**Return of Private Foundation** 

or Section 4947(a)(1) Trust Treated as Private Foundation ▶ Do not enter social security numbers on this form as it may be made public. OMB No 1545-0052

Department of the Treasury Internal Revenue Service

▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

Open to Public Inspection

For ca	lendar year 2015 or tax year beginning		, 2015, and endin		
Name	of foundation			A Employer identific	cation number
THE	GEORGE LUCAS EDUCATIONAL FO	JNDATION		68-006568	7
Numb	er and street (or P O box number if mail is not delivered	to street address)	Room/suite	B Telephone number	er (see instructions)
_		,			
	. BOX 3494	<del></del> :		(415) 66	2-1600
City or	town, state or province, country, and ZIP or foreign pos	tal code		C # 00000001000 0001000	
C 7 N	DAEAEL CA 04012			C If exemption applicate pending, check here.	
	RAFAEL, CA 94912 eck all that apply Initial return	Initial return of	a former public charit		
G Che	eck all that apply Initial return	Amended return	•	, D I Totelgh organizati	
	Address change	Name change	•	2 Foreign organizat 85% test, check h	ere and attach
H Che		c)(3) exempt private four	ndation	computation .	
LJ	Section 4947(a)(1) nonexempt charitable trust	Other taxable priva		E if private foundation	- L
		unting method   Cash		under section 507(b)	
		ther (specify)		F If the foundation is under section 507(b)	(1)(B), check here
		column (d) must be on cash b	pasis )	_	
Part	Analysis of Revenue and Expenses (The	(a) Revenue and			(d) Disbursements
	total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in	expenses per	(b) Net investment income	(c) Adjusted net	for charitable purposes
	column (a) (see instructions) )	books			(cash basis only)
1	Contributions, gifts, grants, etc., received (attach schedule)	12,901,705.			
2	Check Lift the foundation is not required to attach Sch B	<u> </u>		<del>-</del>	
3	Interest on savings and temporary cash investments.	ļ			
4	Dividends and interest from securities				
5a	Gross rents			<del></del>	
	Net rental income or (loss)	RECEIVED	<del></del>		- <del>-</del>
Revenue	Net gain or (loss) from sale of assets not on line 10 Gross sales price for all assets on line 6a	RECEIVED	79		
7	Capital gain net income (from Part IV, line 2)	2			
<b>6</b> 8	Net short-term capital gain	AUG 1 6 2011	ý)		
9	Income modifications				
104	and allowances	OGDEN, HI	ANY TOTAL		
- 1	Less Cost of goods sold .			<del></del>	
	Gross profit or (loss) (attach schedule)	763,420.		763,420.	
11	Other income (attach schedule) ATCH 1  Total. Add lines 1 through 11	13,665,125.		763,420.	
		557,262.		28,380.	528,882
g 13	Compensation of officers, directors, trustees, etc  Other employee salaries and wages	3,835,337.		249,059.	3,586,278
SU	Pension plans, employee benefits	879,300.		63,773.	815,527
0 16a	Legal fees (attach schedule) ATCH 2	132,543.	-	· · · · · · · · · · · · · · · · · · ·	128,490
Щ, р	3	72,920.	· · · · · · · · · · · · · · · · · · ·	4,104.	1,631
e ≤	Other professional fees (attach schedule).[.4.]	2,045,657.		19,618.	1,961,342
E 17	Interest				
18 18	Taxes (attach schedule) (see instructions)[5].	1,788.		744.	
Administrative Expenses	Depreciation (attach schedule) and depletion.	47,868.			
ラ <sub>20</sub>	Occupancy				
21	Travel, conferences, and meetings	299,317.		17,163.	272,917
pue 21 22	Printing and publications				
Operating 25	Other expenses (attach schedule) $ATCH$ . $\ensuremath{\mbox{\ensuremath{\mbox{G}}}\mbox{\ensuremath{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath}\ensuremath{\mbox{\ensuremath}$	1,311,342.		35,552.	1,159,030
E 24	Total operating and administrative expenses.	0 102 224		410 202	0 454 607
be	Add lines 13 through 23	9,183,334.		418,393.	8,454,097
	Contributions, gifts, grants paid	13,432,735.	0.	418,393.	4,374,611
26_	Total expenses and disbursements. Add lines 24 and 25	13,432,133.	- 0.	410,333.	12,020,708
27	Subtract line 26 from line 12	232,390.		*	
a	Excess of revenue over expenses and disbursements Net investment income (if negative, enter -0-)		0.		
ءَ ا	Adjusted net income (if negative enter -0-)	· · · · · · · · · · · · · · · · · · ·		345.027.	

JSA For Paperwork Reduction Act Notice, see instructions.
5E1410 1 000 6521AR U473 7/18/2016 9:39:44 AM V 15-5.3F

Е	art II	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year	Beginning of year	End o	of year
	ai t II	amounts only (See instructions )	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	1,249,829.	2,392,004.	2,392,004.
	1				
	3	Savings and temporary cash investments			
		Less allowance for doubtful accounts ▶	303,999.		217,444.
		Pledges receivable ▶		THE STATE OF THE S	
	l	Less allowance for doubtful accounts ▶			
		Grants receivable	1,100,948.	200,911.	200,911.
	l	Receivables due from officers, directors, trustees, and other		<u> </u>	
		disqualified persons (attach schedule) (see instructions)			
	,	Other notes and loans receivable (attach schedule)	Allegar and a second	以此以此類的 <b>建</b> 等	\$\$.541° 34 <b>0</b> 7627459
	i	Less allowance for doubtful accounts		The contract of the second sec	The second secon
ţs	8	Inventories for sale or use			
Assets		Prepaid expenses and deferred charges	0 000	21,209.	21,209.
Ą		Investments - U S and state government obligations (attach schedule),			
		Investments - corporate stock (attach schedule)			·
		Investments - corporate bonds (attach schedule)			
	11	Investments - land, buildings, and equipment basis	ETTER GETTER SEE		
		Less accumulated depreciation			
		(attach schedule)			
		Investments - other (attach schedule)			<del></del>
	14	Land, buildings, and equipment basis			SECTION OF THE
		Less accumulated depreciation  250.705	94,346.	91,657.	91,657.
	15	(attach schedule) Other assets (describe ATCH 7 )	271,956.	244,568.	
		Total assets (to be completed by all filers - see the			
- 1		Instructions Also, see page 1, item i)		3,167,793.	3,167,793.
┪		Accounts payable and accrued expenses	546 004		
		Grants payable	105 010		
ဖွ		Deferred revenue	49,578.	40,299.	
abilities					
3		Loans from officers, directors, trustees, and other disqualified persons			
<u>e</u>		Other liabilities (describe >)			
		Other habilities (describe >)			
	23	Total liabilities (add lines 17 through 22)	721,072.	632,491.	
		Foundations that follow SFAS 117, check here			
ဂ္ဂ		and complete lines 24 through 26 and lines 30 and 31.			
saout		•	1,202,912.	2,335,302.	
<u>a</u>		Unrestricted	1,100,000.	200,000.	
ă		Temporarily restricted		200,0001	
믿					
Assets or Fund Bala		Foundations that do not follow SFAS 117, black here and complete lines 27 through 31.			
5		Capital stock, trust principal, or current funds			
ន		Paid-in or capital surplus, or land, bldg, and equipment fund			
Š		Retained earnings, accumulated income, endowment, or other funds			
∛		Total net assets or fund balances (see instructions)	2,302,912.	2,535,302.	
Net		Total liabilities and net assets/fund balances (see		2,000,0021	
		nstructions)	3,023,984.	3,167,793.	
Э		Analysis of Changes in Net Assets or Fund Bala	<del></del>	3,10,7,33,	· SANGER SERVICE CONTRACTOR SERVICES
		net assets or fund balances at beginning of year - Part		must agree with	
•					2,302,912.
2	Ento-	of-year figure reported on prior year's return)			232,390.
		r amount from Part I, line 27a			232,390.
3	Othe A	r increases not included in line 2 (itemize) ▶	·	3	2,535,302.
		lines 1, 2, and 3	• • • • • • • • • • • • • • • • • • • •		2,333,302.
		eases not included in line 2 (itemize)	lino E) Dort II anti	5 5 6	2,535,302.
0	rota	net assets or fund balances at end of year (line 4 minus	sine 5) - Part II, column (I	o), line 30   6	2,333,302.

Page 3

P	art IV Capital Gains	and Losses for Tax on Inve	estment Income			· · · · · · · · · · · · · · · · · · ·
		d describe the kind(s) of property sold (		(b) How acquired	(c) Date acquired	(d) Date sold
	2-story b	rick warehouse, or common stock, 200	shs MLC Co)	P - Purchase D - Donation	(mo , day, yr )	(mo , day, yr )
<u>1a</u>						
b						
<u>C</u>						
_d						
_ <u>e</u>					·	
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) minu	
_a						
<u>b</u>	·· · · · · · · · · · · · · · · · · · ·					
_ <u>c</u>						
<u>d</u>						
<u>e</u>						
	Complete only for assets	showing gain in column (h) and owned	by the foundation on 12/31/69		Gains (Col (h) ga	
	(i) F M V as of 12/31/69	col	(k), but not less t Losses (from co			
<u>a</u>						
<u>b</u>						
_ <u>c</u>					<del> </del>	
_ <u>d</u>						
<u>e</u>						
2	Capital gain net income	or (net capital loss)	gain, also enter in Part I, line 7 } (loss), enter -0- in Part I, line 7	2		
3		ain or (loss) as defined in sections 1				·
	If gain, also enter in Pa	art I, line 8, column (c) (see inst	ructions) If (loss), enter -0- in			
_		<del> </del>		3		
P	art V Qualification L	<u> Jnder Section 4940(e) for Rec</u>	luced Tax on Net Investment I	ncome		
Wa		the section 4942 tax on the distrib		ase period	ı?	Yes X No
<u>If "</u>		not qualify under section 4940(e)				
1		nount in each column for each year	r, see the instructions before makin	g any entr		
	(a) Base penod years	(b)	(c)		(d) Distribution ra	tio
C;	alendar year (or tax year beginning in)	Adjusted qualifying distributions	Net value of noncharitable-use assets		(col (b) divided by	col (c))
	2014	8,649,624.	1,250,283.			6.918133
	2013	6,809,072.	836,672.			8.138281
	2012	4,045,210.	489,918.			8.256912
	2011	3,912,451. 3,873,065.	406,300.			9.629463
_	2010	3,873,063.	458,306.			8.450828
_	Takalaklima A. salima (1)				A	1 202617
2		) <u></u>		2	4	1.393617
3		for the 5-year base period - divide				0 070702
	number of years the four	ndation has been in existence if less	s than 5 years	3		8.278723
4	Enter the net value of no	ncharitable-use assets for 2015 fro	om Part X, line 5	4	3,	176,289.
5	Multiply line 4 by line 3.			5	26,	295,617.
6		ent income (1% of Part I, line 27b) .		6		
		income (170 or Fatt), line 270) .			26	295,617.
7				7		
8	Enter qualifying distribution of grant VI instructions	ons from Part XII, line 4 reater than line 7, check the box i	n Part VI, line 1b, and complete t	8 hat part i		373,887. rate See the

Page 4

Par	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see	nstru	ction	s)
1a	Exempt operating foundations described in section 4940(d)(2), check here			
	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check			0.
	here  and enter 1% of Part I, line 27b			
С	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of			
	Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 2			
3	Add lines 1 and 2			0.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 4			0.
5	Tax based on investment income. Subtract line 4 from line 3 if zero or less, enter -0			0.
6	Credits/Payments			
а	2015 estimated tax payments and 2014 overpayment credited to 2015   6a	*		
þ	Exempt foreign organizations - tax withheld at source			
С	Tax paid with application for extension of time to file (Form 8868) 6c			,
d	Backup withholding erroneously withheld			0
7	Total credits and payments Add lines 6a through 6d			0.
8	Enter any penalty for underpayment of estimated tax. Check here If Form 2220 is attached			0.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			<del></del>
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	_	•	
11 Da	Enter the amount of line 10 to be Credited to 2016 estimated tax ► Refunded ► 11   t VII-A Statements Regarding Activities			
			Yes	No
та	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a	169	X
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see			
D	Instructions for the definition)?	16		х
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials			
	published or distributed by the foundation in connection with the activities			
c	Did the foundation file Form 1120-POL for this year?	1c		х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year			
-	(1) On the foundation ▶ \$ 0. (2) On foundation managers ▶ \$ 0.	1		'
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on	!		
	foundation managers > \$0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
	If "Yes," attach a detailed description of the activities.	- 1		
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of			`
	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	X	
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	Х	
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	_X	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
	If "Yes," attach the statement required by General Instruction T	,	,	
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			,
	By language in the governing instrument, or		4	,
	By state legislation that effectively amends the governing instrument so that no mandatory directions that	-	X	
	conflict with the state law remain in the governing instrument?	6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7		
	Enter the states to which the foundation reports or with which it is registered (see instructions) ►  CA, DC, NY	,	`	
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General	'		_
	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	Х	
9	is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or	. '	١٠	
	4942(j)(5) for calendar year 2015 or the taxable year beginning in 2015 (see instructions for Part XIV)? If "Yes,"			
	complete Part XIV	9	Х	
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their	40		Х
	names and addresses	10		

Pa	t VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the		Yes	1
	meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11	<u> </u>	X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified			
	person had advisory privileges? If "Yes," attach statement (see instructions)	12	ļ <u>.</u>	X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?  Website address   WWW.EDUTOPIA.ORG	13	X	
14	The books are in care of ▶ LILLY FU Telephone no ▶ 415-66	2-16	14	
	Located at ▶ P.O. BOX 3494 SAN RAFAEL, CA ZIP+4 ▶ 94912			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year			
16	At any time during calendar year 2015, did the foundation have an interest in or a signature or other authority	,	Yes	No
	over a bank, securities, or other financial account in a foreign country?			X
	See the instructions for exceptions and filing requirements for FinCEN Form 114 If "Yes," enter the name of		C 100 X	SEX
	the foreign country >			
Pai	t VII-B Statements Regarding Activities for Which Form 4720 May Be Required	1 240 200 200	2 102	1"
-	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly)	. 7.0	Sections.	A SECTION AND ADDRESS OF THE PARTY OF THE PA
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			MESS!
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a			
	disqualified person?			435
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?		M.	***
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for		1377	
	the benefit or use of a disqualified person)?		ric.	
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the		128	
	foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days)		10.00	
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations		ME	
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b	200.00	X
	Organizations relying on a current notice regarding disaster assistance check here			1
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			2
	were not corrected before the first day of the tax year beginning in 2015?	1c	टक्सला	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private	3.3		
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))	542	200	
а	At the end of tax year 2015, did the foundation have any undistributed income (lines 6d and		<b>W</b> =1	
	6e, Part XIII) for tax year(s) beginning before 2015?		4.	
_	If "Yes," list the years			
D	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)	30.7		
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions)	2b		than:
•	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here	20	2 m	. જેવ કે જેવી
·	The provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			
32	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise			
Vu.	at any time during the year?			
b	If "Yes," did it have excess business holdings in 2015 as a result of (1) any purchase by the foundation or		3	
_	disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the	377	\$ 500 C	
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of		1	
	the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the			
	foundation had excess business holdings in 2015)	3b	7.55	PER CONTRACT
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		Х
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its		14-77	
	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2015?	4b		X

_	t VII-B Statements Regarding Activities	for Which Form	4720 May Be Rec	uired (continued)		rage C
5a	During the year did the foundation pay or incur any amo			anda (oonanada)		<del>-  </del>
vu	(1) Carry on propaganda, or otherwise attempt to influ		n 4945(e))?	Yes X No	- I i	
	(2) Influence the outcome of any specific public el	•	.,,			
	directly or indirectly, any voter registration drive?	•	•			
	(3) Provide a grant to an individual for travel, study, or				1 1	
	(4) Provide a grant to an organization other than a					
	section 4945(d)(4)(A)? (see instructions)	_			\	-
	(5) Provide for any purpose other than religious, c					
	purposes, or for the prevention of cruelty to children		=			i
ь	If any answer is "Yes" to 5a(1)-(5), did any of the		· · · · · · · · · · · ·			ľ
_	Regulations section 53 4945 or in a current notice rega				5b	
	Organizations relying on a current notice regarding disa					
	If the answer is "Yes" to question 5a(4), does the					
·	because it maintained expenditure responsibility for the		•			
	·	•		·		
6a	If "Yes," attach the statement required by Regulations see Did the foundation, during the year, receive any fu	• •	actly to now accompar	ma		
0 a	on a personal benefit contract?	•			1 1	,
b	Did the foundation, during the year, pay premiums, dir			•	6ь	l x
	If "Yes" to 6b, file Form 8870	cony or maneony, on a	personal benefit contre	, , , , , , , , , , , , , , , , , , ,	00	<del></del>
7 a	At any time during the tax year, was the foundation a p	party to a prohibited tax	chalter transaction?	Ves X No	i l	
b		•			7 <sub>b</sub>	
	t VIII Information About Officers, Directo					
4	and Contractors					
1	List all officers, directors, trustees, foundation	managers and their (b) Title, and average	(c) Compensation (see	(d) Contributions to	(-) [	
	(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	employee benefit plans and deferred compensation	(e) Expense a other allow	
			•			
ATC	н 8		557,262.	70,155.		0.
					•	
2	Compensation of five highest-paid employees "NONE."	(other than thos	e included on line	e 1 - see instructio	ons). If non	e, enter
	NONE.	(b) Title, and average		(d) Contributions to		
(a)	Name and address of each employee paid more than \$50,000	hours per week	(c) Compensation	employee benefit plans and deferred	(e) Expense a other allows	
		devoted to position	· · · · -	compensation		
7 m c			740 501	117 000		
ATC	н у		749,501.	117,828.		0.
		.				
		ļ	•		<del></del>	<del>.</del>
		.				
		i				
		·  1				
	number of other employees paid over \$50,000.					29

Form 990-PF (2015) Page 7 Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, Part VIII and Contractors (continued) Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE." (a) Name and address of each person paid more than \$50,000 (b) Type of service (c) Compensation ATCH 10 933,292. 5 Total number of others receiving over \$50,000 for professional services . . Part IX-A **Summary of Direct Charitable Activities** List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of Expenses organizations and other beneficianes served, conferences convened, research papers produced, etc 1 EDUTOPIA.ORG, EDUTOPIA CONTENT, EDUTOPIA COMMUNITY AND LUCAS EDUCATION RESEARCH. (SEE ATTACHMENT) 8,454,097. 2 Summary of Program-Related Investments (see instructions) Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 Amount NONE All other program-related investments. See instructions 3 NONE

Form 990-PF (2015)

Total. Add lines 1 through 3

Form 990-PF (2015)

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Par	t X	Minimum Investment Return (All domestic foundations must complete this part. Foreigne instructions.)	gn foun	dations,
1	Fair	market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purp	poses		
а	Ave	rage monthly fair market value of securities	1a	
b		rage of monthly cash balances	1b	3,224,659.
C	Fair	market value of all other assets (see instructions).	1c	
d	Tota	al (add lines 1a, b, and c)	1d	3,224,659.
е	Red	uction claimed for blockage or other factors reported on lines 1a and		
	1c (	attach detailed explanation)		
2	Acq	uisition indebtedness applicable to line 1 assets	2	
3	Sub	tract line 2 from line 1d	3	3,224,659.
4		· · · · · · · · · · · · · · · · · · ·		
	ınstı	ructions)	4	48,370.
5		value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	3,176,289.
6		imum investment return. Enter 5% of line 5	6	158,814.
Par	t XI	<b>Distributable Amount</b> (see instructions) (Section 4942(j)(3) and (j)(5) private operating foun and certain foreign organizations check here $\blacktriangleright$ $X$ and do not complete this part)	dations	
1	Mini	mum investment return from Part X, line 6	1	
2 a	Tax	on investment income for 2015 from Part VI, line 5		· · · · · · · · · · · · · · · · · · ·
b	Inco	me tax for 2015 (This does not include the tax from Part VI).		
С		lines 2a and 2b	2c	
3	Dıst	ributable amount before adjustments Subtract line 2c from line 1	3	
4	Rec	overies of amounts treated as qualifying distributions	4	
5		lines 3 and 4	5	
6	Ded	uction from distributable amount (see instructions)	6	
7	Dist	ributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII,		
	line	1	7	
Par	t XII	Qualifying Distributions (see instructions)		
1		ounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
а		enses, contributions, gifts, etc total from Part I, column (d), line 26	1a	12,828,708.
b	Prog	gram-related investments - total from Part IX-B	1b	
2	Amo	ounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,		
	purp	poses	2	45,179.
3	Amo	ounts set aside for specific charitable projects that satisfy the	İ	
а	Suit	ability test (prior IRS approval required)	3a	
b	Cas	h distribution test (attach the required schedule)	3b	
4	Qual	lifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	12,873,887.
5		ndations that qualify under section 4940(e) for the reduced rate of tax on net investment income		
	Ente	er 1% of Part I, line 27b (see instructions)	5	0.
6	Adju	usted qualifying distributions. Subtract line 5 from line 4	6	12,873,887.
	Note	e. The amount on line 6 will be used in Part V, column (b), in subsequent years when ca qualifies for the section 4940(e) reduction of tax in those years	lculating	whether the foundation

Page 9

Pa	rt XIII Undistributed Income (see instr	ructions)			
		(a)	(b)	(c)	(d)
1	Distributable amount for 2015 from Part XI.	Corpus	Years prior to 2014	2014	2015
•	line 7	,			
_					
_	Undistributed income, if any, as of the end of 2015				
	Enter amount for 2014 only.		,		
	Total for pnor years 20,20,20				
3	Excess distributions carryover, if any, to 2015		,		
а	From 2010			•	
b	From 2011				
c	From 2012				
d	From 2013				
е	From 2014				
f	Total of lines 3a through e				
	Qualifying distributions for 2015 from Part XII,				
	line 4 ▶ \$			*	
2	Applied to 2014, but not more than line 2a				
b	Applied to undistributed income of prior years (Election required - see instructions)				
			, , , , , , , , , , , , , , , , , , , ,		
C	Treated as distributions out of corpus (Election		, i		
	required - see instructions)	<u> </u>		<u> </u>	<u> </u>
d	Applied to 2015 distributable amount				
е	Remaining amount distributed out of corpus				
5	Excess distributions carryover applied to 2015.				
	(If an amount appears in column (d), the same amount must be shown in column (a))		·		
6	Enter the net total of each column as			· ·	
	indicated below:		*		
а	Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b	Prior years' undistributed income Subtract				
_	line 4b from line 2b				
C	Enter the amount of prior years' undistributed				
	income for which a notice of deficiency has				
	been issued, or on which the section 4942(a) tax has been previously assessed				
	, , ,	······································			
Q	Subtract line 6c from line 6b Taxable amount - see instructions				
е	Undistributed income for 2014 Subtract line				
	4a from line 2a Taxable amount - see		,		
	instructions			1	
f	Undistributed income for 2015 Subtract lines				
	4d and 5 from line 1 This amount must be				
	distributed in 2016				•
7	Amounts treated as distributions out of corpus		<i>'</i>		
	to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (Election may be				,
	required - see instructions)		<u> </u>		
8	Excess distributions carryover from 2010 not		,		
	applied on line 5 or line 7 (see instructions)				
9	Excess distributions carryover to 2016.		,		
	Subtract lines 7 and 8 from line 6a				
10	Analysis of line 9				
а	Excess from 2011				
b	Excess from 2012			,	
	Excess from 2013			•	
	Excess from 2014				
	Excess from 2015		* * '		
	<del></del>		·		

Pa	rt XIV Private Op	erating Foundations	(see instructions a	nd Part VII-A, questi	on 9)	
1 a	If the foundation has	received a ruling or d	etermination letter that	t it is a private opera		<u> </u>
	foundation, and the ruling	g is effective for 2015, e	nter the date of the ruling			
þ	Check box to indicate v	vhether the foundation	is a private operating	foundation described in	section X 4942(j)	(3) or 4942(j)(5)
2 a	Enter the lesser of the ad-	Tax year		Prior 3 years	·	(e) Total
	justed net income from Part I or the minimum investment	(a) 2015	(b) 2014	(c) 2013	' (d) 2012	· · · · · · · · · · · · · · · · · · ·
	return from Part X for each	150 014	62 514	41 024	24 406	207 (50
	year listed	158,814. 134,992.	62,514. 53,137.	41,834. 35,559.	24,496. 20,822.	287,658. 244,510.
	85% of line 2a	134,332.	33,137.	33,339.	20,622.	244,310.
С	Qualifying distributions from Part XII, line 4 for each year listed	12,873,887.	8,649,624.	6,809,072.	4,045,210.	32,377,793.
d	Amounts included in line 2c not				1,010,2200	
	used directly for active conduct	4,374,611.	2,119,961.	1,963,603.	683,398.	9,141,573.
е	of exempt activities					
	directly for active conduct of					
	exempt activities Subtract line 2d from line 2c	8,499,276.	6,529,663.	4,845,469.	3,361,812.	23,236,220.
3	Complete 3a, b, or c for the alternative test relied upon					··· <u>··</u>
а	"Assets" alternative test - enter					
	(1) Value of all assets					
	(2) Value of assets qualifying under section					
	4942(j)(3)(B)(i)					<del>-</del>
D	"Endowment" alternative test- enter 2/3 of minimum invest-					
	ment return shown in Part X,	105,876.	41,676.	27,889.	16,331.	101 772
_	line 6 for each year listed	103,070.	41,070.	27,009.	10,331.	191,772.
٠	"Support" alternative test - enter  (1) Total support other than					
	gross investment income	,				
	(interest, dividends, rents, payments on securities					
	foans (section 512(a)(5)), or royalties)					
	(2) Support from general					
	public and 5 or more exempt organizations as					
	provided in section 4942 (j)(3)(B)(iii)					
	(3) Largest amount of sup-					
	port from an exempt organization					
_	(4) Gross investment income					<del></del>
Pa		itary Information (C uring the year - see		only if the foundat	ion had \$5,000 or	more in assets at
1	Information Regarding	<del>-</del>	<del></del>		<del></del>	
' a	List any managers of	_		e than 2% of the tota	Lontributions receive	ed by the foundation
	before the close of any					or by the realitation
	GEORGE W. I	UCAS, JR.				
b	List any managers of					large portion of the
	ownership of a partner	ship or other entity) of	which the foundation	has a 10% or greater	interest	
_	N/A	0	0:01			
2	Information Regarding	-		• • •		
	Check here ► X if the selected requests for	ne foundation only r	nakes contributions	to preselected charit	able organizations a	nd does not accept
	unsolicited requests for other conditions, comp			ints, etc. (see instructi	ions) to individuals of	organizations under
a	The name, address, a			he person to whom and	olications should be add	ressed
	namo, address, al	talophone number (	a aaa, aaa a	poroon to whom app	modificition of four be add	,0000
b	The form in which appl	ications should be sub	mitted and informatio	n and materials they s	should include	
	••			.,		
C	Any submission deadlii	nes				

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

Form 990-PF (2015)

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3 Grants and Contributions Paid During the Year or Approved for Future Payment Recipient Recipi	Part XV Supplementary Information	(continued)			
Total	3 Grants and Contributions Paid Duri	ng the Year or Appl	oved for F	-uture Payment	
Total	Recipient	show any relationship to	status of	Purpose of grant or	Amount
Total	Name and address (home or business)	or substantial contributor	recipient	CONTINUESON	
Total	a Paid during the year				
Total	AMOU 13				
b Approved for future payment  ATCH 12	ATCH II				
b Approved for future payment  ATCH 12					
b Approved for future payment  ATCH 12					
b Approved for future payment  ATCH 12					
b Approved for future payment  ATCH 12					
b Approved for future payment  ATCH 12				1	
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b Approved for future payment  ATCH 12					
b Approved for future payment  ATCH 12			İ		
b Approved for future payment  ATCH 12					
ATCH 12	Total	<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	,	▶ 3a	4,374,611.
	b Approved for future payment				
			}		
Total	ATCH 12	· ·			
Total					İ
Total			,		į
Total					
Total			1		
Total					
	Total			▶ 3b	8,961,652.

JSA 5E1491 1 000

Page **12** 

Part XV	FA Analysis of Income-Prod	ucing Act	IVITIES			
Enter gross	s amounts unless otherwise indicated	Unrela (a)	ated business income (b)	Excluded by	y section 512, 513, or 514 (d)	(e) Related or exempt
1 Program	m service revenue	Business code	Amount	Exclusion code	Amount	function income (See instructions)
	UTOPIA WEBSITE	511120	759,362.	<b> </b>		(See instructions)
				<del> </del>		
	<del></del>					
			. ,	ļ		
			<del></del>			
f				<del> </del>		
	and contracts from government agencies					
2 Membe	rship dues and assessments					
	on savings and temporary cash investments					
4 Dividen	ds and interest from securities					
5 Net ren	tal income or (loss) from real estate					
a Deb	t-financed property					
	debt-financed property					
6 Net rent	al income or (loss) from personal property.		<u> </u>			
7 Other II	nvestment income					
8 Gain or	(loss) from sales of assets other than inventory					
9 Net inc	ome or (loss) from special events					
10 Gross p	profit or (loss) from sales of inventory			_		
	evenue a ROYALTY			15	3,114.	
b OT	HER INCOME			01	944.	
С						
d						
е						
12 Subtota	al Add columns (b), (d), and (e)	L	759,362.		4,058.	
13 Total. A	Add line 12, columns (b), (d), and (e)				13	763,420.
	heet in line 13 instructions to verify calc					
Part XVI	Relationship of Activitie	s to the A	ccomplishment of Ex	kempt Pur	poses	
Line No.	Explain below how each activit	y for which	n income is reported in	n column (e	e) of Part XVI-A contribu	ited importantly to the
▼	accomplishment of the foundation					
11A	THE FOUNDATION RECOGN					
	TITLED "POWERFUL LEAF					
	SUMMARIZES MUCH OF WE		NOW ABOUT EFFEC	TIVE TEA	ACHING	
	AND LEARNING STRATEG	IES.				
11B	OTHER INCOME.					
					·	
						<del></del>
<u> </u>				-		
						<del></del>
					<del> </del>	<del></del>
		<del></del>				
						<del></del>
					·	
						<u></u>
	1					

Part 2	XVII	Information R Exempt Organ		ansfers To and Transa	tions a	and Relationships With Non	chari	table	<del>)</del>
1 D	id the c	organization direct	ly or indirectly	engage in any of the follow	ing with	any other organization described		Yes	No
						n section 527, relating to political			
01	rganızat	ions?							
a T	ransfers	from the reportin	ig foundation to	a noncharitable exempt org	anızatıon	of			
(1	I) Cash						1a(1)		Х
(2	2) Other	assets					1a(2)		X
<b>b</b> 0	ther tra	nsactions							
(1	I) Sales	of assets to a no	ncharitable exe	mpt organization			1b(1)		Х
(2	2) Purch	nases of assets fro	om a noncharit	able exempt organization			1b(2)		Х
(3	3) Renta	al of facilities, equi	ipment, or othei	rassets			1b(3)		Х
									Х
									Х
									Х
									Х
Vá Vá	alue of	the goods, other any transaction or	assets, or serv	rices given by the reporting gement, show in column (d	foundation the value	e Column (b) should always show on If the foundation received less ue of the goods, other assets, or s	than ervice	fair m	arke eived
(a) Line		b) Amount involved	(c) Name of	noncharitable exempt organization	<del></del>	Description of transfers, transactions, and sha	inng arra	ngeme	nts
		N/A			N/A	Α			
						·			
		· · · · · · · · · · · · · · · · · · ·	ļ						
		<del></del>							
			<u> </u>						
					-				
						<u>.                                    </u>			
		· · · · · · · · · · · · · · · · · · ·				· · · · · · · · · · · · · · · · · · ·			
						<u></u>			
			<u> </u>						
d	escribed	•	of the Code (c	ffiliated with, or related to, other than section 501(c)(3))		nore tax-exempt organizations tion 527?	Y6	es X	] No
<u> </u>		(a) Name of organization		(b) Type of organization		(c) Description of relations	ship		
		(2)		(1.)					
					<del> </del>				
						<del></del>			
		<del></del>							
	Under ne	enalties of penury i decis	ere that I have exam	I lined this return, including accompanying	schedules	and statements, and to the best of my knowledge	ge and b	elief, it	is true
				taxpayer) is based on all information of whi					
Sign		>>> V V V	<b>V</b>	18K116	/M	(# \ \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	S discus		return
Here	Signati	ure of officer or trustee	<u> </u>	Date	Title	with the pr	reparer vs)? X	Yes	Delow No
	, Jugitati					(See instruction	·~/ ·   A	1.50	1110

Preparer's signature

A.

if PTIN Check self-employed P00369191 Firm's EIN > 13-4008324

415-498-5000

Date

94111

07/29/2016

Phone no

Form **990-PF** (2015)

Paid

Preparer

**Use Only** 

▶ PRICEWATERHOUSECOOPERS LLP

▶ 3 EMBARCADERO CENTER

SAN FRANCISCO,

Print/Type preparer's name

PAUL A RESHKE

Firm's name

Firm's address

### Schedule B (Form 990, 990-EZ, or 990-PF)

### **Schedule of Contributors**

OMB No 1545-0047

Name of the organization

THE GEORGE LUCAS EDUCATIONAL FOUNDATION

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Department of the Treasury
Internal Revenue Service

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs gov/form990.

Employer identification number

		68-0065687
Organization type (check or	ie)	
Filers of:	Section:	
Form 990 or 990-EZ	501(c)( ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as	a private foundation
	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a pi	rivate foundation
	501(c)(3) taxable private foundation	
• •	covered by the <b>General Rule</b> or a <b>Special Rule</b> .  (7), (8), or (10) organization can check boxes for both the Genera	I Rule and a Special Rule See
General Rule		
	on filing Form 990, 990-EZ, or 990-PF that received, during the your or property) from any one contributor. Complete Parts I and II contributions	
Special Rules		
regulations under 13, 16a, or 16b, a	on described in section 501(c)(3) filing Form 990 or 990-EZ that is sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule and that received from any one contributor, during the year, total of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990.	A (Form 990 or 990-EZ), Part II, line contributions of the greater of (1)
contributor, during	on described in section 501(c)(7), (8), or (10) filing Form 990 or 9 the year, total contributions of more than \$1,000 exclusively for onal purposes, or for the prevention of cruelty to children or anim	religious, charitable, scientific,
contributor, during contributions totale during the year for <b>General Rule</b> appl	in described in section 501(c)(7), (8), or (10) filing Form 990 or 9 the year, contributions exclusively for religious, charitable, etc., ed more than \$1,000. If this box is checked, enter here the total r an exclusively religious, charitable, etc., purpose. Do not complies to this organization because it received nonexclusively religious more during the year	purposes, but no such contributions that were received ete any of the parts unless the us, charitable, etc, contributions
990-EZ, or 990-PF), but it mi	at is not covered by the General Rule and/or the Special Rules dust answer "No" on Part IV, line 2, of its Form 990, or check the	box on line H of its Form 990-EZ or on its

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

Name of organization THE GEORGE LUCAS EDUCATIONAL FOUNDATION

Employer Identification number 68-0065687

Part I	Contributors (see instructions) Use duplicate copies	of Part I if additional space is n	eeded
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	SCHWAB CHARITABLE GIFT FUND  211 MAIN STREET, FL 10  SAN FRANCISCO, CA 94105	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	OTHER PUBLIC CONTRIBUTIONS < \$5,000  P.O. BOX 3494  SAN RAFAEL, CA 94912	\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		<b>\$</b>	Person Payroll Noncash (Complete Part II for noncash contributions)

Name of organization THE GEORGE LUCAS EDUCATIONAL FOUNDATION

Employer identification number 68-0065687

Part II	Noncash Property (see instructions) Use duplicate copies	of Part II if additional space is ne	eded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see Instructions)	(d) Date received
		<b>\$</b>	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		<b>\$</b>	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		     \$	

Name of or	rganization THE GEORGE LUCAS EDUCA	TIONAL FOUNDATION	Employer identification number
			68-0065687
Part III	Exclusively religious, charitable, etc., (10) that total more than \$1,000 for the following line entry. For organization contributions of \$1,000 or less for the Use duplicate copies of Part III if additional and the second sec	he year from any one contrib ons completing Part III, enter the year. (Enter this information o	utor. Complete columns (a) through (e) and e total of exclusively religious, charitable, etc
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, and	d ZIP + 4	Relationship of transferor to transferee
(a) No.	(b) Durness of site	(a) Han of rife	(d) Description of how sift is hold
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gift	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	·
	Transferee's name, address, and	1 ZIP + 4	Relationship of transferor to transferee
/a) Ma			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, and	1 ZIP + 4	Relationship of transferor to transferee

### PART I, LINE 19:

DESCRIPTION	DATE ACQUIRED	COST	ACCUMULATED DEPRECIATION	METHOD/LIFE	CURRENT YR DEPRECIATION
MACHINERY & EQUIPMENT	VARIOUS	150,379	(118,619)	SL/5 YR	14,121
EDP EQUIP.	VARIOUS	190,208	(130,360)	SL/3 YR	33,155
SOFTWARE	VARIOUS	1,775	(1,726)	SL/3 YR	592
TOTAL		342,362	(250,705)		47,868

PART I, LINE 20 & PART VIIB, LINE 1(A)(3):

DUE TO GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, THE BOOKS OF THE FOUNDATION REFLECT OCCUPANCY/RENT EXPENSE OF \$441,440. THIS REPRESENTS THE TOTAL VALUE OF THE FOUNDATION'S OCCUPANCY AT ITS LOCATION IN NICASIO, CALIFORNIA. NO ACTUAL OUTLAY OF FUNDS OCCURRED FOR OCCUPANCY/RENT.

ORGANIZATION MISSION AND OTHER DISCLOSURE

DESCRIPTION OF ORGANIZATION MISSION:

THE GEORGE LUCAS EDUCATIONAL FOUNDATION ("GLEF") IS A NONPROFIT OPERATING FOUNDATION CREATED IN 1991. GLEF IS DEDICATED TO TRANSFORMING KINDERGARTEN THROUGH 12TH-GRADE (K-12) EDUCATION SO ALL STUDENTS CAN THRIVE IN THEIR STUDIES, CAREERS, AND ADULT LIVES. GLEF FOCUSES ON PRACTICES AND PROGRAMS THAT HELP STUDENTS ACQUIRE AND EFFECTIVELY APPLY THE KNOWLEDGE, ATTITUDES, SKILLS AND BELIEFS TO ACHIEVE THEIR FULL POTENTIAL.

### GLEF'S PRIMARY ACTIVITIES INCLUDE:

- 1) IDENTIFYING, DESCRIBING, AND PROMOTING EFFECTIVE MODELS AND INNOVATIONS IN K-12 EDUCATION BY PRODUCING VIDEO AND OTHER DIGITAL MEDIA; AND
- 2) FUNDING AND DEVELOPING RESEARCH TO IDENTIFY AND EVALUATE RIGOROUS PRACTICES FOR LEARNERS, EDUCATORS AND SCHOOLS.

GLEF'S INTENTION IS TO SHARE A LARGER VISION (ENHANCED BY RESEARCH AND CASE STUDIES) OF THE LEARNING PROCESS TO STIMULATE THE UNDERSTANDING AND INVOLVEMENT OF STAKEHOLDERS AND TO GUIDE THEIR CHOICES IN REDESIGNING SCHOOLS AND SCHOOL SYSTEMS. GLEF'S WORK IS ORGANIZED AROUND ITS CORE STRATEGIES FOR BETTER SCHOOLS: PROJECT-BASED LEARNING, SOCIAL AND EMOTIONAL LEARNING, COMPREHENSIVE ASSESSMENT, INTEGRATED STUDIES, TEACHER LEADERS, AND TECHNOLOGY INTEGRATION. GLEF'S AUDIENCE INCLUDES DIVERSE STAKEHOLDERS INVOLVED IN SCHOOL IMPROVEMENT, INCLUDING K-12 EDUCATORS (TEACHERS AND ADMINISTRATORS), SCHOOL BOARD MEMBERS, COLLEGE FACULTY, RESEARCHERS, ACTIVE PARENTS, AND LEADERS IN BUSINESS, GOVERNMENT, AND NONPROFIT ORGANIZATIONS.

PART IX-A: SUMMARY OF DIRECT CHARITABLE ACTIVITIES

EDUTOPIA: IN 2015, GLEF CONTINUED TO GROW EDUTOPIA AS ONE OF THE LEADING SOURCES FOR INSPIRATION AND INFORMATION ABOUT EVIDENCE-BASED, REPLICABLE PRACTICES IN K-12 EDUCATION. DURING 2015, EDUTOPIA.ORG GREW BY 35 PERCENT COMPARED TO THE PREVIOUS YEAR WITH OVERALL VISITS RESULTING IN MORE THAN 34 MILLION SESSIONS. ADDITIONALLY, EDUTOPIA'S SOCIAL MEDIA PRESENCE REACHED TENS OF MILLIONS OF FACEBOOK USERS AND A MULTITUDE OF TWITTER FOLLOWERS, IN ADDITION TO USERS ON YOUTUBE, PINTEREST, AND OTHER SOCIAL SITES. OF 7,000 EDUTOPIA SURVEY RESPONDENTS, 92 PERCENT REPORTED THAT THEY HAVE IMPLEMENTED TIPS AND STRATEGIES INSPIRED BY EDUTOPIA.

IN 2015, EDUTOPIA'S INTERNET ARCHIVE DEEPENED AROUND ITS FRANCHISE DIGITAL MEDIA SERIES CALLED "SCHOOLS THAT WORK". ADDITIONALLY, EDUTOPIA CREATED AND CURATED CONTENT INCLUDING MORE THAN 500 BLOGS FROM EDUCATION LEADERS IN THE FIELD, FIFTY E-NEWSLETTERS; AND ROUNDUPS FOR SEGMENTS INCLUDING NEW TEACHERS, ADMINISTRATORS AND ACTIVE PARENTS. ALL OF EDUTOPIA'S CONTENT WAS ACTIVELY PROMOTED VIA SOCIAL MEDIA PLATFORMS TO ATTRACT AND ENGAGE ONLINE COMMUNITIES SEEKING SOLUTIONS FOR IMPROVING K-12 SCHOOLS.

LUCAS EDUCATION RESEARCH: IN 2015, LUCAS EDUCATION RESEARCH (LER) AWARDED FIVE NEW GRANTS FOCUSING ON THE DEVELOPMENT AND EVALUATION OF CURRICULA TO SUPPORT RIGOROUS PROJECT-BASED LEARNING. THESE GRANTS SERVE TO EXPAND THE RESEARCH PROGRAM ACROSS ALL DISCIPLINES AND SCHOOL LEVELS, FROM ELEMENTARY GRADES THROUGH HIGH SCHOOL.

ADDING TO THE HIGH SCHOOL PORTFOLIO, WHICH INCLUDES THE UNIVERSITY OF WASHINGTON'S KNOWLEDGE IN ACTION (KIA) ADVANCED PLACEMENT PROGRAMS, LER PARTNERED WITH THE RAND CORPORATION TO CONDUCT A RANDOMIZED CONTROL TRIAL STUDY OF THE KIA COURSES IN APPROXIMATELY 80 SCHOOLS IN FIVE DISTRICTS ACROSS THE COUNTRY. IN ADDITION, AND AS PART OF THE STRATEGY TO EXPAND BEYOND ADVANCED PLACEMENT-PROGRAMS IN HIGH SCHOOL, LER AWARDED THE UNIVERSITY OF COLORADO, BOULDER A GRANT TO DEVELOP AND EVALUATE A PROJECT-BASED APPROACH TO ENGLISH LANGUAGE ARTS FOR NINTH GRADE.

IN THE MIDDLE GRADES, LUCAS EDUCATION RESEARCH CONTINUED TO FUND STANFORD'S CENTER FOR ASSESSMENT, LEARNING, AND EQUITY (SCALE) TO DEVELOP TWO COURSES - ONE IN SIXTH GRADE MATHEMATICS AND THE OTHER SIXTH GRADE SCIENCE. AS PART OF THE STRATEGY TO EXPAND ACROSS DISCIPLINES, LER AWARDED A GRANT TO EDUCURIOUS, A NOT-FOR-PROFIT DEVELOPER OF EDUCATIONAL MATERIALS, TO PRODUCE A PROJECT-BASED SOCIAL STUDIES COURSE FOR EIGHTH GRADE.

EXPANSION TO THE ELEMENTARY GRADES INCLUDED A LARGE AWARD TO MICHIGAN STATE UNIVERSITY TO DEVELOP A TRULY INTEGRATED SCIENCE, LITERACY, AND MATHEMATICS COURSE FOR UPPER ELEMENTARY GRADES. THIS INCLUDES A SCOPE AND SEQUENCE FROM THIRD THROUGH FIFTH GRADES WITH THE FULL BUILD OUT OF CURRICULAR SUPPORTS IN THIRD AND FOURTH GRADE, FOLLOWED BY A RIGOROUS FIELD EVALUATION. LER ALSO AWARDED A PLANNING GRANT TO THE UNIVERSITY OF MICHIGAN TO DEVELOP AN INTEGRATED PROJECT-BASED FRAMEWORK DESIGNED FOR IMPLEMENTATION IN FIRST GRADE CLASSROOMS. THE FRAMEWORK WILL FOCUS ON THE APPROPRIATE AND RELEVANT INTEGRATION OF CONTENT AREA LITERACY WITH SCIENCE, SOCIAL STUDIES, AND MATHEMATICS.

- OTHER INCOME PART I FORM 990PF,

DESCRIPTION EDUTOPIA ADVERTISING REVENUE ROYALTY OTHER INCOME

EXPENSES PER BOOKS REVENUE AND

JUS-NET INCOME 759,362. 3,114.

ADJUSTED NET

759, 362. 3, 114. 944.

763,420.

TOTALS

763,420.

FEES	
LEGAL	
1	ĺ
Н	I
PART	
990PF,	
FORM	

CHARITABLE	86,486. 28,868. 5,851. 3,082. 2,234. 1,969.
ADJUSTED NET INCOME	
NET INVESTMENT INCOME	
REVENUE AND EXPENSES PER BOOKS	89,214. 29,779. 6,036. 3,179. 2,304. 2,031.
DESCRIPTION	MORRISON AND FOERESTER LLP DELANGES, LINDER & DUEY, LLP SHARTSIS FRIESE LLP BLAKE MORGAN ADLER & COLVIN COBALT LLP

# FORM 990PF, PART I - ACCOUNTING FEES

CHARITABLE	1,631.	1,631.
ADJUSTED NET INCOME	4,104.	4,104.
NET INVESTMENT INCOME		
REVENUE AND EXPENSES PER BOOKS	72,920.	72,920.
DESCRIPTION	PRICEWATERHOUSECOOPERS LLP	TOTALS

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ATTACHMENT

- OTHER PROFESSIONAL FEES

PART I

FORM 990PF,

CHARITABLE	335, 574.  143, 123.  143, 818.  152, 741.  86, 593.  86, 593.  87, 123.  88, 351.  88, 351.  88, 351.  80, 985.  80	•
ADJUSTED NET INCOME	1, 872. 1, 439. 1, 439. 1, 328. 866. 866. 311. 311. 209. 209. 209. 200. 200. 192. 133. 135. 109.	
REVENUE AND EXPENSES PER BOOKS	350,000. 195,168. 138,500. 99,624. 90,315. 90,000. 72,994. 64,194. 64,194. 63,552. 20,900. 22,683. 22,883. 21,623. 20,925. 19,000. 14,000. 13,106. 11,960.	
DESCRIPTION	BUCK INST'T FOR EDUCATION RTI INTERNATIONAL SRI INTERNATIONAL BLUE ROCKET INC. UNCOMMON, INC. IESD INC. CONNECTED SCHAFFNER, DEBRA SQUARE PICTURES INC. HR OPTIONS INC. GRISMAN, GILLIAN PREMIER STAFFING INC. GRISMAN, GILLIAN PREMIER STAFFING LC GOTT ADVERTISING RUGGIERI, NICOLAS THOMPSON, MELISSA HGB CONSULTING LLC BUSINESS TALENT GROUP LLC ALBER, REBECCA METRODIGI INC STUCKER, MARK BLUKNOWLEDGE LLC VOX TELEVISION INC. PRICEWATERHOUSECOOPERS LLP ADVANCED SYSTEMS GROUP LLC ADDY-KASSOVA AUDIENCE STGY PRODUCTION TRANSCRIPTS INC STORY HOUSE CREATIVE BUSINESS INNOVATION FACTORY KADERA, MARY DABBS, LISA MICHELLE WHITTENBERGER, AMANDA FINLEY, TODD	

4 (CONT'D)

ATTACHMENT

### - OTHER PROFESSIONAL FEES PART I FORM 990PF,

ADJUSTED CHARITABLE INCOME PURPOSES	100. 10,019. 98. 9,816. 96. 2,230. 223,057. 19,618. 1,961,342.
REVENUE AND EXPENSES PER BOOKS	10,450. 10,238. 10,000. 232,645.
DESCRIPTION	DALY, JAMES MENDOZA, KELLY EFFECTIVEUI TOTAL OF PROF'L SVCS < \$10,000

### TAXES ı PART I FORM 990PF,

REVENUE	AND	EXPENSES	PER BOOK	

AND	ENSES	BOOKS	
Æ,	XPE	ER	

4	J	1
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r		•

PROPERTY TAXES FEDERAL INCOME TAX

DESCRIPTION

1,788.

1,044. 744.

ATTACHMENT 5 PAGE 28

9

ATTACHMENT

PURPOSES 14,105. 10,194. 1,027. 80.

CHARITABLE

28,528. 723,335. 15,177.

22,389. 16,103. 7,711. 11,500. 7,091.

206,900.

9,658. 3,056. 44,200. 7,909.

30,050.

### FORM 990PF, PART I - OTHER EXPENSES

ADJUSTED	INCOME	185.		• 00		14,390.	153.	296.		1,775.	•			86.		3,534.	, 213.			87.		•			14,350.		35,552.
REVENUE AND EXDENSES	ے ادب	33,	1,089.		0	737,820.	5	7,610.	22,389.	18,988.	38,791.	23,467.	11,500.	7,670.	1,099.	2	•	5,399.	•	3,834.	•	7,909.	1,420.	30,050.	4	470.	1,311,342.
	DESCRIPTION OPERATING MATERIALS & SUPPLIES	IPM	REFERENCE MATERIAL	SOFTWARE	EMPLOYEE RECRUITING	PUBLICITY	PROMOTION/ADVERTISING	R&M MAINTENANCE AGREEMENT	TRADE SHOWS	TELEPHONE	PROPERTY INSURANCE	DUES AND SUBSCRIPTIONS	တ	FREIGHT AND DELIVERY	POSTAGE	INTERNET SERVICES	OTHER FRINGE BENEFITS	BANK CHARGES	BOARD OF DIRECTORS EXPENSES	PRINTING & COPYING	TRAVEL EXP PAID TO NON-STAFF	FACILITY	R&M MACHINERY EQUIPMENT	HONORARIA AND STIPENDS	OTHER ADVERTISING EXPENSES	MISCELLANEOUS	TOTALS

1,159,030.

ATTACHMENT 7

FORM 990PF, PART II - OTHER ASSETS

DESCRIPTION

INCOME TAX RECEIVABLE

ENDING BOOK VALUE

ENDING FMV

244,568.

244,568.

244,568.

TOTALS

244,568.

ATTACHMENT 8

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

, AND TRUSTEES	
DIRECTORS,	
LIST OF OFFICERS,	
- LIST OF	
, PART VIII	
FORM 990PF,	

ATTACHMENT 8 (CONT'D)	CONTRIBUTIONS EXPENSE ACCT TO EMPLOYEE AND OTHER BENEFIT PLANS ALLOWANCES	0.0	34,350. 0.	35,805.	70,155.
	COI TO COMPENSATION BEI	.0	. 283,800.	273,462.	557,262.
FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	DIRECTOR 1.00	SECRETARY/EDUTOPIA EXEC. DIR. 55.00	DIRECTOR/LER EXEC. DIRECTOR 55.00	GRAND TOTALS
FORM 990PE, PART VIII - LIST OI	NAME AND ADDRESS	MELLODY HOBSON P.O. BOX 3494 SAN RAFAEL, CA 94912	CYNTHIA JOHANSON IRISH P.O. BOX 3494 SAN RAFAEL, CA 94912	KRISTIN DE VIVO P.O. BOX 3494 SAN RAFAEL, CA 94912	

990PF, PART VIII - COMPENSATION OF THE FIVE HIGHEST PAID EMPLOYEES

			ATTACHMENT	Т 9
NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
JON GOODSPEED P.O. BOX 3494 SAN RAFAEL, CA 94912	WEB PRODUCT PRODUCER 55.00	160,030.	35, 603.	.0
BRIAN CHAN P.O. BOX 3494 SAN RAFAEL, CA 94912	DIRECTOR OF FINANCE 55.00	154,583.	23,378.	.0
CHARLES FESKO P.O. BOX 3494 SAN RAFAEL, CA 94912	SENIOR DIR/AD SALES 55.00	147,170.	19,315.	
ANGELA DEBARGER P.O. BOX 3494 SAN RAFAEL, CA 94912	LER SR PRGM OFFICER 55.00	146,108.	18,883.	Ö
ERIC HESTENES P.O. BOX 3494 SAN RAFAEL, CA 94912	DIRECTOR DEV & TECH 55.00	141,610.	20,649.	· o
	TOTAL COMPENSATION	749,501.	117,828.	0.

### 990PF, PART VIII- COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALS

	ATTACHME	NT 10
NAME AND ADDRESS	TYPE OF SERVICE	COMPENSATION
BUCK INSTITUTE FOR EDUCATION 18 COMMERCIAL BLVD. NOVATO, CA 94949	PROGRAM DEVELOPMENT	350,000.
RTI INTERNATIONAL 3040 CORNWALLIS ROAD RESEARCH TRIANGLE PARK, NC 27709-2194	WEBSITE DEVELOPMENT	195,168.
SRI INTERNATIONAL 333 RAVENSWOOD AVE. AG032 MENLO PARK, CA 94025	PROGRAM DEVELOPMENT	150,000.
BLUE ROCKET INC. 233 SANSOME STREET, SUITE 1100 SAN FRANCISCO, CA 94104	APPLICATION DEVELOP.	138,500.
UNCOMMON, INC. 2815 NW 75TH STREET SEATTLE, WA 98117	STRATEGIC CONSULTING	99,624.
TOTAL COMPENSAT	ION	933,292.

ATTACHMENT 11

# FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
	AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
MICHIGAN STATE UNIVERSITY	PC	PROJECT BASED LEARNING 3RD AND 4TH GRADE	974,344.
INSTITUTE FOR RESEARH ON TEACHING AND LEARNING		INTERDISCIPLINARY COURSES: DESIGN, DEVELOPMENT,	
620 FARM LANE, ERICKSON HALL, ROOM 211		AND EVALUATION	
EAST LANSING, MI 48824			
STANFORD UNIVERSITY	PC	PROJECT BASED LEARNING 6TH GRADE COURSES IN MATH	947,795.
365 LASUEN ST.		AND SCIENCE: DESIGN, DEVELOPMENT, AND EVALUATION	
STANFORD, CA 94305			
RAND CORP	PC	PROJECT BASED LEARNING RANDOMIZED CONTROL TRIAL:	826,103.
1776 MAIN STREET, P.O. BOX 2138		STUDY OF ADVANCED PLACEMENT COURSES	
SANTA MONICA, CA 90407-2138			
UNIVERSITY OF COLORADO	PC	PROJECT BASED LEARNING 9TH GRADE COURSE IN	653,784.
3100 MARINE STREET, 572 UCB		ENGLISH LANGUAGE ARTS: DESIGN, DEVELOPMENT, AND	
BOULDER, CO 80309		EVALUATION	
UNIVERSITY OF WASHINGTON	PC	PROJECT BASED LEARNING ADVANCED PLACEMENT PHYSICS	504,332.
P.O. BOX 257920		COURSE: DESIGN AND DEVELOPMENT	
SEATTLE, WA 98195-7920			
UNIVERSITY OF MICHIGAN	PC	PROJECT BASED LEARNING 1ST GRADE:	212,236.
3003 SOUTH STATE ST.		INTERDISCIPLINARY FRAMEWORK	
ANN ARBOR, MI 48109-1274			

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FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

ATTACHMENT 11 (CONT'D)

45,843.

PROJECT BASED LEARNING, TRAINING AND

IMPLEMENTATION

150,000.

PROJECT BASED LEARNING 8TH GRADE COURSE IN SOCIAL

STUDIES: DESIGN AND DEVELOPMENT

PURPOSE OF GRANT OR CONTRIBUTION

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

FOUNDATION STATUS OF RECIPIENT

2

2825 EASTLAKE AVENUE EAST, SUITE 210

EDUCURIOUS

SEATTLE, WA 98102

RECIPIENT NAME AND ADDRESS

AMOUNT

25,674.

ADVANCED PLACEMENT TEST FEES

PC

111 MYRTLE STREET, SUITE 203

ENVISION SCHOOLS

OAKLAND, CA 94612

PC

DES MOINES PUBLIC SCHOOLS

DES MOINES, IA 50309

901 WALNUT ST.

18,000.

A REVIEWW AND ALIGNMENT OF AMBITIOUS INSTRUCTION

WITH PROJECT BASED LEARNING

16,500.

PROJECT BASED LEARNING, TRAINING AND

IMPLEMENTATION

2

BELLEVUE SCHOOLS FOUNDATION

BELLEVUE, WA 98015-4644

P.O. BOX 40644

2

426 AUDITORIUM ROAD, ROOM 2

EAST LANSING, MI 48824

MICHIGAN STATE UNIVERSITY

4,374,611.

TOTAL CONTRIBUTIONS PAID

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PAGE 36

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ATTACHMENT 12

FORM 990PF, PART XV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENT

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
MICHIGAN STATE UNIVERSITY INSTITUTE FOR RESEARH ON TEACHING AND LEARNING 620 FARM LANE, ERICKSON HALL, ROOM 211 EAST LANSING, MI 48824	PC	PROJECT BASED LEARNING 3RD AND 4TH GRADE INTERDISCIPLINARY COURSES: DESIGN, DEVELOPMENT, AND EVALUATION	4,025,301
RAND CORP 1776 MAIN STREET, P.O. BOX 2138 SANTA MONICA, CA 90407-2138	PC	PROJECT BASED LEARNING RANDOMIZED CONTROL TRIAL: STUDY OF ADVANCED PLACEMENT COURSES	2,473,725.
UNIVERSITY OF COLORADO 3100 MARINE STREET, 572 UCB BOULDER, CO 80309	PC	PROJECT BASED LEARNING 9TH GRADE COURSE IN ENGLISH LANGUAGE ARTS: DESIGN, DEVELOPMENT, AND EVALUATION	1,845,429.
UNIVERSITY OF WASHINGTON P.O. BOX 257920 SEATTLE, WA 98195-7920	PC	PROJECT BASED LEARNING ADVANCED PLACEMENT PHYSICS COURSE: DESIGN AND DEVELOPMENT	295,000.
STANFORD UNIVERSITY 365 LASUEN ST. STANFORD, CA 94305	PC	PROJECT BASED LEARNING 6TH GRADE COURSES IN MATH AND SCIENCE: DESIGN, DEVELOPMENT, AND EVALUATION	222,200.
EDUCURIOUS 2825 EASTLAKE AVENUE EAST, SUITE 210 SEATTLE, WA 98102	PC	PROJECT BASED LEARNING 8TH GRADE COURSE IN SOCIAL STUDIES: DESIGN AND DEVELOPMENT	99,997.

ATTACHMENT 12 PAGE 37

8,961,652.

TOTAL CONTRIBUTIONS APPROVED

### AMENDED AND RESTATED BYLAWS

OF

### THE GEORGE LUCAS EDUCATIONAL FOUNDATION

(Effective as of January 9, 2015)

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#### AMENDED AND RESTATED BYLAWS

for the regulation, except as otherwise provided by statute or its Articles of Incorporation,

of

# THE GEORGE LUCAS EDUCATIONAL FOUNDATION, a California nonprofit public benefit corporation

(Effective as of January 9, 2015)

### ARTICLE I OFFICES

Section 1. <u>Principal Office</u>. The corporation's principal office shall be fixed and located at such place as the Board of Directors (herein called the "Board") shall determine. The Board may change said principal office from one location to another.

Section 2. Other Offices. Branch or subordinate offices may be established at any time by the Board at any place or places.

#### ARTICLE II MEMBERSHIP

This corporation shall have no voting members, but the Board of Directors may, by resolution, establish one or more classes of nonvoting members and provide for eligibility requirements for membership and rights and duties of members, including the obligation to pay dues.

#### ARTICLE III DESIGNATOR

Section 1. Naming of Designator. The Designator referred to in these Bylaws shall be George W. Lucas, Jr. The Designator shall serve for life or until the Designator resigns or becomes incapacitated, as defined in Section 3 below. The Designator may appoint a successor by providing a written notice to the Secretary of the corporation, which notice may be amended or withdrawn from time to time in the sole discretion of the Designator. After the resignation, death, or removal of the Designator, the named successor, if any, shall become the Designator with all rights, privileges and obligations of the Designator as set forth in these Bylaws. After the resignation, death, or incapacity of the last remaining Designator, where no successor is named, all rights reserved to the Designator under these Bylaws shall be exercised by the Board.

Section 2. <u>Actions of Designator</u>. All actions of the Designator shall be evidenced by a writing signed by the Designator and delivered to an officer of this corporation, which shall be filed by the Secretary with the proceedings of the Board.

Section 3. <u>Incapacity</u>. The Designator's incapacity for purposes of these Bylaws shall be deemed to exist when it has been declared by a court of competent jurisdiction, or when a conservator for the Designator has been appointed, or upon execution of a certificate by a physician licensed to practice in the State of California or wherever the Designator may then reside, which states the doctor's opinion that the Designator is, by reason of advanced age, infirmity, mental or physical illness, or other disability, unable adequately to provide for his personal needs or to manage his financial affairs. The effective date of such incapacity shall be the date of the decree adjudicating the incapacity, the date of the decree appointing the conservator, or the date of the doctor's certificate, as the case may be.

Section 4. <u>Authorization for Disclosure of Health Information</u>. The Board may request in writing that the Designator provide to the Secretary of this corporation an Authorization for Use or Disclosure of Health Information (an "Authorization") in the form then required by applicable federal and state law, including if applicable the Health Information Portability and Accountability Act of 1996, authorizing the Designator's physician to examine the Designator and to disclose his physical or mental condition to this corporation in order to determine the Designator's incapacity or capacity for the purposes of these Bylaws.

Section 5. <u>Determination of Incapacity by the Board</u>. If a Designator fails to provide the Authorization within thirty days of receiving a written request from the Board, or if such Designator's physician refuses to honor such Authorization on the grounds that the Designator is not legally competent to execute an Authorization, the Board may make a determination of the Designator's incapacity or capacity for the purposes of these Bylaws based on its evaluation of the Designator's physical and mental condition. Any determination by the Board of a Designator's incapacity shall be made by a majority of directors then in office, not counting the Designator, if he is then serving as a director, and the effective date of such incapacity shall be the date of the Board's action.

#### ARTICLE IV DIRECTORS

Section 1. <u>Powers</u>. Subject to limitations of the Articles and these Bylaws, the activities and affairs of the corporation shall be conducted and all corporate powers shall be exercised by or under the direction of the Board. The Board may delegate the management of the activities of the corporation to any person or persons, a management company, or committees however composed, provided that the activities and affairs of the corporation shall be managed and all corporate powers shall be exercised under the ultimate direction of the Board. Without prejudice to such general powers, but subject to the same limitations, it is hereby expressly declared that the Board shall have the following powers in addition to the other powers enumerated in these Bylaws:

- (a) To select and remove all the officers, agents and employees of the corporation, prescribe powers and duties for them as may not be inconsistent with law, the Articles, or these Bylaws, fix their compensation, and require from them security for faithful service;
- (b) To conduct, manage and control the affairs and activities of the corporation and to make such rules and regulations therefor not inconsistent with law, the Articles or these Bylaws, as they may deem best;
- (c) To adopt, make and use a corporate seal and to alter the form of such seal from time to time as they may deem best; and
- (d) To borrow money and incur indebtedness for the purposes of the corporation, and to cause to be executed and delivered therefor, in the corporate name, promissory notes, bonds, debentures, deeds of trust, mortgages, pledges, hypothecations or other evidences of debt and securities therefor.
- Section 2. <u>Number of Directors</u>. The authorized number of directors shall be not less than three (3) nor more than eleven (11) until changed by amendment of these Bylaws. The exact number of directors shall be fixed from time to time by resolution of the Board.
- Section 3. <u>Limitations on Interested Persons</u>. As required by Section 5227 of the California Nonprofit Public Benefit Corporation Law, at all times, not more than 49% of the directors of this corporation may be interested persons. An interested person means either:
- (a) any person currently being compensated by this corporation for services rendered to it within the previous twelve months, whether as a full-time or part-time employee, independent contractor, or otherwise, excluding any reasonable compensation paid to a director in his or her capacity as director; or
- (b) any brother, sister, ancestor, descendant, spouse, brother-in-law, sister-in-law, son-in-law, daughter-in-law, mother-in-law, or father-in-law of any such person.
- Section 4. <u>Classes of Directors</u>. This corporation shall have two classes of directors, which shall be known as the Designated Directors and the Elected Directors. The exact number of Elected Directors and the exact number of Designated Directors shall be set by the Board from time to time; provided, however, that the number of Elected Directors in office shall exceed the number of Designated Directors in office by one, except for any temporary vacancies.
- A. <u>Designated Directors</u>; <u>Selection and Term of Office</u>. The Designated Directors of this corporation shall be designated by the Designator from time to time by notifying the Secretary of this corporation in writing, and the effective date of any such designation shall be as provided therein. Designated Directors may be designated for any term prescribed in the written designation; if no such term is prescribed, a Designated Director shall serve until he or she resigns or is removed. Upon completion of the term of office, if any, for

which a Designated Director is designated or upon the death, resignation, or removal of a Designated Director, the Designator shall designate a director to fill the vacancy by notifying the Secretary of this corporation in writing.

B. <u>Elected Directors</u>; <u>Election and Term of Office</u>. A majority of the directors then in office shall elect the Elected Directors, with approximately one-half of the total authorized number of Elected Directors elected each year. Except as provided below, each Elected Director shall be elected for a term of two years, and shall hold office for such term and until his or her successor has been elected and taken office. Whenever a new Elected Director position is authorized as provided in Article IV, Section 4 above, the Board shall select an initial term for that position of one or two years so that approximately one-half of the Elected Directors' terms shall expire each year.

Elected Directors shall be elected at the annual meeting of the Board. Each Elected Director shall hold office for a two (2) year term and until a successor has been elected and qualified.

Section 5. <u>Vacancies</u>. Subject to the provisions of § 5226 of the California Nonprofit Public Benefit Corporation Law, any director may resign effective upon giving written notice to the Chairman of the Board, the Vice Chairman, the Secretary or the Board, unless the notice specifies a later time for the effectiveness of such resignation. If the resignation is effective at a future time, a successor may be selected before such time, to take office when the resignation becomes effective.

Vacancies in the Board shall be filled in the same manner as the director(s) whose office is vacant was selected, provided that vacancies to be filled by election by directors may be filled by a majority of the remaining directors, although less than a quorum, or by a sole remaining director. Each director so selected shall hold office until the expiration of the term of the replaced director and until a successor has been selected and qualified.

A vacancy or vacancies in the Board shall be deemed to exist in case of the death, resignation or removal of any director, or if the authorized number of directors is increased.

The Board, by the vote of a majority of the directors then in office, may remove any Elected Director at any time, with or without cause. The Designator may remove any Designated Director at any time, with or without cause.

No reduction of the authorized number of directors shall have the effect of removing any director prior to the expiration of the director's term of office.

Section 6. <u>Place of Meeting</u>. Meetings of the Board shall be held at any place within or without the State of California which has been designated from time to time by the Board. In the absence of such designation, regular meetings shall be held at the principal office of the corporation.

- Section 7. <u>Annual Meetings</u>. A meeting of the Board shall be held at least once a year. Annual meetings shall be called by the Chairman of the Board, the Vice Chairman, the Secretary, or any two directors, and noticed in accordance with Section 9.
- Section 8. <u>Special Meetings</u>. Special meetings of the Board for any purpose or purposes may be called at any time by the Chairman of the Board, the Vice Chairman, the Secretary, or any two directors, and noticed in accordance with Section 9.
- Section 9. <u>Notice</u>. Notice of the annual meeting and any special meetings of the Board shall state the date, place, and time of the meeting and shall be given to each director at least four days before any such meeting if given by first-class mail or common courier, or forty-eight hours before any such meeting if given personally or by telephone, including a voice messaging system, or by other electronic transmission such as e-mail, in compliance with Article XVI, Section 3 of these Bylaws.
- Section 10. Quorum. A majority of the directors then in office constitutes a quorum of the Board for the transaction of business, provided that in no event shall the required quorum be less than one-fifth of the authorized number of directors or two directors, whichever is larger. Every act or decision done or made by a majority of the directors present at a meeting duly held at which a quorum is present shall be regarded as the act of the Board, except to adjourn as provided in Section 13 of this Article, and unless a greater number is required by law, by the Articles, or by these Bylaws, except as provided in the next sentence. A meeting at which a quorum is initially present may continue to transact business notwithstanding the withdrawal of directors, if any action taken is approved by at least a majority of the required quorum for such meeting.
- Section 11. Participation in Meetings by Conference Telephone. Members of the Board may participate in a meeting through use of conference telephone, electronic video screen communication, or other electronic transmission in compliance with Article XVI, Section 3, so long as each director participating in the meeting can communicate with all of the other directors concurrently, and each director is provided with the means of participating in all matters before the Board, including the capacity to propose, or to interpose an objection to, a specific action to be taken by the corporation.
- Section 12. <u>Waiver of Notice</u>. Notice of a meeting need not be given to any director who signs a waiver of notice or a written consent to holding the meeting or an approval of the minutes thereof, whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to such director. All such waivers, consents and approvals shall be filed with the corporate records or made a part of the minutes of the meetings.
- Section 13. <u>Adjournment</u>. A majority of the directors present, whether or not a quorum is present, may adjourn any directors' meeting to another time and place.
- Section 14. <u>Action without Meeting</u>. Any action required or permitted to be taken by the Board may be taken without a meeting if all members of the Board shall

individually or collectively consent in writing to such action. Such consent or consents shall have the same effect as unanimous vote of the Board and shall be filed with the minutes of the proceedings of the Board.

#### Section 15. Standard of Care.

A. <u>General</u>. A director shall perform the duties of a director, including duties as a member of any Board Committee on which the director may serve, in good faith, in a manner such director believes to be in the best interest of this corporation and with such care, including reasonable inquiry, as an ordinarily prudent person in a like situation would use under similar circumstances.

In performing the duties of a director, a director shall be entitled to rely on information, opinions, reports, or statements, including financial statements and other financial data, in each case prepared or presented by:

- (i) one or more officers or employees of this corporation whom the director believes to be reliable and competent as to the matters presented;
- (ii) counsel, independent accountants, or other persons as to matters that the director believes to be within such person's professional or expert competence; or
- (iii) a committee upon which the director does not serve that is composed exclusively of any combination of directors or persons described in (i) or (ii), as to matters within its designated authority, provided that the director believes such committee merits confidence;

so long as in any such case, the director acts in good faith after reasonable inquiry when the need therefor is indicated by the circumstances and without knowledge that would cause such reliance to be unwarranted.

Except as provided in Article VII below, a person who performs the duties of a director in accordance with this Section shall have no liability based upon any failure or alleged failure to discharge that person's obligations as a director, including, without limiting the generality of the foregoing, any actions or omissions which exceed or defeat a public or charitable purpose to which a corporation, or assets held by it, are dedicated.

- B. <u>Investments</u>. Except with respect to assets held for use or used directly in carrying out this corporation's public or charitable activities, in investing, reinvesting, purchasing or acquiring, exchanging, selling, and managing this corporation's investments, the Board shall adhere to the standards set forth in the preceding paragraph, and shall: (a) consider the charitable purposes of this corporation; (b) avoid speculation, looking to the permanent disposition of the funds, considering the probable income as well as the probable safety of this corporation's capital; and (c) consider:
  - (1) General economic conditions;

- (2) The possible effect of inflation or deflation;
- (3) The expected tax consequences, if any, of investment decisions or strategies;
- (4) The role that each investment or course of action plays within the overall portfolio;
- (5) The expected total return from income and appreciation of investments;
- (6) This corporation's other resources;
- (7) The needs of this corporation to make distributions and to preserve capital;
- (8) An asset's special relationship or special value, if any, to the charitable purposes of this corporation.

Board decisions about an individual investment shall be made not in isolation but rather in the context of this corporation's portfolio of investments as a whole and as a part of an overall investment strategy having risk and return objectives reasonably suited to this corporation.

Notwithstanding the above, no investment violates this section where it conforms to: (a) the intent of the donor as expressed in a gift instrument; or (b) provisions authorizing such investment contained in an instrument or agreement pursuant to which the assets were contributed to this corporation.

Section 16. <u>Rights of Inspection</u>. Every director shall have the absolute right at any reasonable time to inspect and copy all books, records, and documents of every kind and to inspect the physical properties of the corporation of which such person is a director.

Section 17. <u>Executive Compensation Review</u>. The Board (or a Board Committee) shall review any compensation packages (including all benefits) of the President or the chief executive officer and the Treasurer or chief financial officer, regardless of job title, and shall approve such compensation only after determining that the compensation is just and reasonable. This review and approval shall occur when such person is hired, when the term of employment of such person is renewed or extended, and when the compensation of such person is modified, unless the modification applies to substantially all of the employees of this corporation.

Section 18. <u>Director Compensation</u>. The Board of Directors may authorize, by resolution, the payment to a director of reasonable compensation for services as a director. The Board may authorize the advance or reimbursement to a director of actual reasonable expenses incurred in carrying out his or her duties as a director, such as for attending meetings of the Board and Board Committees.

#### ARTICLE V COMMITTEES

Section 1. <u>Board Committees</u>. The Board may, by resolution adopted by a majority of the directors then in office, create any number of Board Committees, each consisting of two or more directors, and only of directors, to serve at the pleasure of the Board. Appointments to any Board Committee shall be by a majority vote of the directors then in office. Board Committees may be given all the authority of the Board, except for the powers to:

- (a) set the number of directors within a range specified in these Bylaws;
- (b) elect directors or remove directors without cause;
- (c) fill vacancies on the Board of Directors or on any Board Committee;
- (d) fix compensation of directors for serving on the Board or any Board Committee;
- (e) amend or repeal these Bylaws or adopt new Bylaws;
- (f) adopt amendments to the Articles of Incorporation of this corporation;
- (g) amend or repeal any resolution of the Board of Directors which by its express terms is not so amendable or repealable;
- (h) create any other Board Committees or appoint the members of any Board Committees; or
- (i) approve any merger, reorganization, voluntary dissolution, or disposition of substantially all of the assets of this corporation.

Section 2. <u>Advisory Committees</u>. The Board may establish one or more Advisory Committees to the Board. The members of any Advisory Committee may consist of directors or non-directors and may be appointed as the Board determines. On matters requiring Board authority, Advisory Committees shall be restricted to making recommendations to the Board or Board Committees, and implementing Board or Board Committee decisions and policies under the supervision and control of the Board or Board Committee.

Section 3. <u>Executive Committee.</u> The Executive Committee shall be a Board committee and shall have all of the powers of the Board between Board meetings, except as provided in Article V, Section 1 above. The Executive Committee shall be composed of the Chair and the Vice-Chair. The Board in its discretion may appoint additional director(s) to serve on the Executive Committee.

Section 4. <u>Audit Committee</u>. For any tax year for which a financial audit is required under Article XVI, Section 2, of these Bylaws, this corporation shall have an Audit Committee. The Audit Committee shall be governed by a charter, which the Board may amend from time to time.

#### Section 5. Meetings.

- A. Of Board Committees. Meetings and actions of Board Committees shall be governed by and held and taken in accordance with the provisions of Article IV of these Bylaws concerning meetings and actions of the Board, with such changes in the content of those Bylaws as are necessary to substitute the Board Committee and its members for the Board and its members. Minutes shall be kept of each meeting of any Board Committee and shall be filed with the corporate records.
- B. Of Advisory Committees. Subject to the authority of the Board, Advisory Committees may determine their own meeting rules and whether minutes shall be kept.

The Board may adopt rules for the governance of any Board or Advisory Committee not inconsistent with the provisions of these Bylaws.

#### ARTICLE VI OFFICERS

- Section 1. Officers. The officers of the corporation shall be a Chairman of the Board, a Vice Chairman, a Secretary, a Chief Financial Officer and one or more Executive Directors, as determined by the Board. The corporation may also have, at the discretion of the Board, a President, one or more Vice Presidents, one or more Assistant Secretaries, one or more Assistant Treasurers, and such other officers as may be elected or appointed in accordance with the provisions of Section 3 of this Article VI. Any number of offices may be held by the same person, except as provided in the Articles or in these Bylaws and except that neither the Secretary nor Chief Financial Officer may serve concurrently as the Chairman of the Board or President (if any).
- Section 2. <u>Election</u>. The officers of the corporation, except such officers as may be elected or appointed in accordance with the provisions of Section 3 or 5 of this Article VI, shall be chosen annually by, and shall serve at the pleasure of, the Board, and shall hold their respective offices until their resignation, removal or other disqualification from service, or until their respective successors shall be elected.
- Section 3. <u>Subordinate Officers</u>. The Board may elect, and may empower the Chairman of the Board to appoint, such other officers as the business of the corporation may require, each of whom shall hold office for such period, have such authority, and perform such duties as are provided in these Bylaws or as the Board may from time to time determine.
- Section 4. <u>Removal and Resignation</u>. Any officer may be removed, either with or without cause, by the Board at any time or, except in the case of an officer chosen by the

Board, by any officer upon whom such power of removal may be conferred by the Board. Any such removal shall be without prejudice to the rights, if any, of the officer under any contract of employment of the officer.

Any officer may resign at any time by giving written notice to the corporation, but without prejudice to the rights, if any, of the corporation under any contract to which the officer is a party. Any such resignation shall take effect at the date of the receipt of such notice or at any later time specified therein and, unless otherwise specified therein, the acceptance of such resignation shall not be necessary to make it effective.

- Section 5. <u>Vacancies</u>. A vacancy in any office because of death, resignation, removal, disqualification or any other cause shall be filled in the manner prescribed in these Bylaws for regular election or appointment to such office, provided that such vacancies shall be filled as they occur and not on an annual basis.
- Section 6. <u>Chairman of the Board</u>. The Chairman of the Board shall preside at all meetings of the Board and serve as the chief executive officer of the corporation. The Chairman of the Board shall have, subject to the control of the Board, general supervision, direction and control of the business and officers of the corporation. The Chairman of the Board shall exercise such powers and perform such duties as may be from time to time assigned by the Board.
- Section 7. <u>Vice Chairman</u>. In the absence or disability of the Chairman of the Board, the Vice Chairman shall perform all the duties of the Chairman of the Board and, when so acting, shall have all the powers of and be subject to all the restrictions upon, the Chairman of the Board. The Vice Chairman shall have such other powers and perform such other duties as from time to time may be from time to time assigned by the Board.
- Section 8. <u>Secretary</u>. The Secretary shall keep or cause to be kept, at the principal office or such other place as the Board may order, a book of minutes of all meetings of the Board and its committees, with the time and place of holding, whether regular or special, and if special, how authorized, the notice thereof given, the names of those present at all meetings, and the proceedings thereof. The Secretary shall keep, or cause to be kept, at the principal office in the state of California, the original or a copy of the corporation's Articles of Incorporation and Bylaws, as amended to date.

The Secretary shall give, or cause to be given, notice of all meetings of the Board and any committees thereof required by these Bylaws or by law to be given, shall keep the seal of the corporation in safe custody, and shall have such other powers and perform such duties as may be prescribed by the Board.

Section 9. <u>Chief Financial Officer</u>. The Chief Financial Officer shall be the treasurer of this corporation and shall supervise the charge and custody of all funds of this corporation, the deposit of such funds in the manner prescribed by the Board of Directors, and the keeping and maintaining of adequate and correct accounts of this corporation's properties

and business transactions, shall render or have rendered reports and accountings as required, and shall have such other powers and duties as may be prescribed by the Board.

Section 10. <u>Executive Director</u>. The Executive Director(s) shall be accountable for the day-to-day management of this corporation. Subject to the control of the Board of Directors, the Executive Director(s) shall lead the development of this corporation's long- and short-term strategic plans, and shall be responsible for developing and achieving the goals and objectives of this corporation. The Executive Director(s) shall represent this corporation to major stakeholders and education thought leaders. The Executive Director(s) shall be responsible for reporting back to the Board of Directors and shall have such other powers and duties as may be prescribed by the Board. If this corporation shall have more than one Executive Director, these responsibilities shall be coordinated by the Board, in its sole discretion, among all of the Executive Directors.

#### ARTICLE VII CERTAIN TRANSACTIONS

Section 1. <u>Loans</u>. Except as permitted by Section 5236 of the California Nonprofit Public Benefit Corporation Law, this corporation shall not make any loan of money or property to, or guarantee the obligation of, any director or officer; provided, however, that this corporation may advance money to a director or officer of this corporation or any subsidiary for expenses reasonably anticipated to be incurred in performance of the duties of such director or officer so long as such individual would be entitled to be reimbursed for such expenses absent that advance.

Section 2. <u>Self-Dealing Transactions</u>. Except as provided in Section 3 below, the Board of Directors shall not approve, or permit the corporation to engage in, any self-dealing transaction. A self-dealing transaction is a transaction to which this corporation is a party and in which one or more of its directors has a material financial interest, unless the transaction comes within California Nonprofit Public Benefit Corporation Law Section 5233(b).

Section 3. <u>Approval</u>. This corporation may engage in a self-dealing transaction if the transaction is approved by a court or by the Attorney General. This corporation may also engage in a self-dealing transaction if the Board determines, before the transaction, that (a) this corporation is entering into the transaction for its own benefit; (b) the transaction is fair and reasonable to this corporation at the time; and (c) after reasonable investigation, the Board determines that it could not have obtained a more advantageous arrangement with reasonable effort under the circumstances. Such determinations must be made by the Board in good faith, with knowledge of the material facts concerning the transaction and the director's interest in the transaction, and by a vote of a majority of the directors then in office, without counting the vote of the interested director or directors.

Where it is not reasonably practicable to obtain approval of the Board before entering into a self-dealing transaction, a Board Committee may approve such transaction in a manner consistent with the requirements above; provided that, at its next meeting, the full Board determines in good faith that the Board Committee's approval of the transaction was consistent

with the requirements above and that it was not reasonably practical to obtain advance approval by the full Board, and ratifies the transaction by a majority of the directors then in office without the vote of any interested director.

- Section 4. <u>Compliance with Private Foundation Rules</u>. Any provision of these Bylaws or the Articles of Incorporation of this corporation to the contrary notwithstanding, so long as this corporation is deemed to be a "private foundation" as defined in Section 509 of the Internal Revenue Code of 1986, as amended (the "Code"), this corporation:
- (a) shall distribute its income for each taxable year (and principal, if necessary) at such time and in such manner as not to subject this corporation to tax under Section 4942 of the Code;
- (b) shall not approve of, or engage in, any act of self-dealing as defined in subsection (d) of Section 4941 of the Code;
- (c) shall not retain any excess business holdings as defined in subsection (c) of Section 4943 of the Code;
- (d) shall not make any investments in such a manner as to subject this corporation to tax under Section 4944 of the Code; and
- (e) shall not make any taxable expenditure as defined in subsection (d) of Section 4945 of the Code.

# ARTICLE VIII INDEMNIFICATION

- Section 1. <u>Definitions</u>. For the purposes of this Article VIII, "agent" means any person who is or was a director, officer, employee or other agent of the corporation, or is or was serving at the request of the corporation as a director, officer, employee or agent of another forcign or domestic corporation, partnership, joint venture, trust, or other enterprise, or was a director, officer, employee or agent of a foreign or domestic corporation which was a predecessor corporation of the corporation or of another enterprise at the request of such predecessor corporation; "proceeding" means any threatened, pending, or completed action or proceeding, whether civil, criminal, administrative or investigative; and "expenses" includes without limitation attorneys' fees and any expenses of establishing a right to indemnification under Section 4 or 5(b) of this Article VIII.
- Section 2. <u>Indemnification in Action by Third Parties</u>. To the fullest extent permitted by law, the corporation shall indemnify any person who was or is a party or is threatened to be made a party to any proceeding (other than an action by or in the right of the corporation to procure a judgment in its favor, an action brought under § 5233 of the California Nonprofit Public Benefit Corporation Law, or an action brought by the Attorney General or any person granted relator status by the Attorney General for any breach of duty relating to assets held in charitable trust), by reason of the fact that such person is or was an agent of the

corporation, against expenses, judgments, fines, settlements and other amounts actually and reasonably incurred in connection with such proceeding if such person acted in good faith and in a manner such person reasonably believed to be in the best interests of the corporation and, in the case of a criminal proceeding, had no reasonable cause to believe the conduct of such person was unlawful. The termination of any proceeding by judgment, order, settlement, conviction or upon a plea of nolo contendere or its equivalent shall not, of itself, create a presumption that the person did not act in good faith and in a manner which the person reasonably believed to be in the best interests of the corporation or that the person had reasonable cause to believe that the person's conduct was unlawful.

- Section 3. <u>Indemnification in Actions by or in the Right of the Corporation</u>. The corporation shall have the power to indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed action by or in the right of the corporation, or brought under § 5233 of the California Nonprofit Public Benefit Corporation Law, or brought by the Attorney General or a person granted relator status by the Attorney General for breach of duty relating to assets held in charitable trust, to procure a judgment in its favor by reason of the fact that such person is or was an agent of the corporation, against expenses actually and reasonably incurred by such person in connection with the defense or settlement of such action if such person acted in good faith, in a manner such person believed to be in the best interests of the corporation, and with such care, including reasonable inquiry, as an ordinarily prudent person in a like position would use under similar circumstances. No indemnification shall be made under this Section 3:
- (a) In respect to any claim, issue or matter as to which the person shall have been adjudged to be liable to the corporation in the performance of such person's duty to the corporation, unless and only to the extent that the court in which such proceeding is or was pending shall determine upon application that, in view of all the circumstances of the case, such person is fairly and reasonably entitled to indemnity for the expenses which such court shall determine;
- (b) Of amounts paid in settling or otherwise disposing of a threatened or pending action, with or without court approval; or
- (c) Of expenses incurred in defending a threatened or pending action which is settled or otherwise disposed of without court approval, unless it is settled with the approval of the Attorney General.
- Section 4. <u>Indemnification Against Expenses</u>. To the extent that an agent of the corporation has been successful on the merits in defense of any proceeding referred to in Section 2 or 3 of this Article VIII or in defense of any claim, issue or matter therein, the agent shall be indemnified against expenses actually and reasonably incurred by the agent in connection therewith.
- Section 5. <u>Required Determinations</u>. Except as provided in Section 4 of this Article VIII any indemnification under this Article VIII shall be made by the corporation only if authorized in the specific case, upon a determination that indemnification of the agent is proper

in the circumstances because the agent has met the applicable standard of conduct set forth in Section 2 or 3 of this Article VIII, by:

- (a) A majority vote of a quorum consisting of directors who are not parties to such proceeding; or
- (b) The court in which such proceeding is or was pending upon application made by the corporation or the agent or the attorney or other person rendering services in connection with the defense, whether or not such application by the agent, attorney or other person is opposed by the corporation.
- Section 6. <u>Advances of Expenses</u>. Expenses incurred in defending any proceeding may be advanced by the corporation prior to the final disposition of such proceeding upon receipt of an undertaking by or on behalf of the agent to repay such amount unless it shall be determined ultimately that the agent is entitled to the indemnified as authorized in this Article VIII.
- Section 7. Other Indemnification. No provision made by the corporation to indemnify its, or its subsidiary's, directors or officers for the defense of any proceeding, whether contained in the Articles, Bylaws, a resolution of directors, an agreement, or otherwise, shall be valid unless consistent with this Article VIII. Nothing contained in this Article VIII shall affect any right to indemnification to which persons other than such directors and officers may be entitled by contract or otherwise.
- Section 8. Forms of Indemnification Not Permitted. No indemnification or advance shall be made under this Article VIII, except as provided in Section 4 or 5(b), in any circumstances where it appears:
- (a) That it would be inconsistent with a provision of the Articles, these Bylaws, or an agreement in effect at the time of the accrual of the alleged cause of action asserted in the proceeding in which the expenses were incurred or other amounts were paid, which prohibits or otherwise limits indemnification; or
- (b) That it would be inconsistent with any condition expressly imposed by a court in approving a settlement.
- Section 9. <u>Insurance</u>. The corporation shall have power to purchase and maintain insurance on behalf of any agent of the corporation against any liability asserted against or incurred by the agent in such capacity or arising out of the agent's status as such whether or not the corporation would have the power to indemnify the agent against such liability under the provisions of this Article VIII; provided, however, that the corporation shall have no power to purchase and maintain such insurance to indemnify any agent of the corporation for a violation of § 5233 of the California Nonprofit Public Benefit Corporation Law.

## ARTICLE IX AGENTS AND REPRESENTATIVES

The Board may appoint such agents and representatives of the corporation with such powers and to perform such acts or duties on behalf of the corporation as the Board of Directors may see fit, so far as may be consistent with these bylaws and to the extent authorized or permitted by law.

# ARTICLE X CONTRACTS

The Board, except as in these Bylaws otherwise provided, may authorize any officer or agent to enter into any contract or execute and deliver any instrument in the name of and on behalf of the corporation, and such authority may be general or confined to a specific instance; and unless so authorized by the Board, no officer, agent, or employee shall have any power or authority to bind the corporation by any contract or engagement, or to pledge its credit, or render it liable for any purpose or to any amount.

### ARTICLE XI VOTING UPON STOCK OF OTHER CORPORATIONS

Unless otherwise ordered by the Board, the Chairman of the Board shall have full power and authority on behalf of the corporation to vote either in person or by proxy at any meeting of stockholders of any corporation in which this corporation may hold stock, and at any such meeting may possess and exercise all of the rights and powers incident to the ownership of such stock which, as the owner thereof, this corporation might have possessed and exercised if present. The Board may confer like powers upon any other person and may revoke any such powers as granted at its pleasure.

## ARTICLE XII CORPORATE EARNINGS

No director, officer or employee of or member of a committee of or person connected with the corporation, or any other private individual shall receive at any time any of the net earnings or pecuniary profit from the operations of the corporation; provided, that this shall not prevent the payment to any such person of such reasonable compensation for services rendered to or for the corporation in effecting any of its purposes as shall be fixed by the Board; and no such person or persons shall be entitled to share in any of the corporate assets upon the dissolution of the corporation.

## ARTICLE XIII AMENDMENTS

The vote of a majority of the directors then in office or the unanimous written consent of the directors shall be required to adopt a bylaw amendment; provided, however, that no amendment to these Bylaws shall take effect without the written consent of the Designator.

## ARTICLE XIV EXEMPT ACTIVITIES

Notwithstanding any other provision of these Bylaws to the contrary, no director, officer, employee or representative of this corporation shall take any action or carry on any activity by or on behalf of the corporation not permitted to be taken or carried on by an organization exempt under Section 501(c)(3) (as such section now exists or as it may hereafter be amended) of the Code, and the regulations promulgated thereunder as they now exist or as they may hereafter be amended.

#### ARTICLE XV ANNUAL REPORT

The Board shall cause an annual report to be prepared and sent to the Board of Directors after each fiscal year of the corporation in accordance with California law.

#### ARTICLE XVI MISCELLANEOUS

Section 1. Fiscal Year. The fiscal year of this corporation shall end each year on December 31<sup>st</sup>.

Section 2. <u>Required Financial Audits</u>. This corporation shall obtain a financial audit for any tax year in which it receives or accrues gross revenue of \$2 million or more, excluding grant or contract income from any governmental entity for which the governmental entity requires an accounting. Whether or not they are required by law, any audited financial statements obtained by this corporation shall be made available for inspection by the Attorney General and the general public within nine months after the close of the fiscal year to which the statements relate, and shall remain available for three years (1) by making them available at this corporation's principal, regional, and district offices during regular business hours and (2) either by mailing a copy to any person who so requests in person or in writing or by posting them on this corporation's website.

Section 3. <u>Electronic Transmissions</u>. Unless otherwise provided in these Bylaws, and subject to any guidelines and procedures that the Board of Directors may adopt from time to time, the terms "written" and "in writing" as used in these Bylaws include any form of recorded message in the English language capable of comprehension by ordinary visual means, and may include electronic transmissions, such as facsimile or email, provided (i) for electronic transmissions from the corporation, the corporation has obtained an unrevoked written

consent from the recipient to the use of such means of communication; (ii) for electronic transmissions to the corporation, the corporation has in effect reasonable measures to verify that the sender is the individual purporting to have sent such transmission; and (iii) the transmission creates a record that can be retained, retrieved, reviewed, and rendered into clearly legible tangible form.

Section 4. <u>Governing Law.</u> In all matters not specified in these Bylaws, or in the event these Bylaws shall not comply with applicable law, the California Nonprofit Public Benefit Corporation Law as then in effect shall apply.

#### CERTIFICATE OF SECRETARY

I, Line 4 Johnneson, certify that I am presently the duly elected and acting Secretary of The George Lucas Educational Foundation, a California nonprofit public benefit corporation, and that the above Amended and Restated Bylaws, consisting of 17 pages, are the Bylaws of this corporation as adopted by unanimous written consent of the Board of Directors, and approved by written consent of the Designator, effective January 1, 2015.

Secretary

DATED:

{00626972 DOC, 1}