

Form **990**  
 Department of the Treasury  
 Internal Revenue Service

# Return of Organization Exempt From Income Tax

**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)**

▶ Do not enter social security numbers on this form as it may be made public  
 ▶ Information about Form 990 and its instructions is at [www.irs.gov/foi990](http://www.irs.gov/foi990)

OMB No 1545-0047  
2015  
**Open to Public Inspection**

**A For the 2015 calendar year, or tax year beginning 01-01-2015, and ending 12-31-2015**

<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization POLICYLINK Doing business as Number and street (or P O box if mail is not delivered to street address) Room/suite 1438 WEBSTER STREET NO 303 City or town, state or province, country, and ZIP or foreign postal code OAKLAND, CA 946123228 <b>F</b> Name and address of principal officer ANGELA GLOVER BLACKWELL 1438 WEBSTER STREET NO 303 OAKLAND, CA 946123228	<b>D</b> Employer identification number 94-3297479 <b>E</b> Telephone number (510) 663-2333 <b>G</b> Gross receipts \$ 17,399,787
<b>I</b> Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀ (insert no ) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		<b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions) <b>H(c)</b> Group exemption number ▶
<b>J</b> Website: ▶ WWW.POLICYLINK.ORG		
<b>K</b> Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		<b>L</b> Year of formation 1998 <b>M</b> State of legal domicile CA

**Part I Summary**

<b>1</b>	Briefly describe the organization's mission or most significant activities POLICYLINK IS A NATIONAL RESEARCH AND ACTION INSTITUTE ADVANCING ECONOMIC AND SOCIAL EQUITY BY LIFTING UP WHAT WORKS		
<b>2</b>	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets		
<b>3</b>	Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	11
<b>4</b>	Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	10
<b>5</b>	Total number of individuals employed in calendar year 2015 (Part V, line 2a)	<b>5</b>	96
<b>6</b>	Total number of volunteers (estimate if necessary)	<b>6</b>	0
<b>7a</b>	Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	0
<b>b</b>	Net unrelated business taxable income from Form 990-T, line 34	<b>7b</b>	0
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b>	<b>Current Year</b>
	<b>9</b> Program service revenue (Part VIII, line 2g)	6,631,934	15,064,131
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)	9	276
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	40,854	34,951
	<b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	9,043,967	17,399,787
<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0	0
	<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	7,790,269	7,938,674
	<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ 567,216		
	<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	5,173,937	6,205,050
<b>18</b> Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	12,964,206	14,143,724	
<b>19</b> Revenue less expenses Subtract line 18 from line 12	-3,920,239	3,256,063	
<b>Net Assets or Fund Balances</b>	<b>20</b> Total assets (Part X, line 16)	<b>Beginning of Current Year</b>	<b>End of Year</b>
	<b>21</b> Total liabilities (Part X, line 26)	5,343,465	8,543,490
	<b>22</b> Net assets or fund balances Subtract line 21 from line 20	1,274,949	1,218,911
		4,068,516	7,324,579

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

<b>Sign Here</b>	***** Signature of officer JOSH KIRSCHENBAUM COO Type or print name and title	2016-11-14 Date
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<b>Paid Preparer Use Only</b>	Print/Type preparer's name MICHAEL STEPHEN SCHAFFER	Preparer's signature MICHAEL STEPHEN SCHAFFER	Date 2016-11-14	Check <input type="checkbox"/> if self-employed	PTIN P00210063
	Firm's name ▶ BURR PILGER MAYER INC			Firm's EIN ▶ 26-3839190	
	Firm's address ▶ 60 SOUTH MARKET STREET SUITE 800 SAN JOSE, CA 95113			Phone no (408) 961-6300	

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission

POLICYLINK, FOUNDED IN 1999, IS A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION AND IS A NATIONAL RESEARCH AND ACTION INSTITUTE ADVANCING ECONOMIC AND SOCIAL EQUITY BY LIFTING UP WHAT WORKS POLICYLINK FRAMES POLICY ISSUES AND PRIORITIES, ANALYZES POLICY OPTIONS FROM THE PERSPECTIVE OF LOW-INCOME PEOPLE AND COMMUNITIES OF COLOR, LIFTS UP WHAT IS WORKING AT THE LOCAL LEVEL, AND OFFERS POLICY RECOMMENDATIONS TO DISSEMINATE AND IMPLEMENT LOCAL EQUITY INNOVATIONS EQUITY MEANS JUST AND FAIR INCLUSION INTO A SOCIETY IN WHICH ALL CAN PARTICIPATE, PROSPER, AND REACH THEIR FULL POTENTIAL POLICYLINK RECEIVES FUNDING FROM OTHER CHARITABLE ORGANIZATIONS AND FOUNDATIONS

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code ) (Expenses \$ 2,056,116 including grants of \$ ) (Revenue \$ 144,000 )
EQUITABLE ECONOMY ENCOMPASSES THE ALL-IN-CITIES INITIATIVE, THE DATA PLATFORM AND RELATED PRODUCTS OF THE NATIONAL EQUITY ATLAS, THE EQUITY IS THE SUPERIOR GROWTH MODEL FRAMEWORK AND THE RELATED PUBLICATIONS, AND THE WORK OF OUR FINANCIAL SECURITY TEAM (PREVIOUSLY ASSET BUILDING) EACH DRAWS ON WORK DRIVEN BY DATA AND DEMOGRAPHIC ANALYSIS TO CREATE POLICY PROPOSALS AND STRATEGY DEVELOPMENT TO SECURE OPPORTUNITY FOR ALL, INCLUDING PEOPLE IN LOW INCOME COMMUNITIES AND COMMUNITIES OF COLOR EE PROGRAMS ARE DESIGNED TO DEMONSTRATE HOW CHANGING DEMOGRAPHICS IN THE US WILL ENHANCE THE NATIONAL ECONOMY, IF CERTAIN POLICIES AND PROGRAMS ARE IN PLACE TO SUPPORT AND EXPAND THE GROWTH OF EQUITY IN THE FUTURE THE ALL-IN-CITIES INITIATIVE PROVIDES SERVICES TO CITIES DESIGNED TO EMPOWER CITY OFFICIALS, COMMUNITY ADVOCATES, AND OTHER CIVIC LEADERS IN APPLYING POLICY IDEAS, DATA, AND HANDS-ON LEADERSHIP ASSISTANCE TO ADVANCE RACIAL ECONOMIC INCLUSION AND EQUITABLE GROWTH AMONG THE PUBLICATIONS RELATED TO THIS WORK ARE ALL-IN-CITIES, EQUITABLE DEVELOPMENT THE PATH TO AN ALL IN PITTSBURG, AND EQUITABLE INNOVATION ECONOMY IN OCTOBER, 2014, POLICYLINK, TOGETHER WITH THE PROGRAM FOR ENVIRONMENTAL AND REGIONAL EQUITY AT THE UNIVERSITY OF SOUTHERN CALIFORNIA (PERE), LAUNCHED THE NATIONAL EQUITY ATLAS, A UNIQUE, COMPREHENSIVE AND POWERFUL RESOURCE FOR DATA TO TRACK, MEASURE, AND MAKE THE CASE FOR INCLUSIVE GROWTH IN AMERICA'S REGIONS, STATES, AND NATIONWIDE BY ITS FIRST BIRTHDAY IN OCTOBER, 2015, THE ATLAS WAS PROVIDING DETAILED DATA ON DEMOGRAPHIC CHANGE, EQUITY, AND THE ECONOMIC BENEFITS OF EQUITY FOR 301 GEOGRAPHIES THE 150 LARGEST REGIONS, THE 100 LARGEST CITIES, ALL 50 STATES, AND THE UNITED STATES THE ATLAS HAD ALSO ATTRACTED 20,000 USERS, MORE THAN A THIRD OF THEM RETURNING TO THE SITE MULTIPLE TIMES AND SPENDING AN AVERAGE OF 5 MINUTES BROWSING THE SITE OVER 4,000 PEOPLE HAD REGISTERED FOR WEBINARS INTRODUCING THE TOOL, AND NEARLY EVERYONE WHO COMPLETED A POST-WEBINAR SURVEY SAID THEY WOULD VISIT THE ATLAS AGAIN THE TEAM IS EXCITED TO BUILD UPON THIS SUCCESS AND CONTINUE TO EVOLVE THE ATLAS TO MEET THE NEEDS OF THE FIELD THROUGH CONTINUED TOOL DEVELOPMENT ALONG WITH PLACE-BASED ENGAGEMENTS TO USE DATA IN POLICY AND SYSTEMS CHANGE EFFORTS SINCE 2012, POLICYLINK HAS CONDUCTED RESEARCH AND PROVIDED TECHNICAL ASSISTANCE ON ECONOMIC INCLUSION STRATEGIES TO ASSESS AND INFORM THE EAST BALTIMORE REVITALIZATION INITIATIVE (EBRI), "AN INNOVATIVE, LARGE-SCALE EFFORT BY A CROSS-SECTOR PARTNERSHIP TO TRANSFORM A DEEPLY DISTRESSED, 88-ACRE NEIGHBORHOOD ADJACENT TO THE JOHNS HOPKINS HOSPITAL COMPLEX INTO A MIXED-INCOME, RESIDENTIAL COMMUNITY AND ENGINE OF OPPORTUNITY FOR BOTH LONG-TIME AND NEW RESIDENTS " OUR 2015 REPORT ABOUT THIS RESEARCH BECAME THE BASIS FOR THE ANNIE E CASEY FOUNDATION REPORT "EXPANDING ECONOMIC OPPORTUNITY LESSONS FROM THE EBRI, AND THE MATERIAL COLLECTED FOR THE PROJECT HAS BEEN THE BASIS FOR A MANY OTHER PRESENTATIONS AND PAPERS IN 2015, POLICYLINK BECAME CO-CHAIR OF THE THE TAX ALLIANCE FOR ECONOMIC MOBILITY, WHICH CONVENES ASSET-BUILDING ADVOCATES, TAX REFORM EXPERTS, RESEARCHERS, REPRESENTATIVES OF ORGANIZATIONS OF COLOR AND GRASSROOTS CONSTITUENTS AND OTHERS TO IDENTIFY NEAR- AND LONGER-TERM POLICY PRIORITIES TO EXPAND SAVINGS AND INVESTMENT OPPORTUNITIES FOR LOW- AND MODERATE-INCOME HOUSEHOLDS THROUGH REFORM OF THE U S TAX CODE POLICYLINK ALSO JOINED THE STEERING COMMITTEE OF MAKE IT FAIR, A COALITION OF CIVIL RIGHTS, RELIGIOUS, COMMUNITY, AND LABOR GROUPS DEDICATED TO REBUILDING CALIFORNIA BY MAKING THE COMMERCIAL PROPERTY TAX SYSTEM FAIR IN ADDITION, A SET OF THIRTEEN ISSUE BRIEFS WERE DEVELOPED FOCUSING ON THE EQUITY IMPERATIVES AND SOLUTIONS NECESSARY FOR ADVOCATES TO WIN POLICY CHANGES THAT BUILD AN "ALL-IN NATION" WHERE EVERYONE-INCLUDING LOW-INCOME PEOPLE AND COMMUNITIES OF COLOR-CAN PARTICIPATE, PROSPER, AND REACH THEIR FULL POTENTIAL

4b (Code ) (Expenses \$ 1,660,936 including grants of \$ ) (Revenue \$ 416,178 )
THE CENTER FOR INFRASTRUCTURE EQUITY (CIE) ADVOCATES FOR FAIR AND INCLUSIVE POLICIES AND PROVIDES COMMUNITY AND GRASSROOTS LEADERS, ADVOCATES, AND PUBLIC OFFICIALS WITH THE TOOLS, TRAINING, AND CONSULTATION NEEDED TO ENSURE THAT PUBLIC INVESTMENTS IN INFRASTRUCTURE CREATE ECONOMIC OPPORTUNITY AND HEALTH IN ALL COMMUNITIES HEALTHY COMMUNITIES OF OPPORTUNITY AN EQUITY BLUEPRINT TO ADDRESS AMERICA'S HOUSING CHALLENGES LOOKS AT THE HOUSING CRISES CONFRONTING THE NATION AND COLLECTS AND ASSESSES INSIGHTS FROM THE FIELDS OF HEALTHCARE, HOUSING, AND ECONOMIC SECURITY TO MAKE A CASE FOR PROGRESSIVE, EQUITY-FOCUSED POLICY ANOTHER PUBLICATION, STRENGTHENING THE PINE RIDGE ECONOMY A REGIONAL EQUITY AND OPPORTUNITY ASSESSMENT, IDENTIFIES KEY STRATEGIES TO CREATE GREATER VIBRANCY AND EQUITY IN RESERVATION-BASED ECONOMIC ACTIVITY-TO INCREASE PROSPERITY AND QUALITY OF LIFE FOR BOTH THE OGLALA LAKOTA PEOPLE AND THE REGION AS A WHOLE IN 2015, POLICYLINK PARTNERED WITH BAY AREA HOUSING ADVOCATES CAUSA JUSTA JUST CAUSE TO TRAIN AND GIVE RISE TO A NEW GENERATION OF COMMUNITY LEADERS FROM THE NEIGHBORHOODS MOST VULNERABLE TO GENTRIFICATION POLICYLINK WAS ALSO COMMISSIONED BY THE CITY OF OAKLAND'S STRATEGIC INITIATIVES UNIT IN THE DEPARTMENT OF HOUSING & COMMUNITY DEVELOPMENT TO ANALYZE THE CITY'S HOUSING CHALLENGES AND RECOMMEND COMPREHENSIVE POLICY SOLUTIONS IN PARTNERSHIP WITH THE URBAN STRATEGIES COUNCIL AND WITH COLLABORATION FROM CAUSA JUSTA JUST CAUSE, POLICYLINK DEVELOPED A ROADMAP TOWARD EQUITY HOUSING SOLUTIONS FOR OAKLAND, CALIFORNIA THE ROADMAP RECOMMENDS VIABLE, IMPACTFUL POLICIES AND PROGRAMS-TO ENABLE OAKLAND TO GROW, TO HONOR ITS HISTORIC DIVERSITY, TO PROVIDE THE HOUSING INFRASTRUCTURE NEEDED TO ENABLE LONG-TIME RESIDENTS TO REMAIN AND BENEFIT FROM OAKLAND'S RENAISSANCE, AND TO PROTECT AND SERVE ITS MOST VULNERABLE RESIDENTS TWO NEW HOUSING EFFORTS-ONE TO HELP DESIGN AND GUIDE THE WORK OF A FUNDERS' COLLABORATIVE TO ADDRESS THE HOUSING NEEDS OF VERY LOW INCOME PEOPLE AND THE OTHER TO PROVIDE TECHNICAL ASSISTANCE TO THE IMPLEMENTATION OF THE AFFIRMATIVELY FURTHERING FAIR HOUSING RULE FROM THE US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT-WERE LAUNCHED IN 2015

4c (Code ) (Expenses \$ 2,830,049 including grants of \$ ) (Revenue \$ 177,938 )
THE POLICYLINK CRADLE-TO-CAREER CENTER HAS THE MISSION OF SUPPORTING PLACE-BASED AND POLICY SOLUTIONS TO IMPROVE THE EDUCATIONAL AND DEVELOPMENTAL OUTCOMES OF CHILDREN AND FAMILIES LIVING IN AREAS OF CONCENTRATED POVERTY THE CENTER EXPANDS THE CRADLE-TO-CAREER APPROACH DESIGNED THROUGH THE WORK OF THE PROMISE NEIGHBORHOODS INSTITUTE AT POLICYLINK (PNI) TO ENCOMPASS OTHER PROJECTS THAT SUPPORT CHILDREN AND FAMILIES ALONG THE CRADLE TO CAREER CONTINUUM THE CENTER WORKS IN PARTNERSHIP WITH LEADERS FROM GOVERNMENT, NONPROFIT, PHILANTHROPIC AND BUSINESS SECTORS, THROUGH PLACE-BASED INITIATIVES, TO ACHIEVE RESULTS IN THE AREAS OF EDUCATION, CAPACITY OF FAMILIES AND COMMUNITIES, AND PUBLIC WILL TO INVEST IN THESE SUPPORTS THE CENTER PROVIDES LOCAL LEADERS WITH A FRAMEWORK AND IMPLEMENTATION INFRASTRUCTURE FOR THE ENTIRE SYSTEM OF AVAILABLE SUPPORTS FOR LOW INCOME CHILDREN AND THEIR FAMILIES, AND BUILDS ON THE STRONG FOUNDATION OF PNI TO GO EVEN FURTHER BY SERVING AS THE CATALYST FOR ALIGNING MULTIPLE COMMUNITY ACTIVITIES THAT ARE MUTUALLY REINFORCING AND PROVIDE A COMPREHENSIVE AND INTEGRATED PATHWAY OUT OF POVERTY FOR THE TARGET POPULATION POLICYLINK HAS ALSO SERVED AS WILL SERVE AS THE BACKBONE ORGANIZATION COORDINATING THE CORE PARTNERS AND FUNCTIONS OF THE TECHNICAL ASSISTANCE EFFORT TO HELP COMMUNITIES PARTICIPATING IN THE NATIONAL MY BROTHER'S KEEPER COMMUNITY CHALLENGE CONDUCT POLICY REVIEWS AND PRODUCE HIGH QUALITY ACTION PLANS WITH A COHERENT CRADLE-TO-CAREER STRATEGY INCLUSIVE OF OPPORTUNITY YOUTH FOR IMPROVING THE LIFE OUTCOMES OF BOYS AND MEN OF COLOR POLICYLINK AND THE TA PROVIDERS DEPLOYED TECHNICAL ASSISTANCE OFFERINGS TO HELP COMMUNITIES DEVELOP SUCCESSFUL, HIGH QUALITY ACTION PLANS THAT ARE FOCUSED ON RELEVANT POLICY AND SYSTEMS CHANGES NOT JUST PROGRAMS, THAT ARE GROUNDED IN RESEARCH AND DATA AND ADDRESS THE ROOT CAUSES OF INEQUITY AND THE KEY DRIVERS OF NEGATIVE OUTCOMES, BUILD ON AND SUPPORT RELEVANT COMMUNITY BASED EFFORTS, AND ARE INFORMED BY, AND IN PARTNERSHIP WITH, BOYS AND MEN OF COLOR LEADERS AND ORGANIZATIONS IN CALIFORNIA, POLICYLINK CONTINUES TO SERVE AS PRINCIPAL COORDINATOR OF THE ALLIANCE FOR BOYS AND MEN OF COLOR, A COALITION OF CHANGE AGENTS COMMITTED TO IMPROVING THE LIFE CHANCES OF CALIFORNIA'S BOYS AND YOUNG MEN OF COLOR THE ALLIANCE INCLUDES YOUTH, COMMUNITY ORGANIZATIONS, FOUNDATIONS, AND LEADERS IN GOVERNMENT, EDUCATION, PUBLIC HEALTH, AND LAW ENFORCEMENT IN THIS ROLE, POLICYLINK MANAGES, FACILITATES, AND SUPPORTS ALL ASPECTS OF THE NETWORK'S FUNCTIONS INCLUDING EDUCATION AND ADVOCACY WITH POLICY AND SYSTEM LEADERS, AND COLLABORATING WITH STATE AND LOCAL PARTNERS TO DEEPEN THE IMPACT THE ALLIANCE FOR BOYS AND MEN OF COLOR WORKS WITH LOCAL AND STATE PARTNERS TO ENSURE THAT CALIFORNIA'S BOYS AND MEN OF COLOR ARE PHYSICALLY AND MENTALLY HEALTHY, LIVE IN SAFE NEIGHBORHOODS, SUCCEED IN SCHOOL AND WORK, AND POSSESS THE KNOWLEDGE, SKILLS, AND LEADERSHIP NECESSARY TO CONTRIBUTE TO THE ECONOMIC WELL-BEING OF THEIR FAMILIES, COMMUNITIES, AND STATE ALSO WITHIN THE CRADLE TO CAREER CENTER, IN 2015, POLICYLINK, WITH THE BLUE SHIELD FOUNDATION OF CALIFORNIA, BEGAN DEVELOPING A CAPACITY BUILDING AND POLICY INITIATIVE TO SUPPORT BOYS AND MEN OF COLOR LEADERS TO PARTICIPATE IN EFFORTS TO END DOMESTIC VIOLENCE IN COMMUNITIES OF COLOR IN 2015, POLICYLINK AND CENTER FOR POPULAR DEMOCRACY (CPD) RELEASED BUILDING MOMENTUM FROM THE GROUND UP A TOOLKIT FOR PROMOTING JUSTICE IN POLICING, A RESOURCE FOR ORGANIZERS ACROSS THE COUNTRY WORKING TO END POLICE VIOLENCE AND HOLD POLICE ACCOUNTABLE TO THEIR COMMUNITIES THE TOOLKIT AND ACCOMPANYING, EVOLVING WEBSITE DETAILS 15 POLICY OPTIONS FOR COMMUNITIES TO SELECT AND PRIORITIZE DEPENDING ON THEIR LOCAL CONTEXT - COMPLETE WITH SAMPLE LEGISLATION, BEST PRACTICES, AND DEEPER DIVE RESOURCES INCLUDED IN THE GUIDE, POLICYLINK ALSO DEVELOPED AN ORGANIZING 101 PRIMER AND MAYORAL PLEDGE TEMPLATE FOR ORGANIZERS TO URGE THE MAYORS OF THEIR COMMUNITIES TO TAKE PROACTIVE AND BOLD LEADERSHIP TO BUILD COMMUNITY TRUST AND HELP PREVENT POLICE VIOLENCE AGAINST COMMUNITIES IN APRIL, 2015, POLICYLINK AND CPD CO-HOSTED A GATHERING TO SHARE AND GET FEEDBACK ON A DRAFT VERSION OF THE TOOLKIT FROM ORGANIZERS FROM ACROSS THE COUNTRY THIS WORK WAS BUILT ON FOUR BRIEFS LIFTING UP COMMUNITY-CENTERED POLICING BEST PRACTICES AND MODELS FROM ACROSS THE COUNTRY, DEVELOPED BY POLICYLINK IN PARTNERSHIP WITH THE ADVANCEMENT PROJECT IN 2015, POLICYLINK WAS SELECTED TO BE EXECUTIVE DIRECTOR OF THE SAN FRANCISCO BLUE RIBBON PANEL ON TRANSPARENCY, ACCOUNTABILITY, AND FAIRNESS IN LAW ENFORCEMENT, AN INDEPENDENT PANEL CONVENED BY SAN FRANCISCO DISTRICT ATTORNEY GEORGE GASCON ON THE HEELS OF A 2015 "RACIST TEXTS" SCANDAL IMPLICATING 14 SFPD OFFICERS, TO INVESTIGATE EVIDENCE OF RACIAL BIAS IN THE DEPARTMENT AND ITS IMPACT ON POLICE WORK THE JUDGES WERE EMPOWERED TO REVIEW ALL OF THE POLICE INCIDENT REPORTS IN WHICH THE 14 POLICE OFFICERS PLAYED AN OFFICIAL ROLE - EXPECTED TO BE BETWEEN 3,000-4,000 CASES - FOR EVIDENCE OF RACIAL BIAS THAT MAY HAVE HAD A DETERMINATIVE IMPACT POLICYLINK DIRECTED THE PANEL AND WILL PRODUCE A FINAL REPORT OF FINDINGS AND RECOMMENDATIONS WHICH WILL PROVIDE POLICYLINK, THE CITY OF SAN FRANCISCO, AND THE FIELD WITH MUCH NEEDED DATA AND BACKGROUND ON WHAT IT TAKES TO IDENTIFY BEST PRACTICES AND IMPLEMENT RECOMMENDED POLICY AT THE LOCAL LEVEL, INCLUDING A DEEPER UNDERSTANDING OF HOW TO CONDUCT RESEARCH ON POLICE DEPARTMENTS WHILE FACING POLITICAL BARRIERS, HOW RELATIONSHIPS BETWEEN LOCAL GOVERNMENT BODIES INFLUENCE OPPORTUNITIES TO AFFECT CHANGE, AND WHAT OPENINGS EXIST TO IMPLEMENT POLICY AT VARIOUS LEVELS - INCLUDING THROUGH DEPARTMENTAL REGULATIONS AND/OR THE CITY CHARTER

See Additional Data

4d Other program services (Describe in Schedule O ) (Expenses \$ 6,326,347 including grants of \$ ) (Revenue \$ 1,597,264 )

4e Total program service expenses 12,873,448

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1 through 20b regarding organizational activities, lobbying, endowments, and financial reporting.

**Part IV Checklist of Required Schedules** (continued)

<b>21</b>	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .	<b>21</b>		No
<b>22</b>	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .	<b>22</b>		No
<b>23</b>	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .	<b>23</b>	Yes	
<b>24a</b>	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . . . . .	<b>24a</b>		No
<b>b</b>	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	<b>24b</b>		
<b>c</b>	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	<b>24c</b>		
<b>d</b>	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	<b>24d</b>		
<b>25a</b>	<b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25a</b>		No
<b>b</b>	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25b</b>		No
<b>26</b>	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i> . . . . .	<b>26</b>		No
<b>27</b>	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . .	<b>27</b>		No
<b>28</b>	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
<b>a</b>	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28a</b>		No
<b>b</b>	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28b</b>		No
<b>c</b>	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28c</b>		No
<b>29</b>	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>29</b>		No
<b>30</b>	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>30</b>		No
<b>31</b>	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .	<b>31</b>		No
<b>32</b>	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .	<b>32</b>		No
<b>33</b>	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .	<b>33</b>		No
<b>34</b>	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> . . . . .	<b>34</b>	Yes	
<b>35a</b>	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	<b>35a</b>	Yes	
<b>b</b>	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	<b>35b</b>	Yes	
<b>36</b>	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	<b>36</b>		No
<b>37</b>	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .	<b>37</b>		No
<b>38</b>	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .	<b>38</b>	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with columns for question number, question text, sub-questions (1a-13c), and Yes/No columns. Includes sections for backup withholding, employee reporting, foreign accounts, prohibited tax shelter transactions, deductible contributions, and 501(c)(7), (12), and (29) organizations.

**Part VI Governance, Management, and Disclosure**

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
<b>1b</b>	Enter the number of voting members included in line 1a, above, who are independent		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		No
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		No
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		No
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets?		No
<b>6</b>	Did the organization have members or stockholders?		No
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		No
<b>7b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		No
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
<b>8a</b>	The governing body?	Yes	
<b>8b</b>	Each committee with authority to act on behalf of the governing body?	Yes	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		No

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates?		No
<b>10b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	Yes	
<b>11b</b>	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13	Yes	
<b>12b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	Yes	
<b>12c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	Yes	
<b>13</b>	Did the organization have a written whistleblower policy?	Yes	
<b>14</b>	Did the organization have a written document retention and destruction policy?	Yes	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>15a</b>	The organization's CEO, Executive Director, or top management official	Yes	
<b>15b</b>	Other officers or key employees of the organization		No
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		No
<b>16b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

- 17** List the States with which a copy of this Form 990 is required to be filed  CA, NY
- 18** Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website  Another's website  Upon request  Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records  
 ▶ RITA GOLDBERGER 1438 WEBSTER STREET NO 303 OAKLAND, CA 94612 (510) 663-2333

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) DOLORES ACEVADO-GARCIA DIRECTOR	1 00 ..... 0 10	X						0	0	0
(2) RICHARD BARON DIRECTOR	1 00 ..... 0 10	X						0	0	0
(3) GEOFFREY CANADA DIRECTOR	1 00 ..... 0 10	X						0	0	0
(4) SHERI DUNN BERRY DIRECTOR	1 00 ..... 0 10	X						0	0	0
(5) RADHIKA FOX DIRECTOR	1 00 ..... 0 10	X						0	0	0
(6) STEWART KWOH DIRECTOR	1 00 ..... 0 10	X						0	0	0
(7) CATHERINE S MUTHER DIRECTOR	1 00 ..... 0 10	X						0	0	0
(8) MANUEL PASTOR JR DIRECTOR	1 00 ..... 0 10	X						0	0	0
(9) JOAN WALSH DIRECTOR	1 00 ..... 0 10	X		X				0	0	0
(10) WILLIAM JULIUS WILSON DIRECTOR	1 00 ..... 0 10	X						0	0	0
(11) ANGELA GLOVER BLACKWELL FOUNDER AND CHIEF EXECUTIVE	40 00 ..... 0 10	X		X				249,667	333	65,916
(12) JUDITH BELL PRESIDENT UNTIL 09/30/2015	40 00 ..... 0 10			X				159,824	1,499	38,502
(13) LAUREN WEBSTER CHIEF FINANCIAL OFFICER	40 00 ..... 0 10			X				116,527	7,676	32,215
(14) JOSH KIRSCHENBAUM VP FOR STRATEGIC DIRECTION	40 00 ..... 0 10				X			187,712	0	25,246

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(15) MICHAEL MCAFEE ..... SENIOR DIRECTOR	40 00 ..... 0 10				X			189,657	124	30,211
(16) KALIMA ROSE ..... SENIOR DIRECTOR	40 00 ..... 0 10					X		171,957	0	37,356
(17) MILDRED THOMPSON ..... SENIOR DIRECTOR	40 00 ..... 0 10					X		174,734	0	30,764
(18) MILDRED HAWK DANIEL ..... VP COMMUNICATIONS	40 00 ..... 0 10					X		171,304	0	30,101
(19) VICTOR RUBIN ..... VP RESEARCH	40 00 ..... 0 10					X		147,875	0	40,960
(20) MARY LEE ..... DEPUTY DIRECTOR	40 00 ..... 0 10					X		128,817	0	56,203
<b>1b Sub-Total</b> . . . . .										
<b>c Total from continuation sheets to Part VII, Section A</b> . . . . .										
<b>d Total (add lines 1b and 1c)</b> . . . . .							1,698,074	9,632		387,474

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 26

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .		No
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . .	Yes	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .		No

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
SOCIAL SOLUTIONS 425 WILLIAMS COURT SUITE 100 BALTIMORE, MD 21220	LONGITUDINAL DATA SYSTEM FOR PROMISE NEI	253,220
BUREAU BLANK INC 273 GRAND STREET 6TH FLOOR NEW YORK, NY 10002	MULTI-SITE WEB INFRASTRUCTURE DESIGN	233,250
THE FOOD TRUST 1617 JOHN F KENNEDY BOULEVARD 90 PHILADELPHIA, PA 19103	HEALTHY FOOD ACCESS CONSULTING	220,000
HARLEM CHILDREN'S ZONE INC 35 EAST 125TH STREET NEW YORK, NY 10035	PROGRAMMATIC TECHNICAL ASSISTANCE	200,100
THE REINVESTMENT FUND 1700 MARKET STREET 19TH FLOOR PHILADELPHIA, PA 19103	HEALTHY FOOD ACCESS CONSULTING	190,000

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 6

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1a</b> Federated campaigns . . . . . <b>1a</b> _____					
	<b>b</b> Membership dues . . . . . <b>1b</b> _____					
	<b>c</b> Fundraising events . . . . . <b>1c</b> _____					
	<b>d</b> Related organizations . . . . . <b>1d</b> _____					
	<b>e</b> Government grants (contributions) <b>1e</b> _____					
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above <b>1f</b> 15,064,131					
	<b>g</b> Noncash contributions included in lines 1a-1f \$ _____					
	<b>h Total.</b> Add lines 1a-1f . . . . . ▶		15,064,131			
<b>Program Service Revenue</b>	<b>2a</b> CONTRACTS _____ Business Code 541900	2,300,429	2,300,429			
	<b>b</b> _____					
	<b>c</b> _____					
	<b>d</b> _____					
	<b>e</b> _____					
	<b>f</b> All other program service revenue					
	<b>g Total.</b> Add lines 2a-2f . . . . . ▶		2,300,429			
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts) . . . . . ▶	276			276	
	<b>4</b> Income from investment of tax-exempt bond proceeds . . . . . ▶					
	<b>5</b> Royalties . . . . . ▶					
	<b>6a</b> Gross rents	(i) Real				
		(ii) Personal				
		<b>b</b> Less rental expenses				
		<b>c</b> Rental income or (loss)				
	<b>d</b> Net rental income or (loss) . . . . . ▶					
	<b>7a</b> Gross amount from sales of assets other than inventory	(i) Securities				
		(ii) Other				
		<b>b</b> Less cost or other basis and sales expenses				
		<b>c</b> Gain or (loss)				
	<b>d</b> Net gain or (loss) . . . . . ▶					
	<b>8a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18 . . . . . <b>a</b>					
		<b>b</b> Less direct expenses . . . . . <b>b</b>				
		<b>c</b> Net income or (loss) from fundraising events . . . . . ▶				
	<b>9a</b> Gross income from gaming activities See Part IV, line 19 . . . . . <b>a</b>					
		<b>b</b> Less direct expenses . . . . . <b>b</b>				
		<b>c</b> Net income or (loss) from gaming activities . . . . . ▶				
	<b>10a</b> Gross sales of inventory, less returns and allowances . . . . . <b>a</b>					
<b>b</b> Less cost of goods sold . . . . . <b>b</b>						
<b>c</b> Net income or (loss) from sales of inventory . . . . . ▶						
Miscellaneous Revenue	Business Code					
<b>11a</b> HONORARIA _____	900099	31,900	31,900			
<b>b</b> OTHER INCOME _____	900099	3,051	3,051			
<b>c</b> _____						
<b>d</b> All other revenue . . . . .						
<b>e Total.</b> Add lines 11a-11d . . . . . ▶		34,951				
<b>12 Total revenue.</b> See Instructions . . . . . ▶		17,399,787	2,335,380	0	276	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX  . . . . .

<b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>		<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
<b>1</b>	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21 . . . . .				
<b>2</b>	Grants and other assistance to domestic individuals See Part IV, line 22 . . . . .				
<b>3</b>	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 . . . . .				
<b>4</b>	Benefits paid to or for members . . . . .				
<b>5</b>	Compensation of current officers, directors, trustees, and key employees . . . . .	1,102,059	734,683	298,549	68,827
<b>6</b>	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .				
<b>7</b>	Other salaries and wages . . . . .	5,121,337	4,676,649	84,530	360,158
<b>8</b>	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .	289,970	261,602	16,658	11,710
<b>9</b>	Other employee benefits . . . . .	999,828	883,756	85,570	30,502
<b>10</b>	Payroll taxes . . . . .	425,480	386,949	23,714	14,817
<b>11</b>	Fees for services (non-employees)				
<b>a</b>	Management . . . . .				
<b>b</b>	Legal . . . . .	11,131	8,586	2,545	
<b>c</b>	Accounting . . . . .	93,138		93,138	
<b>d</b>	Lobbying . . . . .				
<b>e</b>	Professional fundraising services See Part IV, line 17				
<b>f</b>	Investment management fees . . . . .				
<b>g</b>	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) . . . . .	2,453,332	2,423,203	1,115	29,014
<b>12</b>	Advertising and promotion . . . . .				
<b>13</b>	Office expenses . . . . .	40,129	37,001	1,897	1,231
<b>14</b>	Information technology . . . . .	383,240	375,924	4,239	3,077
<b>15</b>	Royalties . . . . .				
<b>16</b>	Occupancy . . . . .	726,989	661,885	36,033	29,071
<b>17</b>	Travel . . . . .	1,129,087	1,104,745	18,000	6,342
<b>18</b>	Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .				
<b>19</b>	Conferences, conventions, and meetings . . . . .	949,251	948,709	203	339
<b>20</b>	Interest . . . . .	24,612	16,667	7,945	
<b>21</b>	Payments to affiliates . . . . .				
<b>22</b>	Depreciation, depletion, and amortization . . . . .	67,351	61,302	3,348	2,701
<b>23</b>	Insurance . . . . .	17,152	10,368	6,327	457
<b>24</b>	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O )				
<b>a</b>	TELEPHONE	141,476	130,135	6,221	5,120
<b>b</b>	PRINTING & PUBLICATIONS	101,355	98,255	1,630	1,470
<b>c</b>	EQUIPMENT RENTAL & MAIN	27,135	17,978	8,365	792
<b>d</b>	OTHER	16,211	13,150	2,524	537
<b>e</b>	All other expenses	23,461	21,901	509	1,051
<b>25</b>	<b>Total functional expenses.</b> Add lines 1 through 24e	14,143,724	12,873,448	703,060	567,216
<b>26</b>	<b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
<b>Assets</b>	<b>1</b> Cash—non-interest-bearing . . . . .	1,383,160	<b>1</b>	4,180,180
	<b>2</b> Savings and temporary cash investments . . . . .		<b>2</b>	
	<b>3</b> Pledges and grants receivable, net . . . . .	2,436,959	<b>3</b>	2,181,303
	<b>4</b> Accounts receivable, net . . . . .	1,022,253	<b>4</b>	1,473,714
	<b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L . . . . .		<b>6</b>	
	<b>7</b> Notes and loans receivable, net . . . . .		<b>7</b>	
	<b>8</b> Inventories for sale or use . . . . .		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges . . . . .	291,157	<b>9</b>	244,933
	<b>10a</b> Land, buildings, and equipment—cost or other basis Complete Part VI of Schedule D	<b>10a</b> 1,274,260		
	<b>b</b> Less accumulated depreciation . . . . .	<b>10b</b> 883,338	130,737	<b>10c</b> 390,922
	<b>11</b> Investments—publicly traded securities . . . . .		<b>11</b>	
	<b>12</b> Investments—other securities See Part IV, line 11 . . . . .		<b>12</b>	
	<b>13</b> Investments—program-related See Part IV, line 11 . . . . .		<b>13</b>	
	<b>14</b> Intangible assets . . . . .		<b>14</b>	
	<b>15</b> Other assets See Part IV, line 11 . . . . .	79,199	<b>15</b>	72,438
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	5,343,465	<b>16</b>	8,543,490	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	1,003,941	<b>17</b>	722,033
	<b>18</b> Grants payable . . . . .		<b>18</b>	
	<b>19</b> Deferred revenue . . . . .	114,243	<b>19</b>	51,500
	<b>20</b> Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b> Escrow or custodial account liability Complete Part IV of Schedule D . . . . .		<b>21</b>	
	<b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D . . . . .	156,765	<b>25</b>	445,378
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 . . . . .	1,274,949	<b>26</b>	1,218,911
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets . . . . .	80,981	<b>27</b>	94,313
	<b>28</b> Temporarily restricted net assets . . . . .	3,987,535	<b>28</b>	4,230,266
	<b>29</b> Permanently restricted net assets . . . . .		<b>29</b>	3,000,000
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds . . . . .		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds . . . . .		<b>32</b>	
<b>33</b> Total net assets or fund balances . . . . .	4,068,516	<b>33</b>	7,324,579	
<b>34</b> Total liabilities and net assets/fund balances . . . . .	5,343,465	<b>34</b>	8,543,490	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	17,399,787
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	14,143,724
<b>3</b>	Revenue less expenses Subtract line 2 from line 1	<b>3</b>	3,256,063
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	<b>4</b>	4,068,516
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain in Schedule O)	<b>9</b>	0
<b>10</b>	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	<b>10</b>	7,324,579

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
<b>1</b>	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
<b>2a</b>	Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
<b>2b</b>	Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
<b>2c</b>	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
<b>3a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
<b>3b</b>	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

**Additional Data****Software ID:****Software Version:****EIN:** 94-3297479**Name:** POLICYLINK**Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)**

(Code	) (Expenses \$	3,004,180	including grants of \$	) (Revenue \$	1,456,250 )
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THE WORK OF THE CENTER FOR HEALTH, EQUITY, AND PLACE (CHEP) IS DRIVEN BY THE RECOGNITION THAT A NEIGHBORHOOD'S ENVIRONMENT-ITS ACCESS TO HEALTHY FOOD AND OPPORTUNITIES FOR SAFE PHYSICAL ACTIVITY, THE AVAILABILITY OF JOBS, PUBLIC TRANSIT, AND QUALITY AFFORDABLE HOUSING-ALL HAVE AN IMPACT ON INDIVIDUAL AND COMMUNITY HEALTH THE CENTER SEEKS TO CREATE THE ECONOMIC, SOCIAL, AND PHYSICAL CHARACTERISTICS NEEDED FOR HEALTHY COMMUNITIES IN ALL NEIGHBORHOODS, WITH A FOCUS ON THE UNIQUE NEEDS OF LOW-INCOME COMMUNITIES AND COMMUNITIES OF COLOR CHEP SUPPORTS THE WORK OF ADVOCATES IN THE FIELD THROUGH PUBLISHED REPORTS, DELIVERY OF TECHNICAL ASSISTANCE, STRATEGIES FOR POLICY DEVELOPMENT, COMMUNICATIONS, AND OTHER RESOURCES THE POLICYLINK CHEP CONTINUES, WITH ITS PARTNERS, TO STEWARD AND UPDATE ITS HEALTHY FOOD ACCESS PORTAL ("THE PORTAL"), THE NATION'S PREMIER HEALTHY FOOD ACCESS WEBSITE THE PORTAL CONNECTS STAKEHOLDERS WITH AVAILABLE RESOURCES AND DATA RANGING FROM INFORMATION EXPLAINING THE LACK OF ACCESS TO HEALTHY FOOD AND THE HEALTH AND ECONOMIC IMPACTS, TO TOOLS FOR NEW USERS INTERESTED IN BEGINNING NEW HEALTHY FOOD RETAIL PROJECTS AND POLICIES IN THEIR COMMUNITY, TO MORE SOPHISTICATED RESOURCES FOR STAKEHOLDERS ALREADY IMMERSSED IN HEALTHY FOOD ACCESS STRATEGIES THE POLICYLINK CHEP ALSO PUBLISHED BUILDING A COMMUNITY-BASED FOOD SYSTEM TRANSFORMING WEST OAKLAND A CASE STUDY SERIES ON MANDELA MARKETPLACE, THE FIRST IN A THREE-PART SERIES HIGHLIGHTING ONGOING WORK TO BUILD A LOCAL FOOD SYSTEM THAT PRIORITIZES COMMUNITY OWNERSHIP AND INCLUDES A REPORT, BLOG POST, AND PHOTO ESSAY POLICYLINK IS SUPPORTING EFFORTS TO CREATE, EXPAND, AND DOCUMENT EQUITABLE AND HEALTHY FOOD PROCUREMENT POLICIES AND PROCUREMENT PRACTICES ACROSS THE COUNTRY AS FOOD PROCUREMENT QUICKLY GAINS NATIONAL PROMINENCE AS A SCALABLE APPROACH TO CREATING A MORE EQUITABLE FOOD SYSTEM THAT CREATES GREATER ACCESS TO HEALTHY FOOD, PROVIDING QUALITY JOBS, AND FOSTERING NEW ECONOMIC OPPORTUNITY, THE BURGEONING FIELD IS IN NEED OF GUIDANCE AND POLICY RECOMMENDATIONS TO ENSURE THAT IT IS EQUITABLE IN LATE 2015, WE BEGAN WORKING WITH THE CENTER FOR GOOD FOOD PURCHASING TO CODIFY AND DOCUMENT A POLICY FRAMEWORK FOR EQUITABLE PROCUREMENT THAT WILL LAY THE POLICY GROUNDWORK FOR LOCAL, REGIONAL, AND STATE POLICY EFFORTS POLICYLINK ALSO CONTINUES TO DELIVER PROGRAM SUPPORT TO THE CONVERGENCE PARTNERSHIP, A COLLABORATION OF MAJOR NATIONAL HEALTH FUNDERS OFFERING RESOURCES TO ORGANIZED EFFORTS ACROSS THE COUNTRY TO ENSURE HEALTHY PEOPLE IN HEALTHY PLACES AS PROGRAM DIRECTOR, POLICYLINK PROVIDES STAFF SUPPORT, DEVELOPS AND PRODUCES MATERIALS, PLANS AND CONVENES MEETINGS AND CONFERENCES, PROVIDES TECHNICAL ASSISTANCE, AND CONSULTS WITH GRANTEES THROUGH THE INSTITUTIONALIZING HEALTH EQUITY PROJECT, CHEP IS CONVENING PRACTITIONERS, POLICYMAKERS AND ADVOCATES WHO WORK IN HEALTH DEPARTMENTS AND UNIVERSITIES, HAVE EMBRACED THE CONCEPT OF HEALTH EQUITY AS THE APPROACH TO CREATING VIBRANT COMMUNITIES AND HAVE TAKEN ON LEADERSHIP IN THIS SPACE BY CREATING CENTERS, INSTITUTES, OR INITIATIVES FOCUSED ON ADVANCING HEALTH EQUITY POLICYLINK HAS CAPITALIZED ON THIS MOMENTUM TO CREATE A NETWORK AND FORUMS TO DISCUSS BEST PRACTICES, LESSONS LEARNED, AND THE NECESSARY INFRASTRUCTURE AND RESOURCES NEEDED TO DEVELOP AND RUN A SUCCESSFUL HEALTH EQUITY INSTITUTE (HEI)

(Code	) (Expenses \$	3,322,167	including grants of \$	) (Revenue \$	141,014 )
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CENTRAL TO ITS MISSION, POLICYLINK SEEKS TO EXPAND THE THINKING, REACH, AND POWER OF LOCAL PARTNERS BY CREATING MORE FERTILE GROUND FOR ACTION THROUGH FRAMING NATIONAL DEBATES AND POLICY ADVOCACY THE POLICYLINK NATIONAL SUMMITS ARE THE HALLMARK OF THESE EFFORTS THE SUMMITS PROVIDE AN UNPARALLELED OPPORTUNITY FOR EQUITY ADVOCATES TO CONNECT AND DEVELOP NEW FRAMINGS AND APPROACHES TO CONTEXTUALIZE AND ADVANCE THEIR WORK POLICYLINK CONTINUED THIS STRONG TRADITION BY CONVENING ITS FIFTH NATIONAL SUMMIT IN LOS ANGELES IN OCTOBER 27-29, 2015 EQUITY SUMMIT 2015 ALL IN FOR INCLUSION, JUSTICE, AND PROSPERITY BROKE ALL PREVIOUS RECORDS FOR THE NUMBER OF ATTENDEES (OVER 3,000), DELEGATIONS (OVER 60), SESSIONS AND WORKSHOPS (65+), SPEAKERS (350), AND FUNDING PARTNERS (17) THE SUMMIT FEATURED THREE FULL DAYS OF PROGRAMMING AND PRE-SUMMIT ACTIVITIES THE CONTENT PRESENTED AND DISCUSSED AT THE SUMMIT FOCUSED ON ADDRESSING THE EQUITY CHALLENGES TO FOSTERING HEALTHY COMMUNITIES, INCLUSIVE CITIES, AND A PROSPEROUS AMERICA, AND ACCELERATED A NATIONAL CAMPAIGN TO HELP LEADERS ACROSS THE EQUITY SPECTRUM BECOME ACTIVE PARTICIPANTS IN IMPLEMENTING EQUITABLE GROWTH IN COMMUNITIES, CITIES, AND REGIONS ACROSS THE NATION ARTS AND CULTURE ACTIVITIES AT POLICYLINK HAVE EXPANDED AND ARE BEING INCORPORATED TO SUPPORT EQUITY EFFORTS RELATED TO HOUSING, TRANSPORTATION, HEALTH, AND OTHER SECTORS TO INFORM, MOBILIZE, AND BUILD COMMUNITIES A REPORT LAYING OUT POLICY STRATEGIES THAT MUNICIPAL LEADERS CAN USE TO BRING ARTISTS AND COMMUNITY CULTURAL LEADERS INTO THE PLANNING FOR COMMUNITY DEVELOPMENT AND BUILT ENVIRONMENT IS PART OF THIS GROWTH PROVIDING TECHNICAL ASSISTANCE TO CITIES AND ARTS ORGANIZATIONS DOING THIS WORK IS ANOTHER

SCHEDULE A (Form 990 or 990EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization POLICYLINK

Employer identification number

94-3297479

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2 A school described in section 170(b)(1)(A)(ii).
3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii).
5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv).
6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi).
8 A community trust described in section 170(b)(1)(A)(vi).
9 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions...
10 An organization organized and operated exclusively to test for public safety.
11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations...
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s)...
b Type II. A supporting organization supervised or controlled in connection with its supported organization(s)...
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s)...
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated...
e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations.
g Provide the following information about the supported organization(s).

Table with 6 columns: (i) Name of supported organization, (ii) EIN, (iii) Type of organization, (iv) Is the organization listed in your governing document?, (v) Amount of monetary support, (vi) Amount of other support. Includes a Total row at the bottom.

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any unusual grants.)	8,438,085	11,708,450	13,300,572	6,631,934	15,064,131	55,143,172
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>4 Total.</b> Add lines 1 through 3	8,438,085	11,708,450	13,300,572	6,631,934	15,064,131	55,143,172
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						31,913,481
<b>6 Public support.</b> Subtract line 5 from line 4						23,229,691

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
<b>7</b> Amounts from line 4	8,438,085	11,708,450	13,300,572	6,631,934	15,064,131	55,143,172
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	1,597	938	214	9	276	3,034
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>11 Total support.</b> Add lines 7 through 10						55,146,206

**12** Gross receipts from related activities, etc. (see instructions) **12** 12,014,896

**13 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

**14** Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) **14** 42.120%

**15** Public support percentage for 2014 Schedule A, Part II, line 14 **15** 61.450%

**16a 33 1/3% support test—2015.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

**b 33 1/3% support test—2014.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

**17a 10%-facts-and-circumstances test—2015.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

**b 10%-facts-and-circumstances test—2014.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

**18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a)2011	(b)2012	(c)2013	(d)2014	(e)2015	(f)Total
<b>9</b> Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f))	<b>15</b>	
<b>16</b> Public support percentage from 2014 Schedule A, Part III, line 15	<b>16</b>	

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2015</b> (line 10c, column (f) divided by line 13, column (f))	<b>17</b>	
<b>18</b> Investment income percentage from <b>2014</b> Schedule A, Part III, line 17	<b>18</b>	

**19a 33 1/3% support tests—2015.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ▶

**b 33 1/3% support tests—2014.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ▶

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

		Yes	No
<b>1</b>	Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b>	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b>	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
<b>3b</b>	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>3c</b>	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b>	Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.</i>		
<b>4b</b>	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>4c</b>	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b>	Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>5b</b>	<b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>5c</b>	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b>	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b>	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
<b>8</b>	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part II of Schedule L (Form 990).</i>		
<b>9a</b>	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>9b</b>	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>9c</b>	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b>	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer b below.</i>		
<b>10b</b>	Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		
<b>11</b>	Has the organization accepted a gift or contribution from any of the following persons?		
<b>11a</b>	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
<b>11b</b>	A family member of a person described in (a) above?		
<b>11c</b>	A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>		

**Part IV Supporting Organizations** (continued)**Section B. Type I Supporting Organizations**

- 1** Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2** Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.

	Yes	No
<b>1</b>		
<b>2</b>		

**Section C. Type II Supporting Organizations**

- 1** Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

	Yes	No
<b>1</b>		

**Section D. All Type III Supporting Organizations**

- 1** Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2** Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in **Part VI** how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3** By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in **Part VI** the role the organization's supported organizations played in this regard.

	Yes	No
<b>1</b>		
<b>2</b>		
<b>3</b>		

**Section E. Type III Functionally-Integrated Supporting Organizations**

- 1** Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (**see instructions**):
- a**  The organization satisfied the Activities Test. Complete **line 2** below.
- b**  The organization is the parent of each of its supported organizations. Complete **line 3** below.
- c**  The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).
- 2** Activities Test **Answer (a) and (b) below.**

- a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b** Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3** Parent of Supported Organizations **Answer (a) and (b) below.**
- a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.
- b** Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

	Yes	No
<b>2a</b>		
<b>2b</b>		
<b>3a</b>		
<b>3b</b>		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1** Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E

**Section A - Adjusted Net Income**

- 1** Net short-term capital gain
- 2** Recoveries of prior-year distributions
- 3** Other gross income (see instructions)
- 4** Add lines 1 through 3
- 5** Depreciation and depletion
- 6** Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)
- 7** Other expenses (see instructions)
- 8** **Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)

	(A) Prior Year	(B) Current Year (optional)
<b>1</b>		
<b>2</b>		
<b>3</b>		
<b>4</b>		
<b>5</b>		
<b>6</b>		
<b>7</b>		
<b>8</b>		

**Section B - Minimum Asset Amount**

- 1** Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)
- a** Average monthly value of securities
- b** Average monthly cash balances
- c** Fair market value of other non-exempt-use assets
- d** **Total** (add lines 1a, 1b, and 1c)
- e** **Discount** claimed for blockage or other factors (explain in detail in Part VI) \_\_\_\_\_
- 2** Acquisition indebtedness applicable to non-exempt use assets
- 3** Subtract line 2 from line 1d
- 4** Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)
- 5** Net value of non-exempt-use assets (subtract line 4 from line 3)
- 6** Multiply line 5 by 0.35
- 7** Recoveries of prior-year distributions
- 8** **Minimum Asset Amount** (add line 7 to line 6)

	(A) Prior Year	(B) Current Year (optional)
<b>1</b>		
<b>1a</b>		
<b>1b</b>		
<b>1c</b>		
<b>1d</b>		
<b>2</b>		
<b>3</b>		
<b>4</b>		
<b>5</b>		
<b>6</b>		
<b>7</b>		
<b>8</b>		

**Section C - Distributable Amount**

- 1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2** Enter 85% of line 1
- 3** Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4** Enter greater of line 2 or line 3
- 5** Income tax imposed in prior year
- 6** **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7** Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

		Current Year
<b>1</b>		
<b>2</b>		
<b>3</b>		
<b>4</b>		
<b>5</b>		
<b>6</b>		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**

<b>Section D - Distributions</b>	<b>Current Year</b>
<b>1</b> Amounts paid to supported organizations to accomplish exempt purposes	
<b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
<b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations	
<b>4</b> Amounts paid to acquire exempt-use assets	
<b>5</b> Qualified set-aside amounts (prior IRS approval required)	
<b>6</b> Other distributions (describe in Part VI) See instructions	
<b>7 Total annual distributions.</b> Add lines 1 through 6	
<b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI) See instructions	
<b>9</b> Distributable amount for 2015 from Section C, line 6	
<b>10</b> Line 8 amount divided by Line 9 amount	

<b>Section E - Distribution Allocations (see instructions)</b>	<b>(i) Excess Distributions</b>	<b>(ii) Underdistributions Pre-2015</b>	<b>(iii) Distributable Amount for 2015</b>
<b>1</b> Distributable amount for 2015 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2015 (reasonable cause required--see instructions)			
<b>3</b> Excess distributions carryover, if any, to 2015			
<b>a</b>			
<b>b</b>			
<b>c</b>			
<b>d</b> From 2013. . . . . _____			
<b>e</b> From 2014. . . . . _____			
<b>f Total</b> of lines 3a through e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2015 distributable amount			
<b>i</b> Carryover from 2010 not applied (see instructions)			
<b>j</b> Remainder Subtract lines 3g, 3h, and 3i from 3f			
<b>4</b> Distributions for 2015 from Section D, line 7			
\$ _____			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2015 distributable amount			
<b>c</b> Remainder Subtract lines 4a and 4b from 4			
<b>5</b> Remaining underdistributions for years prior to 2015, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
<b>6</b> Remaining underdistributions for 2015 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
<b>7 Excess distributions carryover to 2016.</b> Add lines 3j and 4c			
<b>8</b> Breakdown of line 7			
<b>a</b>			
<b>b</b>			
<b>c</b> Excess from 2013. . . . . _____			
<b>d</b> From 2014. . . . . _____			
<b>e</b> From 2015. . . . . _____			

**Part VI Supplemental Information.**

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

<b>Facts And Circumstances Test</b>

Return Reference	Explanation

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No 1545-0047

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527
Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.
Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" on Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
Section 527 organizations Complete Part I-A only

If the organization answered "Yes" on Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" on Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Table with 2 columns: Name of the organization (POLICYLINK) and Employer identification number (94-3297479)

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV
2 Political expenditures \$
3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 \$
2 Enter the amount of any excise tax incurred by organization managers under section 4955 \$
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
4a Was a correction made? Yes No
b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities \$
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities \$
3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b \$
4 Did the filing organization file Form 1120-POL for this year? Yes No
5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments

Table with 5 columns: (a) Name, (b) Address, (c) EIN, (d) Amount paid from filing organization's funds, (e) Amount of political contributions received

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

**A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

**B** Check  if the filing organization checked box A and "limited control" provisions apply

**Limits on Lobbying Expenditures**  
(The term "expenditures" means amounts paid or incurred.)

(a) Filing organization's totals	(b) Affiliated group totals
----------------------------------	-----------------------------

<b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying)	22,979													
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying)	121,292													
<b>c</b> Total lobbying expenditures (add lines 1a and 1b)	144,271													
<b>d</b> Other exempt purpose expenditures	13,999,453													
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d)	14,143,724													
<b>f</b> Lobbying nontaxable amount Enter the amount from the following table in both columns	857,186													
<table border="1"> <thead> <tr> <th align="left">If the amount on line 1e, column (a) or (b) is:</th> <th align="left">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000</td> </tr> </tbody> </table>			If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000													
Over \$17,000,000	\$1,000,000													
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f)	214,297													
<b>h</b> Subtract line 1g from line 1a If zero or less, enter -0-	0													
<b>i</b> Subtract line 1f from line 1c If zero or less, enter -0-	0													
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?														

**Y e s**     **No**

**4-Year Averaging Period Under section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

**Lobbying Expenditures During 4-Year Averaging Period**

Calendar year (or fiscal year beginning in)	(a)2012	(b)2013	(c)2014	(d)2015	(e) Total
<b>2a</b> Lobbying nontaxable amount	818,537	805,181	798,210	857,186	3,279,114
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					4,918,671
<b>c</b> Total lobbying expenditures	169,822	179,185	130,883	144,271	624,161
<b>d</b> Grassroots nontaxable amount	204,634	201,295	199,553	214,297	819,779
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					1,229,669
<b>f</b> Grassroots lobbying expenditures	13,399	12,771	17,162	22,979	66,311



**SCHEDULE D**  
(Form 990)  
  
Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**  
**► Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**  
**► Attach to Form 990.**  
Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047  
**2015**  
**Open to Public Inspection**

**Name of the organization**  
POLICYLINK  
**Employer identification number**  
94-3297479

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
<b>1</b> Total number at end of year		
<b>2</b> Aggregate value of contributions to (during year)		
<b>3</b> Aggregate value of grants from (during year)		
<b>4</b> Aggregate value at end of year		
<b>5</b> Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes	<input type="checkbox"/> No
<b>6</b> Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes	<input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

**1** Purpose(s) of conservation easements held by the organization (check all that apply)

Preservation of land for public use (e.g., recreation or education)       Preservation of an historically important land area

Protection of natural habitat       Preservation of a certified historic structure

Preservation of open space

**2** Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
<b>a</b> Total number of conservation easements	<b>2a</b>
<b>b</b> Total acreage restricted by conservation easements	<b>2b</b>
<b>c</b> Number of conservation easements on a certified historic structure included in (a)	<b>2c</b>
<b>d</b> Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	<b>2d</b>

**3** Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► \_\_\_\_\_

**4** Number of states where property subject to conservation easement is located ► \_\_\_\_\_

**5** Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?       Yes       No

**6** Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year  
► \_\_\_\_\_

**7** Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year  
► \$ \_\_\_\_\_

**8** Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4) (B)(i) and section 170(h)(4)(B)(ii)?       Yes       No

**9** In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

**1a** If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

**b** If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenue included on Form 990, Part VIII, line 1      ► \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X      ► \$ \_\_\_\_\_

**2** If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

**a** Revenue included on Form 990, Part VIII, line 1      ► \$ \_\_\_\_\_

**b** Assets included in Form 990, Part X      ► \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets**

(continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a**  Public exhibition
  - b**  Scholarly research
  - c**  Preservation for future generations
  - d**  Loan or exchange programs
  - e**  Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table

	Amount
<b>c</b> Beginning balance	<b>1c</b>
<b>d</b> Additions during the year	<b>1d</b>
<b>e</b> Distributions during the year	<b>1e</b>
<b>f</b> Ending balance	<b>1f</b>

- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No

- b** If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Pnor year	b (c)Two years back	(d)Three years back	(e)Four years back
<b>1a</b> Beginning of year balance . . . . .	0				
<b>b</b> Contributions . . . . .	3,000,000				
<b>c</b> Net investment earnings, gains, and losses					
<b>d</b> Grants or scholarships . . . . .					
<b>e</b> Other expenditures for facilities and programs . . . . .					
<b>f</b> Administrative expenses . . . . .					
<b>g</b> End of year balance . . . . .	3,000,000				

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

- a** Board designated or quasi-endowment ▶ 0 %
  - b** Permanent endowment ▶ 100 000 %
  - c** Temporarily restricted endowment ▶ 0 %
- The percentages on lines 2a, 2b, and 2c should equal 100%

- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

- (i)** unrelated organizations . . . . .
- (ii)** related organizations . . . . .

	Yes	No
<b>3a(i)</b>		No
<b>3a(ii)</b>		No
<b>3b</b>		

- b** If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

- 4** Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land . . . . .				
<b>b</b> Buildings . . . . .				
<b>c</b> Leasehold improvements . . . . .		641,420	343,719	297,701
<b>d</b> Equipment . . . . .		632,840	539,619	93,221
<b>e</b> Other . . . . .				

**Total.** Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) ▶ 390,922



**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .		<b>1</b>	17,399,787
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
<b>a</b>	Net unrealized gains (losses) on investments . . . . .	<b>2a</b>		
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII ) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>	0
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	17,399,787
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII ) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>	0
<b>5</b>	Total revenue Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12 ) . . . . .		<b>5</b>	17,399,787

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements . . . . .		<b>1</b>	14,143,724
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25			
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>		
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>		
<b>c</b>	Other losses . . . . .	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII ) . . . . .	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .		<b>2e</b>	0
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .		<b>3</b>	14,143,724
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII ) . . . . .	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .		<b>4c</b>	0
<b>5</b>	Total expenses Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18 ) . . . . .		<b>5</b>	14,143,724

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation

**Part XIII** Supplemental Information *(continued)*

Return Reference	Explanation

**Schedule J  
(Form 990)**

**Compensation Information**

OMB No 1545-0047

**For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**  
 ▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**  
 ▶ **Attach to Form 990.**

**2015**  
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Department of the Treasury  
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▶ **Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

Name of the organization POLICYLINK	Employer identification number 94-3297479
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**Part I Questions Regarding Compensation**

	Yes	No								
<p><b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <table border="0"> <tr> <td><input type="checkbox"/> First-class or charter travel</td> <td><input type="checkbox"/> Housing allowance or residence for personal use</td> </tr> <tr> <td><input type="checkbox"/> Travel for companions</td> <td><input checked="" type="checkbox"/> Payments for business use of personal residence</td> </tr> <tr> <td><input type="checkbox"/> Tax indemnification and gross-up payments</td> <td><input type="checkbox"/> Health or social club dues or initiation fees</td> </tr> <tr> <td><input type="checkbox"/> Discretionary spending account</td> <td><input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</td> </tr> </table>	<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use	<input type="checkbox"/> Travel for companions	<input checked="" type="checkbox"/> Payments for business use of personal residence	<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees	<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use									
<input type="checkbox"/> Travel for companions	<input checked="" type="checkbox"/> Payments for business use of personal residence									
<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees									
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)									
<p><b>b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.</p>	1b	Yes								
<p><b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?</p>	2	Yes								
<p><b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</p> <table border="0"> <tr> <td><input type="checkbox"/> Compensation committee</td> <td><input type="checkbox"/> Written employment contract</td> </tr> <tr> <td><input type="checkbox"/> Independent compensation consultant</td> <td><input checked="" type="checkbox"/> Compensation survey or study</td> </tr> <tr> <td><input checked="" type="checkbox"/> Form 990 of other organizations</td> <td><input checked="" type="checkbox"/> Approval by the board or compensation committee</td> </tr> </table>	<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract	<input type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study	<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee				
<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract									
<input type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study									
<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee									
<p><b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:</p>										
<p><b>a</b> Receive a severance payment or change-of-control payment?</p>	4a	No								
<p><b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?</p>	4b	No								
<p><b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?                      If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.</p>	4c	No								
<p><b>Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b></p>										
<p><b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:</p>										
<p><b>a</b> The organization?</p>	5a	No								
<p><b>b</b> Any related organization?                      If "Yes," on line 5a or 5b, describe in Part III.</p>	5b	No								
<p><b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:</p>										
<p><b>a</b> The organization?</p>	6a	No								
<p><b>b</b> Any related organization?                      If "Yes," on line 6a or 6b, describe in Part III.</p>	6b	No								
<p><b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.</p>	7	No								
<p><b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.</p>	8	No								
<p><b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</p>	9									

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column(B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table							

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
PART I, LINE 1A	THE CEO LEASES AN APARTMENT IN NEW YORK AND WASHINGTON DC, WHERE POLICYLINK'S SECOND LARGEST OFFICE AND OTHER SIGNIFICANT PROGRAM WORK ARE LOCATED. TO MANAGE LODGING COSTS FOR ORGANIZATIONAL RELATED TRAVEL, POLICYLINK REIMBURSES THE CEO FOR A PORTION OF THE COSTS RELATED TO THE LEASES. POLICYLINK MAINTAINS CURRENT COPY OF THE LEASES. THIS ARRANGEMENT RESULTED IN SAVINGS TO THE ORGANIZATION.



**SCHEDULE O  
(Form 990 or  
990-EZ)**

Department of the  
Treasury  
Internal Revenue  
Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at  
[www.irs.gov/form990](http://www.irs.gov/form990).

**2015**

**Open to Public  
Inspection**

Name of the organization  
POLICYLINK

**Employer identification number**

94-3297479

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	FORM 990 IS PREPARED BY AN INDEPENDENT CPA FIRM IN CONJUNCTION WITH THE ORGANIZATION'S ACCOUNTING MANAGER AND CFO. A DRAFT OF FORM 990 IS THEN REVIEWED BY THE ACCOUNTING MANAGER AND CFO, AND ANY CORRECTIONS/MODIFICATIONS ARE THEN MADE BY THE OUTSIDE CPA. THE REVISED DRAFT IS THEN REVIEWED BY THE CFO AND VICE PRESIDENT FOR STRATEGIC DIRECTION. ANY CONCERNS THAT THE CFO HAS ARE RAISED WITH THE CPA FIRM, AND, WHEN NECESSARY, THE VICE PRESIDENT. WHEN A CONSENSUS IS ACHIEVED, THE RETURN IS THEN FINALIZED AND ELECTRONICALLY FILED WITH THE TAXING AUTHORITIES. THE FILED FORM 990 IS SUBMITTED TO THE ENTIRE BOARD OF DIRECTORS.
FORM 990, PART VI, SECTION B, LINE 12C	BOARD MEMBERS RENEW THEIR CONFLICT OF INTEREST STATEMENT ANNUALLY. IN THE STATEMENT, THEY PLEDGE TO ALERT THE ORGANIZATION OF ANY CONFLICTS AS THEY ARISE, NOT JUST ON AN ANNUAL BASIS.

**990 Schedule O, Supplemental Information**

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A	THE SALARY FOR THE CEO WAS APPROVED BY THE BOARD OF DIRECTORS, AFTER A REVIEW OF COMPENSATION DATA FOR THE SAME POSITION IN SIMILAR ORGANIZATIONS, COMPILED FROM NONPROFIT INDUSTRY SURVEYS, AS WELL AS INFORMATION FROM SPECIFIC ORGANIZATIONS OF SIMILAR IMPACT THE SALARIES FOR THE VICE PRESIDENT AND CFO WERE SET BY THE CEO
FORM 990, PART VI, SECTION C, LINE 19	POLICY LINK MAKES ITS FINANCIAL STATEMENTS, ORGANIZING DOCUMENTS, AND CONFLICT OF INTEREST/ETHICS POLICY AVAILABLE TO THE PUBLIC UPON REQUEST

**990 Schedule O, Supplemental Information**

<b>Return Reference</b>	<b>Explanation</b>
FORM 990, PART IX, LINE 11G	OTHER PROJECT CONSULTANT FEES PROGRAM SERVICE EXPENSES 511,253 MANAGEMENT AND GENERAL EXPENSES 584 FUNDRAISING EXPENSES 2,002 TOTAL EXPENSES 513,839 FOOD PORTAL PROGRAM SERVICE EXPENSES 397,580 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 397,580 TRANSPORTATION EQUITY PROGRAM SERVICE EXPENSES 379,250 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 379,250 PROMISE NEIGHBORHOODS PROGRAM SERVICE EXPENSES 264,106 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 264,106 EQUITABLE DEVELOPMENT SUMMIT PROGRAM SERVICE EXPENSES 258,366 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 258,366 ASSET BUILDING PROGRAM SERVICE EXPENSES 131,898 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 131,898 MY BROTHER'S KEEPER PROGRAM SERVICE EXPENSES 109,951 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 109,951 COMMUNICATIONS PROGRAM SERVICE EXPENSES 84,855 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 84,855 BOYS AND MEN OF COLOR POLICY FRAMEWORK PROGRAM SERVICE EXPENSES 73,470 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 73,470 FRESH FOOD FINANCING INITIATIVE PROGRAM SERVICE EXPENSES 68,303 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 68,303 OAKLAND INTERNATIONAL BOULEVARD PROGRAM SERVICE EXPENSES 52,500 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 52,500 TEMPORARY AGENCIES AND CASUAL LABOR PROGRAM SERVICE EXPENSES 91,671 MANAGEMENT AND GENERAL EXPENSES 531 FUNDRAISING EXPENSES 27,012 TOTAL EXPENSES 119,214

**SCHEDULE R  
(Form 990)**

**Related Organizations and Unrelated Partnerships**

OMB No 1545-0047

**2015**

**Open to Public Inspection**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

Name of the organization  
POLICYLINK

Employer identification number

94-3297479

**Part I Identification of Disregarded Entities** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

**Part II Identification of Related Tax-Exempt Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1) POLICYLINK EQUITY ACTION NETWORK 1714 FRANKLIN STREET 100-283  OAKLAND, CA 946133409 47-3469925	ADVOCACY	CA	501(C)(4)		POLICYLINK	Yes	

**Part III Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No

**Part V Transactions With Related Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity . . . . .
- b** Gift, grant, or capital contribution to related organization(s) . . . . .
- c** Gift, grant, or capital contribution from related organization(s) . . . . .
- d** Loans or loan guarantees to or for related organization(s) . . . . .
- e** Loans or loan guarantees by related organization(s) . . . . .
  
- f** Dividends from related organization(s) . . . . .
- g** Sale of assets to related organization(s) . . . . .
- h** Purchase of assets from related organization(s) . . . . .
- i** Exchange of assets with related organization(s) . . . . .
- j** Lease of facilities, equipment, or other assets to related organization(s) . . . . .
  
- k** Lease of facilities, equipment, or other assets from related organization(s) . . . . .
- l** Performance of services or membership or fundraising solicitations for related organization(s)  
. . . . .
- m** Performance of services or membership or fundraising solicitations by related organization(s) . . . . .
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .
- o** Sharing of paid employees with related organization(s) . . . . .
  
- p** Reimbursement paid to related organization(s) for expenses . . . . .
- q** Reimbursement paid by related organization(s) for expenses . . . . .
  
- r** Other transfer of cash or property to related organization(s) . . . . .
- s** Other transfer of cash or property from related organization(s) . . . . .

	Yes	No
<b>1a</b>		No
<b>1b</b>		No
<b>1c</b>		No
<b>1d</b>	Yes	
<b>1e</b>		No
<b>1f</b>		No
<b>1g</b>		No
<b>1h</b>		No
<b>1i</b>		No
<b>1j</b>		No
<b>1k</b>		No
<b>1l</b>		No
<b>1m</b>		No
<b>1n</b>		No
<b>1o</b>		No
<b>1p</b>		No
<b>1q</b>		No
<b>1r</b>		No
<b>1s</b>		No

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
<b>(1)</b> POLICYLINK EQUITY ACTION NETWORK	D	53,706	ACTUAL



**Part VII** **Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

<b>Return Reference</b>	<b>Explanation</b>
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