Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2014

Dear to Factor

<u>A</u>	For the 2014 C	alendar year, or tax year beginning, 2014, and e	ending		,
В	Check if applicable	C		D Employer idea	ntification number
	Address chan	Center for Resource Solutions		94-326	5560
	Name change	1012 Torney Ave. 2nd Floor		E Telephone nui	
	Initial return	San Francisco, CA 94129		415-56	1_2100
	Final return/term	nated 1		415 50.	1-2100
	Amended retu				\$ 0.107.701
	11		Mes Is the	G Gross receipts	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Application pe			s a group return for s	
_		Same As C Above	If 'No	all subordinates includ o, attach a list (see ii	led? Yes No
<u> </u>	Tax-exempt sta	us  X  501(c)(3)   501(c) ( ) ◀ (insert no.)   4947(a)(1) or   501(c) ( ) ◀	27/)		
<u>J</u>	Website: ►	www.resource-solutions.org	H(c) Grou	p exemption number	<b>&gt;</b>
K	Form of organization		formation 199	97 M State of	f legal domicile CA
P	int Sum	mary			
	1 Briefly d	escribe the organization's mission or most significant activities: CRS C	reates p	olicy and	market
Ф	1 00111+	<u>ions_to advance sustainable energy. CRS incre</u>	ases ren	ewable ene	ergy use and
2	lower	s GHG emissions through its Green-e certificat	ion prod	rams, poli	cy advocacy,
Ĕ	exper	<u>t assistance, educational programs, and annual</u>	confere	ence.	
Š	2 Check th	is box I if the organization discontinued its operations or disposed of	of more than	25% of its net a	issets
G	3 Number	of voting members of the governing body (Part VI, line 1a)		[ 3	10
S.	4 Number	of independent voting members of the governing body (Part VI, line 1b)		. 4	10
ĕ	5 Total nu	mber of individuals employed in calendar year 2014 (Part V, line 2a).		. 5	16
Activities & Governance	6 Total nu	mber of volunteers (estimate if necessary) .		6	52
⋖		related business revenue from Part VIII, column (C), line 12	•	7a	<del></del>
	<b>b</b> Net unite	lated business taxable income from Form 990-T, line 34	· · ·	7b	<del></del>
	O Contribi	tions and greats (Part VIII line 1h)	¬ ├	Prior Year	Current Year
ě		tions and grants (Part VIII, line 1h) service revenue (Part VIII, line 2g)	<b>I</b>	146,943.	
Revenue		ent income (Part VIII, column (A), lines 3, 4 and 7d)	<u> </u>	<u>2,108,483.</u>	2,017,269.
<b>À</b>		venue (Part VIII, column (A), lines 5, 4d, 8d, 100 (And 11) (1) 2015	śl	1,072.	1,155.
_		venue – add lines 8 through 11 (must equal part Vitt, column (A), line 12	ģ  ·	0.056.400	0.100.001
	13 Grants a	reflue — and files 8 through 11 (thust equal Fait Vill, column (A), file 12)	<u>r</u>	<u>2,256,498.</u>	2,187,721.
	15 Grants a	and similar amounts paid (Part IX, column (A), lines 3 EN, UT			
	I Delle III.	paid to or for members (Fart IX, Column (Agains 4)			
ø	15 Salaries	, other compensation, employee benefits (Part IX, column (A), lines 5-10)		<u>1,112,592.</u>	1,150,436.
2	16a Professi	onal fundraising fees (Part IX, column (A), line 11e)			5,090.
Expenses	<b>b</b> Total fu	ndraising expenses (Part IX, column (D), line 25) ► 43, 46	59. <b>3</b>		
ū	17 Other ex	penses (Part IX, column (A), lines 11a-11d, 11f-24e)		956,166.	808,218.
	1	penses. Add lines 13-17 (must equal Part IX, column (A), line 25)	-	2,068,758.	
		e less expenses Subtract line 18 from line 12		187,740.	
8		The superior of the superior s	Basina		<del></del>
ŧ.	20 Total as	sets (Part X, line 16)	Beginn	757, 387.	
A	31	bilities (Part X, line 26)	1	283,482.	1,093,921. 396,039.
Ž		ets or fund balances Subtract line 21 from line 20	•		
ln.	1			<u>473,905.</u>	697,882.
		ature Block			
Und	ler penalties of perju oplete Declaration of	ry, I declare that I have examined this return, including accompanying schedules and statements, a f preparer (other than officer) is based on all information of which preparer has any knowledge	and to the best of	my knowledge and b	elief, it is true, correct, and
		A decide A	<del></del> -	16/7/	
c:	<b>P</b> -	Signature of officer		10/ <del>1</del> //	3
) DI	gn ere		1	, , , , , , , , , , , , , , , , , , ,	
FIC	. I <b>₽</b> .	Jenniter Martin Exewhre Directive or print name and title	tor	<del></del> -	<del></del>
_				<del></del>	722
_	1	Type preparer's name Preparer's signature Date	سرامار	Check if	PTIN
			12/15	self-employed	P01664922
		sname Crosby & Kaneda, CPAs	·		
Us	se Only Firm	s address 1970 Broadway STE 930		Firm's EIN ► N	/A
_		Oakland, CA 94612			10) 835-2727
Ma	y the IRS disci	iss this return with the preparer shown above? (see instructions)			X Yes No
BA	A For Paperw	ork Reduction Act Notice, see the separate instructions.	TEEA0113L 0	5/28/14	Form <b>990</b> (2014)

Form	990 (2014) Center for Resource Solutions	94-3	26556	0	Page 2
(J-EI	Statement of Program Service Accomplishments			ı	
	Check if Schedule O contains a response or note to any line in this Part III			<u> </u>	X
1	Briefly describe the organization's mission:				
	See Schedule 0				
2	Did the organization undertake any significant program services during the year which were not listed on the pric	or			
	Form 990 or 990-EZ?		П	Yes [	No No
	If 'Yes,' describe these new services on Schedule O			_	_
3	Did the organization cease conducting, or make significant changes in how it conducts, any program ser	rvices?	$\Box$	Yes 2	K No
	If 'Yes,' describe these changes on Schedule O.			_	_
4	Describe the organization's program service accomplishments for each of its three largest program service Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocation	ices, as r is to othe	measure	d by expotal exp	enses,
	and revenue, if any, for each program service reported.				
	(Code: ) (Expenses \$ 1,013,538. including grants of \$ ) (R		<u>\$</u> 1	551	502.)
40		evenue	¥	1,354,	302.
	See Schedule 0				
		. – – – –			
	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			<b>-</b>	
	(O.1. ) (Fig. 10.1)				
41		Revenue	\$	297,	764.)
	See Schedule 0				
		- <b>-</b>	- <b></b> -		
			. <b></b> .		
4	c (Code:) (Expenses \$232,724. including grants of \$) (R	levenue	\$	<u> 165,</u>	.003.)
	See Schedule 0				
			<del>_</del>		
		<b></b>	<b>-</b>		
_					
4	d Other program services (Describe in Schedule O.)	<del></del> -			
	(Expenses \$ including grants of \$ ) (Revenue \$			)	
	e Total program service expenses ► 1,508,456.				
BA	TEEA0102L 05/28/14			Form 9	90 (2014)

`			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		X_
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
;	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	
1	b Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		х
•	c Did the organization report an amount for investments — program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII .	11 c		х
	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d	-	Х
•	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Х
1	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f	х	
12:	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII	12a	Х	
	<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
14	a Did the organization maintain an office, employees, or agents outside of the United States?	14a	X	
	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III .	19		Х
20	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		Х
	<b>b</b> If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		

Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II 21 X Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III 22 Х Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Х 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a 242 Х b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease **24**c d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 24d 25 a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I 25a X b is the organization aware that it engaged in an excess benefit transaction with a disgualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I Х 25b 26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes', complete Schedule L, Part II 26 X Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III 27 Х Was the organization a party to a business transaction with one of the following parties (see Schedule L. Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV X 28a b A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L. Part IV 28b Х c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV 280 Х Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M 29 X 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M 30 Х X Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete 32 Schedule N, Part II 32 Х Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I X 33 Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V. line 1 34 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  $\overline{\mathbf{X}}$ 35a b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2 36 X Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI 37 X Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Note. All Form 990 filers are required to complete Schedule O

# Form 990 (2014) Center for Resource Solutions Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V

			Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1 a	10		
<b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1 b	0		
c Did the organization comply with backup withholding rules for reportable payments to vendors and r (gambling) winnings to prize winners?	reportable gaming	. 10	c X	
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2 a	16		
b If at least one is reported on line 2a, did the organization file all required federal employmen	nt tax returns? .	21	X	
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see in	structions)			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year	ar?	3 8	3	Х
<b>b</b> If 'Yes' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule 0		31	>	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other financial account in a foreign country (such as a bank account, securities account, or other fb If 'Yes,' enter the name of the foreign country: ►	er authority over, a inancial account)?	4 8	1	х
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial	Accounts, (FBAR)			
5 a Was the organization a party to a prohibited tax shelter transaction at any time during the ta	x year?	5 8		Х
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelf	ter transaction?	5 t	,	X
c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?		. 50	;	
6 a Does the organization have annual gross receipts that are normally greater than \$100,000, a solicit any contributions that were not tax deductible as charitable contributions?	and did the organization	. 6a		х
<b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contribut not tax deductible?	ions or gifts were	61	,	
7 Organizations that may receive deductible contributions under section 170(c).				
a Did the organization receive a payment in excess of \$75 made partly as a contribution and p services provided to the payor?	partly for goods and	7 a	X	
<b>b</b> If 'Yes,' did the organization notify the donor of the value of the goods or services provided?		71		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it v Form 8282?	vas required to file	70		х
d If 'Yes,' indicate the number of Forms 8282 filed during the year	7 d			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal		7 e		Х
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal ben	efit contract?	7 f		X
g If the organization received a contribution of qualified intellectual property, did the organization file f as required?		7 g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the Form 1098-C?		7 h	,	
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	by the sponsoring			جندا
organization have excess business holdings at any time during the year?		8		
9 Sponsoring organizations maintaining donor advised funds.				
<ul> <li>a Did the sponsoring organization make any taxable distributions under section 4966?</li> <li>b Did the sponsoring organization make a distribution to a donor, donor advisor, or related per</li> </ul>		9 a		<u> </u>
10 Section 501(c)(7) organizations. Enter:	5011?	9 b		
a Initiation fees and capital contributions included on Part VIII, line 12	10 a			
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	<del> </del>		
11 Section 501(c)(12) organizations. Enter		<del>- i</del>		
a Gross income from members or shareholders	11 a	į		
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu o	f Form 1041?	12 a		
b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year	12b			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.				
a is the organization licensed to issue qualified health plans in more than one state?		13a		
Note. See the instructions for additional information the organization must report on Schedul	e O.		2	
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13Ь			
c Enter the amount of reserves on hand	13c	N. P.		101
14a Did the organization receive any payments for indoor tanning services during the tax year?		14a	34.5	X
b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in S	Schedule Q	146		
BAA TEEA0105L 05/28/14		Forn	n <b>990</b> (	2014)

Form 990 (2014) Center for Resource Solutions 94-3265560 Page 6 Part VI Governance. Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI X Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O b Enter the number of voting members included in line 1a, above, who are independent 1 b 10 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 2 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Х Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? X 5 Did the organization have members or stockholders? . 6 X 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7 a Х b Are any governance decisions of the organization reserved to (or subject to approval by) members. stockholders, or persons other than the governing body? 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? X 8 a **b** Each committee with authority to act on behalf of the governing body? 8 b Х Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates? 10 a X b If 'Yes.' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10 b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? X 11 a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 See Schedule O 651:14 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13 12 a X **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? X 12 b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in See Schedule O Schedule O how this was done X 12 c 13 Did the organization have a written whistleblower policy? X 13 14 Did the organization have a written document retention and destruction policy? X 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official See Schedule Q 15 a **b** Other officers or key employees of the organization See Schedule O 15 b X If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a 1 taxable entity during the year? 16 a b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16 b **Section C. Disclosure** List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request Another's website Other (explain in Schedule O) Describe in Schedule 0 whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. See Schedule 0

BAA

TEEA0106L 11/13/14

San Francisco CA 94129 415-561-2100

State the name, address, and telephone number of the person who possesses the organization's books and records.

Dee Young 1012 Torney Ave. 2nd Floor

Form 990 (2014)

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rorm 990	(2014)	Center	TOT	KESOUTCE	SOUITIONS

94-3265560

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# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

	1	Υ	-				, 00	rrent officer, direct	or, or trustee.	
		(C)								
(A) Name and Title		than	one both dir	box, an o ector	unle: officer trust		son	(D)  Reportable compensation from the organization	Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation
	per week (list any hours for related organiza- tions below dotted line)	individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) Karl Rabago	1									
Board Chair	0	] X	L	Х	1	<b>]</b>		0.	0.	0.
(2) Carl Weinberg	1_1_									
Vice Chair	7 - 0	x		Х	1			0.	0.	0.
(3) Elena Schmid	1									
Sec./Tresurer	7 0	x		Х		İ	Ì	0.	0.	0.
(4) Rick Counihan	1									
Director	0	х						0.	0.	0.
(5) Ellen Feeney	1									
Director	0	x						0.	0.	0.
(6) Nate Hanson	1									
Director	7 0	x						0.	0.	0.
(7) Steve Krebs	1		П							
Director	0	Х	ΙI					0.	0.	0.
(8) Peter Mostow	1		П							
Director	7-0-	x					l	0.	0.	0.
(9) Blair Swezey	1		П							
Director	0	х				1		0.	0.	0.
(10) Randall Swisher	1		П				П			
Director	70	x						0.	0.	0.
(11) Jennifer Martin	50		П							
Executive Dir.	0	1		Х				164,666.	0.	25,925.
(12)										<u> </u>
(13)									· · · · · · · · · · · · · · · · · · ·	
(14)										

	(B)	T		((	<del>2)</del>		-		<u> </u>	(comment)
(A) Name and title	Average hours per	box	Position (do not check more than one box, unless person is both an officer and a director/trustee)		(D)  Reportable compensation from	<b>(E)</b> Reportable compensation from	(F) Estimated amount of other			
	week (list any hours	or d	ng.	Officer	<b>₹</b>	e i	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compensation from the
	for related organiza	or director	nstitutional trustee	<b>&amp;</b>	Key employee	Highest compensated employee	뻍			organization and related organizations
	- tions below dotted	Tage of	al bus		oyee	mpen				
	line)	8	æ			sated	}			
(15)				-						
(16)		<u> </u>					_			
(17)										-
(18)		<u> </u>	_				_			
(19)							<u> </u>			
		1								
(20)										
(21)										
(22)	 	$\vdash$					H			
(23)		1							į	
(24)										
(25)		$\vdash$	$\dashv$							<del></del>
		<u>1</u> j								
1 b Sub-total c Total from continuation sheets to Part VII, Section	on A						•	164,666. 0.	0.	25, 925.
d Total (add lines 1b and 1c)	JII A						•	164,666.	0.	0. 25,925.
2 Total number of individuals (including but not limited	to those I	sted	abov	ve) v	vho i	receiv	ved		0 of reportable comp	ensation
from the organization 1						-		·		Yes No
3 Did the organization list any <b>former</b> officer, direction line 1a? If 'Yes,' complete Schedule J for suc	tor, or tru	stee,	key	em	ploy	∕ee, ∘	or h	ighest compensat	ed employee	
4 For any individual listed on line 1a, is the sum of			nne	nsa	tion	and	oth	er compensation f	irom	3 X
the organization and related organizations greate such individual	r than \$1	50,00	00?	lf 'Υ	es'	com	olet	e Schedule J for	10111	4 X
5 Did any person listed on line 1a receive or accrue for services rendered to the organization? If 'Yes	e compen	satio	n fro	om a	any	unre	late	d organization or	ındıvıdual	5 X
Section B. Independent Contractors									· · ·	
1 Complete this table for your five highest compensation from the organization. Report compensation.	sated indesation for t	epend the ca	dent	cor dar y	itrac ear	tors endir	tha ng w	t received more that with or within the org	nan \$100,000 of ganization's tax year.	
<b>(A)</b> Name and business addi	ess							<b>(B)</b> Description o	f services	(C) Compensation
Ryan Wiser 1012 Torney Ave. San Fr	anciso	0,	CA	94	112	9		China Consu	ltant	111,525.
								·	<del></del>	
2 Total number of independent contractors (including b	ut not limi	ted to	tho	se li	sted	abov	 /e) v	who received more	than	<del></del>
\$100,000 of compensation from the organization	<b>►</b> 1									·
RAA		TEE AO	1001	02/0	C1/1E					Form 900 (2014)

•	Check if Schedule O contains a respons	e or note to an	y line in this Part V	m		
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns b Membership dues c Fundraising events d Related organizations e Government grants (contributions)  f All other contributions, gifts, grants, and similar amounts not included above g Noncash contributions included in lines 1a-1f \$	15,000. 154,297.	· :		,	
a So	h Total. Add lines 1a-1f .	. ►	169,297.			
	E	Business Code				
Program Service Revenue	b Contract fees c Conference fees d		1,554,502. 297,764. 165,003.	1,554,502. 297,764. 165,003.		
Program S	f All other program service revenue g Total. Add lines 2a-2f	<b>•</b>	2,017,269.			
	<ul> <li>Investment income (including dividends, in other similar amounts)</li> <li>Income from investment of tax-exempt bor Royalties</li> </ul>	▶	1,155.			1,155.
	(i) Real  (i) Real  (i) Real  (ii) Real  (iii) Real  (iv) Real  (i	(ii) Other				
	b Less: cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss)	<b>•</b>				
Other Revenue	8 a Gross income from fundraising events (not including . \$	itc Þ				
0	9 a Gross income from gaming activities. See Part IV, line 19 b Less direct expenses b					
	c Net income or (loss) from gaming activities	; · ·				
	10 a Gross sales of inventory, less returns and allowances a b Less: cost of goods sold b	-				
	c Net income or (loss) from sales of inventor	v Þ				
		Business Code				
	b					
	d All other revenue					
	e Total. Add lines 11a-11d  12 Total revenue. See instructions	•	2,187,721.	2,017,269.	0.	1,155.
			4,101,141.	<u> </u>	<u> </u>	<u> </u>

Seci	Check if Schedule O contains a i			ompiete column (A)	X
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22			r in in despeta net	77
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16			10 T 2 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2 1 T 2	
4	Benefits paid to or for members .			;	
5	Compensation of current officers, directors, trustees, and key employees	189, 377.	92,794.	73,857.	22,726.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0
7	Other salaries and wages .	744,488.	631,240.	105,938.	0. 7,310.
8	Pension plan accruals and contributions	744,400.	031,240.	105,936.	7,310.
٥	(include section 401(k) and 403(b)	40 505			
•	employer contributions)	40,585.	34,676.	5,592.	317.
9	Other employee benefits .	104,721.	90,690.	13,438.	593.
10	Payroll taxes	71,265.	54,865.	14,643.	1,757.
11	Management				
	Legal .				
	Accounting	00 210		00 210	
	Lobbying	88,310.	<del></del>	88,310.	<del></del>
	Professional fundraising services. See Part IV, line 17	5,090.			F 000
	Investment management fees	5,090.	—-·		5,090.
	Other. (If line 11g amt exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule 0)Sch (	308,213.	293,883.	14,330.	
	Advertising and promotion				
13	Office expenses	77,409.	32,718.	43,702.	989.
14	Information technology Royalties	<del></del>			
15 16	Occupancy	140 570	117 471	00.040	4 0-4
17	Travel	149,570.	117,471.	28,043.	4,056.
18	Payments of travel or entertainment	28,483.	21,926.	6,412.	145.
10	expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	127,979.	123,585.	4,324.	70.
20	Interest .				<del></del>
21	Payments to affiliates .	450			<del> </del>
22 23	Depreciation, depletion, and amortization Insurance	452.	10.055	452.	44.6
	Other expenses. Itemize expenses not	15,349.	12,055.	2,878.	416.
	covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
ā	Professional Development	12,453.	2,553.	9,900.	
t	)				
(					
•					<del></del>
	All other expenses	1 000 741			<del></del>
25	Total functional expenses. Add lines 1 through 24e	1,963,744.	1,508,456.	411,819.	43,469.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here  if following SOP 98-2 (ASC 958-720).		-		

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X (B) End of year (A) Beginning of year Cash - non-interest-bearing. 592,050 217,082. 2 Savings and temporary cash investments 2 100.048 823,661. Pledges and grants receivable, net 3 Accounts receivable, net 52,459 40,800 Loans and other receivables from current and former officers, directors trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L 6 Notes and loans receivable, net 7 Inventories for sale or use 8 9 Prepaid expenses and deferred charges 9 12,340 12,340 10a Land, buildings, and equipment: cost or other basis Complete Part VI of Schedule D 10 a 234 b Less: accumulated depreciation 10b 490 37. 196 10 c 11 Investments - publicly traded securities. 11 12 Investments - other securities. See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 Intangible assets 14 15 Other assets. See Part IV, line 11 15 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 757,387 1,093,921 Accounts payable and accrued expenses 17 17 68,067 46,605 18 Grants payable 18 19 Deferred revenue 215,415 19 349,434 20 Tax-exempt bond liabilities 20 Escrow or custodial account liability Complete Part IV of Schedule D 21 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 25 Total liabilities. Add lines 17 through 25 26 283,482 396.039 X and complete Organizations that follow SFAS 117 (ASC 958), check here or Fund Balances lines 27 through 29, and lines 33 and 34. Unrestricted net assets 457,773. 27 697,882 Temporarily restricted net assets 16,132 28 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund. 31 Retained earnings, endowment, accumulated income, or other funds 32 33 Total net assets or fund balances 473,905 33 697,882. Total liabilities and net assets/fund balances 757,387 1,093,921. BAA Form 990 (2014)

Forn	n'990 (2014) Center for Resource Solutions	94-3265560	כ	Pa	age 1
Ŗá	Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	<u> </u>	<u>.                                    </u>		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,1	87,7	721.
2	Total expenses (must equal Part IX, column (A), line 25)	2		63,7	
3	Revenue less expenses Subtract line 2 from line 1	3		23, 9	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)).	4		73, 9	
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments.	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	6		
	Check if Schedule O contains a response or note to any line in this Part XII	<u> </u>		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O				
2	a Were the organization's financial statements compiled or reviewed by an independent accountant?		2 a		X
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or r separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis	eviewed on a	jih -		
	b Were the organization's financial statements audited by an independent accountant?		2 b	x	l
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a basis, consolidated basis, or both	separate			
	X Separate basis Consolidated basis Both consolidated and separate basis				3
•	If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the review, or compilation of its financial statements and selection of an independent accountant?	audit,	2 c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O.	י			

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Form 990 (2014)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

BAA

**b** If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit

### SCHEDULE A (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2014 Dean'to Builte विभिद्ध स्वतिहास

Department of the Treasury Internal Revenue Service Name of the organization Employer identification number Center for Resource Solutions 94-3265560 Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is: (For lines 1 through 11, check only one box) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii) Enter the hospital's Δ name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section** 170(b)(1)(A)(iv). (Complete Part II.) 5 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(x)). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) R An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III.) 9 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that is a Type I, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations g Provide the following information about the supported organization(s) (i) Name of supported organization (iii) Type of organization (described on lines 1-9 above or IRC section (v) Amount of monetary (iv) Is the organization listed (vi) Amount of other support (see instructions) support (see instructions) in your governing document? (see instructions)) Yes No (A) (B) (C) (D) **(E)** علايات كرائم معلمة Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	<b>(e)</b> 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	106,698.	193,507.	176,360.	146, 943.	169,297.	792,805.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge		·				0.
4	Total. Add lines 1 through 3 .	106,698.	193,507.	176,360.	146,943.	169,297.	792,805.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						317,722.
6	Public support. Subtract line 5 from line 4				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		475,083.
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	( <b>d)</b> 2013	<b>(e)</b> 2014	(f) Total
7	Amounts from line 4 .	106,698.	193,507.	176,360.	146,943.	169,297.	792,805.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	965.	1,059.	1,117.	1,072.	1,155.	5,368.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)						0.
11	Total support. Add lines 7 through 10						798,173.
12	Gross receipts from related activ	ities, etc (see ins	tructions) .			. 12	9,805,888.
13	First five years. If the Form 990 is organization, check this box and		n's first, second, thi	rd, fourth, or fifth t	ax year as a sectio	on 501(c)(3)	▶ 🗌
	tion C. Computation of Pu						
	Public support percentage for 20			e 11, column (f)).		. 14	59.52%
15	Public support percentage from	2013 Schedule A,	Part II, line 14	•		15	43.07%
16 a	a 33-1/3% support test — 2014. If and stop here. The organization	the organization of qualifies as a pub	did not check the lolicly supported or	box on line 13, ai ganization	nd the line 14 is 3	33-1/3% or more, (	check this box
t	33-1/3% support test – 2013. If the and stop here. The organization	the organization d i qualifies as a pui	id not check a boo blicly supported or	k on line 13 or 16 rganization	ia, and line 15 is :	33-1/3% or more,	check this box
17 <i>a</i>	a 10%-facts-and-circumstances to or more, and if the organization the organization meets the 'facts	meets the 'facts-a	and-circumstances	test, check this	box and stop her	re. Éxplain in Part	VI how
	o 10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-an	meets the 'facts-a d-circumstances'	and-circumstances test. The organiza	s' test, check this tion qualifies as a	box and <b>stop he</b> i a publicly support	<b>re.</b> Explain ın Part ed organızatıon	VI how the ►
18	Private foundation. If the organi	zation did not che	eck a box on line 1	3, 16a, 16b, 17a,	, or 1/b, check th	is box and see ins	structions

| Support Schedule for Organizations Described in Section 509(a)(2)
| (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II | If the organization fails to qualify under the tests listed below, please complete Part II.)

Sact	ion A Bublic Support	//	<del></del>	<u> </u>			
	ion A. Public Support	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
1	lar year (or fiscal yr beginning in)  Gifts, grants, contributions and membership fees received. (Do not include any 'unusual grants.')	(a) 2010	(6) 2011	(6) 2012	(a) 2013	<b>(e)</b> 2014	(f) Total
	any 'unusual grants.')	,			·		
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose		M.				
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						<del></del>
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge			1	, ,		
	Total. Add lines 1 through 5. Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	: Add lines 7a and 7b		1	1			
8	Public support (Subtract line 7c from line 6.)						
Sec	tion B. Total Support				<u> </u>		
Calen	dar year (or fiscal yr beginning ın) 🟲	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
9	Amounts from line 6	-	7		1		
10 a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	, /					
	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	,			,		
11	Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	· · ·				`	
_	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)					,	
	Total support. (Add lines 9, 10c, 11 and 12)			<u> </u>		`` <u>`</u>	
	First five years. If the Form 990 organization, check this box and	d stop here	·	nd, third, fourth, c	or fifth tax year as	a section 501(c)(	<sup>3)</sup> . ▶ ∏
	tion C. Computation of Pu			<del></del>		· · · · · · · · · · · · · · · · · · ·	
	Public support percentage for 2	• '	•	ne 13, column (f)	) .	15	
	Public support percentage from				<del>`</del>	16	%
	tion D/Computation of Inv					<del></del>	<del></del>
	Investment income percentage			-	ımn (f))	17	000
	Investment income percentage					. [18]	%
	a 35-1/3% support tests — 2014. is not more than 33-1/3%, chec	k this box and sto	<b>op here.</b> The orga	nization qualifies	as a publicly supp	orted organization	<b>`                                    </b>
	<b>b 33-1/3% support tests</b> — <b>2013.</b> Ine 18 is not more than 33-1/3°	%, check this box	and stop here. T	he organization qu	ualifies as a public	cly supported orga	3-1/3%, and nization ►
	Private foundation. If the organ	nization did not ch					<u> </u>
DA/			TEEADADSI	07/17/14		chadula A (Form 99	O A COO ETY 2014 )

### Part W Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2)
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in **Part VI** when and how the organization made the determination
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in **Part VI** what controls the organization put in place to ensure such use
- 4a Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 11a or 11b in Part I, answer (b) and (c) below
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes
- 5 a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If 'Yes,' provide detail in Part VI
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990)
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes, complete Part I of Schedule L (Form 990)
- 9 a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in **Part VI** 
  - b Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in Part VI
  - c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI
- 10 a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes, answer (b) below
  - **b** Did the organization, have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings)

		1	
ı		Yes	No
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	3a		
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	35		
	3с		
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	4b		
	4c		
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	9b	Lay	
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	9c		
	14.3	A STATE	Part I
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10b

fin Gri	the dupporting of garneadon's (continued)			
11	Has the organization accepted a gift or contribution from any of the following persons?	-	Yes	No
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the			
	governing body of a supported organization?	11a		
ł	A family member of a person described in (a) above?	11Ь		
	A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in Part VI	11c		L
Sec	tion B. Type I Supporting Organizations			
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint		Yes	No
•	or elect at least a majority of the organization's directors or trustees at all times during the tax year? If 'No,' describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities if the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Sec	ction C. Type II Supporting Organizations			
_			Yes	No
	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
Sec	ction D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s)	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played in this regard	3		
Sec	ction E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):			
	The organization satisfied the Activities Test. Complete line 2 below			
	b The organization is the parent of each of its supported organizations. Complete line 3 below			
	c The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruction	ns)		
2	Activities Test. Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	<b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.		**************************************	影
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i>	3a		حديث الله
	<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes,' describe in <b>Part VI</b> the role played by the organization in this regard	3b	đị,	.e.*
			_	

্ট্রির	Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	<u>aniza</u>	tions	
1`	. Check here if the organization satisfied the Integral Part Test as a qualifying trust on No other Type III non-functionally integrated supporting organizations must complete	ovembe Sect	er 20, 1970 <b>See instructio</b> ions A through E.	ns. All
Sec	tion A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	<del>_</del> <del>_</del>	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5	-	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sec	tion B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
t	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
	Total (add lines 1a, 1b, and 1c)	1d	-	-
	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d .	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
_ 5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035 .	6		
	Recoveries of prior-year distributions	7		
. 8	Minimum Asset Amount (add line 7 to line 6)	8		
	tion C – Distributable Amount			Current Year
_1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
_2	Enter 85% of line 1 .	2		
3		3		
4	Enter greater of line 2 or line 3	4		
5		5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6_	March of the party	
7	Check here if the current year is the organization's first as a non-functionally-interest (see instructions).	egrate	d Type III supporting org	anization
BA			Schedule A (For	m 990 or 990-EZ) 2014

	TV 1 Type III Non-Functionally Integrated 509(a)(3) Se	upporting Organiza	tions (continued)	T				
	tion D — Distributions			Current Year				
1	Amounts paid to supported organizations to accomplish exempt pu	urposes						
2	Amounts paid to perform activity that directly furthers exempt purposes in excess of income from activity	s,						
3	Administrative expenses paid to accomplish exempt purposes of s	upported organizations						
4	Amounts paid to acquire exempt-use assets	:						
5	Qualified set-aside amounts (prior IRS approval required)							
6								
8	ın Part VI). See ınstructions							
9	Distributable amount for 2014 from Section C, line 6							
10	Line 8 amount divided by Line 9 amount							
Sec	tion E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014				
_1	Distributable amount for 2014 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2014 (reasonable cause required — see instructions)							
3	Excess distributions carryover, if any, to 2014:							
a								
	)							
	<u> </u>							
	From 2013							
1	Total of lines 3a through e							
	Applied to underdistributions of prior years							
h	Applied to 2014 distributable amount	ļ.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
	Carryover from 2009 not applied (see instructions)							
	Remainder Subtract lines 3g, 3h, and 3i from 3f.							
4	Distributions for 2014 from Section D, line 7 \$							
	Applied to underdistributions of prior years	<u> </u>						
	Applied to 2014 distributable amount	ļ						
	Remainder Subtract lines 4a and 4b from 4							
5	Remaining underdistributions for years prior to 2014, if any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)							
6	Remaining underdistributions for 2014. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)							
	Excess distributions carryover to 2015. Add lines 3j and 4c.							
8	Breakdown of line 7:							
a								
t								
	:							
	Excess from 2013							
	Excess from 2014	<u> </u>						

BAA

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990-EZ) 2014 Center for Resource Solutions 94-3265560 Page

Part VII Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

# SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes,' to Form 990,
Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Öpenda Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

	Center for Resource Solution	ons		94-3265560
Par	Organizations Maintaining Dono	r Advised Funds or Other Similar	Funds or Acc	
	Complete if the organization ansi	wered 'Yes' to Form 990, Part IV, I	ne 6.	
		(a) Donor advised funds	(b) F	unds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year .			
5	Did the organization inform all donors and dorare the organization's property, subject to the	nor advisors in writing that the assets held i organization's exclusive legal control?.	n donor advised	funds . Yes No
6	Did the organization inform all grantees, dono for charitable purposes and not for the benefit impermissible private benefit?	rs, and donor advisors in writing that grant of the donor or donor advisor, or for any o	funds can be use ther purpose cor	ed only  iferring  . Yes No
Par	Conservation Easements.		_	<u> </u>
	<u> </u>	wered 'Yes' to Form 990, Part IV, I	ne 7.	
7	Purpose(s) of conservation easements held by			
	Preservation of land for public use (e.g., r	· 🗀		lly important land area
	Protection of natural habitat	Preservati	on of a certified	historic structure
_	Preservation of open space			
2	Complete lines 2a through 2d if the organization it last day of the tax year	neld a qualified conservation contribution in the	torm of a consen	vation easement on the
	act cay or the tan year		TH	feld at the End of the Tax Year
	a Total number of conservation easements		2a	
1	Total acreage restricted by conservation ease	ments	2 b	-
	Number of conservation easements on a certification	fied historic structure included in (a).	2 c	***
	Number of conservation easements included i	n (c) acquired after 8/17/06, and not on a h	ustoric	
	structure listed in the National Register		2 d	
3	Number of conservation easements modified, trar tax year ►	sferred, released, extinguished, or terminated	by the organization	n during the
4	Number of states where property subject to conse	rvation easement is located >		
5	Does the organization have a written policy re	garding the periodic monitoring, inspection	, handling of viol	
	and enforcement of the conservation easemer		•	. Yes No
6	Staff and volunteer hours devoted to monitoring,	nspecting, and enforcing conservation easeme	ints during the yea	ar
7	Amount of expenses incurred in monitoring, inspe	cting, and enforcing conservation easements of	during the year	
8	Does each conservation easement reported or and section 170(h)(4)(B)(ii)?	n line 2(d) above satisfy the requirements o	f section 170(h)(	<sup>(4)</sup> (B)(i)
9	In Part XIII, describe how the organization reports include, if applicable, the text of the footnote	conservation easements in its revenue and exo the organization's financial statements the	pense statement, at describes the	and balance sheet, and organization's accounting for
Pai	conservation easements.  till Organizations Maintaining Colle Complete if the organization ans	ctions of Art, Historical Treasures, wered 'Yes' to Form 990, Part IV, II	, or Other Sin ne 8.	nilar Assets.
1:	a If the organization elected, as permitted unde art, historical treasures, or other similar assets he in Part XIII, the text of the footnote to its final	ld for public exhibition, education, or research	evenue statemer in furtherance of	nt and balance sheet works of public service, provide,
ı	b If the organization elected, as permitted unde historical treasures, or other similar assets held following amounts relating to these items			
	(i) Revenue included in Form 990, Part VIII,	ine 1		<b>►</b> \$
	(ii) Assets included in Form 990, Part X			►\$
2	If the organization received or held works of art, amounts required to be reported under SFAS		inancial gain, pro	vide the following
	a Revenue included in Form 990, Part VIII, line	1		. <b>&gt;</b> \$
	b Assets included in Form 990, Part X		•	<b>►</b> \$

Schedule D (Form 990) 2014 Cente				94-326	
Partill Organizations Mainta	ining Collection	ons of Art, Histo	orical Treasures, o	r Other Similar Ass	ets (continued)
3 Using the organization's acquisition items (check all that apply):	, accession, and of	her records, check a	iny of the following that a	re a significant use of its	collection
a Public exhibition		<b>d</b> 🗌 Loan	or exchange programs		
<b>b</b> Scholarly research		e 🗌 Other			
c Preservation for future gener	ations				
4 Provide a description of the organiz Part XIII.	ation's collections	and explain how they	y further the organization	's exempt purpose in	
5 During the year, did the organiza to be sold to raise funds rather the	tion solicit or rece nan to be maintair	eive donations of ar ned as part of the o	t, historical treasures, organization's collection	or other similar assets	Yes No
Partivi Escrow and Custodia line 9, or reported an	I Arrangement amount on For	t <b>s.</b> Complete if t m 990, Part X,	the organization an line 21.	swered 'Yes' to For	m 990, Part IV,
1 a is the organization an agent, trus on Form 990, Part X?	•			ner assets not included	Yes No
<b>b</b> If 'Yes,' explain the arrangement	in Part XIII and o	omplete the follow	ng table:		
					Amount
c Beginning balance .				1 c	
d Additions during the year			•	1 d	
e Distributions during the year			•	1 e	
f Ending balance				1f	
2 a Did the organization include an a b If 'Yes,' explain the arrangement				·	Yes No
Part V Endowment Funds. C	omplete if the	organization ar	swered 'Yes' to Fo	rm 990, Part IV, lin	e 10.
	(a) Current year	(b) Prior yea	r (c) Two years bac	k (d) Three years back	(e) Four years back
1 a Beginning of year balance					
<b>b</b> Contributions				·	<u> </u>
c Net investment earnings, gains, and losses .					
d Grants or scholarships .				~-	
<ul> <li>Other expenditures for facilities and programs</li> </ul>					
f Administrative expenses					
g End of year balance					
2 Provide the estimated percentag	e of the current ye	ear end balance (lir	ne 1g, column (a)) held	as:	
a Board designated or quasi-endowm	ent ►	%			
<b>b</b> Permanent endowment ▶					
c Temporarily restricted endowmer	nt ►	ફ			
The percentages in lines 2a, 2b,		ual 100%			
3a Are there endowment funds not in to organization by.	the possession of th	e organization that a	are held and administered	i for the	Yes No
(i) unrelated organizations	•			•	3a(i)
(ii) related organizations					3a(ii)
<b>b</b> If 'Yes' to 3a(II), are the related of	organizations liste	d as required on So	chedule R?		3b
4 Describe in Part XIII the intended	d uses of the orga	nization's endowme	ent funds		
Part VI Land, Buildings, and Complete if the organ		ed 'Yes' to Forn	n 990. Part IV. line	11a. See Form 990	). Part X. line 10.
Description of property		Cost or other basis (investment)	(b) Cost or other	(c) Accumulated	(d) Book value
<b>1 a</b> Land		(mwezunenii)	basis (other)	depreciation	
<b>b</b> Buildings.	·	_			
c Leasehold improvements.	<del> </del>			<del> </del>	<del>- · ·</del>
	<u> </u>			37.106	
<b>d</b> Equipment .	·		37,234.	37,196.	38.
e Other	an (d) must =====1	Form OOO Dod V	column (P) line 10e \	<b>•</b>	
Total. Add lines 1a through 1e. (Colum	ın (a) must equal	rorm 990, Part X,	column (B), line TUC)	·	38.
BAA				Schear	ule <b>D</b> (Form 990) 2014

Part VII Investments - Other Securities.		N/A
		, Part IV, line 11b. See Form 990, Part X, line 1
(a) Description of security or category (including name of security)  (1) Financial derivatives	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(2) Closely-held equity interests	·	
(3) Other		
(A) (B)		
(C)		
(C) (D) (E) (F)		
(E)		
(G)		
(H)		
(1)		Control of the Contro
Total. (Column (b) must equal Form 990, Part X, column (B) line 12)		31/3
Investments - Program Related.   Complete if the organization answered	Yes' to Form 990.	, Part IV, line 11c, See Form 990, Part X, line 1
(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6) (7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.)		2007年1月1日 · 1000年1月1日 · 1000年1月1日 · 1000年1日 ·
Part X Other Assets.	N/A	, Part IV, line 11d. See Form 990, Part X, line 15
	scription	(b) Book value
(1)		(C) Book Value
(2)		
(3)	<del></del>	
(4)	<del></del>	
(6)		
(7)	<u> </u>	
(8)		
(9)		
(10)	<u> </u>	
Total. (Column (b) must equal Form 990, Part X, column (E	3), line 15.)	. · · · · · · · · · · · · · · · · · · ·
Part X Other Liabilities.  Complete if the organization answered 'Yes' to Fo	orm 990 Part IV June 116	e or 11f See Form 990 Part X June 25
(a) Description of liability	(b) Book value	The state of the s
(1) Federal income taxes		
(2)		
(4)		
(5)		
(6)	<del>-   </del>	
(7)		
(8)		
(9)		<del>_</del>
(10)	<del> </del>	<del>- </del>
Total. (Column (b) must equal Form 990, Part X, column (B) line 25.) .	<u> </u>	<del> </del>
2. Liability for uncertain tax positions. In Part XIII, provide the text of the for	otnote to the organization's fin	Ancial statements that reports the organization's liability for uncertain
tax positions under FIN 48 (ASC 740). Check here if the text of the footnote h		See Part XIII

Reconciliation of Revenue per Audited Financial Statements With Reven	-
Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a	а
1 Total revenue, gains, and other support per audited financial statements .	1 2,187,721.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
a Net unrealized gains (losses) on investments . 2 a	
b Donated services and use of facilities	
c Recoveries of prior year grants	
d Other (Describe in Part XIII.)	
e Add lines 2a through 2d	. 2e
3 Subtract line 2e from line 1	. <b>3</b> 2,187,721.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, tine 7b 4a	
b Other (Describe in Part XIII.)	
c Add lines 4a and 4b	4c
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5 2,187,721.
Reconciliation of Expenses per Audited Financial Statements With Expe	nses per Return.
Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a	a.
1 Total expenses and losses per audited financial statements	. 1 1,963,744.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:	
a Donated services and use of facilities	
b Prior year adjustments	
c Other losses	
c Other losses	
	2 e
d Other (Describe in Part XIII )	<del></del>
d Other (Describe in Part XIII )  e Add lines 2a through 2d	<del></del>
d Other (Describe in Part XIII )  e Add lines 2a through 2d  3 Subtract line 2e from line 1	<del></del>
d Other (Describe in Part XIII )  e Add lines 2a through 2d  3 Subtract line 2e from line 1  4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	<del></del>
d Other (Describe in Part XIII )  e Add lines 2a through 2d  3 Subtract line 2e from line 1  4 Amounts included on Form 990, Part IX, line 25, but not on line 1:  a Investment expenses not included on Form 990, Part VIII, line 7b  b Other (Describe in Part XIII )  c Add lines 4a and 4b.	3 1,963,744. 4c
d Other (Describe in Part XIII )  e Add lines 2a through 2d  3 Subtract line 2e from line 1  4 Amounts included on Form 990, Part IX, line 25, but not on line 1:  a Investment expenses not included on Form 990, Part VIII, line 7b  b Other (Describe in Part XIII )  4 d  4 d	3 1,963,744.

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b, Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

### Part X - FIN 48 Footnote

The Organization has evaluated its current tax positions as of December 31, 2014 and is not aware of any significant uncertain tax positions for which a reserve would be necessary.

BAA

### Schedule F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b, 15, or 16.
 ► Attach to Form 990.
 ► Information about Schedule F (Form 990) and its instructions is

at www.irs.gov/form990.

OMB No 1545-0047 discissio.

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

94-3265560

Center for Resource Solutions General Information on Activities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the

**United States** 

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
				Renew Energy	
(1) Europe		2	Program Service	Consult	41,422
North America	,			Green-e	
(Canada)	1		Program Services	Certification	26,989
(3)					
(4)					
(5)					<u></u>
(6)					
(7)					·
(8)					
(9)					
(10)					
(11)					
(12)					
(13)					
(14)					·
(15)					
(16)					
(17)					
3 a Sub-total .		2			68,411.
b Total from continuation sheets to Part I			41	18 14 1 9 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
c Totals (add lines 3a and 3b)	0	2			68,411.

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Center for Resource Solutions

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

the grantee or counsel has provided a section 501(c)(3) equivalency letter

0 Schedule F (Form 990) 2014

3 Enter total number of other organizations or entities

BAA

TEEA3502L 06/13/14

Page 3

94-3265560

Schedule F (Form 990) 2014 Center for Resource Solutions

| Partill | Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered 'Yes' on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

rativ, ille 10. rati il cai de dupircated il additional space is recocci.	il be dupilicated il ad	Idilional space	is liceded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non- cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
6							
(2)							
(3)							
(4)							
(5)							
9							
6		٠					
6							
(6)							
(10)						,	
(11)			•				
(12)							
(13)							
(14)							
(15)							
(16)							
(LI)							
(18)							
ВАА						Schedule F (	Schedule F (Form 990) 2014

Sche	Edule F (Form 990) 2014 Center for Resource Solutions 9.	1-3265560	Page 4
iPE1	Foreign Forms		
ì	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If 'Yes,' the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If 'Yes,' the organization may be required to file Form 3520, Annual Return To Report Transactions with Foreign Trusts and Receipt of Certa Foreign Gifts, and/or Form 3520-A Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	nn Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If 'Yes,' the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certa Foreign Corporations (see Instructions for Form 5471)	ın Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If 'Yes,' the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	d Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If 'Yes,' the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If 'Yes,' the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990).	Yes	X No
BAA	TEEA3505L 06/16/13	Schedule F (F	orm 990) 2014

# **ুবার ∀ি Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

### **SCHEDULE J** (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

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Schedule J (Form 990) 2014

Department of the Treasury Internal Revenue Service Name of the organization

Center for Resource Solutions Park! Questions Regarding Compensation Employer identification number 94-3265560

				Yes	No
1	a Check the appropriate box(es) if the organization provided any of VII, Section A, line 1a Complete Part III to provide any relevant	the following to or for a person listed in Form 990, Part vant information regarding these items.			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence		1 .	
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e.g., maid, chauffeur, chef)			
	<b>b</b> If any of the boxes on line 1a are checked, did the organization for reimbursement or provision of all of the expenses described		1Ь		
2	Did the organization require substantiation prior to reimbursitrustees, and officers, including the CEO/Executive Director,	ng or allowing expenses incurred by all directors, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used CEO/Executive Director Check all that apply. Do not check a establish compensation of the CEO/Executive Director, but e	I to establish the compensation of the organization's any boxes for methods used by a related organization to explain in Part III.			
	Compensation committee	Written employment contract		i	
	Independent compensation consultant	X Compensation survey or study			
	Form 990 of other organizations	X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, or a related organization	Section A, line 1a with respect to the filing organization			
	a Receive a severance payment or change-of-control payment	? <u>.</u>	4 a		Х
	<b>b</b> Participate in, or receive payment from, a supplemental none	qualified retirement plan?	4 b		Х
	c Participate in, or receive payment from, an equity-based con	npensation arrangement?	4 c		Х
	If 'Yes' to any of lines 4a-c, list the persons and provide the	applicable amounts for each item in Part III			
	Only section 501(c)(3) 501(c)(4), and 501(c)(29) organization	s must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, contingent on the revenues of	did the organization pay or accrue any compensation			
	a The organization?		5 a		X
	<b>b</b> Any related organization?		5 b		Х
	If 'Yes' to line 5a or 5b, describe in Part III.				
6	For persons listed in Form 990, Part VII, Section A, line 1a, contingent on the net earnings of:	did the organization pay or accrue any compensation			
	a The organization?		6a		X
	<b>b</b> Any related organization? .		6 b		X
	If 'Yes' to line 6a or 6b, describe in Part III.				
7	For persons listed in Form 990, Part VII, Section A, line 1a, or payments not described in lines 5 and 6? If 'Yes,' describe in	did the organization provide any non-fixed n Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or act to the initial contract exception described in Regulations sect If 'Yes,' describe in Part III	ccrued pursuant to a contract that was subject tion 53 4958-4(a)(3)?	8		х
9	If 'Yes' to line 8, did the organization also follow the rebuttable pr	esumption procedure described in Regulations			Λ

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Páge 2

Schedule J (Form 990) 2014 Center for Resource Solutions

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement	(D) Nontaxable	(E) Total of	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus and incentive compensation	(ii) Other reportable compensation	and otner deferred compensation	Denefits	(a)-(i)(a)sumus(a)	reported as deferred in prior Form 990
Jennifer Martin	Θ	150,000.	14,666.	0.	9,880.	16,045.	190,591.	0
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	ω							
5	<u>(i)</u>							
	(1)		1 1		1 1			
9	<u>(ii)</u>							
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7	€							į
	Ξ				1 1 1 1 1	 	 	 
8	€							
	Ξ	1		           	             	1 1 1	1 1 1	         
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10	€	•						
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11	€							
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12	€							
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13	€							
	Θ	                 		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1	1 1 1	1 1 1	1 1 1 1
14	<u>(i</u>							
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15	€							
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Schedule J (Form 990) 2014

# श्वेतेत्वाञ्ज Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

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Department of the Treasury Internal Revenue Service Name of the organization

Center for Resource Solutions

Employer identification number

94-3265560

### Form 990, Part III, Line 1 - Organization Mission

CRS creates policy and market solutions to advance sustainable energy. CRS increases renewable energy use and lowers GHG emissions through its Green-e certification programs, policy advocacy, expert assistance, educational programs, and annual conference.

### Form 990, Part III, Line 4a - Program Service Accomplishments

Green-e

The Green-e programs continued to give individuals and organizations the tools and means to increase their use of the renewable energy and reduce carbon emissions, by providing not just consumer protection, but also advocacy, education, and oversight. Together, the three Green-e programs—Green-e Climate, Green-e Energy, and Green-e Marketplace—provide a framework for the private sector to increase its use of renewable energy by increasing the integrity and transparency of existing clean energy markets that operate largely independently from state and federal oversight. Nearly two decades after its creation in 1997, Green-e is certifying three-quarters of the voluntary renewable energy market in the U.S. and nearly 100% of renewable energy certificate (REC) transactions. Its three programs certify a wide range of options that all consumers and businesses can use to reduce their environmental impacts and drive the transition to a clean energy economy.

Green-e Climate is an international program that certifies carbon offsets sold in the retail market to businesses and individuals looking to reduce the impact of their non-electricity energy use, like heating, driving, and flying. This year Green-e Climate introduced new certification options for utility gas offset programs. In response to increasing customer demand, gas utilities began offering options that bundle natural gas with high-quality carbon offsets in order to reduce the greenhouse

### Form 990, Part III, Line 4a - Program Service Accomplishments

certification program ensuring the quality of carbon reductions and accuracy and transparency along the entire chain of custody, from the project to the end consumer.

The program completed two stakeholder comment periods in 2014 to expand endorsement of the American Carbon Registry (ACR) and the Climate Action Reserve (CAR) to include new project types. These include energy efficiency and transportation projects in ACR along with Mexican forestry, nitrogen management, organic waste composting, and rice cultivation projects in CAR. Green-e Climate also updated its endorsements of the Verified Carbon Standard (VCS) and the Gold Standard, and suspended its endorsement of the Clean Development Mechanism (CDM) until there is enough consumer demand to continue.

Green-e Climate began certifying offsets that are offered from specific projects. This is a new certification category that gives customers the option to choose the specific source of their Green-e Climate certified offsets. It also streamlines certification and verification for sellers making project-specific sales.

Green-e Energy is North America's largest certification program for renewable energy products sold to consumers and businesses in the voluntary market. Established in 1997, the program certifies utility green-power programs, renewable energy certificate products, and green electricity programs offered by energy service providers in states that offer consumer choice. All certified renewable energy sales for 2013 completed the Green-e annual audit in 2014. Green-e Energy certified retail sales of 33.5 million megawatt-hours (MWh) in 2013, enough to power over a quarter of U.S. households for a month. Green-e currently certifies approximately 1% of the total U.S. electricity mix. Over half of the installed wind capacity in the U.S. is

### Form 990, Part III, Line 4a - Program Service Accomplishments

participating in Green-e Energy certified transactions, and an increasing number of Canadian renewable energy facilities are supplying certified transactions as well. Compared to 2012, nearly 47,000 more retail customers purchased Green-e certified renewable energy in 2013, with almost 717,000 total retail customers, including 69,000 businesses.

In the fall, Green-e Energy launched a new certification option called Green-e Direct that certifies renewable energy generated or purchased directly by companies, instead of through a broker or retailer. Companies are deepening their commitments to renewable energy and direct purchasing is increasing as part of businesses' renewable energy portfolios. Green-e Direct certifies renewable energy acquired through power purchase agreements between companies and generators, on-site generation, and company-owned generation facilities.

Green-e Marketplace is a program that works with organizations and businesses of all sizes to help them reduce the impact of their energy use and promote their environmental actions to their stakeholders and employees. In 2013, over 500 companies and products were certified by the program. Participation increased in an initiative of Green-e Marketplace called Green e re:print, a supply chain program that certifies both printers and paper companies using renewable energy, allowing print customers the opportunity to use the Green e certification mark when sourcing their printing through program participants.

Green-e Marketplace also began certifying events that use 100% renewable energy and offset their natural gas use with carbon offsets. These Green-e certified events can use the logo on event materials, which can help educate attendees about how large the carbon footprint of even a small event can be, when you consider attendee travel. One

### Form 990, Part III, Line 4a - Program Service Accomplishments

of the first events to use this certification was also one of the biggest in the country: Greenbuild, which is put on annually by the U.S. Green Building Council and brings in nearly 20,000 attendees and 600 exhibitors every year.

### Form 990, Part III, Line 4b - Program Service Accomplishments

Policy and Expert Assistance

CRS continually assists lawmakers, regulators, and advocates in developing policy solutions that advance clean energy and reduce carbon emissions. We work at state, national, and international levels to ensure that policy decisions are informed with an understanding of renewable energy markets and promote the continuing growth of clean energy solutions. In 2014 we provided lawmakers and regulators with critical information on matters impacting renewable energy markets, writing over a dozen comments to trade associations, policy organizations, state public utility commissions, and government agencies.

CRS was also active in dozens of public processes and interactions with other sustainability organizations and government agencies to promote the use of sustainable energy, including CRS's work to support the use of renewable energy to reduce greenhouse gas impacts. CRS was an active member of WRI's Technical Working Group that formalized standards for measuring and reporting the greenhouse gas impacts of clean energy use, a role that involved countless staff hours dedicated to providing comments, attending calls and meetings, preparing documents, conducting research, engaging in consultations and responding to inquiries, giving presentations, and developing content.

CRS also published a number of reports and white papers that address the voluntary green power market, transparency and integrity in the voluntary carbon market, best practices for RECs and renewable energy claims, policy developments including the EPA Clean Power Plan, and other best practices and policy recommendations to support

Center for Resource Solutions

Employer identification number

94-3265560

### Form 990, Part III, Line 4b - Program Service Accomplishments

the continued development of robust renewable energy markets.

CRS continued its management of the China Sustainable Energy Program, which provides international best practice guidance to Chinese organizations. Team members traveled to China in April to advance discussions on distributed renewable energy generation, high-penetration renewable energy studies, wind and solar integration studies, dispatch order, and energy storage. During the trip, a workshop on priority dispatch of renewable energy generation was held in Beijing and featured presentations from the CRS team, and the newly formed China Variable Generation Integration Group (CVIG) was launched. In October 2014, team members organized a study group of 17 delegates from China to visit the Electric Reliability Council of Texas and to attend the Utility Variable Generation Integration Group meeting in San Antonio, Texas. Separately, team members completed projects ranging from sources of wind resource and wind forecast data; to a comparison of China's solar PV grid codes to grid codes in Europe; to pumped storage; and the operating flexibility of ultra-high voltage direct current lines.

CRS provides a link between markets and market participants by providing educational materials and forums, including introductory sessions on renewable energy and carbon offsets at the annual Renewable Energy Markets Conference, public educational webinars throughout the year, online videos to increase public understanding of green power markets, and the in-depth resources in a "Learn" section on the CRS website.

### Form 990, Part III, Line 4c - Program Service Accomplishments

2014 Renewable Energy Markets Conference and Green Power Leadership Awards

This year's Renewable Energy Markets (REM) conference served as an important forum

for the year's most-discussed topics, from corporate direct purchasing to solar's huge

Name of the organization

Employer identification number

Center for Resource Solutions

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### Form 990, Part III, Line 4c - Program Service Accomplishments

increase in installed base, to the EPA's Clean Power Plan, to changes in renewable energy financing in the post-production tax credit era. Nearly 350 attendees came to the 19th REM conference, held at the Hyatt Regency Sacramento from December 2-4th, including renewable energy generators, marketers, utility representatives, purchasers, policymakers, and regional stakeholders.

CRS and the U.S. EPA present the annual Green Power Leadership Awards at the REM conference to recognize organizations and individuals playing a leadership role in green power market development, purchasing, and supply. The awards recognize outstanding commitments and achievements in the green power marketplace for both individuals and organizations. CRS gave awards to four organizations and two individuals for their role in building and shaping the market for renewable energy over the past year. Apple Inc., Mary Sotos of the World Resources Institute, Sacramento Municipal Utility District, and the White House Council on Environmental Quality won Green Power Market Development awards. Puget Sound Energy won an award in Leadership in Green Power Education, and Robert Maddox of Sterling Planet won the Green Power Leader of the Year award.

### Form 990, Part VI, Line 11b - Form 990 Review Process

The accountant reviews the 990 making sure it matches to the audited financial statements. It is then reviewed by the Fiduciary Committee of the Board and the Executive Director. Final version is given to every Board member prior to filing.

### Form 990, Part VI, Line 12c - Explanation of Monitoring and Enforcement of Conflicts

Members are required to sign a statement yearly and the Board reviews each members disclosures.

Form 990, Part VI, Line 15a - Compensation Review & Approval Process - CEO & Top Management

The Board reviews the Executive Director's compensation annually, and the

Organization uses an executive search firm and salary surveys as appropriate.

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Name of the organization	Employer identification number
* Center for Resource Solutions	94-3265560

### Form 990, Part VI, Line 15b - Compensation Review & Approval Process - Officers & Key Employees

The Organization uses an executive search firm and salary surveys as appropriate.

### Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available

The annual report and Board policies are published on the organization's website.

### Form 990, Part IX, Line 11g Other Fees For Services

	(A)	(B) Program	(C) Management	(D) Fund-
<u>-</u>	Total	Services	& General	<u>raising</u>
Communication & IT Consult Market Research Renewable Energy Consultants	14,330. 20,680. 245,400.	20,680. 245,400.	14,330.	
Web Tool Developers  Total 3	27,803. 308,213.	27,803. \$ 293,883.	\$ 14,330.	\$ 0.