

Form **990**  
 Department of the Treasury  
 Internal Revenue Service

**Return of Organization Exempt From Income Tax**  
**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)**  
 The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047  
**2009**  
**Open to Public Inspection**

**A For the 2009 calendar year, or tax year beginning 10-01-2009 and ending 09-30-2010**

- B** Check if applicable:  
 Address change  
 Name change  
 Initial return  
 Terminated  
 Amended return  
 Application pending

**C** Name of organization: SHARP HEALTHCARE FOUNDATION  
 Doing Business As:  
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite:  
 8695 SPECTRUM CENTER BLVD  
 City or town, state or country, and ZIP + 4:  
 SAN DIEGO, CA 921231489

**D** Employer identification number: 95-3492461  
**E** Telephone number: (858) 499-5150  
**G** Gross receipts \$ 24,624,839

**F** Name and address of principal officer:  
 William S Littlejohn  
 8695 SPECTRUM CENTER BLVD  
 SAN DIEGO, CA 921231489

**H(a)** Is this a group return for affiliates?  Yes  No  
**H(b)** Are all affiliates included?  Yes  No  
 If "No," attach a list (see instructions)  
**H(c)** Group exemption number

**I** Tax-exempt status:  501(c) ( 3 ) (insert no )  4947(a)(1) or  527  
**J** Website: WWW SHARP COM

**K** Form of organization:  Corporation  Trust  Association  Other  
**L** Year of formation: 1979 **M** State of legal domicile: CA

**Part I Summary**

**1** Briefly describe the organization's mission or most significant activities:  
 Provide support and assistance to Sharp HealthCare

**2** Check this box  if the organization discontinued its operations or disposed of more than 25% of its net assets

<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	33
<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	29
<b>5</b> Total number of employees (Part V, line 2a)	<b>5</b>	18
<b>6</b> Total number of volunteers (estimate if necessary)	<b>6</b>	100
<b>7a</b> Total gross unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	0
<b>b</b> Net unrelated business taxable income from Form 990-T, line 34	<b>7b</b>	0

		Prior Year	Current Year
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	13,595,968	8,152,106
	<b>9</b> Program service revenue (Part VIII, line 2g)	672,674	3,814,955
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)	356,158	876,790
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,336	21,553
	<b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	14,626,136	12,865,404
	<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1–3)	6,350,329
<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)			0
<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)		2,562,356	2,525,089
<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)		15,217	0
<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) <u>2,451,115</u>			
<b>17</b> Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)		921,410	830,456
<b>18</b> Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		9,849,312	12,735,314
<b>19</b> Revenue less expenses Subtract line 18 from line 12	4,776,824	130,090	
<b>Net Assets or Fund Balances</b>		Beginning of Current Year	End of Year
	<b>20</b> Total assets (Part X, line 16)	58,682,166	60,038,566
	<b>21</b> Total liabilities (Part X, line 26)	12,733,272	12,918,350
<b>22</b> Net assets or fund balances Subtract line 21 from line 20	45,948,894	47,120,216	

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Signature of officer: \_\_\_\_\_ Date: 2011-08-04  
 William S Littlejohn SVP/CEO Foundation  
 Type or print name and title

**Paid Preparer's Use Only**

Preparer's signature: \_\_\_\_\_ Date: \_\_\_\_\_ Check if self-employed:   
 Firm's name (or yours if self-employed), address, and ZIP + 4: Ernst & Young US LLP  
 4370 La Jolla Village Dr Suite 500  
 San Diego, CA 92122  
 Preparer's identifying number (see instructions): \_\_\_\_\_  
 EIN: \_\_\_\_\_  
 Phone no: (858) 535-7200

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

**Part III Statement of Program Service Accomplishments**

**1** Briefly describe the organization's mission

See Schedule O

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No  
If "Yes," describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes  No  
If "Yes," describe these changes on Schedule O

**4** Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

**4a** (Code ) (Expenses \$ 9,541,757 including grants of \$ 9,379,769 ) (Revenue \$ 3,814,955 )  
Provided support and assistance to Sharp HealthCare See Schedule O for Community Benefits Report

**4b** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4c** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4d** Other program services (Describe in Schedule O )  
(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses \$ 9,541,757

Part IV Checklist of Required Schedules

Table with 3 main columns: Question number, Question text, and Yes/No response columns. Rows include questions 1 through 20 regarding organizational requirements and reporting.

**Part IV Checklist of Required Schedules** *(continued)*

<b>21</b>	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .	<b>21</b>	Yes	
<b>22</b>	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .	<b>22</b>		No
<b>23</b>	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .	<b>23</b>	Yes	
<b>24a</b>	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i> . . . . .	<b>24a</b>		No
<b>b</b>	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	<b>24b</b>		
<b>c</b>	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	<b>24c</b>		
<b>d</b>	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	<b>24d</b>		
<b>25a</b>	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25a</b>		No
<b>b</b>	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	<b>25b</b>		No
<b>26</b>	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .	<b>26</b>		No
<b>27</b>	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .	<b>27</b>		No
<b>28</b>	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
<b>a</b>	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28a</b>		No
<b>b</b>	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28b</b>		No
<b>c</b>	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	<b>28c</b>		No
<b>29</b>	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>29</b>	Yes	
<b>30</b>	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .	<b>30</b>		No
<b>31</b>	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .	<b>31</b>		No
<b>32</b>	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .	<b>32</b>		No
<b>33</b>	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .	<b>33</b>		No
<b>34</b>	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .	<b>34</b>	Yes	
<b>35</b>	Is any related organization a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	<b>35</b>	Yes	
<b>36</b>	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	<b>36</b>		No
<b>37</b>	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .	<b>37</b>		No
<b>38</b>	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .	<b>38</b>	Yes	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

		Yes	No
<b>1a</b>	Enter the number reported in Box 3 of Form 1096, <i>Annual Summary and Transmittal of U.S. Information Returns</i> . Enter -0- if not applicable . . . . .		
	<b>1a</b> 92		
<b>b</b>	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . . . . .		
	<b>1b</b> 0		
<b>c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .	Yes	
<b>2a</b>	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return . . . . .		
	<b>2a</b> 18		
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions) . . . . .	Yes	
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . . .		No
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .		
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .		No
<b>b</b>	If "Yes," enter the name of the foreign country: _____ See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts . . . . .		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .		No
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . . . .		No
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction? . . . . .		
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? . . . . .		No
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .		
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .	Yes	
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .	Yes	
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .	Yes	
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year . . . . .		
	<b>7d</b> 8		
<b>e</b>	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .		No
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .		No
<b>g</b>	For all contributions of qualified intellectual property, did the organization file Form 8899 as required? . . . . .		
<b>h</b>	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? . . . . .	Yes	
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . .		
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the organization make any taxable distributions under section 4966? . . . . .		
<b>b</b>	Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .		
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12 . . . . .	<b>10a</b>	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . .	<b>10b</b>	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter		
<b>a</b>	Gross income from members or shareholders . . . . .	<b>11a</b>	
<b>b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .	<b>11b</b>	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? . . . . .	<b>12a</b>	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year . . . . .	<b>12b</b>	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body (33); 1b Enter the number of voting members that are independent (29); 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? (Yes); 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? (No); 4 Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? (No); 5 Did the organization become aware during the year of a material diversion of the organization's assets? (No); 6 Does the organization have members or stockholders? (Yes); 7a Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? (Yes); 7b Are any decisions of the governing body subject to approval by members, stockholders, or other persons? (Yes); 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a The governing body? (Yes); 8b Each committee with authority to act on behalf of the governing body? (Yes); 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O (No).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Does the organization have local chapters, branches, or affiliates? (No); 10b If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?; 11 Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? (Yes); 11A Describe in Schedule O the process, if any, used by the organization to review the Form 990; 12a Does the organization have a written conflict of interest policy? If "No," go to line 13 (Yes); 12b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? (Yes); 12c Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done (No); 13 Does the organization have a written whistleblower policy? (Yes); 14 Does the organization have a written document retention and destruction policy? (Yes); 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official (Yes); 15b Other officers or key employees of the organization (Yes); 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? (No); 16b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

Table with 2 columns: Question, Answer. Rows include: 17 List the States with which a copy of this Form 990 is required to be filed (CA); 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply: [ ] Own website, [ ] Another's website, [x] Upon request; 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table; 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: Staci Dickerson, 8695 Spectrum Center Blvd, San Diego, CA 921231489, (858) 499-5150.



<b>1b Total</b>	0	1,998,879	107,838
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**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **0**

		Yes	No
<b>3</b>	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
<b>4</b>	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
<b>5</b>	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
Presentation Design Group LLC 1010 Obie St Eugene, OR 97402	SBHCC Donor Wall	207,728

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **1**

**Part VIII Statement of Revenue**

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514	
<b>Contributions, gifts, grants and other similar amounts</b>	<b>1a</b>	Federated campaigns . . . . . <b>1a</b>					
	<b>b</b>	Membership dues . . . . . <b>1b</b>					
	<b>c</b>	Fundraising events . . . . . <b>1c</b>	278,693				
	<b>d</b>	Related organizations . . . . . <b>1d</b>	22,870				
	<b>e</b>	Government grants (contributions) . . . . . <b>1e</b>	587,549				
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above . . . . . <b>1f</b>	7,262,994				
	<b>g</b>	Noncash contributions included in lines 1a-1f \$ 1,769,157					
	<b>h</b>	<b>Total.</b> Add lines 1a-1f . . . . . ▶	8,152,106				
<b>Program Service Revenue</b>	<b>2a</b>	FUNDRAISING ACTIVITIES	900,099	3,040,499	3,040,499		
	<b>b</b>	HEALTHCARE EDUCATION	900,099	720,365	720,365		
	<b>c</b>	SSA BACK-TO-WORK	900,099	54,091	54,091		
	<b>d</b>						
	<b>e</b>						
	<b>f</b>	All other program service revenue					
	<b>g</b>	<b>Total.</b> Add lines 2a-2f . . . . . ▶	3,814,955				
<b>Other Revenue</b>	<b>3</b>	Investment income (including dividends, interest and other similar amounts) . . . . . ▶	591,936			591,936	
	<b>4</b>	Income from investment of tax-exempt bond proceeds . . . . . ▶					
	<b>5</b>	Royalties . . . . . ▶					
	<b>6a</b>		(i) Real				
			(ii) Personal				
		<b>b</b>	Less rental expenses				
		<b>c</b>	Rental income or (loss)				
	<b>d</b>	Net rental income or (loss) . . . . . ▶					
	<b>7a</b>		(i) Securities	10,823,360			
			(ii) Other	1,075,190			
		<b>b</b>	Less cost or other basis and sales expenses	10,012,340			
		<b>c</b>	Gain or (loss)	811,020			-526,166
<b>d</b>	Net gain or (loss) . . . . . ▶	284,854			284,854		
<b>8a</b>	Gross income from fundraising events (not including \$ 278,693 of contributions reported on line 1c) See Part IV, line 18 . . . . . <b>a</b>	141,905					
<b>b</b>	Less direct expenses . . . . . <b>b</b>	141,600					
<b>c</b>	Net income or (loss) from fundraising events . . . . . ▶	305			305		
<b>9a</b>	Gross income from gaming activities See Part IV, line 19 . . . . . <b>a</b>	8,750					
<b>b</b>	Less direct expenses . . . . . <b>b</b>	4,139					
<b>c</b>	Net income or (loss) from gaming activities . . . . . ▶	4,611			4,611		
<b>10a</b>	Gross sales of inventory, less returns and allowances . . . . . <b>a</b>						
<b>b</b>	Less cost of goods sold . . . . . <b>b</b>						
<b>c</b>	Net income or (loss) from sales of inventory . . . . . ▶						
	Miscellaneous Revenue	Business Code					
<b>11a</b>	MISCELLANEOUS	900,099	16,637			16,637	
<b>b</b>							
<b>c</b>							
<b>d</b>	All other revenue . . . . .						
<b>e</b>	<b>Total.</b> Add lines 11a-11d . . . . . ▶	16,637					
<b>12</b>	<b>Total revenue.</b> See Instructions . . . . . ▶	12,865,404	3,814,955	0	898,343		

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b>	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	9,379,769	9,379,769		
<b>2</b>	Grants and other assistance to individuals in the U S See Part IV, line 22				
<b>3</b>	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16				
<b>4</b>	Benefits paid to or for members				
<b>5</b>	Compensation of current officers, directors, trustees, and key employees . . . . .	411,040	20,552	82,208	308,280
<b>6</b>	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .				
<b>7</b>	Other salaries and wages	1,690,212	84,511	338,042	1,267,659
<b>8</b>	Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .	73,722	3,686	14,744	55,292
<b>9</b>	Other employee benefits . . . . .	228,679	11,434	45,736	171,509
<b>10</b>	Payroll taxes . . . . .	121,436	6,072	24,287	91,077
<b>11</b>	Fees for services (non-employees)				
<b>a</b>	Management . . . . .	43,429	2,171	8,686	32,572
<b>b</b>	Legal . . . . .	26,590		5,318	21,272
<b>c</b>	Accounting . . . . .	4,405	220	881	3,304
<b>d</b>	Lobbying . . . . .				
<b>e</b>	Professional fundraising See Part IV, line 17 . . . . .				
<b>f</b>	Investment management fees . . . . .	89,169		89,169	
<b>g</b>	Other . . . . .	73,661	3,683	14,732	55,246
<b>12</b>	Advertising and promotion . . . . .	6,362	318	1,272	4,772
<b>13</b>	Office expenses . . . . .	273,990	13,699	54,798	205,493
<b>14</b>	Information technology . . . . .	44,927	2,246	8,985	33,696
<b>15</b>	Royalties . . . . .				
<b>16</b>	Occupancy . . . . .				
<b>17</b>	Travel . . . . .	15,037	752	3,007	11,278
<b>18</b>	Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .				
<b>19</b>	Conferences, conventions, and meetings . . . . .	10,417	521	2,083	7,813
<b>20</b>	Interest . . . . .	5,221	261	1,044	3,916
<b>21</b>	Payments to affiliates . . . . .				
<b>22</b>	Depreciation, depletion, and amortization . . . . .	35,846	1,792	7,169	26,885
<b>23</b>	Insurance . . . . .	754	38	151	565
<b>24</b>	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below )				
<b>a</b>	DUES, SUBSCRIPTION, FOO	200,648	10,032	40,130	150,486
<b>b</b>					
<b>c</b>					
<b>d</b>					
<b>e</b>					
<b>f</b>	All other expenses				
<b>25</b>	<b>Total functional expenses.</b> Add lines 1 through 24f	12,735,314	9,541,757	742,442	2,451,115
<b>26</b>	<b>Joint costs.</b> Check here <input type="checkbox"/> if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

**Part X Balance Sheet**

		(A)		(B)
		Beginning of year		End of year
<b>Assets</b>	<b>1</b> Cash—non-interest-bearing . . . . .		<b>1</b>	
	<b>2</b> Savings and temporary cash investments . . . . .	4,350,187	<b>2</b>	2,065,625
	<b>3</b> Pledges and grants receivable, net . . . . .	15,491,436	<b>3</b>	13,073,440
	<b>4</b> Accounts receivable, net . . . . .		<b>4</b>	
	<b>5</b> Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .		<b>5</b>	
	<b>6</b> Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L . . . . .		<b>6</b>	
	<b>7</b> Notes and loans receivable, net . . . . .		<b>7</b>	
	<b>8</b> Inventories for sale or use . . . . .		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges . . . . .	22,855	<b>9</b>	26,443
	<b>10a</b> Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D . . . . .	84,391		
	<b>b</b> Less accumulated depreciation . . . . .	53,403	<b>10c</b>	30,988
	<b>11</b> Investments—publicly traded securities . . . . .	18,763,181	<b>11</b>	23,364,964
	<b>12</b> Investments—other securities. See Part IV, line 11 . . . . .		<b>12</b>	
	<b>13</b> Investments—program-related. See Part IV, line 11 . . . . .		<b>13</b>	
	<b>14</b> Intangible assets . . . . .		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 . . . . .	20,040,518	<b>15</b>	21,477,106
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	58,682,166	<b>16</b>	60,038,566	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	507,360	<b>17</b>	473,552
	<b>18</b> Grants payable . . . . .		<b>18</b>	
	<b>19</b> Deferred revenue . . . . .	175,406	<b>19</b>	141,760
	<b>20</b> Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .		<b>21</b>	
	<b>22</b> Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .		<b>24</b>	
	<b>25</b> Other liabilities. Complete Part X of Schedule D . . . . .	12,050,506	<b>25</b>	12,303,038
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 . . . . .	12,733,272	<b>26</b>	12,918,350
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets . . . . .	2,431,023	<b>27</b>	2,234,454
	<b>28</b> Temporarily restricted net assets . . . . .	39,019,184	<b>28</b>	40,381,936
	<b>29</b> Permanently restricted net assets . . . . .	4,498,687	<b>29</b>	4,503,826
	<b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds . . . . .		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building or equipment fund . . . . .		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds . . . . .		<b>32</b>	
<b>33</b> Total net assets or fund balances . . . . .	45,948,894	<b>33</b>	47,120,216	
<b>34</b> Total liabilities and net assets/fund balances . . . . .	58,682,166	<b>34</b>	60,038,566	

**Part XI Financial Statements and Reporting**

**1** Accounting method used to prepare the Form 990  Cash  Accrual  Other \_\_\_\_\_  
 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O

**2a** Were the organization's financial statements compiled or reviewed by an independent accountant? . . .

**b** Were the organization's financial statements audited by an independent accountant? . . . . .

**c** If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  
 If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O . . . .

**d** If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both  
 Separate basis  Consolidated basis  Both consolidated and separated basis

**3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits . . .

	Yes	No
<b>2a</b>		No
<b>2b</b>	Yes	
<b>2c</b>	Yes	
<b>3a</b>		No
<b>3b</b>		

**SCHEDULE A**  
(Form 990 or 990EZ)

**Public Charity Status and Public Support**

OMB No 1545-0047

**2009**

**Open to Public Inspection**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Department of the Treasury  
Internal Revenue Service

Name of the organization  
SHARP HEALTHCARE FOUNDATION

Employer identification number

95-3492461

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1  A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**
- 2  A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
  
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 8  A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )
- 10  An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  
 a  Type I      b  Type II      c  Type III - Functionally integrated      d  Type III - Other
- e  By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f  If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  
 (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?  
 (ii) a family member of a person described in (i) above?  
 (iii) a 35% controlled entity of a person described in (i) or (ii) above?
- h Provide the following information about the supported organization(s)

	Yes	No
<b>11g(i)</b>		
<b>11g(ii)</b>		
<b>11g(iii)</b>		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
<b>Total</b>									

**Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**  
 (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	9,538,813	14,948,743	19,890,398	13,595,968	8,152,106	66,126,028
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>4 Total.</b> Add lines 1 through 3	9,538,813	14,948,743	19,890,398	13,595,968	8,152,106	66,126,028
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						16,308,485
<b>6 Public Support.</b> Subtract line 5 from line 4						49,817,543

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
<b>7</b> Amounts from line 4	9,538,813	490,128	19,890,398	13,595,968	8,152,106	66,126,028
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	413,766	490,128	567,811	585,651	591,936	2,649,292
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on	197,692	69,116		1,336	4,916	273,060
<b>10</b> Other income (Explain in Part IV.) Do not include gain or loss from the sale of capital assets					16,637	16,637
<b>11 Total support</b> (Add lines 7 through 10)						69,065,017
<b>12</b> Gross receipts from related activities, etc. (See instructions)					<b>12</b>	4,487,629

**13 First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

<b>14</b> Public Support Percentage for 2009 (line 6 column (f) divided by line 11 column (f))	<b>14</b>	72.130 %
<b>15</b> Public Support Percentage for 2008 Schedule A, Part II, line 14	<b>15</b>	74.480 %

**16a 33 1/3% support test—2009.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

**b 33 1/3% support test—2008.** If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization

**17a 10%-facts-and-circumstances test—2009.** If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization

**b 10%-facts-and-circumstances test—2008.** If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization

**18 Private Foundation** If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions

**Part III Support Schedule for Organizations Described in IRC 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public Support</b> (Subtract line 7c from line 6 )						

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2005	(b) 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
<b>9</b> Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
<b>13 Total support</b> (Add lines 9, 10c, 11 and 12 )						

**14 First Five Years** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

<b>15</b> Public Support Percentage for 2009 (line 8 column (f) divided by line 13 column (f))	<b>15</b>	
<b>16</b> Public support percentage from 2008 Schedule A, Part III, line 15	<b>16</b>	

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2009</b> (line 10c column (f) divided by line 13 column (f))	<b>17</b>	
<b>18</b> Investment income percentage from <b>2008</b> Schedule A, Part III, line 17	<b>18</b>	

**19a 33 1/3% support tests—2009.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests—2008.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

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**Part IV** **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

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**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 95-3492461  
**Name:** SHARP HEALTHCARE FOUNDATION

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
ANETTE ASHER CHAIR	3 00	X		X				0	0	0
STEPHEN AUSTIN DIRECTOR	50	X						0	0	0
JOHN BELANICH DIRECTOR	50	X						0	0	0
BARBARA BROWN DIRECTOR	1 00	X						0	0	0
ELIZABETH BYRNES DIRECTOR	1 50	X						0	0	0
CHRISTOPHER CATE DIRECTOR	2 00	X						0	0	0
JOY CHARNEY DIRECTOR	20 00	X						0	0	0
STEVE FINDEN TREASURER	1 50	X		X				0	0	0
TERI FEATHERINGILL DIRECTOR	2 00	X						0	0	0
JUDI FREEMAN DIRECTOR	70	X						0	0	0
PHILIP L GILDRED JR DIRECTOR	2 00	X						0	0	0
PEGGY GOLDEN DIRECTOR	2 00	X						0	0	0
JOHN HATTOX MD DIRECTOR	2 00	X						0	0	0
HENRY M KILLMAR DIRECTOR	1 00	X						0	0	0
MICHAEL R LABELLE DIRECTOR	2 00	X						0	0	0
ERIC LINEBARGER MD DIRECTOR	1 00	X						0	0	0
ELIZABETH GILDRED MACVEAN DIRECTOR	30	X						0	0	0
LEROY MILLER MD DIRECTOR	1 00	X						0	0	0
KATHRYN MCCOY-O'NEILL DIRECTOR	2 00	X						0	0	0
COLLEEN P MCNALLY MD DIRECTOR	20	X						0	20,700	0
PATRICIA MONTALBANO MD DIRECTOR	2 00	X						0	0	0
MICHAEL W MURPHY PRESIDENT	2 00	X		X				0	1,361,469	80,638
CHRISTINE REEDER DIRECTOR	10	X						0	0	0
JIM REOPELLE DIRECTOR	2 30	X						0	0	0
HOWARD ROBIN MD DIRECTOR	1 20	X						0	59,000	0

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
KENNETH J ROTH MD SECRETARY	2 00	X		X				0	38,250	0
RICHARD SANTORE MD DIRECTOR	2 00	X						0	0	0
THEODORE SCHROEDER DIRECTOR	1 00	X						0	0	0
CHARLES M SCHUETZ MD DIRECTOR	3 90	X						0	0	0
REGINA SMITH DIRECTOR	2 00	X						0	0	0
JOSEPH J STRAZZERI VICE CHAIR	2 00	X		X				0	0	0
TOM TOURTELLOTT DIRECTOR	1 20	X						0	0	0
JANET VOHARIWATT DIRECTOR	50	X						0	0	0
LINDA WOOD DIRECTOR	2 00	X						0	0	0
ROBERT K WOLFORD DIRECTOR	2 00	X						0	0	0
WILLIAM S LITTLEJOHN CEO - FOUNDATION	50 00			X				0	519,460	27,200

SCHEDULE D (Form 990)

OMB No 1545-0047

Supplemental Financial Statements

2009

Open to Public Inspection

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization SHARP HEALTHCARE FOUNDATION

Employer identification number 95-3492461

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows 1-4: Total number at end of year, Aggregate contributions to (during year), Aggregate grants from (during year), Aggregate value at end of year.

- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply): Preservation of land for public use, Protection of natural habitat, Preservation of open space, Preservation of an historically important land area, Preservation of a certified historic structure.

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

- a Total number of conservation easements
b Total acreage restricted by conservation easements
c Number of conservation easements on a certified historic structure included in (a)
d Number of conservation easements included in (c) acquired after 8/17/06

Table with 2 columns: Held at the End of the Year. Rows 2a, 2b, 2c, 2d.

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 \$

(ii) Assets included in Form 990, Part X \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 \$

b Assets included in Form 990, Part X \$

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

**3** Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a**  Public exhibition
- b**  Scholarly research
- c**  Preservation for future generations
- d**  Loan or exchange programs
- e**  Other

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

**5** During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

**b** If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
<b>1c</b> Beginning balance	
<b>1d</b> Additions during the year	
<b>1e</b> Distributions during the year	
<b>1f</b> Ending balance	

**2a** Did the organization include an amount on Form 990, Part X, line 21?  Yes  No

**b** If "Yes," explain the arrangement in Part XIV

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior Year	(c) Two Years Back	(d) Three Years Back	(e) Four Years Back
<b>1a</b> Beginning of year balance . . . . .	6,616,919	6,455,982			
<b>b</b> Contributions . . . . .	7,629	231,572			
<b>c</b> Investment earnings or losses . . . . .	966,905	38,551			
<b>d</b> Grants or scholarships . . . . .	66,047	66,504			
<b>e</b> Other expenditures for facilities and programs . . . . .	0	42,682			
<b>f</b> Administrative expenses . . . . .	0	0			
<b>g</b> End of year balance . . . . .	7,525,406	6,616,919			

**2** Provide the estimated percentage of the year end balance held as

- a** Board designated or quasi-endowment ▶ **1.000 %**
- b** Permanent endowment ▶ **99.000 %**
- c** Term endowment ▶ **0 %**

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

	Yes	No
<b>(i)</b> unrelated organizations . . . . .	<b>3a(i)</b>	No
<b>(ii)</b> related organizations . . . . .	<b>3a(ii)</b>	No
<b>b</b> If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .	<b>3b</b>	

**4** Describe in Part XIV the intended uses of the organization's endowment funds

**Part VI Investments—Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land . . . . .				
<b>b</b> Buildings . . . . .				
<b>c</b> Leasehold improvements . . . . .				
<b>d</b> Equipment . . . . .		84,391	53,403	30,988
<b>e</b> Other . . . . .				
<b>Total.</b> Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				30,988



**Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements**

<b>1</b>	Total revenue (Form 990, Part VIII, column (A), line 12)	<b>1</b>	12,865,404
<b>2</b>	Total expenses (Form 990, Part IX, column (A), line 25)	<b>2</b>	12,735,314
<b>3</b>	Excess or (deficit) for the year Subtract line 2 from line 1	<b>3</b>	130,090
<b>4</b>	Net unrealized gains (losses) on investments	<b>4</b>	1,041,232
<b>5</b>	Donated services and use of facilities	<b>5</b>	
<b>6</b>	Investment expenses	<b>6</b>	
<b>7</b>	Prior period adjustments	<b>7</b>	
<b>8</b>	Other (Describe in Part XIV)	<b>8</b>	
<b>9</b>	Total adjustments (net) Add lines 4 - 8	<b>9</b>	1,041,232
<b>10</b>	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	<b>10</b>	1,171,322

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

<b>1</b>	Total revenue, gains, and other support per audited financial statements . . . . .	<b>1</b>	4,449,673
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
<b>a</b>	Net unrealized gains on investments . . . . .	<b>2a</b>	1,041,232
<b>b</b>	Donated services and use of facilities . . . . .	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIV) . . . . .	<b>2d</b>	136,051
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>	1,177,283
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .	<b>3</b>	3,272,390
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	49,045
<b>b</b>	Other (Describe in Part XIV) . . . . .	<b>4b</b>	9,543,969
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>	9,593,014
<b>5</b>	Total Revenue Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 12 ) . . . . .	<b>5</b>	12,865,404

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

<b>1</b>	Total expenses and losses per audited financial statements . . . . .	<b>1</b>	3,364,151
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25		
<b>a</b>	Donated services and use of facilities . . . . .	<b>2a</b>	
<b>b</b>	Prior year adjustments . . . . .	<b>2b</b>	
<b>c</b>	Other losses . . . . .	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIV) . . . . .	<b>2d</b>	136,051
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> . . . . .	<b>2e</b>	136,051
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> . . . . .	<b>3</b>	3,228,100
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	<b>4a</b>	49,045
<b>b</b>	Other (Describe in Part XIV) . . . . .	<b>4b</b>	9,458,169
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> . . . . .	<b>4c</b>	9,507,214
<b>5</b>	Total expenses Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 18 ) . . . . .	<b>5</b>	12,735,314

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
Part V, Line 4	Description of Intended Use of Endowment Funds	Sharp HealthCare Foundation has 23 board designated and permanent endowments restricted for a variety of purposes, such as rehabilitation, emergency services, women's research, oncology, nursing education, laboratory, hospital equipment and technology, hospital library, and more
Part XII, Line 2d - Other Adjustments		DIRECT EXPENSES ON FUNDRAISING EVENTS & GAMING ACTIVITIES LOSS ON SALE OF ASSETS
Part XII, Line 4b - Other Adjustments		TEMPORARILY RESTRICTED REVENUE PERMANENTLY RESTRICTED REVENUE
Part XIII, Line 2d - Other Adjustments		DIRECT EXPENSES ON FUNDRAISING EVENTS & GAMING ACTIVITIES LOSS ON SALE OF ASSETS
Part XIII, Line 4b - Other Adjustments		TEMPORARILY RESTRICTED EXPENSES
		Sharp recognizes tax benefits from any uncertain tax positions only if it is more likely than not the tax position will be sustained, based solely on its technical merits, with the taxing authority having full knowledge of all relevant information Sharp records a liability for unrecognized tax benefits from uncertain tax positions as discrete tax adjustments in the first interim period that the more likely than not threshold is not met Sharp recognizes deferred tax assets and liabilities for temporary differences between the financial reporting basis and the tax basis of its assets and liabilities along with net operating loss and tax credit carryovers only for tax positions that meet the more likely than not recognition criteria At September 30, 2010 and 2009, no such assets or liabilities were recorded

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

OMB No 1545-0047

2009

Open to Public Inspection

Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization SHARP HEALTHCARE FOUNDATION

Employer identification number 95-3492461

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance...
2 For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States
3 Activities per Region (Use Schedule F-1 (Form 990) if additional space is needed)

Table with 6 columns: (a) Region, (b) Number of offices in the region, (c) Number of employees or agents in region, (d) Activities conducted in region, (e) If activity listed in (d) is a program service, (f) Total expenditures for region. Includes a 'Totals' row at the bottom.









**Part III Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
		<b>SMH GOLF</b> (event type)	<b>VICTORIES OF SPIRIT</b> (event type)	<b>1</b> (total number)	(Add col (a) through col (c))
<b>Revenue</b>	<b>1</b> Gross receipts . . . . .	194,580	136,135	89,883	420,598
	<b>2</b> Less Charitable contributions . . . . .	133,637	84,985	60,071	278,693
	<b>3</b> Gross income (line 1 minus line 2) . . . . .	60,943	51,150	29,812	141,905
<b>Direct Expenses</b>	<b>4</b> Cash prizes . . . . .				
	<b>5</b> Non-cash prizes . . . . .	19,017		14,125	33,142
	<b>6</b> Rent/facility costs . . . . .				
	<b>7</b> Food and beverages . . . . .	41,549	51,150	4,705	97,404
	<b>8</b> Entertainment . . . . .	500			500
	<b>9</b> Other direct expenses . . . . .			10,554	10,554
	<b>10</b> Direct expense summary Add lines 4 through 9 in column (d) . . . . . ▶				141,600
<b>11</b> Net income summary Combine lines 3, column d, and line 10. . . . . ▶				305	

**Part III Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming
					(Add col (a) through col (c))
<b>Revenue</b>	<b>1</b> Gross revenue . . . . .				
<b>Direct Expenses</b>	<b>2</b> Cash prizes . . . . .				
	<b>3</b> Non-cash prizes . . . . .				
	<b>4</b> Rent/facility costs . . . . .				
	<b>5</b> Other direct expenses . . . . .				
<b>6</b> Volunteer labor . . . . .	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No		
<b>7</b> Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶					
<b>8</b> Net gaming income summary Combine lines 1, column d, and line 7 . . . . . ▶					

		Yes	No
<b>9</b>	Enter the state(s) in which the organization operates gaming activities _____		
<b>a</b>	Is the organization licensed to operate gaming activities in each of these states? . . . . .	<b>9a</b>	
<b>b</b>	If "No," Explain _____ _____		
<b>10a</b>	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?	<b>10a</b>	
<b>b</b>	If "Yes," Explain _____ _____		
<b>11</b>	Does the organization operate gaming activities with nonmembers? . . . . .	<b>11</b>	
<b>12</b>	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . .	<b>12</b>	

		Yes	No
<b>13</b> Indicate the percentage of gaming activity operated in			
<b>a</b> The organization's facility . . . . .	<b>13a</b>		
<b>b</b> An outside facility . . . . .	<b>13b</b>		
<b>14</b> Enter the name and address of the person who prepares the organization's gaming/special events books and records			
Name ▶ _____			
Address ▶ _____			
<b>15a</b> Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . .		<b>15a</b>	
<b>b</b> If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____			
<b>c</b> If "Yes," enter name and address			
Name ▶ _____			
Address ▶ _____			
<b>16</b> Gaming manager information			
Name ▶ _____			
Gaming manager compensation ▶ \$ _____			
Description of services provided ▶ _____			
<input type="checkbox"/> Director/officer <input type="checkbox"/> Employee <input type="checkbox"/> Independent contractor			
<b>17</b> Mandatory distributions			
<b>a</b> Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . .		<b>17a</b>	
<b>b</b> Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____			

**Schedule I (Form 990)**  
 Department of the Treasury  
 Internal Revenue Service

**Grants and Other Assistance to Organizations, Governments and Individuals in the United States**  
 Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
 Attach to Form 990

OMB No 1545-0047  
**2009**  
 Open to Public Inspection

Name of the organization  
 SHARP HEALTHCARE FOUNDATION

Employer identification number  
 95-3492461

**Part I General Information on Grants and Assistance**

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SHARP MEMORIAL HOSPITAL8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489	953782169	501(C)3	5,875,539				PROGRAM SERVICE SUPPORT
SHARP MEMORIAL HOSPITAL8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489	953782169	501(C)3		126,653	FMV	EQUIPMENT	PROGRAM SERVICE SUPPORT
SHARP HEALTHCARE8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489	956077327	501(C)3	1,245,141				PROGRAM SERVICE SUPPORT
SHARP CHULA VISTA MEDICAL CENTER8695 SPECTRUM CENTER BLVD LA MESA, CA 921231489	952367304	501(C)3	2,058,096				PROGRAM SERVICE SUPPORT
SHARP CHULA VISTA MEDICAL CENTER8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489	952367304	501(C)3		20,374	FMV	EQUIPMENT	PROGRAM SERVICE SUPPORT
GROSSMONT HOSPITAL CORPORATION5555 GROSSMONT CENTER DRIVE LA MESA, CA 91942	330449527	501(C)3	16,741				PROGRAM SERVICE SUPPORT
SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489	950651579	501(C)3	13,224				PROGRAM SERVICE SUPPORT
GROSSMONT HOSPITAL FOUNDATION5555 GROSSMONT CENTER DRIVE LA MESA, CA 91942	330124488	501(C)3	6,750				PROGRAM SERVICE SUPPORT

2 Enter total number of section 501(c)(3) and government organizations 6  
 3 Enter total number of other organizations 0



**Schedule J**  
**(Form 990)**

**Compensation Information**

OMB No 1545-0047

**2009**

**Open to Public Inspection**

**For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.**

**▶ Attach to Form 990. ▶ See separate instructions.**

Department of the Treasury  
Internal Revenue Service

**Name of the organization**  
SHARP HEALTHCARE FOUNDATION

**Employer identification number**

95-3492461

**Part I Questions Regarding Compensation**

	Yes	No								
<p><b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</p> <table border="0"> <tr> <td><input type="checkbox"/> First-class or charter travel</td> <td><input type="checkbox"/> Housing allowance or residence for personal use</td> </tr> <tr> <td><input type="checkbox"/> Travel for companions</td> <td><input type="checkbox"/> Payments for business use of personal residence</td> </tr> <tr> <td><input type="checkbox"/> Tax indemnification and gross-up payments</td> <td><input checked="" type="checkbox"/> Health or social club dues or initiation fees</td> </tr> <tr> <td><input type="checkbox"/> Discretionary spending account</td> <td><input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)</td> </tr> </table>	<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use	<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence	<input type="checkbox"/> Tax indemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees	<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use									
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence									
<input type="checkbox"/> Tax indemnification and gross-up payments	<input checked="" type="checkbox"/> Health or social club dues or initiation fees									
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)									
<p><b>1b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain.</p>	Yes									
<p><b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?</p>	Yes									
<p><b>3</b> Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.</p> <table border="0"> <tr> <td><input type="checkbox"/> Compensation committee</td> <td><input type="checkbox"/> Written employment contract</td> </tr> <tr> <td><input type="checkbox"/> Independent compensation consultant</td> <td><input type="checkbox"/> Compensation survey or study</td> </tr> <tr> <td><input type="checkbox"/> Form 990 of other organizations</td> <td><input type="checkbox"/> Approval by the board or compensation committee</td> </tr> </table>	<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract	<input type="checkbox"/> Independent compensation consultant	<input type="checkbox"/> Compensation survey or study	<input type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Approval by the board or compensation committee				
<input type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract									
<input type="checkbox"/> Independent compensation consultant	<input type="checkbox"/> Compensation survey or study									
<input type="checkbox"/> Form 990 of other organizations	<input type="checkbox"/> Approval by the board or compensation committee									
<p><b>4</b> During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:</p> <p><b>a</b> Receive a severance payment or change-of-control payment?</p>		No								
<p><b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?</p>	Yes									
<p><b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement?</p> <p>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.</p>		No								
<p><b>Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.</b></p>										
<p><b>5</b> For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:</p> <p><b>a</b> The organization?</p>		No								
<p><b>b</b> Any related organization?</p> <p>If "Yes," to line 5a or 5b, describe in Part III.</p>		No								
<p><b>6</b> For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:</p> <p><b>a</b> The organization?</p>		No								
<p><b>b</b> Any related organization?</p> <p>If "Yes," to line 6a or 6b, describe in Part III.</p>		No								
<p><b>7</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.</p>		No								
<p><b>8</b> Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Yes," describe in Part III.</p>		No								
<p><b>9</b> If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</p>										

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
MICHAEL W MURPHY	(i)	0	0	0	0	0	0	0
	(ii)	856,592	142,121	362,756	67,041	13,597	1,442,107	329,757
WILLIAM S LITTLEJOHN	(i)	0	0	0	0	0	0	0
	(ii)	280,826	49,926	188,708	13,627	13,573	546,660	145,701

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
	Part I, Line 1a	The organization pays University Club dues for William S. Littlejohn, SVP/CEO Foundations, for business purposes, and therefore, the amount was not reported as taxable compensation.
	Part I, Line 4b	<p>Sharp HealthCare ("Company") sponsored the Executive Flexible Benefit Plan ("Old Plan") detailed below to provide designated executives with a reasonable level of benefits, while providing those executives with a greater choice of benefits. The Old Plan was restated effective December 31, 2008, and all participant balances held in the Capital Accumulation Account at that time were paid out to the participants in February 2009. The Old Plan was administered on a Plan Year basis of January 1 to December 31. Changes in Flexible Benefit Options were permitted annually, effective January 1 of the new Plan Year. The Old Plan was available to the Chief Executive Officer, Executive Vice President of Hospital Operations, and Senior Vice Presidents. The Flexible Benefit Allowance available to each participant each plan year equaled the sum of the following: - A company provided base allowance equal to 12% of the participant's base salary - A participant deferral up to 6% of the participant's pre-tax base salary for such plan year as elected by the participant - A company match should the participant make an elective deferral for a plan year. The company match begins at 2% for the first 1% elective deferral and increases 0.5% for each additional 1% elective deferral, to a maximum match of 4.5% on a 6% elective deferral - A participant may convert up to 10 paid leave days for additional Flexible Benefit Allowance each Plan Year. Each paid leave day shall be converted to Flexible Benefit Allowance at the rate of the participant's base salary divided by 260. The participant made the benefit election for a Plan Year by submitting to the Company, prior to the end of the preceding calendar year, a completed written election in the form provided by the Company. A participant's benefit election for any Plan Year was irrevocable. A participant could apply the Flexible Benefit Allowance to obtain long-term disability coverage, long-term care coverage, flexible survivor coverage/accumulation benefits (life insurance), and/or have the Flexible Benefit Allowance credited to a Capital Accumulation Account. For each such credit to a Capital Accumulation Account, the participant designated a deferred vesting date that was the earlier of (i) the date the participant elected that was at least five years after the first day of the Plan Year for which such election is made, or (ii) the later of the participant's 64th birthday or two years after the first day of such Plan Year. The participant could elect to postpone the original deferred vesting date for each Capital Accumulation Account one time by selecting a new deferred vesting date that was at least five years after the original deferred vesting date. If the participant (i) voluntarily separated from service with the Company, or (ii) was involuntarily separated from service with reasonable cause, the participant was entitled to receive Capital Accumulation Account benefits only if the participant did not enter into competition with the Company during the 24-month period following the participant's separation from service. If the participant entered into competition with the Company during such period, the participant forfeited all rights to receive any unpaid Capital Accumulation Account benefit under this Plan. Sharp HealthCare ("Company") sponsors an Executive Flexible Benefit Plan ("New Plan") to provide designated executives with a reasonable level of benefits in return for their continued employment with the Company. The New Plan is administered on a Plan Year basis of January 1 to December 31. Changes in Flexible Benefit Options are permitted annually, effective January 1 of the new Plan Year. The provisions of the New Plan, which were restated effective as of December 31, 2008, are described below as restated. The New Plan is available to the Chief Executive Officer, Executive Vice President of Hospital Operations, and Senior Vice Presidents. The Flexible Benefit Allowance available to each participant each plan year shall equal the sum of the following: - A company provided base allowance equal to 18% of the participant's base salary - A participant deferral up to 6% of the participant's pre-tax base salary for such plan year as elected by the participant - A company match should the participant make an elective deferral for a plan year. The company match begins at 2% for the first 1% elective deferral and increases 0.5% for each additional 1% elective deferral, to a maximum match of 4.5% on a 6% elective deferral. The New Plan allows participants to use the Flexible Benefit Allowance to purchase additional long-term disability coverage, long-term care coverage, and flexible survivor coverage/accumulation benefits (life insurance). Participants in the flexible survivor coverage/accumulation benefits plan previously could elect to apply Flexible Benefit Allowance to acquire additional survivor coverage, or toward deposits to the Supplemental Survivor Accumulation Benefit Plan ("SSAB") to fund post-retirement survivor benefits, subject to the ERISA limit provided their policies were issued prior to September 18, 2003. The Company shall automatically continue whatever elective coverage and additional deposit elections that were in place for the SSAB during the 2008 plan year. No elective coverage or additional deposits were available to participants whose policies were issued on or after September 18, 2003. Any Flexible Benefit Allowance that remains after purchasing these additional coverages shall be paid to the participant in cash in equal installments throughout the Plan Year, not less frequently than quarterly. If the participant separates from service during the Plan Year, the participant forfeits any unpaid Allowance. For calendar year 2009, the following individuals had deferrals, distributions, or both: Michael Murphy distributions - \$329,757; William Littlejohn distributions - \$145,701.</p>
Supplemental Information	Part III	Part I, Line 3. The Compensation Committee of Sharp HealthCare, the parent organization, establishes the compensation of the Chief Executive Officer. The Compensation Committee engages independent compensation consultants and the amount is approved by both the Compensation Committee and Board of Directors.

SCHEDULE M (Form 990)

NonCash Contributions

OMB No 1545-0047

2009

Open to Public Inspection

Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization SHARP HEALTHCARE FOUNDATION

Employer identification number 95-3492461

Part I Types of Property

Table with 4 columns: (a) Check if applicable, (b) Number of Contributions, (c) Revenues reported on Form 990, Part VIII, line 1g, (d) Method of determining revenues. Rows include Art, Books, Clothing, Cars, Boats, Securities, Real estate, Collectibles, etc.

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29 10

Table with 3 columns: Question, Yes, No. Rows include 30a, 31, 32a, 33 regarding contribution reporting and policies.

**Part II**

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
Method for Determining Number of Contributors	Part I, Column (b)	THE NUMBER OF CONTRIBUTIONS IS BASED ON THE NUMBER OF DONATED GIFTS OR GIFT PACKAGES
Third Party Use	Part I, Line 32b	STOCK GIFTS ARE TRANSFERRED TO THE INVESTMENT MANAGER TO BE SOLD VEHICLES AND BOATS ARE SOLD AT AUCTION

Schedule M (Form 990) 2009

**SCHEDULE O**  
(Form 990)

**Supplemental Information to Form 990**

**2009**

**Open to Public  
Inspection**

**Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990.**

Department of the Treasury  
Internal Revenue Service

**Name of the organization**  
SHARP HEALTHCARE FOUNDATION

**Employer identification number**

95-3492461

Identifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 2		Director Elizabeth Gildred MacVean and Director Philip L. Gildred, Jr. have a family relationship

Identifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 6		Sharp HealthCare (FEIN 95-6077327) is the sole member of Sharp HealthCare Foundation

<b>Identifier</b>	<b>Return Reference</b>	<b>Explanation</b>
Form 990, Part VI, Section A, line 7a		Sharp HealthCare, as the sole member of the corporation, has the right to elect and remove most board members

Identifier	Return Reference	Explanation
Form 990, Part VI, Section A, line 7b		Sharp HealthCare, as the sole member of the corporation, has the right to elect and remove most board members. Sharp HealthCare also retains the approval rights afforded members for certain significant transactions (e.g., dissolution or sale or transfer of all or substantially all of the assets).

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 11		The final Form 990 is placed on the organization's intranet, prior to the filing date, where it is view able for comment from all members of the governing body. The review process includes multiple levels of review including key corporate and entity finance department personnel comprised of the Director of Tax & Accounting, Vice President of Finance, Senior Vice President and Chief Financial Officer, and entity Chief Executive Officer. Additionally, the organization contracts with Ernst & Young, an independent accounting firm, for review of the Form 990.

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 12		<p>The Corporation is committed to preventing any Participant of the Corporation from gaining any personal benefit from information received or from any transaction of Sharp. One component of the written conflict of interest policy requires that Board Members, Corporate Officers, Senior Vice Presidents and Chief Executive Officer(s) submit a conflict of interest statement annually to Legal Services/Senior Vice President of Legal Services who will review all statements. This particular component of the policy was not done in fiscal 2010, but steps are being taken to ensure this will be completed annually going forward. All other aspects of the conflict of interest policy were followed and enforced. In addition, all Vice Presidents and any employees in the Purchasing/Supply Chain, Audit and Compliance, and Case Management/Discharge Planning departments are required to complete an online conflict of interest questionnaire annually that is reviewed by the Conflict Review Committee comprised of employees from Sharp's Legal, Compliance, and Internal Audit departments. In connection with any transaction or arrangement, which may create an actual or possible conflict of interest, the person shall disclose in writing the existence and nature of his/her financial interest and all material facts. Board Members, Corporate Officers, Senior Vice Presidents, and the Chief Executive Officer(s) shall make such disclosures directly to the Chairman of the Sharp HealthCare Board, and to the members of the committee with the board designated powers considering the proposed transaction or arrangement. Upon disclosure of the financial interest and all material facts, the Board Member, Corporate Officer, Senior Vice President or the Chief Executive Officer(s) making such disclosures shall leave the board or the committee meeting while the financial interest is discussed and voted upon. The remaining board or committee members shall decide if a conflict of interest exists. In certain instances, such as if someone takes a board seat on a competitor's board of directors or has a role with an organization whereby the information that they may obtain from Sharp would put them in a consistent conflict with their two roles, the conflict could call for the individual's removal from the board. The bylaws for the organization provide for the ability to remove directors in accordance with Section 5222 of the California Corporations Code. This can generally be done on a "for cause" or a "no cause" basis by the action of the member.</p>

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, line 15		<p>The Personnel Committee of Sharp HealthCare retains an independent compensation consulting firm to review the total compensation paid to executive management (CEO/President, Executive Vice President of Hospital Operations, and Senior Vice Presidents) and compares it to the total compensation paid to similar positions with like institutions. The information is presented to the Personnel Committee of the Board of Directors by the independent consultant. The Personnel Committee is comprised of Board members who are not physicians and who are not compensated in any way by the organization. The Personnel Committee approves the total compensation for the President/Chief Executive Officer and reviews and approves the compensation and compensation salary ranges for the remainder of the executive team. The Personnel Committee presents its decision to the Board of Directors. The Personnel Committee retains minutes of its meetings. The Compensation and Benefits department engages a third party independent consultant to conduct a compensation study covering officers and key employees. The independent third party compares base salaries to similar positions with like institutions. The information is reviewed by the Compensation and Benefits department and is presented to the President/Chief Executive Officer, the Executive Vice President of Hospital Operations and the appropriate Senior Vice President for review and approval. The compensation study was last conducted in February/March 2011, and November/December 2008 before that.</p>

Identifier	Return Reference	Explanation
Form 990, Part VI, Section C, line 19		Policies are considered proprietary information, however in Sharp HealthCare's publicly available Code of Conduct, Sharp outlines its Conflict of Interest policies in a user friendly manner. The annual audited financial statements of the consolidated group are published on the dacbond.com website (www.dacbond.com) and are available upon request. The annual audited financial statements include combining schedules which disclose the financial results (Balance Sheet, Statement of Operations, Statement of Changes in Net Assets) for each entity of the consolidated group. Quarterly financial statements of Sharp's obligated group are published on the dacbond.com website (www.dacbond.com).

Identifier	Return Reference	Explanation
Form 990, Part III, Line 1	Organization's Mission	<p>To engage in the solicitation, receipt and administration of property, and from time to time to disburse such property and the income therefrom to, or for the benefit of, the San Diego Hospital Association, a California nonprofit public benefit corporation which is tax-exempt under Section 501(c)(3) of the Internal Revenue Code, and its nonprofit subsidiaries which are tax-exempt under Section 501(c)(3) of the Internal Revenue Code</p> <p>Distributions for Sharp Rees-Stealy Corporation shall be limited to funds designated by the donor for that purpose</p> <p>Such disbursements shall be used by the foregoing entities for the following purposes (1) Major capital expenditures, (2) Major renovation of buildings, (3) Major equipment purchases, (4) Medical and other professional health care education, (5) Community health education, and (6) Medical research</p> <p>The corporation may also solicit, receive and administer funds in the form of donor-advised funds, subject to the following conditions (1) The Board of Directors of the corporation may consider the recommendations of donors for distributions from said funds but shall at all times have and retain sole authority over such distributions, and (2) Distributions from any such fund may, in the sole discretion of the corporation's Board of Directors, be made to or for the benefit of one or more organizations other than San Diego Hospital Association or a nonprofit tax-exempt subsidiary of San Diego Hospital Association, provided that any such organization is an organization described in Sections 170(b)(1)(A), 170(c), 2055(a), and 2522(a) of the Internal Revenue Code of 1986, as amended</p>

Identifier	Return Reference	Explanation
Form 990, Part V, Line 2a	Number of Employees	Sharp HealthCare Foundation employees' salaries and wages are paid under Sharp HealthCare's tax ID number (EIN 95-6077327), and as such are also reported on Sharp HealthCare's Form 990

Identifier	Return Reference	Explanation
Form 990, Part VII, Section A	Hours Per Week Dedicated to Related Organizations	<p>Michael W Murphy - 48-Sharp HealthCare, 2-Sharp Memorial Hospital, 2-Grossmont Hospital Corporation, 2-Sharp Chula Vista Medical Center, 2-Sharp Coronado Hospital and Healthcare Center, 2-Sharp Health Plan Kenneth Roth MD - 10-Sharp HealthCare Anette Asher - 1 5-Sharp HealthCare Christopher Cate - 8-Sharp Memorial Hospital Teri Featheringill - 2-Grossmont Hospital Foundation Philip Gildred, Jr - 2-Sharp HealthCare Henry Killmar - 3-Sharp HealthCare Colleen McNally, M D - 2-Sharp Memorial Hospital Peggy Golden - 2-Sharp Coronado Hospital and Healthcare Center Howard Robin, M D - 5-Sharp Memorial Hospital William Littlejohn - 100% of hours reported on Part VII are dedicated to Sharp HealthCare Foundation</p>

Identifier	Return Reference	Explanation
Form 990, Part XI, Line 3a	A-133 Audit	Sharp HealthCare, on a consolidated basis, was required to undergo an audit as set forth in the Single Audit Act and OMB Circular A-133, and such an audit was performed as required

Identifier	Return Reference	Explanation
Schedule R, Part V, Line 2		The amounts in Schedule R, Part V, Line 2 were determined using the accrual basis of accounting

Identifier	Return Reference	Explanation
Form 990, Part III, Line 4a	Community Benefits Report	<p>An Overview of Sharp HealthCare Sharp is an integrated, regional health care delivery system based in San Diego, Calif. The Sharp system includes four acute care hospitals, three specialty hospitals, two affiliated medical groups, 20 medical clinics, five urgent care facilities, three skilled nursing facilities, two inpatient rehabilitation centers, home health, hospice, and home infusion programs, numerous outpatient facilities and programs, and a variety of other community health education programs and related services. Sharp offers a full continuum of care, including emergency care, home care, hospice care, inpatient care, long-term care, mental health care, outpatient care, primary and specialty care, rehabilitation, and urgent care. Sharp also has a Knox-Keene-licensed health maintenance organization, Sharp Health Plan (SHP). Serving a population of approximately 3 million in San Diego County, as of September 30, 2010, Sharp is licensed to operate 2,060 beds, has approximately 2,600 Sharp-affiliated physicians and nearly 15,000 employees.</p> <p><b>FOUR ACUTE-CARE HOSPITALS</b> Sharp Chula Vista Medical Center (343 beds) The largest provider of health care services in south San Diego County, one of the fastest growing areas in California, Sharp Chula Vista Medical Center (SCVMC) operates the busiest Emergency Department (ED) in San Diego's South Bay and is the closest hospital to the busiest international border in the world. Sharp Coronado Hospital and Healthcare Center (204 beds) Sharp Coronado Hospital and Healthcare Center (SCHHC), an acute-care hospital, provides services that include sub-acute and long-term care, rehabilitation therapies, joint replacement surgery, hospice, and emergency services. Sharp Grossmont Hospital (536 beds) Sharp Grossmont Hospital (SGH) is the largest provider of health care services in San Diego's East County, and has one of the busiest EDs in San Diego County. Sharp Memorial Hospital (643 beds) A regional tertiary care leader, Sharp Memorial Hospital (SMH) provides specialized care in trauma, oncology, orthopaedics, organ transplantation, cardiology, and rehabilitation.</p> <p><b>THREE SPECIALTY-CARE HOSPITALS</b> Sharp Mary Birch Hospital for Women &amp; Newborns (169 beds) A freestanding women's hospital specializing in obstetrics, gynecology, gynecologic oncology, and neonatal intensive care, Sharp Mary Birch Hospital for Women &amp; Newborns (SMBHWN) delivers more babies than any other private hospital in California. Sharp Mesa Vista Hospital (149 beds) The largest private freestanding psychiatric hospital in California, Sharp Mesa Vista Hospital (SMV) is a premier provider of behavioral health services. Sharp Vista Pacifica Hospital (16 beds) Sharp Vista Pacifica (SVP) is San Diego County's only licensed chemical dependency recovery hospital. Collectively, the operations of SMH, SMBHWN, SMV, and SVP are reported under the nonprofit public benefit corporation of SMH. The operations of Sharp Rees-Stealy Medical Centers (SRS) are included within the nonprofit public benefit corporation of Sharp, the parent organization. The operations of Sharp Grossmont Hospital (SGH) are reported under the nonprofit public benefit corporation Grossmont Hospital Corporation.</p> <p><b>Mission Statement</b> It is Sharp's mission to improve the health of those it serves with a commitment to excellence in all that it does. Sharp's goal is to offer quality care and services that set community standards, exceed patient expectations, and are provided in a caring, convenient, cost-effective, and accessible manner. <b>Vision</b> Sharp's vision is to transform the health care experience through a culture of caring, quality, service, innovation, and excellence. Sharp will be recognized by employees, physicians, patients, volunteers, and the community as the best place to work, the best place to practice medicine, and the best place to receive care. Sharp will be known as an excellent community citizen, embodying an organization of people working together to do the right thing every day to improve the health and well-being of those it serves. Sharp will become the best health system in the universe.</p> <p><b>Values</b> *Integrity -Trustworthiness, Respect, Commitment to Organizational Values, and Decision Making *Caring -Service Orientation, Communication, Teamwork and Collaboration, Serving and Developing Others, and Celebration *Innovation -Creativity, Continuous Improvement, Initiating Breakthroughs, and Self-Development *Excellence -Quality, Safety, Operational and Service Excellence, Financial Results, and Accountability Culture. The Sharp Experience For more than 10 years, Sharp has been on a journey to transform the health care experience. Through a sweeping organizational improvement initiative called The Sharp Experience, the entire Sharp team has recommitted to purpose, worthwhile work, and making a difference, and to the fundamentals that have made Sharp one of the nation's top-ranked health care systems. This renewed sense of direction has added d</p>

Identifier	Return Reference	Explanation
Form 990, Part III, Line 4a	Community Benefits Report	<p>discipline and focus to every part of the organization Sharp is San Diego's health care leader because it remains focused on the most important element of the health care equation the people Through this extraordinary initiative, Sharp is transforming the health care experience in San Diego by striving to be "The best place to work Attracting and retaining highly skilled and passionate staff members who are focused on providing quality health care and building a culture of teamwork, recognition, celebration, and professional and personal growth This commitment to serving patients and supporting one another will make Sharp "the best health system in the universe " "The best place to practice medicine Creating an environment in which physicians enjoy positive, collaborative relationships with nurses and other caregivers, experience unsurpassed service as valued customers, have access to state-of-the-art equipment and cutting-edge technology, and enjoy the camaraderie of the highest-caliber medical staff at San Diego's preeminent medical institution "The best place to receive care Providing a new standard of service in the health care industry, much like that of a five-star hotel, employing service-oriented individuals who see it as their privilege to exceed the expectations of every patient - treating them with the utmost care, compassion and respect, and creating healing environments that are pleasant, soothing, safe, immaculate, and easy to access and navigate Through all of this transformation, Sharp will continue to live its mission to care for all people, with special concern for the underserved and San Diego's diverse population This is something Sharp has been doing for more than half a century Pillars of Excellence The six pillars listed below are a visible testament to Sharp's commitment to become the best health care system in the universe by achieving excellence in these areas Quality-Demonstrate and improve clinical excellence and patient safety to set community standards and exceed patient expectations Service-Create exceptional experiences at every touch point for customers, physicians, and partners by demonstrating service excellence People-Create a workforce culture that attracts, retains, and promotes the best and brightest people, who are committed to Sharp's mission, vision, and values Finance-Achieve financial results to ensure Sharp's ability to provide quality health care services, new technology, and investment in the organization Growth-Achieve consistent net revenue growth to enhance market dominance, sustain infrastructure improvements, and support innovative development Community-Be an exemplary community citizen Awards Sharp recently received the following recognition Sharp is a recipient of the 2007 Malcolm Baldrige National Quality Award, the nation's highest Presidential honor for quality and organizational performance excellence Sharp is the first health care system in California and eighth in the nation to receive this recognition Sharp was named the No. 1 "best integrated health-care network" in California and No. 13 nationally by Modern Healthcare magazine in 2011 The rankings are part of the "Top 100 Most Highly Integrated Healthcare Networks (IHN)," an annual survey conducted by health care data analyst SDI This is the 13th year running that Sharp has placed among the top in the state in the survey Sharp was ranked 47th by Modern Healthcare in its 2008 "100 Best Places to Work " The awards and honors program recognizes workplaces in health care that enable employees to perform at their optimum level to provide patients and customers with the best possible care and services</p>

Identifier	Return Reference	Explanation
		<p>SGH was named "Best Hospital" by San Diego Union-Tribune readers participating in the paper's "Best of San Diego" Readers Poll published August 2, 2010, and SMH was ranked 3rd. This marks the 3rd year in a row that Sharp received this honor. SGH and SMH have both received MAGNET Designation for Nursing Excellence by the ANCC. The Magnet Recognition Program is the highest level of honor bestowed by the ANCC and is accepted nationally as the gold standard in nursing excellence. Sharp was named one of the nation's "Most Wired" health care systems from 1998 through 2009 by Hospitals &amp; Health Networks magazine in the annual Most Wired Survey and Benchmark Study. "Most Wired" hospitals are committed to using technology to enhance quality of care for both patients and staff. In July 2010, SMH was named the "Most Beautiful Hospital in America" by Soliant Health, one of the largest medical staffing companies in the country. With over 10,000 votes from visitors to the Soliant Health website, SMH was voted to the top of the second annual "20 Most Beautiful Hospitals in America" list. In 2010 Sharp received the Morehead Apex Workplace of Distinction Award. Morehead awards the health care industry's top achievers by objectively identifying the highest performers and acknowledging their contributions to health care. Morehead recognizes clients who have reached and sustained the 90th percentile on their employee engagement surveys in the current calendar year. Sharp reached the 98th percentile in 2010.</p> <p>Patient Access to Care Programs: Uninsured patients with no ability to pay, and insured patients with inadequate coverage and no ability to pay, receive financial assistance for medically necessary services through Sharp's Financial Assistance Program. Sharp does not refuse any patient requiring emergency medical care. In FY 2010, Sharp began providing services to assist every unfunded patient received in the emergency room in finding coverage options. Patients use a quick, simple online questionnaire through the Foundation for Health Coverage Education to generate personalized coverage options that are filed in their account for future reference and accessibility. Also in FY 2010, Sharp began offering ClearBalance - a specialized loan program for patients facing high medical bills. Through this collaboration with San Diego-based CSI Financial Services, both insured and uninsured patients have the opportunity to secure small bank loans in order to pay off their medical bills in low monthly payments - as low as \$25 per month - and thus prevent unpaid accounts from going to collections. Through this program, Sharp provides a more affordable alternative for patients that struggle with the ability to resolve their hospital bills. In addition, Sharp provides post-acute care facilitation for high-risk patients, including the homeless and patients lacking a safe home environment. Patients receive assistance regarding transportation and placement, as well as connections to community resources. Through a collaboration with the San Diego Rescue Mission, SCHHC, SGH, and SMH discharge their chronically homeless patients to the Rescue Mission's Recuperative Care Unit, where patients not only receive follow-up medical care through Sharp in a safe environment, but through the organization's programs they also receive psychiatric care, substance abuse counseling, and guidance to help get them off the street. In addition, since December 2008, SCVMC has partnered with Family Health Centers of San Diego (FHCS) to provide timely access to primary care and behavioral health services by establishing medical homes for low-income, medically uninsured, and underserved patients in the South Bay that present in the SCVMC ED. The program seeks to support Safety Net patients suffering from chronic conditions to better manage their pain, diseases, and overall health care, educate Safety Net patients about obtaining affordable medications through a community clinic, increase patient access and timely referrals to primary care and behavioral health services, increase patient access to follow-up primary care services and establish a medical home at either FHCS Chula Vista Clinic or other clinics, and offer enhanced access to transportation resources to the hospital and/or clinics. Since the grant with FHCS, SCVMC has served a total of 1,248 Safety Net patients, 55 percent of whom were referred to the FHCS - Chula Vista Clinic.</p> <p>Health Professions Training Internships: Students and recent health care graduates are a valuable asset to the community, and Sharp demonstrates a deep investment in these potential and newest members of the health care workforce through internships, financial aid, and career pipeline programs. In FY 2010, there were 4,745 student interns within the Sharp system, providing more than 550,000 hours in disciplines that include nursing, allied health, and professional educational programs. Sharp provides education and training programs.</p>

Identifier	Return Reference	Explanation
		<p>for students in the continuum of nursing (e.g., critical care, medical/surgical, behavioral health, women's services, and wound care) and allied health professions such as rehabilitation therapies (speech, physical, occupational, and recreational therapy), pharmacy, dietetics, lab, imaging (all the radiology professions), social work, psychology, and public health. Students from local community colleges such as Grossmont College, Mesa College, and Southwestern College (SWC), local and national university campuses such as San Diego State University (SDSU), University of California, San Diego (UCSD), University of San Diego (USD), Point Loma Nazarene University (PLNU), and University of Oklahoma (OU), and vocational schools such as Kaplan College participate in Sharp's health professions training.</p> <p>Table 1 presents the students and student hours at each of the Sharp entities in FY 2010. Table 1: Sharp HealthCare Internships - FY 2010</p> <p>Sharp Chula Vista Medical Center Nursing: 859 Students, 57,304 Group Hours, 17,613 Precepted Hours, Ancillary 142 Students, 35,695 Hours. Total: 1,001 Students, 110,612 Hours.</p> <p>Sharp Coronado Hospital and Healthcare Center Nursing: 493 Students, 53,664 Group Hours, 2,548 Precepted Hours, Ancillary 100 Students, 19,796 Hours. Total: 593 Students, 76,008 Hours.</p> <p>Sharp Grossmont Hospital Nursing: 913 Students, 58,750 Group Hours, 22,755 Precepted Hours, Ancillary 237 Students, 47,544 Hours. Total: 1,150 Students, 129,049 Hours.</p> <p>Sharp Mary Birch Hospital for Women &amp; Newborns Nursing: 231 Students, 11,876 Group Hours, 12,024 Precepted Hours, Ancillary 26 Students, 6,529 Hours. Total: 257 Students, 30,429 Hours.</p> <p>Sharp Memorial Hospital Nursing: 738 Students, 44,571 Group Hours, 23,827 Precepted Hours, Ancillary 323 Students, 67,399 Hours. Total: 1,061 Students, 135,797 Hours.</p> <p>Sharp Mesa Vista Hospital Nursing: 328 Students, 25,870 Group Hours, 2,857 Precepted Hours, Ancillary 11 Students, 3,666 Hours. Total: 339 Students, 32,393 Hours.</p> <p>Sharp HealthCare Nursing: 199 Students, 0 Group Hours, 8,990 Precepted Hours, Ancillary 145 Students, 26,778 Hours. Total: 344 Students, 35,768 Hours.</p> <p>Total Nursing: 3,761 Students, 252,035 Group Hours, 90,614 Precepted Hours, Ancillary 984 Students, 207,407 Hours. Total: 4,745 Students, 550,056 Hours.</p> <p>College Collaborations: Sharp's partnership with the OU College of Nursing, SDSU and SWC provides clinical, real-world experience in San Diego County for students enrolled in the OU Online Accelerated Second Degree Bachelor of Science in Nursing (BSN) Program and the OU Career Mobility Registered Nurse (RN) to BSN Program. The partnership seeks to boost the number of new nurse graduates by offering programs with increased flexibility and access for students.</p> <p>The Accelerated Second Degree BSN Program is for individuals with a bachelor's degree or higher in a non-nursing major. The program includes more than 600 hours of online coursework and nearly 900 hours of clinical experience at Sharp facilities. Candidates may earn a BSN from OU in 14 months, as well as become eligible to sit for the National Council Licensing Examination for Registered Nurses (NCLEX-RN). The Career Mobility RN to BSN Program offers licensed RNs an accelerated education to achieve a BSN from OU within nine months, providing them with greater opportunity for career mobility and advancement. The Career Mobility RN to BSN Program began in May 2006, and the OU Online Accelerated Second Degree BSN Program began in August 2007. The first Career Mobility RN to BSN class graduated students in May 2007. In December 2008, the first Accelerated Second Degree BSN class graduated students.</p> <p>The Health Academy: The SCVMC Health Academy educates the next generation of health care professionals by introducing local elementary school students to a wide variety of health care careers.</p>

Identifier	Return Reference	Explanation
		<p>Since 2005, this program has provided hospital tours to hundreds of fifth graders who have benefited from interactive learning in various areas of the hospital, including the laboratory, pharmacy, and billing departments. In the fall of 2008, a two-year grant from the California Endowment allowed for the expansion of the program to provide a diversity initiative to high school students. The Health Care Career Pipeline Partnership (HCCPP) represents collaboration among the hospital, Barrio Logan College Institute (BLCI), San Ysidro High School (SYHS), SWC, Harder and Associates, and the San Diego chapter of the National Association of Hispanic Nurses. The program has had tremendous success since its inception, and in FY 2009, SCVMC won a partnership award from the San Diego Science Alliance for its work in the HCCPP. The award recognizes a San Diego business or employer that partners with youth in the community. Health Sciences High and Middle College Sharp has teamed up as an industry partner with charter school Health Sciences High and Middle College (HSHMC) to provide students broad exposure to careers available in health care. During FY 2010, 386 HSHMC students participated on Sharp campuses for a total of more than 102,000 student hours. The collaboration between Sharp and HSHMC prepares high school students to consider and enter health science and medical technology careers within the following five career pathways: Biotechnology Research and Development, Diagnostic Services, Health Informatics, Support Services, and Therapeutic Services. During a 16-week period, supervised students rotate through instructional pods in various departments such as nursing, ob/gyn, occupational and physical therapy, behavioral health, Surgical Intensive Care Unit (SICU), Medical Intensive Care Unit (MICU), imaging, rehabilitation, laboratory, pharmacy, pulmonary, cardiac services, and operations. HSHMC students not only receive hands-on experience in patient care, but also guidance from Sharp staff on professionalism, career ladder development, and job/education requirements. HSHMC students earn high school diplomas, complete college entrance requirements, and have opportunities to earn community college credits, degrees, or vocational certificates. With the HSHMC program, Sharp links students with health care professionals through job shadowing and internships, to explore real-world applications of their school-based knowledge and skills. The program began in 2007 with HSHMC students on the campuses of SGH and SMH, and expanded to include SMV and SMBHVN in 2009, and to SCHHC in 2010. Lectures and Continuing Education Sharp contributes to the academic environment of many colleges and universities in San Diego. In FY 2010, Sharp staff committed more than 500 hours providing lectures, courses, and presentations on numerous college/university campuses throughout San Diego. Through the delivery of a variety of guest lectures, including The Role of the Clinical Nurse Specialist at PLNU, Conceptual Basis of Professional Nursing Practice at USD, health information lectures at Mesa College, pharmacy practice lectures at UCSD, and a variety of health administration lectures to public health graduate students at SDSU, Sharp staff remain active and engaged with San Diego's academic health care community. Sharp's Continuing Medical Education (CME) department assesses, designs, implements, and evaluates educational and training initiatives for Sharp's affiliated physicians, pharmacists, and other health professionals to better serve the health care needs of the San Diego community. In FY 2010 the professionals at Sharp HealthCare CME invested more than 930 hours in myriad CME activities open to San Diego health care providers, ranging from annual conferences on patient safety, diabetes, breast cancer, and end-of-life care, to presentations on Just Culture and Transforming Primary Care Through Patient-Centered Medical Homes. In addition, the Outcomes Research Institute (ORI) at Sharp was formed to measure long-term results of care and to promote and develop best practices for health care delivery for members of the professional health care community. With both inpatient and ambulatory locations and a diverse patient population, Sharp is well-positioned to study care processes and outcomes in a "real world" setting, reflecting an authentic picture of the health care environment. Among its current and future goals, the ORI aims to analyze the relationships between processes and outcomes for treatments, interventions, and quality improvement initiatives as well as to develop and disseminate knowledge regarding effective approaches to quality care delivery in the health care community. Volunteer Service Sharp Lends a Hand In FY 2010, Sharp continued its systemwide community service program, Sharp Lends a Hand, to further support the San Diego communities it serves. In October 2009, Sharp promoted the program both internally and in the com</p>

Identifier	Return Reference	Explanation
		<p>munity, requesting project ideas that focused on improving the health and well-being of San Diego in a broad, positive way, relied on Sharp for volunteer labor only, supported non profit initiatives, community activities or other programs that serve the residents of San Diego County, and had a completion date by September 30, 2010 Sharp employees voted on the qualified projects posted on SharpNET They selected six projects Stand Down for Homeless Veterans, San Diego Food Bank, California Coastal Cleanup, Special Olympics, YWCA Becky's House, and the Monarch School In support of these projects, more than 1,600 Sharp employees, family members, and friends volunteered nearly 5,500 hours During three days in July 2010, 425 Sharp employees, family members, and friends provided support, medical services, and companionship, to hundreds of homeless veterans at Stand Down for Homeless Veterans, an annual event sponsored by Veterans Village of San Diego The San Diego Food Bank feeds people in need throughout San Diego County, and advocates and educates the public about hunger-related issues During March, May, and August 2010, 831 Sharp Lends a Hand volunteers inspected and sorted donated food, assembled boxes, and cleaned the San Diego Food Bank warehouse In addition, in 2010 Sharp employees collected 413 pounds of food for the San Diego Food Bank, enough to feed 323 people Becky's House provides emergency shelter and transitional housing to women and children who have been victimized by domestic violence Fifteen Sharp Lends a Hand volunteers gave the shelter some much needed "tender love and care," by painting one of the transition housing units and children's play areas in February 2010 The Monarch School provides education, health care, food, clothing, and personal hygiene for some of San Diego's estimated 2,200 homeless and at-risk children In August 2010, a small group of Sharp Lends a Hand volunteers helped by painting and cleaning the school grounds and classrooms More than 125 Sharp Lends a Hand volunteers provided assistance to San Diego County's Special Olympics year-round training and athletic competitions Special Olympics of San Diego County has more than 1,400 athletes of all ages The program provides sports training and athletic competition for all children and adults with intellectual disabilities The volunteers assisted with timekeeping, score-keeping and cheerleading during the Spring Games, which included swimming, basketball, and bocce ball competitions The Sharp Lends a Hand team participated with I Love a Clean San Diego and San Diego Coastkeeper to put the sparkle back in the San Diego community through the California Coastal Cleanup More than 200 volunteers of all ages helped keep San Diego's coast a beautiful place to live and play by picking up and removing trash and debris from 16 selected sites in our communities Sharp Humanitarian Service Program In FY 2010, 22 Sharp employees were funded through Sharp's Humanitarian Service Program This program allows employees to participate in service programs that provide health care and/or other supportive services to underserved or adversely affected populations In FY 2010, Sharp employees devoted their time and energy to organizations that included Wheels for the World, which provides wheelchairs to people with disabilities in developing countries, including Egypt and Ghana Sharp staff worked out of a regional hospital in rural Ghana (West Africa) at a seating and positioning clinic where patients - many who had been crawling for most of their lives - received therapy sessions and their first wheelchairs Sharp staff also participated in the Mission of Natuvu Creek, a nonprofit charitable foundation that in 10 years expanded its original clinic to a state-of-the-art medical and dental facility on the eastern coast of Vanua Levu, Fiji's second largest island</p>

Identifier	Return Reference	Explanation
		<p>The facility serves the vastly underserved region of 250,000, where people travel by boat, bus, trucks, and foot - often up to 14 hours - to receive care. Sharp staff provided various services, including eye exams and eye surgeries (cataract / pterygium). Through the Sharp Humanitarian Service Program, Sharp staff provided extensive support and expertise to victims of the earthquakes that devastated Haiti in January 2010. Sharp-affiliated physicians and Sharp staff provided medical services including wound care, post-op treatment, neurological and orthopedic rehabilitation, occupational therapy, and general public health services, as well as equipment and supplies to those in need. Sharp staff often devoted around-the-clock hours to care for patients affected by the earthquakes - whose ages ranged from neonates to the elderly - at various sites throughout Haiti. At the Hospital de Adventiste in Carrefour, Haiti, Sharp staff worked in an ER triage setting treating between 150 and 200 patients per day. Sharp staff also traveled to the project Medishare field hospital in Port-au-Prince to provide critical care, trauma care, and ICU treatment. In Milot, Haiti, Sharp staff provided physical therapy and education to earthquake survivors, including training amputees on how to use their new prostheses, leading group exercise classes, and providing activities for children. Staff provided care, comfort, support, and hope amidst a situation of complete and utter chaos, including the challenges of limited medical supplies and unsanitary living conditions. A systemwide effort was also developed to provide all Sharp employees with the opportunity to offer a variety of resources, including funds, food, water, medical supplies, and equipment to assist those areas of Haiti impacted by the earthquakes. In addition, a team of four physicians from the SGH medical staff provided critical medical services to a badly damaged but still-standing abandoned hospital in Port-au-Prince. The team encountered more than 1,500 people crowded into a tent city on the grounds, many with serious injuries. In just over four days, the physicians performed more than 40 procedures - many of them limb- and life-saving - and treated several hundred more victims non-operatively. By the time they departed, the physicians were able to get four operating rooms functioning again in order to set the stage for additional medical volunteers to treat more victims. In addition, the Sharp Humanitarian Program continued its support of and participation in a medical mission trip to Joyaba, Guatemala through HELPS International, a nonprofit relief organization. The medical/surgical team delivered needed medical care to rural Guatemala during their medical mission, providing a range of critical services, both basic and complex, including treatments for a variety of infections and diseases, such as cancer, an array of surgeries, including cataract surgery and amputation, and a multitude of screenings and diagnoses for patients who had not seen a physician in years - many in their entire lives. This effort began in FY 2009, when a Sharp-affiliated surgeon led a team of 94 medical and surgical professionals from Southern California on a medical mission trip to Joyaba.</p> <p>Community Walks Sharp is a proud supporter of the American Heart Association (AHA) annual Heart Walk. In September 2010, more than 1,000 walkers represented Sharp at the San Diego Heart Walk held in Balboa Park. Sharp was seated the No. 1 Heart Walk team in San Diego and the AHA Western Region Affiliates, raising more than \$180,000 for the American Heart Association.</p> <p>Sharp Volunteers Sharp volunteers are a critical component of Sharp's dedication to the San Diego community. Sharp provides a multitude of volunteer opportunities throughout San Diego County for individuals to serve the community, meet new people, and assist programs ranging from pediatrics to Senior Resource Centers. Volunteers devote their time and compassion to patients as well as to the general public, and are an essential element to many of Sharp's programs, events, and initiatives. Sharp volunteers spend their time within hospitals, in the community, and in support of the Sharp HealthCare Foundation, Grossmont Hospital Foundation, and Coronado Hospital Foundation. Sharp employees also donate time to Sharp as volunteers for the Sharp organization. In FY 2010, there were more than 2,200 total volunteers across the Sharp system, contributing 268,958 hours of their time in service to Sharp and its initiatives. More than 22,000 of these hours were provided externally to the San Diego community through activities such as delivering meals to homebound seniors and assisting with health fairs and events. Table 2 details the number of volunteers and the hours provided in service to each of Sharp's entities, as well as Sharp HospiceCare, specifically for patient and community support. Volunteers also spent additional hours supporting Sharp's th</p>

Identifier	Return Reference	Explanation
		<p>ree foundations for events such as Grossmont Hospital Foundation's annual Golf Tournament, the SMBHWN Stewardship Committee, galas held for SCVMC, SCHHC, and SGH, and other events in support of Sharp entities and services</p> <p>Table 2 Sharp Volunteers and Volunteer Hours - FY 2010 Sharp Chula Vista Medical Center 325 Volunteers (Individuals) 49,000 Volunteer Hours Sharp Coronado Hospital and Healthcare Center 165 Volunteers (Individuals) 7,396 Volunteer Hours Sharp Grossmont Hospital 902 Volunteers (Individuals) 122,814 Volunteer Hours Sharp Mary Birch Hospital for Women &amp; Newborns 95 Volunteers (Individuals) 15,470 Volunteer Hours Sharp Memorial Hospital 555 Volunteers (Individuals) 67,115 Volunteer Hours Sharp Mesa Vista Hospital 28 Volunteers (Individuals) 2,686 Volunteer Hours Sharp HealthCare 37 Volunteers (Individuals) 4,477 Volunteer Hours TOTAL 2,107 Volunteers (Individuals) 268,958 Volunteer Hours Sharp employees also volunteer their time for the Cabrillo Credit Union Sharp Division Board, the Sharp and Children's MRI Board, the UCSD Medical Center/Sharp Bone Marrow Transplant Program Board, Grossmont Imaging LLC Board, and the SCVMC - SDI Imaging Center In addition, volunteers on Sharp's auxiliary boards and the various Sharp entity Boards volunteer their time to provide program oversight, administration, and decision-making regarding financial resources In FY 2010, 142 community members contributed their time to Sharp's Boards</p> <p>All Ways Green Initiative As San Diego's largest private employer, Sharp recognizes that the health of its patients and employees is directly tied to the health of their environment Sharp has developed a systemwide program called All Ways Green, aimed at improving energy efficiency, water conservation, and waste minimization, as well as the promotion of other initiatives that lower its carbon footprint According to the Environmental Protection Agency (EPA), inpatient hospital facilities are now the second most energy-intensive industry after food service and sales, with energy utilization 2.7 times greater than that of office buildings on a square-foot basis Unlike other industries, hospitals must operate 24 hours a day, seven days a week, and must provide service during power outages, natural disasters, and other emergencies Given this reality, over the past year, Sharp has embarked on several green initiatives to enhance energy efficiency, such as retrofitting to energy efficient lighting, Energy Star Program participation, energy efficient plant motor replacements, equipment modernization, and training of staff to conserve energy SMH and SMBHWN qualified in FY 2010 for the American Society for Healthcare Engineering Energy Efficiency Commitment award for reducing energy use by 15 percent SCVMC earned the EPA Energy Star Award and the San Diego Gas and Electric Energy Champion Award for Innovative Technology in FY 2010 In an effort to conserve natural resources, Sharp has researched and implemented infrastructure changes to ensure Sharp's facilities are optimally operated while monitoring and measuring water consumption Such changes include installation of motion-sensing faucets, drip irrigation systems, mist eliminators, and drought-resistant plants and other redesigns of landscaping These changes have been implemented operationally with no negative impact to patient care, resulting in significant dollar savings and reduced natural resource consumption Sharp employees also donated or recycled personal cell phones and proceeds were donated to the Community Health Improvement Partners (CHIP) Gift of Health program to provide medical and dental care for uninsured children in San Diego</p>

Identifier	Return Reference	Explanation
		<p>In addition, Sharp employees were encouraged to recycle personal eyeglasses and sunglasses to provide to the Lion's Club Recycle Sight program, which distributes recycled glasses to people in need both locally and globally. In April of FY 2010, as a part of Earth Week, SCHHC held an Office Supply Swap as part of Spring Cleaning Day. Employees stocked and reused unwanted office supplies instead of tossing them into the trash. Employees were also encouraged to participate in both the CHIP Gift of Health program and the Lion's Club Recycle Sight program as part of the Spring Cleaning Day event. The EPA and Hospitals for a Healthy Environment have reported that each patient generates approximately 15 pounds of waste each day, while U.S. medical centers generate approximately 2 million tons of waste each year. In recognition of this dramatic environmental impact, Sharp has implemented a waste minimization and recycling program. One of the measures implemented to reduce waste was a single-stream recycling program at all Sharp entities. Facilities also began using reusable sharps containers that can be reused up to 500 times, as well as sterile processing equipment that allows for the elimination of blue wrapped instrument trays. At the Sharp Metropolitan Medical Campus (SMMC), employees spearheaded a program to have volunteers pick-up unwanted flower vases following patient discharge to reuse them in the hospital gift shop. Early successes in waste reduction have been significant. Recycling at all Sharp facilities currently diverts some 6.2 million pounds of trash from local landfills each year. Table 3 presents the quantity of recycling at Sharp. Table 3 Sharp HealthCare Recycling Sharp Grossmont Hospital 1,560,948 Recycled Weight Per Year (lbs) Sharp Chula Vista Medical Center 277,344 Recycled Weight Per Year (lbs) Sharp Coronado Hospital and Healthcare Center 218,636 Recycled Weight Per Year (lbs) Sharp Metropolitan Medical Campus 1,778,720 Recycled Weight Per Year (lbs) Total Sharp HealthCare 6,239,840 Recycled Weight Per Year (lbs). In FY 2010, Sharp promoted various other All Ways Green initiatives to enhance environmental responsibility. Green building designs are utilized throughout the Sharp system. SMMC, for example, participates in a Paperlite Project and placed a Green Garden on the roof of SMH. Sharp is also implementing sustainable food practices such as removal of styrofoam, reduction of plastics, and use of green-label soaps and cleaners. Sharp also promotes sustainable agricultural practices and access to healthy foods by holding frequent organic farmers' markets. The implementation of van pooling, ride sharing, and public transit programs contributes to the reduction of Sharp's transportation emissions. Sharp leadership continues to promote a culture of environmental responsibility and provides education and outreach to employees to improve the health of those they serve as well as their own. Table 4 further highlights the All Ways Green efforts at Sharp entities. Going forward, the All Ways Green initiative will continue to investigate other green opportunities. Green purchasing methods will be explored as a first line of defense to reduce waste volume and toxicity by addressing less packaging, fewer toxic materials, and more recyclable packaging. All Ways Green will also investigate the opportunity to recycle large amounts of sterile blue wrap used by Surgical Services and other procedural departments, and will partner with San Diego County to become the only health care company to perform a study on food waste composting. Table 4 All Ways Green Initiatives by Sharp Entity - FY 2010 SMH/SMBHWN Energy Efficiency -Lighting retrofit -Energy Star -Energy-efficient motors installed Water Conservation -Drip irrigation -Mist eliminators -Water reduction systems Waste Minimization -Reprocessing -Recycling -Reusable supplies Education and Outreach -Recycling education -Green Steering Committee SMV/SVP Energy Efficiency -Lighting retrofit -Motor and pump replacements Water Conservation -Landscape usage reduction -Drought-resistant plants Waste Minimization -Recycling -Waste reduction -Styrofoam elimination Education and Outreach -Earth Day activities -Green champions SGH Energy Efficiency -Lighting retrofit Water Conservation -Hardscaping of entire campus Waste Minimization -Recycling -Sustainable supplies Education and Outreach -Update and enforce No Smoking Policy SCVMC Energy Efficiency -Energy Star -Lighting retrofit -Energy-efficient chillers/motors Water Conservation -Irrigation minimization -Water-saving devices Waste Minimization -Recycling -Compactor renovation Education and Outreach -Recycling/ride sharing promotion SCHHC Energy Efficiency -Lighting retrofit -Elevator/chiller modernizations -A/C replacement Water Conservation -Landscape usage reduction Waste Minimization -Recycling -Reusable supplies -Reprocessing Education and Outreach -Green Committee -Recycling education SRS Energy Ef</p>

Identifier	Return Reference	Explanation
		<p>           efficiency -Lighting retrofit -Energy audits Water Conservation -Landscape usage reduction - Low-flow systems            Waste Minimization -Recycling Education and Outreach -Green Teams -Contractor education SHP Energy Efficiency            -Lighting retrofit Water Conservation -Watersaving devices Waste Minimization -Recycling -Spring Cleaning events            Education and Outreach -Earth Day activities -Mass transit education Sharp System Services Energy Efficiency -            Energy efficient chillers/motors -Thermostat control software Water Conservation -Water audits -Landscape            usage reduction and retention Waste Minimization -Green Grocer's market -Recycling Education and Outreach -            Sharp- sponsored mass transit and carpooling program Executive Summary         </p>

Identifier	Return Reference	Explanation
		<p>This Executive Summary provides an overview of community benefits planning at Sharp, a listing of community needs addressed in this Community Benefits Report, and a summary of community benefits programs and services provided by Sharp in FY 2010 (October 1, 2009, through September 30, 2010). In addition, the summary reports the economic value of community benefits provided by Sharp, according to the framework specifically identified in SB 697, for the following:</p> <ul style="list-style-type: none"> <li>*Sharp Chula Vista Medical Center</li> <li>*Sharp Coronado Hospital and Healthcare Center</li> <li>*Sharp Grossmont Hospital</li> <li>*Sharp Mary Birch Hospital for Women &amp; Newborns</li> <li>*Sharp Memorial Hospital</li> <li>*Sharp Mesa Vista Hospital and Sharp Vista Pacifica Hospital</li> <li>*Sharp Health Plan Community Benefits Planning at Sharp HealthCare</li> </ul> <p>Sharp bases its community benefits planning on the triennial community health needs assessment conducted by CHIP combined with the expertise in programs and services of each Sharp hospital.</p> <p><b>Listing of Community Needs Addressed in This Community Benefits Report</b></p> <p>The following community needs are addressed by one or more Sharp hospitals in this Community Benefits Report:</p> <ul style="list-style-type: none"> <li>*Access to care for individuals without a medical provider</li> <li>*Focused education and screening programs on health conditions such as heart and vascular disease, stroke, cancer, diabetes, preterm delivery, unintentional injuries, and behavioral health</li> <li>*Health education and screening activities for seniors</li> <li>*Outreach for flu vaccinations</li> <li>*Special support services for hospice patients and their loved ones, and for the community</li> <li>*Support of community nonprofit health organizations</li> <li>*Education and training of health care professionals</li> <li>*Collaboration with local schools to promote interest in health care careers</li> <li>*Welfare of seniors and disabled people</li> <li>*Cancer education, patient navigator services, and participation in clinical trials</li> <li>*Women's and prenatal health services and education</li> <li>*Meeting the needs of new mothers and their loved ones</li> <li>*Mental health and substance abuse education for the community</li> </ul> <p><b>Highlights of Community Benefits Provided by Sharp in FY 2010</b></p> <p>Some examples of community benefits programs and services provided by Sharp hospitals and entities in FY 2010 include:</p> <ul style="list-style-type: none"> <li>* Unreimbursed Medical Care Services, including uncompensated care for patients who are unable to pay for services, and the unreimbursed costs of public programs such as Medi-Cal, Medicare, San Diego County Indigent Medical Services, Civilian Health and Medical Program of the Department of Veterans Affairs (CHAMPVA), and TRICARE - the regionally managed health care program for active duty and retired members of the uniformed services, their loved ones, and survivors, and unreimbursed costs of workers' compensation programs. Also included is financial support for onsite workers to process Medi-Cal eligibility forms.</li> <li>* Other Benefits for Vulnerable Populations, including van transportation for patients to and from medical appointments, financial and other support to community clinics to assist in providing health services, and improving access to health services, Project HELP, Project CARE, contribution of time to Habitat for Humanity, Stand Down for Homeless Veterans, and the San Diego Food Bank, financial and other support to the Sharp Humanitarian Service Program, and other assistance for the needy.</li> <li>* Other Benefits for the Broader Community, including health education and information, and participation in community health fairs and events addressing the unique needs of the community, plus providing flu vaccinations, and health screenings.</li> </ul> <p>Sharp collaborated with local schools to promote interest in health care careers, made Sharp facilities available for use by community groups at no charge, and executive leadership and staff actively participated in numerous community organizations, committees, and coalitions to improve the health of the community. See Appendix A for a listing of Sharp's involvement in community organizations.</p> <ul style="list-style-type: none"> <li>* Health Research, Education, and Training Programs, including education and training programs for medical, nursing, and other health care professionals. To increase the pool of nursing graduates, Sharp and other area health care providers continued sponsorship of health-related programs, classes, and professors at SDSU (Nurses Now Partnership) and UCSD. Sharp also partnered with SWC, SDSU, and OU College of Nursing to provide clinical experience in San Diego County for students enrolled in the OU Online Accelerated Second Degree BSN Program. Additionally, Sharp continued its five-year agreement with SDSU for financial support of the Sharp Human Patient Simulation Center, to provide specialized education to nursing students. Sharp again collaborated with Rady Children's Hospital - San Diego and Scripps Health in support of the National Partnership for Smoke-Free Families, a program designed to help pregnant smokers quit to improve their health and protect the health of their unborn babies.</li> </ul> <p><b>Econom</b></p>

Identifier	Return Reference	Explanation
		<p>ic Value of Community Benefits Provided in FY 2010 In FY 2010, Sharp provided a total of \$ 335,902,803 in community benefits programs and services that were unreimbursed Table 1 displays a summary of unreimbursed costs based on the categories specifically identified in SB 697 Table 1 Total Economic Value of Community Benefits Provided Sharp HealthCare Over all - FY 2010 Senate Bill 697 Category Programs and Services Included in Senate Bill 697 C ategory Estimated FY 2010 Unreimbursed Costs Medical Care Services Shortfall in Medi-Cal \$ 103,262,633 Shortfall in Medicare \$130,524,487 Shortfall in San Diego County Indigent Medical Services \$20,523,325 Shortfall in CHAMPVA/TRICARE \$2,974,042 Shortfall in Workers' Compensation \$32,238 Charity Care and Bad Debt \$68,018,776 Other Benefits for Vulnerable Populations Patient transportation and other assistance for the needy \$2,762,738 Other Benefits for the Broader Community Health education and information, support groups, health fairs , meeting roomspace, donations of time to community organizations and cost of fundraising for community events \$3,512,152 Health Research, Education, and Training Programs Education and training programs for students, interns, and health care professionals \$4,292,412 T OTAL \$335,902,803 Table 2 shows a listing of these unreimbursed costs provided by each Sharp entity Table 2 Total Economic Value of Community Benefits Provided Sharp HealthCare Entities - FY 2010 Sharp HealthCare Entity Estimated FY 2010 Unreimbursed Costs Sharp Chula Vista Medical Center \$56,892,548 Sharp Coronado Hospital and Healthcare Center \$12,067,980 Sharp Grossmont Hospital \$120,399,912 Sharp Mary Birch Hospital for Women &amp; New borns \$12 ,645,038 Sharp Memorial Hospital \$127,321,223 Sharp Mesa Vista Hospital and Sharp Vista Pacifica Hospital \$6,377,573 Sharp Health Plan \$198,529 ALL ENTITIES \$335,902,803 Table 3 includes a summary of unreimbursed costs for each Sharp entity based on the categories specifically identified in SB 697 As shown in Table 2, Sharp leads the community in unreimbursed medical care services, among San Diego County's SB 697 hospitals and health care systems Table 3 FY 2010 Detailed Economic Value of Community Benefits at Sharp HealthCare Entities Based on Senate Bill 697 Categories Sharp HealthCare Entity SENATE BILL 697 CATEGORY Medical Care Services Other Benefits for Vulnerable Populations Other Benefits for the Broader Community Health Research, Education, and Training Programs Estimated FY 2010 Unreimbursed Costs Sharp Chula Vista Medical Center \$54,823,957 \$420,052 \$706,335 \$942,204 \$56,89 2,548 Sharp Coronado Hospital and Healthcare Center \$11,533,012 \$30,148 \$222,267 \$282,553 \$12,067,980 Sharp Grossmont Hospital \$117,408,760 \$622,104 \$1,190,540 \$1,178,508 \$120,399, 912 Sharp Mary Birch Hospital for Women &amp; New borns \$11,926,989 \$40,935 \$245,425 \$431,689 \$ 12,645,038 Sharp Memorial Hospital \$124,442,978 \$811,068 \$835,835 \$1,231,342 \$127,321,223 Sharp Mesa Vista Hospital and Sharp Vista Pacifica Hospital \$5,199,805 \$812,369 \$157,598 \$ 207,801 \$6,377,573 Sharp Health Plan - \$26,063 \$154,151 \$18,315 \$198,529 ALL ENTITIES \$325 ,335,501 \$2,762,739 \$3,512,151 \$4,292,412 \$335,902,803 Community Benefits Planning Process Each year, Sharp bases its community benefits planning on findings from the community health needs assessments conducted by CHIP and the expertise in programs and services of each Sharp hospital Methodology to Conduct the 2007 Community Health Needs Assessment Since 1995, Sharp has participated in a countywide collaborative - including a broad range of hospitals, health care organizations, and community agencies - to conduct a triennial community needs assessment</p>

Identifier	Return Reference	Explanation
		<p>In 2007, the CHIP Needs Assessment Committee, under the direction of the CHIP Steering Committee, determined a methodology and approach to the needs assessment, which included information from the following sources</p> <ul style="list-style-type: none"> <li>*Analysis of health-related statistics gathered and analyzed by the County of San Diego Health and Human Services Agency (HHS), supplemented by data from the California Health Interview Survey (CHIS), the California OSHPD and the Centers for Disease Control and Prevention's (CDC) Youth Risk Behavior Surveillance System and Behavior Risk Surveillance System</li> <li>*Review of health-related scientific literature</li> <li>*Review of results of facilitated discussions held with seven focus groups representing a cross-section of the San Diego County community</li> <li>*Results of a process used by members of CHIP to set priorities among various health issues</li> </ul> <p>Determination of Priority Community Needs</p> <p>Sharp HealthCare Each Sharp hospital reviewed the 2007 Community Health Needs Assessment conducted by CHIP and used it to determine priority needs for their hospital's communities. In identifying these priorities, each entity considered the expertise and mission of the hospital in providing services, in addition to the unique regional, age group, and/or health topics that comprise the entity's service area. For example, the specialty hospitals - SMB HWN, SMV, and SVP - reviewed the needs assessment priorities, specifically focusing on issues relevant to women and infants, behavioral health, and substance abuse, respectively. Sharp's general acute care hospitals reviewed the needs assessment with a focus on the region and/or subregional areas, with the goal of matching community benefit programs and services to the unique needs of the region.</p> <p>Steps Completed to Prepare an Annual Community Benefits Report</p> <p>On an annual basis, each Sharp hospital performs the following steps in the preparation of its Community Benefits Report</p> <ul style="list-style-type: none"> <li>*Establishes and/or reviews hospital-specific measurable objectives</li> <li>*Verifies the need for an ongoing focus on identified community needs and/or adds new identified community needs</li> <li>*Reports on activities conducted in the prior fiscal year - FY 2010 Report of Activities</li> <li>*Develops a plan for the upcoming fiscal year, including specific steps to be undertaken - FY 2011 Plan</li> <li>*Reports and categorizes the economic value of community benefits provided in FY 2010, according to the framework specifically identified in SB 697</li> <li>*Reviews and approves a Community Benefits Plan</li> <li>*Distributes the Community Benefits Report to members of the Sharp Board of Directors and Sharp hospital boards of directors, highlighting activities provided in the prior fiscal year as well as specific action steps to be undertaken in the upcoming fiscal year</li> </ul> <p>Ongoing Commitment to CHIP</p> <p>In support of its ongoing commitment to working with others on addressing community health priorities to improve the health status of San Diego County residents, Sharp remains active in CHIP efforts. In addition to the CHIP Board, Sharp executive leadership and other staff are actively involved in the following CHIP committees and work teams: Public Policy Committee, Care Coordination Work Committee, Steering Committee, Needs Assessment Committee, Access to Care Committee, Access to Care Health Literacy Initiative, Behavioral Health Work Team, Immunize San Diego Coalition, San Diego Diabetes Coalition, San Diego County Childhood Obesity Initiative (SDCOI), SDCOI Healthy Eating, Active Communities, and Safety Net Connect.</p> <p>Appendix A Sharp HealthCare Involvement in Community Organizations</p> <p>The list below shows the involvement Sharp executive leadership and other staff in community organizations and coalitions in Fiscal Year 2010. Community organizations are listed alphabetically</p> <ul style="list-style-type: none"> <li>*211 San Diego Board</li> <li>*Academy of Medical-Surgical Nurses</li> <li>*ACS</li> <li>*AIS</li> <li>*Alzheimer's Association</li> <li>*American Association of Critical Care Nurses San Diego Chapter</li> <li>*American College of Healthcare Executives</li> <li>*American Diabetes Association</li> <li>*American Health Information Management Association</li> <li>*American Heart Association</li> <li>*American Hospital Association</li> <li>*ALA</li> <li>*American Psychiatric Nurses Association</li> <li>*American Red Cross of San Diego</li> <li>*Arthritis Foundation</li> <li>*Association for Ambulatory Behavioral Health Care (National)</li> <li>*Association for Ambulatory Behavioral Health Care of Southern California</li> <li>*Association for Clinical Pastoral Education</li> <li>*Association of California Nurse Leaders</li> <li>*AWHONN</li> <li>*BLCI</li> <li>*Boys and Girls Club of San Diego</li> <li>*Breast Feeding Coalition Advisory Board</li> <li>*Breast Health Coordinators</li> <li>*California Association of Health Plans</li> <li>*California Association of Medical Staff Services</li> <li>*California Association of Physician Groups</li> <li>*California Dietetic Association, Member Council</li> <li>*California HealthCare Foundation</li> <li>*California Hospice and Palliative Care Association</li> <li>*CHA</li> <li>*California Society of Health System Pharmacists</li> <li>*California State Bar, Health Subcommittee</li> <li>*California Teratogen Information Service</li> <li>*California Women Lead</li> <li>*C</li> </ul>

Identifier	Return Reference	Explanation
		<p>HIP Access to Care Committee *CHIP Access to Care Committee Health Literacy *CHIP Access to Care Gift of Health *CHIP Behavioral Health Work Team *CHIP Board *CHIP Health Literacy Task Force *CHIP Needs Assessment Committee *CHIP Public Policy Committee *CHIP Steering Committee *Chula Vista Chamber of Commerce *Chula Vista Community Collaborative *City of Chula Vista Wellness Program *City of Poway - Housing Commission *College Area Pregnancy Services *Community Emergency Response Team *Consortium for Nursing Excellence, San Diego *Coronado Chapter of Rotary International *Coronado Christmas Parade *Coronado Flower Show *Creative Arts Consortium *CWISH *Cycle Eastlake *Diabetes Behavioral Institute *Disabled Services Advisory Board *DOVIA *East County Senior Service Providers *Ecolife Foundation *El Cajon Rotary *Emergency Nurses Association, San Diego Chapter *Employee Assistance Program Association *Family Health Centers of San Diego *First Five Commission *Gay Men's Spiritual Retreat Board *Grossmont College *Grossmont Healthcare District *Grossmont Union High School District *Health Care Communicators Board *Healthcare Financial Management Association San Diego/Imperial Chapter *Hospital Association of San Diego and Imperial Counties *HSHMC Board *Huntington's Disease Society of America *Immunize San Diego Coalition *Institute of Internal Auditors San Diego Chapter Board *International Lactation Consultants Association *Kiwamis Club of Bonita *Komen Board *Komen Breast Cancer Coalition Committee *Komen Race for the Cure Committee *La Mesa Lion's Club *La Mesa Park and Recreation Finance Committee *La Mesa Park and Recreation Foundation Board *LEAD, San Diego, Inc *Leukemia &amp; Lymphoma Society *March of Dimes *Meals-on-Wheels East County *Medical Library Group of Southern California and Arizona *Mended Hearts *Mental Health America Board *Mental Health Coalition *Mesa College *Miracle Babies *Mountain Health and Community Services, Inc Board *NAMI *NAMI Schizophrenics in Transition Board of Directors *NANN *National Association of Hispanic Nurses, San Diego Chapter *National Association of Psychiatric Healthcare Systems *National Foundation for Trauma Care *National Hospice and Palliative Care Association *National Kidney Foundation *National Ovarian Cancer Coalition *National Perinatal Information Center *National Trauma Foundation Board *Neighborhood Healthcare Community Clinic - Board of Directors *NurseWeek *Parents for Addiction, Treatment, and Healing *Partnership for Philanthropic Planning of San Diego (formerly San Diego Planned Giving Roundtable) *Partnership for Smoke-Free Families *Peninsula Shepherd Senior Center *Perinatal Social Work Cluster *Planetree Board of Directors *Planned Parenthood of San Diego and Imperial Counties *Port of San Diego Marketing Committee *Premier, Inc HIT Collaborative *Premier, Inc Medication Use Committee *Professional Oncology Network *Project CARE Council *Public Health Nurse Advisory Board *Recovery Innovations of California *Regional Perinatal System *Residential Care Council *SAFE Foundation *Safety Net Connect *San Diegans for Healthcare Coverage *San Diego Healthcare Disaster Council *San Diego Asian Film Festival Foundation *San Diego Association for Diabetes Educators *San Diego Association of Directors of Volunteer Services *San Diego Association for Healthcare Recruitment *San Diego Blood Bank *San Diego Brain Injury Foundation *San Diego Breastfeeding Coalition *San Diego Caregiver Coalition *San Diego Center for Patient Safety Task Force *San Diego Chapter of Rotary International *San Diego City Parks and Recreation *San Diego Committee on Employment of People with Disabilities *San Diego Council of Hospital Volunteers *San Diego County Pharmacists Association</p>

Identifier	Return Reference	Explanation
		<p>*San Diego County Safety Net Workgroup *San Diego County Social Services Advisory Board *San Diego County Taxpayer Association *San Diego Delta Leadership Academy *San Diego Diabetes Coalition *San Diego Dietetic Association Board *San Diego East County Chamber of Commerce Board *San Diego Emergency Medical Care Committee *San Diego Eye Bank *San Diego Foundation *San Diego Health Information Association *San Diego Healthcare Disaster Council *San Diego Immigrants Rights Consortium *San Diego Interreligious Committee *San Diego Mental Health Coalition *San Diego North Chamber of Commerce *San Diego Nutrition Council *San Diego Organization of Healthcare Leaders, a local ACHE Chapter *San Diego Patient Safety Consortium *San Diego Regional Energy Office *San Diego Regional Homecare Council *San Diego Restorative Justice Mediation Program *San Diego Society for Human Resource Management *San Diego Society of Hospital Pharmacists, California Society of Health System Pharmacists Chapter *San Diego Urban League *San Diego-Imperial Council of Hospital Volunteers *San Diego Regional Chamber of Commerce *Santee Chamber of Commerce *Santee-Lakeside Rotary *Schizophrenics in Transition *Scoliosis Research Society *SDCOI *SDSU *SDSU Nursing Evidence-Based Practice Institute *Senior Community Centers of San Diego *Serra Foundation *Sidney Kimmel Cancer Center *Sigma Theta Tau International Honor Society of Nursing *Society of Trauma Nurses *South Bay Community Services *South Bay Community Services, Baby First Program *South County Economic Development Council *South County Education Board and Policy Committee *Southern California Association of Neonatal Nurses *Southern California Society of Gastroenterology Nurses and Associates *Susan G Komen Breast Cancer Foundation *SYHS *The Meeting Place Clubhouse *The Polinsky Center *Trauma Intervention Programs of San Diego County, Inc *Trauma Managers Association of California *Union of Pan Asian Communities *United Behavioral Health Medical Credentials Committee *United Way of San Diego County *UCSD *Vista Hill ParentCare *Wellpoint/US Behavioral Health Clinical Advisory Board *WIC *YMCA *YWCA Board of Directors *YWCA Executive Committee *YWCA In the Company of Women Luncheon *YWCA TWIN Event</p>

**SCHEDULE R  
(Form 990)**

**Related Organizations and Unrelated Partnerships**

OMB No 1545-0047

**2009**

**Open to Public Inspection**

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.**  
▶ **Attach to Form 990.** ▶ **See separate instructions.**

Department of the Treasury  
Internal Revenue Service

**Name of the organization**  
SHARP HEALTHCARE FOUNDATION

**Employer identification number**  
95-3492461

**Part I Identification of Disregarded Entities** (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

**Part II Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity
SHARP HEALTHCARE 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 95-6077327	PARENT CORPORATION OF SHARP HEALTHCARE SYSTEM	CA	501(c)(3)	Line 3	SharpCare
SHARP MEMORIAL HOSPITAL 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 95-3782169	HOSPITAL	CA	501(c)(3)	Line 3	SHARP HEALTHCARE
GROSSMONT HOSPITAL CORPORATION 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 33-0449527	HOSPITAL	CA	501(c)(3)	Line 3	SHARP HEALTHCARE
SHARP CHULA VISTA MEDICAL CENTER 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 95-2367304	HOSPITAL	CA	501(c)(3)	Line 3	SHARP HEALTHCARE
SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 95-0651579	HOSPITAL	CA	501(c)(3)	Line 3	SHARP HEALTHCARE
SHARP HEALTH PLAN 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 33-0519730	HEALTH INSURANCE COMPANY	CA	501(c)(4)	N/A	SHARP HEALTHCARE
SharpCare 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA 921231489 61-1637133	Healthcare Organization	CA	501(c)(3) (pending)	3	N/A

**Part III Identification of Related Organizations Taxable as a Partnership** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	
							Yes	No		Yes	No

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
CONTINUOUS QUALITY INSURANCE SPC PO BOX 1092 GRAND CAYMAN CJ	CAPTIVE INSURANCE COMPANY	CJ		C			

**Part V Transactions With Related Organizations** (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)

**Note.** Complete line 1 if any entity is listed in Parts II, III or IV

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity
- b** Gift, grant, or capital contribution to other organization(s)
- c** Gift, grant, or capital contribution from other organization(s)
- d** Loans or loan guarantees to or for other organization(s)
- e** Loans or loan guarantees by other organization(s)
  
- f** Sale of assets to other organization(s)
- g** Purchase of assets from other organization(s)
- h** Exchange of assets
- i** Lease of facilities, equipment, or other assets to other organization(s)
  
- j** Lease of facilities, equipment, or other assets from other organization(s)
- k** Performance of services or membership or fundraising solicitations for other organization(s)
- l** Performance of services or membership or fundraising solicitations by other organization(s)
- m** Sharing of facilities, equipment, mailing lists, or other assets
- n** Sharing of paid employees
  
- o** Reimbursement paid to other organization for expenses
- p** Reimbursement paid by other organization for expenses
  
- q** Other transfer of cash or property to other organization(s)
- r** Other transfer of cash or property from other organization(s)

	Yes	No
<b>1a</b>		No
<b>1b</b>	Yes	
<b>1c</b>	Yes	
<b>1d</b>		No
<b>1e</b>	Yes	
<b>1f</b>		No
<b>1g</b>		No
<b>1h</b>		No
<b>1i</b>		No
<b>1j</b>		No
<b>1k</b>	Yes	
<b>1l</b>		No
<b>1m</b>	Yes	
<b>1n</b>	Yes	
<b>1o</b>	Yes	
<b>1p</b>		No
<b>1q</b>	Yes	
<b>1r</b>		No

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(b) Transaction type(a-r)	(c) Amount involved
(a) Name of other organization		
<b>(1)</b> SHARP MEMORIAL HOSPITAL	B	6,100,668
<b>(2)</b> SHARP CHULA VISTA MEDICAL CENTER	B	2,108,652
<b>(3)</b>		
<b>(4)</b>		
<b>(5)</b>		
<b>(6)</b>		



**Software ID:**  
**Software Version:**  
**EIN:** 95-3492461  
**Name:** SHARP HEALTHCARE FOUNDATION

## Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	(f) Direct Controlling Entity
SHARP HEALTHCARE 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA921231489 95-6077327	PARENT CORPORATION OF SHARP HEALTHCARE SYSTEM	CA	501(c)(3)	Line 3	SharpCare
SHARP MEMORIAL HOSPITAL 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA921231489 95-3782169	HOSPITAL	CA	501(c)(3)	Line 3	SHARP HEALTHCARE
GROSSMONT HOSPITAL CORPORATION 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA921231489 33-0449527	HOSPITAL	CA	501(c)(3)	Line 3	SHARP HEALTHCARE
SHARP CHULA VISTA MEDICAL CENTER 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA921231489 95-2367304	HOSPITAL	CA	501(c)(3)	Line 3	SHARP HEALTHCARE
SHARP CORONADO HOSPITAL AND HEALTHCARE CENTER 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA921231489 95-0651579	HOSPITAL	CA	501(c)(3)	Line 3	SHARP HEALTHCARE
SHARP HEALTH PLAN 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA921231489 33-0519730	HEALTH INSURANCE COMPANY	CA	501(c)(4)	N/A	SHARP HEALTHCARE
SharpCare 8695 SPECTRUM CENTER BLVD SAN DIEGO, CA921231489 61-1637133	Healthcare Organization	CA	501(c)(3) (pending)	3	N/A