DLN: 93493132037594

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

Department of the Treasury

▶ The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service Inspection A For the 2012 calendar year, or tax year beginning 07-01-2012 , 2012, and ending 06-30-2013 D Employer identification number B Check if applicable NATUREBRIDGE Address change 94-2145930 Doing Business As Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number 28 GEARY STREET NO 650 ☐ Terminated (415)992-4700 City or town, state or country, and ZIP + 4 SAN FRANCISCO, CA 94108 Amended return Application pending **G** Gross receipts \$ 18,938,136 Name and address of principal officer Is this a group return for SUSAN SMARTT ┌ Yes 🗸 No affiliates? 28 GEARY STREET NO 650 SAN FRANCISCO, CA 94108 **H(b)** Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) Tax-exempt status **H(c)** Group exemption number ► Website: ► WWW NATUREBRIDGE ORG L Year of formation 1971 M State of legal domicile CA Part I Summary Briefly describe the organization's mission or most significant activities NATUREBRIDGE PROVIDES ENVIRONMENTAL EDUCATION PROGRAMS AT SIX NATIONAL PARKS Activities & Governance Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . 21 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 21 Total number of individuals employed in calendar year 2012 (Part V, line 2a) . 5 260 Total number of volunteers (estimate if necessary) . . . . 6 100 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 . 0 7a  $\boldsymbol{b}$  Net unrelated business taxable income from Form 990-T, line 34  $\,$ 7b 0 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . . . 3,123,835 6.705.960 10,813,193 9,602,408 Program service revenue (Part VIII, line 2g) . . . 100,642 78,912 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 10 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 47,113 91,888 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 14,084,783 16,479,168 13 1,256,361 937,463 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines **15** 9,001,386 **Expenses** 8,714,571 16a Professional fundraising fees (Part IX, column (A), line 11e) . 138,374 58,886 Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright \frac{1,048,679}{}$ b **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . 5,888,184 7,240,724 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 16,284,305 16,951,644 18 -472,476 19 Revenue less expenses Subtract line 18 from line 12 . -2,199,522 (Assets or id Balances **Beginning of Current End of Year** Year 22,264,582 21,749,209 20 Total assets (Part X, line 16) . . 21 2,538,472 Total liabilities (Part X, line 26) . . . 2,663,419 22 Net assets or fund balances Subtract line 21 from line 20 19,601,163 19,210,737 Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

	**	****			2014-05-12	
Sign	Sı	gnature of officer			Date	
lere	SI	JSAN SMARTT PRESIDENT & CEO				
	Ty	ype or print name and title				
Daid		Print/Type preparer's name MAGA E KISRIEV	Preparer's signature	Date	Check If self-employed	PTIN P01008919
Paid Prepare Use Only	r	Firm's name		Firm's EIN 🟲 94	4-1254756	
		Firm's address ► 100 FIRST STREET 14Th	f FLOOR		Phone no (415	781-0793
		SAN FRANCISCO, CA 9				
4 + L T D C	٠ ــ. ــ					Evan Ena

Par	t III	Statement of Program Check if Schedule O contains				ج
1	Brief	y describe the organization's m	ISSION			
FOS	TEREN	IVIRONMENTAL LITERACY T	O SUSTAIN OUR PL	ANET		
2		ie organization undertake any s Tor Form 990 or 990-EZ? .				┌ Yes ┌ No
	If "Ye	s," describe these new services	on Schedule O			
3		ne organization cease conductir ces?				┌ Yes ┌ No
	If "Ye	s," describe these changes on	Schedule O			
4	exper		1(c)(4) organization	s are required to report	ree largest program services, as i t the amount of grants and allocat	
<b>4a</b>	PARK AND: CAMF NATIO SCIET OUTE KNOW ALIGN DEEP ENVII IN TH CORE APPR	REBRIDGE DELIVERS HANDS-ON ENVIS AT NATUREBRIDGE, WE BELIEVE EN SCIENCE OF NATURE AND IGNITE IN TUSES ARE LOCATED IN YOSEMITE NATURE AND RECREATION AREA, CHANNEL IS NOCE, TAKES DIVERSEYOUNG PEOPLE OF OORS, SCIENTIFIC PRINCIPLES THAT VLEDGE AND A LIFELONG CONNECTION WITH STATE/NATIONAL SCIENCE STAEN THE IMPACT OF AND BUILD ON THE RONMENTAL SCIENCE PROGRAM TO A REFIELD OF ENVIRONMENTAL EDUCATED CONTROLLED TO THE RESEARCH ON TO A SEPTICE OF THE RESEARCH OF THE	RONMENTAL SCIENCE PR VIRONMENTAL EDUCATION HEM THE COURAGE TO T IONAL PARK, GOLDEN GA ANDS NATIONAL PARK, A UT OF THE CLASSROOM THEY MAY HAVE ONLY RE I TO NATURE EACH PRO NDARDS PRE- AND POS E NATUREBRIDGE EXPERI DIVERSE AUDIENCE INCL ION TO ADVANCE ITS MIS COMPRISES THREE THER LY EFFECTIVE PROGRAM	ON SHOULD BE A PART OF E PAKE ACTION AND TO MAKE ALTE MATIONAL RECREATION AND PRINCE WILLIAM FORE: AND INTO "THE FIELD" (NATE AND ABOUT IN TEXTBOOKS A GRAM IS CUSTOM-DESIGNE T-PROGRAM CLASSROOM VI EINCE THROUGHOUT AND B UDING K-12 TEACHERS, TE SISION NATIONWIDE AT THE ALES SENSE OF PLACE, INTE	937,463 ) (Revenue \$ RICHEST AND MOST BEAUTIFUL CLASSRO EVERY CHILD'S LIFE WE OPEN CHILDREN THE WORLD A HEALTHIER PLACE FOUNI AREA, OLYMPIC NATIONAL PARK, SANTA ST PARK NATUREBRIDGE'S CORE PROGR TIONAL PARKS) FOR 3-5 DAYS WITH CH ARE BROUGHT TO LIFE, PROVIDING BOTH ED TO MEET INDIVIDUAL SCHOOL GROUP: ISITS FROM NATUREBRIDGE EDUCATORS BEYOND THE ACADEMIC SCHOOL YEAR NA- EENS, AND ONLINE COMMUNITIES WE AL E HEART OF ALL OF OUR WORK IS OUR U ERCONNECTIONS, AND STEWARDSHIP U BRIDGE REACHES 30,000 INDIVIDUALS E	'S MINDS TO THE WONDER DED IN 1971, OUR MONICA MOUNTAINS AM, ENVIRONMENTAL ILDREN IMMERSED IN THE I IN-DEPTH SCIENTIFIC S' ACADEMIC NEEDS AND ENABLE TEACHERS TO ITUREBRIDGE PROVIDERS NIQUE, EVIDENCE-BASED SING THIS ONE-OF-A-KIND
4b	(Code	e ) (Expenses	<b>,</b>	including grants of \$	) (Revenue \$	)
<b>4</b> c	(Cod	e ) (Expenses	<b>,</b>	including grants of \$	) (Revenue \$	)
4d		er program services (Describe i enses \$	n Schedule O ) ıncludıng grants o	f \$	) (Revenue \$	)
		I program service expenses 🕨	13,679,340			

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νo
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II"	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
L1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
<b>L</b> 5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		No
L6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		No
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part  IV			
L		28a		No_
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Part I	31		No
32	Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Par	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response to any question in this Part V	•	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   70		165	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			1
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).		1	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
_		8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
.0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
.1				
_	Section 501(c)(12) organizations. Enter  Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources	1		
_	against amounts due or received from them )		1	1
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
L3	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
a	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		·
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
i4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Section A. Governing Body and Management

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. 

			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		Νo
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the community of have a comptent decomment activities and dectarding well-over		Yes	
15	Did the organization have a written document retention and destruction policy?	14	103	1
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	14	103	
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	14 15a	Yes	
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official			
b	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	15a	Yes	
b 16a	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	15a	Yes	No

- 17 List the States with which a copy of this Form 990 is required to be filed ►CA
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Upon request Other (explain in Schedule O)
  - Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization PATRICK MILHOLLAND CFO 28 GEARY STREET NO 650 SAN FRANCISCO, CA (415)992-4700

Form	990	(201	2)

Page 7

#### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax vear

- ◆ List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations	Position (do not check more than one box, unless person is both an officer and a director/trustee)  Officer and linguistic or clies on the control of clies on the clies on the control of clies on the control of clies on the clies on the clies of clies on the clies on the clies of clies on the clies on the clies of clies						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	below dotted line)	Individual trustee or director	Institutional Trustee	Cel	Ke) employee	Former Highest compensated employee			organızatıons	
See Additional Data Table										
	•	1	1							Form <b>990</b> (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more t	tion ( han c in is l	ne b both	oox, an c	officer		Repor comper from organiza	(D) (E) Reportable compensation from the organization (W-2/1099-MISC)  (E) Reportable compensation from related organizations (W-2/1099-MISC)			eportable Estima npensation amount of om related compens nizations (W- from tl				
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)		ganizatio relate organiza	:d			
1b	Sub-Total							•									
С	Total from continuation sheet	s to Part VII, S	ection A	١.			•	•									
d	Total (add lines 1b and 1c) .				•	•	•	•		806,131		0		36,180			
2	Total number of individuals (in \$100,000 of reportable compe	_					d abov	e) w	ho receive	d more th	an						
											-		Yes	No			
3	Did the organization list any <b>fc</b> on line 1a? <i>If</i> "Yes," complete S				tee, •	key •	emplo	yee, •	or highes	t compen:	sated employee	3		No			
4	For any individual listed on line organization and related organ individual											4	Yes				
5	Did any person listed on line 1 services rendered to the organ								_	anızatıon	or individual for	5		No			
Se	ection B. Independent Co	ntractors															
1	Complete this table for your fiv	e highest comp											-av voar				
	compensation from the organiz	(A)		асіоп	IUFT	.ne c	arenda	ıı ye	ar enuing		(B)	ווע	(C)				
	Name and business address  Description of services											$\perp$	Compen	sation			

(A) Name and business address	(B) Description of services	(C) Compensation
ROBERT HALF TECHNOLOGY PO BOX 743295 LOS ANGELES CA 90074	STAFFING SERVICES	186,737
CONNER & MCLAUGHLIN 27 MAIDEN LANE SUITE 250 SAN FRANCISCO CA 94108	BUILDING LEASE	153,809
BERKELEY LOGIC 2342 SHATTUCK AVENUE SUITE 182 BERKELEY CA 94704	DESKTOP/SERVER SUPPORT	109,771
2. Total number of independent contractors (including but not limited to these	Listed shows \ who recovered more than	

Part V	444	Statement o	<b>f Revenue</b> ıle O contaıns a respor	aco to any question i	n thic Part VIII			_
		CHECK II SCHEUC	ne o contains a respon	ise to any question	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
u 22	1a	Federated camp	paigns 1a					
# E	b	Membership du	es <b>1b</b>					
ا <u>۵</u> وت	С	Fundraising eve	ents 1c	763,328				
£ ₹ I	_	_		-				
<u>.</u> 12.	d	Related organiz		242.240				
Si E	е	Government grants	s (contributions) <b>1e</b>	242,218				
ë Si	f	All other contribution	ons, gifts, grants, and <b>1f</b> t included above	5,700,414				
Contributions, Gifts, Grants and Other Similar Amounts	q	Noncash contribution	ons included in lines	105,340		i		 
Contributions, Gifts, Grants and Other Similar Amounts	_	1a-1f \$			6 705 060			
2 8	h	Total. Add lines	3 1a-1f	· · · · •	6,705,960			
ē				Business Code				
Program Serwce Revenue	2a	FIELD SCIENCE PR	OGRAMS	611710	8,028,799	8,028,799		
<u>æ</u> ∣	b	CONFERENCES ANI	D OTHER	611710	1,169,202	1,169,202		
<u>ئ</u>	С	SUMMER YOUTH PI	ROGRAMS	611710	396,811	396,811		
ا <u>بد</u>	d	OTHER PROGRAM	SERVICES	611710	7,596	7,596		
5	e							
ै इ	f	All other progra	m service revenue					
<u>&amp;</u>	q	Total. Add lines	:2a-2f		9,602,408			
	3		ome (including dividen					
		and other simila	aramounts)	•	74,045			74,045
	4		tment of tax-exempt bond	proceeds 🕨				
	5	Royalties		•				
	62	Gross rents	(ı) Real 24,317	(II) Personal				
	6a b	Less rental	0					
	_	expenses Rental income	24,317					
	С	or (loss)						
	d	Net rental incor	me or (loss)	· · · · · · · · · · · · · · · · · · ·	24,317			24,317
	7a	Gross amount from sales of	(1) Securities 2,138,222	(II) Other				
	b	assets other than inventory Less cost or						
	_	other basis and sales expenses	2,133,355					
	c	Gaın or (loss)	4,867					
	d	Net gain or (los	s)		4,867			4,867
Other Revenue	8a	Gross income fi events (not incl \$	uding 328 reported on line 1c)					
<u>.</u>	_		а	58,000				
<b>≨</b> ∣	b		penses b	298,334	-240,334			-240,334
~	c 9a		loss) from fundraising	events <b>p</b> -	-240,334			-240,334
	<i>3</i> a	See Part IV, lin						
			a					
	b C		penses <b>b</b> loss) from gamıng actı	vities				
		Gross sales of i						
		returns and allo						
			а	38,424				
	b	Less cost of go		27,279	44.44			
}	С		loss) from sales of inve		11,145			11,145
}	11-	Miscellaneous		Business Code 611710	128,510	128,510		
	11a	BILLED SERVI		611710	90,677	90,677		
	b	FORFEITED DE			,	·		
	C	SCHOLARSHIF		611710	74,699	74,699		
	d		ie		2,874	2,874		
	e 12		See Instructions .		296,760			
		. J.a. i. vellue.		• • • • •	16,479,168	9,899,168	0	-125,960

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response to any question in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 937,463 937,463 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 402,851 48,847 296,145 57,859 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . Other salaries and wages 6,456,612 5,027,688 902,329 526,595 Pension plan accruals and contributions (include section 401(k) 156,064 122,944 21,953 and 403(b) employer contributions) . . . . 11,167 1,072,497 147,743 Other employee benefits . . . . 850,146 74,608 10 626,547 493,582 88,133 44,832 11 Fees for services (non-employees) Management . . . . 2,960 2,960 Legal . . . . . . . . 30,000 30,000 Lobbying . . . . . . . . . . . . 58,886 Professional fundraising services See Part IV, line 17 58,886 Investment management fees . . . . . 5,428 5,428 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 547,185 190,139 329,268 27,778 Schedule O) . . . . . . . Advertising and promotion . . 58,102 39,001 1,518 12 17,583 13 Office expenses . . . . . 702,543 536,428 86,374 79,741 45,854 18,039 27,412 14 Information technology . . 403 15 Royalties . 1,169,808 1,030,265 79,837 59,706 16 Occupancy . . . . . . **17** 218,761 99,029 76,971 42,761 Travel . . . . . . . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 19 Conferences, conventions, and meetings . 52,667 21,385 21,288 9,994 20 1,357 1,357 Payments to affiliates . . . . . . 21 22 Depreciation, depletion, and amortization . 484,696 63,554 390,156 30,986 23 164,178 155,503 5,788 2,887 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a YOSEMITE ENVIRONMENT ED 2,068,733 2,068,733 FOOD 1,159,005 1,159,005 CONTRACT TRANSPORTATION 298,309 298,309 d OTHER CONTRACT SERVICES 114,401 113,466 935 All other expenses 116,737 77,855 1,958 36,924 Total functional expenses. Add lines 1 through 24e 25 16,951,644 13,679,340 2,223,625 1,048,679 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Pai	rt X	Balance Sheet Check if Schedule O contains a response to any question in this Part X			
		, , , , , , , , , , , , , , , , , , , ,	(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	1,746,752	1	1,969,138
	2	Savings and temporary cash investments	2,709,950	2	3,973,736
	3	Pledges and grants receivable, net	1,153,623	3	2,252,842
	4	Accounts receivable, net	152,665	4	181,289
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			
s	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		5	
et				6	
Assets	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	70,091	8	81,419
	9	Prepaid expenses and deferred charges	198,057	9	98,435
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  15,847,235			
	Ь	Less accumulated depreciation 10b 5,034,473	12,790,394	<b>10</b> c	10,812,762
	11	Investments—publicly traded securities	3,163,567	11	2,351,665
	12	Investments—other securities See Part IV, line 11	258,711	12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	20,772	15	27,923
	16	Total assets. Add lines 1 through 15 (must equal line 34)	22,264,582	16	21,749,209
	17	Accounts payable and accrued expenses	1,171,971	17	1,220,179
	18	Grants payable		18	
	19	Deferred revenue	1,447,680	19	1,280,428
	20	Tax-exempt bond liabilities		20	
ø	21	Escrow or custodial account liability $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
ge Ge		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	42.700	<u> </u>	27.005
	25	D	43,768 2,663,419	25	2,538,472
	26	Total liabilities. Add lines 17 through 25	2,003,419	26	2,330,472
Fund Balance		lines 27 through 29, and lines 33 and 34.			
<u>8</u>	27	Unrestricted net assets	4,767,394		4,438,464
ä	28	Temporarily restricted net assets	14,206,021	28	14,142,275
필	29	Permanently restricted net assets	627,748	29	629,998
12		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and			
9	30	complete lines 30 through 34.  Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
35	32	Retained earnings, endowment, accumulated income, or other funds		32	
7	33	Total net assets or fund balances	19,601,163	33	19,210,737
Net	34	Total liabilities and net assets/fund balances	22,264,582		· · · · · · · · · · · · · · · · · · ·
	J-4	i otal navinties and het assets/lund valances	22,204,382	34	21,749,209

Pai	rt XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI		• •	• •	<u></u> .
1	Total revenue (must equal Part VIII, column (A), line 12)	1		16,4	479,168
2	Total expenses (must equal Part IX, column (A), line 25)			<u> </u>	
		2		16,9	951,644
3	Revenue less expenses Subtract line 2 from line 1	3		- 4	172,476
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))				
		4		19,6	501,163
5	Net unrealized gains (losses) on investments	5			83,925
6	Donated services and use of facilities				
		6			
7	Investment expenses	7			
8	Prior period adjustments				
Ū	The period adjustments I I I I I I I I I I I I I I I I I I I	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			1 075
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,	9			-1,875
	column (B))	10		19,	210,737
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie	wed on			
	a separate basis, consolidated basis, or both				
	Separate basis Consolidated basis Both consolidated and separate basis			1	
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	<u> </u>
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	arate			
	✓ Separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh	nt of the			
	audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the is audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

Software ID: Software Version:

**EIN:** 94-2145930 **Name:** NATUREBRIDGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation of Compensated Employees, and Independent	ndent Contra	ectors			es,	, кеу	, EN	npioyees, Higne	st	1
<b>(A)</b> Name and Title	(B) Average hours per week (list any	dıre	than persoffice ctor/	onot one son i er an trust	box s bo d a tee)	, th	1	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related
	hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
DAN ABRAMS DIRECTOR	2 00	х						0	0	0
ALLAN J PRAGER DIRECTOR	2 00	х						0	0	0
ANNA ESCOBEDO CABRAL DIRECTOR	2 00	х						0	0	0
CHARLENE LOW DIRECTOR	2 00	х						0	0	0
CHRISTINA SHEA DIRECTOR	2 00	х						0	0	0
DAVID BROWN VICE CHAIR	2 00	х		х				0	0	0
DAVID PLACEK DIRECTOR	2 00	х						0	0	0
GEOFFREY GIVEN DIRECTOR	2 00	х						0	0	0
GREG MOGA DIRECTOR	2 00	х						0	0	0
GRETCHEN LONG DIRECTOR (THROUGH 2/2/13)	2 00	х						0	0	0
IAN YOLLES DIRECTOR	2 00	х						0	0	0
IVY ARCHER WINTERS DIRECTOR	2 00	х						0	0	0
JILL SIDEMAN PHD DIRECTOR (THROUGH 5/14/13)	2 00	х						0	0	0
JOHN KINNEY DIRECTOR (THROUGH 2/1/13)	2 00	х						0	0	0
MARY KIELY PHD VICE CHAIR	2 00	х		х				0	0	0
MATTHEW A BAXTER TREASURER	2 00	х		х				0	0	0
MIKE SHEALY DIRECTOR	2 00	х						0	0	0
NOAH MAMET DIRECTOR	2 00	х						0	0	0
PAT SERIE DIRECTOR	2 00	х						0	0	0
RAOUL GOFF DIRECTOR	2 00	х						0	0	0
ROLLIN B CHIPPEY II DIRECTOR (THROUGH 2/1/13)	2 00	х						0	0	0
STEPHEN LOCKHART MD PHD CHAIR OF THE BOARD	2 00	х		х				0	0	0
TIM SPANGLER DIRECTOR	2 00	х						0	0	0
TRACY THOMPSON SECRETARY	2 00	х		х				0	0	0
WILFORD WELCH DIRECTOR (THROUGH 2/2/13)	2 00	х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

40 00

40 00

LEIGH WESTERLUND

VANESSA MOREL

VICE PRESIDENT OF OPERATIONS

VICE PRESIDENT EAST COAST

(A) Name and Title	(B) Average hours per week (list		than persoffice ctor/	o not one son i er an trust	box s bo d a tee)	, th		( <b>D)</b> Reportable compensation from the organization (W- 2/1099-MISC)	( <b>E)</b> Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization
	any hours for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations
SUSAN BOREN DIRECTOR	2 00	х						0	0	0
TOD DOBRATZ CFO (THROUGH 11/2/12)	40 00			х				131,082	0	7,423
PATRICK MILHOLLAND CHIEF INFORMATION OFFICER & CFO	40 00			х				107,560	0	0
SUSAN SMARTT PRESIDENT & CEO	40 00			х				234,656	0	11,513
JASON MORRIS EXECUTIVE VICE PRESIDENT	40 00					х		122,405	0	11,484

Χ

105,113

105,315

0

0

3,646

2,114

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493132037594

**Employer identification number** 

OMB No 1545-0047

# **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

NATUREBRIDGE

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

Da	rt I	Dear	on for De	blic Charity Sta	tue (All or	nanizationo	must com	nlata this :	194-21459 Dart ) See II		-
				te foundation becaus						isti uctiofi:	o
1	, ga			ion of churches, or a			-				
2	<u></u>		•	in <b>section 170(b)(1</b>					-/(-/(-/(-/		
3	Ė			perative hospital se			•	n 170(b)(1	ΛΑ)(iii).		
4	,			h organization opera						1)( <b>A</b> )(iii)	Enter the
•	'			ity, and state	cea iii eoiijaii	iccion with a	nospital des	cribed in <b>se</b>	ction 170(D)(	<u>-</u> )(A)(III)	Lincor tire
5	$\Gamma$			erated for the benefi	t of a college	or universi	ty owned or o	perated by	a governmen	tal unit des	cribed in
		sect ior	170(b)(1)(	( <b>A)(iv).</b> (Complete P	art II )						
6	$\Gamma$	A fede	ral, state, or	local government o	r governmen	tal unit desc	rıbed ın <b>sect</b> i	ion 170(b)(	1)(A)(v).		
7	$\sqcap$	An org	anization th	at normally receives	a substantia	al part of its	support from	a governme	ental unit or f	rom the ger	neral public
	_			on 170(b)(1)(A)(vi).							
8	<u> </u>			described in <b>sect io</b> r							
9	굣	_		at normally receives			* *			· ·	-
				rities related to its e	•	=					
				oss investment inco						tax) from b	usinesses
				ganızatıon after June							
10		_		ganized and operated	•				. , . ,		
11	l	one or the box	more public <u>ct</u> hat descr	ganized and operated ly supported organiz ibes the type of supp <b>b</b> Type II <b>c</b>	ations descr oor <u>ti</u> ng organ	ibed in sect ization and	ıon 509(a)(1 complete lıne	) or section s 11e th <u>ro</u> u	509(a)(2) S ıgh 11h	ee <b>section</b>	<b>509(a)(3).</b> Check
е	Γ	othert		ox, I certify that the ion managers and ot							
f		If the o		received a written d	etermination	from the IR	S that it is a	Type I, Typ	e II, or Type	III suppor	ting organization,
g				2006, has the organ	ızatıon acceı	oted any gift	or contributi	on from anv	of the		1
3			ng persons?		,	, <b>y</b>		,			
		(i) A p	erson who d	irectly or indirectly o	controls, eith	ier alone or	together with	persons de	scribed in (ii)		Yes No
		and (111	) below, the	governing body of th	ne supported	organizatio	n?				g(i)
		(ii) A f	amıly memb	er of a person descr	ıbed ın (ı) ab	ove?				119	y(ii)
		(iii) A	35% contro	lled entity of a perso	on described	ın (ı) or (ıı)	above?			<b>11</b> g	ı(iii)
h		Provid	e the followi	ng information about	the support	ed organızat	ion(s)				
S	) Nan suppo ganiz		(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is organizat col (i) lis your gove docume	ion in ted in rning	(v) Did you the organi in col (i) o suppor	zation of your	(vi) Is organizat col (i) org in the U	ion in anized	(vii) A mount of monetary support
				instructions))	Yes	No	Yes	No	Yes	No	1
						1	1	1	1	1	1
Total											

	(Complete only if you of Part III. If the organization	checked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ition failed to q	ualify under
	ection A. Public Support	idon ians to qu	anny under the	tests listed bei	ow, picase com	ipiete rait III.)	
	endar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column						
6	(f) <b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support			-			
	endar year (or fiscal year beginning in) 🟲	(a) 2008	<b>(b)</b> 2009	(c) 2010	( <b>d)</b> 2011	<b>(e)</b> 2012	(f) Total
7	A mounts from line 4						
8	Gross income from interest,						
9	dividends, payments received on securities loans, rents, royalties and income from similar sources  Net income from unrelated business activities, whether or not						
10	the business is regularly carried on Other income Do not include gain or loss from the sale of capital						
11	assets (Explain in Part IV ) <b>Total support</b> (Add lines 7 through						
12	10) Gross receipts from related activiti	es, etc (see inst	ructions)	l .	1	12	<u> </u>
13	First five years. If the Form 990 is this box and stop here	for the organizat	ion's first, second			501(c)(3) organ	ızatıon, check
	ection C. Computation of Pub						
14	Public support percentage for 2012	•		11, column (f))		14	
15	Public support percentage for 2011	•	•			15	
	33 1/3% support test—2012. If the and stop here. The organization qua 33 1/3% support test—2011. If the	llifies as a public organization did	ly supported orga not check a box o	inization on line 13 or 16a,			► neck this
	box and <b>stop here.</b> The organization <b>10%-facts-and-circumstances test</b> -is 10% or more, and if the organization Part IV how the organization meeorganization	<b>–2012.</b> If the org tion meets the "f ets the "facts-and	anization did not acts-and-circum d-circumstances	check a box on lii stances" test, ch ' test The organi	eck this box and s zation qualifies as	stop here. Explairs a publicly suppo	
18	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ Explain in Part IV how the organiza supported organization Private foundation. If the organizat instructions	nization meets th tion meets the "f	e "facts-and-circ acts-and-circum	umstances" test, stances" test Th	, check this box a le organization qu	nd <b>stop here.</b> alifies as a public	:ly ►⊏

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support	т					<del></del>	
Cale	ndar year (or fiscal year beginning in) ▶	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	<b>(d)</b> 2011	<b>(e)</b> 201	2	<b>(f)</b> Total
1	Gifts, grants, contributions, and						$\neg$	
_	membership fees received (Do	5,643,813	5,470,119	7,630,167	3,123,835	6.70	5,960	28,573,894
	not include any "unusual	3,013,013	3,170,113	,,030,107	3,123,033	3,73	3,300	20,373,031
_	grants ")						$\longrightarrow$	
2	Gross receipts from admissions, merchandise sold or services							
	performed, or facilities furnished							
	in any activity that is related to	10,832,636	10,608,248	10,804,754	11,122,549	9,89	9,168	53,267,355
	the organization's tax-exempt							
	purpose						$\longrightarrow$	
3	Gross receipts from activities that	:						
	are not an unrelated trade or							
4	business under section 513 Tax revenues levied for the						-+	
4	organization's benefit and either							
	paid to or expended on its							
	behalf							
5	The value of services or facilities							
	furnished by a governmental unit							
	to the organization without							
_	charge	16 476 446	16,078,367	18,434,921	14 246 294	16,60	E 120	81,841,249
6	Total. Add lines 1 through 5	16,476,449	16,076,367	10,434,921	14,246,384	16,60	3,128	01,041,249
/a	Amounts included on lines 1, 2, and 3 received from disqualified	1,172,000	231,134	130,830	259,725	68	9,234	2,482,923
	persons	1,1,2,000	231,131	130,030	233,723	00	,,,,,,,	2,102,323
b	Amounts included on lines 2 and							
	3 received from other than							
	disqualified persons that exceed							0
	the greater of \$5,000 or 1% of							
	the amount on line 13 for the year		221 124	120,020	250 725			2 402 022
	Add lines 7a and 7b	1,172,000	231,134	130,830	259,725	68	9,234	2,482,923
8	<b>Public support</b> (Subtract line 7c from line 6)							79,358,326
Se	ction B. Total Support	1	<u> </u>		I			
	ndar year (or fiscal year	(=) 2008	<b>(b)</b> 2000	(=) 2010	(4) 2011	(a) 2012	$\Box$	(6) Total
	beginning in) 🟲	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012		<b>(f)</b> Total
9	A mounts from line 6	16,476,449	16,078,367	18,434,921	14,246,384	16,60	5,128	81,841,249
.0a	Gross income from interest,							
	dividends, payments received	01 715	04.074	100.004	112.002	0.0	0.262	F0C 010
	on securities loans, rents,	91,715	94,074	108,984	112,883	98	8,362	506,018
	royalties and income from similar sources							
b	Unrelated business taxable							
_								
	income (less section 511							
	taxes) from businesses							
	taxes) from businesses acquired after June 30, 1975							
c	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	91,715	94,074	108,984	112,883	98	8,362	506,018
c 11	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	91,715	94,074	108,984	112,883	98	3,362	506,018
	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included	91,715	94,074	108,984	112,883	98	3,362	506,018
	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the	91,715	94,074	108,984	112,883	98	3,362	506,018
11	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included	91,715	94,074	108,984	112,883	98	3,362	506,018
	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on							
11	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	91,715 27,501	94,074 27,496	108,984 53,297	-14,751		6,424	506,018 189,967
11 12	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)							
11 12	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9,						6,424	
11 12 13	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12)	27,501 16,595,665	27,496 16,199,937	53,297	-14,751 14,344,516	96 16,799	6,424 9,914	189,967 82,537,234
11	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is	27,501 16,595,665	27,496 16,199,937	53,297	-14,751 14,344,516	96 16,799	6,424 9,914	189,967 82,537,234 zation,
11 12 13 14	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is check this box and stop here	27,501 16,595,665 for the organizat	27,496 16,199,937 on's first, second	53,297	-14,751 14,344,516	96 16,799	6,424 9,914	189,967 82,537,234
11 12 13 14	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is	27,501 16,595,665 for the organizat	27,496 16,199,937 on's first, second <b>ercentage</b>	53,297 18,597,202 , thırd, fourth, or f	-14,751 14,344,516	96 16,799	6,424 9,914	189,967 82,537,234 zation, ▶☐
11 12 13 14 Se 15	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is check this box and stop here ction C. Computation of Put	27,501 16,595,665 for the organizat <b>Dlic Support P</b> 2 (line 8, column	27,496  16,199,937  on's first, second  ercentage (f) divided by line	53,297 18,597,202 , thırd, fourth, or f	-14,751 14,344,516	16,799 501(c)(3)	6,424 9,914	189,967 82,537,234 zation, ▶☐ 96 150 %
11 12 13 14 Se 15 16	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is check this box and stop here ction C. Computation of Put Public support percentage from 20	27,501 16,595,665 for the organizat <b>Dlic Support P</b> 2 (line 8, column 11 Schedule A, P	27,496  16,199,937  on's first, second  ercentage (f) divided by line art III, line 15	53,297 18,597,202 , third, fourth, or fi	-14,751 14,344,516	96 16,799 501(c)(3)	6,424 9,914	189,967 82,537,234 zation, ▶☐
111 112 113 114 Se 115 116 Se	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is check this box and stop here ction C. Computation of Put Public support percentage from 20 ction D. Computation of Inv	27,501  16,595,665  for the organizat  Dlic Support P  2 (line 8, column  11 Schedule A, P	27,496  16,199,937  on's first, second  ercentage (f) divided by line art III, line 15	53,297 18,597,202 , third, fourth, or fi 13, column (f))	-14,751 14,344,516 Ifth tax year as a	16,799 501(c)(3)	6,424 9,914	189,967 82,537,234 zation, 96 150 % 96 410 %
111 112 113 114 See 115 116 See 117	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)  Total support. (Add lines 9, 10c, 11, and 12)  First five years. If the Form 990 is check this box and stop here  ction C. Computation of Put Public support percentage for 201 Public support percentage from 20  ction D. Computation of Inv Investment income percentage for	27,501  16,595,665  for the organizat  Dic Support P  2 (line 8, column  11 Schedule A, P  restment Inco  2012 (line 10c, co	27,496  16,199,937  on's first, second  ercentage (f) divided by line art III, line 15  ome Percentage olumn (f) divided livided livid	53,297 18,597,202 , third, fourth, or find the second of	-14,751 14,344,516 Ifth tax year as a	16,799 501(c)(3) 15 16	6,424 9,914	189,967 82,537,234 zation, 96 150 % 96 410 %
111 112 113 114 See 115 116 See 17 118	taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is check this box and stop here ction C. Computation of Put Public support percentage from 20 ction D. Computation of Inv	27,501  16,595,665  for the organizat  Dlic Support P  2 (line 8, column  11 Schedule A, P  2012 (line 10c, com 2011 Schedule	27,496  16,199,937  on's first, second  ercentage  (f) divided by line art III, line 15  ome Percentag  olumn (f) divided  A, Part III, line 1	53,297 18,597,202 , third, fourth, or fi 13, column (f)) ge by line 13, column	-14,751 14,344,516 ifth tax year as a	16,799 501(c)(3) 15 16 17 18	6,424 9,914 organi:	189,967 82,537,234 zation, 96 150 % 96 410 % 0 610 % 0 640 %

33 1/3% support tests—2011. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

#### **Facts And Circumstances Test**

#### **Explanation**

SCHEDULE A, PART II, LINE 12, EXPLANATION OF OTHER INCOME GROSS INCOME FROM FUNDRAISING EVENTS - 2008

AMOUNT \$ 2,675 2009 AMOUNT \$ 1,215 2010 AMOUNT \$ 2,280 2011 AMOUNT \$ 48,550 2012 AMOUNT \$ 58,000 GROSS

SALES OF INVENTORY - 2008 AMOUNT \$ 24,826 2009 AMOUNT \$ 26,281 2010 AMOUNT \$ 51,017 2011 AMOUNT \$ 51,248

2012 AMOUNT \$ 38,424 ALL OTHER REVENUE - 2011 AMOUNT \$ -114,549

Schedule A (Form 990 or 990-EZ) 2012

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493132037594

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990,

Open to Public
Inspection

	nent of the Treasury Revenue Service		10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 1 m 990. ► See separate instructions.	12b		Open to I	
	me of the organ	nization		Empl	oyer identif	ication numb	er
IVAI	OKEBKIDGE			94-2	145930		
Pa		nizations Maintaining Donor Adv zation answered "Yes" to Form 990		unds d	r Accoun	<b>ts.</b> Comple	te if the
			(a) Donor advised funds	(	<b>b)</b> Funds an	d other acco	unts
1	Total number a						
2		ntributions to (during year)		-			
3		nts from (during year)					
4	55 5	ue at end of year		<u> </u>			
5	funds are the	ization inform all donors and donor advisor organization's property, subject to the or	ganization's exclusive legal control?		sed	☐ Yes	┌ No
6	used only for	ization inform all grantees, donors, and do charitable purposes and not for the benef permissible private benefit?			purpose	☐ Yes	┌ No
Pai		ervation Easements. Complete if	the organization answered "Yes" t	o Form	990, Part	IV, line 7.	
2	Preservati Protection Preservati Complete line	conservation easements held by the org ion of land for public use (e g , recreation i of natural habitat ion of open space s 2a through 2d if the organization held a the last day of the tax year	or education) Preservation of ar Preservation of a	certified	historic str	ucture	
					Held at t	he End of the	Year
а	Total number	of conservation easements		2a			
b	Total acreage	restricted by conservation easements		2b			
c	Number of cor	nservation easements on a certified histo	oric structure included in (a)	2c			
d		nservation easements included in (c) acq ture listed in the National Register	uired after 8/17/06, and not on a	2d			
3	Number of cor	nservation easements modified, transferr	ed, released, extinguished, or terminate	ed by the	e organizatio	on during	
	•						
4 5	Does the orga	ites where property subject to conservati inization have a written policy regarding t of the conservation easements it holds?		——dling of	violations, a	nd <b>Yes</b>	┌ No
6		nteer hours devoted to monitoring, inspe	cting, and enforcing conservation easer	ments dı	uring the yea	·	, 140
7		enses incurred in monitoring, inspecting	, and enforcing conservation easement	s durıng	the year		
8		nservation easement reported on line 2(o 70(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	ction 17	0 (h)(4)(B)(i	) <b>□ Yes</b>	⊏ No
9	In Part XIII, o balance sheet	describe how the organization reports cor and include, if applicable, the text of the on's accounting for conservation easeme	e footnote to the organization's financia			it, and	,
Par	t IIII Organ	nizations Maintaining Collection	s of Art, Historical Treasures,	or Oth	er Simila	r Assets.	
1a	If the organiza works of art, h	lete if the organization answered "Y ation elected, as permitted under SFAS 1 iistorical treasures, or other similar asse de, in Part XIII, the text of the footnote t	16 (ASC 958), not to report in its reve ts held for public exhibition, education,	or resea	arch in furthe		
b	If the organiza works of art, h	ation elected, as permitted under SFAS 1 ustorical treasures, or other similar asse de the following amounts relating to thes	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	stateme	ent and bala		lıc
	(i) Revenues	included in Form 990, Part VIII, line 1			<b>▶</b> \$		
		cluded in Form 990, Part X			<u> </u>		
2	If the organiza	ation received or held works of art, histor unts required to be reported under SFAS			ـــــــ ہے۔ ial gain, pro	vide the	
а		luded in Form 990, Part VIII, line 1			<b>►</b> \$		

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art,	Hist	<u>ori</u>	cal Treas	sures, or C	<u> the</u>	r Similar	Asse	ts (co	ntinued)
3	Using the organization's acquisition, accessicollection items (check all that apply)	on, and other record	ls, che	cka	any of the f	ollowing that	are a	ı sıgnıfıcant ı	ıse of	ıts	
а	Public exhibition		d	Γ	Loan or e	xchange prog	rams	3			
b	Scholarly research		e	$\Gamma$	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIII	ollections and explain	n how	the	/ further th	e organizatioi	ı's ex	xempt purpos	se in		
5	During the year, did the organization solicit of							nılar	_	Yes	<b>-</b>
Dar	assets to be sold to raise funds rather than t <b>t IV</b> Escrow and Custodial Arrang	•						'es" to Forn			│ No
- CI	Part IV, line 9, or reported an an					ion answere	u i	es to 1011	1 550	′,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ıntermed	diary f	or c	ontribution	s or other ass	sets	not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the f	follown	ng t	able	-		1			
						}			Amou	ınt	
с	Beginning balance					}	1c				
d	Additions during the year					}	1d				
e	Distributions during the year					}	1e				
f	Ending balance					L	1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?						ı	Yes	□ No
_ь	If "Yes," explain the arrangement in Part XII										ļ
Pa	rt V Endowment Funds. Complete	f the organization (a)Current year				o Form 990 Two years back				<b>\</b> Fa	aara baali
1a	Beginning of year balance	806,358	<b>(b)</b> Pi	_	786,227	686,19		645,4	-	rour y	ears back 715,256
b	Contributions	2,250			2,400	1,10	+	· · · · · · · · · · · · · · · · · · ·	00		600
c	Net investment earnings, gains, and losses					,			-		
_		69,872			25,233	108,04	4	46,2	96		-66,335
d	Grants or scholarships						-		-		
е	Other expenditures for facilities and programs	9,592			7,502	9,11	6	6,4	39		4,079
f	Administrative expenses										
g	End of year balance	868,888			806,358	786,22	7	686,1	99		645,442
2	Provide the estimated percentage of the curr	ent year end balance	e (lıne	1g,	column (a	)) held as					
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment ► 72 510 %										
c	Temporarily restricted endowment ► 27 4	190 %									
	The percentages in lines 2a, 2b, and 2c show	uld equal 100%									
За	Are there endowment funds not in the posses	ssion of the organiza	tion th	nata	re held and	d admınıstere	d for	the			
	organization by							Г	2- (:)	Yes	No
	(i) unrelated organizations		• •	•			•	<b>—</b>	3a(i) 3a(ii)		No No
ь	(ii) related organizations				ule R?		٠.	· · · · [	3b		110
4	Describe in Part XIII the intended uses of th	•						L			<u> </u>
Par	t VI Land, Buildings, and Equipme	<b>nt.</b> See Form 990	), Par	t X	line 10.						
	Description of property				Cost or othe s (investmen			(c) Accumula depreciatio		<b>(d)</b> Bo	ok value
1a	Land										
b	Buildings		. [			6,617	,129	3,518	,728		3,098,401
c	Leasehold improvements		. [								
	Equipment		.			2,100		1,177	,823		922,190
	O + h = v										
	Other					7,130	,093	337	,922		6,792,171 0,812,762

(a) Description of security or category	Form 990, Part X, line 12	2.	
(a) Description of Security of Category	(b)Book value		od of valuation
(including name of security)		Cost or end-of	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990, Part X, line 1	13.	
(a) Description of investment type	(b) Book value		d of valuation
		Cost or end-of	f-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip	ption		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15  Part X Other Liabilities. See Form 990, Part X	(, line 25.		
Part X Other Liabilities. See Form 990, Part X	(, line 25.		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of liability  Federal income taxes  CAPITAL LEASE	(, line 25. (b) Book value		

Part	Reconciliation of Revenue per Audited Financial Statements with Revenue	<u>ser keturn</u>	
1	Total revenue, gains, and other support per audited financial statements	1	15,991,094
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a 83,925		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-786,408
3	Subtract line <b>2e</b> from line <b>1</b>	3	16,777,502
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	-298,334
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	16,479,168
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses	s per Retu	rn
1	Total expenses and losses per audited financial statements	1	16,381,520
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIII )	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	318,464
3	Subtract line <b>2e</b> from line <b>1</b>	3	16,063,056
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b   4a		
b	Other (Describe in Part XIII )	1	
c	Add lines <b>4a</b> and <b>4b</b>	4c	888,588
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	16,951,644

#### Part XIII Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE ORGANIZATION'S PERMANENTLY RESTRICTED NET ASSETS CONSIST OF ELEVEN ENDOWMENT FUNDS, WHICH HAVE BEEN ESTABLISHED FOR A VARIETY OF PURPOSES THESE FUNDS ARE INVESTED IN PERPETUITY, THE INCOME FROM WHICH IS EXPENDABLE FOR OPERATIONS CERTAIN OF THE ENDOWMENT FUNDS OF THE ORGANIZATION ARE SUBJECT TO DONOR RESTRICTIONS REQUIRING THAT THE INCOME BE USED ONLY FOR SPECIFIED PURPOSES, WHILE INCOME FROM THE REMAINING ENDOWMENTS MAY BE USED FOR THE GENERAL PURPOSES OF THE ORGANIZATION
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X, LINE 2	THE ORGANIZATION IS EXEMPT FROM FEDERAL AND STATE TAXES BY A GROUP EXEMPTION UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND SECTION 23701(D) OF THE CALIFORNIA REVENUE AND TAXATION CODE, AND IS CONSIDERED BY THE INTERNAL REVENUE SERVICE TO BE AN ORGANIZATION OTHER THAN A PRIVATE FOUNDATION MANAGEMENT EVALUATED THE ORGANIZATION'S TAX POSITIONS AND CONCLUDED THAT IT HAS MAINTAINED ITS TAX-EXEMPT STATUS AND THAT THE ORGANIZATION HAS TAKEN NO UNCERTAIN TAX POSITIONS THAT WOULD REQUIRE ADJUSTMENTS IN THE FINANCIALS STATEMENTS TO COMPLY WITH PROVISIONS OF THIS GUIDANCE THE ORGANIZATION IS GENERALLY NO LONGER SUBJECT TO TAX EXAMINATIONS BY FEDERAL AND STATE AUTHORITIES FOR YEARS PRIOR TO 2009 AND 2008, RESPECTIVELY
PART XI, LINE 2D - OTHER ADJUSTMENTS		SCHOLARSHIPS -888,588 LOSS ON UNCOLLECTIBLE PLEDGE -1,875
PART XI, LINE 4B - OTHER ADJUSTMENTS		SPECIAL EVENTS EXPENSE -298,334
PART XII, LINE 2D - OTHER ADJUSTMENTS		SPECIAL EVENTS EXPENSE 298,334
PART XII, LINE 4B - OTHER ADJUSTMENTS		SCHOLARSHIPS 888,588

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DLN: 93493132037594

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ) **Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Form 990-EZ filers are not required to complete this part.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

Name	of the	organizati	0
NATU	REBRI	IDGE	

SAN FRANCISCO, CA

941475578

Department of the Treasury

Internal Revenue Service

**Employer identification number** 

94-2145930

		•	
Part T	Fundraising Activities	Complete if the organization answered "Yes" to Form 990. Part I	V line 17

**Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Indicate whether the organization raised funds through any of the following activities Check all that apply Mail solicitations e 🔽 Solicitation of non-government grants f Solicitation of government grants Internet and email solicitations Phone solicitations ✓ Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iii) Dıd (iv) Gross receipts (v) A mount paid to (vi) A mount paid to (or retained by) ındıvıdual fundraiser have from activity (or retained by) fundraiser listed in or entity (fundraiser) custody or organization control of col (i) contributions? Yes 2013 GALA BING CONSULTING PLANNING SERVICES INC PO BOX 31345 531,097 24,020 507,077 Yes SAN FRANCISCO, CA 94131 CAPITAL KAY SPRINKEL GRACE CAMPAIGN PO BOX 475578 CONSULTING 0 13,786 -13,786 Νo

SERVE AS MARCHPARTNERS INTERIM 45 LORAINE COURT DIRECTOR OF 0 43,700 -43,700 DEVELOPMENT SAN FRANCISCO, CA 94118

531,097 81,506 449,591

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

		e G (Form 990 or 990-EZ) 2012				Page 2
Pa	rt II	Fundraising Events. Com more than \$15,000 of fundra events with gross receipts g	aising event contributi			
		<u> </u>	(a) Event #1  GALA  (event type)	(b) Event #2  EVENING ON THE LAKE (event type)	(c) O ther events  2 (total number)	(d) Total events (add col (a) through col (c))
£.	1	Gross receipts	624,437	110,213	86,678	821,328
Revenue	2	Less Contributions	581,212	99,578	82,538	763,328
<u>~</u>	3	Gross income (line 1 minus line 2)	43,225	10,635	4,140	58,000
	4	Cash prizes				
မွာ	5	Noncash prizes				
Expenses	6	Rent/facility costs	69,545	4,000	3,205	76,750
	7	Food and beverages .	124,535	29,794	17,409	171,738
Direct	8	Entertainment				
Δ	9	Other direct expenses .	46,938	2,435	473	49,846
	10 11	Direct expense summary Add lin Net income summary Combine li	ne 3, column (d), and line	10		(298,334)
Par	t II	<b>Gaming.</b> Complete if the or \$15,000 on Form 990-EZ, lir		'Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<u>2</u>	1	Gross revenue				
Ses	2	Cash prizes				
ben	3	Non-cash prizes				
Direct Expenses	4	Rent/facility costs				
<u></u>	5	Other direct expenses				
	6	Volunteer labor	Г Yes Г Nо	│ Yes_____ │ No	Г Yes Г No	
	7	Direct expense summary Add lines	s 2 through 5 in column (d	d)		
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	mn (d)	<u> ► </u>	
9 a b	Is	ter the state(s) in which the organizathe organization licensed to operate	gaming activities in each	of these states?		
10a b		re any of the organization's gaming l	icenses revoked, suspen			

70ES	the organization operate gaming	activities with nonlinelinders		· · I Yes I No
.2		neficiary or trustee of a trust or a men		
	formed to administer charitable of	gaming?		· · · · Fyes F No
.3	Indicate the percentage of gamir	ng activity operated in		
а	The organization's facility			13a
b	An outside facility			13b
.4	Enter the name and address of th	ne person who prepares the organizati	on's gaming/special events books	and records
	Name ►			
	Address 🟲			
	revenue?	ntract with a third party from whom the		
	amount of gaming revenue retain	ed by the third party 🟲 \$		
C	If "Yes," enter name and address	s of the third party		
	Name 🟲			
	Address 🟲			
<b>.6</b>	Gaming manager information			
	Name 🟲			
	Gaming manager compensation <b>I</b>	<b>\$</b> \$		
	Description of services provided	<b>&gt;</b>		
	☐ Director/officer	Employee	Independent contractor	
.7	Mandatory distributions			
а	Is the organization required unde	er state law to make charitable distrib	utions from the gaming proceeds to	
	retain the state gaming license?			Г <sub>Yes</sub> Г <sub>No</sub>
b	Enter the amount of distributions	required under state law distributed t	to other exempt organizations or sp	ent
	<u> </u>	activities during the tax year 🟲 💲		
Par	columns (III) and (v), a	<b>mation.</b> Complete this part to pr and Part III, lines 9, 9b, 10b, 15b ditional information (see instructi	, 15c, 16, and 17b, as applical	
	Identifier	Return Reference	Explana	tion

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DLN: 93493132037594

OMB No 1545-0047

Department of the Treasury

Schedule I

(Form 990)

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990 **Inspection** Internal Revenue Service Name of the organization Employer identification number NATUREBRIDGE 94-2145930 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and ✓ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (e) A mount of non-(a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (g) Description of (h) Purpose of grant organization section valuation non-cash assistance or assistance grant cash or government if applicable assistance (book, FMV, appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . . . . . . . . 

<b>Part III</b>	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV, line 22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	( <b>b</b> )Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information.

Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 NATUREBRIDGE IS ABLE TO MAKE FIELD SCIENCE EDUCATION PROGRAMS ACCESSIBLE TO SCHOOLS AND COMMUNITY GROUPS, REGARDLESS OF ECONOMIC MEANS FOR SCHOOLS THAT REQUIRE FINANCIAL ASSISTANCE, THE FUNDING IS DETERMINED BY THE PERCENTAGE OF STUDENTS WHO QUALIFY FOR THE FEDERAL FREE AND REDUCED-PRICE LUNCH PROGRAM NATUREBRIDGE OCCASIONALLY MAKES GRANTS TO OTHER ENVIRONMENTAL EDUCATION ORGANIZATIONS IN FURTHERANCE OF THE ORGANIZATION TO RECEIVE FUNDS AND REQUESTS REPORTS ON USE OF FUNDS PROVIDED

Software ID:

**Software Version:** 

**EIN:** 94-2145930

Name: NATUREBRIDGE

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	( <b>h</b> ) Purpose of grant or assistance
THE WOODS PROJECT6 SLEEPY OAKS CIRCLE HOUSTON,TX 77024	26-2959996	501(C)(3)	32,791				STUDENT SCHOLARSHIP
JANE ADDAMS K-811051 34TH AVE NE SEATTLE, WA 98125	91-6001541	SEATTLE PUB SCHOOLS	,				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CUTLER-OROSI12623 AVE 416 OROSI,CA 93647	77-0565326	CUTLER-OROSI JOINT U	26,954				STUDENT SCHOLARSHIP
PARAMOUNT BARD ACADEMY1942 RANDOLPH ST DELANO,CA 93215	26-2997342	KERN COUNTY ED OFC	26,869				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PRESIDIO MIDDLE SCHOOL450 30TH AVENUE SAN FRANCISCO,CA 94121	94-6000416	SAN FRANCISCO USD	,				STUDENT SCHOLARSHIP
MESA MIDDLE SCHOOL 2555 HALCYON ROAD ARROYO GRANDE,CA 93420	71-0929358	LUCIA MAR USD	13,340				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WINSTON CHURCHILL MIDDLE SCHOOL4900 WHITNEY AVENUE CARMICHAEL,CA 95608	94-6002533	SAN JUAN USD	12,678				STUDENT SCHOLARSHIP
LOS ANGELES LEADERSHIP ACADEMY234 E AVENUE 33 LOS ANGELES,CA 90031	95-4862553	LA UNIFIED	12,132				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HIGHLAND ELEMENTARY SCHOOL2829 MOYERS ROAD RICHMOND,CA 94806	68-0000495	WEST CONTRA COSTA US	,				STUDENT SCHOLARSHIP
CORONADO ELEMENTARY SCHOOL2001 VIRGINIA AVENUE RICHMOND,CA 94804	68-0000495	WEST CONTRA COSTA US	1 ' 1				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	( <b>h)</b> Purpose of grant or assistance
JACKSON ELEMENTARY SCHOOL2220 HUNTSMAN AVENUE SELMA,CA 93662	77-0559753	SELMA USD	11,000				STUDENT SCHOLARSHIP
NORTH BEND ELEMENTARY 400 EAST THIRD STREET NORTH BEND,WA 98045	91-6001641	SNO QUALMIE VALLEY	10,377				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	( <b>h)</b> Purpose of grant or assistance
MCKINLEY INSTITUTE OF TECHNOLOGY 8TH400 DUANE STREET REDWOOD CITY, CA 94062	94-3084018	REDWOOD CITY USD	10,203				STUDENT SCHOLARSHIP
MARIPOSA COUNTY UNIFIED SCHOOLSPO BOX 8 MARIPOSA,CA 95338	94-1706704	MARIPOSA COUNTY USD	10,000				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
STANFORD UNIVERSITY 485 LASUEN MALL STANFORD,CA 94305	94-1156365	501(C)(3)	10,000				SUPPORT FOR ONGOING RESEARCH ON RESIDENTIAL ENVIRONMENTAL SCIENCE EDUCATION
STAFFORD COUNTY SCHOOLS31 STAFFORD AVE STAFFORD, VA 22554	54-6001628	STAFFORD COUNTY PUBL	9,870				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WSU TRI-CITIES MESA 2710 UNIVERSITY DRIVE RICHLAND,WA 99352	91-6001108	WA STATE UNIV	9,828				STUDENT SCHOLARSHIP
MULTNOMAH ENVIR STUDIES MAGNET2101 NORTH INDIANA AVENUE LOS ANGELES,CA 90032	80-0090749	LA UNIFIED	9,563				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CLOVER PARK HIGH SCHOOL11023 GRAVELLY LAKE DR SW LAKEWOOD, WA 98499	91-6001838	CLOVER PARK USD	9,486				STUDENT SCHOLARSHIP
WESTMINSTER ELEMENTARY1010 ABBOT KINNEY BLVD VENICE, CA 90291	95-6001908	LA UNIFIED	9,271				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SANTA MONICA SCIENCE MAGNET2425 16TH STREET SANTA MONICA,CA 90405	95-6002855	501(C)(3)	9,000				STUDENT SCHOLARSHIP
RACHELL CARSON ENVIRONMENTAL MS1600 NW 173RD AVENUE BEAVERTON,OR 97006	93-6001065	BEAVERTON SD	8,940				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CLAREMONT MIDDLE SCHOOL5750 COLLEGE AVE OAKLAND,CA 94618	94-6000385	OAKLAND USD	8,932				STUDENT SCHOLARSHIP
PRAIRIE VIEW ELEMENTARY2606 W JOHANNSEN RD SPOKANE, WA 99208	91-0793152	MEAD SCHOOL DIST	8,857				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
KIPP HEARTWOOD ACADEMY1250 S KING ROAD SAN JOSE,CA 95122	20-5010766	ALUM ROCK UNION	8,831				STUDENT SCHOLARSHIP
ANNA KIRCHGATER ELEMENTARY8141 STEVENSON AVE SACRAMENTO,CA 95828	94-6002501	ELK GROVE USD	7,875				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ROOSEVELT MIDDLE SCHOOL460 ARGUELLO BLVD SAN FRANCISCO,CA 94118	94-6000416	SAN FRANCISCO USD	7,817				STUDENT SCHOLARSHIP
MIDDLE COLLEGE HS CONTRA COSTA2600 MISSION BELL DRIVE PS 115 SAN PABLO,CA 94806	68-0000495	WEST CONTRA COSTA US	7,650				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	( <b>h</b> ) Purpose of grant or assistance
BF DAY ELEMENTARY SCHOOL3921 LINDEN AVE N SEATTLE, WA 98103	91-6001541	SEATTLE PUB SCHOOLS	'				STUDENT SCHOLARSHIP
ROOSEVELT ELEMENTARY SCHOOL106 MONROE ROAD PORT ANGELES,WA 98362	91-6001549	PORT ANGELES SD	6,942				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SCHURR HIGH SCHOOL820 WILCOX AVENUE MONTEBELLO,CA 90640	95-6002104	MONTEBELLO USD	6,919				STUDENT SCHOLARSHIP
THINK COLLEGE NOW2825 INTERNATIONAL BLVD OAKLAND,CA 94601	94-6000385	OAKLAND USD	6,677				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HAWTHORNE ELEMENTARY 4100 39TH AVE S SEATTLE,WA 98118	91-6001541	SEATTLE PUB SCHOOLS	6,480				STUDENT SCHOLARSHIP
SEQUOIA HIGH SCHOOL 1201 BREWSTER AVENUE REDWOOD CITY, CA 94062	94-3084148	SEQUOIA UNION HS	6,450				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GRAND VIEW ELEMENTARY 3951 GRAND VIEW BLVD LOS ANGELES,CA 90066	95-9101193	LA UNIFIED	6,225				STUDENT SCHOLARSHIP
ORCAS ISLAND ELEMENTARYPO BOX 1722 EASTSOUND, WA 98245	91-1041037	ORCAS ISLAND SD	5,950				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MARSHALL ELEMENTARY SCHOOL1575 15TH STREET SAN FRANCISCO,CA 94103	94-6000416	SAN FRANCISCO USD	5,774				STUDENT SCHOLARSHIP
ARCADE FUNDAMENTAL MS3500 EDISON AVENUE SACRAMENTO,CA 95821	94-6002533	SAN JUAN USD	5,700				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JEFFERSON ELEMENTARY SCHOOL218 E 12TH STREET PORT ANGELES,WA 98362	91-6001549	PORT ANGELES SD	5,535				STUDENT SCHOLARSHIP
ER TAYLOR ELEMENTARY 423 BURROWS STREET SAN FRANCISCO,CA 94134	94-6174619	SAN FRANCISCO USD	5,509				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	( <b>h)</b> Purpose of grant or assistance
CUPERTINO MIDDLE SCHOOL10301 VISTA DR CUPERTINO,CA 95014	77-0025265	CUPERTINO USD	5,500				STUDENT SCHOLARSHIP
SIERRA ENTERPRISE ELEMENTARY9115 FRUITRIDGE ROAD SACRAMENTO,CA 95826	94-6002501	ELK GROVE USD	5,372				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BREMERTON HIGH SCHOOL1500 13TH STREET BREMERTON,WA 98337	91-6001656	BREMERTON SD	5,360				STUDENT SCHOLARSHIP
ORCA K-85215 46TH AVE S SEATTLE, WA 98118	91-6001541	SEATTLE PUB SCHOOLS	,				STUDENT SCHOLARSHIP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CAMBRIA GRAMMAR SCHOOL3223 MAIN STREET CAMBRIA,CA 93428	80-0052972	COAST USD	5,304				STUDENT SCHOLARSHIP
ROCHESTER MIDDLE SCHOOL9937 HWY 12 SW ROCHESTER, WA 98579	91-1035006	ROCHESTER SD	5,250				STUDENT SCHOLARSHIP

DLN: 93493132037594

OMB No 1545-0047

#### **Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization NATUREBRIDGE

**Employer identification number** 

94-2145930

Pa	Questions Regarding Compensation					
					Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization prov					
	990, Part VII, Section A, line 1a Complete Part III t	o prov				
	First-class or charter travel Travel for companions	<u> </u>	Housing allowance or residence for personal use Payments for business use of personal residence			
	Tax idemnification and gross-up payments	<u> </u>	Health or social club dues or initiation fees			
	Discretionary spending account	<u>'</u>	Personal services (e.g., maid, chauffeur, chef)			
	, Discourant, Spanianty account	•				
ь	If any of the boxes in line 1a are checked, did the org	anızatı	on follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain					
2	Did the organization require substantiation prior to re					
	directors, trustees, and the CEO/Executive Director,	regard	ling the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organi					
	organization's CEO/Executive Director Check all tha used by a related organization to establish compensa					
	Compensation committee		Written employment contract			
	Independent compensation consultant	,  -				
	Form 990 of other organizations	, \	Approval by the board or compensation committee			
	,	•	, , , , , , , , , , , , , , , , , , ,			
4	During the year, did any person listed in Form 990, Pa or a related organization	art VII	, Section A , line 1a with respect to the filing organization $% \left( 1\right) =\left( 1\right) \left( 1\right$			
	•		10	_	l , .	
a	Receive a severance payment or change-of-control p	•		4a	Yes	NI -
b	Participate in, or receive payment from, a supplement			4b		No
С	Participate in, or receive payment from, an equity-bas If "Yes" to any of lines 4a-c, list the persons and prov			4c		No
	The section and of fines 44-c, list the persons and pro-	viue tii	e applicable allounts for each frem in Fart III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	t comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, I					
	compensation contingent on the revenues of					
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, I compensation contingent on the net earnings of	ıne 1a	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, I payments not described in lines 5 and 6? If "Yes," de			7		No
8	Were any amounts reported in Form 990, Part VII, pa			<b>–</b>		
-	subject to the initial contract exception described in I					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the	rebutta	able presumption procedure described in Regulations			
	section 53 4958-6(c)?			9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		<b>(B)</b> Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred benefits (E compensation		(B)(ı)-(D)	reported as deferred in prior Form 990
	(i) (ii)	203,456 0	31,200 0	0 0	7,176 0	4,337 0	246,169 0	0

Schedule J (Form 990) 2012

#### Part IIII Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Identifier	Return Reference	Explanation
	PART I, LINE 4A	TOD DOBRATZ RECEIVED SERVERANCE PAYMENTS OF \$14,262 DURING 2012

Schedule J (Form 990) 2012

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DLN: 93493132037594

OMB No 1545-0047

**SCHEDULE M** (Form 990)

Department of the Treasury

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**Noncash Contributions** 

Inspection

Internal Revenue Service					
Name of the organiza NATUREBRIDGE	tıoı				

**Employer identification number** 

94-2145930

Pa	rt I Types of Property				<u> </u>			
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	Method of a noncash contri		_	ts
1	Art—Works of art			- <del></del>				
	Art—Historical treasures .							
	Art—Fractional interests							
	Books and publications							
	Clothing and household							
•	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	Х	4	14,604	FAIR MARKET VA	LUE		
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation							
	contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
	AUCTION							
25	Other►( <u>ITEMS</u> )	Х	1	90,736	FAIR MARKET VA	LUE		
26	O ther ▶()							
27	O ther ▶()							
28	O ther ► ()							
29	Number of Forms 8283 received for which the organization comple				29			
							Yes	No
30a	During the year, did the organiza	ation receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it			
	must hold for at least three year	s from the	date of the initial contributi	on, and which is not require	d to be used			
	for exempt purposes for the enti	re holding p	period?			30a		No
ь	If "Yes," describe the arrangem	ent in Part 1	II					
31	Does the organization have a gif			review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us contributions?	e third part	es or related organizations	to solicit, process, or sell	noncash • • •	32a		Νo
b	If "Yes," describe in Part II							
33	If the organization did not report	t an amount	: in column (c) for a type of	property for which column (	a) is checked.			
	describe in Part II		(2), (3, 4, 5, 5, 6, 7, 6, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7, 7,	,	.,,			

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

namber of items rev	ecited, or a combination or both.	ruso complete this part for any additional information.
Identifier	Return Reference	Explanation
METHOD FOR DETERMINING NUMBER OF CONTRIBUTIONS	·······	THE NUMBER OF CONTRIBUTORS REFLECTS THE NUMBER OF DONORS, NOT THE NUMBER OF ITEMS DONATED

Schedule M (Form 990) (2012)

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

Open to Public Inspection

Name of the organization
NATUREBRIDGE

Employer identification number

94-2145930

ldentifier	Return Reference	Explanation
	FORM 990, PART I, LINE 6	
	FORM 990, PART VI, SECTION B, LINE 11	THE AUDIT COMMITTEE REVIEWS THE FEDERAL FORM 990 WHEN DRAFTED AND THE FINAL VERSION IS SEN T TO ALL BOARD MEMBERS FOR THEIR REVIEW PRIOR TO FILING
	FORM 990, PART VI, SECTION B, LINE 12C	NATUREBRIDGE HAS A POLICY, WHICH EVERY ONE MUST READ AT THE TIME THEY ARE HIRED THE POLICY IS REVIEWED BY THE BOARD MEMBERS AND MANAGEMENT ON A REGULAR BASIS WHEN MANAGEMENT GAINS KNOWLEDGE ABOUT THE POTENTIAL CONFLICT OF INTEREST, THEY INVESTIGATE IT AND/OR TAKE IT TO THE BOARD, IF APPROPRIATE IF THE POTENTIAL CONFLICT OF INTEREST IS AT THE BOARD LEVEL, T HE APPROPRIATE MEMBERS EXCUSE THEMSELVES FROM VOTING OR INFLUENCING A DECISION OF THE MATT
	FORM 990, PART VI, SECTION B, LINE 15	THE BOARD PERFORMS ANNUAL ASSESSMENT OF THE CEO'S PERFORMANCE, WHICH INCLUDES FEEDBACK FRO M THE STAFF OF THE ORGANIZATION THE BOARD DETERMINES THE ANNUAL COMPENSATION FOR THE CEO AFTER CONSULTING WITH THE HUMAN RESOURCES DIRECTOR AND OTHERS FOR COMPARABLE DATA ON AN A NNUAL BASIS, THE HUMAN RESOURCES DIRECTOR EXCHANGES SALARY SURVEY INFORMATION WITH PEER OR GANIZATIONS AND REVIEWS OTHER SALARY DATA TO ASSESS THE REASONABLENESS OF THE CFO'S COMPEN SATION THE SALARY DECISION IS DOCUMENTED THROUGH A CHANGE STATUS FORM SIGNED BY THE CEO A ND HUMAN RESOURCES DIRECTOR ALL SALARIES ARE APPROVED BY THE BOARD THROUGH ITS APPROVAL O F THE ANNUAL BUDGET
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 9	LOSS ON UNCOLLECTIBLE PLEDGE -1,875

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DLN: 93493132037594

2012

OMB No 1545-0047

Open to Public Inspection

**Employer identification number** 

94-2145930

**Related Organizations and Unrelated Partnerships** 

Department of the Treasury Internal Revenue Service

NATUREBRIDGE

Name of the organization

(Form 990)

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

(a)	(b)	(c) Legal domicile (state	(d)	(e) End-of-year assets	(f)		
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	or foreign country)	Total income	End-of-year assets	Direct controlling entity		
			-				
Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during the	rations (Complete in tax year.)	f the organization	answered "Yes"	to Form 990, Par	t IV, line 34 because i	t had or	ne
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public chanty status	(f) Direct controlling	(e Section	g)
wanie, address, and LIN of related organization	Fillinary activity	or foreign country)	Exempt code section	(if section 501(c)(3))	entity	(13) cc	ontrolle tity?
						Yes	No
(1) PRESIDIO ENVIRONMENTAL INSTITUTE	FIELD SCIENCE	CA	501(C)(3)	LINE 9	NATUREBRIDGE	Yes	
GGNRA BUILDING 1033							
SAUSALITO, CA 94965 91-1818653							

(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	Predominant Shar	<b>(f)</b> Share of total income		<b>(h</b> Disprop r allocat	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	managing partner?		(k) Percentag ownership
					511,			Yes	No		Yes	No	
V Identification of Related Organic Inne 34 because it had one or m	ganizations Taxa ore related organiz	ble as a Corpo	ration s a cor	or Trust ( poration or	Complete if t trust during	the organi the tax ye	zatıon ar ar.)	swere	d "Ye	s" to Form	990,	Part	IV,
(a)	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(d) Direct controll entity	(e) Type of enti (C corp, S corp, or trust)		otal Share e of	(g) of end- year ssets		(h) ercentage wnership	i) n 512 (13) rolled ity?		
		Country			or trusty					1	Yes		No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No		
<b>1</b> D	ırıng the tax year, dıd the orgranızatıon engage ın any of the following transactions with one or more relate	ed organizations lis	sted in Parts II-IV?						
a	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No		
b	Gift, grant, or capital contribution to related organization(s)				1b		No		
C	c Gift, grant, or capital contribution from related organization(s)								
d	Loans or loan guarantees to or for related organization(s)				1d		No		
е	Loans or loan guarantees by related organization(s)				1e		No		
f	Dividends from related organization(s)				1f		No		
g	Sale of assets to related organization(s)				1g		No		
h	Purchase of assets from related organization(s)				1h		No		
i	Exchange of assets with related organization(s)				1i		No		
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No		
1	I Performance of services or membership or fundraising solicitations for related organization(s)								
m	m Performance of services or membership or fundraising solicitations by related organization(s)								
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)								
0	Sharing of paid employees with related organization(s)				10		No		
р	Reimbursement paid to related organization(s) for expenses				1р		No		
q	Reimbursement paid by related organization(s) for expenses				1q		No		
r	Other transfer of cash or property to related organization(s)				1r		No		
s	Other transfer of cash or property from related organization(s)				1s		No		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this								
	(a) Name of other organization	<b>(b)</b> Transaction	(c) Amount involved	( <b>d)</b> Method of determining amo	ount in	volved			
		type (a-s)							

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions re													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or	(d) Predominant income (related, unrelated, excluded from tax under section 512-	org	(e) all partners section 501(c)(3) janizations?	(f) Share of total income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		( <b>k)</b> Percentage ownership
			514)	Yes	No			Yes	No		Yes	No	
												]	
	I									I	I .		

**Additional Data Return to Form** 

> Software ID: Software Version:

> > **EIN:** 94-2145930

Name: NATUREBRIDGE

Schedule R (Form 990) 2012

Page **5** 

# Part VII Supplemental Information

Identifier Return Reference Explanation	Complete this part to provide additional information for responses to questions on Schedule R (see instructions)								
		Identifier		Explanation					