

Return of Private Foundation  
or Section 4947(a)(1) Nonexempt Charitable Trust  
Treated as a Private Foundation

2011

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

For calendar year 2011 or tax year beginning

, and ending

Name of foundation <b>THE TINKER FOUNDATION, INC.</b>		A Employer identification number <b>51-0175449</b>
Number and street (or P.O. box number if mail is not delivered to street address) <b>55 EAST 59TH STREET</b>	Room/suite <b>21 FL.</b>	B Telephone number <b>212-421-6858</b>
City or town, state, and ZIP code <b>NEW YORK, NY 10022</b>		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply <input type="checkbox"/> Initial return <input type="checkbox"/> Final return <input type="checkbox"/> Address change <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Amended return <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ <b>75,771,697.</b>	J Accounting method <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received				N/A	
2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch B					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities		1,411,224.	2,288,153.		STATEMENT 1
5a Gross rents					
b Net rental income or (loss)		1,278,109.			
6a Net gain or (loss) from sale of assets not on line 10					
b Gross sales price for all assets on line 6a <b>5,994,602.</b>					
7 Capital gain net income (from Part IV, line 2)			1,963,810.		
8 Net short-term capital gain					
9 Income modifications					
10a Gross sales less returns and allowances					
b Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income		32,639.	153,160.		STATEMENT 2
12 Total Add lines 1 through 11		2,721,972.	4,405,123.		
13 Compensation of officers, directors, trustees, etc		340,352.	17,018.		323,334.
14 Other employee salaries and wages		386,351.	19,318.		367,033.
15 Pension plans, employee benefits		214,215.	10,711.		210,233.
16a Legal fees STMT 3		268.	268.		0.
b Accounting fees STMT 4		34,924.	0.		33,124.
c Other professional fees STMT 5		449,568.	304,058.		144,790.
17 Interest			11,787.		
18 Taxes STMT 6		49,231.	39,861.		0.
19 Depreciation and depletion		68,942.	0.		
20 Occupancy		82,951.	4,148.		78,760.
21 Travel, conferences, and meetings		92,712.	4,636.		110,390.
22 Printing and publications		4,530.	0.		4,530.
23 Other expenses STMT 7		70,428.	158,711.		67,762.
24 Total operating and administrative expenses. Add lines 13 through 23		1,794,472.	570,516.		1,339,956.
25 Contributions, gifts, grants paid		3,569,300.			3,569,300.
26 Total expenses and disbursements Add lines 24 and 25		5,363,772.	570,516.		4,909,256.
27 Subtract line 26 from line 12		<2,641,800.>			
a Excess of revenue over expenses and disbursements			3,834,607.		
b Net investment income (if negative, enter -0-)					
c Adjusted net income (if negative, enter -0-)				N/A	

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**Part II** Balance Sheets

Attached schedules and amounts in the description column should be for end-of-year amounts only

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
<b>Assets</b>	1 Cash - non-interest-bearing	500.	500.	500.
	2 Savings and temporary cash investments	978,042.	734,312.	734,312.
	3 Accounts receivable ▶			
	Less allowance for doubtful accounts ▶			
	4 Pledges receivable ▶			
	Less allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	11,593.	12,461.	12,461.
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock			
	c Investments - corporate bonds			
<b>Liabilities</b>	11 Investments - land, buildings, and equipment basis ▶			
	Less accumulated depreciation ▶			
	12 Investments - mortgage loans			
	13 Investments - other STMT 8	80,072,146.	74,185,930.	74,185,930.
	14 Land, buildings, and equipment basis ▶ 2,230,522.			
	Less accumulated depreciation ▶ 1,467,028.	832,436.	763,494.	763,494.
	15 Other assets (describe ▶ STATEMENT 9)	15,000.	75,000.	75,000.
	16 Total assets (to be completed by all filers)	81,909,717.	75,771,697.	75,771,697.
	17 Accounts payable and accrued expenses	36,477.	11,847.	
	18 Grants payable			
<b>Net Assets or Fund Balances</b>	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶ DEFERRED TAX)	490,000.	420,000.	
	23 Total liabilities (add lines 17 through 22)	526,477.	431,847.	
<b>Net Assets or Fund Balances</b>	Foundations that follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.			
	24 Unrestricted	81,383,240.	75,339,850.	
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here ▶ <input type="checkbox"/> and complete lines 27 through 31			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
<b>Net Assets or Fund Balances</b>	30 Total net assets or fund balances	81,383,240.	75,339,850.	
	31 Total liabilities and net assets/fund balances	81,909,717.	75,771,697.	

**Part III** Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	81,383,240.
2 Enter amount from Part I, line 27a	2	<2,641,800.>
3 Other increases not included in line 2 (itemize) ▶ DEFERRED FEDERAL EXCISE TAX CREDIT	3	70,000.
4 Add lines 1, 2, and 3	4	78,811,440.
5 Decreases not included in line 2 (itemize) ▶ UNREALIZED LOSS FOR THE YEAR	5	3,471,590.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	75,339,850.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b SEE ATTACHED STATEMENT				
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
a				
b				
c				
d				
e 3,722,285.		3,353,406.	1,963,810.	
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a				
b				
c				
d				
e			1,963,810.	
2 Capital gain net income or (net capital loss)		{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7		2 1,963,810.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter -0- in Part I, line 8		{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7		3 N/A

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2010	4,384,805.	75,990,616.	.057702
2009	4,086,208.	67,909,621.	.060171
2008	3,971,799.	78,125,633.	.050839
2007	4,409,981.	86,613,201.	.050916
2006	3,939,282.	81,130,939.	.048555
2 Total of line 1, column (d)			2 .268183
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 .053637
4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5			4 79,217,845.
5 Multiply line 4 by line 3			5 4,249,008.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 38,346.
7 Add lines 5 and 6			7 4,287,354.
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions			8 4,909,256.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary-see instructions)		1	38,346.
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b			
c All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		2	0.
3 Add lines 1 and 2		3	38,346.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		4	0.
5 Tax based on investment income Subtract line 4 from line 3 If zero or less, enter -0-		5	38,346.
6 Credits/Payments			
a 2011 estimated tax payments and 2010 overpayment credited to 2011	6a 100,000.		
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments Add lines 6a through 6d	7	100,000.	
8 Enter any penalty for underpayment of estimated tax Check here <input checked="" type="checkbox"/> if Form 2220 is attached	8	224.	
9 Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	61,430.	
11 Enter the amount of line 10 to be Credited to 2012 estimated tax <input checked="" type="checkbox"/> 61,430. Refunded <input type="checkbox"/>	11	0.	

**Part VII-A Statements Regarding Activities**

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
1b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
1c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation <input checked="" type="checkbox"/> \$ 0. (2) On foundation managers <input checked="" type="checkbox"/> \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers <input checked="" type="checkbox"/> \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	X	
b If "Yes," has it filed a tax return on Form 990-T for this year?	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <input checked="" type="checkbox"/> NY		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

**Part VII-A Statements Regarding Activities** (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► <u>HTTP://WWW.TINKER.ORG/</u>	13	X	
14	The books are in care of ► <u>JESSICA S. TOMB</u> Telephone no ► <u>212-421-6858</u> Located at ► <u>55 EAST 59TH STREET, NEW YORK, NY</u> ZIP+4 ► <u>10022</u>			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year	15	N/A	
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of the foreign country ►	16	Yes	No X

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly)		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(6) Agree to pay money or property to a government official? (Exception Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days)	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here	1b	X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011?	1c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))		
a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? If "Yes," list the years ►	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions)	N/A	2b
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ►		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011)	N/A	3b
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b	X

**Part VII-B** Statements Regarding Activities for Which Form 4720 May Be Required (continued)**5a** During the year did the foundation pay or incur any amount to

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?

☒ Yes ☐ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No**b** If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

5b X

Organizations relying on a current notice regarding disaster assistance check here

☐**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?☐ Yes ☒ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

**6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?☐ Yes ☒ No**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

6b X

If "Yes" to 6b, file Form 8870.

**7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?☐ Yes ☒ No**b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b

**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1** List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 10		340,352.	53,684.	0.

**2** Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
MARGARET CUSHING - 55 EAST 59TH STREET, NEW YORK, NY 10022	SR. PROGRAM OFFICER	114,735.	32,784.	0.
JESSICA TOMB - 55 EAST 59TH STREET, NEW YORK, NY 10022	DIR. OF FIN. & ADM.	112,794.	32,469.	0.
J. KIRSTIN COWAL - 55 EAST 59TH STREET, NEW YORK, NY 10022	PROGRAM ASSOCIATE	69,962.	24,084.	0.
KAREN NASSI - 55 EAST 59TH STREET, NEW YORK, NY 10022	GRANTS/IT ASSOCIATE	54,039.	11,573.	0.

Total number of other employees paid over \$50,000

0

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**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
SILCHESTER INTERNATIONAL 780 3RD AVENUE, NEW YORK, NY 10017	INVESTMENT MANAGEMENT	130,423.
MARTHA MUSE 3664 SE FAIRWAY EAST, STUART, FL 34997	CONSULTING	100,000.
CAMBRIDGE ASSOCIATES 100 SUMMER STREET, BOSTON, MA 02110	INVESTMENT MANAGEMENT	94,771.

Total number of others receiving over \$50,000 for professional services

0

**Part IX-A** Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 N/A	
2	
3	
4	

**Part IX-B** Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2

	Amount
1 N/A	
2	
All other program-related investments See instructions	
3	

Total. Add lines 1 through 3

0.

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**Part X** Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
a	Average monthly fair market value of securities	1a	80,322,529.
b	Average of monthly cash balances	1b	101,679.
c	Fair market value of all other assets	1c	
d	Total (add lines 1a, b, and c)	1d	80,424,208.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	80,424,208.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	1,206,363.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	79,217,845.
6	Minimum investment return. Enter 5% of line 5	6	3,960,892.

**Part XI** Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part)

1	Minimum investment return from Part X, line 6	1	3,960,892.
2a	Tax on investment income for 2011 from Part VI, line 5	2a	38,346.
b	Income tax for 2011 (This does not include the tax from Part VI)	2b	
c	Add lines 2a and 2b	2c	38,346.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	3,922,546.
4	Recoveries of amounts treated as qualifying distributions	4	32,639.
5	Add lines 3 and 4	5	3,955,185.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	3,955,185.

**Part XII** Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	4,909,256.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	4,909,256.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	38,346.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	4,870,910.

**Note.** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.



**Part XIII** Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI, line 7				3,955,185.
2 Undistributed income, if any, as of the end of 2011				
a Enter amount for 2010 only			0.	
b Total for prior years		0.		
3 Excess distributions carryover, if any, to 2011				
a From 2006	1,142,065.			
b From 2007	222,255.			
c From 2008	109,593.			
d From 2009	729,038.			
e From 2010	719,247.			
f Total of lines 3a through e	2,922,198.			
4 Qualifying distributions for 2011 from Part XII, line 4 ▶ \$	4,909,256.			
a Applied to 2010, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2011 distributable amount				3,955,185.
e Remaining amount distributed out of corpus	954,071.			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:	3,876,269.			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5				
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable amount - see instructions		0.		
e Undistributed income for 2010 Subtract line 4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2011 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2012				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006 not applied on line 5 or line 7	1,142,065.			
9 Excess distributions carryover to 2012 Subtract lines 7 and 8 from line 6a	2,734,204.			
10 Analysis of line 9				
a Excess from 2007	222,255.			
b Excess from 2008	109,593.			
c Excess from 2009	729,038.			
d Excess from 2010	719,247.			
e Excess from 2011	954,071.			



**Part XV** **Supplementary Information** (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
<b>a</b> <i>Paid during the year</i>   <b>SEE ATTACHMENT B</b>	N/A			3,569,300.
<b>Total</b>	<b>▶ 3a</b>		3,569,300.	
<b>b</b> <i>Approved for future payment</i>   <b>NONE</b>				
<b>Total</b>	<b>▶ 3b</b>		0.	





**Part IV** Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo, day, yr)	(d) Date sold (mo, day, yr)
1a	SEE ATTACHMENT A	P	VARIOUS	VARIOUS
b	SILCHESTER INT'L INVESTORS	P	VARIOUS	VARIOUS
c	DAVIDSON KEMPNER INSTITUTIONAL PARTNERS LP	P	VARIOUS	VARIOUS
d	BRANDYWINE INTERNATIONAL FIXED INCOME	P	VARIOUS	VARIOUS
e	EATON VANCE SMALL CAP CORE FUND LLC	P	VARIOUS	VARIOUS
f	LESS: UBIT ACTIVITY	P	VARIOUS	VARIOUS
g	PARK STREET CAPITAL PRIVATE EQUITY VI, LP	P	VARIOUS	VARIOUS
h	WESTBROOK REAL ESTATE	P	VARIOUS	VARIOUS
i				
j				
k				
l				
m				
n				
o				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 3,722,285.		3,353,406.	368,879.
b			850,768.
c			291,168.
d			94,051.
e			281,999.
f			<9,443.>
g			65,692.
h			20,696.
i			
j			
k			
l			
m			
n			
o			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Losses (from col (h)) Gains (excess of col (h) gain over col (k), but not less than "-0-")
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
a			368,879.
b			850,768.
c			291,168.
d			94,051.
e			281,999.
f			<9,443.>
g			65,692.
h			20,696.
i			
j			
k			
l			
m			
n			
o			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2	1,963,810.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter "-0-" in Part I, line 8 }	3	N/A

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FORM 990-PF	DIVIDENDS AND INTEREST FROM SECURITIES	STATEMENT	1
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SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	COLUMN (A) AMOUNT
PIMCO INVESTMENTS	1,017,953.	0.	1,017,953.
VANGUARD INVESTMENTS	393,271.	0.	393,271.
TOTAL TO FM 990-PF, PART I, LN 4	1,411,224.	0.	1,411,224.

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FORM 990-PF	OTHER INCOME	STATEMENT	2
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DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
GRANT REFUNDS	32,639.	0.	
TOTAL TO FORM 990-PF, PART I, LINE 11	32,639.	0.	

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FORM 990-PF	LEGAL FEES	STATEMENT	3
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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	268.	268.		0.
TO FM 990-PF, PG 1, LN 16A	268.	268.		0.

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FORM 990-PF	ACCOUNTING FEES	STATEMENT	4
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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	34,924.	0.		33,124.
TO FORM 990-PF, PG 1, LN 16B	34,924.	0.		33,124.

FORM 990-PF	OTHER PROFESSIONAL FEES		STATEMENT		5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
CUSTODIAN AND MANAGEMENT FEES	256,156.	256,156.		0.	
CONSULTING & EVALUATIONS SERVICES	193,412.	47,902.		144,790.	
TO FORM 990-PF, PG 1, LN 16C	449,568.	304,058.		144,790.	

FORM 990-PF	TAXES		STATEMENT		6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
EXCISE TAXES-CURRENT	47,438.	0.		0.	
FOREIGN TAXES PAID	0.	39,861.		0.	
UBIT-UNRELATED BUSINESS INCOME TAX	1,793.	0.		0.	
TO FORM 990-PF, PG 1, LN 18	49,231.	39,861.		0.	

FORM 990-PF	OTHER EXPENSES		STATEMENT		7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
MISCELLANEOUS EXPENSES	865.	0.		865.	
INSURANCE	19,112.	0.		16,274.	
OFFICE SUPPLIES	10,968.	0.		11,053.	
MEMBERSHIPS	3,985.	0.		3,985.	
FILING FEES	1,560.	0.		1,560.	
BANK FEES	215.	215.		0.	
HARDWARE/SOFTWARE MAINTENANCE	26,949.	0.		27,251.	
OTHER PARTNERSHIP EXPENSES	0.	158,496.		0.	
WEBSITE MAINTENANCE	409.	0.		409.	
COMPUTERS & SOFTWARE	1,586.	0.		1,586.	
STAFF DEVELOPMENT	4,779.	0.		4,779.	
TO FORM 990-PF, PG 1, LN 23	70,428.	158,711.		67,762.	



FORM 990-PF	OTHER INVESTMENTS	STATEMENT	8
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DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
PIMCO FUNDS: ALL ASSETS FUND	FMV	8,484,059.	8,484,059.
PIMCO FUNDS: TOTAL RETURN FUND	FMV	11,003,802.	11,003,802.
SILCHESTER INTERNATIONAL VALUE EQUITY FUND	FMV	12,252,056.	12,252,056.
THE VANGUARD GROUP: INSTITUTIONAL INDEX FUND	FMV	13,409,083.	13,409,083.
VANGUARD EMERGING MARKETS EQUITY FUND	FMV	4,318,707.	4,318,707.
DAVIDSON KEMPNER INSTITUTIONAL PARTNERS, L.P.	FMV	8,299,010.	8,299,010.
DAVIDSON KEMPNER DISTRESSED OPPORTUNITIES INTERNATIONAL LTD.	FMV	3,522,006.	3,522,006.
PARK STREET CAPITAL, LLC	FMV	803,155.	803,155.
EATON VANCE S/C CORE FUND	FMV	3,687,354.	3,687,354.
BRANDYWINE GLOBAL INTERNATIONAL F/I	FMV	3,783,383.	3,783,383.
MASON CAPITAL MANAGEMENT, LLC	FMV	2,298,796.	2,298,796.
VALINOR CAPITAL PARTNERS	FMV	1,958,808.	1,958,808.
WESTBROOK REAL ESTATE	FMV	365,711.	365,711.
TOTAL TO FORM 990-PF, PART II, LINE 13		74,185,930.	74,185,930.

FORM 990-PF	OTHER ASSETS	STATEMENT	9
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DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
PREPAID FEDERAL EXCISE TAX	15,000.	75,000.	75,000.
TO FORM 990-PF, PART II, LINE 15	15,000.	75,000.	75,000.

FORM 990-PF      PART VIII - LIST OF OFFICERS, DIRECTORS      STATEMENT 10  
 TRUSTEES AND FOUNDATION MANAGERS

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
JOHN COATSWORTH 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
SALLY GROOMS COWAL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
RICHARD DE J. OSBORNE 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
ARTURO C. PORZECANSKI 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
RENATE RENNIE 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 40.00	308,652.	53,684.	0.
SUSAN SEGAL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
ALAN STOGA 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
KATHLEEN M. WALDRON 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
DR. LUIS F. RUBIO 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	3,700.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII		340,352.	53,684.	0.

The Tinker Foundation Incorporated  
Schedule of Capital Gains (Losses)  
Attachment A  
12/31/2011

Account #	Name of Entity				
1525	SSGA				
	<u>Month</u>	<u>Cost</u>	<u>Proceeds</u>	<u>Capital Gain (Loss)</u>	
	Jan	3,015	3,181	\$	167
	Feb	3,931	5,579		1,648
	Total			\$	<u>1,815</u>
1540	PIMCO Funds. Total Return Fund				
	<u>Month</u>	<u>Cost</u>	<u>Proceeds</u>	<u>Capital Gain (Loss)</u>	
	Jan	677,250	700,000	\$	22,750
	Dec	970,449	1,000,000		29,551
	Total			\$	<u>52,301</u>
1565	The Vanguard Group Institutional Index Fund				
	<u>Month</u>	<u>Cost</u>	<u>Proceeds</u>	<u>Capital Gain (Loss)</u>	
	May	824,220	1,000,000	\$	175,780
	Dec	862,735	1,000,000		137,265
	Total			\$	<u>313,044</u>
1580	Valinor Capital Partners				
	<u>Month</u>	<u>Cost</u>	<u>Proceeds</u>	<u>Capital Gain (Loss)</u>	
	Dec	11,806	13,525	\$	1,719
	Total			\$	<u>1,719</u>
		<u>\$ 3,353,406</u>	<u>\$ 3,722,285</u>	<u>\$</u>	<u>368,879</u>

**Attachment A**

TINKER FOUNDATION INCORPORATED – EIN#51-0175449

Name and Address of Donee	Purpose of Grant	Payments During the Year 2011	I.R.S Status
AlvarAlice Foundation 50 East 77th Street, Suite 15C New York, NY 10075	At-Risk Youth Employment Training	\$100,000.00	Public Charity
American University 4400 Massachusetts Ave , NW Washington, DC 20016	Tinker Field Research Grants	\$10,000.00	Public Charity
Americas Society, Inc. 680 Park Ave. New York, NY 10065-5072	Americas Quarterly The Policy Journal for Our Hemisphere	\$75,000.00	Public Charity
Americas Society, Inc 680 Park Ave. New York, NY 10065-5072	Board of Directors' Grant	\$10,000.00	Public Charity
Americas Society, Inc 680 Park Ave. New York, NY 10065-5072	Board of Directors' Grant	\$10,000.00	Public Charity
Antarctic and Southern Ocean Coalition 1630 Connecticut Ave , NW Washington, DC 20009	Antarctic Protection Initiatives	\$100,000.00	Public Charity
Asociacion Civil Centro de Estudios Legales y Sociales Piedras 547, piso 1 C1070 AAJ Buenos Aires Argentina	Formulation and Implementation of Public Democratic Security Policies Public Debate and Construction of Consensus	\$75,000.00	Foreign Institution (Affidavit)
Asociacion Civil por la Igualdad y la Justicia Avenida de Mayo 1161, 5th Fl Of. 9 (C1085ABB) Buenos Aires Argentina	Addressing Education Inequality in Buenos Aires	\$74,000.00	Foreign Institution (Affidavit)

Name and Address of Donee	Purpose of Grant	Payments During the Year 2011	I R S Status
Asociación de Desarrollo Socio Económico Indígena, BAYAN Apdo. Postal 320 La Ceiba 36808, Atlántida Honduras	Fostering Entrepreneurship among Rural Secondary School Students in Honduras	\$55,000.00	Foreign Institution (Affidavit)
Asociacion Especializada para el Desarrollo Sostenible Urb. Adepa N-11 J.L. Bustamante y Rivero Arequipa, Peru	Implementation Strategies for Water Policy Reforms under Peru's Water Resources Law (2009)	\$72,000.00	Foreign Institution (Affidavit)
Asociacion por los Derechos Civiles Cordoba 795 - 8 Piso - Of 15 y 16 1054AAG Buenos Aires Argentina	Strengthening Transparency and Independence in the Argentine Justice System	\$81,000.00	Foreign Institution (Affidavit)
Center for Clean Air Policy 750 First St., NE, Suite 940 Washington, DC 20002	Developing a Sustainable Greenhouse Gas Mitigation Program for Mexico	\$78,000.00	Public Charity
Center for International Policy, Inc. 1717 Massachusetts Ave, NW Suite 801 Washington, DC 20036	Board of Directors' Grant	\$10,000.00	Public Charity
Center for Strategic and International Studies, Inc. 1800 K St., NW Washington, DC 20006	Mexico 2012 Tracking Democracy in a Time of Uncertainty	\$75,000.00	Public Charity
Centro Agronomico Tropical de Investigacion y Ensenanza CATIE 7170 Turrialba Costa Rica	Ecopayments Design Who Gets Paid, Why and How Do Others Respond?	\$79,000.00	Foreign Institution (Affidavit)
Columbia University in the City of New York, Trustees of 2960 Broadway New York, NY 10027-6902	Sustainable Water Resources Management and Creation of Governance Structures in and around a Protected Area in the Dominican Republic	\$86,000.00	Public Charity

Name and Address of Donee	Purpose of Grant	Payments During the Year 2011	I R S Status
Columbia University in the City of New York, Trustees of 2960 Broadway New York, NY 10027-6902	Tinker Field Research Grant	\$15,000.00	Public Charity
Cornell University 377 Pine Tree Rd Ithaca, NY 14853	Tinker Field Research Grants	\$15,000.00	Public Charity
Encuentros, Casa de la Juventud Jr Fulgencio Valdez 780, Breña Lima Peru	Reforming the Juvenile Justice System in Peru	\$89,000.00	Foreign Institution (Affidavit)
Ensenaperu Av. Armendariz 497, Piso 3, Miraflores Lima 18 Peru	Reforming Teaching Practice and Educational Policy in Peru	\$81,000.00	Foreign Institution (Affidavit)
Fabretto Children's Foundation, Inc 3124 North 10th Street, 2nd Floor Arlington, VA 22201	Empowering Rural Youth through the Tutorial Learning System (SAT) An Action-Oriented Evaluation of SAT in Nicaragua for Improved Program Implementation and Scale Up	\$60,000.00	Public Charity
Foundation Center, The 79 Fifth Ave New York, NY 10003	General Program Support	\$10,000.00	Public Charity
Fundacion de Investigaciones Economicas Latinoamericanas Av. Cordoba 637, Piso 4 C1054AAF Buenos Aires Argentina	Efficiency gov ar Building a Modern and Effective State in Argentina	\$75,000.00	Foreign Institution (Affidavit)
Fundacion para la Promocion del Desarrollo Sustentable Futuro Latinoamericano Guipuzcoa E16-02 y Avenida Coruña La Floresta, Quito Ecuador	Scaling up Lessons Learned in Water Governance in Ecuador and Peru	\$150,000.00	Foreign Institution (Affidavit)

Name and Address of Donee	Purpose of Grant	Payments During the Year 2011	I.R.S. Status
Fundacion Poder Ciudadano Piedras 547 Oficina 2 C1070AAK Buenos Aires Argentina	Strengthening the Pro Bono Lawyers Network	\$70,000.00	Foreign Institution (Affidavit)
Fundacion Pro Bono Colombia Calle 67 No. 7-35, Of. 1204 Edificio Caracol Bogota Colombia	Strategic Plan Justice for All Phase 2	\$41,000.00	Foreign Institution (Affidavit)
Fundacion Pro Bono Venezuela Av. Francisco de Miranda Cavendes, 8, 806 Los Palos Grandes, Chacao Caracas Venezuela	Access to Justice as a Fundamental Right in Venezuela	\$22,000.00	Foreign Institution (Affidavit)
Gaia Amazon Fund 2017 Mission Street, 2nd Floor San Francisco, CA 94102	Board of Directors' Grant	\$10,000.00	Public Charity
Indiana University, Trustees of P.O. Box 1847 Bloomington, IN 47402-1847	Tinker Field Research Grant	\$10,000.00	Public Charity
Instituto Tecnologico Autonomo de Mexico Rio Hondo 1, Col. Tizapan San Angel C.P. 01000 Mexico, D.F. Mexico	Central American Transmigration in Mexico Regional Diagnosis and Proposals	\$40,000.00	Foreign Institution (Affidavit)
Inter-American Dialogue 1211 Connecticut Ave , NW, Suite 510 Washington, DC 20036	A Joint Program with Mexican and Central American Think Tanks to Address Common Policy Challenges in Security and Rule of Law	\$150,000.00	Public Charity
Latin American Studies Association Inc 416 Bellefield Hall University of Pittsburgh Pittsburgh, PA 15260	Latin American and Caribbean Scholar Travel to the Latin American Studies Association XXX International Congress	\$25,000.00	Public Charity

Name and Address of Donee	Purpose of Grant	Payments During the Year 2011	I.R.S. Status
Michigan State University Foundation East Lansing, MI 48824	Tinker Field Research Grant	\$10,000.00	Public Charity
Migration Policy Institute 1400 16th St., N.W., Suite 300 Washington, DC 20036-2257	Regional Migration Study Group	\$150,000.00	Public Charity
Nature and Culture International 1400 Maiden Lane Del Mar, CA 92014	Extending Tropical Andean Watershed Protection	\$111,000.00	Public Charity
Nature Conservancy, Inc., The 4245 North Fairfax Dr Arlington, VA 22203	Expansion of Payment for Ecosystem Services Policy Framework in the Atlantic Forest and Central Savannas Regions in Brazil	\$150,000.00	Public Charity
New York Botanical Garden 200th St. & Southern Blvd. Bronx, NY 10458-5126	Professional Woodsmen for Managed Forests in Amazonian Brazil	\$78,000.00	Public Charity
New York University 418 Lafayette Street, Suite 543 New York, NY 10003	Tinker Field Research Grant	\$15,000.00	Public Charity
Oceanites, Inc. PO Box 15259 Chevy Chase, MD 20826	Antarctic Site Inventory Data Collection, 2011-13	\$75,000.00	Public Charity
Ohio State University Research Foundation Columbus, OH 43210	Tinker Field Research Grant	\$10,000.00	Public Charity



Name and Address of Donee	Purpose of Grant	Payments During the Year 2011	I.R.S. Status
Philanthropy New York 79 Fifth Ave., 4th Fl New York, NY 10003-3076	General Program Support	\$6,000.00	Public Charity
Portland State University Foundation 2125 SW Fourth Avenue, Suite 510 Portland, OR 97201	2012 SCAR Conference	\$50,000.00	Public Charity
Proteccion del Medio Ambiente Tarija Calle Alejandro del Carpio No E-0659 Casilla 59 Tarija Bolivia	Sustainable Integrated Management including Climate Change Adaptation Measures in the Watersheds Supplying Tarija, Bolivia	\$68,000.00	Foreign Institution (Affidavit)
Reaching U A Foundation for Uruguay PO Box 3251 New York, NY 10163	Board of Directors' Grant	\$10,000.00	Public Charity
Resources for the Future, Inc 1616 P Street, NW Washington, DC 20036-1400	Enhancing the Benefits of Forest Eco- Certification in Mexico	\$67,000.00	Public Charity
Scientific Committee on Antarctic Research Scott Polar Research Institute Lensfield Road Cambridge CB2 1ER United Kingdom	Monetary award for the Martha Muse Prize for Science and Policy in Antarctica (2011 recipient)	\$110,000.00	Foreign Institution (Affidavit)
Scientific Committee on Antarctic Research Scott Polar Research Institute Lensfield Road Cambridge CB2 1ER United Kingdom	Martha T. Muse Prize for Science and Policy in Antarctica (for cost of administration of annual selection process)	\$105,000.00	Foreign Institution (Affidavit)
Sonoran Institute 44 E. Broadway Blvd., Suite 350 Tucson, AZ 85701	Securing Water for People and the Environment in the Colorado River Delta	\$100,000.00	Public Charity

Name and Address of Donee	Purpose of Grant	Payments During the Year 2011	I.R.S. Status
University of California, The Regents of the Berkeley, CA 94720	Tinker Field Research Grant (UC Davis)	\$10,000.00	Public Charity
University of California, The Regents of the Berkeley, CA 94720	Tinker Field Research Grant (UC Berkeley)	\$15,000.00	Public Charity
University of Connecticut Foundation, Inc Storrs, CT 06269	Tinker Field Research Grant	\$10,000.00	Public Charity
University of Florida Foundation, Inc. Gainesville, FL 32611	Tinker Field Research Grant	\$15,000.00	Public Charity
University of New Mexico Albuquerque, NM 87131	Tinker Field Research Grant	\$15,000.00	Public Charity
University of North Carolina at Chapel Hill Chapel Hill, NC 25799-1350	Tinker Field Research Grant	\$15,000.00	Public Charity
University of Pittsburgh Pittsburgh, PA 15260	Tinker Field Research Grant	\$15,000.00	Public Charity
University of Texas at Austin Austin, TX 78712	Board of Directors' Grant	\$3,000.00	Public Charity

Name and Address of Donee	Purpose of Grant	Payments During the Year 2011	I R S Status
University of Wisconsin Foundation Madison, WI 53706	Tinker Field Research Grant	\$15,000.00	Public Charity
Vanderbilt University Nashville, TN 37235	Democratic Governance and Exclusion Growth, Equality of Opportunity and Implications for U S Policy toward Latin America	\$120,000.00	Public Charity
Washington Office on Latin America, Inc 1666 Connecticut Ave , NW, Suite 400 Washington, DC 20009	Promoting International Coordination in Support of Comprehensive Citizen Security Reforms in Central America	\$69,000.00	Public Charity
Washington Office on Latin America, Inc. 1666 Connecticut Ave , NW, Suite 400 Washington, DC 20009	Board of Directors' Grant	\$10,000.00	Public Charity
William Paterson University of New Jersey Foundation Inc 300 Pompton Rd Wayne, NJ 07470	Board of Directors' Grant	\$17,000.00	Public Charity
Woodrow Wilson International Center for Scholars One Woodrow Wilson Plaza 1300 Pennsylvania Ave., NW Washington, DC 20004-3027	Promoting Citizen Security and Taxation and Equality	\$130,000.00	Public Charity
Woodrow Wilson International Center for Scholars One Woodrow Wilson Plaza 1300 Pennsylvania Ave , NW Washington, DC 20004-3027	Board of Directors' Grant	\$10,000.00	Public Charity
	<b>TOTAL VALUE OF PAYMENTS</b>	<b>\$3,437,000.00</b>	

Attachment B-1 through B-8= \$3,437,000  
Attachment B-9= \$ 132,300  
Page 1, Part 1, Line 25 \$3,569,300

Attachment B-8

**THE TINKER FOUNDATION INCORPORATED**

December 31, 2011

**2011**

(A/C# 5340)

Name of Grantee, address	Date	Amount	Purpose of grant	Status of grantee
Pro Mujer 253 West 35 Street, 11 floor south New York, NY 10001	3/15/2011 \$ 9/8/2011 \$	5,000.00 2,000.00	General support General support	Public Charity Public Charity
Americas Society 680 Park Avenue New York, NY 10021	5/10/2011 \$ 12/19/2011 \$	25,000.00 15,000.00	General Support General Support	Public Charity Public Charity
Rainforest Alliance, Inc 665 Broadway, 5th floor New York, NY 10012	5/10/2011 \$	15,000.00	General support	Public Charity
Inter-American Dialogue 1211 Connecticut Avenue, NW Suite 510 Washington, DC 20036	7/13/2011 \$	5,000.00	General support	Public Charity
Queen Sofia Spanish Institute 684 Park Avenue New York, NY 10021	8/18/2011 \$ 11/1/2011 \$	15,000.00 20,000.00	General support General support	Public Charity Public Charity
Brazil Foundation 345 Seventh Avenue, #1401 New York, NY 10001	8/31/2011 \$	15,000.00	General support	Public Charity
Woodrow Wilson Center One Woodrow Wilson Plaza 1300 Pennsylvania Avenue, NW Washington, DC 20004	9/23/2011 \$	15,000.00	General support	Public Charity
Leukemia and Lymphoma Society 475 Park Avenue South 8th Floor New York, NY 10016	12/9/2011 \$	300.00	General support	Public Charity

**GRAND TOTAL:**

\$ 132,300.00  
per A/C# 5340

The Tinker Foundation Incorporated  
Schedule of Property, Plant & Equipment  
Attachment C  
12/31/2011

	<u>12/31/2011 Balance</u>
Office	\$ 2,044,287
Furniture & fixtures	147,075
Computer equipment	<u>39,160</u>
	2,230,522
Accumulated depreciation	<u>(1,467,028)</u>
<b>Total:</b>	<b>\$ 763,494</b>

Attachment C

# Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

► **File a separate application for each return.**

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form)

**Do not complete Part II unless** you have already been granted an automatic 3-month extension on a previously filed Form 8868.

**Electronic filing (e-file).** You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/efile](http://www.irs.gov/efile) and click on *e-file for Charities & Nonprofits*.

## **Part I Automatic 3-Month Extension of Time.** Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only ☐

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print  File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions.  <b>THE TINKER FOUNDATION, INC.</b>	Employer identification number (EIN) or  <input checked="" type="checkbox"/> <b>51-0175449</b>
	Number, street, and room or suite no. If a P.O. box, see instructions. <b>55 EAST 59TH STREET, NO. 21 FL.</b>	Social security number (SSN) <input type="checkbox"/>
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. <b>NEW YORK, NY 10022</b>	

Enter the Return code for the return that this application is for (file a separate application for each return)

**0 4**

Application Is For	Return Code	Application Is For	Return Code
Form 990	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	01	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

**JESSICA S. TOMB**

- The books are in the care of ► **55 EAST 59TH STREET - NEW YORK, NY 10022**

Telephone No ► **212-421-6858**

FAX No. ►

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box ☐ . If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

- 1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until **AUGUST 15, 2012**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:  
► ☒ calendar year **2011** or  
► ☐ tax year beginning , and ending .

- 2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return  
☐ Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	<b>46,887.</b>
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	<b>100,000.</b>
c <b>Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	<b>0.</b>

**Caution.** If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see Instructions.**

Form **8868** (Rev. 1-2012)

- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box ☒

**Note.** Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1).

**Part II Additional (Not Automatic) 3-Month Extension of Time.** Only file the original (no copies needed).

Enter filer's identifying number, see instructions

Type or print  File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions	Employer identification number (EIN) or
	THE TINKER FOUNDATION, INC.	<input checked="" type="checkbox"/> 51-0175449
	Number, street, and room or suite no. If a P.O. box, see instructions.	Social security number (SSN)
	55 EAST 59TH STREET, NO. 21 FL.	<input type="checkbox"/>
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	
	NEW YORK, NY 10022	

Enter the Return code for the return that this application is for (file a separate application for each return)

04

Application Is For	Return Code	Application Is For	Return Code
Form 990	01		
Form 990-BL	02	Form 1041-A	08
Form 990-EZ	01	Form 4720	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

**STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.**

JESSICA S. TOMB

- The books are in the care of ☒ 55 EAST 59TH STREET - NEW YORK, NY 10022

Telephone No. ☒ 212-421-6858

FAX No. ☐

- If the organization does not have an office or place of business in the United States, check this box ☐

- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ☐. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for.

4 I request an additional 3-month extension of time until NOVEMBER 15, 2012.

5 For calendar year 2011, or other tax year beginning                     , and ending                     .

6 If the tax year entered in line 5 is for less than 12 months, check reason: ☐ Initial return ☐ Final return  
☐ Change in accounting period

7 State in detail why you need the extension

**ADDITIONAL INFORMATION REQUIRED TO FILE A COMPLETE AND ACCURATE RETURN IS NOT YET AVAILABLE.**

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a	\$	38,827.
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b	\$	100,000.
c <b>Balance due.</b> Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c	\$	0.

**Signature and Verification must be completed for Part II only.**

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ☒ Jessica S. Tomb Title ☒ CPA

Date ☒ 8/6/12

Form 8868 (Rev 1-2012)