Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047 2011 Open to Public

Interna	al Revenu	e Service		The organ	ization may f	ave to use a	copy of this return to satisfy	state reportin	g require	ments.	11	nspection
A F	or the	2011 c	alendar year, or t	ax year be	ginning		, and ending					
ВС	heck if app	olicable	C Name of organization	1						D Employ	er identifica	tion number
_	ddress ch			PΑ	CKARD M	OTOR CAL	R FOUNDATION		l			
=		-	Doing Business As							31-	15021	101
] N	lame chan	ige	Number and street (or PO box if it	nail is not delivere	d to street addre	rss)	Room/su	nte		ne number	
Ir	utial return	1	9157 TIME				•			•	-744-	1020
٦,	ominated		Oity or town, state or		-					010	- / 4 4 -	-1020
╣'	erminated			-	SIP T 4				1			
A	mended re	eturn	GRAND BLA	_		<u>MI 4</u>	8439			G Gross rece	ipts \$	413,231
\Box_{A}	pplication	pending	F Name and address of	f principal offic	ær			Han	le thie e em	un satura for s	efficace ?	Yes X No
	*****							H(a)	is ons a gic	oup return for a	illinates* [
								H(b)	Are all affili	iates included	? [YesNo
]	If "No,"	" attach a list	(see instructi	ons)
1 1	fax-exemp	nt status	X 501(c)(3)	501(c)	() <	(insert no)	4947(a)(1) or 527					
	Nebsite:		WW.PACKAF				3 10 11(0)(1/10)	H(c)	Group eve	mption numbe	. •	
	_		X Corporation		Association	Other >		L Year of form		997		legal domicile M]
******	orm of or			Trust	ASSOCIATION	Outer		L Teal Of Ioni	Iduun II.	<i></i>	M State Oil	legal domicile M.J.
12	art I		ımmary						·			
	1 B		scribe the organiza			-						
<u>e</u>		PRES	ERVATION OF	THE P	RODUCTS	, HISTOR	RY, AND PROPERTIE:	S OF THE	PACK	ARD MO	TOR	
Activities & Governance		CAR	COMPANY.									
٤١			,,									
۱۶	2 C	heck thi	s box ▶ 🗍 ıf the	organizatio	on discontinu	ed its operati	ons or disposed of more than	25% of its ne	et assets			
2	3 N	iumber d	of voting members	_						3	15	
9			of independent voti	_						4	15	
<u> </u>			ber of individuals	_	=					5	0	
<u> </u>					_	a 2011 (1 a	(v, mie za)			6	34	
٤			nber of volunteers			····· (C) line	.40				24	
	-		elated business rev		· ·					7a 7b		C
4	<u> </u>	b Net unrelated business taxable income from Form 990-T, line 34										0
	• •	8 Contributions and grants (Part VIII, line 1h)										389,885
9			- ·						146	5,260		
ויפגפוותם		•	service revenue (F	•	•			-		0		0
<u> </u>			nt income (Part VII	•		-				-506		521
١.	11 0	ther rev	enue (Part VIII, co	umn (A), lii	nes 5, 6d, 8c,	, 9c, 10c, and	d 11e)			1,804		22,825
┙	12 T	otal reve	enue – add lines 8	through 11	(must equal	Part VIII, col		<u> </u>	<u> 160</u>	558		413,231
	13 G	Frants ar	nd similar amounts	paid (Part	IX, column (A	(), lines 1-3)	RECEIVED	. Ц		0		0
-	14 B	enefits p	oald to or for memb	ers (Part I)	K, column (A)	, line 4)	RECEIVED	761		0		0
,	15 S	alanes,	other compensatio	n, employe	e benefits (P	art IX, colum	n (A), lines 5-10)	S-03		0	-	
200			nal fundraising fee				18 115 07 2012	100		0		0
2			fraising expenses	•	• •		AUG 0 7 2012	1年				
3			enses (Part IX, co				AUG , 850	it	101	1,437		95,634
1		-	enses Add lines 1				I Land	اس ارا (437		95,634
١), We 23 UGDE		59			
9	19 K	evenue	less expenses Su	Diract line	io nomine i	<u> </u>		Region	ing of Curr		- En	317,597 nd of Year
Inces	20 T	otal acc	ets (Part X, line 16	١						478		,078,075
夁			•							,000		
밑			lities (Part X, line 2					<u> </u>				400,000
픠		,	s or fund balances		ine 21 from li	ne 20		<u> </u>	2,36L	7,478		,678,075
Pi	art II		gnature Block									
Un	der pena						ccompanying schedules and sta			t of my knov	wledge and	belief, it is
Un true	e, correc	ct, and co	omplete Declaration	of preparer	(otner than off	icer) is based	on all information of which prepare	arer has any kr	nowledge		11	
	Ì		40116	1. K	11020	felle				<u> X 8</u>	12/12	2
ig	n	s	ignature of officer	_ , _	_				_	Date	/ /	
ler	e l	\ /	JOHN F	· Na	ARTH	UR	VICE PRESI	DENT				
-		7/ 7	ype or print name and titl			Λ		·				
		Print/Type	preparer's name	· ·		Preparer's sig	gnature /		Date	Check	d PT	IN
aid	ı .		Y A. FISCHER,	CPA		1 / 1	on a Justin		8/2/1	Z self-emp	ן"ע	
	arer			RABELI	LESI		20.					10006463
•	Only	Firm's nar	83				y.		Ft	m's EIN	36-	<u> 1998967</u>
-5	J.",				AB PLAC		142		ļ		F0.6	4CE COOF
		Firm's add			MENS, M				PH	none no		465-6285
_			this return with th				ictions)					X Yes No
F or I	Paperv	vork Re	duction Act Notic	e, see the	separate in	structions.			7	11	_	Form 990 (2011)
									11 I _)

=orm 9	90 (2011)	PACKARD MOTOR	CAR FOUN	IDATION	31-150210	1		Page 2
Pari	111	Statement of Program Check if Schedule O co	n Service Acco	omplishments	this Part III	· -		
PR	ESER	cribe the organization's missing VATION OF THE MPANY.		HISTORY, AND	PROPERTIES	OF THE	PACKARD	MOTOR
р	nor Form	ganization undertake any sign 990 or 990-EZ?		vices during the year which v	vere not listed on the			Yes X No
3 C	old the org	escribe these new services or ganization cease conducting,	or make significant	changes in how it conducts,	any program			Yes X No
4 C	escribe t xpenses.	escribe these changes on Sch he organization's program ser Section 501(c)(3) and 501(c) I allocations to others, the tota	rvice accomplishm (4) organizations a	ind section 4947(a)(1) trusts	are required to report		y	
RE)(Expenses \$ ATION AND RENO' MICHIGAN.		9 including grants of \$PACKARD PROVI	NG GROUNDS) (Revenue AT	· \$)
4b (Code [.]) (Expenses \$		including grants of \$) (Revenue	• \$)
4c (Code) (Expenses \$		including grants of \$) (Revenue	· \$)
	other prog	gram services (Describe in Se	chedule O) including gran	ts of \$) (Revenue \$)	
4e T	otal prog	gram service expenses >		5,189				Form 990 (2011)

Form	1990 (2011) PACKARD MOTOR CAR FOUNDATION 31-1502101		P	age 3
P	art IV Checklist of Required Schedules			
	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3_		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,		•	
	assessments, or similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C,			l
_	Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			}
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	_		١,,
_	"Yes," complete Schedule D, Part I	6	<u> </u>	X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		,,
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	-7	-	<u>X</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			.,
9	complete Schedule D, Part III	8		X
J	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV			v
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	9	<u> </u>	X
. •	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	100		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10		_^_
• •	VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	İ		
_	complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more	114		_
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Χ
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more	<u> </u>		
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Χ
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	1.0		
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
I2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Χ
3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u>X</u>
5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		<u>X</u>
6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
-	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		<u>X</u>
7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
•	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		<u>X</u>
8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on		ł	٠,
9	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	18		<u>X</u>
	If "Yes " complete Schedule G. Part III	45		v

20a

20b

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Part IV Checklist of Required Schedules (continued)

	Division with the control of the CF 000 of control and other positions to accompany to a control of the control		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	24	l	Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States	21	\dashv	
22	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
22	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
23	organization's current and former officers, directors, trustees, key employees, and highest compensated		- 1	
		23	- 1	Х
24-	employees? If "Yes," complete Schedule J	23		
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	24-	l	v
	through 24d and complete Schedule K. If "No," go to line 25	24a		<u>X</u>
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year		ł	
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a			ı	17
_	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u>X</u>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?		ļ	17
	If "Yes," complete Schedule L, Part I	25b		<u>X</u>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or		٠,,	
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	X	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	1	l	
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			.,
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		_X_
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)		Ī	
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<u>X</u>
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		<u>X</u>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		<u>X</u>
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Χ
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		<u>X</u>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,		-	
	Part I	31		<u>X</u>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	_	ŀ	v
••	complete Schedule N, Part II	32		<u>X</u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	_ \	}	1.7
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,		İ	٠,
	IV, and V, line 1	34	-	<u>X</u>
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
þ	Did the organization receive any payment from or engage in any transaction with a controlled entity within the	_		٠,
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		_X_
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-chantable		ļ	,.
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		<u>X</u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	i		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	_ }	}	
	Part VI	37		<u>X</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and	l		
	19? Note. All Form 990 filers are required to complete Schedule O	38	_X_	

P.¢	Check if Schedule O contains a response to any question in this Part V			\Box
	, Officer if Concade C contains a response to any question in this rait v		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable		103	110
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Χ	ĺ
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts			ĺ
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
þ	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	_	X
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			۱
	organization solicit any contributions that were not tax deductible?	6a	-	Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			1
-	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			ĺ
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7-		v
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a		X
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7b		
·	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d	''-		<u> </u>
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	Ì	Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			Ė
	organization, have excess business holdings at any time during the year?	8		ĺ
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		l
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12			É
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			Ė
11	Section 501(c)(12) organizations. Enter			É
а	Gross income from members or shareholders 11a			į
b	Gross income from other sources (Do not net amounts due or paid to other sources		ı	
	against amounts due or received from them)			į
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		1	į
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			<u></u>
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.		ı	
b	Enter the amount of reserves the organization is required to maintain by the states in which		I	į
	the organization is licensed to issue qualified health plans [3b]		ı	į
C 140	Enter the amount of reserves on hand Did the examplication receive any payments for indeed territor parties at time 4 to 100 mm. The territor is a second of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control of the control o			1.5
14a h	Did the organization receive any payments for indoor tanning services during the tax year? If "Yee " has it filed a Form 730 to report these payments? If "Ne " provide an evalenciar in School to Co.	14a		X
<u> </u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	ı	

DAA

Pa	Governance, management, and Disclosure For each "Yes" response to lines 2 th	_		•		
	"No" response to line 8a, 8b, or 10b below, describe the circumstances, processes,		-	1 Schedu	le	दिस
	O. See instructions. Check if Schedule O contains a response to any question in this	Part	VI			X
Sec	tion A. Governing Body and Management					
		ایدا	1 5	F	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	15			
	If there are material differences in voting rights among members of the governing body, or					
	If the governing body delegated broad authority to an executive committee or similar					
	committee, explain in Schedule O	4.	15			
ь	Enter the number of voting members included in line 1a, above, who are independent	1b	13			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with					v
	any other officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct					_V
	supervision of officers, directors, or trustees, or key employees to a management company or other person?			3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?			5		X
5 6	Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders?			6		X
о 7а	Did the organization have members of stockholders, or other persons who had the power to elect or appoint					<u> </u>
<i>i</i> a	one or more members of the governing body?			70		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			7a	-	<u> </u>
U	stockholders, or persons other than the governing body?			7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year b	u the fo	llowana	7.5		<u>^</u>
а	The governing body?	y 1.10 10	ilowing	8a	Х	İ
b	Each committee with authority to act on behalf of the governing body?			8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at					
•	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Interi	nal Re	venue	Code.)		
				-	Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,					
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	form?		11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a		X
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give use to	conflic	ts?	12b		<u> </u>
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"					
	describe in Schedule O how this was done			12c		<u> </u>
13	Did the organization have a written whistleblower policy?			13		X
14	Did the organization have a written document retention and destruction policy?			14		X
15	Did the process for determining compensation of the following persons include a review and approval by					
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					.,
a	The organization's CEO, Executive Director, or top management official			15a		X
b	Other officers or key employees of the organization			15b		X
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement					
104	with a taxable entity during the year?			400		v
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			16a		X
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the					
	organization's exempt status with respect to such arrangements?			16b		Ī
Sec	tion C. Disclosure	 -				L
17	List the states with which a copy of this Form 990 is required to be filed ▶ MI					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s or	nty)			
	available for public inspection. Indicate how you made these available. Check all that apply	•				
	Own website X Another's website Upon request					
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest	policy,				
	and financial statements available to the public during the tax year					
20	State the name, physical address, and telephone number of the person who possesses the books and records of the					
	organization ► BRUCE BLEVINS 9157 TIMBERLINE DRI					
GF	RAND BLANC MT 4843	9	۶	R10-28	7-7	722

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors, institutional trustees; officers; key employees, highest compensated employees; and former such persons.

X Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe	bo	x, unie	Pos check ess pe	rson :	than o s both r/truste	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) BUD JUNEAU										
PRESIDENT	10.00	X	<u> </u>					0	0	0
(2) JOHN F. MACARTHU	1	١						_		
VICE PRESIDE	10.00	X	<u> </u>		<u> </u>	-		0	0	0
(3) BRUCE BLEVINS	10.00	Х				1		0	0	0
TREASURER (4) CHARLES BLACKMAN		1			┢╌	-			0	<u> </u>
TRUSTEE	10.00	X						0	0	0
(5) RICHARD KUGHN	10.00	 ^	\vdash		\vdash	\vdash		<u> </u>		
TRUSTEE	10.00	X			ŀ			l 0	0	0
(6) NEAL PORTER										
TRUSTEE	10.00	X		ŀ				0	0	0
(7) BRIAN BURKE										
SECRETARY	10.00	X		<u> </u>	<u> </u>			0	0	0
(8) DAVID KANE		١			ŀ					
TRUSTEE	10.00	X	<u> </u>	<u> </u>	<u> </u>	_		0	0	0
(9) GREGORY STACHURA		,		İ				,		
TRUSTEE (10) RUSSELL MURPHY	10.00	X	_	├	<u> </u>			0	0	0
TRUSTEE	10.00	X			ŀ			0	0	0
(11) DONALD SOMMER	10.00	┢	├	 	┢─	<u> </u>		-		<u> </u>
TRUSTEE	10.00	X						l 0	0	0
(12) MARK SMUCKER	10.00_	 : :		\vdash				· · · · · ·		<u> </u>
TRUSTEE	10.00	X						l 0	0	0
(13) RICHARD LANGWORT	Н	Π								
TRUSTEE	10.00	Х						0	0	0
(14) RALPH MARANO										
TRUSTEE	10.00	X	<u> </u>		<u> </u>			0	0	0

	990 (2011) PACKARD N								31-150				Р	age l
Pa	1.5	, Directors, Tru	stees	s, Ke	у Еі	mplo	yees	s, ar	nd Highest Compensated	Employees (continued)				
	`(A) Name and title	(B) Average hours per week (describe hours for	of	x, uni	Pos check ess pe nd a c	erson	than o	an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	COI	(F) Estima imoun othe mpens from ti	t of r ation	
		related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		or a	ganiza nd rela ganiza	ition ited	
	LINDA WELLS USTEE	10.00	Х						0	0				
(16)														
(17)														
(18)														
(19)														
(20)														
(21)														
(22)														
(23)														
(24)														
(25)														
1b c	Sub-total Total from continuation shee	eta ta Bart VII. S	ootie	A				>						
<u>d</u>	Total (add lines 1b and 1c)	sis to Fait VII, S	ecu	, III A				<u> </u>					-	
2	Total number of individuals (increportable compensation from	_			ose	liste	d abo	ve)	who received more than \$1	00,000 in				
3	Did the organization list any for				uste	e. ke	v em	volq	ee, or highest compensated	1			Yes	No
4	employee on line 1a? If "Yes," (For any individual listed on line	complete Schedu 1a, is the sum o	ule J f rep	for s ortat	uch i	indiv ompe	idual ensat	on a	and other compensation from		-	3		X
	organization and related organi individual	izations greater t	han S	150	,000	? If "	Yes,'	' cor	mplete Schedule J for such			4	:	Х
5	Did any person listed on line 1a for services rendered to the organization									dividual		5	į	X
	tion B. Independent Contractor Complete this table for your five						-1	-1		- 6400 000 -6				
1	compensation from the organiz	ation. Report co	mper	satio	on fo	r the	cale	ndai T	r year ending with or within t	the organization's tax year.			(C)	
	Name and	(A) business address						-	Descrip	(B) stion of services		Co	(C) npensa	tion
								<u>L</u> .						
				_										
		,							<u>.</u>					
2	Total number of independent or received more than \$100,000 or								listed above) who	0				
DAA					<u> </u>	<u></u>				U	<u>F</u>	For	n 990	0 (201

	rt V	III Statement of F				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
रु	1a	Federated campaigns	1a				· · · · · · · · · · · · · · · · · · ·		
ira Oma	b	Membership dues	1b						
E, C	С	Fundraising events	1c						
^ж	d	Related organizations	1d						
S, C	е	Government grants (contributions)	1e	<u> </u>					
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contributions, gifts, grants, and similar amounts not included at			389,885				‡ ‡
음 로	g	Noncash contributions included in la	nes 1a-1f	\$					
	h	Total. Add lines 1a-1f			▶]	389,885		_	
g					Busn. Code				
Program Service Revenue	2a								
8	b								
<u>Ş</u>	C								
Se	d								
ᇣ	е								
ğ	f	All other program service	revenue					<u> </u>	
<u>-</u>	g	Total. Add lines 2a-2f			•		······		
	3	Investment income (include	dıng dividen	ds, interes	t,				
ļ		and other similar amounts	-		▶	521			521
- {	4	Income from investment of	of tax-exem	ot bond pro	oceeds 🕨 📙			<u> </u>	<u> </u>
- 1	5	Royalties			•				
- 1		(1)	Real	(u) F	Personal				
	6a	Gross rents							
	b	Less rental exps		<u> </u>					
	C	Rental inc or (loss)		1		-			1
- 1	d	Net rental income or (loss		_	•				
	1 a	Gross amount from sales of assets (i) Se	cunties	(11)) Other				
		other than inventory		<u> </u>		I I			1
	þ	Less cost or other							
1		basis & sales exps		<u> </u>					1
- 1	C	Gain or (loss)		l.		•			1
i	d	Net gain or (loss)			•				ļ.,
9	8a	Gross income from fundraising	ng events		1				
Other Revenue		(not including \$				1	,		
اچ		of contributions reported on li	ne 1c)			1			
- E		See Part IV, line 18	a						Ī
됩		Less: direct expenses	b			•			1
		Net income or (loss) from	-	events	•		·····		<u> </u>
1	9a	Gross income from gaming a							
1		See Part IV, line 19	a			ž			
1		Less. direct expenses	b			ŧ			1
		Net income or (loss) from		ivities	•				<u> </u>
	ıua	Gross sales of inventory,			1	Į.			
j	_	returns and allowances	a b						
ļ		Less: cost of goods sold	_		<u> </u>	ŧ			1
- }	<u> </u>	Net income or (loss) from Miscellaneous Re		entory	Busn. Code				
}	11a				Duali. Code	14,906			14 000
					 	5,283			14,906
l	b	GIFT SHOP SALES OTHER INCOME			 	2,636			5,283
	c d	All other revenue				2,030			2,636
	e	Total. Add lines 11a-11d	!			22,825			+
- 1	12	Total revenue. See instr				413,231	0		23,346
		. 3				.10,201		<u> </u>	50m 990 (2011)

Form 990 (2011)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

11 Fees for services (non-employees): a Management b Legal c Accounting d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 12 Advertising and promotion 13 Office expenses 14 Information technology		Check if Schedule O contains a response	to any question in this Part	IX		
1 Graits and other assistance to governments and organizations in the U.S. See Part IV, Inte 22 Grants and other assistance to individuals in the U.S. See Part IV, Inte 22 Grants and other assistance to individuals in the U.S. See Part IV, Inte 23 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, Inte 35 and 16 Benefits paid to or for members Compensation of current officiers, directors, trustees, and key employees Compensation of current officiers, directors, trustees, and key employees Compensation of current officiers, directors, trustees, and key employees Compensation of current officiers, directors, trustees, and key employees Compensation of current officiers, directors, trustees, and key employees Compensation of current officiers, directors, trustees, and key employees Compensation of current officiers, directors, trustees, and key employees Person in pile accounts and combiotoris (include section 458(M)) and person described in section 458(M)) and person described in section 458(M)) and person described in section 458(M)) and person described in section 458(M)) and person described in section 458(M)) and person described in section 458(M)) and person described in section 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) and 458(M) an	Do	not include amounts reported on lines 6b,			(C) Management and	(D) Fundraising
organizations in the U.S. see Part IV, line 21 Grants and other assistance to individuals in the U.S. See Part IV, line 22 Grants and other assistance to individuals in the U.S. See Part IV, line 37 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 15 Bernefits paid to or for members Compensation of undividual source of the paid of the U.S. See Part IV, lines 15 and 16 Compensation of undividual advow, to disqualified passos (as defined under section 4580(f)(1) and persons described under section 4580(f)(1) and persons described under section 4580(f)(1) and persons described under section 4580(f)(1) and persons described under section 4580(f)(1) and persons described under section 4580(f)(1) and persons described under section 4580(f)(1) and persons described under section 4580(f)(1) and persons described under section 4580(f)(1) and 4580 (maybrox contributions) Personal under section 4580(f)(1) and persons described under section 4580(f)(1) and 4580 (maybrox contributions) Payorial taxes Payorial taxes Payorial taxes Payorial taxes Payorial under section 4580(f)(1) and 45,560 Quality and 4,560 Q	7b,	8b, 9b, and 10b of Part VIII.	·	expenses	general expenses	expenses
2 Grants and other assistance to individuals in the U.S. See Part IV, Ine 2 2 3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 6 Compensation of current officers, directors, trustees, and key employees 7 Compensation of current officers, directors, trustees, and key employees 8 Compensation of current officers, directors, trustees, and key employees 9 Compensation of current officers, directors, trustees, and key employees 9 Compensation of current officers, directors, trustees, and key employees 9 Compensation of current officers, directors, trustees, and key employees 9 Conferences and wages 9 Pension plan accounts and contributions (include section 401(k) and 401(k) employer contributions) 9 Cher employee benefits 9 Person of the accounts of the proper contributions (include section 401(k) and 401(k) employer contributions) 9 Cher employee benefits 9 Cher employee benefits 9 Cher employee benefits 9 Cher employee benefits 9 Cher employee benefits 9 Professional fundrations services. See Part IV, line 17 1 Investment management fees 9 Other 10 Cher employees 11 A, 560 11 A, 560 12 A A, 560 13 A, 560 14 Information technology 15 Royalities 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any feeteral, state, or local public officials 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 17 A, 236 1	1	Grants and other assistance to governments and				
the U S See Part IV, Inte 22 Grants and other assistance to governments, organizations, and individuals outside the U S. See Part IV, Inte 15 and 16 U S. See Part IV, Inte 15 and 16 Benefits paid to of for members C compensation of current officers, directors, trustees, and key employees C compensation of current officers, directors, trustees, and key employees C compensation of current officers, directors, trustees, and key employees C compensation of current officers, directors, trustees, and key employees C compensation of current officers, directors, and persons (as defined under section 4858()(3)(8) C other satisfied under section 4858()(3)(8) C other satisfied under section 4858()(3)(8) C other satisfied under section 4858()(3)(8) C other satisfied under section 4858()(3)(8) C other satisfied under section 4858()(3)(8) C other satisfied under section 4958()(3)(8) C other services (non-employees): a Management b Logal Lobbying Processional Individuals services. See Part IV, Ine 17 Investment management fees Other Investment management fees Other C other services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services of the services o		organizations in the U.S. See Part IV, line 21				
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 6 Compensation of current officers, directors, trustees, and key employees 7 Compensation of current officers, directors, trustees, and key employees 8 Pension (accusion and contributions (include persons) (escribed in section 4985(0)(3)(8) 9 Other employee benefits 10 Payroll taxes 11 Fees for services (non-employees): 12 Adventage of travel or entertainment expenses 13 Chebrying 14 Lobbying 15 Polyment of travel or entertainment expenses 16 Occupancy 17 Travel 18 Pogralities 19 Cocupancy 17 Travel 19 Cocupancy 17 Travel or entertainment expenses for any federal, state, or local public officials interest programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the programs of the p	2	Grants and other assistance to individuals in				
organizations, and individuals outsald the U.S. See Part IV, Inne 15 and 16 benefits paid to or for members 5. Compensation of current officers, directors, trustees, and key employees 6. Compensation not included above, to dequalified persons (as defined under section 4558(f)(1)) and persons described a section 4558(f)(1) and persons described an section 4558(f)(1) and persons described an section 4558(f)(1) and persons described an section 458(f)(3)(8) 7. Other saliens and wages 8. Pession plan accrusis and contributions (include section 4018), and 40(b)(s imployer contributions) 9. Other employee benefits 10. Payori taxes 11. Fees for services (non-employees): 12. Management 13. Legal 14. A 560 15. Legal 16. Accounting 17. Advertising and promotion 18. Advertising and promotion 18. Advertising and promotion 18. Advertising and promotion 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice expenses 19. Coffice		the U.S. See Part IV, line 22				
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Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if		•				
organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶			33,331		0,050	1,000
fundraising solicitation. Check here ▶ If		organization reported in column (B) joint costs				

P	art X	Balance Sheet			•	rage 11
		•		(A) Beginning of year		(B) End of year
	1	Cash—non-interest bearing		42,771	1	373,654
į	2	Savings and temporary cash investments		101,226	2	47,166
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net			4	
	5	Receivables from current and former officers, directors, to	ustees, key			
		employees, and highest compensated employees. Comp	lete Part II of			
		Schedule L		······································	5	
	6	Receivables from other disqualified persons (as defined $\boldsymbol{\upsilon}$	inder section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), a	nd contributing	-		
		employers and sponsoring organizations of section 501(c)(9) voluntary			
ts.		employees' beneficiary organizations (see instructions)			6	
Assets	7	Notes and loans receivable, net			7	
4	8	Inventories for sale or use			8	
i	9	Prepaid expenses and deferred charges	[9	
	10a	Land, buildings, and equipment cost or				
		other basis. Complete Part VI of Schedule D	10a 2,680,167			
	b	Less: accumulated depreciation	10b 77,412	2,616,481	10c	2,602,755
	11	Investments—publicly traded securities			11	54,500
	12	Investments—other securities See Part IV, line 11			12	
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11			15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		2,760,478	16	3,078,075
	17	Accounts payable and accrued expenses			17	
	18	Grants payable	[18	
	19	Deferred revenue		19		
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Part IV of		21		
တ္တ	22	Payables to current and former officers, directors, trustee	s, key			
Liabilities		employees, highest compensated employees, and disqua	dified persons			
abi		Complete Part II of Schedule L		400,000	22	400,000
_	23	Secured mortgages and notes payable to unrelated third	parties		23	
	24	Unsecured notes and loans payable to unrelated third par	ties		24	
	25	Other liabilities (including federal income tax, payables to	related third			
		parties, and other liabilities not included on lines 17-24). C	Complete Part X			
		of Schedule D			25	
	26	Total liabilities. Add lines 17 through 25		400,000	26	400,000
		Organizations that follow SFAS 117, check here ▶ [∑	and complete		·	, ,
es		lines 27 through 29, and lines 33 and 34.				
au	27	Unrestricted net assets		1,213,518	27	1,229,979
Bal	28	Temporanly restricted net assets		79 , 960		381,096
2	29	Permanently restricted net assets		1,067,000	29	1,067,000
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, check he				
õ		complete lines 30 through 34.				
Set	30	Capital stock or trust principal, or current funds			30	
As	31	Paid-in or capital surplus, or land, building, or equipment	fund		31	
힐	32	Retained earnings, endowment, accumulated income, or	other funds		32	
-	33	Total net assets or fund balances	<u> </u>	2,360,478		2,678,075
	34	Total liabilities and net assets/fund balances		2,760,478	34	3,078,075

Form 990	(2011) PACKARD MOTOR CAR FOUNDATION 3:	1-1502101			Pag	ge 12
Part X	Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI					
1 Tot	al revenue (must equal Part VIII, column (A), line 12)		1		13 <u>, 2</u>	
2 Tot	al expenses (must equal Part IX, column (A), line 25)		2		<u>95,6</u>	
3 Rev	renue less expenses Subtract line 2 from line 1		3	3:	<u> 17,5</u>	<u> 597</u>
4 Net	assets or fund balances at beginning of year (must equal Part X, line 33, column (A))		4	2,30	60,4	<u> 478</u>
5 Oth	er changes in net assets or fund balances (explain in Schedule O)		5			
6 Net	assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line	e 33,				
colu	ımn (B))		6	2,6	78,0	<u> </u>
Part X	IF Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					
If th	ounting method used to prepare the Form 990 X Cash Accrual e organization changed its method of accounting from a prior year or checked "Other," ex	Other			Yes	No
	edule O					
	re the organization's financial statements compiled or reviewed by an independent accour	ntant?		2a	X	
b We	re the organization's financial statements audited by an independent accountant?			2b		<u>X</u>
c If "Y	es" to line 2a or 2b, does the organization have a committee that assumes responsibility	for oversight				
	he audit, review, or compilation of its financial statements and selection of an independen			2c	Χ	
	e organization changed either its oversight process or selection process during the tax ye edule O	ar, explain in				
	easile of 'es" to line 2a or 2b, check a box below to indicate whether the financial statements for the	a vear were				
	ed on a separate basis, consolidated basis, or both	c year were				
	Separate basis Consolidated basis Both consolidated and separate basis					
3a As	a result of a federal award, was the organization required to undergo an audit or audits as	set forth in				
the	Single Audit Act and OMB Circular A-133?			3a		<u>X</u>
b If "\	es," did the organization undergo the required audit or audits? If the organization did not u	undergo the				
req	uired audit or audits, explain why in Schedule O and describe any steps taken to undergo	such audits		3b		
				Fon	m 990	(2011)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

2011

Employer identification number

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Open to Public

			PACKARD MOTO	OR CAR I	OUNDATIC)N				31	-150	2101	
Pa	irt I	Reas	on for Public Charity	Status (All	organizations	must co	mplete	this pa	rt) Se				
The c	orgar	nization is not	a pπvate foundation because	e it is. (For line	s 1 through 11, cl	neck only o	ne box)						
1	\Box		vention of churches, or asse					A)(i).					
2	\sqcap		cribed in section 170(b)(1) (
3			a cooperative hospital service		•	tion 170(b)(1)(A)(iii)).					
4	П		earch organization operated)(A)(iii).	Enter ti	he hospi	ital's name	
	_	city, and state		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					, , , , , , , , , , , , , , , , , , ,		р.	,	
5	П	•	on operated for the benefit o	f a college or i	university owned o	or operated	by a gove	ernment	al unit de	scribed	lin		
_	ш		b)(1)(A)(iv). (Complete Part			эг оролахса	o, a go.		ar arm ac	301000			
6	П		te, or local government or go	-	nit described in se	ection 170	h)(1)(A)(v۱					
-	X		on that normally receives a s						n the ce	neral ni	ıblic		
•	ت		section 170(b)(1)(A)(vi). (C		* *	in a govern	inchia a	01 1101	ii liie ge	nerai pi	1011C		
8	\Box		trust described in section 1			шх							
9	H		on that normally receives (1			-	ntahution	mamh	arabın fa				
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			activities related to its exem gross investment income an	-	· · · · · ·	•					IIS		
			gross investment income an ne organization after June 30					ii tax) ii	om busi	nesses			
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			indation managers and othe	i man one or r	nore publicly supp	orted organ	nizations (describe	a in seci	ion buy	(a)(1)		
		or section 509		munation from	the IDC that it is	. T (T.	!! 7	"		_			
f			ation received a written detei	mination irom	the institution	a type i, ty	pe ii, or i	ype iii s	upportin	g			LJ
_			check this box										Ш
g			17, 2006, has the organization	ion accepted a	iny gift or contribu	tion from a	ny or the						
		following per				***			_				
			who directly or indirectly co			vitn persons	s describe	ed in (ii) a	and			Yes	No
			v, the governing body of the	• • • •								11g(i)	
			member of a person describ	• • •								11g(ii)	—
			ontrolled entity of a person d	***								[11g(iii)]	<u> </u>
<u>h</u>			ollowing information about th			Ta				T	Г		
(1)		e of supported anization	(ii) EIN	1	e of organization sed on lines 1–9	1 ' '	organization sted in your		ou notify	(vi) organizat	Is the	(vii) Amount of	
		,	•	1	or IRC section	1	document?	∞l (i)	of your	(i) organi	zed in the	support	
				(see I	nstructions))	-	1		port?	<u> </u>	S ?		
				 		Yes	No	Yes	No	Yes	No		
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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	400,201	275,908	51,650	146,260	389,885	1,263,904
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	400,201	275,908	51,650	146,260	389,885	1,263,904
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
•	***						511,074
Sec	Public support. Subtract line 5 from line 4 stion B. Total Support	L I				L	752,830
_	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4	400,201	275,908				
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	3,511	2,301	51,650	146,260	389,885 15,427	1,263,904 21,685
9	Net income from unrelated business activities, whether or not the business is regularly carned on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)			3,826	14,804	7,919	26,549
11	Total support. Add lines 7 through 10						1,312,138
12	Gross receipts from related activities, etc. (see instructions)				12	
13	First five years. If the Form 990 is for the o	organization's first, s	econd, third, fourth	, or fifth tax year as	a section 501(c)(3		
	organization, check this box and stop here					•	▶ □
Sec	tion C. Computation of Public Su	pport Percenta	age				
14	Public support percentage for 2011 (line 6,	column (f) divided b	y line 11, column (f			14	57.37%
15	Public support percentage from 2010 Scheo					15	71.17%
16a	33 1/3% support test—2011. If the organiz	zation did not check	the box on line 13,	and line 14 is 33 1/	/3% or more, check	this .	
	box and stop here. The organization qualifi		,				▶ [X
b	33 1/3% support test—2010. If the organiz	zation did not check	a box on line 13 or	16a, and line 15 is	33 1/3% or more,		
	check this box and stop here. The organiza			_			▶ [
17a	10%-facts-and-circumstances test—201						
	10% or more, and if the organization meets Part IV how the organization meets the "fac						
	organization						▶ [
b	10%-facts-and-circumstances test—201 15 is 10% or more, and if the organization n	neets the "facts-and	-circumstances" tes	st, check this box a	nd stop here.		
	Explain in Part IV how the organization mee	ts the "facts-and-cir	cumstances" test 1	The organization qu	ialifies as a publicly	,	
18	supported organization Private foundation. If the organization did	not check a box on	line 13, 16a, 16b, 1	7a, or 17b, check ti	his box and see		▶ 🗌
	instructions						▶ []

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support					-	
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6)			1			
Sec	tion B. Total Support	<u> </u>	I			<u> </u>	
	idar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(3/2333	(0, 2000	(4) 2010	(0) 2011	(i) rotar
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for the		second, third, four	h, or fifth tax year a	s a section 501(c)	(3)	
6	organization, check this box and stop here						>
	tion C. Computation of Public Su			······································			
15 16	Public support percentage for 2011 (line 8, Public support percentage from 2010 Sched	• • •	•	(1))		15	<u>%</u>
	tion D. Computation of Investmen					16	%_
17	Investment income percentage for 2011 (lin			column (fi)		17	
18	Investment income percentage from 2010 S					18	
19a	33 1/3% support tests—2011. If the organ			4, and line 15 is mo	ore than 33 1/3%.		70
	17 is not more than 33 1/3%, check this box						▶ □
b	33 1/3% support tests—2010. If the organ	ization did not che	ck a box on line 14	or line 19a, and line	e 16 is more than 3	33 1/3%, and	
	line 18 is not more than 33 1/3%, check this						▶ []
20	Private foundation. If the organization did	not check a box on	line 14, 19a, or 19	b, check this box a	nd see instructions		▶□

Schedule A (Form 990 or 990-EZ) 2011 PACKARD MOTOR CAR FOUNDATION 31-1502101

Page 4

Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions)

PART II, LINE 10 - OTHER INCOME DETAIL

OTHER INCOME

\$

26,549

7/31/2012 3:33 PM 32,000 25,000 29,885 100,000 100,000 100,000 389,885 Amount Schedule A, Part II, Line 1(e) Federal Statements Description 0373 PACKARD MOTOR CAR FOUNDATION 31-1502101 FYE: 12/31/2011 TOTAL

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011
Open to Public Inspection

Schedule D (Form 990) 2011

lame of the omanization

Employer identification number

*******	of the Arganization		p.oyo	Tariana and Hambel
D	ACKARD MOTOR CAR FOUNDATION		31_1	502101
	ACCARD MOTOR CAR FOUNDATION art I Organizations Maintaining Donor Advised Fun	ids or Other Similar Funds or Ac		
F- E	organizations maintaining bonor Advised Full organization answered "Yes" to Form 990, Part IV		counts	s. Complete ii the
		(a) Donor advised funds		b) Funds and other accounts
4	Total number at end of year	(2) 23 (3) (2) (3)	<u>-</u> `	
1				
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year	no penete hald in depos adveced		
5	Did the organization inform all donors and donor advisors in writing that the			□ vaa □ va
	funds are the organization's property, subject to the organization's exclus	•		☐ Yes ☐ No
6	Did the organization inform all grantees, donors, and donor advisors in wi	• •		
	only for charitable purposes and not for the benefit of the donor or donor	advisor, or for any other purpose		П, П.
	conferring impermissible private benefit?	instan analysis "Vas" to Farm Of)O D==	Yes No
	Conservation Easements. Complete if the organ		90, Par	t iv, line 7.
1	Purpose(s) of conservation easements held by the organization (check al			
	Preservation of land for public use (e.g., recreation or education)	Preservation of an historically impo		d area
	Protection of natural habitat	Preservation of a certified historic s	tructure	
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualified conserva	ition contribution in the form of a conservation	on	
	easement on the last day of the tax year.		<u></u>	
				Held at the End of the Tax Year
а	Total number of conservation easements		_2a_	
b	•		2b	
С	Number of conservation easements on a certified historic structure include	• •	2c	
d	• • • • • • • • • • • • • • • • • • • •	, and not on a	1	
	historic structure listed in the National Register		2d	
3	Number of conservation easements modified, transferred, released, extin	guished, or terminated by the organization of	during the	9
	tax year ▶			
4	Number of states where property subject to conservation easement is loc	ated >		
5	Does the organization have a written policy regarding the periodic monito	ring, inspection, handling of		
	violations, and enforcement of the conservation easements it holds?			∐ Yes ∐ No
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing	g conservation easements during the year		
	>			
7	Amount of expenses incurred in monitoring, inspecting, and enforcing coil	nservation easements during the year		
	▶ \$			
8	Does each conservation easement reported on line 2(d) above satisfy the	requirements of section 170(h)(4)(B)		
	(i) and section 170(h)(4)(B)(ii)?			☐ Yes ☐ No
9	In Part XIV, describe how the organization reports conservation easemer	its in its revenue and expense statement, ar	nd	
	balance sheet, and include, if applicable, the text of the footnote to the or	ganization's financial statements that descri	bes the	
	organization's accounting for conservation easements.			
Pá	Organizations Maintaining Collections of Art, I		milar A	Assets.
	Complete if the organization answered "Yes" to F	orm 990, Part IV, line 8.		
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not	to report in its revenue statement and balan	ce sheet	
	works of art, historical treasures, or other similar assets held for public ex		ce of	
	public service, provide, in Part XIV, the text of the footnote to its financial			
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to re-			
	works of art, historical treasures, or other similar assets held for public ex	hibition, education, or research in furtherand	ce of	
	public service, provide the following amounts relating to these items			
	(i) Revenues included in Form 990, Part VIII, line 1		>	\$
	(ii) Assets included in Form 990, Part X		>	\$
2	If the organization received or held works of art, historical treasures, or of	her sımilar assets for financıal gain, provide	the	
	following amounts required to be reported under SFAS 116 (ASC 958) re	lating to these items:		
а	Revenues included in Form 990, Part VIII, line 1		•	\$
_	Assets included in Form 200. Bort V		_	•

		MOTOR CAR			1502101	Page 2
	rt III Organizations Maintainin					(continued)
3	Using the organization's acquisition, accession collection items (check all that apply)	on, and other records	, check any of the follow	ring that are a significa	int use of its	
а	Public exhibition	d 🗍	Loan or exchange prog	grams		
b	Scholarly research	e 🗍	Other			
С	Preservation for future generations					
4	Provide a description of the organization's co	llections and explain	how they further the org	janization's exempt pu	rpose in Part	
	XIV.	•	,		•	
5	During the year, did the organization solicit or	receive donations of	art, historical treasures	. or other similar		
	assets to be sold to raise funds rather than to		=			Yes No
Pa	et IV Escrow and Custodial Are				"Yes" to Form 990	
	line 9, or reported an amou	_				, , , ,
	Is the organization an agent, trustee, custodia			ther assets not		
	included on Form 990, Part X?			and added not		Yes No
h	If "Yes," explain the arrangement in Part XIV	and complete the foll	ovana table			res No
•	Tes, explain the arrangement in Fatt XIV	and complete the for	owing table			Amount
_	Beginning balance				140	Amount
C	Additions during the year				1c	
u -					1d	
e	Distributions during the year				1e	
f	Ending balance				1f	
	Did the organization include an amount on Fo	orm 990, Part X, line :	217			∐ Yes ∐ No
	If "Yes," explain the arrangement in Part XIV.	1-4- :f 4b		/" t- E 000	5 (8/1) (6	
FB	rt V Endowment Funds. Comp					T
_		(a) Current year	(b) Pnor year	(c) Two years back	(d) Three years back	(e) Four years back
	Beginning of year balance				<u> </u>	_
	Contributions					
С	Net investment earnings, gains, and					1
	losses					
ď	Grants or scholarships	- · · · · · · · · · · · · · · · · · · ·				
е	Other expenditures for facilities and					
	programs		ļ			
f	Administrative expenses		<u> </u>			
g	End of year balance		<u></u>			
2	Provide the estimated percentage of the curre	ent year end balance	(line 1g, column (a)) he	ld as		
а	Board designated or quasi-endowment ▶	%				
b	Permanent endowment ▶ %					
C	Temporarily restricted endowment ▶	%				
	The percentages in lines 2a, 2b, and 2c should	ld equal 100%.				
3a	Are there endowment funds not in the posses	sion of the organizat	on that are held and ad	ministered for the		
	organization by:					Yes No
	(i) unrelated organizations					3a(i)
	(ii) related organizations					3a(ii)
b	If "Yes" to 3a(II), are the related organizations	listed as required on	Schedule R?			3b
4	Describe in Part XIV the intended uses of the	•				-
Pa	rt VI Land, Buildings, and Equi			10.	-	
	Description of property	(a) Cost or other			Accumulated	(d) Book value
		(investment)	''	1 '	depreciation	1-/
1a	Land			59,425		1,259,425
	Buildings			20,742	77,412	1,343,330
	Leasehold improvements				11,214	1,040,000
	Equipment	<u> </u>				
	Other					
	. Add lines 1a through 1e (Column (d) must ed	rual Form 990 Part 1	Column (R) line 10(c)	<u> </u>		2 602 755
	id and day to footdam (d) must be	4-41 OIII 000, 1 dl(/	10(C)	1	<u> </u>	2,602,755

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740)

(9) (10) (11)

Total. (Column (b) must equal Form 990, Part X, col (B) line 25)

Sche	dule D (Form 990) 2011 PACKARD MOTOR CAR FOUNDATION	31-15023	101	Page 4
	Reconciliation of Change in Net Assets from Form 990 to	Audited Financial State	ements	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1	
2	Total expenses (Form 990, Part IX, column (A), line 25)		2	
3	Excess or (deficit) for the year Subtract line 2 from line 1		3	
4	Net unrealized gains (losses) on investments		4	
5	Donated services and use of facilities		5	
6	Investment expenses		6	
7	Pnor period adjustments		7	
8	Other (Describe in Part XIV)		8	
9	Total adjustments (net) Add lines 4 through 8		9	
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9		10	
Pa	rt XII Reconciliation of Revenue per Audited Financial Stateme	nts With Revenue per R	Return	
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
а	Net unrealized gains on investments	2a	_	
b	Donated services and use of facilities	2b	_	
C	Recovenes of pnor year grants	2c	\dashv \parallel	
d	Other (Describe in Part XIV.)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1	1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIV)	4b	_	
C	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		. 5	
Pa	at XIII Reconciliation of Expenses per Audited Financial Statem	ents With Expenses per	r Return	
1	Total expenses and losses per audited financial statements		1	 .
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	1 1		
а	Donated services and use of facilities	2a	_	
b	Pnor year adjustments	2b	_	
C	Other losses	2c	_	
d	,	2d	_	
	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1	1 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
	Investment expenses not included on Form 990, Part VIII, line 7b	4a	_	
	Other (Describe in Part XIV.)	4b	_	
	Add lines 4a and 4b		4c	
	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	<u></u>	5	
Pa	et XIV Supplemental Information			

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4, Part X, line 2, Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Schedule D (Form 990) 2011 PACKARD MOTOR CAR FOUNDATION
Part XIV Supplemental Information (continued)

31-1502101

Page 5

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

Complete if the organization answered

"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,

or Form 990-EZ, Part V, line 38a or 40b. Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service Name of the organization

See separate instructions.

Inspection

Name of the organi	PACKARD MOTOR CAI	ם בי∩ו	רואור	ለጥፐ ∩ N1			I .			tification	on numi ∩ 1	ber		
Part I	Excess Benefit Transactions (section					izations		<u> </u>	100	/21	<u> </u>			
1 4141	Complete if the organization answered "Yes"							ne 4	0b.					
						#N D		_				(c)	Сопес	ted?
1 _	(a) Name of disqualified person				_	(b) Des	scription of transaction	n 				Yes		No
(1)													\perp	
(2)												<u> </u>		
(3)							· - ······						\bot	
(4)													+	
(5)				 -								<u> </u>	+	
(6)			d	مريماند م								L		
	e amount of tax imposed on the organization ma ection 4958	anagers	or uis	quanneo p	ersons aunng ini	e year			▶ \$					
	e amount of tax, if any, on line 2, above, reimbu	rsed by 1	he or	ganization					▶ \$					
Part II	Loans to and/or From Interested	Perso	ns.											
	Complete if the organization answered "Yes"	on Form	990,	Part IV, lu	ne 26, or Form 99	90-EZ, F	Part V, line 38a							
	(a) Name of interested person and purpose	(b) Lo	oan to m the	-	e) Onginal cipal amount	(d) Balance due		(e) in d	lefault?	(f) App			Vntten ement?
		organi	zation?	,				-			comm		Ligitor	T
		To	From						Yes	No	Yes	No	Yes	No
	D P. KUGHN	X			400,000		400,00	امد		v	v		l .	
<u>(1)</u>		<u> </u>			400,000		400,00	20		Х	X		X	\vdash
(2)														
<u> </u>				_										
(3)											1			
				_										Т
(4)													<u> </u>	
											İ '			1
(5)								_		<u> </u>	 	<u> </u>	<u> </u>	
(0)														
(6)										$\vdash \vdash$		\vdash	 	├─
(7)														
<u></u>	, , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , , _ , _ , , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _ , _						· · · · · · · · · · · · · · · · · · ·							\vdash
(8)				_										
(9)										igsqcut	$oxed{oxed}$			<u> </u>
(10)						<u> </u>	400 00	ᆔ		Ц	 -		<u> </u>	<u> </u>
Total Part III	Grants or Assistance Benefiting I	ntoros	ted	Parson	<u>▶</u> \$		400,00	וטכ		لـــــ	L		<u> </u>	
t det m	Complete if the organization answered "Yes"													
	(a) Name of interested person				een interested person	and the	(c)	Amo	unt and	1 type o	f assist	ance		
					ganization		(*)			, po o	7 0001011	21100		
(1)														
(2)														
(3)					 - · · · · · · ·									
(4)														
(5)		+												
(6)		+		<u>_</u>										
(8)		+-							_					
(9)														

(10)

<u>Schedule L (F</u>	Form 990 or 990-EZ) 2011				Pa	<u>ge 2</u>
Part IV	Business Transactions Involved Complete if the organization answered	ving Interested Persons.	28h or 28c			
	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Si of o rever	haring org nues?
(1)			<u></u>		108	NO
(2)						
(3)						
(4)						
(5)						
(6)				· · · · · · · · · · · · · · · · · · ·		
(7)						-
(8) (9)						-
10)						
Part V	Supplemental Information Complete this part to provide additional	information for responses to question	ns on Schedule L (see	instructions)		
						
						
						
						_
						_
						
	·					
	···					

SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

PACKARD MOTOR CAR FOUNDATION

Employer identification number 31-1502101

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990 ORGANIZATION'S VICE PRESIDENT REVIEWED FORM 990 WITH TAX PREPARER.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION GOVERNING DOCUMENTS ARE AVAILABLE AT WWW.GUIDESTAR.ORG

... 0373 PACKARD MOTOR CAR FOUNDATION

Federal Statements

FYE: 12/31/2011

31-1502101

7/31/2012 3:33 PM

Taxable Interest on Investments

Descript	tion				
		Amount	Unrelated Exclusion Business Code Code		US Obs (\$ or %)
INTEREST INCOME					
	\$	27	14	MI	
DIVIDEND INCOME					
		494	14	MI	
TOTAL	\$	521			

0373 PACKARD MOTOR CAR FOUNDATION 31-1502101 FYE: 12/31/2011	Federal Statements	1	7/31/2012 3:33 PM	J+
Form 99	Form 990, Part IX, Line 24e - All Other Expenses			
Description TELEPHONE BANK SERVICE CHARGES ALARM SYSTEM MEMBERSHIP FEES	Total Program Expenses Service \$ 1,117 \$ 479 365 365	Management & General	Fund Raising	
	\$ 3,016 \$ = 0	98 \$ 3,016	\$	
				 1

Forms 990-PF

Loans from Officers, Directors, Trustees, and Key Employees or Other Disqualified Persons

400,000

400,000

, and ending

2011

Totals

For calendar year 2011, or tax year beginning

Name				Employer Identification Numbe	r
PACKARD MOTOR CA	R FOUNDATIO	N		31-1502101	
FORM 990, PART X	. LINE 22 -	ADDITTONAL	INFORMATION		
10101 3307 2111(2 11	/	112011111			
	e of lender			itle	
(1) RICHARD P. KUG	<u>HN</u>		TRUSTEE		
(2)					
(3)					
(3)			<u> </u>		
(5)	 -	-			
(6)			<u> </u>		
(7)					
(8)					
(9)				· · · · · · · · · · · · · · · · · · ·	
(10)	, 	······································			
	T	T	T	T .	
Onginal amount borrowed	Date of loan	Maturity date	Repayment terms	Interest rate	
(1) 400,000	11/01/08	01/01/12	Kepayment terms	Tate	
(2) (3) (4)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
		<u> </u>			
	ovided by borrower		Purpose o	of loan	
(1)			<u> </u>		
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)	·			_ _	
(9)	·				
(10)					
Consideration f	umished by lender		Balance due at beginning of year	Balance due at end of year	
(1)	arriance by longs		400,000	400,000	
(2)			100,000	400,000	
(3)				 	
(4)			 		
(5)					
(6)					
(7)					
(8)					_
(9)					_
(10)		·			

Form 4562

Depreciation and Amortization

(Including Information on Listed Property)

OMB No. 1545-0172

Department of the Treasury

See separate instructions.

Attach to your tax return.

(99) Internal Revenue Service Identifying number Name(s) shown on return PACKARD MOTOR CAR FOUNDATION 31-1502101 Business or activity to which this form relates RESTORATION AND RENOVATION Election To Expense Certain Property Under Section 179 Part I Note: If you have any listed property, complete Part V before you complete Part I. 1 500,000 1 Maximum amount (see instructions) 2 Total cost of section 179 property placed in service (see instructions) 2 2,000,000 3 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 Reduction in limitation Subtract line 3 from line 2. If zero or less, enter -0-4 Dollar limitation for tax year Subtract line 4 from line 1. If zero or less, enter -0- If marned filing separately, see instructions 5 (b) Cost (business use only) (c) Elected cost (a) Description of property 6 7 Listed property Enter the amount from line 29 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 g Tentative deduction. Enter the smaller of line 5 or line 8 9 9 Carryover of disallowed deduction from line 13 of your 2010 Form 4562 10 10 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 12 Carryover of disallowed deduction to 2012 Add lines 9 and 10, less line 12 13 13 Note: Do not use Part II or Part III below for listed property. Instead, use Part V Special Depreciation Allowance and Other Depreciation (Do not include listed property.) (See instructions) Part II 14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) 14 Property subject to section 168(f)(1) election 15 15 16 Other depreciation (including ACRS) 16 Part III MACRS Depreciation (Do not include listed property.) (See instructions.) 17 36,768 MACRS deductions for assets placed in service in tax years beginning before 2011 17 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here 18 Section B—Assets Placed in Service During 2011 Tax Year Using the General Depreciation System (b) Month and year (c) Basis for depreciation (d) Recovery ness/investment use (f) Method (a) Classification of property placed in (e) Convention (a) Depreciation deduction penod service only-see instructions) 19a 3-year property b 5-year property 7-year property С d 10-year property 15-year property 20-year property 25 yrs S/L g 25-year property S/L Residential rental 27.5 yrs MM property 27.<u>5 yrs</u>. MM S/L 06/30/11 23,340 MM Nonresidential real 39 yrs S/L property MM S/L Section C—Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System 20a Class life b 12-year 12 yrs. S/L MM S/L 40-year 40 yrs Part IV Summary (See instructions.) Listed property Enter amount from line 28 21 21 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here 37,067 and on the appropriate lines of your return Partnerships and S corporations—see instructions 22 For assets shown above and placed in service during the current year, enter the 23

Application for Extension of Time To File an Exempt Organization Return

OMB No 1545-1709

Department of the Internal Revenue S		► File a	a separate a	pplication for each return.				
		omatic 3-Month Extension, complete	only Part I	and check this box				▶ X
•	-			plete only Part II (on page 2 of this form	1)			
Do not comp	lete Part II uni	ess you have already been granted an a	automatic 3-r	month extension on a previously filed For	m 886	8.		
Electronic fili	ing (e-file). You	u can electronically file Form 8868 if you	need a 3-me	onth automatic extension of time to file (6	montl	hs fo	г	
a corporation	required to file	Form 990-T), or an additional (not autor	natic) 3-mont	th extension of time. You can electronical	ly file F	orm	t	
8868 to reque	st an extension	of time to file any of the forms listed in f	Part I or Part	II with the exception of Form 8870, Inform	mation	ı		
Return for Tra	nsfers Associat	ted With Certain Personal Benefit Contra	acts, which n	nust be sent to the IRS in paper format (s	ee			
instructions) i				v/efile and click on e-file for Charities & N	onpro	fits		
Part I		c 3-Month Extension of Time.						
A corporation	required to file	Form 990-T and requesting an automati	c 6-month ex	tension-check this box and complete				. —
Part I only								▶ ∐
All other corpo	orations (includi	ng 1120-C filers), partnerships, REMICs	, and trusts i	must use Form 7004 to request an exten	sion of	ftıme	;	
to file income	tax retums							
				Enter filer's				see instructions
Type or	Name of exe	mpt organization or other filer, see instr	uctions		Em	ploye	r identification r	number (EIN) or
print	D 7 C 1 C 1	D MOROD GAD HOUNDAM	IT ON		₩	- 1	150010	
File by the		D MOTOR CAR FOUNDAT					-150210	
due date for filing your		eet, and room or suite no. If a P O box,	see instruction	ons.	Soc	cial se	ecunty number ((SSN)
return See	_	IMBERLINE DRIVE						
instructions		post office, state, and ZIP code. For a f	oreign addre 48439					
	GRAND_	BLANC MI	40439					
Enter the Retu	ırn code for the	return that this application is for (file a s	eparate app	lication for each return)				01
Application			Return	Application				Return
Is For	•		Code	Is For				Code
Form 990	_		01	Form 990-T (corporation)				07
Form 990-B			02	Form 1041-A				08
Form 990-E			01	Form 4720				09
Form 990-P			04	Form 5227				10
	(sec 401(a) or	408(a) trust)	05	Form 6069				11
	(trust other tha		06	Form 8870				12
	4	BRUCE BLEVINS						
		9157 TIMBERLINE DRIVE	}					
• The books	are in the care of	► GRAND BLANC					MI 4	8439
Telephone	No ▶ 81	0-287-7722	FAX No	>				
If the orga	inization does n	ot have an office or place of business in	the United S	States, check this box				▶ □
• If this is fo	r a Group Retu	m, enter the organization's four digit Gro	oup Exemption	on Number (GEN) . If t	hıs is			_
for the whole g	group, check th	is box	the group, ch	neck this box	:h			
a list with the i	names and EIN	s of all members the extension is for						
1 I reques	t an automatic	3-month (6 months for a corporation req	ured to file I	Form 990-T) extension of time	_			
until 0	8/15/12	, to file the exempt organization return	for the orga	nization named above. The extension is				
	organization's re							
► X	calendar year							
▶ [_]	tax year begini	ning , and ending						
2 If the tax	x year entered i	n line 1 is for less than 12 months, chec	k reason:	Initial return Final return				
	hange in accou	nting period						<u>. </u>
3a If this ap	oplication is for	Form 990-BL, 990-PF, 990-T, 4720, or 6	6069, enter t	he tentative tax, less any	-			
nonrefu	ndable credits_	See instructions.			3	a	\$	
		Form 990-PF, 990-T, 4720, or 6069, en	-					
		s made. Include any prior year overpayn			_ 3	ь	\$	
c Balance	e due. Subtract	line 3b from line 3a. Include your payme	ent with this	form, if required, by using	1	- 1		

EFTPS (Electronic Federal Tax Payment System) See instructions.