         | Dran    |              |                                | T_      |                      |                        | DTIN            |            |            |       |
|             |  | Print/Type preparei                                | 5 Haffle         | Prep    | arer's Sıg   | nature                         | P       | ate                  | Check if self-         | PTIN            |            |            |       |
|             |  |  |                  |         |              |                                |         |                      | employed ▶ 🔲           | P00             | 966        | 144        |       |
| Paid        | I  | MICHAEL R NICH                                     | OLAS             |         |              |                                |         |                      |                        |                 |            |            |       |
|             | oarer                                      | Firm's name ► GE                                   | ORGE JOHNSO      | N 8 C   | COMPANY      |                                |         |                      |                        |                 | —          |            |       |
| _           | Only                                       |  | OVOE JOHNOC      | JIV Q C | LOMPANY      |                                |         |                      |                        | Fırm's EIN 🖡    | ∙38-       | -20296     | 68    |
|             |  |  | 1200 BUHL BU     | ILDIN   | G 535 GR     | ISWOLD                         |         |                      |                        |                 |            |            |       |
|             |  | ] .  | >CTDOIT *4*      | 40226   | 2600         |                                |         |                      |                        | Phone no (      | 313        | 965-2      | 2655  |
|             |  |  | DETROIT, MI      | 48226   | 2007         |                                |         |                      |                        | `               | ,          | •          |       |
|             |  |  |                  |         |              |                                |         |                      |                        |                 |            |            |       |

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation (c) Compensation (If (a) Name and address Title, and average Expense account, hours per week not paid, enter Contributions to (e) other allowances -0-) (b) devoted to position employee benefit plans and deferred compensation JAMES G VELLA 0 0 CHAIR AND PRESIDENT 0 20 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 BRADLEY GAYTON **TRUSTEE** 0 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 **NEIL M SCHLOSS** 0 0 VICE-PRESIDENT AND 0 **TREASURER** ONE AMERICAN ROAD 1 00 DEARBORN, MI 481262701 SHEILA F HAMP TRUSTEE 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 ZIAD S OJAKLI **TRUSTEE** 0 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 STEVE BIEGUN TRUSTEE 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 DAVID SCHOCH 0 0 0 TRUSTEE 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 WILLIAM DIRKSEN TRUSTEE 0 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 LINDSEY BUHL 0 0 TRUSTEE 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 ALEXANDRA FORD ENGLISH TRUSTEE 0 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 JASON INGLE TRUSTEE 0 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 JOY FALOTICO TRUSTEE 0 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 STEPHEN T ODELL TRUSTEE 0 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 JONATHAN E OSGOOD **SECRETARY** 0 0 1 00 ONE AMERICAN ROAD DEARBORN, MI 481262701 BRENT T PFEIFFER 0 0 **ASSISTANT** 0 **TREASURER** ONE AMERICAN ROAD 1 00 DEARBORN, MI 481262701 JOANNA M TOTSKY 0 0 0 ASSISTANT SECRETARY

1 00

ONE AMERICAN ROAD DEARBORN, MI 481262701

| For | rm 990PF Part XV Line 2a - 2d - Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs: |
|-----|---|
| [ [ | The name, address, and telephone number of the person to whom applications should be addressed                      |
|     | YISEL CABRERA<br>ONE AMERICAN ROAD SUITE 215-A5<br>DEARBORN, MI 481262701<br>(888) 313-0102                         |
| Гь  | The form in which applications should be submitted and information and materials they should include                |

THE APPLICATION SHOULD BE SUBMITTED ONLINE AT WWW COMMUNITY FORD COM THE MATERIALS SHOULD INCLUDE ORGANIZATION

INFORMATION, BUDGET INFORMATION, AND GRANT DETAILS

c Any submission deadlines
THERE ARE NO DEADLINES FOR ACCEPTING APPLICATIONS

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors
FORD MOTOR COMPANY FUND SUPPORTS NOT-FOR-PROFIT ORGANIZATIONS IN ARTS AND CULTURE PROGRAMS

| Foi | orm 990PF Part XV Line 2a - 2d - Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:  |  |  |  |  |  |  |
|-----|---|--|--|--|--|--|--|
| Γ   | The name, address, and telephone number of the person to whom applications should be addressed  |  |  |  |  |  |  |
|     | JIM GRAHAM<br>ONE AMERICAN ROAD SUITE 215-A5<br>DEARBORN, MI 481262701<br>(888) 313-0102  |  |  |  |  |  |  |
| ь   | The form in which applications should be submitted and information and materials they should include  |  |  |  |  |  |  |
|     | THE APPLICATION SHOULD BE SUBMITTED ONLINE AT WWW COMMUNITY FORD COM THE MATERIALS SHOULD INCLUDE ORGANIZATION INFORMATION, BUDGET INFORMATION, AND GRANT DETAILS |  |  |  |  |  |  |
| G   | Any submission deadlines  |  |  |  |  |  |  |
| l   | THERE ARE NO DEADLINES FOR ACCEPTING APPLICATIONS   |  |  |  |  |  |  |

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

FORD MOTOR COMPANY FUND SUPPORTS NOT-FOR-PROFIT ORGANIZATIONS IN AUTOMOTIVE-RELATED SAFETY EDUCATION PROGRAMS

| F | orm 990PF Part XV Line 2a - 2d - Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs   |
|---|---|
|   | a The name, address, and telephone number of the person to whom applications should be addressed  |
|   | PAMELA ALEXANDER<br>ONE AMERICAN ROAD SUITE 215-A5<br>DEARBORN, MI 481262701<br>(888) 313-0102  |
| Γ | <b>b</b> The form in which applications should be submitted and information and materials they should include   |
|   | THE APPLICATION SHOULD BE SUBMITTED ONLINE AT WWW COMMUNITY FORD COM THE MATERIALS SHOULD INCLUDE ORGANIZATION INFORMATION, BUDGET INFORMATION, AND GRANT DETAILS |
| Γ | c. Any submission deadlines   |

## THERE ARE NO DEADLINES FOR ACCEPTING APPLICATIONS d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

factors
FORD MOTOR COMPANY FUND SUPPORTS NOT-FOR-PROFIT ORGANIZATIONS IN COMMUNITY NEEDS PROGRAMS

| Fo | orm 990PF Part XV Line 2a - 2d - Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:  |
|----|---|
|    | a The name, address, and telephone number of the person to whom applications should be addressed  |
|    | MIKE SCHMIDT<br>ONE AMERICAN ROAD SUITE 215-A5<br>DEARBORN, MI 481262701<br>(888) 313-0102  |
| Γ  | <b>b</b> The form in which applications should be submitted and information and materials they should include   |
|    | THE APPLICATION SHOULD BE SUBMITTED ONLINE AT WWW COMMUNITY FORD COM THE MATERIALS SHOULD INCLUDE ORGANIZATION INFORMATION, BUDGET INFORMATION, AND GRANT DETAILS |
| Γ  | c Any submission deadlines  |

c Any submission deadlines
THERE ARE NO DEADLINES FOR ACCEPTING APPLICATIONS

**d** Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

FORD MOTOR COMPANY FUND SUPPORTS NOT-FOR-PROFIT ORGANIZATIONS IN EDUCATION PROGRAMS

| FC | orm 990PF Part XV Line 2a - 2d - Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:  |  |  |  |  |  |  |
|----|---|--|--|--|--|--|--|
|    | a The name, address, and telephone number of the person to whom applications should be addressed  |  |  |  |  |  |  |
|    | YISEL CABRERA<br>ONE AMERICAN ROAD SUITE 215-A5<br>DEARBORN, MI 481262701<br>(888) 313-0102   |  |  |  |  |  |  |
| Γ  | b The form in which applications should be submitted and information and materials they should include  |  |  |  |  |  |  |
|    | THE APPLICATION SHOULD BE SUBMITTED ONLINE AT WWW COMMUNITY FORD COM THE MATERIALS SHOULD INCLUDE ORGANIZATION INFORMATION, BUDGET INFORMATION, AND GRANT DETAILS |  |  |  |  |  |  |
| Γ  | c Any submission deadlines  |  |  |  |  |  |  |

### THERE ARE NO DEADLINES FOR ACCEPTING APPLICATIONS

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

FORD MOTOR COMPANY FUND SUPPORTS NOT-FOR-PROFIT ORGANIZATIONS IN HEALTH PROGRAMS

| Foi | m 990PF Part XV Line 2a - 2d - Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:   |
|-----|--|
|     | The name, address, and telephone number of the person to whom applications should be addressed   |
|     | JOEDIS AVILA PAMELA ALEXANDER OR SH<br>ONE AMERICAN ROAD SUITE 215-A5<br>DEARBORN, MI 481262701<br>(888) 313-0102  |
| ь   | The form in which applications should be submitted and information and materials they should include   |
|     | THE APPLICATION SHOULD BE SUBMITTED ONLINE AT WWW COMMUNITY FORD COM THE MATERIALS SHOULD INCLUDE ORGANIZATION<br>INFORMATION, BUDGET INFORMATION, AND GRANT DETAILS |
| G   | Any submission deadlines   |

#### THERE ARE NO DEADLINES FOR ACCEPTING APPLICATIONS d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other

factors

FORD MOTOR COMPANY FUND SUPPORTS NOT-FOR-PROFIT ORGANIZATIONS IN MULTI-CULTURAL PROGRAMS

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual. Foundation Purpose of grant or Amount show any relationship to status of contribution any foundation manager recipient Name and address (home or business) or substantial contributor a Paid during the year 100 BLACK MEN OF AMERICA INC NONE PC MEN OF COURAGE 45,000 141 AUBURN AVENUE ATLANTA, GA 30303 PC 100 BLACK MEN OF GREATER DETROIT NONE PROJECT SUCCESS 2,500 INC ONE FORD PLACE DETROIT, MI 48202 NONE PC. 21ST CENTURY PARKS INC OPERATION BETTER WORLD 1,600 471 WEST MAIN STREET SUITE 202 LOUISVILLE, KY 40202 A NEW LEAF INC NONE PC OPERATION BETTER WORLD 15,000 868 EAST UNIVERSITY DRIVE MESA, AZ 85203 AAUW - BIRMINGHAM BRANCH NONE PC INNOVATION PIPELINE 10,000 FOUNDATION INC 30100 TELEGRAPH ROAD SUITE 337 BINGHAM FARMS, MI 48025 PC ACCESS 2651 SAULINO COURT NONE **PROGRAMS** 60,000 DEARBORN, MI 48120 ACCOUNTING AID SOCIETY NONE PC FORD RESOURCE AND 48,000 7700 SECOND AVENUE SUITE 314 ENGAGEMENT CENTER ("FREC") SUPPORT DETROIT, MI 48202 ADELANTE US EDUCATION LEADERSHIP NONE PC OPERATION BETTER WORLD 10,000 **FUND** 8415 DATAPOINT DRIVE SAN ANTONIO, TX 78229 ADVERTISING COUNCIL INC NONE PC PROGRAM SUPPORT 40,000 815 2ND AVENUE FLOOR 9 NEW YORK, NY 10017 AFTER SCHOOL MATTERS INC NONE PC OPERATION BETTER WORLD 20,000 66 EAST RANDOLPH STREET CHICAGO, IL 60601 PC AFTER-SCHOOL ALL-STARS LOS NONE OPERATION BETTER WORLD 20,000 **ANGELES** 6501 FOUNTAIN AVENUE LOS ANGELES, CA 90028 ALIANZA PARA UN PUERTO RICO SIN NONE PC OPERATION BETTER WORLD 20,000 DROGAS INC PO BOX 195112 SAN JUAN, PR 00919 ALIGNMENT NASHVILLE INC NONE PC FORD NEXT GENERATION 313,592 21 WHITE BRIDGE ROAD SUITE 201 LEARNING NASHVILLE, TN 37205 ALIGNMENT ROCKFORD NONE PC. FORD NEXT GENERATION 25,000 LEARNING 815 NORTH CHURCH STREET ROCKFORD, IL 61103 PC ALLIANCE FOR WOMEN IN MEDIA NONE **EMPOWERING AMERICA** 35,000 FOUNDATION INC **PROGRAM** 

38,901,275

2365 HARRODSBURG ROAD LEXINGTON, KY 40504

Total.

3a

#### Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual, Foundation Purpose of grant or Amount show any relationship to status of contribution any foundation manager recipient Name and address (home or business) or substantial contributor a Paid during the year AMERICAN CANCER SOCIETY INC NONE PC OPERATION BETTER WORLD 10,000 701 WEST MUHAMMAD ALI BOULEVARD PO BOX 22718 LOUISVILLE, KY 40203 AMERICAN HEART ASSOCIATION NONE PC OPERATION BETTER WORLD 10,000 CENTRAL KENTUCKY CHAPTER 354 WALLER AVENUE SUITE 110 LEXINGTON, KY 40504 PC AMERICAN INDIAN COLLEGE FUND NONE FORD COLLEGE COMMUNITY 16,000 8333 GREENWOOD BOULEVARD CHALLENGE DENVER, CO 80221 AMERICAN INDIAN COLLEGE FUND NONE PC MAINSTREAM INSTITUTION 50,000 8333 GREENWOOD BOULEVARD **SCHOLARSHIPS** DENVER, CO 80221 AMERICAN LEBANESE SYRIAN NONE PC ST JUDE CHILDREN'S 30,000 ASSOCIATION CHAR INC RESEARCH HOSPITAL 501 ST JUDE PLACE MEMPHIS, TN 38105 PC AMERICAN NATIONAL RED CROSS NONE DISASTER RESPONDER AND 450,000 431 17TH STREET NW O G W CITIES WASHINGTON, DC 20006 AMERICAN NATIONAL RED CROSS NONE PC GLOBAL DISASTER RELIEF 100,000 431 17TH STREET NW WASHINGTON, DC 20006 AMERICAN NATIONAL RED CROSS NONE PC NURSE TRAINING AND 50,000 431 17TH STREET NW **EMERGENCY RESPONSE** WASHINGTON, DC 20006

PC

PC

PC

PC

PC

PC

PC

OPERATION BETTER WORLD

OPERATION BETTER WORLD

OPERATION BETTER WORLD

FORD MUSICIANS AWARDS

OPERATION BETTER WORLD

COMMUNITY OUTREACH

7 MILE PROJECT, DETROIT

85,000

50,000

20.000

75,000

25,000

2,500

25,000

38,901,275

NONE

NONE

NONE

NONE

NONE

NONE

NONE

AMERICAN NATIONAL RED CROSS

AMERICAN RED CROSS NORTHERN

AMERICAN RED CROSS PUERTO RICO

AMERICAN SYMPHONY ORCHESTRA

AMIGOS TOGETHER FOR KIDS INC

ANN ARBOR YPSILANTI REGIONAL

ARAB AMERICAN AND CHALDEAN

363 WEST BIG BEAVER ROAD SUITE

2153 CORAL WAY SUITE 405

CHAMBER FOUNDATION 2010 HOGBACK ROAD ANN ARBOR, MI 48105

MIAMI, FL 33145

33 WEST 60TH STREET NEW YORK, NY 10023

CALIFORNIA COASTAL REGION 1663 MARKET STREET SAN FRANCISCO, CA 94103

431 17TH STREET NW WASHINGTON, DC 20006

CHAPTER
PO BOX 9021067
SAN JUAN, PR 00902

**LEAGUE** 

COUNCIL

TROY, MI 48084

300

#### Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Foundation Purpose of grant or Recipient If recipient is an individual, Amount show any relationship to status of contribution any foundation manager recipient Name and address (home or business) or substantial contributor a Paid during the year ARAB AMERICAN AND CHALDEAN NONE PC CAPITAL GRANT PROGRAM 25,000 COUNCIL 363 WEST BIG BEAVER ROAD SUITE 300 TROY, MI 48084 PC ARAB AND CHALDEAN FESTIVAL NONE **FESTIVAL** 5,000 7234 OAKWOOD DRIVE WEST BLOOMFIELD, MI 48322 PC ART CENTER COLLEGE OF DESIGN NONE WILLIAM CLAY FORD 10,000 1700 LIDA STREET PO BOX 7197 AUTOMOTIVE DESIGN **SCHOLARSHIPS** PASADENA, CA 91103 ARTS AND SCRAPS 16135 HARPER NONE PC FREC SUPPORT 16,355 DETROIT, MI 48224 ARTS LEAGUE OF MICHIGAN INC PC NONE ARTS SUPPORT 5,000 311 EAST GRAND RIVER DETROIT, MI 48226 PC ASSOCIATION FOR CAREER AND NONE FORD NEXT GENERATION 6,500 TECHNICAL EDUCATION **LEARNING** 1410 KING STREET ALEXANDRIA, VA 22314

PC

PC

PC

PC

PC

PC

PC

PC

PC

OPERATION BETTER WORLD

UNIVERSITY OF PUERTO RICO

FORD ADVANCED EDUCATION

OPERATION BETTER WORLD

OPERATION BETTER WORLD

BELLE ISLE LEGACY LUNCHEON

BEASTLY FEAST

ART THERAPY

FREC D2 SUPPORT

STEM SCHOLARSHIPS

**PROGRAM** 

5,000

10,000

10,000

21,000

30,000

50,000

25,000

5,000

25,000

38,901,275

ASSOCIATION FOR THE WOLF LAKE

ASSOCIATION OF UNIVERSITY OF

ASU FOUNDATION FOR A NEW

AMERICAN UNIVERSITY

ATLANTA, GA 30318
ATLANTA UNION MISSION

PUERTO RICO ALUMNI AND FRIENDS

ATLANTA COMMUNITY FOOD BANK INC

732 JOSEPH E LOWERY BOULEVARD NW

ATLANTA-FULTON COUNTY ZOO INC

BARBARA ANN KARMANOS CANCER

4100 JOHN R STREET NCO6DS

300 RIVER PLACE SUITE 2800 DETROIT, MI 48207

BING YOUTH INSTITUTE INC

151 WEST JEFFERSON AVENUE

800 CHEROKEE AVENUE SE ATLANTA, GA 30315

2400 NEW YORK AVENUE WHITING, IN 46394

INITIATIVE

ABROAD INC PO BOX 2600 MERRIFIELD, VA 22116

PO BOX 2260 TEMPE, AZ 85280

CORPORATION PO BOX 1807 ATLANTA, GA 30301

INSTITUTE

DETROIT, MI 48201
BELLE ISLE CONSERVANCY

DETROIT, MI 48226

Total.

3a

NONE

NONE

NONE

NONE

NONE

NONE

NONE

NONE

NONE

#### Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

|  | ts and contributions i ale                              | During the              | real of Approved for Future             | - aymene   |
|--|---|-------------------------|---|------------|
| Recipient  | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution        | Amount     |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor    | recipient               |   |            |
| a Paid during the year   |   |                         |   |            |
| BING YOUTH INSTITUTE INC<br>151 WEST JEFFERSON AVENUE<br>DETROIT, MI 48226                           | NONE  | PC                      | MEN OF COURAGE/L K FORUM                | 92,500     |
| BING YOUTH INSTITUTE INC<br>151 WEST JEFFERSON AVENUE<br>DETROIT, MI 48226                           | NONE  | PC                      | MENTORING PROGRAM                       | 25,000     |
| BOULDER CREST RETREAT<br>FOUNDATION<br>PO BOX 117<br>BLUEMONT, VA 20135                              | NONE  | PC                      | MILITARY SCHOLARSHIP<br>PROGRAM         | 40,000     |
| BOY SCOUTS OF AMERICA - ALAMO<br>AREA COUNCIL<br>2226 NW MILITARY HIGHWAY<br>SAN ANTONIO, TX 78213   | NONE  | PC                      | OPERATION BETTER WORLD                  | 5,000      |
| BOYS & GIRLS CLUB OF TULARE<br>COUNTY<br>1003 SAN JUAN AVENUE<br>EXETER, CA 93221                    | NONE  | PC                      | OPERATION BETTER WORLD                  | 10,000     |
| BOYS & GIRLS CLUBS OF AMERICA<br>1275 PEACHTREE STREET NE<br>ATLANTA, GA 30309                       | NONE  | PC                      | OPERATION BETTER WORLD                  | 135,000    |
| BOYS & GIRLS CLUBS OF FRESNO<br>COUNTY<br>540 NORTH AUGUSTA STREET<br>FRESNO, CA 93701               | NONE  | PC                      | OPERATION BETTER WORLD                  | 35,000     |
| BOYS & GIRLS CLUBS OF HALL COUNTY<br>INC<br>PO BOX 691<br>GAINESVILLE, GA 30503                      | NONE  | PC                      | OPERATION BETTER WORLD                  | 3,000      |
| BOYS & GIRLS CLUBS OF MARIN AND<br>SOUTHERN SONOMA COUNTIES<br>203 MARIA DRIVE<br>PETALUMA, CA 94954 | NONE  | PC                      | OPERATION BETTER WORLD                  | 25,000     |
| BOYS & GIRLS CLUBS OF MONTEREY<br>COUNTY<br>1332 LA SALLE AVENUE<br>SEASIDE, CA 93955                | NONE  | PC                      | OPERATION BETTER WORLD                  | 10,000     |
| BOYS & GIRLS CLUBS OF SILICON<br>VALLEY  | NONE  | PC                      | OPERATION BETTER WORLD                  | 35,000     |
| 518 VALLEY WAY SOBRATO CENTER<br>FOR<br>NONPROFITS<br>MILPITAS, CA 95035                             |   |                         |   |            |
| BOYS & GIRLS CLUBS OF<br>SOUTHEASTERN MICHIGAN<br>26777 HALSTED ROAD<br>FARMINGTON HILLS, MI 48331   | NONE  | PC                      | SUPPORT POWER HOUR<br>EDUCATION PROGRAM | 30,000     |
| BOYS & GIRLS CLUBS OF GREATER<br>KANSAS CITY<br>4001 BLUE PARKWAY<br>KANSAS CITY, MO 64130           | NONE  | PC                      | OPERATION BETTER WORLD                  | 25,000     |
| BOYS & GIRLS CLUBS OF GREATER<br>SACRAMENTO<br>5212 LEMON HILL AVENUE<br>SACRAMENTO, CA 95824        | NONE  | PC                      | OPERATION BETTER WORLD                  | 25,000     |
| BOYS & GIRLS CLUBS OF NAPA VALLEY<br>1515 PUEBLO AVENUE<br>NAPA, CA 94558                            | NONE  | PC                      | OPERATION BETTER WORLD                  | 10,000     |
| Total  |   |                         |   | 38,901,275 |

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |  |                                      |   |         |  |
|--|--|--------------------------------------|---|---------|--|
| Recipient  Name and address (home or business)   | If recipient is an individual,<br>show any relationship to<br>any foundation manager<br>or substantial contributor | Foundation<br>status of<br>recipient | Purpose of grant or<br>contribution               | Amount  |  |
| a Paid during the year   |  |                                      |   |         |  |
| BRIGHAM YOUNG UNIVERSITY<br>PO BOX 27188 UNIVERSITY STATION<br>PROVO, UT 84602                           | NONE   | PC                                   | FORD ADVANCED EDUCATION<br>PROGRAM - SCHOLARSHIPS | 10,000  |  |
| BRIGHAM YOUNG UNIVERSITY<br>PO BOX 27188 UNIVERSITY STATION<br>PROVO, UT 84602                           | NONE   | PC                                   | FORD COLLEGE COMMUNITY<br>CHALLENGE               | 25,000  |  |
| CAMPAIGN FOR BLACK MALE<br>ACHIEVEMENT INC<br>570 LEXINGTON AVENUE FIFTH FLOOR<br>NEW YORK, NY 10022     | NONE   | PC                                   | SPONSORSHIP                                       | 25,000  |  |
| CAPITOL REGION COMMUNITY<br>FOUNDATION<br>330 MARSHALL STREET SUITE 300<br>LANSING, MI 48912             | NONE   | PC                                   | GOVERNORS SERVICE AWARDS                          | 20,000  |  |
| CARNEGIE MELLON UNIVERSITY<br>UC BOX 14 5032 FORBES AVENUE<br>PITTSBURGH, PA 15213                       | NONE   | PC                                   | FORD ADVANCED EDUCATION PROGRAM                   | 10,000  |  |
| CASA DE MARYLAND INC<br>8151 15TH AVENUE<br>HYATTSVILLE, MD 20783  | NONE   | PC                                   | HISPANIC PROGAMS                                  | 2,500   |  |
| CASS COMMUNITY SOCIAL SERVICES<br>INC<br>11745 ROSA PARKS BOULEVARD<br>DETROIT, MI 48206                 | NONE   | PC                                   | ANNUAL DINNER PRESENTING<br>SPONSOR               | 10,000  |  |
| CASS COMMUNITY SOCIAL SERVICES<br>INC<br>11745 ROSA PARKS BOULEVARD<br>DETROIT, MI 48206                 | NONE   | PC                                   | CAPITAL GRANT PROGRAM                             | 100,000 |  |
| CASS COMMUNITY SOCIAL SERVICES<br>INC<br>11745 ROSA PARKS BOULEVARD<br>DETROIT, MI 48206                 | NONE   | PC                                   | CATCH THE FIREWORKS WITH CASS                     | 50,000  |  |
| CENTRAL MICHIGAN UNIVERSITY CARLIN ALUMNI HOUSE DEVELOPMENT AND ALUMNI RELATIONS MT PLEASANT, MI 48859   | NONE   | GOV                                  | FORD ADVANCED EDUCATION PROGRAM                   | 10,000  |  |
| CHALDEAN CHAMBER FOUNDATION<br>30850 TELEGRAPH ROAD SUITE 200<br>BINGHAM FARMS, MI 48025                 | NONE   | PC                                   | CHALDEAN CHAMBER FESTIVAL                         | 20,000  |  |
| CHICAGO POLICE FOUNDATION<br>100 SOUTH WACKER DRIVE<br>CHICAGO, IL 60606                                 | NONE   | PC                                   | OPERATION BETTER WORLD                            | 3,000   |  |
| CIRCLE THE CITY<br>300 WEST CLARENDON AVENUE<br>PHOENIX, AZ 85018  | NONE   | PC                                   | OPERATION BETTER WORLD                            | 10,000  |  |
| CITY YEAR INC 1 FORD PLACE SUITE 1F<br>DETROIT, MI 48202   | NONE   | PC                                   | DETROIT CORPORATE TEAM<br>SPONSORSHIP             | 50,000  |  |
| CLARK ATLANTA UNIVERSITY<br>223 JAMES P BRAWLEY DRIVE<br>ATLANTA, GA 30314                               | NONE   | PC                                   | H B C U CHALLENGE                                 | 25,000  |  |

38,901,275

Total .

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| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |  |                                      |  |         |  |
|--|--|--------------------------------------|--|---------|--|
| Recipient  Name and address (home or business)   | If recipient is an individual,<br>show any relationship to<br>any foundation manager<br>or substantial contributor | Foundation<br>status of<br>recipient | Purpose of grant or contribution                       | Amount  |  |
| a Paid during the year   |  |                                      |  |         |  |
| CLEVELAND INSTITUTE OF ART<br>11610 EUCLID AVENUE<br>CLEVELAND, OH 44106                                 | NONE   | PC                                   | WILLIAM CLAY FORD<br>AUTOMOTIVE DESIGN<br>SCHOLARSHIPS | 10,000  |  |
| COLLEGE FOR CREATIVE STUDIES<br>201 EAST KIRBY<br>DETROIT, MI 48202                                      | NONE   | PC                                   | ADVANCING THE CREATIVE<br>SPIRIT - PLEDGE              | 200,000 |  |
| COLLEGE FOR CREATIVE STUDIES<br>201 EAST KIRBY<br>DETROIT, MI 48202                                      | NONE   | PC                                   | DETROIT INTERNATIONAL WINE AUCTION                     | 50,000  |  |
| COLLEGE FOR CREATIVE STUDIES<br>201 EAST KIRBY<br>DETROIT, MI 48202                                      | NONE   | PC                                   | INNOVATION PIPELINE                                    | 42,590  |  |
| COLLEGE FOR CREATIVE STUDIES<br>201 EAST KIRBY<br>DETROIT, MI 48202                                      | NONE   | PC                                   | WILLIAM CLAY FORD<br>AUTOMOTIVE DESIGN<br>SCHOLARSHIPS | 10,000  |  |
| COMMUNITY FOUNDATION OF LORAIN<br>COUNTY<br>9080 LEAVITT ROAD<br>ELYRIA, OH 44035                        | NONE   | PC                                   | COMMUNITY OUTREACH                                     | 12,500  |  |
| COMMUNITY FOUNDATION OF<br>LOUISVILLE INC<br>325 WEST MAIN STREET SUITE 1110<br>LOUISVILLE, KY 40202     | NONE   | PC                                   | COMMUNITY OUTREACH                                     | 15,000  |  |
| COMMUNITY GROWTH EDUCATIONAL<br>FOUNDATION<br>1330 BRADDOCK PLACE SUITE 300<br>ALEXANDRIA, VA 22314      | NONE   | PC                                   | FORD NEXT GENERATION<br>LEARNING                       | 9,000   |  |
| CONEXIAN AMERICAS<br>2195 NOLENSVILLE PIKE<br>NASHVILLE, TN 37211  | NONE   | PC                                   | HISPANIC PROGAMS                                       | 2,500   |  |
| CONGRESSIONAL HISPANIC<br>LEADERSHIP INSTITUTE INC<br>734 15TH STREET NW<br>WASHINGTON, DC 20005         | NONE   | PC                                   | HISPANIC PROGAMS                                       | 9,000   |  |
| CONGRESSIONAL HISPANIC<br>LEADERSHIP INSTITUTE INC<br>734 15TH STREET NW<br>WASHINGTON, DC 20005         | NONE   | PC                                   | YOUNG LEADERS PROGRAM                                  | 10,000  |  |
| CORNERSTONE SCHOOLS OF WASHINGTON DC INC PO BOX 76456 WASHINGTON, DC 20013                               | NONE   | PC                                   | COMMUNITY OUTREACH                                     | 2,500   |  |
| CORNERSTONE SCHOOLS OF WASHINGTON DC INC PO BOX 76456 WASHINGTON, DC 20013                               | NONE   | PC                                   | SUPPORT  | 5,000   |  |
| COALITION ON TEMPORARY SHELTER<br>26 PETERBORO<br>DETROIT, MI 48201                                      | NONE   | PC                                   | INNOVATION PIPELINE                                    | 2,000   |  |
| COUNCIL OF MICHIGAN FOUNDATIONS INC 1 SOUTH HARBOR AVENUE  | NONE   | PC                                   | MEMBERSHIP   | 7,200   |  |

38,901,275

GRAND HAVEN, MI 49417

Total . 3a

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |   |                      |  |         |  |
|--|---|----------------------|--|---------|--|
| Recipient  | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution         | Amount  |  |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor    | recipient            |  |         |  |
| a Paid during the year   |   |                      |  |         |  |
| COUNCIL ON FOUNDATIONS INC<br>2121 CRYSTAL DRIVE SUITE 700<br>ARLINGTON, VA 22202                        | NONE  | PC                   | ANNUAL MEMBERSHIP                        | 17,400  |  |
| COUNTRY MUSIC FOUNDATION INC<br>222 FIFTH AVENUE SOUTH<br>NASHVILLE, TN 37203                            | NONE  | PC                   | MULTI-YEAR PLEDGE                        | 100,000 |  |
| CRISTO REY ATLANTA JESUIT HIGH<br>SCHOOL INC<br>680 WEST PEACHTREE STREET NW<br>ATLANTA, GA 30308        | NONE  | PC                   | OPERATION BETTER WORLD                   | 3,000   |  |
| CUBAN AMERICAN NATIONAL COUNCIL<br>INC<br>1223 SW 4TH STREET<br>MIAMI, FL 33135                          | NONE  | PC                   | DRIVING DREAMS TOUR                      | 67,750  |  |
| CUBAN AMERICAN NATIONAL COUNCIL<br>INC<br>1223 SW 4TH STREET<br>MIAMI, FL 33135                          | NONE  | PC                   | FORD N G L INTERNSHIPS                   | 45,000  |  |
| CUYAHOGA COUNTY PUBLIC LIBRARY<br>2111 SNOW ROAD<br>PARMA, OH 44134                                      | NONE  | GOV                  | COMMUNITY OUTREACH                       | 5,000   |  |
| DALLAS FOUNDATION<br>3963 MAPLE AVENUE SUITE 390<br>DALLAS, TX 75219                                     | NONE  | PC                   | HISPANIC PROGAMS                         | 30,000  |  |
| DALLAS FOUNDATION<br>3963 MAPLE AVENUE SUITE 390<br>DALLAS, TX 75219                                     | NONE  | PC                   | OPERATION BETTER WORLD                   | 125,000 |  |
| DALLAS FOUNDATION<br>3963 MAPLE AVENUE SUITE 390<br>DALLAS, TX 75219                                     | NONE  | PC                   | SPONSORSHIP                              | 15,000  |  |
| DARE TO CARE INC<br>5803 FERN VALLEY ROAD<br>LOUISVILLE, KY 40228  | NONE  | PC                   | OPERATION BETTER WORLD                   | 36,400  |  |
| DEARBORN COMMUNITY FUND<br>15801 MICHIGAN AVENUE<br>DEARBORN, MI 48126                                   | NONE  | PC                   | COMMUNITY OUTREACH                       | 16,000  |  |
| DEARBORN COMMUNITY FUND<br>15801 MICHIGAN AVENUE<br>DEARBORN, MI 48126                                   | NONE  | PC                   | FALL-SPRING SEASON AND<br>GALA SUPPORT   | 15,000  |  |
| DEARBORN PUBLIC SCHOOLS<br>EDUCATION FOUNDATION<br>18700 AUDETTE ROOM 2<br>DEARBORN, MI 48124            | NONE  | PC                   | INNOVATION PIPELINE                      | 1,500   |  |
| DEARBORN PUBLIC SCHOOLS<br>EDUCATION FOUNDATION<br>18700 AUDETTE ROOM 2<br>DEARBORN, MI 48124            | NONE  | PC                   | STEM TECHNOLOGY SUPPORT<br>DISTRICT-WIDE | 25,000  |  |
| DETROIT AREA AGENCY ON AGING<br>1333 BREWERY PARK BOULEVARD<br>DETROIT, MI 48207                         | NONE  | PC                   | HOLIDAY MEALS ON WHEELS                  | 50,000  |  |

Total .

38,901,275

#### Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual, Foundation Purpose of grant or Amount show any relationship to status of contribution any foundation manager recipient Name and address (home or business) or substantial contributor a Paid during the year NONE PC DETROIT AREA PRE-COLLEGE PROGRAM SUPPORT 35,000 ENGINEERING PROGRAM INC 2111 WOODWARD AVENUE SUITE 506 DETROIT, MI 48201 PC NONE DAMON KEITH LUNCHEON DETROIT BAR ASSOCIATION 8,000 **FOUNDATION** 645 GRISWOLD DETROIT, MI 48226 PC 80,000 DETROIT CHILDREN'S CHOIR INC NONE SPONSOR TRAVELING CHOIR 3711 WOODWARD AVENUE DETROIT, MI 48201 NONE PC DETROIT CRISTO REY HIGH SCHOOL DETROIT GEMS EVENT 10,000 INC 5679 WEST VERNOR HIGHWAY DETROIT, MI 48209 DETROIT ECONOMIC GROWTH NONE PC OPERATING AND PROGRAM 250,000 **ASSOCIATION** SUPPORT 500 GRISWOLD STREET SUITE 2200 DETROIT, MI 48226 PC DETROIT ECONOMIC GROWTH NONE OPERATING SUPPORT 50,000 ASSOCIATION 500 GRISWOLD STREET SUITE 2200 DETROIT, MI 48226 DETROIT EMPLOYMENT SOLUTIONS NONE PC GROW DETROIT'S TALENT 85,000 CORPORATION **PROGRAM** 440 EAST CONGRESS DETROIT, MI 48226 PC DETROIT HISTORICAL SOCIETY NONE SUPPORT 40,000 5401 WOODWARD AVENUE DETROIT, MI 48202 DETROIT INSTITUTE OF ARTS NONE PC DETROIT INSTITUTE OF ARTS, 500,000 FOUNDERS SOCIETY 20-YEAR \$10 MILLION GRAND 5200 WOODWARD AVENUE BARGAIN COMMITMENT DETROIT, MI 48202 DETROIT INSTITUTE OF ARTS NONE PC RESTORE SUPPORT 180,000 FOUNDERS SOCIETY 5200 WOODWARD AVENUE DETROIT, MI 48202 DETROIT JAZZ FESTIVAL FOUNDATION NONE PC FREC SUPPORT 70,000 19900 HARPER AVENUE HARPER WOODS, MI 48225 DETROIT PARENT NETWORK NONE PC INNOVATION PIPELINE 10,000 726 LOTHROP ROAD DETROIT, MI 48202 DETROIT POLICE ATHLETIC LEAGUE INC NONE PC KIDS AT THE CORNER 100,000 111 WEST WILLIS CAMPAIGN DETROIT, MI 48201 CIVIL RIGHTS MOVEMENT 50TH DETROIT PUBLIC LIBRARY NONE GOV 5,000 5201 WOODWARD **ANNIVERSARY** DETROIT, MI 48202 **DETROIT PUBLIC SCHOOLS** NONE PC FREC D2 SUPPORT 200,000 **FOUNDATION** 3011 WEST GRAND BOULEVARD SUITE

38,901,275

1004

Total .

DETROIT, MI 48202

#### Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual, Foundation Purpose of grant or Amou

|   |   | - During and            |  |            |
|---|---|-------------------------|--|------------|
| Recipient   | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution                     | Amount     |
| Name and address (home or business)   | any foundation manager<br>or substantial contributor    | recipient               |  |            |
| a Paid during the year  |   |                         |  |            |
| DETROIT PUBLIC SCHOOLS<br>FOUNDATION<br>3011 WEST GRAND BOULEVARD SUITE<br>1004<br>DETROIT, MI 48202    | NONE  | PC                      | FREC SUPPORT   | 25,000     |
| DETROIT PUBLIC SCHOOLS<br>FOUNDATION<br>3011 WEST GRAND BOULEVARD SUITE<br>1004<br>DETROIT, MI 48202    | NONE  | PC                      | PRESENTING SPONSOR,<br>CHAMPIONS OF EDUCATION        | 25,000     |
| DETROIT PUBLIC THEATRE<br>1401 VERMONT STREET SUITE 179<br>DETROIT, MI 48216                            | NONE  | PC                      | DETROIT '67 IN THE SCHOOLS                           | 7,500      |
| DETROIT RESCUE MISSION MINISTRIES<br>INC<br>150 STIMSON<br>DETROIT, MI 48231                            | NONE  | PC                      | VETERANS INDEPENDENCE<br>PROJECT II KITCHEN          | 50,000     |
| DETROIT RIVERFRONT CONSERVANCY INC  | NONE  | PC                      | FREC SUPPORT   | 41,000     |
| 600 RENAISSANCE CENTER SUITE 1720<br>DETROIT, MI 48243  |   |                         |  |            |
| DETROIT SYMPHONY ORCHESTRA HALL<br>INC<br>3711 WOODWARD AVENUE<br>DETROIT, MI 48201                     | NONE  | PC                      | SUPPORT  | 25,000     |
| DETROIT SYMPHONY ORCHESTRA HALL<br>INC<br>3711 WOODWARD AVENUE<br>DETROIT, MI 48201                     | NONE  | PC                      | CAPITAL GRANT PROGRAM                                | 20,000     |
| DETROIT SYMPHONY ORCHESTRA HALL<br>INC<br>3711 WOODWARD AVENUE<br>DETROIT, MI 48201                     | NONE  | PC                      | ONEDSO - THREE-YEAR PLEDGE<br>2015-2017              | 350,000    |
| DETROIT SYMPHONY ORCHESTRA HALL<br>INC<br>3711 WOODWARD AVENUE<br>DETROIT, MI 48201                     | NONE  | PC                      | PROGRAM SUPPORT                                      | 160,000    |
| DETROIT VA HEALTHCARE SYSTEM<br>4646 JOHN R<br>DETROIT, MI 48201  | NONE  | PC                      | HONOR FLIGHT SUPPORT                                 | 10,000     |
| DETROIT ZOOLOGICAL SOCIETY<br>8450 WEST 10 MILE ROAD<br>ROYAL OAK, MI 48067                             | NONE  | PC                      | DETROIT ZOO - A DAY AT THE<br>ZOO PROGRAM            | 20,000     |
| DETROIT ZOOLOGICAL SOCIETY<br>8450 WEST 10 MILE ROAD<br>ROYAL OAK, MI 48067                             | NONE  | PC                      | DETROIT ZOO - EDUCATION<br>PROGRAM                   | 5,000      |
| DISABLED AMERICAN VETERANS<br>CHARITABLE SERVICE TRUST<br>3725 ALEXANDRIA PIKE<br>COLD SPRING, KY 41076 | NONE  | PC                      | SCHOLARSHIPS   | 45,000     |
| DON BOSCO HALL<br>7375 WOODWARD AVENUE<br>DETROIT, MI 48206   | NONE  | PC                      | SUPERVISED INDEPENDENT<br>LIVING - MENTORING PROGRAM | 10,000     |
| DOWNTOWN BOXING GYM YOUTH<br>PROGRAM<br>6445 EAST VERNOR HIGHWAY<br>DETROIT, MI 48207                   | NONE  | PC                      | LITERACY PROGRAM                                     | 5,000      |
| Total   |   |                         |  | 38,901,275 |

| Form 990PF Part XV Line 3 - Grant  | s and Contributions Paid   | During the                           | Year or Approved for Future      | Payment    |
|--|--|--------------------------------------|----------------------------------|------------|
| Recipient  | If recipient is an individual,<br>show any relationship to<br>any foundation manager | Foundation<br>status of<br>recipient | Purpose of grant or contribution | Amount     |
| Name and address (home or business)  | or substantial contributor   |                                      |                                  |            |
| a Paid during the year   |  |                                      |                                  |            |
| DOWNTOWN MINISTRIES INC<br>165 PULASKI STREET<br>ATHENS, GA 30601                                | NONE   | PC                                   | OPERATION BETTER WORLD           | 3,000      |
| EAGLE RANCH INC<br>5500 UNION CHURCH ROAD<br>FLOWERY BRANCH, GA 30542                            | NONE   | PC                                   | OPERATION BETTER WORLD           | 3,000      |
| EAST MARKET STREET DEVELOPMENT<br>CORPORATION<br>601B EAST MARKET STREET<br>GREENSBORO, NC 27401 | NONE   | PC                                   | H B C U CHALLENGE                | 15,000     |
| EASTERN MARKET CORPORATION<br>2934 RUSSELL<br>DETROIT, MI 48207                                  | NONE   | PC                                   | HERITAGE SPONSOR                 | 10,000     |
| EDISON INSTITUTE INC<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                            | NONE   | PC                                   | ARTS SUPPORT                     | 2,500      |
| EDISON INSTITUTE INC<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                            | NONE   | PC                                   | SPONSORSHIPS                     | 175,000    |
| EDISON INSTITUTE INC<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                            | NONE   | PC                                   | STAFF SUPPORT                    | 175,000    |
| EDSEL AND ELEANOR FORD HOUSE<br>1100 LAKE SHORE ROAD<br>GROSSE POINTE SHORES, MI 48236           | NONE   | PC                                   | DSO MUSIC ON THE LAWN            | 50,000     |
| EDUCATION DEVELOPMENT CENTER INC<br>43 FOUNDRY AVENUE<br>WALTHAM, MA 02453                       | NONE   | PC                                   | FORD NEXT GENERATION<br>LEARNING | 93,000     |
| EDUCATION FUND INC<br>6713 MAIN STREET<br>MIAMI LAKES, FL 33014                                  | NONE   | PC                                   | OPERATION BETTER WORLD           | 50,000     |
| EDUGUIDE 321 NORTH PINE STREET<br>LANSING, MI 48933  | NONE   | PC                                   | GLOBAL PROGRAMS                  | 15,000     |
| ENACTUS 1959 EAST KERR STREET<br>SPRINGFIELD, MO 65803   | NONE   | PC                                   | GLOBAL PROGRAMS                  | 355,550    |
| ENGINEERING SOCIETY OF DETROIT<br>20700 CIVIC CENTER DRIVE<br>SOUTHFIELD, MI 48076               | NONE   | PC                                   | FUTURE CITY MICHIGAN             | 20,000     |
| EQUAL JUSTICE WORKS<br>1730 M STREET NW SUITE 1010<br>WASHINGTON, DC 20036                       | NONE   | PC                                   | SUPPORT                          | 10,000     |
| EXPERIENCE AVIATION INC<br>14950 NW 44TH COURT UNIT 23<br>OPA LOCKA, FL 33054                    | NONE   | PC                                   | BUILD AND SOAR                   | 12,400     |
| Total  |  |                                      |                                  | 38,901,275 |

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment                             |  |                                      |                                  |            |  |
|--|--|--------------------------------------|----------------------------------|------------|--|
| Recipient  Name and address (home or business)   | If recipient is an individual,<br>show any relationship to<br>any foundation manager<br>or substantial contributor | Foundation<br>status of<br>recipient | Purpose of grant or contribution | Amount     |  |
| a Paid during the year   |  |                                      |                                  |            |  |
| FABRETTO CHILDREN'S FOUNDATION<br>INC<br>325 COMMERCE STREET<br>ALEXANDRIA, VA 22314   | NONE   | PC                                   | SUPPORT                          | 10,000     |  |
| FEEDING AMERICA<br>35 EAST WACKER DRIVE SUITE 2000<br>CHICAGO, IL 60601  | NONE   | PC                                   | OPERATION BETTER WORLD           | 300,000    |  |
| FEEDING SOUTH FLORIDA INC<br>2501 SW 32 TERRACE<br>PEMBROKE PARK, FL 33023   | NONE   | PC                                   | OPERATION BETTER WORLD           | 10,000     |  |
| FIELD MUSEUM OF NATURAL HISTORY<br>1400 SOUTH LAKE SHORE DRIVE<br>CHICAGO, IL 60605  | NONE   | PC                                   | OPERATION BETTER WORLD           | 40,000     |  |
| FIRST BOOK 1319 F STREET NW<br>WASHINGTON, DC 20004  | NONE   | PC                                   | OPERATION BETTER WORLD           | 44,000     |  |
| FISH AND LOAVES<br>25670 NORTHLINE ROAD<br>TAYLOR, MI 48180  | NONE   | PC                                   | HUNGER RELIEF                    | 50,000     |  |
| FLAT ROCK COMMUNITY FOUNDATION<br>26342 GIBRALTAR ROAD<br>FLAT ROCK, MI 48134  | NONE   | PC                                   | COMMUNITY OUTREACH               | 15,000     |  |
| FLORIDA AGRICULTURAL AND<br>MECHANICAL UNIVERSITY FOUNDATION<br>INC  | NONE   | PC                                   | H B C U CHALLENGE                | 10,000     |  |
| 625 EAST TENNESSEE STREET SUITE<br>100<br>TALLAHASSEE, FL 32308  |  |                                      |                                  |            |  |
| FLORIDA AGRICULTURAL AND<br>MECHANICAL UNIVERSITY<br>1601 SOUTH MARTIN LUTHER KING JR<br>BOULEVARD LEE HALL<br>TALLAHASSEE, FL 32307 | NONE   | PC                                   | FORD ADVANCED EDUCATION PROGRAM  | 10,000     |  |
| FLORIDA ASSOCIATION FOR CAREER<br>AND TECHNICAL EDUCATION INC<br>1220 NORTH PAUL RUSSELL ROAD<br>TALLAHASSEE, FL 32301               | NONE   | PC                                   | FORD NEXT GENERATION<br>LEARNING | 25,000     |  |
| FOCUS HOPE<br>1355 OAKMAN BOULEVARD<br>DETROIT, MI 48238   | NONE   | PC                                   | FREC SUPPORT                     | 60,000     |  |
| FOCUS HOPE<br>1355 OAKMAN BOULEVARD<br>DETROIT, MI 48238   | NONE   | PC                                   | SUPPORT                          | 300,000    |  |
| FOOD BANK COUNCIL OF MICHIGAN<br>INC<br>330 MARSHALL STREET SUITE 102<br>LANSING, MI 48912   | NONE   | PC                                   | SUPPORT FOR FOOD BANK<br>COUNCIL | 5,000      |  |
| FORD'S THEATRE SOCIETY<br>511 TENTH STREET NW<br>WASHINGTON, DC 20004  | NONE   | PC                                   | SUPPORT                          | 25,000     |  |
| FORGOTTEN HARVEST INC<br>21800 GREENFIELD ROAD<br>OAK PARK, MI 48237   | NONE   | PC                                   | AGENCY EXPANSION                 | 25,000     |  |
| Total  |  |                                      |                                  | 38,901,275 |  |

## Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Form 99UPF Part XV Line 3 - Grant   | s and Contributions Paid                                | During the              | Year or Approved for Future                       | Payment    |
|---|---|-------------------------|---|------------|
| Recipient   | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution                  | Amount     |
| Name and address (home or business)   | any foundation manager<br>or substantial contributor    | recipient               |   |            |
| a Paid during the year  |   |                         |   |            |
| FRIENDS OF THE WAYNE PUBLIC<br>LIBRARY<br>3737 SOUTH WAYNE ROAD<br>WAYNE, MI 48184              | NONE  | PC                      | COMMUNITY OUTREACH                                | 4,000      |
| FUTURE FOUNDERS FOUNDATION<br>222 WEST MERCHANDISE MART PLAZA<br>CHICAGO, IL 60654              | NONE  | PC                      | OPERATION BETTER WORLD                            | 25,000     |
| FUTURE PROBLEM SOLVING PROGRAM<br>INTERNATIONAL INC<br>2015 GRANT PLACE<br>MELBOURNE, FL 32901  | NONE  | PC                      | INNOVATION PIPELINE                               | 5,000      |
| GEORGIA AQUARIUM INC<br>225 BAKER STREET<br>ATLANTA, GA 30313                                   | NONE  | PC                      | OPERATION BETTER WORLD                            | 21,500     |
| GEORGIA INSTITUTE OF TECHNOLOGY<br>760 SPRING STREET NW SUITE 400<br>ATLANTA, GA 30308          | NONE  | PC                      | FORD ADVANCED EDUCATION<br>PROGRAM - SCHOLARSHIPS | 10,000     |
| GETTYSBURG FOUNDATION<br>1195 BALTIMORE PIKE<br>GETTYSBURG, PA 17325                            | NONE  | PC                      | MULTIPLE PROPOSALS                                | 50,000     |
| GIRL SCOUTS HEART OF MICHIGAN<br>444 JAMES L HART PARKWAY<br>YPSILANTI, MI 48197                | NONE  | PC                      | ARTS SUPPORT                                      | 2,500      |
| GIRL SCOUTS HEART OF MICHIGAN<br>444 JAMES L HART PARKWAY<br>YPSILANTI, MI 48197                | NONE  | PC                      | COMMUNITY OUTREACH                                | 2,500      |
| GIRL SCOUTS OF SOUTHEASTERN<br>MICHIGAN   | NONE  | PC                      | COOKIE GALA OR PROGAM                             | 10,000     |
| 500 FISHER BUILDING 3011 WEST<br>GRAND<br>BOULEVARD<br>DETROIT, MI 48202                        |   |                         |   |            |
| GIRL SCOUTS OF SOUTHEASTERN<br>MICHIGAN   | NONE  | PC                      | FREC SUPPORT                                      | 20,000     |
| 500 FISHER BUILDING 3011 WEST<br>GRAND<br>BOULEVARD<br>DETROIT, MI 48202                        |   |                         |   |            |
| GIRL SCOUTS - ARIZONA CACTUS PINE<br>COUNCIL INC<br>119 EAST CORONADO ROAD<br>PHOENIX, AZ 85004 | NONE  | PC                      | CAPITAL GRANT PROGRAM                             | 25,000     |
| GIRLS INCORPORATED OF HUNTSVILLE<br>PO BOX 3066<br>HUNTSVILLE, AL 35810                         | NONE  | PC                      | H B C U CHALLENGE                                 | 10,000     |
| GIRLS WHO CODE INC<br>28 WEST 23RD STREET FOURTH FLOOR<br>NEW YORK, NY 10016                    | NONE  | PC                      | OPERATION BETTER WORLD                            | 25,000     |
| GLEANERS COMMUNITY FOOD BANK<br>INC<br>2131 BEAUFAIT<br>DETROIT, MI 48207                       | NONE  | PC                      | FREC D2 SUPPORT                                   | 45,566     |
| GLEANERS COMMUNITY FOOD BANK<br>INC<br>2131 BEAUFAIT<br>DETROIT, MI 48207                       | NONE  | PC                      | FREC SUPPORT                                      | 595,474    |
| Total   |   |                         |   | 38,901,275 |

| Form 990PF Part XV Line 3 - Grant  | ts and Contributions Paid  | During the                           | Year or Approved for Future F                 | Payment   |
|--|--|--------------------------------------|---|-----------|
| Recipient  Name and address (home or business)   | If recipient is an individual,<br>show any relationship to<br>any foundation manager<br>or substantial contributor | Foundation<br>status of<br>recipient | Purpose of grant or<br>contribution           | Amount    |
| a Paid during the year   |  |                                      |   |           |
| GLEANERS COMMUNITY FOOD BANK   | NONE   | PC                                   | HUNGER RELIEF                                 | 80,700    |
| INC<br>2131 BEAUFAIT<br>DETROIT, MI 48207  |  |                                      |   |           |
| GLEANERS COMMUNITY FOOD BANK INC   | NONE   | PC                                   | INNOVATION PIPELINE                           | 2,213     |
| 2131 BEAUFAIT<br>DETROIT, MI 48207   |  |                                      |   |           |
| GLEANERS COMMUNITY FOOD BANK<br>INC<br>2131 BEAUFAIT<br>DETROIT, MI 48207                      | NONE   | PC                                   | STRATEGIC PLANNING AND<br>ASSESSMENT FOR FREC | 75,000    |
| GLOBALGIVING FOUNDATION INC<br>1110 VERMONT AVENUE NW SUITE 550<br>WASHINGTON, DC 20005        | NONE   | PC                                   | GLOBAL DISASTER RELIEF                        | 175,000   |
| GLOBALGIVING FOUNDATION INC<br>1110 VERMONT AVENUE NW SUITE 550<br>WASHINGTON, DC 20005        | NONE   | PC                                   | GLOBAL PROGRAMS                               | 9,153,437 |
| GOVERNORS HIGHWAY SAFETY<br>ASSOCIATION<br>444 NORTH CAPITOL STREET NW<br>WASHINGTON, DC 20001 | NONE   | PC                                   | DRIVING SKILLS FOR LIFE<br>PROGRAM            | 3,543,663 |
| GOVERNORS HIGHWAY SAFETY<br>ASSOCIATION<br>444 NORTH CAPITOL STREET NW<br>WASHINGTON, DC 20001 | NONE   | PC                                   | GLOBAL PROGRAMS                               | 478,641   |
| GOVERNORS HIGHWAY SAFETY<br>ASSOCIATION<br>444 NORTH CAPITOL STREET NW<br>WASHINGTON, DC 20001 | NONE   | PC                                   | OPERATION BETTER WORLD                        | 75,000    |
| GRAMMY FOUNDATION<br>3030 OLYMPIC BOULEVARD<br>SANTA MONICA, CA 90404                          | NONE   | PC                                   | EDUCATION PROGRAM                             | 160,000   |
| GUADALUPE CENTER INC<br>1015 AVENIDA CESAR E CHAVEZ<br>KANSAS CITY, MO 64108                   | NONE   | PC                                   | OPERATION BETTER WORLD                        | 13,000    |
| HABITAT FOR HUMANITY - METRO<br>DETROIT<br>14325 JANE STREET<br>DETROIT, MI 48205              | NONE   | PC                                   | MORNINGSIDE VISION                            | 120,000   |
| HABITAT FOR HUMANITY OF MICHIGAN<br>618 SOUTH CREYTS SUITE C<br>LANSING, MI 48917              | NONE   | PC                                   | REBUILD MICHIGAN CAMPAIGN                     | 100,000   |
| HACIA SCHOLARSHIP FOUNDATION<br>650 WEST LAKE STREET SUITE 415<br>CHICAGO, IL 60661            | NONE   | PC                                   | OPERATION BETTER WORLD                        | 10,000    |
| HENRY FORD COMMUNITY COLLEGE<br>FOUNDATION<br>5101 EVERGREEN ROAD<br>DEARBORN, MI 48128        | NONE   | PC                                   | CAPITAL GRANT PROGRAM                         | 50,000    |
| HENRY FORD ESTATE<br>1100 LAKE SHORE ROAD<br>GROSSE POINTE SHORES, MI 48236                    | NONE   | PC                                   | CONTINUED SUPPORT                             | 300,000   |

Total . 3a 38,901,275

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |  |                                      |   |         |  |
|--|--|--------------------------------------|---|---------|--|
| Recipient  | If recipient is an individual,<br>show any relationship to<br>any foundation manager | Foundation<br>status of<br>recipient | Purpose of grant or contribution          | Amount  |  |
| Name and address (home or business)  | or substantial contributor   | recipient                            |   |         |  |
| a Paid during the year   |  |                                      |   |         |  |
| HENRY FORD HEALTH SYSTEM<br>ONE FORD PLACE 5A<br>DETROIT, MI 48202                                       | NONE   | PC                                   | CAPITAL GRANT PROGRAM                     | 100,000 |  |
| HENRY FORD HEALTH SYSTEM<br>ONE FORD PLACE 5A<br>DETROIT, MI 48202                                       | NONE   | PC                                   | EVENT SPONSORSHIP                         | 75,000  |  |
| HENRY FORD HEALTH SYSTEM<br>ONE FORD PLACE 5A<br>DETROIT, MI 48202                                       | NONE   | PC                                   | FREC SUPPORT                              | 15,000  |  |
| HIGH MUSEUM OF ART DIV WOODRUFF<br>ARTS CENTER<br>1280 PEACHTREE STREET NE<br>ATLANTA, GA 30309          | NONE   | PC                                   | KARA WALKER ACQUISITION                   | 20,000  |  |
| HISPANIC ASSOCIATION OF COLLEGES<br>AND UNIVERSITIES<br>8415 DATAPOINT DRIVE<br>SAN ANTONIO, TX 78229    | NONE   | PC                                   | FORD N G L INTERNSHIPS                    | 85,000  |  |
| HISPANIC ASSOCIATION ON<br>CORPORATE RESPONSIBILITY<br>1220 L STREET NW<br>WASHINGTON, DC 20005          | NONE   | PC                                   | CORPORATE EXECUTIVE<br>LEADERSHIP COUNCIL | 38,000  |  |
| HISPANIC FEDERATION INC<br>55 EXCHANGE PLACE<br>NEW YORK, NY 10005                                       | NONE   | PC                                   | HUNGER RELIEF                             | 90,000  |  |
| HISPANIC SCHOLARSHIP FUND<br>1411 WEST 190TH STREET SUITE 700<br>GARDENA, CA 90248                       | NONE   | PC                                   | SCHOLARSHIP PROGRAM                       | 85,000  |  |
| HISPANIC WOMEN'S CORPORATION<br>PO BOX 20725<br>PHOENIX, AZ 85036  | NONE   | PC                                   | HISPANIC PROGAMS                          | 1,000   |  |
| HISPANIC WOMEN'S CORPORATION<br>PO BOX 20725<br>PHOENIX, AZ 85036  | NONE   | PC                                   | YOUNG LATINAS PROGRAM                     | 20,000  |  |
| HISTORIC DOWNTOWN LIBERTY INC<br>111 NORTH WATER<br>LIBERTY, MO 64068                                    | NONE   | PC                                   | OPERATION BETTER WORLD                    | 10,000  |  |
| HOME OF THE INNOCENTS<br>1100 EAST MARKET STREET<br>LOUISVILLE, KY 40206                                 | NONE   | PC                                   | OPERATION BETTER WORLD                    | 20,000  |  |
| HOPE HOUSE INC PO BOX 577<br>LEES SUMMIT, MO 64063   | NONE   | PC                                   | OPERATION BETTER WORLD                    | 2,000   |  |
| HORATIO WILLIAMS FOUNDATION<br>1010 ANTIETAM<br>DETROIT, MI 48207  | NONE   | PC                                   | BASKETBALL EVENTS                         | 2,500   |  |
| HUMANS FIRST DETROIT<br>440 BURROUGHS STREET SUITE 200<br>DETROIT, MI 48202                              | NONE   | PC                                   | CIVILLA                                   | 100,000 |  |

Total . 3a 38,901,275

# 4,000

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |   |                         |                                  |        |  |
|--|---|-------------------------|----------------------------------|--------|--|
| Recipient  | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution | Amount |  |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor    | recipient               |                                  |        |  |
| a Paid during the year   |   |                         |                                  |        |  |
| HURON SCHOOL DISTRICT<br>32044 HURON RIVER DRIVE<br>NEW BOSTON, MI 48164                                 | NONE  | PC                      | INNOVATION PIPELINE              | 4,000  |  |
| IMAGINE IT THE CHILDREN'S MUSEUM<br>OF ATLANTA INC   | NONE  | PC                      | OPERATION BETTER WORLD           | 21,500 |  |
| 275 CENTENNIAL OLYMPIC PARK DRIVE<br>NW<br>ATLANTA, GA 30313   |   |                         |                                  |        |  |
| INTERNATIONAL ASSOCIATION FOR  | NONE  | PC                      | GLOBAL PROGRAMS                  | 65,000 |  |

PC

**BULLYING PREVENTION AWARD** 

AND SCHOLARSHIP PROGRAM

INVENT NOW KIDS - AKA CAMP

OPERATION BETTER WORLD

MENTORING AND LEADERSHIP

**DEVELOPMENT PROGRAM** 

LEADERSHIP AWARDS GALA

**DIVERSITY PROGRAMS** 

RESEARCH GRANT

FOUNDATION SUPPORT

ANNUAL CAMPAIGN

MAIN EVENT SPONSOR

INVENTION

HACKER FELLOWS

NEW YORK EVENT

20,000

30,000

7,000

5,000

20,000

25,000

20,000

40,000

300,000

10,000

5,000

30,000

38,901,275

VOLUNTEER EFFORT

PO BOX 99217 TROY, MI 48099

INVENT NOW INC

INVENT NOW INC

DETROIT, MI 48243

75 VARICK STREET

75 VARICK STREET NEW YORK, NY 10013 JACKSON STATE UNIVERSITY

SUTTER **STREET** 

**FOUNDATION** 

COUNTY

Total . 3a

NEW YORK, NY 10013

INTERNATIONAL BULLYING

3701 HIGHLAND PARK NW

3701 HIGHLAND PARK NW NORTH CANTON, OH 44720 INVEST DETROIT FOUNDATION

600 RENAISSANCE CENTER SUITE 1710

JACKIE ROBINSON FOUNDATION INC

JACKIE ROBINSON FOUNDATION INC

DEVELOPMENT FOUNDATION INC 1400 JR LYNCH STREET JACKSON, MS 39217

MASAO W SATOW BUILDING 1765

JEROME BETTIS BUS STOPS HERE

JEWISH FEDERATION OF WASHTENAW

2939 BIRCH HOLLOW DRIVE ANN ARBOR, MI 48108

15700 WEST 10 MILE ROAD SOUTHFIELD, MI 48075 JEWISH FEDERATION OF

METROPOLITAN DETROIT 6735 TELEGRAPH ROAD BLOOMFIELD HILLS, MI 48301

SAN FRANCISCO, CA 94115 JDRF INTERNATIONAL

26 BROADWAY 14TH FLOOR NEW YORK, NY 10004

JAPANESE AMERICAN CITIZENS LEAGUE

NORTH CANTON, OH 44720

PREVENTION ASOCIATION INC

805 15TH STREET NW SUITE 100 WASHINGTON, DC 20005

NONE

## Recipient If recipient is an individual, Foundation Purpose of grant or Amount Chem any relationship to contribution.

| Recipient   | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution                       | Amount |
|---|---|-------------------------|--|--------|
| Name and address (home or business)   | any foundation manager<br>or substantial contributor    | recipient               |  |        |
| a Paid during the year  |   |                         |  |        |
| JOBS FOR AMERICA'S GRADUATES INC<br>1729 KING STREET<br>ALEXANDRIA, VA 22314                                      | NONE  | PC                      | INNOVATION PIPELINE                                    | 7,500  |
| JOHN G SHEDD AQUARIUM SOCIETY<br>1200 SOUTH LAKE SHORE DRIVE<br>CHICAGO, IL 60605                                 | NONE  | PC                      | OPERATION BETTER WORLD                                 | 50,000 |
| JUNIOR ACHIEVEMENT OF<br>KENTUCKIANA INC  | NONE  | PC                      | FORD NEXT GENERATION<br>LEARNING                       | 5,000  |
| 1401 WEST MUHAMMAD ALI<br>BOULEVARD<br>LOUISVILLE, KY 40203   |   |                         |  |        |
| JUVENILE DIABETES RESEARCH<br>ASSOCIATION - GEORGIA CHAPTER<br>3525 PIEDMONT ROAD BUILDING 6<br>ATLANTA, GA 30305 | NONE  | PC                      | OPERATION BETTER WORLD                                 | 5,000  |
| KANSAS CITY REPERTORY THEATRE INC<br>4825 TROOST AVENUE SUITE 101<br>KANSAS CITY, MO 64110                        | NONE  | PC                      | OPERATION BETTER WORLD                                 | 15,000 |
| KENTUCKY DERBY FESTIVAL<br>FOUNDATION INC<br>1001 SOUTH 3RD STREET<br>LOUISVILLE, KY 40203                        | NONE  | PC                      | OPERATION BETTER WORLD                                 | 30,000 |
| KETTERING UNIVERSITY<br>1700 UNIVERSITY AVENUE<br>FLINT, MI 48504   | NONE  | PC                      | FORD ADVANCED EDUCATION PROGRAM                        | 10,000 |
| KIDS CANCER ALLIANCE INC<br>PO BOX 24337<br>LOUISVILLE, KY 40224  | NONE  | PC                      | OPERATION BETTER WORLD                                 | 5,000  |
| KIDS KICKING CANCER INC<br>27600 NORTHWESTERN HIGHWAY<br>SUITE<br>220<br>SOUTHFIELD, MI 48034                     | NONE  | PC                      | HERO'S CIRCLE - EDUCATION<br>AND EMPOWERMENT           | 40,000 |
| KOHL CHILDREN'S MUSEUM OF<br>GREATER CHICAGO INC<br>2100 PATRIOT BOULEVARD<br>GLENVIEW, IL 60026                  | NONE  | PC                      | CAPITAL GRANT PROGRAM                                  | 20,000 |
| LEADERS ADVANCING AND HELPING<br>COMMUNITIES<br>835 MASON STREET SUITE A-160<br>DEARBORN, MI 48124                | NONE  | PC                      | SCHOLARSHIP FUND                                       | 45,000 |
| LEADERS ADVANCING AND HELPING<br>COMMUNITIES<br>835 MASON STREET SUITE A-160<br>DEARBORN, MI 48124                | NONE  | PC                      | YOUTH LEADERSHIP AND<br>DIVERSITY EDUCATION<br>PROGRAM | 5,000  |
| LANSING REGIONAL DEVELOPMENT<br>FOUNDATION<br>500 EAST MICHIGAN AVENUE<br>LANSING, MI 48912                       | NONE  | PC                      | ARTS SUPPORT   | 2,500  |
| LATIN AMERICANS FOR SOCIAL AND<br>ECONOMIC DEVELOPMENT INC<br>4138 WEST VERNOR HIGHWAY<br>DETROIT, MI 48209       | NONE  | PC                      | FREC SUPPORT   | 75,000 |
| LATIN AMERICANS FOR SOCIAL AND<br>ECONOMIC DEVELOPMENT INC<br>4138 WEST VERNOR HIGHWAY<br>DETROIT, MI 48209       | NONE  | PC                      | SENIOR CENTER FUNDING<br>GRANT                         | 25,000 |
| Total   | 38,901,275  |                         |  |        |

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment           |  |                                      |  |         |  |
|--|--|--------------------------------------|--|---------|--|
| Recipient  Name and address (home or business)   | If recipient is an individual,<br>show any relationship to<br>any foundation manager<br>or substantial contributor | Foundation<br>status of<br>recipient | Purpose of grant or<br>contribution                        | Amount  |  |
| a Paid during the year   |  |                                      |  |         |  |
| LATIN AMERICANS FOR SOCIAL AND<br>ECONOMIC DEVELOPMENT INC<br>4138 WEST VERNOR HIGHWAY<br>DETROIT, MI 48209        | NONE   | PC                                   | YOUTH PROGRAMS   | 5,000   |  |
| LATIN GRAMMY CULTURAL<br>FOUNDATION<br>3470 NW 82ND AVENUE SUITE 700<br>MIAMI, FL 33122                            | NONE   | PC                                   | LATIN GRAMMY IN THE<br>SCHOOLS                             | 75,000  |  |
| LATIN GRAMMY CULTURAL<br>FOUNDATION<br>3470 NW 82ND AVENUE SUITE 700<br>MIAMI, FL 33122                            | NONE   | PC                                   | OPERATION BETTER WORLD                                     | 41,000  |  |
| LATINO FAMILY SERVICES INC<br>3815 WEST FORT STREET<br>DETROIT, MI 48216   | NONE   | PC                                   | COMMUNITY LEARNING CENTER                                  | 10,000  |  |
| LAWRENCE TECHNOLOGICAL UNIVERSITY COLLEGE OF ARCHITECTURE AND DESIGN 21000 WEST TEN MILE ROAD SOUTHFIELD, MI 48075 | NONE   | PC                                   | FORD COLLEGE COMMUNITY<br>CHALLENGE                        | 30,000  |  |
| LAWRENCE TECHNOLOGICAL UNIVERSITY COLLEGE OF ARCHITECTURE AND DESIGN 21000 WEST TEN MILE ROAD SOUTHFIELD, MI 48075 | NONE   | PC                                   | WILLIAM CLAY FORD<br>AUTOMOTIVE DESIGN<br>SCHOLARSHIPS     | 10,000  |  |
| LEADERS ADVANCING MACOMB<br>FOUNDATION INC<br>25 NORTH MAIN STREET<br>MT CLEMENS, MI 48043                         | NONE   | PC                                   | COMMUNITY OUTREACH   | 10,000  |  |
| LEADERSHIP LOUISVILLE FOUNDATION<br>INC<br>732 WEST MAIN STREET<br>LOUISVILLE, KY 40202                            | NONE   | PC                                   | OPERATION BETTER WORLD                                     | 6,000   |  |
| LEAGUE OF UNITED LATIN AMERICAN<br>CITIZENS<br>1133 19TH NW SUITE 1000<br>WASHINGTON, DC 20036                     | NONE   | PC                                   | DRIVING DREAMS THROUGH<br>EDUCATION DROP-OUT<br>INITIATIVE | 270,000 |  |
| LIGHTHOUSE OF OAKLAND COUNTY INC<br>46156 WOODWARD AVENUE<br>PONTIAC, MI 48342                                     | NONE   | PC                                   | LIGHTHOUSE PATH DOMESTIC<br>VIOLENCE HOUSING SUPPORT       | 50,000  |  |
| LIVING ARTS<br>8701 WEST VERNOR HIGHWAY SUITE<br>301<br>DETROIT, MI 48209  | NONE   | PC                                   | FREC SUPPORT   | 170,000 |  |
| LIVONIA SYMPHONY ORCHESTRA<br>37637 FIVE MILE ROAD PBM 398<br>LIVONIA, MI 48154                                    | NONE   | PC                                   | COMMUNITY OUTREACH   | 10,000  |  |
| LNESC INC 1133 19TH STREET NW<br>WASHINGTON, DC 20036  | NONE   | PC                                   | DRIVING DREAMS TOUR  | 132,250 |  |
| LNESC INC 1133 19TH STREET NW<br>WASHINGTON, DC 20036  | NONE   | PC                                   | LULAC NATIONAL SCHOLARSHIP<br>PROGRAM                      | 30,000  |  |
|  | i —  |                                      |  |         |  |

PC

OPERATION BETTER WORLD

174,250

38,901,275

LNESC INC 1133 19TH STREET NW WASHINGTON, DC 20036

Total . . 3a NONE

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment   |   |                         |                                    |        |  |
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| a Paid during the year   |   |                         |                                    |        |  |
| LOMAS BROWN JR FOUNDATION INC<br>974 STRATTON DRIVE<br>WATERFORD, MI 48328                                 | NONE  | PC                      | FREC D2 SUPPORT                    | 24,475 |  |
| LORRAINE CIVIL RIGHTS MUSEUM<br>FOUNDATION<br>450 MULBERRY STREET<br>MEMPHIS, TN 38103                     | NONE  | PC                      | SPECIAL CONTRIBUTION FUND          | 35,000 |  |
| LOUISVILLE ZOOLOGICAL GARDEN<br>1100 TREVILIAN WAY<br>LOUISVILLE, KY 40213                                 | NONE  | PC                      | OPERATION BETTER WORLD             | 46,000 |  |
| LUKE PROJECT INC<br>2520 NORTHWINDS PARKWAY SUITE<br>285<br>ALPHARETTA, GA 30009                           | NONE  | PC                      | OPERATION BETTER WORLD             | 3,000  |  |
| LULAC INSTITUTE<br>1133 19TH STREET NW SUITE 1000<br>WASHINGTON, DC 20036                                  | NONE  | PC                      | LULAC NATIONAL PARTNER<br>PROGRAM  | 68,000 |  |
| MADONNA UNIVERSITY<br>36600 SCHOOLCRAFT ROAD<br>LIVONIA, MI 48150  | NONE  | PC                      | COMMUNITY CORPS                    | 20,000 |  |
| MADONNA UNIVERSITY<br>36600 SCHOOLCRAFT ROAD<br>LIVONIA, MI 48150  | NONE  | PC                      | CRYSTAL MADONNA EVENT              | 17,000 |  |
| MARCH OF DIMES FOUNDATION -<br>NORTHEAST OHIO DIVISION<br>5425 WARNER ROAD SUITE 10<br>CLEVELAND, OH 44125 | NONE  | PC                      | COMMUNITY OUTREACH                 | 2,500  |  |
| MARYLAND AFRICAN AMERICAN<br>MUSEUM CORPORATION<br>830 EAST PRATT STREET<br>BALTIMORE, MD 21202            | NONE  | PC                      | MEN OF COURAGE                     | 31,000 |  |
| MARYLAND PATRIOT GUARD INC<br>PO BOX 208<br>WESTMINSTER, MD 21158  | NONE  | PC                      | SUPPORT                            | 3,600  |  |
| MASSACHUSETTS INSTITUTE OF<br>TECHNOLOGY<br>77 MASSACHUSETTS AVENUE<br>CAMBRIDGE, MA 02139                 | NONE  | PC                      | ENGINEERING SCHOLARSHIP<br>PROGRAM | 10,000 |  |
| MATRIX HUMAN SERVICES<br>120 PARSONS STREET<br>DETROIT, MI 48201   | NONE  | PC                      | SUPPORT                            | 25,000 |  |
| MATRIX HUMAN SERVICES<br>120 PARSONS STREET<br>DETROIT, MI 48201   | NONE  | PC                      | VOLUNTEER PROJECT                  | 2,500  |  |
| MEALS-ON-WHEELS<br>2254 SAN DIEGO AVENUE<br>SAN DIEGO, CA 92110  | NONE  | PC                      | OPERATION BETTER WORLD             | 30,000 |  |
| MEDGAR AND MYRLIE EVERS INSTITUTE<br>460 BRIARWOOD DRIVE SUITE 400<br>JACKSON, MS 39206                    | NONE  | PC                      | FORD FREEDOM AWARDS,<br>HONORARIUM | 20,000 |  |

Total . 3a

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |  |                         |  |         |
|--|--|-------------------------|--|---------|
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| Name and address (home or business)  | or substantial contributor   | recipient               |  |         |
| a Paid during the year   |  |                         |  |         |
| MEMORIAL FOUNDATION 633 PENNSYLVANIA AVENUE NW THIRD FLOOR WASHINGTON, DC 20004                          | NONE   | PC                      | OPERATIONAL AND PROGRAM SUPPORT                | 75,000  |
| MERCY EDUCATION PROJECT<br>1450 HOWARD STREET<br>DETROIT, MI 48216                                       | NONE   | PC                      | MERCY EDUCATION PROJECT                        | 10,000  |
| MESA UNITED WAY INC<br>137 EAST UNIVERSITY DRIVE<br>MESA, AZ 85201                                       | NONE   | PC                      | OPERATION BETTER WORLD                         | 3,000   |
| MICHIGAN COLLEGES FOUNDATION<br>26555 EVERGREEN ROAD SUITE 1210<br>SOUTHFIELD, MI 48076                  | NONE   | PC                      | FORD ADVANCED EDUCATION<br>PROGRAM - MINIGRANT | 15,000  |
| MICHIGAN COLLEGES FOUNDATION<br>26555 EVERGREEN ROAD SUITE 1210<br>SOUTHFIELD, MI 48076                  | NONE   | PC                      | INNOVATION PIPELINE                            | 20,000  |
| MICHIGAN FUTURE PROBLEM SOLVING<br>PROGRAM<br>PO BOX 564<br>OWOSSO, MI 48867                             | NONE   | PC                      | INNOVATION PIPELINE                            | 10,000  |
| MICHIGAN KIDS INC<br>160 WEST FORT STREET<br>DETROIT, MI 48226   | NONE   | PC                      | FORD FREEDOM SCHOLARSHIPS                      | 47,000  |
| MICHIGAN LEAGUE FOR PUBLIC POLICY<br>1223 TURNER STREET SUITE G-1<br>LANSING, MI 48906                   | NONE   | PC                      | KIDS COUNT INITIATIVE                          | 10,000  |
| MICHIGAN OPERA THEATRE<br>1526 BROADWAY<br>DETROIT, MI 48226   | NONE   | PC                      | CAMPAIGN                                       | 350,000 |
| MICHIGAN OPERA THEATRE<br>1526 BROADWAY<br>DETROIT, MI 48226   | NONE   | PC                      | PROGRAM SUPPORT                                | 180,000 |
| MICHIGAN ROUNDTABLE FOR DIVERSITY AND INCLUSION  | NONE   | PC                      | CREATING A MODEL FOR COMMUNITY CHANGE          | 15,000  |
| 3031 WEST GRAND BOULEVARD SUITE<br>525<br>DETROIT, MI 48202  |  |                         |  |         |
| MICHIGAN SCIENCE CENTER<br>5020 JOHN R STREET<br>DETROIT, MI 48202                                       | NONE   | PC                      | ARTS SUPPORT                                   | 5,000   |
| MICHIGAN SCIENCE CENTER<br>5020 JOHN R STREET<br>DETROIT, MI 48202                                       | NONE   | PC                      | FORD FUN DAYS                                  | 100,000 |
| MICHIGAN SPORTS HALL OF FAME INC<br>370 EAST MAPLE ROAD SUITE 400<br>BIRMINGHAM, MI 48009                | NONE   | PC                      | MATCHING CONTRIBUTION                          | 10,000  |
| MICHIGAN STATE UNIVERSITY<br>426 AUDITORIUM ROAD ROOM 2<br>EAST LANSING, MI 48824                        | NONE   | GOV                     | SCHOLARSHIPS                                   | 15,000  |

Total .

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |  |                                      |   |            |
|--|--|--------------------------------------|---|------------|
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| Name and address (home or business)  | or substantial contributor   | 100,5                                |   |            |
| a Paid during the year   |  |                                      |   |            |
| MICHIGAN STATE UNIVERSITY<br>426 AUDITORIUM ROAD ROOM 2<br>EAST LANSING, MI 48824                        | NONE   | GOV                                  | COMMUNITY CORPS                                   | 10,000     |
| MICHIGAN STATE UNIVERSITY<br>426 AUDITORIUM ROAD ROOM 2<br>EAST LANSING, MI 48824                        | NONE   | GOV                                  | FORD ADVANCED EDUCATION PROGRAM                   | 10,000     |
| MICHIGAN STATE UNIVERSITY<br>426 AUDITORIUM ROAD ROOM 2<br>EAST LANSING, MI 48824                        | NONE   | GOV                                  | FORD COLLEGE COMMUNITY<br>CHALLENGE               | 25,000     |
| MICHIGAN TECH FUND<br>1400 TOWNSEND DRIVE<br>HOUGHTON, MI 49931  | NONE   | PC                                   | COMMUNITY CORPS                                   | 1,000      |
| MICHIGAN TECH FUND<br>1400 TOWNSEND DRIVE<br>HOUGHTON, MI 49931  | NONE   | PC                                   | FORD ADVANCED EDUCATION<br>PROGRAM - SCHOLARSHIPS | 10,000     |
| MICHIGAN THANKSGIVING PARADE<br>FOUNDATION<br>9500 MT ELLIOTT STUDIO A<br>DETROIT, MI 48211              | NONE   | PC                                   | FIREWORKS   | 269,788    |
| MICHIGAN THANKSGIVING PARADE<br>FOUNDATION<br>9500 MT ELLIOTT STUDIO A<br>DETROIT, MI 48211              | NONE   | PC                                   | THANKSGIVING DAY PARADE<br>SPONSORSHIP            | 200,000    |
| MICHIGAN THEATER FOUNDATION INC<br>603 EAST LIBERTY STREET<br>ANN ARBOR, MI 48104                        | NONE   | PC                                   | FREC SUPPORT                                      | 16,000     |
| MICHIGAN WOMEN'S FOUNDATION<br>333 WEST FORT STREET<br>DETROIT, MI 48226                                 | NONE   | PC                                   | PROJECT SUPPORT                                   | 10,000     |
| MICHIGAN YOUTH APPRECIATION<br>FOUNDATION<br>27700 HOOVER ROAD SUITE 200<br>WARREN, MI 48093             | NONE   | PC                                   | METRO DETROIT YOUTH DAY                           | 10,000     |
| MIDTOWN EDUCATIONAL FOUNDATION<br>718 SOUTH LOOMIS STREET<br>CHICAGO, IL 60607                           | NONE   | PC                                   | OPERATION BETTER WORLD                            | 10,000     |
| MISSOURI COLLEGES FUND INC<br>3401 WEST TRUMAN BOULEVARD SUITE<br>202<br>JEFFERSON CITY, MO 65109        | NONE   | PC                                   | OPERATION BETTER WORLD                            | 5,000      |
| MOSAIC YOUTH THEATER OF DETROIT<br>2251 ANTIETAM<br>DETROIT, MI 48207                                    | NONE   | PC                                   | FORD SINGERS                                      | 75,000     |
| MOSAIC YOUTH THEATER OF DETROIT<br>2251 ANTIETAM<br>DETROIT, MI 48207                                    | NONE   | PC                                   | FREC SUPPORT                                      | 25,000     |
| MUSEUM OF AFRICAN AMERICAN<br>HISTORY<br>315 EAST WARREN AVENUE<br>DETROIT, MI 48201                     | NONE   | PC                                   | AFRICAN WORLD FESTIVAL                            | 45,000     |
|  |  |                                      |   | 20,001,375 |

Total . 3a

## Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

|  | its and Contributions Paid                              | During the              | Tear or Approved for Facure               |         |
|--|---|-------------------------|---|---------|
| Recipient  | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution          | Amount  |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor    | recipient               |   |         |
| a Paid during the year   |   |                         | ,   | 1       |
| MUSEUM OF AFRICAN AMERICAN<br>HISTORY<br>315 EAST WARREN AVENUE<br>DETROIT, MI 48201                       | NONE  | PC                      | FORD FREEDOM AWARDS,<br>HONORARIUM        | 20,500  |
| MUSEUM OF AFRICAN AMERICAN<br>HISTORY<br>315 EAST WARREN AVENUE<br>DETROIT, MI 48201                       | NONE  | PC                      | PROGRAM SUPPORT                           | 57,298  |
| MUSEUM OF SCIENCE AND INDUSTRY<br>57TH STREET AND LAKE SHORE DRIVE<br>CHICAGO, IL 60637                    | NONE  | PC                      | OPERATION BETTER WORLD                    | 5,000   |
| MUSIC HALL CENTER FOR THE<br>PERFORMING ARTS INC<br>350 MADISON AVENUE<br>DETROIT, MI 48226                | NONE  | PC                      | JAZZ FOR YOUNG PEOPLE<br>PROGRAM          | 55,000  |
| MUSIC HALL CENTER FOR THE<br>PERFORMING ARTS INC<br>350 MADISON AVENUE<br>DETROIT, MI 48226                | NONE  | PC                      | JAZZ VOCAL EDUCATION<br>PROGRAM           | 65,000  |
| MUSIC HALL CENTER FOR THE<br>PERFORMING ARTS INC<br>350 MADISON AVENUE<br>DETROIT, MI 48226                | NONE  | PC                      | SUSTAINABILITY GRANT                      | 200,000 |
| NATIONAL ARCHIVES FOUNDATION<br>700 PENNSYLVANIA AVENUE NW G-12<br>WASHINGTON, DC 20408                    | NONE  | PC                      | FEATURED DOCUMENT<br>SPONSORSHIP          | 100,000 |
| NATIONAL ASSOCIATION FOR THE<br>ADVANCEMENT OF COLORED PEOPLE<br>4805 MT HOPE DRIVE<br>BALTIMORE, MD 21215 | NONE  | PC                      | SPECIAL CONTRIBUTION FUND                 | 175,000 |
| NATIONAL CENTER FOR CIVIL AND<br>HUMAN RIGHTS INC<br>250 WILLIAMS STREET SUITE 2322<br>ATLANTA, GA 30308   | NONE  | PC                      | CIVIL RIGHTS MOVEMENT 50TH<br>ANNIVERSARY | 50,000  |
| NATIONAL CONGRESS OF BLACK<br>WOMEN INC<br>1250 4TH STREET SW<br>WASHINGTON, DC 20024                      | NONE  | PC                      | ANNUAL LUNCHEON                           | 5,000   |
| NATIONAL COUNCIL OF LA RAZA<br>RAUL YZAGUIRRE BUILDING 1126 16TH<br>STREET NW<br>WASHINGTON, DC 20036      | NONE  | PC                      | AFFILIATE OF THE YEAR                     | 110,000 |
| NATIONAL COUNCIL OF LA RAZA<br>RAUL YZAGUIRRE BUILDING 1126 16TH<br>STREET NW<br>WASHINGTON, DC 20036      | NONE  | PC                      | ANNUAL GALA                               | 80,000  |
| NATIONAL DROPOUT PREVENTION<br>NETWORK<br>CLEMSON UNIVERSITY 209 MARTIN<br>STREET<br>CLEMSON, SC 29631     | NONE  | PC                      | 2016 CONFERENCE PLANNING                  | 125,000 |
| NATIONAL FFA FOUNDATION INC<br>PO BOX 68960<br>INDIANAPOLIS, IN 46268                                      | NONE  | PC                      | SCHOLARSHIPS                              | 100,000 |
| NATIONAL HISPANIC FOUNDATION FOR<br>THE ARTS<br>1050 CONNECTICUT AVENUE<br>WASHINGTON, DC 20036            | NONE  | PC                      | ENTERTAINMENT SCHOLARSHIP<br>PROGRAM      | 90,000  |
| Total  | 38,901,275  |                         |   |         |

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment   |  |  |   |          |  |
|--|--|--|---|----------|--|
| Recipient  Name and address (home or business)   | If recipient is an individual,<br>show any relationship to<br>any foundation manager | Foundation<br>status of<br>recipient             | Purpose of grant or<br>contribution               | Amount   |  |
|  | or substantial contributor   | <del>                                     </del> |   | <u> </u> |  |
| a Paid during the year   |  |  |   | <u> </u> |  |
| NATIONAL MUSEUM OF AFRICAN<br>AMERICAN HISTORY AND CULTURE<br>PO BOX 37012<br>WASHINGTON, DC 20013         | NONE   | PC   | SMITHSONIAN SUPPORT                               | 125,000  |  |
| NATIONAL SCHOOL FOUNDATION<br>ASSOCIATION INC<br>100 COURT AVENUE SUITE 600<br>DES MOINES, IA 50309        | NONE   | PC   | FORD NEXT GENERATION<br>LEARNING                  | 5,000    |  |
| NATIONAL SOCIETY OF HIGH SCHOOL<br>SCHOLARS FOUNDATION<br>1936 NORTH DRUID HILLS ROAD<br>ATLANTA, GA 30319 | NONE   | PC   | FORD COLLEGE COMMUNITY<br>CHALLENGE               | 10,000   |  |
| NATIONAL URBAN LEAGUE INC<br>120 WALL STREET<br>NEW YORK, NY 10005   | NONE   | PC   | OPERATING SUPPORT                                 | 40,000   |  |
| NEW DETROIT INC<br>535 GRISWOLD SUITE 2500<br>DETROIT, MI 48226  | NONE   | PC   | CLOSING THE GAP DINNER                            | 10,000   |  |
| NEW DETROIT INC<br>535 GRISWOLD SUITE 2500<br>DETROIT, MI 48226  | NONE   | PC   | PROGRAM SUPPORT                                   | 125,000  |  |
| NEWHOUSE INC PO BOX 240019<br>KANSAS CITY, MO 64124  | NONE   | PC   | OPERATION BETTER WORLD                            | 10,000   |  |
| NORTH TEXAS FOOD BANK<br>4500 SOUTH COCKRELL HILL<br>DALLAS, TX 75236                                      | NONE   | PC   | HISPANIC PROGAMS                                  | 10,000   |  |
| NORTHEASTERN UNIVERSITY<br>360 HUNTINGTON AVENUE<br>BOSTON, MA 02115                                       | NONE   | PC   | FORD COLLEGE COMMUNITY<br>CHALLENGE               | 35,000   |  |
| NORTHLAND CENTER FOR ADVANCED<br>PROFESSIONAL STUDIES<br>2000 NE 46TH STREET<br>KANSAS CITY, MO 64116      | NONE   | PC   | OPERATION BETTER WORLD                            | 20,000   |  |
| NORTHLAND NEIGHBORHOODS<br>INCORPORATED  | NONE   | PC   | OPERATION BETTER WORLD                            | 5,000    |  |
| 4420 NE CHOUTEAU TRAFFICWAY SUITE<br>100<br>KANSAS CITY, MO 64117  |  |  |   |          |  |
| NORTHWEST HARVEST EMM<br>711 CHERRY STREET<br>SEATTLE, WA 98102  | NONE   | PC   | OPERATION BETTER WORLD                            | 130,000  |  |
| NORTHWESTERN UNIVERSITY<br>2133 SHERIDAN ROAD ROOM 2317<br>EVANSTON, IL 60208                              | NONE   | PC   | FORD ADVANCED EDUCATION<br>PROGRAM - SCHOLARSHIPS | 10,000   |  |
| OAKWOOD HEALTHCARE SYSTEM<br>FOUNDATION<br>15500 LUNDY PARKWAY<br>DEARBORN, MI 48126                       | NONE   | PC   | EVENTS SUPPORT                                    | 50,000   |  |
| OREGON FOOD BANK INC<br>7900 NE 33RD DRIVE<br>PORTLAND, OR 97211   | NONE   | PC   | OPERATION BETTER WORLD                            | 100,000  |  |
|  |  |  | ,   | 1        |  |

Total . 3a

| Form 990PF Part XV Line 3 - Gran  | ts and Contributions Paid  | During the                           | Year or Approved for Future F    | ayment  |
|---|--|--------------------------------------|----------------------------------|---------|
| Recipient   | If recipient is an individual,<br>show any relationship to<br>any foundation manager | Foundation<br>status of<br>recipient | Purpose of grant or contribution | Amount  |
| Name and address (home or business)   | or substantial contributor   | recipient                            |                                  |         |
| a Paid during the year  |  |                                      |                                  |         |
| OWSLEY BROWN FRAZIER HISTORICAL<br>ARMS MUSEUM FOUNDATION INC<br>829 WEST MAIN STREET<br>LOUISVILLE, KY 40204 | NONE   | PC                                   | CAPITAL GRANT PROGRAM            | 25,000  |
| PALMETTO YOUTH LEAGUE<br>PO BOX 1242 204 TAYLOR CIRCLE<br>PALMETTO, GA 30268                                  | NONE   | PC                                   | OPERATION BETTER WORLD           | 3,000   |
| PARA LOS NINOS - LOS ANGELES<br>500 LUCAS AVENUE<br>LOS ANGELES, CA 90017                                     | NONE   | PC                                   | OPERATION BETTER WORLD           | 50,000  |
| PARTNERSHIP FOR 21ST CENTURY<br>SKILLS<br>1 MASSACHUSETTS AVENUE<br>WASHINGTON, DC 20001                      | NONE   | PC                                   | EDUCATION REFORM                 | 35,000  |
| PHILADELPHIA ACADEMIES INC<br>1401 WALNUT STREET<br>PHILADELPHIA, PA 19102                                    | NONE   | PC                                   | FORD NEXT GENERATION<br>LEARNING | 12,697  |
| PINELLAS COUNTY EDUCATION<br>FOUNDATION INC<br>12090 STARKEY ROAD<br>LARGO, FL 33773                          | NONE   | PC                                   | FORD NEXT GENERATION<br>LEARNING | 6,803   |
| PLYMOUTH CANTON MUSIC BOOSTERS<br>PO BOX 701135<br>PLYMOUTH, MI 48170   | NONE   | PC                                   | COMMUNITY OUTREACH               | 2,500   |
| POINTS OF LIGHT INSTITUTE<br>600 MEANS STREET NW SUITE 210<br>ATLANTA, GA 30318                               | NONE   | PC                                   | CONFERENCE                       | 50,000  |
| POINTS OF LIGHT INSTITUTE<br>600 MEANS STREET NW SUITE 210<br>ATLANTA, GA 30318                               | NONE   | PC                                   | FREC D2 SUPPORT                  | 100,000 |
| POINTS OF LIGHT INSTITUTE<br>600 MEANS STREET NW SUITE 210<br>ATLANTA, GA 30318                               | NONE   | PC                                   | FREC SUPPORT                     | 100,000 |
| PONYRIDE 1401 VERMONT<br>DETROIT, MI 48216  | NONE   | PC                                   | PROGRAM ACTIVITIES               | 30,000  |
| PROJECT SNAP INC<br>6689 ORCHARD LAKE ROAD SUITE 135<br>WEST BLOOMFIELD, MI 48322                             | NONE   | PC                                   | J D R F DETROIT MURAL            | 10,000  |
| PROJECT SNAP INC<br>6689 ORCHARD LAKE ROAD SUITE 135<br>WEST BLOOMFIELD, MI 48322                             | NONE   | PC                                   | O G W COLLABORATIVE<br>PROJECT   | 40,000  |
| PROJECT SNAP INC<br>6689 ORCHARD LAKE ROAD SUITE 135<br>WEST BLOOMFIELD, MI 48322                             | NONE   | PC                                   | OPERATION BETTER WORLD           | 10,000  |
| PROJECT TF DBA CODE 2040<br>785 MARKET STREET SUITE 850<br>SAN FRANCISCO, CA 94103                            | NONE   | PC                                   | SUPPORT                          | 10,000  |

Total .

## Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| FOI III 990PF PAIL XV LINE 3 - GIAII   | ts and Contributions Fait                               | During the              | real of Approved for ruture                       | rayment    |
|--|---|-------------------------|---|------------|
| Recipient  | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution                  | Amount     |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor    | recipient               |   |            |
| a Paid during the year   |   |                         |   |            |
| PROVINCE OF ST JOSEPH OF THE<br>CAPUCHIN ORDER<br>1820 MT ELLIOTT<br>DETROIT, MI 48207             | NONE  | PC                      | GENERAL SUPPORT                                   | 50,000     |
| PURDUE RESEARCH FOUNDATION<br>403 WEST WOOD STREET<br>WEST LAFAYETTE, IN 47907                     | NONE  | PC                      | ENGINEERING SCHOLARSHIP<br>PROGRAM                | 10,000     |
| PURDUE RESEARCH FOUNDATION<br>403 WEST WOOD STREET<br>WEST LAFAYETTE, IN 47907                     | NONE  | PC                      | FORD ADVANCED EDUCATION<br>PROGRAM - SCHOLARSHIPS | 10,000     |
| PURPLE ROSE THEATRE COMPANY<br>137 PARK STREET<br>CHELSEA, MI 48118                                | NONE  | PC                      | CAPITAL GRANT PROGRAM                             | 25,000     |
| PURPLE ROSE THEATRE COMPANY<br>137 PARK STREET<br>CHELSEA, MI 48118                                | NONE  | PC                      | SPONSORSHIP                                       | 50,000     |
| REAL LIFE 101 SCHOLARSHIP FUND<br>30500 VAN DYKE AVENUE<br>WARREN, MI 48093                        | NONE  | PC                      | SCHOLARSHIPS                                      | 10,000     |
| REALITY CHANGERS 3910 UNIVERSITY AVENUE SUITE 300- RC SAN DIEGO, CA 92105                          | NONE  | PC                      | OPERATION BETTER WORLD                            | 40,000     |
| REDFORD COMMISSION ON YOUTH AND FAMILIES 12121 HEMINGWAY REDFORD, MI 48239                         | NONE  | PC                      | COMMUNITY OUTREACH                                | 5,000      |
| REFRESH BOLIVIA INC PO BOX 380126<br>CAMBRIDGE, MA 02238   | NONE  | PC                      | FORD COLLEGE COMMUNITY<br>CHALLENGE               | 25,000     |
| REGENTS OF THE UNIVERSITY OF<br>CALIFORNIA AT BERKELEY<br>2195 HEARST AVENUE<br>BERKELEY, CA 94720 | NONE  | GOV                     | ENGINEERING SCHOLARSHIP<br>PROGRAM                | 10,000     |
| REGENTS OF THE UNIVERSITY OF<br>CALIFORNIA AT BERKELEY<br>2195 HEARST AVENUE<br>BERKELEY, CA 94720 | NONE  | GOV                     | FORD ADVANCED EDUCATION PROGRAM                   | 10,000     |
| REGENTS OF THE UNIVERSITY OF MICHIGAN  | NONE  | GOV                     | CAPITAL GRANT PROGRAM                             | 15,000     |
| UNIVERSITY DEVELOPMENT 3003<br>SOUTH<br>STATE STREET<br>ANN ARBOR, MI 48109                        |   |                         |   |            |
| REGENTS OF THE UNIVERSITY OF MICHIGAN  | NONE  | GOV                     | COMMUNITY CORPS                                   | 109,500    |
| UNIVERSITY DEVELOPMENT 3003<br>SOUTH<br>STATE STREET<br>ANN ARBOR, MI 48109                        |   |                         |   |            |
| REGENTS OF THE UNIVERSITY OF MICHIGAN  | NONE  | GOV                     | FORD COLLEGE COMMUNITY<br>CHALLENGE               | 50,000     |
| UNIVERSITY DEVELOPMENT 3003<br>SOUTH<br>STATE STREET<br>ANN ARBOR, MI 48109                        |   |                         |   |            |
| REGENTS OF THE UNIVERSITY OF MICHIGAN  | NONE  | GOV                     | FORD ADVANCED EDUCATION PROGRAM - SCHOLARSHIPS    | 10,000     |
| UNIVERSITY DEVELOPMENT 3003<br>SOUTH<br>STATE STREET<br>ANN ARBOR, MI 48109                        |   |                         |   |            |
| Total  |   |                         |   | 38,901,275 |

| Form 990PF Part XV Line 3 - Grant  | Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |                         |  |            |  |  |
|--|--|-------------------------|--|------------|--|--|
| Recipient  | If recipient is an individual, show any relationship to  | Foundation<br>status of | Purpose of grant or contribution               | Amount     |  |  |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor   | recipient               |  | <u> </u>   |  |  |
| a Paid during the year   |  |                         |  | 1          |  |  |
| REGENTS OF THE UNIVERSITY OF MICHIGAN  | NONE   | GOV                     | FREC SUPPORT                                   | 24,466     |  |  |
| UNIVERSITY DEVELOPMENT 3003<br>SOUTH<br>STATE STREET<br>ANN ARBOR, MI 48109                    |  |                         |  |            |  |  |
| REGENTS OF THE UNIVERSITY OF MICHIGAN  | NONE   | GOV                     | ROSS SCHOOL SCHOLARSHIPS                       | 25,000     |  |  |
| UNIVERSITY DEVELOPMENT 3003<br>SOUTH<br>STATE STREET<br>ANN ARBOR, MI 48109                    |  |                         |  |            |  |  |
| REGENTS OF THE UNIVERSITY OF MICHIGAN  | NONE   | GOV                     | VETERANS LAW                                   | 25,000     |  |  |
| UNIVERSITY DEVELOPMENT 3003<br>SOUTH<br>STATE STREET<br>ANN ARBOR, MI 48109                    |  |                         |  |            |  |  |
| RESPOND NOW INC<br>1439 EMERALD AVENUE<br>CHICAGO HEIGHTS, IL 60411                            | NONE   | PC                      | OPERATION BETTER WORLD                         | 5,000      |  |  |
| RICKY MARTIN FOUNDATION CORP<br>PO BOX 13534<br>SAN JUAN, PR 00908                             | NONE   | PC                      | OPERATION BETTER WORLD                         | 25,000     |  |  |
| RIGHT TURN PROJECT INC<br>PO BOX 36416<br>GROSSE POINTE, MI 48236                              | NONE   | PC                      | COMMUNITY OUTREACH                             | 2,500      |  |  |
| ROBERT W WOODRUFF ARTS CENTER<br>INC<br>1280 PEACHTREE STREET NE<br>ATLANTA, GA 30309          | NONE   | PC                      | OPERATION BETTER WORLD                         | 4,000      |  |  |
| ROBIN HOOD'S ANNUAL BENEFIT<br>826 BROADWAY 9TH FLOOR<br>NEW YORK, NY 10003                    | NONE   | PC                      | ROBIN HOOD BENEFIT - BE<br>ROBIN HOOD CAMPAIGN | 250,000    |  |  |
| ROCHELLE CENTER<br>1020 SOUTHSIDE COURT<br>NASHVILLE, TN 37203                                 | NONE   | PC                      | OPERATION BETTER WORLD                         | 7,000      |  |  |
| SAFE KIDS COALITION OF MARICOPA<br>COUNTY<br>PO BOX 67732<br>PHOENIX, AZ 85082                 | NONE   | PC                      | OPERATION BETTER WORLD                         | 10,000     |  |  |
| SAGUARO JANES CORPORATION<br>PO BOX 151 21802 WEST WILSON<br>STREET<br>WITTMANN, AZ 85361      | NONE   | PC                      | OPERATION BETTER WORLD                         | 5,000      |  |  |
| SAINT JOSEPH MERCY HEALTH SYSTEM<br>5305 EAST HURON RIVER DRIVE<br>ANN ARBOR, MI 48106         | NONE   | PC                      | HEALTHY EATING PROGRAMS                        | 15,000     |  |  |
| SALVATION ARMY OF KANSAS CITY MO<br>3637 BROADWAY<br>KANSAS CITY, MO 64111                     | NONE   | PC                      | OPERATION BETTER WORLD                         | 10,000     |  |  |
| SAN ANTONIO FOOD BANK INC<br>5200 WEST OLD US HIGHWAY 90<br>SAN ANTONIO, TX 78227              | NONE   | PC                      | OPERATION BETTER WORLD                         | 30,000     |  |  |
| SAN ANTONIO FREE ENTERPRIZE<br>FOUNDATION<br>602 EAST COMMERCE STREET<br>SAN ANTONIO, TX 78296 | NONE   | PC                      | OPERATION BETTER WORLD                         | 15,000     |  |  |
| Total  |  |                         |  | 38,901,275 |  |  |

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |   |                         |  |         |  |
|--|---|-------------------------|--|---------|--|
| Recipient  | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution               | Amount  |  |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor    | recipient               |  |         |  |
| a Paid during the year   |   |                         |  |         |  |
| SAVE A GIRL SAVE A WORLD<br>18665 WILDEMERE<br>DETROIT, MI 48221   | NONE  | PC                      | SAVE A GIRL SAVE A WORLD                       | 25,000  |  |
| SECOND HARVEST FOOD BANK OF<br>MIDDLE TENNESSEE INC<br>331 GREAT CIRCLE ROAD<br>NASHVILLE, TN 37228      | NONE  | PC                      | CAPITAL GRANT PROGRAM                          | 25,000  |  |
| SER METRO DETROIT JOBS FOR<br>PROGRESS INC<br>9301 MICHIGAN AVENUE<br>DETROIT, MI 48210                  | NONE  | PC                      | CORPORATE WORK STUDY -<br>CRISTO RAY           | 33,000  |  |
| SER METRO DETROIT JOBS FOR<br>PROGRESS INC<br>9301 MICHIGAN AVENUE<br>DETROIT, MI 48210                  | NONE  | PC                      | FORD ADVANCED EDUCATION<br>PROGRAM - MINIGRANT | 1,000   |  |
| SER METRO DETROIT JOBS FOR<br>PROGRESS INC<br>9301 MICHIGAN AVENUE<br>DETROIT, MI 48210                  | NONE  | PC                      | FREC SUPPORT                                   | 140,000 |  |
| SER METRO DETROIT JOBS FOR<br>PROGRESS INC<br>9301 MICHIGAN AVENUE<br>DETROIT, MI 48210                  | NONE  | PC                      | PROGRAM SUPPORT                                | 20,000  |  |
| SER-JOBS FOR PROGRESS NATIONAL<br>INC<br>100 EAST ROYAL LANE<br>IRVING, TX 75039                         | NONE  | PC                      | DRIVING DREAMS TOUR                            | 5,500   |  |
| SER-JOBS FOR PROGRESS NATIONAL<br>INC<br>100 EAST ROYAL LANE<br>IRVING, TX 75039                         | NONE  | PC                      | PROGRAM SUPPORT                                | 65,000  |  |
| SHAUN FOUNDATION FOR GIRLS<br>1177 AVENUE OF THE AMERICAS 41ST<br>FLOOR<br>NEW YORK, NY 10036            | NONE  | PC                      | EMPOWERMENT PROGRAMS                           | 20,000  |  |
| SHAUN FOUNDATION FOR GIRLS   | NONE  | PC                      | SEMINAR AND PANEL                              | 7,500   |  |

PC

GOV

GOV

GOV

PC

DISCUSSION

COMMUNITIES IN SCHOOLS

DROPOUT PROGRAM

GIANT PANDA PROGRAM

YOUNG AMBASSADORS

**PROGRAM** 

SUPPORT

FREC SUPPORT

86,625

200,000

170,000

25,000

90,000

38,901,275

1177 AVENUE OF THE AMERICAS 41ST

SMITHSONIAN INSTITUTION OFFICE OF

SMITHSONIAN INSTITUTION OFFICE OF

SOUTHWEST DETROIT IMMIGRANT AND

NONE

NONE

NONE

NONE

NONE

**FLOOR** 

NEW YORK, NY 10036

DEARBORN, MI 48121

THE COMPTROLLER
PO BOX 37012 MRC 512
WASHINGTON, DC 20013

THE COMPTROLLER

REFUGEE CENTER 17375 HARPER DETROIT, MI 48224

> Total . 3a

PO BOX 37012 MRC 512 WASHINGTON, DC 20013 SMITHSONIAN INSTITUTION

TRAVELING EXHIBITION SERVICE 470 LENFANT PLAZA SUITE 7103 WASHINGTON, DC 20024

SME EDUCATION FOUNDATION

ONE SME DRIVE PO BOX 930

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |   |                         |  |            |  |
|--|---|-------------------------|--|------------|--|
| Recipient  | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution           | Amount     |  |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor    | recipient               |  | <u></u>    |  |
| a Paid during the year   |   |                         |  |            |  |
| SOUTHWEST SOLUTIONS INC<br>5716 MICHIGAN AVENUE<br>DETROIT, MI 48210                                     | NONE  | PC                      | CAPITAL GRANT PROGRAM                      | 25,000     |  |
| SOUTHWEST SOLUTIONS INC<br>5716 MICHIGAN AVENUE<br>DETROIT, MI 48210                                     | NONE  | PC                      | FREC SUPPORT                               | 58,245     |  |
| SPARK PROGRAM INC<br>555 DE HARO STREET SUITE 330<br>SAN FRANCISCO, CA 94107                             | NONE  | PC                      | OPERATION BETTER WORLD                     | 10,000     |  |
| SPHINX ORGANIZATION INC<br>400 RENAISSANCE CENTER SUITE 2550<br>DETROIT, MI 48243                        | NONE  | PC                      | SPHINX PREPARATORY MUSIC INSTITUTE SPONSOR | 75,000     |  |
| ST JOSEPH HOME<br>10722 WYSCARVER ROAD<br>CINCINNATI, OH 45241   | NONE  | PC                      | COMMUNITY OUTREACH                         | 2,500      |  |
| STARFISH FAMILY SERVICES INC<br>30000 HIVELEY ROAD<br>INKSTER, MI 48141                                  | NONE  | PC                      | PROGRAM SUPPORT                            | 50,000     |  |
| STERLING HEIGHTS COMMUNITY<br>FOUNDATION<br>PO BOX 7023<br>STERLING HEIGHTS, MI 48311                    | NONE  | PC                      | COMMUNITY OUTREACH                         | 25,000     |  |
| STOP HUNGER NOW INC<br>615 HILLSBOROUGH STREET SUITE 200<br>RALEIGH, NC 27603                            | NONE  | PC                      | OPERATION BETTER WORLD                     | 7,000      |  |
| TALONS OUT HONOR FLIGHT INC<br>52666 BUCKHORN ROAD<br>THREE RIVERS, MI 49093                             | NONE  | PC                      | HONOR FLIGHT SUPORT                        | 120,000    |  |
| TECHTOWN 440 BURROUGHS<br>DETROIT, MI 48202  | NONE  | PC                      | FREC SUPPORT                               | 60,000     |  |
| THE ARK 316 SOUTH MAIN STREET<br>ANN ARBOR, MI 48104   | NONE  | PC                      | ARTS SUPPORT                               | 4,000      |  |
| THE ARK 316 SOUTH MAIN STREET<br>ANN ARBOR, MI 48104   | NONE  | PC                      | CAPITAL GRANT PROGRAM                      | 50,000     |  |
| THE ARK 316 SOUTH MAIN STREET<br>ANN ARBOR, MI 48104   | NONE  | PC                      | FOLK FESTIVAL AND SUPPORT                  | 50,000     |  |
| THE HEAT AND WARMTH FUND<br>535 GRISWOLD SUITE 200<br>DETROIT, MI 48226                                  | NONE  | PC                      | WEEK OF WARMTH                             | 2,500      |  |
| THE HENRY FORD LEARNING INSTITUTE<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                       | NONE  | PC                      | CAPITAL GRANT PROGRAM                      | 25,000     |  |
| Total  |   |                         |  | 38,901,275 |  |

3а

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment |   |                         |   |           |  |
|--|---|-------------------------|---|-----------|--|
| Recipient  | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution                  | Amount    |  |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor    | recipient               |   |           |  |
| a Paid during the year   |   |                         |   |           |  |
| THE HENRY FORD LEARNING INSTITUTE<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                       | NONE  | PC                      | DETROIT DROPOUT PROGRAM                           | 167,700   |  |
| THE HENRY FORD LEARNING INSTITUTE<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                       | NONE  | PC                      | FORD NEXT GENERATION<br>LEARNING                  | 1,128,408 |  |
| THE HENRY FORD LEARNING INSTITUTE<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                       | NONE  | PC                      | FREC D2 SUPPORT                                   | 160,990   |  |
| THE HENRY FORD LEARNING INSTITUTE<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                       | NONE  | PC                      | FREC SUPPORT                                      | 92,925    |  |
| THE HENRY FORD LEARNING INSTITUTE<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                       | NONE  | PC                      | GLOBAL PROGRAMS                                   | 166,865   |  |
| THE HENRY FORD LEARNING INSTITUTE<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                       | NONE  | PC                      | SCHOLARSHIP FUND                                  | 75,000    |  |
| THE HENRY FORD LEARNING INSTITUTE<br>20900 OAKWOOD BOULEVARD<br>DEARBORN, MI 48124                       | NONE  | PC                      | SUPPORT   | 250,000   |  |
| THE OHIO STATE UNIVERSITY FOUNDATION 1480 WEST LANE AVENUE COLUMBUS, OH 43221                            | NONE  | PC                      | FORD ADVANCED EDUCATION PROGRAM                   | 10,000    |  |
| THE PENNSYLVANIA STATE UNIVERSITY<br>17 OLD MAIN<br>UNIVERSITY PARK, PA 16802                            | NONE  | GOV                     | FORD ADVANCED EDUCATION<br>PROGRAM - SCHOLARSHIPS | 10,000    |  |
| THE SALVATION ARMY - EASTERN<br>MICHIGAN DIVISION<br>16130 NORTHLAND DRIVE<br>SOUTHFIELD, MI 48075       | NONE  | PC                      | BED AND BREAD PROGRAM                             | 55,000    |  |
| THE SALVATION ARMY - EASTERN<br>MICHIGAN DIVISION<br>16130 NORTHLAND DRIVE<br>SOUTHFIELD, MI 48075       | NONE  | PC                      | DISASTER RELIEF                                   | 25,000    |  |
| THE UNIVERSITY OF CHICAGO<br>1427 EAST 60TH STREET<br>CHICAGO, IL 60637                                  | NONE  | PC                      | OPERATION BETTER WORLD                            | 10,000    |  |
| TRAFFIC IMPROVEMENT ASSOCIATION<br>OF MICHIGAN<br>1827 NORTH SQUIRREL ROAD<br>AUBURN HILLS, MI 48326     | NONE  | PC                      | MATURE DRIVER RETRAINING                          | 35,000    |  |
| TRUE NORTH CULTURAL ARTS<br>4530 COLORADO AVENUE<br>SHEFFIELD VILLAGE, OH 44054                          | NONE  | PC                      | COMMUNITY OUTREACH                                | 5,000     |  |
| TUSKEGEE AIRMEN NATIONAL<br>HISTORICAL MUSEUM<br>PO BOX 32549<br>DETROIT, MI 48232                       | NONE  | PC                      | CAPITAL GRANT PROGRAM                             | 20,000    |  |

Total .

## Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

| Form 990PF Part XV Line 3 - Grant   | s and Contributions Paid                                | During the              | Year or Approved for Future                            | Payment    |
|---|---|-------------------------|--|------------|
| Recipient   | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution                       | Amount     |
| Name and address (home or business)   | any foundation manager<br>or substantial contributor    | recipient               |  |            |
| a Paid during the year  |   |                         |  |            |
| TUSKEGEE AIRMEN NATIONAL<br>HISTORICAL MUSEUM<br>PO BOX 32549<br>DETROIT, MI 48232                    | NONE  | PC                      | FORD DESTINY ACHIEVEMENT<br>SCHOLARSHIP                | 5,000      |
| UNITED STATES HISPANIC CHAMBER OF<br>COMMERCE FOUNDATION INC<br>1424 K STREET<br>WASHINGTON, DC 20005 | NONE  | PC                      | BIZFEST TRAINING CAMPS                                 | 25,000     |
| UNITED STATES HISPANIC LEADERSHIP<br>INSTITUTE INC<br>431 SOUTH DEARBORN STREET<br>CHICAGO, IL 60605  | NONE  | PC                      | CAPITAL GRANT PROGRAM                                  | 10,000     |
| UNITED STATES HISPANIC LEADERSHIP<br>INSTITUTE INC<br>431 SOUTH DEARBORN STREET<br>CHICAGO, IL 60605  | NONE  | PC                      | DRIVING DREAMS TOUR                                    | 109,000    |
| UNITED STATES HISPANIC LEADERSHIP<br>INSTITUTE INC<br>431 SOUTH DEARBORN STREET<br>CHICAGO, IL 60605  | NONE  | PC                      | LEADERSHIP DEVELOPMENT                                 | 45,000     |
| UNITED WAY FOR SOUTHEASTERN<br>MICHIGAN<br>660 WOODWARD<br>DETROIT, MI 48226                          | NONE  | PC                      | CORPORATE GRANT  | 2,000,000  |
| UNITED WAY FOR SOUTHEASTERN<br>MICHIGAN<br>660 WOODWARD<br>DETROIT, MI 48226                          | NONE  | PC                      | HUNGER RELIEF  | 75,000     |
| UNITED WAY FOR SOUTHEASTERN<br>MICHIGAN<br>660 WOODWARD<br>DETROIT, MI 48226                          | NONE  | PC                      | MINI-GRANTS FOR VOLUNTEER PROJECTS                     | 250,000    |
| UNITED WAY WORLDWIDE<br>701 NORTH FAIRFAX STREET<br>ALEXANDRIA, VA 22314                              | NONE  | PC                      | GLOBAL PROGRAMS  | 78,399     |
| UNIVERSITY MUSICAL SOCIETY<br>881 NORTH UNIVERSITY DRIVE<br>ANN ARBOR, MI 48109                       | NONE  | PC                      | FORD HONORS PROGRAM                                    | 90,000     |
| UNIVERSITY OF CINCINNATI COLLEGE<br>OF DESIGN   | NONE  | PC                      | FORD ADVANCED EDUCATION<br>PROGRAM - MINIGRANT         | 5,000      |
| 51 GOODMAN DRIVE SUITE 100 PO BOX<br>19970<br>CINCINNATI, OH 45219                                    |   |                         |  |            |
| UNIVERSITY OF CINCINNATI COLLEGE<br>OF DESIGN   | NONE  | PC                      | WILLIAM CLAY FORD<br>AUTOMOTIVE DESIGN<br>SCHOLARSHIPS | 10,000     |
| 51 GOODMAN DRIVE SUITE 100 PO BOX<br>19970<br>CINCINNATI, OH 45219                                    |   |                         | SCHOLING   |            |
| UNIVERSITY OF DETROIT MERCY<br>4001 WEST MCNICHOLS ROAD<br>DETROIT, MI 48221                          | NONE  | PC                      | COMMUNITY CORPS  | 50,000     |
| UNIVERSITY OF DETROIT MERCY<br>4001 WEST MCNICHOLS ROAD<br>DETROIT, MI 48221                          | NONE  | PC                      | FORD ADVANCED EDUCATION<br>PROGRAM - MINIGRANT         | 1,000      |
| UNIVERSITY OF DETROIT MERCY<br>4001 WEST MCNICHOLS ROAD<br>DETROIT, MI 48221                          | NONE  | PC                      | INNOVATION PIPELINE                                    | 15,000     |
| Total   |   |                         | <b>&gt;</b>  | 38,901,275 |
|   |   |                         |  |            |

| Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment                 |   |                         |  |        |  |
|--|---|-------------------------|--|--------|--|
| Recipient  | If recipient is an individual, show any relationship to | Foundation<br>status of | Purpose of grant or contribution               | Amount |  |
| Name and address (home or business)  | any foundation manager<br>or substantial contributor    | recipient               |  |        |  |
| a Paid during the year   |   |                         |  |        |  |
| UNIVERSITY OF DETROIT MERCY<br>4001 WEST MCNICHOLS ROAD<br>DETROIT, MI 48221   | NONE  | PC                      | UDM-FORD G T INNOVATION CAMP                   | 25,000 |  |
| UNIVERSITY OF ILLINOIS<br>1206 WEST GREEN STREET 140<br>MECHANICAL ENGINEERING BUILDING<br>URBANA, IL 61801              | NONE  | GOV                     | FORD ADVANCED EDUCATION PROGRAM                | 10,000 |  |
| UNIVERSITY OF MARYLAND COLLEGE<br>PARK FOUNDATION INC<br>3126 SAMUEL RIGGS IV ALUMNI<br>CENTER<br>COLLEGE PARK, MD 20742 | NONE  | PC                      | ENGINEERING SCHOLARSHIP<br>PROGRAM             | 10,000 |  |
| UNIVERSITY OF NOTRE DAME DU LAC<br>1100 GRACE HALL<br>NOTRE DAME, IN 46556   | NONE  | PC                      | FORD ADVANCED EDUCATION PROGRAM                | 10,000 |  |
| UNIVERSITY OF TEXAS AT AUSTIN<br>PO BOX 7458   | NONE  | GOV                     | FORD ADVANCED EDUCATION PROGRAM - SCHOLARSHIPS | 10,000 |  |

AUSTIN, TX 78713

SEATTLE, WA 98195

ATLANTA, GA 30318 USHERS NEW LOOK INC

ATLANTA, GA 30318 VCU SCHOOL OF BUSINESS

**FOUNDATION** PO BOX 844000 RICHMOND, VA 23284 VIRGINIA TECH COLLEGE OF

**ENGINEERING** 

**ENGINEERING** 

VISTA MARIA

Total .

460 TURNER STREET BLACKSBURG, VA 24061 VIRGINIA TECH COLLEGE OF

460 TURNER STREET BLACKSBURG, VA 24061

20651 WEST WARREN AVENUE

1906 GOLDSMITH LANE LOUISVILLE, KY 40218 WALK FOR ISRAEL

3999 WALNUT LAKE ROAD WEST BLOOMFIELD, MI 48323

DEARBORN HEIGHTS, MI 48127 VISUALLY IMPAIRED PRESCHOOLERS

SERVICES OF GREATER LOUISVILLE INC

**FOUNDATION** 

BOX 359472

UNIVERSITY OF WASHINGTON

UNIVERSITY OF WISCONSIN

1848 UNIVERSITY AVENUE MADISON, WI 53726 USHERS NEW LOOK INC

500 BISHOP STREET NW SUITE 5B

500 BISHOP STREET NW SUITE 5B

OFFICE OF SPONSORED PROGRAMS PO

NONE

| 4001 WEST MCNICHOLS ROAD<br>DETROIT, MI 48221  |      |     | CAMP                               | '      |
|--|------|-----|------------------------------------|--------|
| UNIVERSITY OF ILLINOIS<br>1206 WEST GREEN STREET 140<br>MECHANICAL ENGINEERING BUILDING<br>URBANA, IL 61801              | NONE | GOV | FORD ADVANCED EDUCATION PROGRAM    | 10,000 |
| UNIVERSITY OF MARYLAND COLLEGE<br>PARK FOUNDATION INC<br>3126 SAMUEL RIGGS IV ALUMNI<br>CENTER<br>COLLEGE PARK, MD 20742 | NONE | PC  | ENGINEERING SCHOLARSHIP<br>PROGRAM | 10,000 |
| UNIVERSITY OF NOTRE DAME DU LAC<br>1100 GRACE HALL   | NONE | PC  | FORD ADVANCED EDUCATION PROGRAM    | 10,000 |

GOV

PC

PC

PC

PC

GOV

GOV

PC

PC

PC

FORD COLLEGE COMMUNITY

FORD ADVANCED EDUCATION

PROGRAM - SCHOLARSHIPS

POWERED BY SERVICE

SUMMER INTERNS

**GLOBAL PROGRAMS** 

ENGINEERING SCHOLARSHIP

FORD ADVANCED EDUCATION

VILLAGE OF HOPE PROJECT

OPERATION BETTER WORLD

CHALLENGE

PROGRAM

PROGRAM

**PROGRAM** 

SUPPORT

WALK

25,000

10,000

50,000

16,000

220,000

10,000

10,000

50,000

5,000

5,000

38,901,275

# 5,000

### Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual, Foundation Purpose of grant or Amount

| <u>'</u>   | show any relationship to                             | status of | contribution                      |         |
|--|--|-----------|-----------------------------------|---------|
| Name and address (home or business)  | any foundation manager<br>or substantial contributor | recipient |                                   |         |
| a Paid during the year   |  |           |                                   |         |
| WALSH COLLEGE OF ACCOUNTANCY<br>AND BUSINESS ADMINISTRATION<br>3838 LIVERNOIS ROAD<br>TROY, MI 48007     | NONE   | PC        | TOM WALSH SCHOLARSHIP<br>FUND     | 25,000  |
| WALTON HILLS EDUCATION NETWORK<br>7595 WALTON ROAD<br>WALTON HILLS, OH 44146                             | NONE   | PC        | COMMUNITY OUTREACH                | 3,000   |
| WARRIORS BEST FRIEND FOUNDATION<br>PO BOX 1432<br>LIBERTY, MO 64069                                      | NONE   | PC        | OPERATION BETTER WORLD            | 10,000  |
| WASHINGTON CENTER FOR INTERNSHIPS AND ACADEMIC SEMINARS 1333 16TH STREET NW WASHINGTON, DC 20036         | NONE   | PC        | PARTNERSHIP FOR GLOBAL INNOVATION | 125,000 |
| WASHINGTON NATIONALS YOUTH<br>BASEBALL ACADEMY<br>1500 SOUTH CAPITOL STREET SE<br>WASHINGTON, DC 20003   | NONE   | PC        | SUPPORT                           | 25,000  |
| WASHINGTON STATE BOYS & GIRLS CLUBS ASSOCIATION  7511 GREENWOOD AVENUE NORTH SUITE 107 SEATTLE, WA 98103 | NONE   | PC        | OPERATION BETTER WORLD            | 70,000  |
| WAYNE STATE UNIVERSITY<br>5475 WOODWARD AVENUE<br>DETROIT, MI 48202                                      | NONE   | GOV       | CAPITAL GRANT PROGRAM             | 25,000  |
| WAYNE STATE UNIVERSITY 5475 WOODWARD AVENUE  | NONE   | GOV       | FORD ADVANCED EDUCATION PROGRAM   | 10,000  |

| PO BOX 1432<br>LIBERTY, MO 64069   | NONE |     | OPERATION BETTER WORLD                         | 10,000  |
|--|------|-----|--|---------|
| WASHINGTON CENTER FOR<br>INTERNSHIPS AND ACADEMIC<br>SEMINARS<br>1333 16TH STREET NW<br>WASHINGTON, DC 20036 | NONE | PC  | PARTNERSHIP FOR GLOBAL INNOVATION              | 125,000 |
| WASHINGTON NATIONALS YOUTH<br>BASEBALL ACADEMY<br>1500 SOUTH CAPITOL STREET SE<br>WASHINGTON, DC 20003       | NONE | PC  | SUPPORT  | 25,000  |
| WASHINGTON STATE BOYS & GIRLS CLUBS ASSOCIATION  7511 GREENWOOD AVENUE NORTH SUITE 107 SEATTLE, WA 98103     | NONE | PC  | OPERATION BETTER WORLD                         | 70,000  |
| WAYNE STATE UNIVERSITY<br>5475 WOODWARD AVENUE<br>DETROIT, MI 48202  | NONE | GOV | CAPITAL GRANT PROGRAM                          | 25,000  |
| WAYNE STATE UNIVERSITY<br>5475 WOODWARD AVENUE<br>DETROIT, MI 48202  | NONE | GOV | FORD ADVANCED EDUCATION PROGRAM                | 10,000  |
| WAYNE STATE UNIVERSITY<br>5475 WOODWARD AVENUE   | NONE | GOV | FORD ADVANCED EDUCATION PROGRAM - SCHOLARSHIPS | 10,000  |

GOV

GOV

GOV

PC

PC

PC

FORD COLLEGE COMMUNITY

FORD COLLEGE COMMUNITY

OPERATION BETTER WORLD

**CHALLENGE** 

CHALLENGE

SUPPORT

ARTS SUPPORT

**SCHOLARSHIPS** 

25,000

6,000

25,000

10,000

19,960

30,000

38,901,275

DETROIT, MI 48202 WAYNE STATE UNIVERSITY

DETROIT, MI 48202 WAYNE STATE UNIVERSITY

**ADMINISTRATION** 

DETROIT, MI 48202 WHITE HOUSE HISTORICAL

**ASSOCIATION** PO BOX 27624 WASHINGTON, DC 20038 WILD SWAN THEATER

5475 WOODWARD AVENUE

5475 WOODWARD AVENUE DETROIT, MI 48202

WAYNE STATE UNIVERSITY -SPONSORED PROGRAM

6175 JACKSON ROAD SUITE B ANN ARBOR, MI 48103

WORKSHOPS FOR WARRIORS

2970 MAIN STREET SAN DIEGO, CA 92113

Total .

3a

5057 WOODWARD AVENUE 13TH FLOOR

NONE

NONE

NONE

NONE

NONE

NONE

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual, Foundation Purpose of grant or Amount show any relationship to contribution status of any foundation manager recipient Name and address (home or business) or substantial contributor a Paid during the year WORLD MEDICAL RELIEF INC. NONE PC AFFORDABLE PRESCRIPTION 10,000 21725 MELROSE AVENUE **PROGRAM** SOUTHFIELD, MI 48075 WORLD VISION INTERNATIONAL NONE PC 100,000 GLOBAL PROGRAMS 34834 WEYERHAEUSER WAY SOUTH PO BOX 9716 FEDERAL WAY, WA 98063 NONE PC YANKEE AIR FORCE INCORPORATED HONOR FLIGHT SUPORT 10,000 PO BOX 590 BELLEVILLE, MI 48112 YMCA OF CENTRAL KENTUCKY NONE PC 5,000 OPERATION BETTER WORLD 239 EAST HIGH STREET LEXINGTON, KY 40507 YOUNG MEN'S & YOUNG WOMEN'S NONE PC **FELLOWSHIP** 284,000 HEBREW ASSOCIATION 1395 LEXINGTON AVENUE NEW YORK, NY 10128 NONE PC 6,000 YOUNG MEN'S & YOUNG WOMEN'S PROGRAM SUPPORT HEBREW ASSOCIATION 1395 LEXINGTON AVENUE NEW YORK, NY 10128 YOUNG MEN'S CHRISTIAN NONE PC Y DETROIT LEADERSHIP 25,000 ASSOCIATION OF METROPOLITAN **ACADEMY** DETROIT 1401 BROADWAY SUITE 3A DETROIT, MI 48226 PC ZAMAN INTERNATIONAL NONE INNOVATION PIPELINE 17,000 26091 TROWBRIDGE INKSTER, MI 48141

Total . . 3a

| efile GRAPHIC print - DO NOT     | PROCESS                       | As Filed Da | ata -                    |                        | DLN: 93491158002127                         |  |  |
|----------------------------------|-------------------------------|-------------|--------------------------|------------------------|---|--|--|
| TY 2016 Accounting Fees Schedule |                               |             |                          |                        |   |  |  |
| _                                |                               |             |                          |                        |   |  |  |
|                                  | Namo                          | EODD MO     | TOD COMPANY FU           | ND                     |   |  |  |
|                                  | Name: FORD MOTOR COMPANY FUND |             |                          |                        |   |  |  |
|                                  | EIN:                          | 38-14593    | 3/6                      |                        |   |  |  |
| Category                         | Amo                           | ount        | Net Investment<br>Income | Adjusted Net<br>Income | Disbursements<br>for Charitable<br>Purposes |  |  |
| ACCOUNTING FEES                  |                               | 141,589     | 0                        |                        | 150,610                                     |  |  |

DLN: 93491158002127

Name: FORD MOTOR COMPANY FUND

**EIN:** 38-1459376

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Category / Item Listed at Cost or FMV Book Value End of Year Fair Market Value

INVESTMENT IN POOLED INVESTMENT FMV 65,217,836 65,217,836
PARTNERSHIP

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - |              | DLN: 93491158002127 |  |  |  |  |
|--------------------------------------|-----------------|--------------|---------------------|--|--|--|--|
| TY 2016 Other Decreases Schedule     |                 |              |                     |  |  |  |  |
|                                      |                 |              |                     |  |  |  |  |
| Name:                                | FORD MOTOR      | COMPANY FUND |                     |  |  |  |  |
| EIN:                                 | 38-1459376      |              |                     |  |  |  |  |
| De                                   | escription      |              | Amount              |  |  |  |  |
| UNREALIZED LOSS ON INVESTMENTS       |                 |              | 201,210             |  |  |  |  |

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - |                | DLN              | 93491158002127     |
|--------------------------------------|-----------------|----------------|------------------|--------------------|
| TY 2016 Other Expenses Sche          | dule            |                |                  |                    |
|                                      |                 |                |                  |                    |
| Name:                                | FORD MOTOR C    | OMPANY FUND    |                  |                    |
| EIN:                                 | 38-1459376      |                |                  |                    |
| Other Expenses Schedule              |                 |                |                  |                    |
| December                             | Davissius and   | Not Investment | A divists of Not | Dishumas manta fau |

| Other Expenses Schedule |                                      |                          |                        |   |  |  |
|-------------------------|--------------------------------------|--------------------------|------------------------|---|--|--|
| Description             | Revenue and<br>Expenses per<br>Books | Net Investment<br>Income | Adjusted Net<br>Income | Disbursements for<br>Charitable<br>Purposes |  |  |
| PROMOTIONAL SERVICES    | 1,189,056                            | 0                        |                        | 1,082,354                                   |  |  |

1,012,441

973,944

OUTSIDE PROFESSIONAL SERVICES

| TY | 201 | 6 ( | )ther | Income | Sche | dule |
|----|-----|-----|-------|--------|------|------|

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Name: FORD MOTOR COMPANY FUND

As Filed Data -

|                       | <b>EIN:</b> 38-1459376 |  |
|-----------------------|------------------------|--|
| Other Income Schedule |                        |  |

| D. covintion          | -               |        | B A I | Γ |
|-----------------------|-----------------|--------|-------|---|
| Other Income Schedule |                 |        |       |   |
|                       | <b>E2141</b> 30 | 113337 | ,     |   |

32,696

**Adjusted Net Income** 

DLN: 93491158002127

Revenue And

Net Investment Income

32,696

32,696

Description

NET GAIN FROM POOLED INVESTMENT PARTNERSHIP

**Expenses Per Books** 

| efile GRAPHIC print - DO NOT PROCESS | S As Filed Data      | -                        | DLI                    | N: 93491158002127                           |
|--------------------------------------|----------------------|--------------------------|------------------------|---|
| TY 2016 Taxes Schedule               |                      |                          |                        |   |
|                                      |                      |                          |                        |   |
| Name                                 | e: FORD MOTO         | R COMPANY FUND           | •                      |   |
| EII                                  | <b>N:</b> 38-1459376 |                          |                        |   |
| Category                             | Amount               | Net Investment<br>Income | Adjusted Net<br>Income | Disbursements<br>for Charitable<br>Purposes |
| FEDERAL EXCISE TAX                   | 9,145                | 0                        |                        | 4,000                                       |

| efile GRAPHIC print - DO NOT PROCESS As Filed Data - DLN: 93491158002127  |   |  |   |  |  |
|---|---|--|---|--|--|
| Schedule B<br>(Form 990, 990-EZ,  | Schedule of Contributors  |  | OMB No 1545-0047  |  |  |
| Attach to Form 990, 990-EZ, or 990-PF  Department of the Treasury Internal Revenue Service  Attach to Form 990, 990-EZ, or 990-PF  Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at   www.irs.gov/form990.   |   |  |   |  |  |
| Name of the organizat   |   | Employer id  | dentification number  |  |  |
|   |   | 38-1459376   |   |  |  |
| Organization type (ch   | eck one)  |  |   |  |  |
| Filers of:  | Section:  |  |   |  |  |
| Form 990 or 990-EZ  | ☐ 501(c)( ) (enter number) organization   |  |   |  |  |
|   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private f   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation |   |  |  |
|   | ☐ 527 political organization  |  |   |  |  |
| Form 990-PF   | 501(c)(3) exempt private foundation   |  |   |  |  |
|   | 4947(a)(1) nonexempt charitable trust treated as a private foundation   |  |   |  |  |
| ☐ 501(c)(3) taxable private foundation  |   |  |   |  |  |
|   | ration filing Form 990, 990-EZ, or 990-PF that received, during the year, co<br>or property) from any one contributor. Complete Parts I and II. See instruction   |  |   |  |  |
| Special Rules   |   |  |   |  |  |
| under sections received from a  | tion described in section $501(c)(3)$ filing Form 990 or 990-EZ that met the $3509(a)(1)$ and $170(b)(1)(A)(vi)$ , that checked Schedule A (Form 990 or 990-ny one contributor, during the year, total contributions of the greater of <b>(1)</b> Sine 1h, or (ii) Form 990-EZ, line 1h Complete Parts I and II   | ·EZ), Part II, line 13,  | 16a, or 16b, and that   |  |  |
| For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III |   |  |   |  |  |
| during the year. If this box is che purpose Do no   | tion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ the contributions exclusively for religious, charitable, etc., purposes, but no subsched, enter here the total contributions that were received during the year to complete any of the parts unless the <b>General Rule</b> applies to this organizable, etc., contributions totaling \$5,000 or more during the year | ch contributions tota<br>for an exclusively re<br>ation because it rec           | aled more than \$1,000<br>eligious, charitable, etc,<br>eived <i>nonexclusively</i> |  |  |
| 990-EZ, or 990-PF), bu  | on that is not covered by the General Rule and/or the Special Rules does n<br>t it <b>must</b> answer "No" on Part IV, line 2, of its Form 990, or check the box of<br>Form 990PF, Part I, line 2, to certify that it does not meet the filing requirem   | on line H of its   |   |  |  |
| For Paperwork Reduction for Form 990, 990-EZ, or 9  |   | Schedule B (Form 990   | I, 990-EZ, or 990-PF) (2016)  |  |  |

| Schedule B (Forn                  | n 990, 990-EZ, or 990-PF) (2016)                                      |                                       | Page <b>2</b>                                 |
|-----------------------------------|---|---------------------------------------|---|
| Name of organiz<br>FORD MOTOR COM |   | Employer identification<br>38-1459376 | number  |
| Part I                            | Contributors (see instructions) Use duplicate copies of Part I if add | ditional space is needed              |   |
| (a)<br>No.                        | (b)<br>Name, address, and ZIP + 4                                     | (c)<br>Total contributions            | (d)<br>Type of contribution                   |
| 1                                 | FORD MOTOR COMPANY  |                                       | Person 🗸                                      |
| _                                 | ONE AMERICAN ROAD   | \$ 44,000,000                         | Payroll                                       |
|                                   | DEARBORN, MI 481262701  |                                       | (Complete Part II for noncash contributions ) |
| (a)<br>No.                        | (b)<br>Name, address, and ZIP + 4                                     | (c)<br>Total contributions            | (d)<br>Type of contribution                   |
| 2                                 | FORD MOTOR CREDIT COMPANY   |                                       | Person 🗸                                      |
| -                                 | ONE AMERICAN ROAD   | \$ 4,000,000                          | Payroll                                       |
|                                   | DEARBORN, MI481262701   |                                       | (Complete Part II for noncash contributions ) |
| (a)<br>No.                        | (b)<br>Name, address, and ZIP + 4                                     | (c)<br>Total contributions            | (d)<br>Type of contribution                   |
| _                                 |   |                                       | Person  |
|                                   |   | <u> </u>                              | Payroll                                       |
|                                   |   |                                       | (Complete Part II for noncash contributions ) |
| (a)<br>No.                        | (b)<br>Name, address, and ZIP + 4                                     | (c)<br>Total contributions            | (d)<br>Type of contribution                   |
|                                   |   |                                       | Person  |
|                                   |   | \$                                    | Payroll                                       |
|                                   |   |                                       | (Complete Part II for noncash contributions ) |
| (a)<br>No.                        | (b)<br>Name, address, and ZIP + 4                                     | (c)<br>Total contributions            | (d)<br>Type of contribution                   |
| _                                 |   |                                       | Person  |
|                                   |   | \$                                    | Payroll Noncash                               |
|                                   |   |                                       | (Complete Part II for noncash contributions ) |
| (a)<br>No.                        | (b)<br>Name, address, and ZIP + 4                                     | (c)<br>Total contributions            | (d)<br>Type of contribution                   |
| _                                 |   |                                       | Person  |
| -                                 |   | <u> </u>                              | Payroll                                       |
|                                   |   |                                       | (Complete Part II for noncash contributions ) |

| Schedule B (Form 99   | 90, 990-EZ, or 990-PF) (2016)   |  | Page <b>3</b>                  |
|-----------------------|---|--|--------------------------------|
| Name of organization  |   | Employer ident                           | ification number               |
| TORD MOTOR COM A      | VI I OND  | 38-14                                    | 159376                         |
| Part II               | Noncash Property  |  |                                |
| (a)<br>No.from Part I | (see instructions) Use duplicate copies of Part II if additional space is needed (b)  Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d)<br>Date received           |
|                       |   | \$                                       |                                |
| (a)<br>No.from Part I | (b)<br>Description of noncash property given  | (c) FMV (or estimate) (see instructions) | (d)<br>Date received           |
|                       |   | \$                                       |                                |
| (a)<br>No.from Part I | (b)<br>Description of noncash property given  | (c) FMV (or estimate) (see instructions) | (d)<br>Date received           |
| =                     |   |  |                                |
| (a)<br>No.from Part I | (b)<br>Description of noncash property given  | (c) FMV (or estimate) (see instructions) | (d)<br>Date received           |
|                       |   |  |                                |
| (a)<br>No.from Part I | (b)<br>Description of noncash property given  | (c) FMV (or estimate) (see instructions) | (d)<br>Date received           |
|                       |   |  |                                |
| (a)<br>No.from Part I | (b)<br>Description of noncash property given  | (c) FMV (or estimate) (see instructions) | (d)<br>Date received           |
| <u>=</u>              |   | s  |                                |
|                       |   | Schedule B (Form 9                       | 990, 990-EZ, or 990-PF) (2016) |

| Schedule B (Form 9                   | 990, 990-EZ, or 990-PF) (2016)             |   | Page <b>4</b>  |
|--------------------------------------|--|---|--|
| Name of organizat<br>FORD MOTOR COMP |  |   | Employer identification number<br>38-1459376   |
| than \$1,<br>organiza<br>the year    | ,000 for the year from any one contributor | r. Complete columns (a) throu<br>of exclusively religious, chari<br>ctions.) ▶ \$ | d in section 501(c)(7), (8), or (10) that total more ugh <b>(e) and</b> the following line entry. For table, etc., contributions of <b>\$1,000 or less</b> for |
| (a)<br>No.from Part I                | (b) Purpose of gift                        | (c) Use of gift   | (d) Description of how gift is held  |
|                                      | Transferee's name, address, and            | (e) Transfer of gift  | :<br>Relationship of transferor to transferee  |
| (a)<br>No.from Part I                | (b) Purpose of gift                        | (c) Use of gift   | (d) Description of how gift is held  |
|                                      |  | (e) Transfer of gift  |  |
|                                      | Transferee's name, address, and            | ZIP 4 F   | Relationship of transferor to transferee   |
| (a)<br>No.from Part I                | (b) Purpose of gift                        | (c) Use of gift   | (d) Description of how gift is held  |
|                                      | Transferee's name, address, and            | (e) Transfer of gift  | Relationship of transferor to transferee   |
| (a)<br>No.from Part I                | (b) Purpose of gift                        | (c) Use of gift   | (d) Description of how gift is held  |
|                                      | Transferee's name, address, and            | (e) Transfer of gift<br>ZIP 4 F   | Relationship of transferor to transferee   |
|                                      |  |   | Schedule B (Form 990, 990-EZ, or 990-PF) (2016)  |