

Return of Private Foundation  
or Section 4947(a)(1) Nonexempt Charitable Trust  
Treated as a Private Foundation

Note The foundation may be able to use a copy of this return to satisfy state reporting requirements

2012

Open to public inspection

For calendar year 2012 or tax year beginning

, and ending

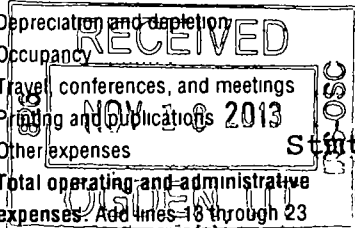
Name of foundation <b>THE TINKER FOUNDATION, INC.</b>		A Employer identification number <b>51-0175449</b>
Number and street (or P O box number if mail is not delivered to street address) <b>55 EAST 59TH STREET</b>	Room/suite <b>21 FL</b>	B Telephone number <b>212-421-6858</b>
City or town, state, and ZIP code <b>NEW YORK, NY 10022</b>		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply <input type="checkbox"/> Initial return <input type="checkbox"/> Final return <input type="checkbox"/> Address change <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Amended return <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col (c), line 16) <b>\$ 80,620,657.</b> (Part I, column (d) must be on cash basis.)	J Accounting method <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received				N/A	
2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch B					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities		1,845,390.	2,177,080.		Statement 1
5a Gross rents					
b Net rental income or (loss)					
6a Net gain or (loss) from sale of assets not on line 10		2,799,376.			
b Gross sales price for all assets on line 6a					
7 Capital gain net income (from Part IV, line 2)			2,341,306.		
8 Net short-term capital gain					
9 Income modifications					
10a Gross sales less returns and allowances					
b Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total. Add lines 1 through 11		4,644,766.	4,518,386.		
13 Compensation of officers, directors, trustees, etc		342,000.	40,940.		300,440.
14 Other employee salaries and wages		409,225.	39,920.		369,925.
15 Pension plans, employee benefits		223,564.	22,231.		202,472.
16a Legal fees					
b Accounting fees Stmt 2		35,812.	17,906.		17,906.
c Other professional fees Stmt 3		413,258.	433,023.		108,770.
17 Interest					
18 Taxes Stmt 4		70,769.	0.		0.
19 Depreciation and depletion		68,705.	0.		
20 Occupancy		91,650.	4,415.		86,789.
21 Travel, conferences, and meetings		75,946.	0.		75,946.
22 Printing and publications		3,490.	0.		3,490.
23 Other expenses Stmt 5		49,973.	1,490.		47,918.
24 Total operating and administrative expenses. Add lines 13 through 23		1,784,392.	559,925.		1,213,656.
25 Contributions, gifts, grants paid		3,457,000.			3,257,250.
26 Total expenses and disbursements. Add lines 24 and 25		5,241,392.	559,925.		4,470,906.
27 Subtract line 26 from line 12		-596,626.			
a Excess of revenue over expenses and disbursements					
b Net investment income (if negative, enter -0-)			3,958,461.		
c Adjusted net income (if negative, enter -0-)				N/A	

SCANNED NOV 20 2013

Revenue

Operating and Administrative Expenses



Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	500.	500.	500.
	2 Savings and temporary cash investments	734,312.	810,937.	810,937.
	3 Accounts receivable ▶			
	Less allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	12,461.	11,082.	11,082.
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock			
	c Investments - corporate bonds			
Liabilities	11 Investments - land, buildings, and equipment: basis ▶			
	Less accumulated depreciation ▶			
	12 Investments - mortgage loans			
	13 Investments - other Stmt 6	74,185,930.	79,018,517.	79,018,517.
	14 Land, buildings, and equipment: basis ▶ 2,250,456.			
	Less accumulated depreciation Stmt 7 ▶ 1,535,733.	763,494.	714,723.	714,723.
	15 Other assets (describe ▶ Statement 8)	75,000.	64,898.	64,898.
	16 Total assets (to be completed by all filers)	75,771,697.	80,620,657.	80,620,657.
	17 Accounts payable and accrued expenses	11,847.	7,327.	
	18 Grants payable		200,000.	
Net Assets or Fund Balances	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶ Statement 9)	420,000.	522,702.	
	23 Total liabilities (add lines 17 through 22)	431,847.	730,029.	
Net Assets or Fund Balances	Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31 ▶ <input checked="" type="checkbox"/>			
	24 Unrestricted	75,339,850.	79,890,628.	
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here and complete lines 27 through 31 ▶ <input type="checkbox"/>			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
30 Total net assets or fund balances	75,339,850.	79,890,628.		
31 Total liabilities and net assets/fund balances	75,771,697.	80,620,657.		

## Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	75,339,850.
2 Enter amount from Part I, line 27a	2	-596,626.
3 Other increases not included in line 2 (itemize) ▶ CHANGE IN MARKET VALUATION	3	5,250,106.
4 Add lines 1, 2, and 3	4	79,993,330.
5 Decreases not included in line 2 (itemize) ▶ DEFERRED FEDERAL EXCISE TAX EXPENSE	5	102,702.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	79,890,628.

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**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a			
b See Attached Statements			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a			
b			
c			
d			
e 9,963,564.		7,622,258.	2,341,306.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
a			
b			
c			
d			
e			2,341,306.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	2,341,306.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter -0- in Part I, line 8 }	3	N/A

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2011	4,870,910.	79,217,845.	.061488
2010	4,384,805.	75,990,616.	.057702
2009	4,086,208.	67,909,621.	.060171
2008	3,971,799.	78,125,633.	.050839
2007	4,409,981.	86,613,201.	.050916

2 Total of line 1, column (d)	2	.281116
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.056223
4 Enter the net value of noncharitable-use assets for 2012 from Part X, line 5	4	77,897,754.
5 Multiply line 4 by line 3	5	4,379,645.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	39,585.
7 Add lines 5 and 6	7	4,419,230.
8 Enter qualifying distributions from Part XII, line 4	8	4,490,840.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary-see instructions)		1	39,585.
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b			
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	0.
3 Add lines 1 and 2		3	39,585.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	39,585.
6 Credits/Payments			
a 2012 estimated tax payments and 2011 overpayment credited to 2012	6a	76,430.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	76,430.	
8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	36,845.	
11 Enter the amount of line 10 to be Credited to 2013 estimated tax	11	0.	

**Part VII-A Statements Regarding Activities**

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
1b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
1c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation \$ 0. (2) On foundation managers \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	X	
b If "Yes," has it filed a tax return on Form 990-T for this year?	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV.	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <u>NY</u>		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2012 or the taxable year beginning in 2012 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

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**Part VII-A Statements Regarding Activities** (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address <b>WWW.TINKER.ORG</b>	13	X	
14	The books are in care of <b>THE ORGANIZATION</b> Telephone no <b>212-421-6858</b> Located at <b>55 EAST 59TH STREET, NEW YORK, NY</b> ZIP+4 <b>10022</b>			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year <b>15</b> N/A			
16	At any time during calendar year 2012, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of the foreign country <b>16</b>	Yes	No	

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here <b>1b</b>		X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2012? <b>1c</b>		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)) a At the end of tax year 2012, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2012? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years <b>2a</b>		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions) N/A <b>2b</b>		
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here <b>2c</b>		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No b If "Yes," did it have excess business holdings in 2012 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2012) N/A <b>3b</b>		
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? <b>4a</b>		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2012? <b>4b</b>		X

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**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required** (continued)**5a** During the year did the foundation pay or incur any amount to

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?

☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No**b** If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?  
Organizations relying on a current notice regarding disaster assistance check here

N/A

5b

**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

**6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870

6b

X

**7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?☐ Yes ☒ No**b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors****1** List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 10		342,000.	56,145.	0.

**2** Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
MARGARET CUSHING - 55 EAST 59TH STREET, NEW YORK, NY 10022	SR. PROGRAM OFFICER	121,000.	35,352.	0.
JESSICA TOMB - 55 EAST 59TH STREET, NEW YORK, NY 10022	DR. OF FINANCE & ADMIN	119,000.	35,365.	0.
J. KRISTEN COWAL - 55 EAST 59TH STREET, NEW YORK, NY 10022	PROGRAM ASSOC.	80,000.	26,698.	0.
KAREN NASSI - 55 EAST 59TH STREET, NEW YORK, NY 10022	GRANTS/ IT ASSOC.	59,225.	22,502.	0.

Total number of other employees paid over \$50,000

0

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**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
SILCHESTER INTERNATIONAL 780 3RD AVENUE, NEW YORK, NY 10017	INVESTMENT MANAGEMENT	117,473.
MARTHA T. MUSE 3664 SE FAIRWAY EAST, STUART, FL 34997	CONSULTING	100,000.
CAMBRIDGE ASSOCIATES 100 SUMMER STREET, BOSTON, MA 02110	INVESTMENT ADVISOR	96,318.

Total number of others receiving over \$50,000 for professional services

0

**Part IX-A** Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc	Expenses
1 N/A	
2	
3	
4	

**Part IX-B** Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 N/A	
2	
All other program-related investments See instructions	
3	
<b>Total.</b> Add lines 1 through 3	0.

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**Part X** Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

<b>1</b>	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes	<b>1a</b>	78,314,778.
<b>a</b>	Average monthly fair market value of securities	<b>1b</b>	687,516.
<b>b</b>	Average of monthly cash balances	<b>1c</b>	81,720.
<b>c</b>	Fair market value of all other assets	<b>1d</b>	79,084,014.
<b>d</b>	Total (add lines 1a, b, and c)		
<b>e</b>	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	<b>1e</b>	0.
<b>2</b>	Acquisition indebtedness applicable to line 1 assets	<b>2</b>	0.
<b>3</b>	Subtract line 2 from line 1d	<b>3</b>	79,084,014.
<b>4</b>	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	<b>4</b>	1,186,260.
<b>5</b>	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	<b>5</b>	77,897,754.
<b>6</b>	Minimum investment return. Enter 5% of line 5	<b>6</b>	3,894,888.

**Part XI** Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part)

<b>1</b>	Minimum investment return from Part X, line 6	<b>1</b>	3,894,888.
<b>2a</b>	Tax on investment income for 2012 from Part VI, line 5	<b>2a</b>	39,585.
<b>b</b>	Income tax for 2012 (This does not include the tax from Part VI)	<b>2b</b>	2,644.
<b>c</b>	Add lines 2a and 2b	<b>2c</b>	42,229.
<b>3</b>	Distributable amount before adjustments. Subtract line 2c from line 1	<b>3</b>	3,852,659.
<b>4</b>	Recoveries of amounts treated as qualifying distributions	<b>4</b>	250.
<b>5</b>	Add lines 3 and 4	<b>5</b>	3,852,909.
<b>6</b>	Deduction from distributable amount (see instructions)	<b>6</b>	0.
<b>7</b>	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	<b>7</b>	3,852,909.

**Part XII** Qualifying Distributions (see instructions)

<b>1</b>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes	<b>1a</b>	4,470,906.
<b>a</b>	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	<b>1b</b>	0.
<b>b</b>	Program-related investments - total from Part IX-B	<b>2</b>	19,934.
<b>2</b>	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes		
<b>3</b>	Amounts set aside for specific charitable projects that satisfy the	<b>3a</b>	
<b>a</b>	Suitability test (prior IRS approval required)	<b>3b</b>	
<b>b</b>	Cash distribution test (attach the required schedule)	<b>4</b>	4,490,840.
<b>4</b>	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4		
<b>5</b>	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	<b>5</b>	39,585.
<b>6</b>	Adjusted qualifying distributions. Subtract line 5 from line 4	<b>6</b>	4,451,255.

**Note** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

Form 990-PF (2012)



**Part XIII** Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2011	(c) 2011	(d) 2012
1 Distributable amount for 2012 from Part XI, line 7				3,852,909.
2 Undistributed income, if any, as of the end of 2012			0.	
a Enter amount for 2011 only			0.	
b Total for prior years		0.		
3 Excess distributions carryover, if any, to 2012				
a From 2007	222,255.			
b From 2008	109,593.			
c From 2009	729,038.			
d From 2010	719,247.			
e From 2011	954,071.			
f Total of lines 3a through e	2,734,204.			
4 Qualifying distributions for 2012 from Part XII, line 4 ▶ \$ 4,490,840.			0.	
a Applied to 2011, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2012 distributable amount				3,852,909.
e Remaining amount distributed out of corpus	637,931.			
5 Excess distributions carryover applied to 2012 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:	3,372,135.			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable amount - see instructions		0.		
e Undistributed income for 2011 Subtract line 4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2012 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2013				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2007 not applied on line 5 or line 7	222,255.			
9 Excess distributions carryover to 2013. Subtract lines 7 and 8 from line 6a	3,149,880.			
10 Analysis of line 9				
a Excess from 2008	109,593.			
b Excess from 2009	729,038.			
c Excess from 2010	719,247.			
d Excess from 2011	954,071.			
e Excess from 2012	637,931.			

**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9)

N/A

- 1 a** If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2012, enter the date of the ruling ▶
- b** Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

		Prior 3 years				(e) Total
		(a) 2012	(b) 2011	(c) 2010	(d) 2009	
2	a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
	b 85% of line 2a					
	c Qualifying distributions from Part XII, line 4 for each year listed					
	d Amounts included in line 2c not used directly for active conduct of exempt activities					
	e Qualifying distributions made directly for active conduct of exempt activities					
	Subtract line 2d from line 2c					
3	Complete 3a, b, or c for the alternative test relied upon					
	a "Assets" alternative test - enter					
	(1) Value of all assets					
	(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
	b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					
	c "Support" alternative test - enter					
	(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
	(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
	(3) Largest amount of support from an exempt organization					
	(4) Gross investment income					

**Part XV** **Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)**

## 1 Information Regarding Foundation Managers:

- a** List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2) )

None

- b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

None

**2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

- a. The name, address, and telephone number or e-mail of the person to whom applications should be addressed

SEE [WWW.TINKER.ORG](http://WWW.TINKER.ORG)

- b The form in which applications should be submitted and information and materials they should include**

SEE [WWW.TINKER.ORG](http://WWW.TINKER.ORG)

- c Any submission deadlines

SEE [WWW.TINKER.ORG](http://WWW.TINKER.ORG)

- d. Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

SEE [WWW.TINKER.ORG](http://WWW.TINKER.ORG)







**Part IV** Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo, day, yr)	(d) Date sold (mo, day, yr)
1a	BRANDYWINE INTERNATIONAL	P		
b	DAVIDSION KEMPNER DISTRESSED OPPORTUNITIES INTERN	P		
c	DAVIDSION KEMPNER INSTITUTIONAL PARTNERS	P		
d	EATON VANCE SMALL CAP CORE	P		
e	INDEPENDENT FRANCHISE PARTNERS	P		
f	PARK STREET CAPITAL VI PARTNERS	P		
g	PIMCO ALL ASSET FUND	P		
h	PIMCO TOTAL RETURN FUND	P		
i	VANGUARD INSTITUTIONAL FUND	P		
j	WESTBROOK REAL ESTATE PARTNERS	P		
k	SILCHESTER INTERNATIONAL	P		
l	CLASS ACTION	P		
m	WESTBROOK REAL ESTATE PARTNERS UBIT	P		
n	BRANDYWINE INTERNATIONAL K-1 ADJUSTMENT	P		
o	DAVIDSON KEMPNER INSTITUTIONAL FUND K-1 ADJUSTMEN	P		

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 17,886.		13,035.	4,851.
b 1,000,000.		709,244.	290,756.
c 1,000,000.		1,000,000.	0.
d 353,707.		208,731.	144,976.
e 2,265.			2,265.
f 100,000.		44,450.	55,550.
g 1,500,000.		1,539,262.	-39,262.
h 1,011,791.		700,870.	310,921.
i 2,750,000.		2,164,178.	585,822.
j 58,485.		46,412.	12,073.
k 1,682,571.		254,160.	1,428,411.
l 3,013.			3,013.
m		8,395.	-8,395.
n 12,801.			12,801.
o 447,375.			447,375.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Losses (from col (h)) Gains (excess of col (h) gain over col (k), but not less than "-0-")
a			4,851.
b			290,756.
c			0.
d			144,976.
e			2,265.
f			55,550.
g			-39,262.
h			310,921.
i			585,822.
j			12,073.
k			1,428,411.
l			3,013.
m			-8,395.
n			12,801.
o			447,375.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7  
If (loss), enter "-0-" in Part I, line 7 }

2

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6)  
If gain, also enter in Part I, line 8, column (c)  
If (loss), enter "-0-" in Part I, line 8

3

**Part IV** Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a	EATON VANCE SMALL CAP K-1 ADJUSTMENT	P		
b	PARK STREET CAPITAL VI PARTNERS K-1 ADJUSTMENT	P		
c	SILCHESTER INTERNATIONAL K-1 ADJUSTMENT	P		
d	WESTBROOK REAL ESTATE PARTNERS K-1 ADJUSTMENT	P		
e	PARK STREET CAPITAL VI PARTNERS K-1 UBIT	P		
f				
g				
h				
i				
j				
k				
l				
m				
n				
o				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 9,778.			9,778.
b 13,892.			13,892.
c		932,513.	-932,513.
d		195.	-195.
e		813.	-813.
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Losses (from col (h)) Gains (excess of col (h) gain over col (k), but not less than "-0-")
a			9,778.
b			13,892.
c			-932,513.
d			-195.
e			-813.
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2	2,341,306.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter "-0-" in Part I, line 8 }	3	N/A

Form 990-PF	Dividends and Interest from Securities	Statement	1
Source	Gross Amount	Capital Gains Dividends	Column (A) Amount
CMA	247.	0.	247.
EATON VANCE SMALL CAP CORE	61,150.	0.	61,150.
INDEPENDENT FRANCHISE PARTNERS	42,321.	0.	42,321.
PIMCO FUNDS	926,342.	0.	926,342.
SILCHESTER INTERNATIONAL	395,260.	0.	395,260.
VANGUARD FUNDS	419,260.	0.	419,260.
WESTBROOK REAL ESTATE PARTNERS	810.	0.	810.
Total to Form 990-PF, Part I, ln 4	1,845,390.	0.	1,845,390.

Form 990-PF	Accounting Fees			Statement 2
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
O'CONNOR DAVIES LLP	35,812.	17,906.		17,906.
To Form 990-PF, Pg 1, ln 16b	35,812.	17,906.		17,906.

Form 990-PF	Other Professional Fees		Statement	3
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
CAMBRIDGE ASSOCIATES	96,318.	96,318.		0.
BANK OF NEW YORK	6,769.	6,769.		0.
SAMUEL GISCHE	16,500.	16,500.		0.
BRANDYWINE INTERNATIONAL	13,885.	13,855.		0.
EATON VANCE SMALL CAP CORE	39,074.	39,074.		0.
SILCHESTER INTERNATIONAL	117,472.	117,473.		0.
WESTRBOOK REAL ESTATE PARTNERS	13,136.	13,136.		0.
DEMASCO, SENA & JAHIELKA	6,625.	0.		6,645.
TRUITT ENTERPRISES	2,125.	0.		2,125.
MARTHA T. MUSE	100,000.	0.		100,000.
OTHER INVESTMENT FEES	1,354.	1,354.		0.
BRANDYWINE INTERNATIONAL K-1 ADJ	0.	-12,352.		0.
DAVIDSON KEMPNER INSTITUTIONAL FUND K-1 ADJUSTMENT	0.	87,655.		0.



EATON VANCE SMALL CAP CORE K-1 ADJUSTMENT	0.	5,812.	0.
PARK STREET CAPITAL VI PARTNERS K-1 ADJUSTMENT	0.	21,647.	0.
SILCHESTER INTERNATIONAL K-1 ADJUSTMENT	0.	37,111.	0.
WESTRBOOK REAL ESTATE PARTNERS K-1 ADJUSTMENT	0.	-11,329.	0.
To Form 990-PF, Pg 1, ln 16c	413,258.	433,023.	108,770.

Form 990-PF	Taxes	Statement	4
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
FEDERAL EXCISE TAX	61,791.	0.		0.
UNRELATED BUSINESS INCOME TAX	8,978.	0.		0.
To Form 990-PF, Pg 1, ln 18	70,769.	0.		0.

Form 990-PF	Other Expenses	Statement	5
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Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
INSURANCE	16,766.	1,006.		14,882.
OFFICE SUPPLIES AND POSTAGE	5,907.	0.		6,220.
MEMBERSHIPS	5,065.	0.		5,065.
FILING AND BANK FEES	1,556.	56.		1,500.
WEBSITE DEVELOPMENT	5,007.	0.		5,007.
COMPUTER AND OFFICE EQUIPMENT	10,506.	0.		10,506.
MISCELLANEOUS	5,166.	428.		4,738.
To Form 990-PF, Pg 1, ln 23	49,973.	1,490.		47,918.

Form 990-PF	Other Investments	Statement	6
Description	Valuation Method	Book Value	Fair Market Value
BRANDYWINE INTERNATIONAL FIXED INCEOM	FMV	4,285,111.	4,285,111.
DAVIDSON KEMPNER DISTRESSED OPPORUNITIES INTERNATIONAL	FMV	2,862,082.	2,862,082.
DAVIDSON KEMPNER INSTITUTIONAL PARTNERS	FMV	7,937,735.	7,937,735.
EATON VANCE SMALL CAP CORE FUND	FMV	3,941,127.	3,941,127.
INDEPENDENT FRANCHISE PARTNERS	FMV	3,232,141.	3,232,141.
MASON CAPITAL MANAGEMENT	FMV	2,166,921.	2,166,921.
PARK STREET CAPITAL PRIVATE EQUITY	FMV	835,092.	835,092.
PIMCO ALL ASSET FUND	FMV	8,153,383.	8,153,383.
PIMCO TOTAL RETURN FUND	FMV	11,357,579.	11,357,579.
SILCHESTER INTERNATIONAL VALUE EQUITY FUND	FMV	13,049,419.	13,049,419.
VALINOR CAPITAL PARTNERS	FMV	2,491,611.	2,491,611.
VANGUARD EMERGING MARKETS EQUITY INDEX FUND	FMV	5,133,034.	5,133,034.
VANGUARD INSTITUTIONAL INDEX FUND	FMV	12,700,251.	12,700,251.
WESTBROOK REAL ESTATE PARTNERS	FMV	873,031.	873,031.
Total to Form 990-PF, Part II, line 13		79,018,517.	79,018,517.

Form 990-PF	Depreciation of Assets Not Held for Investment	Statement	7
Description	Cost or Other Basis	Accumulated Depreciation	Book Value
CONDOMINIUM	2,015,188.	1,360,258.	654,930.
CONDOMINIUM IMPROVEMENTS	29,099.	18,909.	10,190.
FURNITURE & FUIXTURES	10,632.	10,632.	0.
FURNITURE & FUIXTURES	11,000.	11,000.	0.
FURNITURE & FUIXTURES	15,279.	15,279.	0.
FURNITURE & FUIXTURES	47,057.	43,447.	3,610.
FURNITURE & FUIXTURES	20,000.	14,285.	5,715.
FURNITURE & FUIXTURES	22,855.	16,308.	6,547.
FURNITURE & FUIXTURES	20,252.	6,456.	13,796.
FURNITURE & FUIXTURES	19,935.	0.	19,935.
COMPUTER EQUIPMENT	1,316.	1,316.	0.
COMPUTER EQUIPMENT	3,941.	3,941.	0.
COMPUTER EQUIPMENT	27,586.	27,586.	0.
COMPUTER EQUIPMENT	6,316.	6,316.	0.
Total To Fm 990-PF, Part II, ln 14	2,250,456.	1,535,733.	714,723.

Form 990-PF	Other Assets	Statement	8
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Description	Beginning of Yr Book Value	End of Year Book Value	Fair Market Value
PREPAID FEDERAL EXCISE TAX	75,000.	25,430.	25,430.
OTHER RECEIVABLES	0.	39,468.	39,468.
To Form 990-PF, Part II, line 15	75,000.	64,898.	64,898.

Form 990-PF	Other Liabilities	Statement	9
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Description	BOY Amount	EOY Amount
DEFERRED FEDERAL EXCISE TAX PAYABLE	420,000.	522,702.
Total to Form 990-PF, Part II, line 22	420,000.	522,702.

Form 990-PF	Part VIII - List of Officers, Directors Trustees and Foundation Managers	Statement	10
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Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Expense Contrib Account
JOHN COATSWORTH 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0. 0.
SALLY GROOMS COWAL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0. 0.
RICHARD DE J. OSBORNE 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0. 0.
ARTURO C. PORZECANSKI 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0. 0.
RENTE RENNIE 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 40.00	310,000.	56,145. 0.

THE TINKER FOUNDATION, INC.

51-0175449

DR. LUIS F. RUBIO 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
SUSAN SEGAL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
ALAN STOGA 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
KATHLEEN M. WALDRON 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
Totals included on 990-PF, Page 6, Part VIII		342,000.	56,145.	0.

## STATEMENT #11 – GRANTS PAID

Name and Address of Donee	Purpose of Grant	Payments During the Year 2012	I R S Status
AlvarAlice Foundation 50 East 77th Street, Suite 15C New York, NY 10075	At-Risk Youth Employment Training	\$80,000	Public Charity
American University 4400 Massachusetts Ave , NW Washington, DC 20016	Tinker Field Research Grants	\$10,000	Public Charity
American University 4400 Massachusetts Ave , NW Washington, DC 20016	Support for the Center for Latin American and Latino Studies	\$10,000	Public Charity
Americas Society, Inc 680 Park Ave New York, NY 10065-5072	Americas Quarterly The Policy Journal for Our Hemisphere	\$75,000	Public Charity
Americas Society, Inc 680 Park Ave New York, NY 10065-5072	Culture Department Literature and Visual Arts Programs	\$10,000	Public Charity
Americas Society, Inc 680 Park Ave New York, NY 10065-5072	Culture Department Literature and Visual Arts Program	\$10,000	Public Charity
Antarctic and Southern Ocean Coalition 1630 Connecticut Ave , NW Washington, DC 20009	Antarctic Protection Initiatives	\$100,000	Public Charity
Aperture Foundation Inc 547 West 27th Street New York, NY 10001	Latin American Photobook Exhibition and Outreach	\$10,000	Public Charity
Asociación de Desarrollo Socio Economico Indigena, BAYAN Apdo Postal 320 La Ceiba 36608, Atlantida Honduras	Fostering Entrepreneurship among Rural Secondary School Students in Honduras	\$55,000	Foreign Institution (Affidavit)
Asociacion Especializada para el Desarrollo Sostenible Urb Adepa N-11 J L Bustamante y Rivero Arequipa, Peru	Implementation Strategies for Water Policy Reforms under Peru's Water Resources Law	\$72,000	Foreign Institution (Affidavit)
Asociacion por los Derechos Civiles Cordoba 795 - 8 Piso - Of 15 y 16 1054AAG Buenos Aires, Argentina	Strengthening Transparency and Independence in the Argentine Judiciary	\$69,000	Foreign Institution (Affidavit)
Association of the Bar of the City of New York Fund, Inc 42 West 44th St New York, NY 10036-6690	Promoting and Facilitating Cross-border Pro Bono Initiatives to Increase Access to Justice and Advance the Public Interest in Latin America	\$156,000	Public Charity
Center for International Policy, Inc 1717 Massachusetts Ave, NW Suite 801 Washington, DC 20036	Cuba Program Support	\$10,000	Public Charity
Comunidad y Biodiversidad A C Boulevard Agua Marina 297 Colonia Delicias, C P 85420 Guaymas, Sonora, Mexico	Building Fisheries Resilience An Incentive-based Approach	\$110,000	Foreign Institution (Affidavit)
Columbia University in the City of New York, Trustees of 2960 Broadway New York, NY 10027-6902	Tinker Field Research Grants Program	\$15,000	Public Charity

## STATEMENT #11 – GRANTS PAID

Columbia University in the City of New York, Trustees of 2960 Broadway New York, NY 10027-6902	Innovative Imaging of Changing Ice Sheets in Antarctica	\$80,000	Public Charity
ConTextos NFP 1243 N Leavitt #2 Chicago, IL 60622	Improving Teacher Practice and Education Quality at Public Schools in El Salvador	\$80,000	Public Charity
Duke University Durham, NC 27706	Linking Users and Providers of Environmental Services in Mexico Lessons from a Policy Experiment in Facilitating Local Water Institutions	\$149,000	Public Charity
Environmental Law Institute 2000 L St , NW, Suite 620 Washington, DC 20036	Implementing Mexico's Constitutional Right to Water	\$149,000	Public Charity
Fabretto Children's Foundation, Inc 3124 North 10th Street, 2nd Floor Arlington, VA 22201	Developing and Contextualizing the Sistema de Aprendizaje Tutorial Curriculum to Enhance Student Learning, Professional Development, and Human Capital	\$100,000	Public Charity
The Foundation Center 79 Fifth Ave New York, NY 10003	General Program Support	\$10,000	Public Charity
Fundacion para la Promocion del Desarrollo Sustentable Futuro Latinoamericano Guipuzcoa E16-02 y Avenida Coruña La Floresta, Quito, Ecuador	Scaling up Lessons Learned in Water Governance in Ecuador and Peru	\$150,000	Foreign Institution (Affidavit)
Indiana University, Trustees of P O Box 1847 Bloomington, IN 47402-1847	Tinker Field Research Grants Program	\$10,000	Public Charity
Inter-American Dialogue 1211 Connecticut Ave , NW, Suite 510 Washington, DC 20036	A Joint Program with Mexican and Central American Think Tanks to Address Common Policy Challenges in Security and Rule of Law	\$150,000	Public Charity
International Crisis Group 1522 K St , NW, Suite 200 Washington, DC 20005	Violence in Mexico Conflict Analysis and Policy Advocacy	\$73,000	Public Charity
Latin American Studies Association Inc 416 Bellefield Hall University of Pittsburgh Pittsburgh, PA 15260	General Support	\$5,000	Public Charity
Michigan State University Foundation East Lansing, MI 48824	Tinker Field Research Grants Program	\$10,000	Public Charity
Migration Policy Institute 1400 16th St , N W , Suite 300 Washington, DC 20036-2257	Regional Migration Study Group	\$150,000	Public Charity
Nature and Culture International 1400 Maiden Lane Del Mar, CA 92014	Extending Tropical Andean Watershed Protection	\$60,000	Public Charity
The Nature Conservancy, Inc 4245 North Fairfax Dr Arlington, VA 22203	Expansion of Payment for Ecosystem Services Policy Framework in the Atlantic Forest and Central Savannas Regions in Brazil	\$150,000	Public Charity
New York Botanical Garden 200th St & Southern Blvd Bronx, NY 10458-5126	Professional Woodsmen for Managed Forests in Amazonian Brazil	\$78,000	Public Charity

## STATEMENT #11 – GRANTS PAID

Oceanites, Inc PO Box 15259 Chevy Chase, MD 20826	Antarctic Site Inventory Data Collection, 2011-13	\$75,000	Public Charity
Ohio State University Research Foundation Columbus, OH 43210	Tinker Field Research Grants Program	\$10,000	Public Charity
Philanthropy New York 79 Fifth Ave , 4th Fl New York, NY 10003-3076	General Program Support	\$7,250	Public Charity
Rainforest Alliance, Inc 665 Broadway, 5th Floor New York, NY 10012-2331	General Support	\$10,000	Public Charity
Reaching U, A Foundation for Uruguay PO Box 3251 New York, NY 10163	General Support	\$10,000	Public Charity
Resources for the Future, Inc 1616 P Street, NW Washington, DC 20036-1400	Enhancing the Benefits of Forest Eco-Certification in Mexico	\$64,000	Public Charity
San Diego State University Foundation San Diego, CA 92182	Tinker Field Research Grants	\$10,000	Public Charity
Scientific Committee on Antarctic Research Scott Polar Research Institute Lensfield Road, Cambridge CB2 1ER United Kingdom	For costs of administrating the Martha T. Muse Prize for Science and Policy in Antarctica	\$105,000	Foreign Institution (Affidavit)
Scientific Committee on Antarctic Research Scott Polar Research Institute Lensfield Road, Cambridge CB2 1ER United Kingdom	Martha Muse Prize for Science and Policy in Antarctica (2012 recipient)	\$110,000	Foreign Institution (Affidavit)
Sonoran Institute 44 E Broadway Blvd , Suite 350 Tucson, AZ 85701	Securing Water for People and the Environment in the Colorado River Delta	\$100,000	Public Charity
Tulane Educational Fund, The Administrators of the New Orleans, LA 70118	Tinker Field Research Grants	\$15,000	Public Charity
University of California, The Regents of the Berkeley, CA 94720	Tinker Field Research Grants Program	\$15,000	Public Charity
University of Chicago 5801 South Ellis Ave Chicago, IL 60637	Tinker Field Research Grants	\$15,000	Public Charity
University of Florida Gainesville, FL 32611	Tinker Field Research Grants Program	\$15,000	Public Charity
University of Illinois Foundation Urbana, IL 61801	Tinker Field Research Grants	\$15,000	Public Charity
University of Michigan, Regents of the Ann Arbor, MI 48109	Tinker Field Research Grants	\$10,000	Public Charity

## STATEMENT #11 – GRANTS PAID

University of New Mexico Albuquerque, NM 87131	Tinker Field Research Grants Program	\$15,000	Public Charity
University of Pittsburgh Pittsburgh, PA 15260	Tinker Field Research Grants Program	\$15,000	Public Charity
University of Wisconsin Foundation Madison, WI 53706	Tinker Field Research Grants Program	\$15,000	Public Charity
Vanderbilt University Nashville, TN 37235	Survey on Democratic Governance and Exclusion Growth, Equality of Opportunity and Implications for U S Policy toward Latin America	\$120,000	Public Charity
Washington Office on Latin America, Inc 1666 Connecticut Ave , NW, Suite 400 Washington, DC 20009	General Support	\$5,000	Public Charity
William Paterson University of New Jersey Foundation Inc 300 Pompton Rd Wayne, NJ 07470	Latin American Lecture Series (Board of Directors Discretionary Grant)	\$10,000	Public Charity
Woodrow Wilson International Center for Scholars One Woodrow Wilson Plaza 1300 Pennsylvania Ave , NW Washington, DC 20004-3027	Promoting Citizen Security and Taxation and Equality	\$135,000	Public Charity
Yale University New Haven, CT 06511	Tinker Field Research Grants	\$10,000	Public Charity
Other Small Charitable Contributions		\$150,000	
	TOTAL VALUE OF PAYMENTS	\$3,257,250	



2012 DEPRECIATION AND AMORTIZATION REPORT

Form 990-PF Page 1

990-PF

Asset No	Description	Date Acquired	Method	Life	Line No	Unadjusted Cost Or Basis	Bus % Excl	* Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
1	CONDOMINIUM	010186SL		40.00	16	2015188.			2015188.	1309878.		50,380.
2	CONDOMINIUM IMPROVEMENTS	010187SL		40.00	16	29,099.			29,099.	18,182.		727.
3	FURNITURE & FIXTURES	010195SL		15.00	16	10,632.			10,632.	10,632.		0.
4	FURNITURE & FIXTURES	010197SL		15.00	16	11,000.			11,000.	10,504.		496.
5	FURNITURE & FIXTURES	010105SL		7.00	16	15,279.			15,279.	15,279.		0.
6	FURNITURE & FIXTURES	010106SL		7.00	16	47,057.			47,057.	36,724.		6,723.
7	FURNITURE & FIXTURES	010107SL		7.00	16	20,000.			20,000.	11,428.		2,857.
8	FURNITURE & FIXTURES	010108SL		7.00	16	22,855.			22,855.	13,043.		3,265.
9	FURNITURE & FIXTURES	010110SL		7.00	16	20,252.			20,252.	4,304.		2,152.
10	FURNITURE & FIXTURES	123112SL		7.00	16	19,935.			19,935.			0.
11	COMPUTER EQUIPMENT	010103SL		3.00	16	1,316.			1,316.	1,316.		0.
12	COMPUTER EQUIPMENT	010104SL		3.00	16	3,941.			3,941.	3,941.		0.
13	COMPUTER EQUIPMENT	010105SL		3.00	16	27,586.			27,586.	27,586.		0.
14	COMPUTER EQUIPMENT	010110SL		3.00	16	6,316.			6,316.	4,211.		2,105.
	* Total 990-PF Pg 1 Depr					2250456.		0.	2250456.	1467028.	0.	68,705.

- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box ☒ **X**

**Note.** Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1)

**Part II Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed).

Type or print  File by the due date for filing your return. See instructions	Enter filer's identifying number, see instructions	
	Name of exempt organization or other filer, see instructions	Employer identification number (EIN) or
	<b>THE TINKER FOUNDATION, INC.</b>	<b>51-0175449</b>
	Number, street, and room or suite no. If a P.O. box, see instructions	Social security number (SSN)
	<b>55 EAST 59TH STREET, No. 21 FL</b>	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions	
	<b>NEW YORK, NY 10022</b>	

Enter the Return code for the return that this application is for (file a separate application for each return)

**0 4**

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01		
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

**STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.**

**THE ORGANIZATION**

- The books are in the care of **55 EAST 59TH STREET, No. 21 FL - NEW YORK, NY 10022**  
Telephone No **212-421-6858** FAX No. ☐

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ☐ If this is for the whole group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

- I request an additional 3-month extension of time until **November 15, 2013.**
- For calendar year **2012**, or other tax year beginning \_\_\_\_\_, and ending \_\_\_\_\_
- If the tax year entered in line 5 is for less than 12 months, check reason. ☐ Initial return ☐ Final return  
☐ Change in accounting period
- State in detail why you need the extension

**THE FOUNDATION IS REQUESTING AN ADDITIONAL TIME TO FILE ITS ANNUAL RETURN DUE TO LATE ARRIVING INVESTMENT INFORMATION.**

<b>8a</b> If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	<b>8a</b>	\$	<b>50,000.</b>
<b>b</b> If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868	<b>8b</b>	\$	<b>76,430.</b>
<b>c</b> <b>Balance due.</b> Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions	<b>8c</b>	\$	<b>0.</b>

**Signature and Verification must be completed for Part II only.**

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature **M. A. Kern** Title **CPA** Date **8/12/13**