DLN: 93493320038852

Form **990** 

Department of the Treasury

#### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public
Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

	Revenue		, , , , , , , , , , , , , , , , , , ,		<u>'</u>	Inspection			
		2011 calendar year, or tax year beginning 07-01-201 C Name of organization	1 and ending 06-30-201	.2	D Employe	er identification number			
	eck if ap Tress ch	COMMUNITY TEAMWORK INC			04-238				
		Doing Business As			E Telephoi				
	me chai				(978)4	59-0551			
_	ıal retui	1 FE MEDDIMACK STREET	red to street address) Room/su	uite		eipts \$ 79,742,965			
Ter	mınated	1 133 MERRIMACK STREET							
M Am	ended i	return City or town, state or country, and ZIP + 4 LOWELL, MA 01852	•						
M App	olication	pending							
		F Name and address of principal officer		H(a) Is thi	s a group r	eturn for			
		KAREN FREDERICK 155 MERRIMACK STREET		affilia		┌ Yes 🔽 No			
		LOWELL, MA 01852		H(b) Are al	l affiliates in	ncluded?			
						list (see instructions)			
I Ta	x-exem	pt status	4947(a)(1) or			n number <b>►</b>			
J W	ebsite	:► WWW COMTEAM ORG		1					
<u></u>		panization Corporation Trust Association Other		I Voor of for		M Ctata of local demons MA			
	n or org rt I	Summary Summary		L Year of for	mation 1965	<b>M</b> State of legal domicile MA			
Pa		<u> </u>							
	1	Briefly describe the organization's mission or most signers. SERVICES FOR LOWINCOME INDIVIDUALS AND							
3	_	ZERVICES FOR EOW INCOME INDIVIDUALS AND	ATTIELES						
Ē	-								
Activities & Governance									
Ģ.		Check this box দ if the organization discontinued it			5% of its n	1			
ය) නේ	l	Number of voting members of the governing body (Pai			<u> </u>	3 23			
8	4 1	Number of independent voting members of the govern	ing body (Part VI, line 1b	)		4 23			
Ě	5 7	Total number of individuals employed in calendar yea	r 2011 (Part V, line 2a)			<b>5</b> 550			
탕	6 7	Total number of volunteers (estimate if necessary) .				<b>6</b> 500			
4	I	Total unrelated business revenue from Part VIII, colu				<b>7a</b> 0			
	ьι	Net unrelated business taxable income from Form 99	0-T, line 34			<b>7b</b> 0			
g,				Prio	r Year	Current Year			
	8	Contributions and grants (Part VIII, line 1h)		67,514,87	71 73,363,974				
П	9	Program service revenue (Part VIII, line 2g)		5,764,41	.5 6,152,419				
Revenue	10	Investment income (Part VIII, column (A), lines 3,	4, and 7d)		35,65	31,275			
Ξ.	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8		-5,07	-1,666				
	12	Total revenue—add lines 8 through 11 (must equal		е	72 200 06	70 546 003			
	42	12)		-	73,309,86				
	13	Grants and similar amounts paid (Part IX, column (			45,016,32				
	14	Benefits paid to or for members (Part IX, column (A				0 0			
82	15	Salaries, other compensation, employee benefits (P 5–10)	llaries, other compensation, employee benefits (Part IX, column (A), lines						
Expenses	16a	Professional fundraising fees (Part IX, column (A),	line 11e)		20,557,49	0 20,064,347			
е Э	ь	Total fundraising expenses (Part IX, column (D), line 25) 33,							
Ð					7,422,327 7,				
	17 18	Other expenses (Part IX, column (A), lines 11a-11 Total expenses Add lines 13-17 (must equal Part		·	72,996,14				
	19	Revenue less expenses Subtract line 18 from line			313,71				
- m	13	To rende less expenses Subtract file 10 from file		Reginning	of Current				
ညာကား					ear	End of Year			
ege Ege	20	Total assets (Part X, line 16)			17,618,05	16,831,524			
Not Assets or Fund Balances	21	Total liabilities (Part X, line 26)			11,018,71				
žŽ	22	Net assets or fund balances Subtract line 21 from	t assets or fund balances Subtract line 21 from line 20						
Pai	t II	Signature Block							
Under know	r penal	ties of perjury, I declare that I have examined this return and belief, it is true, correct, and complete. Declaration o							
		*****			12-11-14				
Sign		Signature of officer Date							
Here		PENNY JUDD CHIEF FINANCIAL OFFICER							
		Type or print name and title							
		Preparer's	Check If		axpayer identification number				
Paid		signature RICHARD B DIONNE	· ·	self- employed 🕨 🦵	(see instruc P00142882				
Prepa	arer's	Firm's name (or yours & ANSTISS & CO PC		• • •	1 .				
Use (		ıf self-employed),			EIN ▶ 04-2	2917204			
	-	address, and ZIP + 4 1115 WESTFORD STREET							

LOWELL, MA 01851

May the IRS discuss this return with the preparer shown above? (see instructions) . .

Phone no 🕨 (978) 452-2500

AND ENCOURAGE PARENTS TO PARTICIPATE FULLY IN SHAPING THESE PROGRAMS  (Code	Form	990 (2011) Pai	ge 🛭
TO ASSIST LOW-INCOME PEOPLE TO BECOME SELF-SUFFICIENT, TO ALLEVIATE THE EFFECTS OF POVERTY, AND TO ASSIST LOW-INCOME PEOPLE TO PARTICIPATE IN THE DECISIONS THAT AFFECT THEIR LIVES  2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2?  1 "Yes   No  1"Yes   No	Par		
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27	1	Briefly describe the organization's mission	
Tyes, we see the seen we services on Schedule O  Joid the organization cease conducting, or make significant changes in how it conducts, any program services?  If "Yes," describe these changes on Schedule O  Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, frany, for each program service reported  (Code ) (Expenses \$ 20,150,941 including grants of \$ 5,841,677) (Revenue \$ 2,596,566)  CHID AND FAMILY SERVICES - PROGRAMS THAT HELP LOW-INCOME FAMILIES MEET THEIR CHILDREN'S EDUCATIONAL, SOCIAL, NUTRITIONAL, AND HEALTH N AND ENCOURAGE PARENTS TO PARTICIPATE FULLY IN SHAPING THESE PROGRAMS  (Code ) (Expenses \$ 10,851,102 including grants of \$ 9,093,489) (Revenue \$ 1,750,166)  ENERGY AND COMMUNITY RESOURCES - COMMUNITY RESOURCES OFFERS FAMILIES, SENTORS, VOLUNTEERS, AND IMMIGRANTS EASY ACCESS TO DIVERSE AL ESSENTIAL COMMUNITY RESOURCES OFFERS FAMILES, SENTORS, VOLUNTEERS, AND IMMIGRANTS EASY ACCESS TO DIVERSE AL ENERGY PROGRAMS INCLUDE FUEL ASSISTANCE, WEATHERIZATION, BURNER REPAIR REPOLACE NETWORK, AND IMMIGRANTS EASY ACCESS TO DIVERSE AND HEARD PROGRAMS INCLUDE FUEL ASSISTANCE, WEATHERIZATION, BURNER REPAIR REPAIR FUEL THE APPLIANCE MANAGEMENT PROGRAM, AND SEVERAL OTHER PROGRAMS TO HELP FAMILIES STATY SAFE AND WARM EACH WINDER ACCOUNT PROGRAM SINCE OF THE APPLIANCE MANAGEMENT PROGRAM, AND SEVERAL OTHER PROGRAMS TO HELP FAMILIES STATY SAFE AND WARM EACH WINDER AS SOLID FAMILIES IN EARLING AND SEVERAL OTHER PROGRAMS THAT HELP LOW AND MODERATE INCOME FAMILIES ESTABLISH OR MAINTAIN SAFE AND PERMANENT HOUSING AND HOMELESS SERVICES - PROGRAMS THAT HELP LOW AND MODERATE INCOME FAMILIES ESTABLISH OR MAINTAIN SAFE AND PERMANENT HOUSING AND HOMELESS SERVICES - PROGRAMS THAT HELP LOW AND MODERATE INCOME FAMILIES ESTABLISH OR MAINTAIN SAFE AND PERMANENT HOUSING THE LACK			
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(Expenses \$ 3,729,033 including grants of \$ 676,020 ) (Revenue \$ 752,606 )		Other program convices (Describe in Schedule O.)	
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4e Total program service expenses⊁\$ 75.985.385		Total program service expenses►\$ 75,985,385	

Part IV Checklist of Required Schedules	Part IV	Checklist of	Required	Schedules
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Νo
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI.</i>	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	_ <b></b>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)					
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No		
22	2 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III					
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J					
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No		
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b				
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c				
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d				
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No		
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If</i> "Yes," complete Schedule L, Part III	27		No		
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)					
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part					
	<i>IV</i>	28a		No		
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No		
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No		
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes			
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No		
31	Part I	31		No		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No		
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes			
35a	Is any related organization a controlled entity of the filing organization within the meaning of section $512(b)(13)$ ?	35a	Yes			
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		No		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No		
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes			

## Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $$			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	<b>1a</b> 2,275			
ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	<b>1b</b> 0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable		.,	
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
		ı		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Νo
h	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		110
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	30		
-ra	over, a financial account in a foreign country (such as a bank account or securities			
	account)?	4a		Νo
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
U	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		Νo
	services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	7-		NI a
	file Form 8282?	<b>7</b> c		No
a	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	<b>7</b>		
	required?	7g		
n	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			_
	year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?			
	<b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by		Ī	
	the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		-

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management					
			Yes	No		
1_	Enter the number of voting members of the governing body at the end of the tax					
1a	year					
b	Enter the number of voting members included in line 1a, above, who are independent					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No		
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No		
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No		
6	Did the organization have members or stockholders?	6		Νo		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following					
а	The governing body?	8a	Yes			
b	Each committee with authority to act on behalf of the governing body?	8b	Yes			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	H		No		
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			110		
	venue Code.)					
			Yes	No		
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b				
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes			
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes			
ь	Were officers, directors or trustees, and key employees required to disclose annually interests that could give					
	rise to conflicts?	12b	Yes			
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes			
13	Did the organization have a written whistleblower policy?	13	Yes			
14	Did the organization have a written document retention and destruction policy?	14	Yes			
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official	15a	Yes			
b	Other officers or key employees of the organization	15b	Yes			
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)					
16a	16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?					
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	16a		No		
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b				
Se	ection C. Disclosure	100				
17	List the States with which a copy of this Form 990 is required to be filed►MA					
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)					

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

☐ O wn website ☐ A nother's website ☑ U pon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization PENNY JUDD CFO
  155 MERRIMACK STREET

LOWELL,MA 01852 (978)459-0551

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

<b>(A)</b> Name and Title	(B) A verage hours per week (describe hours	(C)  Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
(1) RITA O'BRIEN DEE DIRECTOR	2 00	х						0	0	0
(2) MARTY LORREY DIRECTOR	2 00	х						0	0	0
(3) GERMAINE VIGEANT-TRUDEL PRESIDENT	2 00	х		х				0	0	0
(4) SHEILA OCH VICE PRESIDENT	2 00	х		Х				0	0	0
(5) PATRICK MURPHY DIRECTOR	2 00	х						0	0	0
(6) MARTY CONWAY DIRECTOR	50	х						0	0	0
(7) CATHLEEN SCALLI DIRECTOR	50	х						0	0	0
(8) ELIZABETH FOX CLERK	50	х		Х				0	0	0
(9) RITA MERCIER DIRECTOR	50	х						0	0	0
(10) DENNIS PIENDAK DIRECTOR	50	Х						0	0	0
(11) GLORIA JOHNSON DIRECTOR	50	х						0	0	0
(12) MARIE P SWEENEY DIRECTOR	2 00	х						0	0	0
(13) GLENN GOLDMAN TREASURER	2 00	х		Х				0	0	0
(14) GABRIELLE CRUEGER DIRECTOR	2 00	х						0	0	0
(15) ROBERT CORRENTI DIRECTOR	50	х						0	0	0
(16) DIANA RYDER DIRECTOR	50	х						0	0	0
(17) RICHARD LEMOINE DIRECTOR	2 00	Х						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (describe hours	I I						(D) Reportable compensation from the organization (W- 2/1099-MISC)	1 -	(F) Estimated amount of oth compensatio from the organization a	
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	organiza	
(18) RAYMOND RIDDICK DIRECTOR	2 00	х						0	0		0
(19) DAVID BROWN DIRECTOR	2 00	х						0	0		0
(20) DEBRA HOVANASIAN DIRECTOR	2 00	х						0	0		0
(21) PAULETTE RENAULT-CARAGIANES DIRECTOR	2 00	х						0	0		0
(22) RASY AN DIRECTOR	2 00	х						0	0		0
(23) JAMES HOGAN DIRECTOR	2 00	х						0	0		0
(24) KAREN FREDERICK EXECUTIVE DIRECTOR	40 00			х				131,712	0		22,547
(25) WILLIAM LIPCHITZ DEPUTY EXECUTIVE DIRECTOR	40 00			х				109,003	0		9,212
(26) PENNY JUDD CHIEF FINANCIAL OFFICER	40 00			Х				98,280	0		20,084
			•	•			<b>&gt;</b>				
c Total from continuation sheets			• •	•	•		<u>-</u>	338,995	0		51,843
d Total (add lines 1b and 1c) .  2 Total number of individuals (inclusion) \$100,000 of reportable compensions.		ited to			ted a	above		, l			31,043
										Yes	No
3 Did the organization list any <b>forr</b> on line 1a? <i>If</i> "Yes," complete Sch								or highest compens	l l	3	No

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes</i> ," <i>complete Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual		.,	
	marvidaa	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)
Name and business address	Description of services	Compensation
AYOTTE HEATING & AC INC 125 NEWELL ST LOWELL, MA 01852	HEATING AND REPAIRS	183,859
CARON HEATING & COOLING 200 VARNUM AVENUE DRACUT, MA 01826	HEATING AND REPAIRS	159,210
LEGER CONSTRUCTION GROUP INC 68 WINTHROP AVE LOWELL, MA 01851	GENERAL CONTRACTING	153,523
MERRIMACK VALLEY TRAUMA SERVICES 267 BOSTON RD SUITE 26 NO BILLERICA, MA 01862	HEALTH SERVICES	147,269
ADP INC PO BOX 842875 BOSTON, MA 02284	PAYROLL SERVICES	118,316
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \( \mathbb{\sigma} 5

Part \	<u> </u>	Statement of Revenue				
			(A) Total revenue	(B) Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
<b>≗</b> ≇	1a	Federated campaigns 1a				
등등	Ь	Membership dues 1b				
ಕ್ಟ	c	Fundraising events 1c 71,061				
कुं हर						
<u>≅.</u> ह	d	Related organizations 1d				
ية E	е	Government grants (contributions) <b>1e</b> 72,109,031				
돌쬬	f	All other contributions, gifts, grants, and <b>1f</b> 1,183,882	j i			İ
至至		similar amounts not included above				
≣ਰ	g	Noncash contributions included in 583,782				
Contributions, gifts, grants and other similar amounts	١.	lines 1a-1f \$ 583,782	73,363,974			
ပ္က	h	Total. Add lines 1a-1f	73,303,774			
œ.		Business Code				
Ę	2a	SERVICE FEES 624410	5,927,880	5,927,880		
92 92	ь	RENTAL INCOME 532000	185,321	185,321		
ου E	c	LOCAL REVENUE 900099		39,218		
2	l .	300077	33,210	33,210		
À	d					
Ξ	е					
Program Service Revenue	f	All other program service revenue				
ညိ		Total Add lines 25, 26	C 450 440			
	g 3	Total. Add lines 2a-2f	6,152,419			
	3	Investment income (including dividends, interest	28,988			28,988
		and other similar amounts)	20,900			20,900
	4	Income from investment of tax-exempt bond proceeds				
	5	Royalties				
		(ı) Real (ıı) Personal				
	6a	Gross rents				
	b	Less rental expenses				
	c	Rental income				
	d	or (loss)  Net rental income or (loss)				
	"	(i) Securities (ii) Other				
	7a	Gross amount 165,000				
	' '	from sales of				
		assets other than inventory				
	Ь	Less cost or 162,713				
		other basis and sales expenses				
	c	Gain or (loss) 2,287				
	d	Net gain or (loss)	2,287	2,287		
Other Revenue	8a	Gross income from fundraising events (not including \$\frac{71,061}{2}\$				
Š		of contributions reported on line 1c) See Part IV, line 18				
Œ		a 28,416				
ē	ь	Less direct expenses <b>b</b> 32,360				
₹	c	Net income or (loss) from fundraising events .	-3,944			-3,944
_	9a	Gross income from gaming activities				
		See Part IV, line 19				
		<b>a</b> 4,168				
	ь	Less direct expenses <b>b</b> 1,890	]			
	С	Net income or (loss) from gaming activities	2,278			2,278
	10a	Gross sales of inventory, less returns and allowances .				
	b c	Less cost of goods sold b  Net income or (loss) from sales of inventory •				
		Miscellaneous Revenue Business Code	]			
	11a					
	ь					
	С					
	d	All other revenue				
	e	Total. Add lines 11a-11d				
		Total. Add files 11a-11d				
	12	Total revenue. See Instructions				
	1		79,546,002	6,154,706	0	27,322

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

	heck if Schedule O contains a response to any question in this Part IX		(5)		<u></u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22	50,700,611	50,700,611		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	390,838		390,838	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	13,962,620	12,979,666	968,233	14,721
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	973,662	910,529	61,857	1,276
9	Other employee benefits	3,116,616	2,955,222	160,178	1,216
10	Payroll taxes	1,620,611	1,497,797	121,292	1,522
11	Fees for services (non-employees)				
а	Management				
b	Legal	57,033	44,147	12,886	
c	Accounting	65,384		65,384	
d	Lobbying	17,129		17,129	
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other				
12	Advertising and promotion	43,746	41,953	1,495	298
13	Office expenses	1,020,387	959,603	55,513	5,271
14	Information technology	194,734	103,392	90,742	600
15	Royalties				
16	Occupancy	1,671,249	1,468,714	202,398	137
17	Travel	673,287	672,380	907	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	12,820	12,820		
20	Interest	90,466	83,701	6,765	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	366,261	300,626	65,635	
23	Insurance	167,406	96,178	71,228	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	CONTRACT SERVICES	2,028,159	1,729,202	296,807	2,150
b	MISCELLANEOUS	898,390	755,783	136,179	6,428
c	IMPAIRMENT LOSS - 360 P	583,782	583,782		
d	CONSULTANTS	91,174	89,279	1,895	
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	78,746,365	75,985,385	2,727,361	33,619
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation		-		rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 5,790,924 5,338,653 1 1 2 2 3 3 4 3.500.778 3.223.796 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 2,669,839 7 3,272,665 8 9 9 405,909 307,742 Prepaid expenses and deferred charges . . . . . . 8,495,459 Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10a 10b 3,936,019 b Less accumulated depreciation . . . . . 5,010,445 **10c** 4,559,440 11 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 240, 162 15 15 129,228 17,618,057 16,831,524 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 1,704,596 17 958,337 17 Accounts payable and accrued expenses . 18 18 19 4,657,816 19 4,279,442 20 20 21 21 53.833 Escrow or custodial account liability Complete Part IV of Schedule D . . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 2.785.466 23 2,379,364 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 1,870,837 25 1,763,673 D . . . . 26 11,018,715 26 9,434,649 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 2,027,492 27 Unrestricted net assets . . . . 1,558,116 4,571,850 28 5,838,759 28 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 6.599.342 33 7.396.875 Total net assets or fund balances . . . . . 34 Total liabilities and net assets/fund balances . . . . . 17.618.057 16.831.524

Pal	Check if Schedule O contains a response to any question in this Part XI			. [	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		79,5	546,00
2	Total expenses (must equal Part IX, column (A), line 25)	2		·	746,36
3	Revenue less expenses Subtract line 2 from line 1	3		7	799,63
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		6,5	599,34
5	Other changes in net assets or fund balances (explain in Schedule O)	5			-2,10
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		7,3	396,87
Par	The contains a response to any question in this Part XII			୮	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? $\cdot$ .		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

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As Filed Data -

DLN: 93493320038852

OMB No 1545-0047

#### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

		ie organi: TEAMWOR							Employer	identificatio	n number	
		12, 111 01.	2						04-2382	027		
Pa	rt I	Reas	on for Pu	blic Charity Sta	tus (All or	ganızatıons	must com	plete this p	art.) See ı	nstructions		
The	rganı	zatıon ıs	not a priva	te foundation becaus	seitis (For	lınes 1 throu	ıgh 11, check	only one bo	x )			
1	Γ	A chur	ch, convent	ion of churches, or a	ssociation o	fchurches s	section 170(b	)(1)(A)(i).				
2		A scho	ol describe	d in <b>section 170(b)(</b> 1	L)(A)(ii). (At	ttach Sched	ule E)					
3	$\vdash$	A hosp	ital or a cod	perative hospital se	rvice organiz	zatıon descr	ıbed ın <b>sectio</b>	n 170(b)(1)	(A)(iii).			
4	Γ			h organization opera ity, and state	ted in conjur	nction with a	hospital des	cribed in <b>sec</b>	tion 170(b)	(1)(A)(iii). E	nter the	
5 6 7	□	section A feder	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)  A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).  An organization that normally receives a substantial part of its support from a governmental unit or from the general public									
				( <b>A)(vi)</b> (Complete P	art II)							
8	г			described in <b>sectio</b>		<b>A)(vi)</b> (Cor	nplete Part II	. )				
9	<u></u>	An organic receipt its sup	anization the s from active port from greated by the ore	at normally receives rities related to its e oss investment inco ganization after June	(1) more the xempt function me and unre 30, 1975	nan 331/3% ons—subjec lated busine See <b>section!</b>	of its support t to certain e ss taxable in 509(a)(2). (C	from contrib xceptions, a come (less s omplete Par	nd (2) no mo section 511 t III )	ore than 331,	/3% of	
10 11	<u> </u>			ganized and operated ganized and operated								
e f g	Γ	By che other the section of the check is Since A	that descr Type I cking this b han foundat n 509(a)(2) rganization this box	ly supported organiz ibes the type of supp b Type I ox, I certify that the ion managers and ot received a written d	oorting organ I <b>c</b> organizatior her than one	Type III  Type III  Is not conto  or more pub	complete line  - Functional  rolled directly  blicly support  S that it is a	s 11e throughy integrated or indirectled organizat	gh 11h i y by one or i ions describ	<b>d</b> Type more disqual ped in section	e III - Other Ified persons n 509(a)(1) or	
h		(i) a pe and (iii (ii) a fa (iii) a 3	) below, the amily memb 35% contro	rectly or indirectly o governing body of th er of a person descri lled entity of a perso ng information about	ne the suppo bed in (i) abo n described	rted organiza ove? in (i) or (ii) a	ation? above?	persons des	crıbed ın (ıı)	11g 11g 11g(	(ii)	
					• •	=						
(i) Name of supported organization		e of rted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizat col (i) lis your gove docume	e Ion In ted In Erning	(v) Did you not organizat col (i) of suppor	ion in your	(vi Is th organiza col (i) org in the U	ne tion in ganized	(vii) A mount of support?	
				instructions))	Yes	No	Yes	No	Yes	No		
Tota												

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	under Part III. II tr	ie organization	ialis to quality u	nder the tests	iistea below, pie	ease complete i	Part III.)
	ection A. Public Support endar year (or fiscal year beginning	(-) 2007	(4) 2000	(-) 2000	(4) 2010	(-) 2011	(6) Tabal
1	ın) Gıfts, grants, contributions, and membership fees received (Do	(a) 2007 68,551,75	<b>(b)</b> 2008	(c) 2009 75,167,692	( <b>d</b> ) 2010	(e) 2011 73,363,974	( <b>f</b> ) Total
2	not include any "unusual grants ") Tax revenues levied for the		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,3,10,,632	07,373,337	73,333,371	
2	organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	68,551,75	72,097,457	75,167,692	67,575,397	73,363,974	356,756,277
5	The portion of total contributions by each person (other than a governmental unit or publicly						
	supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column						
6	(f) <b>Public Support.</b> Subtract line 5 from line 4						356,756,277
S	ection B. Total Support		l l				
Cal	endar year (or fiscal year	<b>(a)</b> 2007	<b>(b)</b> 2008	(c) 2009	<b>(d)</b> 2010	(e) 2011	(f) Total
7	beginning in) A mounts from line 4	68,551,757	72,097,457	75,167,692	67,575,397	73,363,974	356,756,277
8	Gross income from interest,						_
	dividends, payments received on securities loans, rents, royalties and income from similar sources	67,205	16,336	29,470	35,652	28,988	177,651
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital	57,544	-8,462	32,198		2,278	83,558
11	assets Total support (Add lines 7 through 10)						357,017,486
12	Gross receipts from related activity	ties, etc (See ins	structions )		L	12	21,996,738
13	First Five Years If the Form 990 is check this box and stop here	s for the organizat	tion's first, second,	thırd, fourth, or f	ifth tax year as a !	501(c)(3) organiz	zation, ▶
	ection C. Computation of Pu						
14	Public Support Percentage for 201	-		11 column (f))		14	99 930 %
15	Public Support Percentage for 201	LO Schedule A, P	art II, line 14			15	99 880 %
	33 1/3% support test—2011. If the and stop here. The organization que 33 1/3% support test—2010. If the	ıalıfıes as a publı	cly supported orgai	nızatıon			<b>►</b>  ▼
	box and stop here. The organization 10%-facts-and-circumstances test	on qualifies as a p	oublicly supported (	organızatıon	·		► T
	is 10% or more, and if the organiz in Part IV how the organization me organization						ted ▶□
b	10%-facts-and-circumstances tes	<b>t—2010.</b> If the or	ganızatıon dıd not c	heck a box on lir	ne 13, 16a, 16b, o	r 17a and line	FI
	15 is 10% or more, and if the orga Explain in Part IV how the organiz supported organization						<b>▶</b> □
18	<b>Private Foundation</b> If the organizations	ition did not chec	k a box on line 13,	16a, 16b, 17a o	r 17b, check this l	oox and see	<b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).							
	Facts And Circumstances Test							
Explanation								

Schedule A (Form 990 or 990-EZ) 2011

#### **Additional Data**

Software ID: Software Version:

**EIN:** 04-2382027

Name: COMMUNITY TEAMWORK INC

#### Form 990, Special Condition Description:

#### **Special Condition Description**

#### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

#### 4d. Other program services

(Code ) (Expenses \$ 2,339,241 including grants of \$ 657,033) (Revenue \$ 572,663) CTI'S WORKFORCE DEVELOPMENT DIVISION (WFD) SEEKS TO SUPPORT CLIENTS AS THEY ACHIEVE SELF-SUFFICIENCY BY ADDRESSING THE BARRIERS THAT ARE PREVENTING ADVANCEMENT INCLUDING THE LACK OF EDUCATION, TRAINING, SOCIAL SUPPORTS, AND FINANCIAL RESOURCES TO DO THIS, CTI HAS CREATED A COHESIVE SERVICE DELIVERY SYSTEM THAT ENABLES PARTICIPANTS TO ACCESS THE TRAINING AND SUPPORTIVE SERVICES NECESSARY TO OBTAIN AND RETAIN ENTRY-LEVEL JOBS THAT OFFER ACCESS TO STABLE CAREER PATHS WITH THE POTENTIAL FOR FUTURE ADVANCEMENT THIS SYSTEM ENSURES A SINGLE POINT OF CONTACT THROUGH WHICH REFERRALS FROM PROJECT PARTNERS ARE FUNNELED STAFF COORDINATE PROGRESSIVE WORKFORCE TRAINING, EDUCATION, JOB PLACEMENT, AND ON-GOING SUPPORTIVE SERVICES TO OVERCOME BARRIERS TO EMPLOYMENT AND CONTINUED CAREER DEVELOPMENT

(Code ) (Expenses \$ 1,389,792 including grants of \$ 18,987 ) (Revenue \$ 179,943 )
CTI'S LOCAL INITIATIVE OFFERS FAMILIES, SENIORS, VOLUNTEERS AND IMMIGRANTS EASY ACCESS TO DIVERSE AND

CTI'S LOCAL INITIATIVE OFFERS FAMILIES, SENIORS, VOLUNTEERS AND IMMIGRANTS EASY ACCESS TO DIVERSE AND ESSENTIAL COMMUNITY-BASED RESOURCES

DLN: 93493320038852

OMB No 1545-0047

#### SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities).

- Section 501(c)(3) organizations
   Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name	of t	the	orga	nıza	tıon
COMMU	INIT	Y TE	AMW	ORK	INC

Employer identification number

04-2382027

Part I-A	Complete if the or	ganization is exem	pt under section 501(c	c) or is a	section 527 or	ganization.
----------	--------------------	--------------------	------------------------	------------	----------------	-------------

- Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV
- Political expenditures
- 3 Volunteer hours

art I-B	Complete if	the organiza	<u>tion is exemp</u>	<u>t under secti</u>	on 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955
- Enter the amount of any excise tax incurred by organization managers under section 4955
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
- Was a correction made? ☐ Yes
  - If "Yes," describe in Part IV

#### Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
- Did the filing organization file Form 1120-POL for this year? ┌ Yes
- Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none. enter -0-

i Subtract line 1f from line 1c If zero or less, enter -0-

Scl	hedule C (Form 990 or 990-EZ) 2011			Page
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under section 501(c)(3)	and filed Form 5768	(election
	expenses, and share of excess lobb	an affiliated group (and list in Part IV each affi bying expenditures) x A and "limited control" provisions apply	liated group member's name	, address, EIN
	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing Organization's Totals	<b>(b)</b> Affiliated Group Totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)		
b	Total lobbying expenditures to influence a legisl	ative body (direct lobbying)	17,129	
C	Total lobbying expenditures (add lines 1a and 1	o)	17,129	
d	O ther exempt purpose expenditures		78,729,236	,
е	Total exempt purpose expenditures (add lines 1	c and 1d)	78,746,365	;
f	Lobbying nontaxable amount Enter the amount f	from the following table in both	1,000,000	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
	Grassroots nontaxable amount (enter 25% of lir	ne 1f)	250,000	)
h	Subtract line 1g from line 1a If zero or less, ent	er -0 -	С	

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

_	Voc	N
	res	 INC

#### 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expenditures During 4-Year Averaging Period									
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	(d) 2011	(e) Total				
2a	Lobbying non-taxable amount				1,000,000	1,000,000				
b	Lobbying ceiling amount (150% of line 2a, column(e))					1,500,000				
c	Total lobbying expenditures				17,129	17,129				
d_	Grassroots non-taxable amount				250,000	250,000				
e	Grassroots ceiling amount (150% of line 2d, column (e))					375,000				
f	Grassroots lobbying expenditures									

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 57	768
(election under section 501(h)).	

	(ciccuon ander section sor(n)).	(;	a)		(b)	
		Yes	No	_	Moun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?			1		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			1		
C	Media advertisements?					
d	Mailings to members, legislators, or the public?					
е	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities? If "Yes," describe in Part IV					
j	Total lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912			1		
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pai	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c	)(5), (	or se	ectio	n
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		⊢	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?			3		
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".				ectio	n
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
C	Total	2c				

## Taxable amount of lobbying and political expenditures (see instructions)Part IV Supplemental Information

political expenditure next year?

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues

4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and

Identifier	Return Reference	Explanation
PART IV, SUPPLEMENTAL INFORMATION		PART II-A, LINE 2 COMMUNITY TEAMWORK, INC IS NOT REQUIRED TO COMPLETE ALL FIVE COLUMNS OF PART II-A, LINE 2, AS THE YEAR ENDED JUNE 30, 2012 WAS THE FIRST YEAR IN WHICH COMMUNITY TEAMWORK, INC MADE ITS FIRST SECTION 501(H) ELECTION THIS ELECTION HAS NOT BEEN REVOKED

3

4

5

DLN: 93493320038852

OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization

Employer identification number

CON	MUNITY TEAMWORK INC			· · · · · · · · · · · · · · · · · · ·		
				2382027		
'a	rt I Organizations Maintaining Donor Adordard organization answered "Yes" to Form 99		unds	or Accounts	. Complet	te if th
	organization answered fes to form 95	(a) Donor advised funds		(b) Funds and o	ther accou	nts
	Total number at end of year			. ,		
	Aggregate contributions to (during year)					
	Aggregate grants from (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor advi funds are the organization's property, subject to the		nor adv	ısed	┌ Yes	┌ No
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben	donor advisors in writing that grant funds			┌ Yes	□ No
	conferring impermissible private benefit  TELL Conservation Easements. Complete	if the organization answered "Ves"	to Form	~ 000 Dart IV		1 140
1			to Fori	11 990, Part IV	, line 7.	
	Purpose(s) of conservation easements held by the o  Preservation of land for public use (e.g., recreating in the protection of natural habitat.  Preservation of open space.  Complete lines 2a-2d if the organization held a qual	on or pleasure) Preservation of a	certifie	d historic struc		a
	easement on the last day of the tax year	med conservation contribution in the form	ii oi a c	onservation		
				Held at the	End of the	Year
	Total number of conservation easements		2a			
	Total acreage restricted by conservation easements		2b			
	Number of conservation easements on a certified his	toric structure included in (a)	2c			
	Number of conservation easements included in (c) a	cquired after 8/17/06	2d			
	Number of conservation easements modified, transfethe taxable year ▶	erred, released, extinguished, or terminat	ed by tl	he organization	during	
	Number of states where property subject to conserva	ation easement is located ►				
	Does the organization have a written policy regarding enforcement of the conservation easements it holds		ıdlıng o	f violations, and	┌ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, insp	pecting and enforcing conservation easer	nents d	luring the year 🕨	-	
	A mount of expenses incurred in monitoring, inspecti					
	<b>▶</b> \$	,		<i>y</i>		
	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of se	ction		┌ Yes	┌ No
	In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation easer	the footnote to the organization's financia				
ĺ	Organizations Maintaining Collection Complete if the organization answered	ons of Art, Historical Treasures,	or Ot	her Similar <i>i</i>	Assets.	
	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fir	116, not to report in its revenue statem for public exhibition, education or resear	rch in fu			÷,
	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research			•	
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets included in Form 990, Part X					
	If the organization received or held works of art, histofollowing amounts required to be reported under SFA		or finar	· -		
	Revenues included in Form 990, Part VIII, line 1	<del>-</del>		<b>▶</b> \$		

**b** Assets included in Form 990, Part X

3	Organizations Maintaining Co		,		<u> </u>	•	****	Ommui A33	<del>(</del>	<u>ontinuea)</u>
-	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th		_	_		se of its collecti	on	
а	Public exhibition		d	Γ	Loan or e	xchange progr	ams			
b	Scholarly research		е	$\Gamma$	Other					
С	Preservation for future generations									
4	Provide a description of the organization's c	ollections and expla	ın hov	vthev	further th	ne organization	's ex	empt purpose in		
	Part XIV					-				
5	During the year, did the organization solicit assets to be sold to raise funds rather than								Yes	□ No
Par	Part IV, line 9, or reported an ar	ements. Comple	ete ıf	the o	rganızat					<u>.</u>
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interme	ediary	for co	ntrıbutıor	ns or other ass	ets r		Yes	√ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ıng tab	ole	_				
						-		Amo	ount	
C	Beginning balance						1c			0
d	Additions during the year					_	1d			53,833
е	Distributions during the year						1e			0
f	Ending balance						<b>1</b> f			53,833
2a	Did the organization include an amount on F	orm 990, Part X, line	e 21?					₽	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/								
Pa	rt V Endowment Funds. Complete									
		(a)Current Year	(b)	Prior Ye		)Two Years Back	+		<b>(e)</b> Four	Years Back
1a	Beginning of year balance	131,332		1:	11,627	99,83	4	127,920		
b	Contributions						_			
С	Investment earnings or losses	-506			21,258	13,18	2	-20,616		
d	Grants or scholarships							6,179		
e	Other expenditures for facilities and programs									
f	Administrative expenses	1,598			1,553	1,39	2	1,288		
g	End of year balance	129,228		13	31,332	111,62	7	99,837		
2	Provide the estimated percentage of the year	rend balance held a	as		<u> </u>		<u> </u>	<u> </u>		
а	Board designated or quasi-endowment 🕨	100 000 %								
b	Permanent endowment ► 0 %									
c	Term endowment ► 0 %									
За	Are there endowment funds not in the posse	ssion of the organiz	atıon 1	that ar	o hald an		d for	the		
					e neiu an	ia aaministere				No
	organization by				e neiu an	ia aaministere			Yes	140
	organization by  (i) unrelated organizations				• • • •	a administere		3a(i	) Yes	
	<ul><li>(i) unrelated organizations</li><li>(ii) related organizations</li></ul>							3a(ii	) Yes	+
b	(i) unrelated organizations	ns listed as require	  d on S	chedu	 le R? .				) Yes	
ь 4	(i) unrelated organizations (ii) related organizations	ns listed as required to the organization's end	 d on S dowme	chedu ent fun	 le R? . ds			3a(ii	) Yes	
ь 4	(i) unrelated organizations	ns listed as required to the organization's end	 d on S dowme	cheduent fun	 le R? . ds line 10.			3a(ii	) Yes	
ь 4	(i) unrelated organizations (ii) related organizations	ns listed as required to the organization's end	 d on S dowme	cheduent fun	 le R? . ds	er <b>(b)</b> Cost or c		3a(ii	) Yes	
b 4 Par	(i) unrelated organizations (ii) related organizations	ns listed as required to the organization's end	 d on S dowme	cheduent fun	le R? ds	er (b)Cost or cont) basis (other		3a(ii 3b	) Yes	No
b 4 Par	(i) unrelated organizations (ii) related organizations	ns listed as required to the organization's end	 d on S dowme	cheduent fun	le R? ds	er (b)Cost or cont) basis (other	er) :,907	3a(ii 3b	(d) B	No No ook value
b 4 Par 1a b	(i) unrelated organizations	ns listed as required to the organization's end	 d on S dowme	cheduent fun	le R? ds	er (b)Cost or cont) basis (other	er) :,907	(c) Accumulated depreciation	(d) B	No No ook value
b 4 Par 1a b c	(i) unrelated organizations	ns listed as required to the organization's end	 d on S dowme	cheduent fun	le R? .ds	er (b)Cost or cont) basis (other	er) 2,907 2,034	(c) Accumulated depreciation	(d) B	No No ook value
b 4 Par 1a b c	(i) unrelated organizations	ns listed as required to the organization's end	 d on S dowme	cheduent fun	le R? .ds	er (b)Cost or cobasis (other 902 6,472	er) 2,907 2,034	(c) Accumulated depreciation	(d) B	00k value 902,907 3,254,670

Part VII Investments—Other Securities. See	FOITH 990, Part A, line 12	
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
(1)Financial derivatives		Cost of end of year market value
(2)Closely-held equity interests		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	<b>+</b>	
Part VIII Investments—Program Related. Se	e Form 990, Part X, line 1	.3.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) Bescription of investment type	(B) Book value	Cost or end-of-year market value
	<b>•</b>	
Part IX Other Assets. See Form 990, Part X, I	ıne 15.	
		43.5
(a) Descr	iption	(b) Book value
	iption	(b) Book value
	ıptıon	(b) Book value
	ption	(b) Book value
	ption	(b) Book value
	iption	(b) Book value
	ption	(b) Book value
	ption	(b) Book value
	iption	(b) Book value
	ption	(b) Book value
	iption	(b) Book value
	iption	(b) Book value
	ption	(b) Book value
	ption	(b) Book value
(a) Descr		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15.)	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part	<i>15.</i> )	
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part	<i>15.</i> )	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability	<i>15.</i> )	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	
Total. (Column (b) should equal Form 990, Part X, col.(B) line  Part X Other Liabilities. See Form 990, Part  1 (a) Description of Liability  Federal Income Taxes  ACCRUED VACATION	15.)	

1 Total revenue (Form 990, Part VIII, column (A), line 12)	1	79,546,002
Total expenses (Form 990, Part IX, column (A), line 25)	2	78,746,365
3 Excess or (deficit) for the year Subtract line 2 from line 1	3	799,637
4 Net unrealized gains (losses) on investments	4	-2,104
5 Donated services and use of facilities	5	
6 Investment expenses	6	
7 Prior period adjustments	7	
8 Other (Describe in Part XIV)	8	
9 Total adjustments (net) Add lines 4 - 8	9	-2,104
10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	797,533
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue	per R	eturn
1 Total revenue, gains, and other support per audited financial statements	1	79,578,148
A mounts included on line 1 but not on Form 990, Part VIII, line 12		
a Net unrealized gains on investments		
b Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIV)		
e Add lines 2a through 2d	2e	-2,104
3 Subtract line <b>2e</b> from line <b>1</b>	3	79,580,252
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b Other (Describe in Part XIV)		
c Add lines 4a and 4b	4c	-34,250
Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	79,546,002
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	s per	
1 Total expenses and losses per audited financial statements	1	78,780,615
2 Amounts included on line 1 but not on Form 990, Part IX, line 25		
a Donated services and use of facilities		
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIV)		
e Add lines 2a through 2d	2e	34,250
3 Subtract line <b>2e</b> from line <b>1</b>	3	78,746,365
A mounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b Other (Describe in Part XIV)	1	
<b>c</b> Add lines <b>4a</b> and <b>4b</b>	4c	0
5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	78,746,365

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any

Identifier	Return Reference	Explanation
	PART IV, LINE 2B	THE ORGANIZATION ADMINISTERS A REPRESENTATIVE PAYEE PROGRAM AND MOVING TO ECONOMIC OPPORTUNITY PROGRAM ("MEOP") FOR ITS CLIENTS
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	COMMUNITY TEAMWORK, INC ESTABLISHED AN ENDOWMENT WITH THE GREATER LOWELL COMMUNITY FOUNDATION WITH THE INTENT OF GROWING THE ENDOWMENT SO THAT THE ANNUAL DISTRIBUTION COULD BE USED TO FURTHER THE MISSION OF HELPING LOW INCOME PEOPLE BECOME SELF SUFFICIENT IN ADDITION, THE ANNUAL ENDOWMENT DISTRIBUTION COULD BE USED TO HELP THE AGENCY IN A "RAINY DAY" OCCURRENCE OF BUDGET OR PROGRAM REDUCTIONS
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	ASC 740-10, "INCOME TAXES" REQUIRES THE ORGANIZATION TO EVALUATE AND DISCLOSE TAX POSITIONS THAT COULD HAVE AN EFFECT ON THE ORGANIZATION'S FINANCIAL STATEMENTS THE ORGANIZATION REPORTS ITS ACTIVITIES TO THE INTERNAL REVENUE SERVICE AND THE COMMONWEALTH OF MASSACHUSETTS ON AN ANNUAL BASIS THESE INFORMATIONAL RETURNS ARE GENERALLY SUBJECT TO AUDIT AND REVIEW BY THE GOVERNMENTAL AGENCIES FOR A PERIOD OF THREE YEARS AFTER FILING SUBSTANTIALLY ALL OF THE ORGANIZATION'S INCOME, EXPENDITURES AND ACTIVITIES RELATE TO ITS EXEMPT PURPOSE, THEREFORE, MANAGEMENT HAS DETERMINED THAT THE ORGANIZATION IS NOT SUBJECT TO UNRELATED BUSINESS INCOME TAXES AND WILL CONTINUE TO QUALIFY AS A TAX-EXEMPT NOT-FOR-PROFIT ENTITY
PART XII, LINE 4B - OTHER ADJUSTMENTS		FUNDRAISING EVENT EXPENSES -32,360 GAMING EXPENSES -1,890
PART XIII, LINE 2D - OTHER ADJUSTMENTS		FUNDRAISING EVENT EXPENSES 32,360 GAMING EXPENSES 1,890

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DLN: 93493320038852

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

С

(Form 990 or 990-EZ)

**SCHEDULE G** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

**Supplemental Information Regarding** 

**Fundraising or Gaming Activities** 

Open to Public Inspection

ame of the organization OMMUNITY TEAMWORK INC						Employer ider	tification number
OMMONITY TEAMWORK INC	•					04-2382027	
Part I Fundraising Ac	<b>tivities.</b> Complete	e if the c	organiza	tion answered "Yes"	to Form	n 990, Part IV	, line 17.
Indicate whether the orga	nızatıon raısed funds	through a	any of the	following activities Ch	eck all th	nat apply	
<b>a</b> Mail solicitations			n-govern	ment grants			
<b>b</b> Internet and e-mail so	olicitations		f	/ernment	nment grants		
<b>c</b>			g	Special fundraisir	ng events	5	
<b>d</b> In-person solicitation	S						
<b>2a</b> Did the organization have or key employees listed in							Γ Yes Γ No
<b>b</b> If "Yes," list the ten higher to be compensated at leas							
(i) Name and address of Individual or entity (fundraiser)	ındıvıdual		Did ser have ody or rol of utions?	(iv) Gross receipts from activity	(or r	nount paid to etained by) iser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No				
otal			•				
List all states in which the licensing	organization is regis	tered or l	icensed t	o solicit funds or has b	een notifi	led it is exempt	from registration or

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form							
			(a) Event #1  RIVERBOAT (event type)	(b) Event #2	(c) Other Events (total number)	(d) Total Events (Add col (a) through col (c))			
₽	1	Gross receipts	99,477	7		99,477			
Revenue	2	Less Charitable contributions	71,06	1		71,061			
	3	Gross income (line 1 minus line 2)	28,416	5		28,416			
	4	Cash prizes	500			500			
မှာ ()	5	Non-cash prizes							
ğ E E	6	Rent/facility costs	5,847	7		5,847			
쬬	7	Food and beverages	5,577	7		5,577			
Direct Expenses	8	Entertainment							
Δ	9	Other direct expenses .	20,436	5		20,436			
	10	Direct expense summary Add lin	es 4 through 9 ın columr	n (d)	🛌	(32,360)			
	11	Net income summary Combine li	nes 3 and 10 ın column (	(d)		-3,944			
Par	t III	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		"Yes" to Form 990, Pa	rt IV, line 19, or repo	orted more than			
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))			
	1	Gross revenue							
ses	2	Cash prizes							
Expenses	3	Non-cash prizes							
Direct B	4	Rent/facility costs							
툽	5	Other direct expenses							
	6	Volunteer labor	Г Yes Г No	┌ Yes	┌ Yes				
	7	Direct expense summary Add lines	s 2 through 5 in column (	(d)		( )			
	8	Net gaming income summary Com	bine lines 1 and 7 in coli	umn (d)	🛌				
9 a b	8 Net gaming income summary Combine lines 1 and 7 in column (d)								
10a b		re any of the organization's gaming Yes," Explain				· · Fyes FNo			

Sche	dule G (Form 990 or 990-EZ) 20	11				Page <b>3</b>
11	Does the organization operate ga	aming activities with nonmembers? $oldsymbol{\cdot}$			es [	No No
12		neficiary or trustee of a trust or a mem				
	formed to administer charitable of	gaming?		<b>Г</b> ү	es 「	No
13	Indicate the percentage of gamir	ng activity operated in		1 1		
а				13a		
b	An outside facility			13b		
14	Provide the name and address of records	the person who prepares the organiza	tion's gaming/special events book	s and		
	Name 🟲					
	Address ►					
15a	Does the organization have a co	ntract with a third party from whom the	organization receives gaming			
	revenue?			Гү	es F	- No
b		ning revenue received by the organizat				.,,
	amount of gaming revenue retain	ed by the thırd party 🟲 \$				
c	If "Yes," enter name and address	5				
	Name 🟲					
	Address ►					
16	Gaming manager information					
	Name 🟲					
	Gaming manager compensation I	<b>\$</b> \$				
	Description of services provided	<b>&gt;</b>				
	Director/officer	Employee	Independent contractor			
17	Mandatory distributions					
а	Is the organization required unde	er state law to make charitable distribu	tions from the gaming proceeds to			
	= =				es [	No
b		required under state law distributed tactivities during the tax year > \$	o other exempt organizations or sp	ent		
Par		provide additional information for	responses to quuestion on Sc	hedule G (see		
	Identifier	ReturnReference	Explana	tıon		
<u></u>						

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Schedule I

(Form 990)

Department of the Treasury

DLN: 93493320038852
OMB No. 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

0044

2011

Open to Public
Inspection

Internal Revenue Service   Name of the organization			- Attach to Form 550			Employer identification	Inspection on number
COMMUNITY TEAMWORK INC						04-2382027	
Part I General Informat	ion on Grants and	l Assistance					
<ul> <li>Does the organization maintain the selection criteria used to a Describe in Part IV the organization.</li> </ul>	award the grants or as: ızatıon's procedures fo	sistance? or monitoring the use o	f grant funds in the Unite	d States			▼ Yes   □
Form 990, Part IV, l	ine 21 for any recip	ient that received n	rganizations in the nore than \$5,000. Cho needed	eck this box if no one	recipient receive	d more than \$5,000.	. Use
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
							_
2 Enter total number of section	501(c)(3) and governr	ment organizations list	ed in the line 1 table .			<del>-</del> -	

Part IIII Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

Use Schedule I-1 (Form 990)	if additional space is	needed.			
(a)Type of grant or assistance	(b)Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) THE DIVISION OF HOUSING & HOMELESS SERVICES IS THE COMBINATION OF NUMEROUS PROGRAMS THAT HELP LOW AND MODERATE INCOME FAMILIES ESTABLISH OR MAINTAIN SAFE AND PERMANENT HOUSING	35131	35,089,425			
(2) COMMUNITY TEAMWORK'S ENERGY AND COMMUNITY RESOURCES DEPARTMENT OFFERS FAMILIES, SENIORS, VOLUNTEERS AND IMMIGRANTS EASY ACCESS TO DIVERSE AND ESSENTIAL COMMUNITY-BASED RESOURCES AS WELL AS A HOST OF HEATING AND CONSERVATION PROGRAMS INCLUDING FUEL ASSISTANCE, WEATHERIZATION, BURNER REPAIR AND REPLACEMENT, AND SEVERAL OTHER PROGRAMS TO HELP FAMILIES STAY SAFE AND WARM EACH WINTER	13754	9,093,489			
(3) THE DIVISION OF CHILD AND FAMILY SERVICES ASSISTS FAMILY SELF-SUFFICIENCY BY PROVIDING NURTURING, SAFE AND SUPPORTIVE PROGRAMS FOR FAMILIES WITH CHILDREN BIRTH THROUGH MIDDLE SCHOOL AGE	11698	5,841,677			
(4) CTI'S WORKFORCE DEVELOPMENT DIVISION (WFD) SEEKS TO SUPPORT CLIENTS AS THEY ACHIEVE SELF-SUFFICIENCY BY ADDRESSING THE BARRIERS THAT ARE PREVENTING ADVANCEMENT INCLUDING THE LACK OF EDUCATION, TRAINING, SOCIAL SUPPORTS, AND FINANCIAL RESOURCES AMONG THE PROGRAMS IS YOUTHBUILD WHICH WAS IMPLEMENTED FOR YOUNG ADULTS BETWEEN THE AGES 17 AND 24 WHO HAVE DROPPED OUT OF SCHOOL YOUTHBUILD OFFERS GED PREPARATION CLASSES AS WELL AS LEARNING TOOLS SUCH AS CRITICAL THINKING SKILLS, SMALL BUSINESS MANAGEMENT, ECONOMIC LITERACY, AND COMPUTER TRAINING CTI ALSO OFFERS THE PATHWAYS TO ADVANCEMENT AND TRAINING IN HEALTHCARE (PATH) WHICH FOCUSES ON OBTAINING EMPLOYMENT AND ADVANCEMENT IN THE HEALTHCARE INDUSTRY FOR ENTRY LEVEL AND INCUMBENT WORKERS IN THE GREATER LOWELL AREA	818	657,033			
(5) LOCAL INITIATIVE WAS CREATED TO PROVIDE ASSISTANCE TO A NETWORK OF COMMUNITY BASED PROGRAMS AND SERVICES TO IMPROVE THE CONDITIONS OF POVERTY AND TO STRENGTHEN LOW- INCOME COMMUNITIES	950	18,987			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

PROCEDURE FOR MONITORING GRANTS IN THE U S

Identifier

Return Reference
PART I, LINE 2

Explanation

SCHEDULE I, PART I, LINE 2 CTI ADMINISTERS EACH OF ITS PROGRAMS AND HAS INTERNAL CONTROL PROCEDURES WITHIN EACH DEPARTMENT TO ENSURE THAT THE REQUIREMENTS OF THE FUNDING SOURCE ARE MET AND THAT FUNDS ARE NOT MISAPPROPRIATED

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DLN: 93493320038852

**Employer identification number** 

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

COMMUNITY TEAMWORK INC.

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

04-2382027 **Questions Regarding Compensation** Yes Νo Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No." complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Nο 4h Participate in, or receive payment from, a supplemental nonqualified retirement plan? Νo **4**c Participate in, or receive payment from, an equity-based compensation arrangement? Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? **5**a Νo 5b Any related organization? Νo If "Yes," to line 5a or 5b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? Νo 6b Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) KAREN FREDERICK	(I) (II)	131,712 0	0 0	0	10,668 0	11,879 0	154,259 0	0

Schedule J (Form 990) 2011 Page **3** 

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

	Identifier	Return Reference	Explanation
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Schedule J (Form 990) 2011

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DLN: 93493320038852

OMB No 1545-0047

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**SCHEDULE M** (Form 990)

Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**NonCash Contributions** 

Name of the organization COMMUNITY TEAMWORK INC

**Employer identification number** 

					04-2382027			
Pa	Types of Property	•						
		(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line 1g	<b>(d</b> Method of d contribution	etermı	_	
1	Art—Works of art							
2	Art—Historical treasures .							
3	Art—Fractional Interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
	Securities—Publicly traded .							
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
	Historical artifacts							
	Scientific specimens							
24	Archeological artifacts							
	DISCOUNT VALUE OF INTEREST-				ESTIMATED DISC	OUNTI	ĒD	
25	Other► ( FREE DEBT )	Х	1	583,782	PRESENT VALUE			
26	O ther ▶()							
27	O ther ▶()							
28	Other ► ()							
29	Number of Forms 8283 received for which the organization compl				29			
30a	During the year, did the organiza	ition receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it		Yes	No
	must hold for at least three year							
	for exempt purposes for the enti					30a		No
b	If "Yes," describe the arrangement					30a		
31	Does the organization have a gif	t acceptan	ce policy that requires the i	review of any non-standard	contributions?	31		Νo
32a	Does the organization hire or us contributions?	e third part • • •	es or related organizations	to solicit, process, or sell i	non-cash	32a		No
b	If "Yes," describe in Part II							
	If the organization did not report describe in Part II	revenues i	n column (c) for a type of p	roperty for which column (a	) is checked,			

Page 2

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2011

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DLN: 93493320038852

OMB No 1545-0047

#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011

Open to Public Inspection

Name of the organization COMMUNITY TEAMWORK INC

**Employer identification number** 

04-2382027

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 2	GERMAINE VIGEANT-TRUDEL HAS A BUSINESS RELATIONSHIP WITH WILLIAM LIPCHITZ
	FORM 990, PART VI, SECTION B, LINE 11	EACH YEAR THE BOARD FINANCE COMMITTEE MEETS WITH THE PAID PREPARER TO REVIEW THE FORM 990 A CHECKLIST PROVIDED BY THE PAID PREPARER IS USED TO AFFIRMATIVELY ASSERT AND DOCUMENT THAT EACH PART OF THE FORM 990, AS WELL AS ALL SCHEDULES, HAVE BEEN REVIEWED AND APPEAR COMPLETE AND REASONABLE PRIOR TO FILING WITH THE IRS AN ELECTRONIC COPY OF THE FORM 990 IS DISTRIBUTED TO THE ENTIRE BOARD OF DIRECTORS AFTER THE FINANCE COMMITTEE HAS REVIEWED AND APPROVED THE DOCUMENT
	FORM 990, PART VI, SECTION B, LINE 12C	EACH YEAR THE OFFICERS, DIRECTORS AND KEY EMPLOYEES OF COMMUNITY TEAMWORK INC REVIEW THE CONFLICT OF INTEREST POLICY, DISCLOSE ANYTHING NOT PREVIOUSLY REPORTED AND UPDATE THE STATUS OF ANY PREVIOUS CONFLICTS OF INTEREST REPORTED THEY SIGN THE POLICY ASSURING THAT THEY HAVE COMPLIED WITH THE POLICY
	FORM 990, PART VI, SECTION B, LINE 15	ANNUALLY THE BOARD OF DIRECTORS DIRECTS THE EXECUTIVE COMMITTEE OF THE BOARD TO CONDUCT A PERFORMANCE AND COMPENSATION REVIEW OF THE EXECUTIVE DIRECTOR THE EXECUTIVE DIRECTOR FORWARDS TO THE COMMITTEE AN UPDATE ON THE CURRENT YEAR GOALS SET BY THE COMMITTEE AND THE BOARD IN THE PREVIOUS YEAR REVIEW PROCESS THE EXECUTIVE DIRECTOR ALSO SUBMITS A LIST OF GOALS FOR THE UPCOMING YEAR FOR THE COMMITTEE APPROVAL THE COMMITTEE COMPLETES AN EXECUTIVE DIRECTOR EVALUATION FORM THE PERFORMANCE REVIEW IS SHARED WITH THE FULL BOARD WITH A RECOMMENDATION FOR SALARY ADJUSTMENT, IF ANY, FOR THE FOLLOWING YEAR THE EXECUTIVE COMMITTEE CONSIDERS (1) THE PERFORMANCE OF THE EXECUTIVE DIRECTOR DURING THE REVIEW PERIOD, (2) THE FINANCIAL CONDITION OF THE ORGANIZATION AND (3) WHETHER THE EMPLOYEES OF THE ORGANIZATION ARE RECEIVING FAIR WAGES AND APPROPRIATE ADJUSMENTS IN FY10 A COMPENSATION STUDY WAS CONDUCTED BY AN INDEPENDENT CONSULTANT THE BOARD OF DIRECTORS HAS DELEGATED THE PERFORMANCE REVIEW AND COMPENSATION REVIEW OF THE KEY EMPLOYEES TO THE EXECUTIVE DIRECTOR THIS INCLUDES THE DEPUTY EXECUTIVE DIRECTOR AND THE CHIEF FINANCIAL OFFICER
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST AT THE ORGANIZATION'S ADMINISTRATIVE OFFICE
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -2,104

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2011

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Open to Public Inspection

# SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
COMMUNITY TEAMWORK INC

Od-2382027

				04-2382027	,		
Part I Identification of Disregarded Entities (Con	nplete if the organizati	on answered "Yes'	' on Form 990, Pa	art IV, line 33.)			
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity		
or more related tax-exempt organizations durin  (a)  Name, address, and EIN of related organization		(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e)	(f) Direct controlling entity	e it had  (g Section 51 contri	<b>g)</b> 12(b)(1: rolled
						Yes	No
(1) COMMON GROUND DEVELOPMENT CORPORATION  155 MERRIMACK STREET  LOWELL, MA 01852 04-2382027	TO DEVELOP, OWN, AND OPERATE AFFORDABLE HOUSING	МА	501(C)(3)	9	COMMUNITY TEAMWORK INC	Yes	
(2) COMMUNITY HOUSING INC 155 MERRIMACK STREET	TO DEVELOP, OWN, AND	МА	501(C)(3)	9	COMMUNITY TEAMWORK	Yes	

HOUSING LOWELL, MA 01852 32-0047832 (3) MECHANICS HALL INC TO BUY A BUILDING AND COMMUNITY TEAMWORK 155 MERRIMACK STREET RENT IT TO CTI, AN EXEMPT MA 501(C)(2) INC Yes ORGANIZATION LOWELL, MA 01852 04-3410521 (4) MERRIMACK VALLEY HOUSING SERVICES INC TO PROVIDE ELDERLY AND COMMUNITY TEAMWORK HANDICAPPED PERSONS OF 155 MERRIMACK STREET INC MA 501(C)(3) 7 Yes LOW INCOME WITH LOWELL, MA 01852 HOUSING 04-2732088

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(1) TOWNE SCHOOL LIMITED PARTNERSHIP  155 MERRIMACK STREET 2ND FLOOR LOWELL, MA 01852 27-3921886  MAA UCC  RELATED  TOWNE SCHOOL GP LLC  RELATED  NO  NO  Yes No  Yes No   Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) General or managing partner? (k) Percentage ownership	rtionate	(h) Dispropi allocati	(g) Share of end-of- year assets	(f) Share of total Income	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	entity	(c) Legal domicile (state or foreign country)	<b>(b)</b> Primary activity	<b>(a)</b> Name, address, and EIN of related organization	
LIMITED PARTNERSHIP DEVELOPMENT AND 155 MERRIMACK STREET ANNA MA 2ND FLOOR LOWELL, MA 01852  TOWNE SCHOOL GP LLC RELATED  NO 0 010 %	Yes No	No	Yes							
	No 0 010 %	No		100		RELATED	1	МА	MANAGEMENT OF LOW-	LIMITED PARTNERSHIP  155 MERRIMACK STREET  2ND FLOOR  LOWELL, MA 01852
										1

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) TOWNE SCHOOL GP LLC 155 MERRIMACK STREET 2ND FLOOR LOWELL, MA 01852 27-3921799	DEVELOPMENT AND MANAGEMENT OF LOW-INCOME REAL ESTATE	МА	COMMON GROUND DEVELOPMENT CORPORATION	С		100	79 000 %
(2) CGDC LLC 155 MERRIMACK STREET 2ND FLOOR LOWELL, MA 01852 27-4392487	DEVELOPMENT AND MANAGEMENT OF LOW-INCOME REAL ESTATE	МА	COMMON GROUND DEVELOPMENT CORPORATION	С			100 000 %
1						611157	- 000) 2011

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Part	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)			
N	ote. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
<b>1</b> Duri	ng the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a R	eceipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
<b>b</b> G	Gift, grant, or capital contribution to related organization(s)	1b	Yes	
<b>c</b> G	ift, grant, or capital contribution from related organization(s)	1c		No
d L	oans or loan guarantees to or for related organization(s)	1d	Yes	
e L	oans or loan guarantees by related organization(s)	1e		No
f S	ale of assets to related organization(s)	1f	<u> </u>	No
g P	urchase of assets from related organization(s)	<b>1</b> g		No
h E	xchange of assets with related organization(s)	1h		No
i Le	ease of facilities, equipment, or other assets to related organization(s)	<b>1</b> i		No
		$ldsymbol{le}}}}}}$		
j Le	ease of facilities, equipment, or other assets from related organization(s)	1j	Yes	
<b>k</b> P	erformance of services or membership or fundraising solicitations for related organization(s)	1k		No
I Pe	erformance of services or membership or fundraising solicitations by related organization(s)	11	<u> </u>	No
m S	haring of facilities, equipment, mailing lists, or other assets with related organization(s)	1m	1	No
n S	haring of paid employees with related organization(s)	1n		No
<b>o</b> R	eimbursement paid to related organization(s) for expenses	10	_	No
	termbursement paid by related organization(s) for expenses	1p	Yes	
				$\top$
<b>q</b> 0	ther transfer of cash or property to related organization(s)	1q		No
<b>r</b> 0	ther transfer of cash or property from related organization(s)	1r		No

2	If the answer to any of the above is "Yes	" see the instructions for information on who must	t complete this line, including covered relationships	s and transaction thresholds
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<b>(a)</b> Name of other organization	( <b>b)</b> Transaction type(a-r)	<b>(c)</b> Amount involved	(d) Method of determining amount involved
(1) MECHANICS HALL CORPORATION	J	56,794	CASH
(2) COMMON GROUND DEVELOPMENT CORPORATION	Р	92,634	CASH
(3) COMMON GROUND DEVELOPMENT CORPORATION	D	125,773	CASH
(4) COMMON GROUND DEVELOPMENT CORPORATION	D	282,011	CASH
(5) COMMON GROUND DEVELOPMENT CORPORATION	В	72,248	CASH
(6) COMMON GROUND DEVELOPMENT CORPORATION	J	54,000	CASH

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)		(e) Are all partners section 501(c)(3) anizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate alloca	ations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	<b>j)</b> eral or aging tner?	(k) Percentage ownership
			311)	Yes	No			Yes	No		Yes	No	
												<u> </u>	
			_										

Schedule R (Form 990) 2011

#### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

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Schedule R (Form 990) 2011

Software ID: Software Version:

**EIN:** 04-2382027

Name: COMMUNITY TEAMWORK INC

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)	(d) Method of determining amount involved
(1)	MECHANICS HALL CORPORATION	J	56,794	CASH
(2)	COMMON GROUND DEVELOPMENT CORPORATION	Р	92,634	CASH
(3)	COMMON GROUND DEVELOPMENT CORPORATION	D	125,773	CASH
(4)	COMMON GROUND DEVELOPMENT CORPORATION	D	282,011	CASH
(5)	COMMON GROUND DEVELOPMENT CORPORATION	В	72,248	CASH
(6)	COMMON GROUND DEVELOPMENT CORPORATION	J	54,000	CASH