### Form 990-PF

Department of the Treasury

#### Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust **Treated as a Private Foundation** 

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052 2010

Internal Revenue Service For calendar year 2010, or tax year beginning and ending Initial return of a former public charity Final return G Check all that apply Initial return Address change Name change Amended return A Employer identification number Name of foundation 51-0175449 THE TINKER FOUNDATION, INC. Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number 55 EAST 59TH STREET 21 FL 212-421-6858 City or town, state, and ZIP code C If exemption application is pending, check here NEW YORK, NY 10022 D 1. Foreign organizations, check here 2. Foreign organizations meeting the 85% test, check here and attach computation X Section 501(c)(3) exempt private foundation H Check type of organization Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation If private foundation status was terminated under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J | Accounting method Cash X Accrual (from Part II, col. (c), line 16) Other (specify) If the foundation is in a 60-month termination 81,909,717. (Part I, column (d) must be on cash basis.) ▶\$ under section 507(b)(1)(B), check here Part | Analysis of Revenue and Expenses (d) Disbursements (b) Net investment (a) Revenue and (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) for charitable purposes (cash basis only) expenses per books income income N/A Contributions, gifts, grants, etc., received 2 Check X if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 92 92 STATEMENT 2,967,414 2,013,777. STATEMENT Dividends and interest from securities 5a Gross rents Net rental income or (loss) 3,773,177 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all 11,312,928. 5,068,211 7 Capital gain net income (from Part IV, line 2) 8 Net short-term capital gain Income modifications 10a Gross sales less returns RECEIVED RS-OSC b Less Cost of goods sold c Gross profit of Hoss) NOV 0 7 2011 18,977 127,957. STATEMENT 3 11 Other income 5,806,023. 8,163,674. Total. Add lines 11through 11 Compensation of officers directors trustees 14,133. 286,652. 272,519. 313,109. 297,454. 15,655. 14 Other employee salaries and wages 9,341. 186,816. 177,475. 15 Pension plans, employee benefits Operating and Administrative Expenses 1,269. 1,269. STMT 4 16a Legal fees STMT 5 31,026. 29,226. 0. **b** Accounting fees STMT 6 495,976. 295,194. 200,782. c Other professional fees 9,007. 17 Interest STMT 7 65,000. 41,491. 0. 18 Taxes 69,294. 0. 19 Depreciation and depletion 80,576. 4,029. 76,547. 20 Occupancy  $3\overline{13},989.$ 15,699. 298,290. 21 Travel, conferences, and meetings  $5,\overline{232}$ . 22 Printing and publications 5,232. 0. STMT 8 67,608. 288,501 67,355. 23 Other expenses 24 Total operating and administrative 1,916,547. 1,424,880. 694,319. expenses. Add lines 13 through 23 3,008,050. 3,008,050. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 4,924,597 694,319 4,432,930. Add lines 24 and 25 27 Subtract line 26 from line 12 881,426 2 Excess of revenue over expenses and disbursements 7,469,355. b Net investment income (if negative, enter -0-) c Adjusted net income (if negative, enter -0-) N/A

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<b>D</b> -	3	Balance Sheets Attached schedules and amounts in the description	Beginning of year	En	d of year	
Pa	rī.	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Valu	
	1	Cash - non-interest-bearing	500.	500		00.
	2	Savings and temporary cash investments	1,096,324.	978,042	978,0	42
		Accounts receivable				
		Less allowance for doubtful accounts				
	4	Pledges receivable ►		Terry and Terry		
		Less allowance for doubtful accounts				
	5	Grants receivable				
		Receivables due from officers, directors, trustees, and other	_			
	•	disqualified persons				
	7	Other notes and loans receivable				
		Less allowance for doubtful accounts				
<sub>s</sub>	8	Inventories for sale or use		······························	***************************************	
Assets	0	Prepaid expenses and deferred charges	17,411.	11,593	3. 11,5	93
AS.	9 102	Investments - U.S. and state government obligations	1,,111.	11/3/3	11/5.	
- 1		Investments - corporate stock		<u> </u>		
		·				
١.		Investments - corporate bonds				
	11	Investments - land, buildings, and equipment basis  Less. accumulated depreciation  2,230,522.  1,398,086.	075 161	022 426	022.4	26
		· · · · · · · · · · · · · · · · · · ·	875,161.	832,436	832,4	30
	12	Investments - mortgage loans	74 502 004	00 070 146	00 070 1	1.0
	13	Investments - other STMT 9	74,503,094.	80,072,146	80,072,1	46
	14	Land, buildings, and equipment basis				
ł		Less. accumulated depreciation	00 000	15 000	15.0	
	15	Other assets (describe STATEMENT 10)	80,000.	15,000	15,0	00.
┛;	16	Total assets (to be completed by all filers)	76,572,490.	81,909,717		17.
- [	17	Accounts payable and accrued expenses	23,776.	36,477	<u>′ •</u>	
	18	Grants payable				
S .	19	Deferred revenue				
<b>≜</b>  :	20	Loans from officers, directors, trustees, and other disqualified persons				
Liabilities	21	Mortgages and other notes payable				
<u>:</u>   '	22	Other liabilities (describe ► DEFERRED TAX	400,000.	490,000	) .	
	23	Total llabilities (add lines 17 through 22)	423,776.	526,477	<b>'</b> .	
		Foundations that follow SFAS 117, check here				
		and complete lines 24 through 26 and lines 30 and 31.				
Ses	24	Unrestricted	76,148,714.	81,383,240	).	
Ě	25	Temporarily restricted		<u> </u>		
Ba	26	Permanently restricted				
Net Assets or Fund Balan		Foundations that do not follow SFAS 117, check here				
교		and complete lines 27 through 31.				
و ا	27	Capital stock, trust principal, or current funds				
je tr	28	Paid-in or capital surplus, or land, bldg, and equipment fund				
¥ S	29	Retained earnings, accumulated income, endowment, or other funds				
te l	30	Total net assets or fund balances	76,148,714.	81,383,240	) _	
<b>z</b>	00	Total lict 83505 of lung balances	70/110/7110	01/303/240	<del></del>	
-  .	31	Total lightitiss and not people found halaness	76,572,490.	81,909,717	,	
		Total liabilities and net assets/fund balances		01,000,111	•	
Pa	rt	Analysis of Changes in Net Assets or Fund B	alances			
1 T	ota	I net assets or fund balances at beginning of year - Part II, column (a), line	30			-
(	mus	st agree with end-of-year figure reported on prior year's return)			1 76,148,7	14.
		r amount from Part I, line 27a		<u> </u>	2 881,42	26.
3 (	the	r increases not included in line 2 (itemize) UNREALIZED	GAINS FOR THE		3 4,443,10	
		lines 1, 2, and 3	··	<del></del>	4 81,473,2	40.
		eases not included in line 2 (itemize)   DEFERRED FEDER	AL EXCISE TAX	F	5 90,00	00.
		net assets or fund balances at end of year (line 4 minus line 5) - Part II, co			6 81,383,2	40.
					<del></del>	

(a) List and desc	and Losses for Tax ribe the kind(s) of property so irehouse, or common stock, 2	old (e g , real estate,		P-	w acquired Purchase Donation	(c) Date (mo , c	acquired day, yr )	(d) Date sold (mo , day, yr )
<u>1a</u>				<u> </u>				<u> </u>
b SEE ATTACHED	STATEMENT			<del> </del>				
<u>C</u>				<del>  -</del>		-		
<u>d</u>		-		<del> </del>		<del> </del>		
(e) Gross sales price	(f) Depreciation allowed (or allowable)		t or other basis xpense of sale				Gain or (loss is (f) minus	
<u>a</u>								
b								
С			<del></del>					
<u>d</u>			<del> </del>	-				5 060 011
e 11,312,928.		<del></del>	7,539,75	1 •				5,068,211.
Complete only for assets shown	r <del></del>	<del></del>				l) Gains (l) col (k), but	Col (h) gain	
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69		cess of col (I) col (J), if any				(from col	
<u>a</u>								
<u>b</u>								<del> </del>
	· · · · · · · · · · · · · · · · · · ·							
<u>d</u>								F 060 011
	<u></u>							5,068,211.
2 Capital gain net income or (net ca	apital loss) { If gain, als	so enter in Part I, line enter -0- in Part I, line	7 7	} [	2	<del></del>		5,068,211.
3 Net short-term capital gain or (los	ss) as defined in sections 122	2(5) and (6)		$\mathbf{I}$				
If gain, also enter in Part I, line 8,	column (c)			<b> </b>			27 / 2	
If (loss), enter -0- in Part I, line 8  Part V Qualification U	l	- \	T N-4		3		N/A	
If section 4940(d)(2) applies, leave to Was the foundation liable for the sectif "Yes," the foundation does not quate amount in	tion 4942 tax on the distribut	not complete this pa	rt					Yes X No
1 Enter the appropriate amount in (a)			making any entire		<del></del>	· 1		(d)
Base period years Calendar year (or tax year beginni	ng in) Adjusted qualify	b) ring distributions	Net value of no				Distri (col (b) di	(d) bution ratio vided by col (c))
2009		,086,208.			909,62			.060171
2008		,971,799. ,409,981.			125,63 613,20			.050839
2007		,939,282.			130,93			.048555
2006	3	796,363.		76	737,45	55		.049472
2005		7707303.	·	70,	131,43	,,,,,	T	.047412
2 Total of line 1, column (d)						2		.259953
3 Average distribution ratio for the	5-vear hase period - divide th	e total on line 2 by 5	or by the number	of vear	re	-		•23333
the foundation has been in existe	· ·	o total on line 2 by 5,	or by the hamber	or year	•	3		.051991
4 Enter the net value of noncharital	ole-use assets for 2010 from	Part X, line 5				4	7	5,990,616.
5 Multiply line 4 by line 3						5		3,950,828.
6 Enter 1% of net investment incor	ne (1% of Part I, line 27b)					6		74,694.
7 Add lines 5 and 6						7		4,025,522.
8 Enter qualifying distributions from	m Part XII, line 4					8		4,459,499.
If line 8 is equal to or greater that See the Part VI instructions	n line 7, check the box in Part	VI, line 1b, and comp	lete that part usin	ıg a 1%	tax rate			

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Pa	Excise Tax Based on Investment Income (Section 4940(a), 49	40(b), 4940(e), or 4	948	see instru	ctio	ns)
1a	Exempt operating foundations described in section 4940(d)(2), check here 🕨 🔲 and enter "N/A" of					
	Date of ruling or determination letter (attach copy of letter if necessary-se					
þ	Domestic foundations that meet the section 4940(e) requirements in Part V, check here $lackbox X$ and	d enter 1%	1	7	4,6	94.
	of Part I, line 27b					
C	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, $I$	line 12, col (b) 丿				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter	-0-)	2			<u>0.</u>
3	Add lines 1 and 2		3	7	4,6	94.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter	r <del>-</del> 0-)	4			0.
5	Tax based on Investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	7	<u>4,6</u>	94.
6	Credits/Payments					
а	2010 estimated tax payments and 2009 overpayment credited to 2010 6a	69,640.				
b	Exempt foreign organizations - tax withheld at source					
C	Tax paid with application for extension of time to file (Form 8868)  6c					
d	Backup withholding erroneously withheld 6d			_		
7	Total credits and payments Add lines 6a through 6d		7	6	9,6	$\frac{40.}{71.}$
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here X if Form 2220 is attached		8			<u>71.</u>
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	<b>&gt;</b>	9		<u>5,1</u>	25.
10	Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	, <b>•</b>	10			
11	Enter the amount of line 10 to be Credited to 2011 estimated tax	Refunded ►	11			
	rt VII-A Statements Regarding Activities			<b></b>		
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or di	id it participate or intervene	ın		Yes	No
	any political campaign?			1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see in:	•		1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of	of any materials publishe	d or			
	distributed by the foundation in connection with the activities.			ļ		
	Did the foundation file Form 1120-POL for this year?			10		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year	_				
	(1) On the foundation ▶ \$ (2) On foundation managers ▶ \$	0.				
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax im	iposed on foundation				
	managers > \$O.					
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		X
_	If "Yes," attach a detailed description of the activities.			ŀ		
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument	, articles of incorporation, o	)r			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3	7,	X
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4a	X	
	If "Yes," has it filed a tax return on Form 990-T for this year?			4b	X	37
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		X
	If "Yes," attach the statement required by General Instruction T.					
0	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either					
	By language in the governing instrument, or					
	By state legislation that effectively amends the governing instrument so that no mandatory directions     The second of the	s that conflict with the state	law		v	
7	remain in the governing instrument?			6	X	<u> </u>
7	Did the foundation have at least \$5,000 in assets at any time during the year?			7	^	
0.	If "Yes," complete Part II, col. (c), and Part XV.					
03	Enter the states to which the foundation reports or with which it is registered (see instructions)   NY					
		noral (or decrees)		—		
D	of each state as required by Gogoral Instruction G2 If "No." attach exploration	neral (or designate)			v	
9	of each state as required by General Instruction G? If "No," attach explanation	1/1\/9\ n= 40.40/1\/5\ 4= c\-	nds-	8b	X	
7	is the foundation claiming status as a private operating foundation within the meaning of section 4942 year 2010 or the taxable year beginning in 2010 (see instructions for Part XIV)? If "Yes," complete It		nuar			Х
10	Did any persons become substantial contributors during the tax year? If Yes, a schedule listing the			9		X

b If "Yes," did it have excess business holdings in 2010 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

Form 4720, to determine if the foundation had excess business holdings in 2010.)

had not been removed from jeopardy before the first day of the tax year beginning in 2010?

4a Did the foundation invest during the year any amount in a manner that would leopardize its charitable purposes?

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X

3b

4a

4h

Yes X No

N/A

during the year?

Total number of other employees paid over \$50,000

Part VIII Information About Officers, Directors, Trustees, Four Paid Employees, and Contractors (continued)	dation Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, e	nter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
SILCHESTER INTERNATIONAL	INVESTMENT	
780 3RD AVENUE, NEW YORK, NY 10017	MANAGEMENT	120,288.
MARTHA MUSE		
3664 SE FAIRWAY EAST, STUART, FL 34997	CONSULTING	100,000.
CAMBRIDGE ASSOCIATES	INVESTMENT	
100 SUMMER STREET, BOSTON, MA 02110	MANAGEMENT	94,730.
TCC GROUP - 31 WEST 27TH STREET, 4TH FL., N	EW	
YORK, NY 10001	GRANT MANAGEMENT	54,262.
Total number of others receiving over \$50,000 for professional services		▶ 0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant si number of organizations and other beneficiaries served, conferences convened, research papers.		Expenses
1 N/A		
2		
3		
4		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year	r on lines 1 and 2	Amount
1 N/A		
2		
All other program-related investments. See instructions		
3		
The state of the s		<del> </del>
Total. Add lines 1 through 3		0.

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Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes 77,101,484. a Average monthly fair market value of securities 1a 46,349. b Average of monthly cash balances 1b 10 Fair market value of all other assets 77,147,833. 10 d Total (add lines 1a, b, and c) Reduction claimed for blockage or other factors reported on lines 1a and 0. 1e 1c (attach detailed explanation) 2 Acquisition indebtedness applicable to line 1 assets 77,147,833. 3 3 Subtract line 2 from line 1d 1,157,217. 4 4 Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see instructions) 75,990,616. Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4. 5 3,799,531. Minimum investment return. Enter 5% of line 5 Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain Part XI foreign organizations check here and do not complete this part ) 3,799,531. Minimum investment return from Part X, line 6 1 74,694. 1,959. Tax on investment income for 2010 from Part VI, line 5 Income tax for 2010 (This does not include the tax from Part VI) 2b <u>76,653.</u> Add lines 2a and 2b 2¢ 3,722,878. 3 3 Distributable amount before adjustments Subtract line 2c from line 1 Recoveries of amounts treated as qualifying distributions 4 740,252. 5 Add lines 3 and 4 Deduction from distributable amount (see instructions) 6 Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1 7 Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes 1 a Expenses, contributions, gifts, etc - total from Part I, column (d), line 26 1a **b** Program-related investments - total from Part IX-B 1b 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes 2 Amounts set aside for specific charitable projects that satisfy the a Suitability test (prior IRS approval required) 3a b Cash distribution test (attach the required schedule) 3b 4,459,499. Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4 4 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b 74,694. 5 Adjusted qualifying distributions. Subtract line 5 from line 4 6 Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

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Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2009	(c) 2009	(d) 2010
Distributable amount for 2010 from Part XI,	Ούτραδ	Tears prior to 2009	2003	2010
line 7				3,740,252.
2 Undistributed income, if any, as of the end of 2010	<del>in nillidenn. Hi enne illi</del>	H. dellin-servedor objectores.	· ···'ll helistere'ntele-sellise nale	
a Enter amount for 2009 only			0.	
b Total for prior years				<del>!</del>
g rotal for prior yours		0.		
3 Excess distributions carryover, if any, to 2010	mleander mais's som als '141			**************************************
a From 2005				
b From 2006 1,142,065.				
t From 2007 222, 255.				
d From 2008 109,593.				
e From 2009 729,038.				
f Total of lines 3a through e	2,202,951.	:		
4 Qualifying distributions for 2010 from				······
Part XII, line $4 \triangleright \$ 4,459,499$ .				
a Applied to 2009, but not more than line 2a			0.	
b Applied to undistributed income of prior	······································			
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus		· · · · · · · · · · · · · · · · · · ·	'-d	nda the and ada a
(Election required - see instructions)	0.			
d Applied to 2010 distributable amount	11 11 11 11 11 11 11 11 11 11 11 11 11	· · · · · · · · · · · · · · · · · · ·		3,740,252.
e Remaining amount distributed out of corpus	719,247.			······································
5 Excess distributions carryover applied to 2010 (If an amount appears in column (d), the same amount	0.			0.
must be shown in column (a) )  6 Enter the net total of each column as				
indicated below:	2 022 100			
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	2,922,198.			***************************************
b Prior years' undistributed income Subtract		•		
line 4b from line 2b		0.		······································
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable	***************************************			
amount - see instructions		0.		
e Undistributed income for 2009 Subtract line		· · · · · · · · · · · · · · · · · · ·		······································
4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2010 Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2011				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2005				
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2011.				
Subtract lines 7 and 8 from line 6a	2,922,198.			
10 Analysis of line 9				
a Excess from 2006 1,142,065.				
b Excess from 2007 222, 255.				
c Excess from 2008 109,593.				
d Excess from 2009 729,038.				
e Excess from 2010 719, 247.				5 000 DE (0010)

Form 990-PF (2010) THE TIN Part XIV Private Operating F	KER FOUNDAT		I-Δ question Q\	51-0 N/A	175449 Page 10
			1-A, question 9)	N/A	
1 a If the foundation has received a ruling of foundation, and the ruling is effective for					
b Check box to indicate whether the found		-	in caction	4942(J)(3) or	4942(j)(5)
	Tax year	ig touridation described	Prior 3 years	14942(J)(3) UI	4942(J)(3)
2 a Enter the lesser of the adjusted net	(a) 2010	(b) 2009	(c) 2008	(d) 2007	(e) Total
income from Part I or the minimum	(4) 20.0	(5) 2000	(0) 2000	(4) 2001	(0) 70.01
investment return from Part X for					
each year listed				<u> </u>	-
<b>b</b> 85% of line 2a			<del> </del>	<del> </del>	
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					İ
for active conduct of exempt activities					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the					
alternative test relied upon a "Assets" alternative test - enter					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(1)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter					
(1) Total support other than gross					
investment income (interest,					
dividends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)			<del>                                     </del>		
(2) Support from general public and 5 or more exempt					
organizations as provided in					
section 4942(j)(3)(B)(III)					
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income				1	<u> </u>
Part XV Supplementary Info	rmation (Comple	te this part only	if the foundation	n had \$5,000 or n	nore in assets
at any time during t		nstructions.)		· · · · · · · · · · · · · · · · · ·	<del></del>
1 Information Regarding Foundation	-				
a List any managers of the foundation wh	o have contributed more	than 2% of the total con	tributions received by the	e foundation before the c	lose of any tax
year (but only if they have contributed in	1016 (11811 \$5,000) (566 \$	ection 507(a)(2) )			
NONE _					
b List any managers of the foundation wh other entity) of which the foundation ha			(or an equally large port	ion of the ownership of a	partnership or
NONE					
2 Information Regarding Contribut	ion, Grant, Gift, Loan,	Scholarship, etc., P	rograms:		
Check here 🕨 🔲 if the foundation o	nly makes contributions t	o preselected charitable	organizations and does	not accept unsolicited re-	quests for funds If
the foundation makes gifts, grants, etc	(see instructions) to indiv	iduals or organizations i	under other conditions, c	complete items 2a, b, c, a	nd d
a The name, address, and telephone num	ber of the person to whor	n applications should be	addressed		
	, <u>, , , , , , , , , , , , , , , , , , </u>				
b The form in which applications should to SEE ATTACHMENT C	e submitted and informat	tion and materials they s	hould include		
c Any submission deadlines SEE ATTACHMENT C					
d Any restrictions or limitations on awards	s, such as by geographica	ıl areas, charitable fields	, kinds of institutions, or	other factors	

Part XV Supplementary Information				
3 Grants and Contributions Paid During the Y	ear or Approved for Future	Payment	T	
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
a Paid during the year SEE ATTACHMENT B	or substantial contributor	recipient	-	3,008,050.
Total	T		<u>▶ 3</u>	a 3,008,050.
b Approved for future payment  NONE				
Total	1		<u> </u>	
Total			<b>&gt;</b> 3	o .

023621 12-07-10

Form **990-PF** (2010)

#### Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated	Unrelated bu	isiness income		by section 512, 513, or 514	(e)
anter grade amount amount of the moral to	_ (a)	(b)	(C) Exclu-	(d)	Related or exempt
1 Program service revenue	Business   code	Amount	sion	Amount	function income
a	5555			1	
b					· —
c					
d					
<u>-</u>					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	92.	
4 Dividends and interest from securities	525990	9,104.	14	2,004,673.	
5 Net rental income or (loss) from real estate					**************************************
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal		-			
property					
7 Other investment income	525990	1,975.	14	<1,975.>	
8 Gain or (loss) from sales of assets other					
than inventory	525990	15,622.	18	3,757,555.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue			j		
a SECURITIES SETTLEMENT		<u> </u>			
b INCOME			14	1,603.	
GRANT REFUND			01	17,374.	
d					-
e	_				<del></del>
12 Subtotal Add columns (b), (d), and (e)		26,701.		5,779,322.	0.
13 Total. Add line 12, columns (b), (d), and (e)				13	5,806,023.
(See worksheet in line 13 instructions to verify calculations	)				

Part A	Relationship of Activities to the Accomplishment of Exempt Purposes	
Line No.	the foundation's exempt purposes (other than by providing funds for such purposes)	
	N/A	
		—

<u>Form 990-F</u>		INKER FO	DUNDATION	, INC.		51-017	<u> 5449</u>	Pa	ige 13
Part X\	Information Re Exempt Organ		ansfers To ar	nd Transactions	and Relations	hips With Noncha	ritable		
	e organization directly or indi		-	-		ion 501(c) of		Yes	No
the Co	ode (other than section 501(c	(3) organizations	s) or in section 527	, relating to political orga	nızatıons?				
a Trans	fers from the reporting found	ation to a noncha	ritable exempt orga	nization of					
(1) (							1a(1)		X
• •	ther assets						1a(2)	ļļ	X
	transactions								v
• •	ales of assets to a noncharita						1b(1)		X
• •	urchases of assets from a no		pt organization				1b(2)		X
``'	tental of facilities, equipment,						1b(3)		X
• •	leimbursement arrangements	•					1b(4)		X
	oans or loan guarantees Performance of services or me	ambarahin ar fund	trainina naliaitationi				1b(5)		X
							1b(6)		X
	ng of facilities, equipment, ma answer to any of the above is	-		•	lugue chou the fair r	market value of the goods of	1c	L	
	vices given by the reporting f							o <del>u</del> i5,	
	on (d) the value of the goods,			1622 (Hall Iall Illainet va	ide ili aliy transactioi	i or snamy arrangement, s	IIUW III		
(a) Line no	(b) Amount involved			xempt organization	(fl) Description	n of transfers, transactions, and	ehanno ar	Tan deme	
(L) Line no	(b) / who did	(0) 134111	N/A	Actific organization	(w) Description	TOT BEITSTETS, BEITSTETS, BITC.	maning ai	rangeme	1103
			21/21						
		+							
				<del></del>					
				<del></del> -	-			· · · · · · · · · · · · · · · · · · ·	
						·			
	=.								
							,		
			<del></del>			<del></del>			
		<u> </u>							
	foundation directly or indirection 501(c) of the Code (othe				nizations described	Γ	Yes	X	No
	s," complete the following sch		r(c)(o)) or an section	11 327		<u>L</u>	163	المف	טאו נ
	(a) Name of org			(b) Type of organization	<u> </u>	(c) Description of relationsl	nip		
	N/A	-				· · · · · · · · · · · · · · · · · · ·			
				······································					
								•	
	Under penalties of penury declar						ief, it is tr	ue, come	ct,
Sign Here	and complete Declaration of preparation	arer (other than expa	ayer or nouclary) is base			7 ·/ \			
11010	Signature of officer or tri	uctoo	me		-2011 \ J	resident			
	Print/Type preparer's na		Preparer's sign	Date	Date	Title Check If PTIN			
	r mily type preparet S III	ailic	riepater s sig	T n .	Date /	self- employed			
Paid	THOMAS F.	RT.ANEV	( )	H	10/12/11		ነጋጋ/	022	
Prepar			AVIES MIN	NS & DOBBIN	1. 11-111	Firm's EIN ► 13-33	$\frac{0234}{3850}$		
Use Or		OMMOR DI	AVIES MUN	מ סטטדן	ио, ппъ	FIRM'S EIN P 13-3.	2020	17	
Jac Ol	Firm's address ► 60	FAST A	OND SUDER	TT.		<del> </del>			
			NY 10165			Phone no 212-2	286.	260	Λ
	IVE	101111				Phone no 212-2	_00-	200	J

Part It Capital Gains and Lus	2262 Int. 1 4x nit massiment income	<u> </u>			
	describe the kind(s) of property so ick warehouse, or common stock, t		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo, day, yr)
1a SEE ATTACHMENT			P	VARIOUS	VARIOUS
	ESTMENT TRUST E	IN #84-1667486	P	VARIOUS	VARIOUS
c DAVIDSON KEMPNI		L EIN #13-3597020	P	VARIOUS	VARIOUS
		ND LLC EIN #20-492		VARIOUS	VARIOUS
					<del></del>
	PITAL PRIVATE EQ	SOLLA LOND AT FIN		VARIOUS	VARIOUS
f SILCHESTER INT			P	VARIOUS	VARIOUS
g WESTBROOK REAL		·	P	VARIOUS	VARIOUS
h LESS: UNRELATE	D BUSINESS INCOM	ME THRU K-1S	P	VARIOUS	VARIOUS
1					
1					
k		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
1					
m		·			
n					
0					
	(f) Depression allowed	(a) Coot or other book		) Corp or (loop)	l
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(n) (a)	) Gain or (loss) plus (f) minus (g)	
. 11 212 020	(or anomable)	1	(6)		772 177
a 11,312,928.		7,539,751.		3,	773,177.
b		1			106,711.
С .					279,325.
đ	,				523,358.
e					37,090.
f					356,130.
g					8,042.
h					<15,622.
1					
L L			· · · · ·		
1					
<u>m</u>				<del></del>	
n					
0		1 ( ) 1			
Complete only for assets showin	g gain in column (h) and owned by			sses (from col (h)	
(I) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any		of col (h) gain ove not less than "-0-")	ercol (K),
а				3,	773,177.
b					106,711.
C			<del></del> -		279,325.
d		,		-	523,358.
0				<del></del>	37,090.
f	<del></del>				356,130.
		····			8,042.
9				· · · · · ·	
h .	<del></del>	<del>                                     </del>			<15,622.
1				-	<del>-</del>
1					<del> </del>
k					
I					
m					
n					
0				·	<del></del>
		· · · · · · · · · · · · · · · · · · ·	<del>-                                    </del>		_
2 Capital gain net income or (net ca	pital loss) { If gain, also ente	er in Part I, line 7 0-" in Part I, line 7	2	5	068,211.
		`	-		VUU/2111
3 Net short-term capital gain or (los		nd (6)			
If gain, also enter in Part I, line 8, of If (loss), enter "-0-" in Part I, line 8		7		N/A	
ii (1055), eiilei "U" iii Pail I, iine 8	,	)	3 1	N/A	

FORM 990-PF INTEREST ON SAVINGS AN	ID TEMPORARY CA	SH INVE	STMENTS	STATEMENT	1
SOURCE				AMOUNT	
INTEREST FROM TEMPORARY CASH INVEST	MENTS		-		92.
TOTAL TO FORM 990-PF, PART I, LINE	3, COLUMN A		-		92.
FORM 990-PF DIVIDENDS AND	INTEREST FROM	SECURIT	IES	STATEMENT	2
SOURCE	GROSS AMOUNT		L GAINS DENDS	COLUMN (A	)
PIMCO INVESTMENTS VANGUARD INST. INDEX VANGUARD INVESTMENTS	1,648,712. 274,302. 90,763.		0. 0. 0.	1,648,7 274,3 90,7	02.
TOTAL TO FM 990-PF, PART I, LN 4	2,013,777.		0.	2,013,777.	
FORM 990-PF OT	HER INCOME			STATEMENT	3
DESCRIPTION	(A) REVENUE PER BOOKS		(B) INVEST- T INCOME	(C) ADJUSTE NET INCO	
OTHER K-1 INCOME SECURITIES SETTLEMENT INCOME GRANT REFUND	1,6 17,3	03.	126,354. 1,603. 0.	•	
TOTAL TO FORM 990-PF, PART I, LINE	11 18,97	77.	127,957.	,	

FORM 990-PF	LEGAL	FEES	S!	ratement 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	1,269.	1,269.		0.
TO FM 990-PF, PG 1, LN 16A =	1,269.	1,269.		0.
FORM 990-PF	ACCOUNTI	NG FEES	S'	ratement 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	31,026.	0.		29,226.
TO FORM 990-PF, PG 1, LN 16B	31,026.	0.		29,226.
FORM 990-PF C	THER PROFES	SIONAL FEES	S'	FATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
CUSTODIAN AND MANAGEMENT FEES	246,815.	246,815.		0.
CONSULTING & EVALUATIONS SERVICES	249,161.	48,379.		200,782.
TO FORM 990-PF, PG 1, LN 16C	495,976.	295,194.		200,782.

FORM 990-PF		TAX	ES			STATEMENT 7
DESCRIPTION	(A) EXPENSE: PER BOO	_	(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM	
EXCISE TAXES-CURRENT FOREIGN TAXES PAID	65,00	00.	41,	0. 491.		0.
TO FORM 990-PF, PG 1, LN 18	65,00	00.	41,	491.		0.
FORM 990-PF	ОТНЕ	R E	XPENSES	•		STATEMENT 8
DESCRIPTION	(A) EXPENSES PER BOOM		(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM	
MISCELLANEOUS EXPENSES INSURANCE OFFICE SUPPLIES MEMBERSHIPS FILING FEES BANK FEES COMPUTER MAINTENANCE OTHER PARTNERSHIP EXPENSES WEBSITE MAINTENANCE TO FORM 990-PF, PG 1, LN 23	7,26 25,09 7,86 4,59 1,70 2,10 67,66	95. 43. 52. 20. 53. 66. 0.		0. 0. 0. 0. 253. 0. 248. 0.		7,241. 25,095. 7,843. 4,552. 1,720. 0. 18,766. 0. 2,138.
FORM 990-PF	OTHER	INV	ESTMENTS			STATEMENT 9
DESCRIPTION			LUATION ETHOD	ВО	OK VALUE	FAIR MARKET VALUE
709,176 SHARES OF PIMCO FUNDS			FMV		8,281,579.	8,281,579.
1,264,803 SHARES OF PIMCO FUN TOTAL RETURN FUND SILCHESTER INTERNATIONAL VALUE			FMV FMV	12	2,232,597.	12,232,597.
EQUITY FUND 128,400 SHARES OF THE VANGUAR			FMV	13	3,567,902.	13,567,902.
GROUP: INSTITUTIONAL INDEX FU 206,383 SHARES OF VANGUARD EN	JND		FMV	15	5,064,429.	15,064,429.
MARKETS EQUITY FUND DAVIDSON KEMPNER INSTITUTION PARTNERS, L.P.			FMV		5,305,012. 8,161,783.	5,305,012. 8,161,783.

THE TINKER FOUNDATION, INC.			51-0175449
2,050 SHARES OF DAVIDSON KEMPNER DISTRESSED OPPORTUNITIES	FMV		
INTERNATIONAL LTD.		3,610,443.	3,610,443.
PARK STREET CAPITAL, LLC	FMV	795,116.	795,116.
293,736 SHARES OF EATON VANCE S/C	FMV	•	·
CORE FUND		4,670,925.	4,670,925.
266,636 SHARES OF BRANDYWINE GLOB	AL FMV		, ,
INTERNATIONAL F/I		3,614,916.	3,614,916.
MASON	FMV	2,205,883.	2,205,883.
VALINOR	FMV	2,427,381.	2,427,381.
WESTBROOK REAL ESTATE	FMV	134,180.	134,180.
TOTAL TO FORM 990-PF, PART II, LI	NE 13	80,072,146.	80,072,146.
FORM 990-PF	OTHER ASSETS		STATEMENT 10
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
PREPAID FEDERAL EXCISE TAX	80,000.	15,000.	15,000.
TO FORM 990-PF, PART II, LINE 15	80,000.	15,000.	15,000.

	ST OF OFFICERS, I D FOUNDATION MANA		STAT	EMENT 11
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	
JOHN COATSWORTH 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
SALLY GROOMS COWAL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
RICHARD DE J. OSBORNE 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
ARTURO C. PORZECANSKI 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
RENATE RENNIE 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 40.00	258,652.	51,261.	0.
SUSAN SEGAL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
ALAN STOGA 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
KATHLEEN M. WALDRON 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE	6, PART VIII	286,652.	51,261.	0.

Form **8868** (Rev. January 2011)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

Form 8868 (Rev. 1-2011)

_	ou are filing for an Automatic 3-Month Extension, comple	-		•	Þ	X
_	ou are filing for an Additional (Not Automatic) 3-Month Ex		· · · · ·			
	ot complete Part II unless you have already been granted a					
	ronic filing (e-file). You can electronically file Form 8868 if				•	
	red to file Form 990-T), or an additional (not automatic) 3-mo				•	
	e to file any of the forms listed in Part I or Part II with the ex	•	· · · · · · · · · · · · · · · · · · ·			
	anal Benefit Contracts, which must be sent to the IRS in par		(see instructions). For more details on t	ine ele	ectronic filing of this	rom,
Par	www.irs.gov/efile and click on e-file for Charities & Nonprofits  Automatic 3-Month Extension of Time		obmit original (no copies needed).			
A cor	poration required to file Form 990-T and requesting an autor	natic 6·m	onth extension - check this box and cor	nplete		
Part I	only			-	▶	·
	ner corporations (including 1120-C filers), partnerships, REM income tax returns.	ICs, and t	trusts must use Form 7004 to request a	n exte	nsion of time	
Type print	or Name of exempt organization			Emp	oloyer identification	number
-	THE TINKER FOUNDATION, INC.	•		5	1-0175449	
File by to due dat filing yo	of for Number, street, and room or suite no. If a P.O. box, s		tions.			
retum 5 instruct	Ons City, town or post office, state, and ZIP code. For a for		dress, see instructions.		<u>-</u>	······································
	NEW YORK, NY 10022					
Enter	the Return code for the return that this application is for (file	a separa	te application for each return)			04
Applie	cation	Return	Application			Return
Is For		Code	Is For			Code
Form	990	01	Form 990-T (corporation)			07
Form	990·BL	02	Form 1041-A			08
Form	990·EZ	03	Form 4720			09
Form	990-PF	04	Form 5227			10
Form !	990·T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form!	990-T (trust other than above)	06	Form 8870			12
	JESSICA S. TOME					
	e books are in the care of <b>55 EAST 59TH ST</b>	REET	- NEW YORK, NY 1002	2		<del></del>
Tel	ephone No. ► 212-421-6858		FAX No. 🕨		<u></u>	
• If the	ne organization does not have an office or place of business	in the Un	nited States, check this box			
• If th	nis is for a Group Return, enter the organization's four digit (	Group Exe	emption Number (GEN) If th	is is fo	r the whole group, o	heck this
box 🕨	. If it is for part of the group, check this box 🕨 🗔	and atta	ch a list with the names and EINs of all	memt	ers the extension is	for.
1	request an automatic 3-month (6 months for a corporation AUGUST 15, 2011 , to file the exempt				The extension	
	s for the organization's return for:  X calendar year 2010 or	-	-			
,	tax year beginning	20	d ending			
	lax year beginning		d ending		<b>-</b> `	
2	f the tax year entered in line 1 is for less than 12 months, cl	ack reas	on: Initial return Fina	al retur	'n	
<b>.</b> (	Change in accounting period	icon rous	Jima Totom			
3a i	f this application is for Form 990-BL, 990-PF, 990-T, 4720, c	ır 6069, ei	nter the tentative tax, less any	ſ <u></u>		
	nonrefundable credits. See instructions.			3a	s 54	,489.
<b>b</b> 1	f this application is for Form 990-PF, 990-T, 4720, or 6069,	enter any	refundable credits and	]		
	estimated tax payments made. Include any prior year overp			3ь	\$ 69	,640.
	Balance due. Subtract line 3b from line 3a. Include your pay					
t	by using EFTPS (Electronic Federal Tax Payment System). S	ee instruc	ctions.	3с	s	0.
Cautio	n. If you are going to make an electronic fund withdrawal w	ith this Fo	rm 8868, see Form 8453-EO and Form	8879-	EO for payment inst	ructions.

LHA For Paperwork Reduction Act Notice, see Instructions.

Form 886	8 (Rev. 1-2011)				Page 2
• If you a	are filing for an Additional (Not Automatic) 3-Month Ex	ctension,	complete only Part II and check this b	юх ,,,,,, ,, , , , , , , , , , , , , , ,	. <b>▶</b> [X]
	ly complete Part II if you have already been granted an				
• If you a	are filing for an Automatic 3-Month Extension, comple	te only Pa	art I (on page 1).		
Part II	Additional (Not Automatic) 3-Month E	xtensio	n of Time. Only file the original (no c	copius needed).	
Type or	Name of exempt organization		the same of the sa	Employer Identific	ation number
print	THE TINKER FOUNDATION, INC.			51-01754	49
file by the	Number, street, and room or suite no. If a P.O. box, s	oo leetrus	tions	1 31 01/34	
extended due date for	55 EAST 59TH STREET, NO. 21		dons.		
filing your return. See Instructions	City, town or post office, state, and ZIP code. For a fi		dress, see instructions.		
	NEW YORK, NY 10022	<del></del> ~			
Enter the	Return code for the return that this application is for (file	e a separa	te application for each return)		04
Application	on	Return	Application		Return
ls For		Code	Is For		Code
Form 990		01	Miller Strand Control of the Control	<u> </u>	45 P 15 T 3
Form 990	BL	0.5	Form 1041-A		08
Form 990-	EZ	03	Form 4720	·····	09
Form 990-		04	Form 5227		10
Form 990-	T (sec 401(a) or 408(a) (rust)	05	Form 6069	<del></del>	
	T (trust other than above) not complete Part II if you were not already granted	06	Form 8870	· <del></del>	12
Telepho If the o If this is toox > [  I rec For in this is  I rec  This is the content of this is  This is the content of this	calendar year 2010, or other tax year beginning	s in the Un Group Exe nnd atta NOVEME	FAX No.  iited States, check this box imption Number (GEN) If the chinal street with the names and EINs of all 3ER 15, 2011.	is is for the whole gro members the extensi	
6 If the	e tax year entered in line 5 is for less than 12 months, c	heck reas	on Initial return	Final return	
L.	Change in accounting period				
7 Stat	e in detail why you need the extension DITIONAL INFORMATION REQUIRE	D TO	FILE A COMPLETE AND	ACCURATE I	RETURN
IS	NOT YET AVAILABLE.				
8a if thi	s application is for Form 990-BL, 990-PF, 990-T, 4720, o	or 6069, er	nter the tentative tax, less any	T T	
	efundable credits. See instructions.			8a \$	0.
	s application is for Form 990-PF, 990-T, 4720, or 6069,				
tax p	payments made. Include any prior year overpayment alle	owed as a	credit and any amount paid		•
-	riously with Form 8868.			8b \$	0.
	nce due. Subtract line 8b from line 8a. Include your pa	-	this form, if required, by using		^
EFT	S (Electronic Federal Tax Payment System). See Instru			8c   \$	0.
			d Verification		
inder penal is true, co	ties of perjury, I declare that I have examined this form, includingct, and complete, and that I am authorized to prepare this follows:	ng accompa rm.	anying schedules and statements, and to the	e best of my knowledge a	
lonature 🕨	- Flamme Malani Tille > C	PA		Date > 0	-1
				Form RAR	8 (Rev. 1-2011)

The Tinker Foundation, Inc.
Schedule of Capital Gains (Losses)
Attachment A
12/31/2010

1590	Brandywine			
		Cost:	Proceeds:	Capital Gain (Loss),
	Feb	3,364	3,818	454
	May	3,431	3,836	405
	Aug	3,120	3,763	643
	Nov	5,989	4,182	(1,807)
	Dec	242	2,707	2,464
			_	2.159
1560	DK-Inst Index		-	
		Cost	Proceeds:	Capital Gain (Loss):
	Aug	1,189,839	4,000,000	2,810,161
			_	2,810,161
1570	Park State Capital			
		Cost:	Proceeds:	Capital Gain (Loss).
	Apr	6,800	20,000	13,200
	Jun	8,800	10,000	1,200
	Sep	5,600	10,000	4,400
	Dec	21,150	45,000	23,850
			_	42,650
1546	PIMCO All Assets			
		Cost:	Proceeds:	Capital Gain (Loss):
	Nov	974,065	1,000,000	25,935
			_	25,935
1540	PIMCO Total Return			
		Cost	Proceeds.	Capital Gain (Loss):
	Mar	467,458	500,000	32,542
	June	3,691,522	4,000,000	308,478
		,,	-	341,019

## Schedule A

#### Schedule A (continued)

1555	Silchester			
		Cost:	Proceeds:	Capital Gain (Loss).
	Jan	2,398	9,629	7,231
	Feb	2,396	9,627	7,231
	Mar	2,383	10,121	7,738
	Арг	2,381	10,113	7,732
	May	2,399	9,272	6,873
	Jun	2,394	9,404	7,010
	Jul	2,380	9,908	7,528
	Aug	2,381	9,772	7,391
	Sep	2,365	10,438	8,073
	Oct	2,358	10,707	6,349
	Nov	2,364	10,279	7,915
	Dec	2,348	11,018	8,670
		•	· · · · · ·	91,741
1525	State Street-SSGA			0 . " . ! O . ! . !!
		Cost.	Proceeds:	Capital Gain (Loss)
	Jan	11,118	11,246	128
	Feb	13,195	13,317	121
	Mar	17,906	18,118	212
	Apr	43,285	43,601	316
	May	14,258	14,293	36
	Jun	15,193	15,400	206
	Jul	55,416	56,738	1,322
	Aug	6,248	6,548	300
	Sep	318	334	16
	Oct	120	126	6
	Nov	215	226	11
	Dec	289	304 _	15
			-	2,688
1555	State Street-SSGA	Cost <sup>.</sup>	Proceeds:	Capital Gain (Loss)
	Mari		1,000,000	444,916
	Nov	555,084	1,000,000	444,916
			-	444,510
1595	Westbrook			
		Cost:	Proceeds:	Capital Gain (Loss)
	Nov	68,514	80,421	11,907
		-	-	11.907
To	tal Realized Capital Gains (Lo	osses) Per statem	ents.	3,773,177
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# Schedule A

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Contributions, gifts, grants paid: Page 1, Part 1, Line 25

Statement B-1 + Statement B-2

Statement B -1

\$2,888,000 + 120,050= \$3,008,050

Fundacion Pro Bono Manano Sanchez Fontecita 370	General support to provide pro bono counsel to victims of the 2010 earthquake	\$30,000 00	Foreign Institution (Affidavit)
Las Condes Santiago			
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Gatapagos Conservancy Inc 11150 Faurfax Blvd , Suite 408 Faurfax, VA 22030	To Develop the Galapagos Information Management System	\$42,000 00	Public Chanty
Trustees for Harvard University	Tinker Field Research Grant	\$15,000 00	Educational Institution
Cambridge, MA 02138 Inter-American Dialogue	A Joint Program with Mexican and Central American	\$150,000 00	Public Chanty
1211 Connecticut Ave , NW, Suite 510	Think Tanks to Address Common Policy Challenges in		·
Washington, DC 20036 Latin American Studies Association Inc	Security and Rule of Law  Latin American and Caribbean Scholar Travel to the	\$30,000 00	Public Chanty
416 Bellefield Hall, University of Pritsburgh	Latin American Studies Association XXIX International		
Pittsburgh, PA 15260 Missoun Botarucal Garden	Congress  A Model for Collaborative Development of Policy to	\$50,000 00	Public Chanty
P O. Box 299	Conserve and Manage Indigenous Lands		
St. Lours, MO 63166-0299 The Nature Conservancy, Inc	Expansion of Payment for Ecosystem Services Policy in	\$150,000 00	Public Chanty
4245 North Faufax Dr.	the Atlantic Forest and Central Savannas Regions in Brazil		
Arlington, VA 22203 New York Botanical Garden	Prevention of Land Abandonment and Deforestation in	\$70,000 00	Public Chanty
200th St. & Southern Bivd Bronx, NY 10458-5126	Peruvian Amazonia		
New York Botanical Garden	Facilitating Environmental Cooperation Between the	\$69,000 00	Public Chanty
200th St. & Southern Blvd Bronx, NY 10458-5126	United States and Cuba		
New York University	Tinker Field Research Grant	\$15,000 00	Educational Institution
418 Lafayette Street, Suite 543 New York, NY 10003			
Nonprofit Enterprise and Self-Sustamability Team, Inc.	Levantando Chile Fund	\$50,000 00	Public Chanty
4401 Tahama Lane Turlock, CA 95382			
Philanthropy New York	General program support	\$6,000 00	Public Chanty
79 Fifth Ave , 4th FI New York, NY 10003-3076		:	
Proteccion del Medio Ambiente Tarija Calle Alejandro del Carpio No E-0659	Sustamable integrated Management including Climate Change Adaptation Measures in the Watersheds	\$61,000 00	Foreign Institution (Affidavit)
Casilla 59	Supplying Tarija, Bolivia		
Terija Bolivia			
Scientific Committee on Antarctic Research	Martha Muse Prize for Science and Policy in Antarctica	\$100,000 00	Foreign Institution (Affidavit)
Scott Polar Research Institute Lensfield Road			
Cambridge CB2 1ER			
United Kingdom Scientific Committee on Antarctic Research	To support Latin American participation in the June	\$30,000 00	Foreign Institution (Affidavit)
Scott Polar Research Institute Lensfield Road	2010 International Polar Year Conference in Oslo		
Cambridge CB2 1ER			
United Kinadom Sonoran Institute	Watershed and River Restoration in the Colorado Delta	\$100,000 00	Public Chanty
7650 E. Broadway Blvd , Surte 203 Tucson, AZ 85710	River		
University of California, The Regents of the	Tinker Field Research Grant (UC, Berkeley)	\$15,000 00	Educational Institution
Berkeley, CA 94720 University of California, The Regents of the	Tinker Field Research Grant (UC, Davis)	\$10,000 00	Educational Institution
Berkeley, CA 94720	Tinker Field Research Grant (UC, San Diego)	\$15,000 00	Educational Institution
University of California, The Regents of the Berkeley, CA 94720	ISING FING Research Grant (UC, San Diego)	\$10,000 00	Cubcatorial historior
University of Connecticut Foundation, Inc Storrs, CT 06269	Tinker Field Research Grant	\$10,000 00	Educational Institution
University of New Mexico	Tinker Field Research Grant	\$15,000 00	Educational Institution
Albuquerque, NM 87131 University of North Carolina at Chapel Hill	Tinker Field Research Grant	\$15,000 00	Educational Institution
Chapel Hill, NC 25799-1350			
University of Pittsburgh Pittsburgh, PA 15260	Tinker Field Research Grant	\$15,000 00	Educational Institution
University of Texas at Austin	Tinker Field Research Grant	\$15,000 00	Educational Institution
Austin, TX 78712 University of Texas at Austin	Preserving Four Films by Jorge Preloran	\$30,000 00	Educational Institution
Austin, TX 78712 The Board of Regents of the University of Wisconsm System	Conference on Law and Development in Brazil in the	\$75,000 00	Educational Institution
Madison, WI 53706	Global Context		
Vanderbilt University Nashville, TN 37235	Tinker Field Research Grant	\$10,000 00	Educational Institution
Washington Office on Latin America, Inc	Coordinating Comprehensive Crizzen Security Reforms in	\$81,000 00	r²ublic Chanty
1666 Connecticut Ave , NW, Suite 400 Washington, DC 20009	Central America		
Americas Society, Inc	Board of Directors' Grant	\$10,000 00	Public Chanty
680 Park Ave New York, NY 10065-5072			
Americas Society, Inc 680 Park Ave	Board of Directors' Grant	\$10 000 00	Public Chanty
New York, NY 10065-5072			Date of the second
Aperture Foundation Inc 547 West 27th Street	Board of Directors' Grant	\$10,000 00	Public Chanty
New York, NY 10001	December 1 December 1 Company	£10.000.00	Dublic Chart
Center for International Policy, Inc	Board of Directors' Grant	\$10,000 00	Public Chanty
1717 Massachusetts Ave, NW Suite 801 Washington, DC 20036	Roard of Dunastons' Court	\$7 500 co	Public Chamb
1717 Massachusetts Ave, NW Suite 801 Washington, DC 20036 Flonda International University Foundation, Inc Tarmanic Campus	Board of Directors' Grant	\$7,500 00	Public Chanty
1717 Massachusetts Ave, NW Suite 801 Washington, DC 20036 Flonda International University Foundation, Inc Tarmanic Campus Miami, FL 33199			
1717 Massachusetts Ave, NW Suite 801 Washington, DC 20036 Flonda International University Foundation, Inc Tarmania Campus	Board of Directors' Grant  Board of Directors' Grant	\$7,500 00 \$10,000 00	Public Chanty Public Chanty

New York Botanical Garden 200th St. & Southern Blvd Bronx, NY 10458-5126	Board of Directors' Grant	\$10,000 00	Public Chanty
Reaching U.A. Foundation for Uruguay PO Box 3251 New York, NY 10163	Board of Directors' Grant	_ \$10,000 00	Public Charity
Washington Office on Latin America, Inc 1666 Connecticut Ave , NW, Suite 400 Washington, DC 20009	Board of Directors' Grant	\$2,500 00	Public Chanty
	Total		
		2,888,000	

# Statement B-2

# THE TINKER FOUNDATION INCORPORATED 2010 Charitable Contributions December 31, 2010

(A/C# 5340) Name of Grantee, address	Date		Amount	Purpose of grant	Status of grantee
Americas Society 680 Park Avenue New York, NY 10021	4/28/2010	↔	20,000 00	General support	Public Charity
The New York Botanical Garden Enid A Hapt Conservatory Bronx, NY 10458-5126	4/28/2010	₩	5,000 00	General support	Public Chanty
Brazıl Foundation 345 Seventh Avenue, #1401 New York, NY 10001	8/19/2010	<b>↔</b>	25,000 00	General support	Public Charity
Queen Sofia Spanish institute 684 Park Avenue New York, NY 10021	4/28/2010 8/19/2010	<del>6</del> 9 69	15,000.00 15,000.00	General support General support	Public Charity Public Charity
Rainforest Alliance, Inc 665 Broadway, 5th floor New York, NY 10012	4/28/2010	<del>()</del>	5,000.00	General support	Public Charity
Woodrow Wilson Center One Woodrow Wilson Plaza 1300 Pennsylvania Avenue, NW Washington, DC 20004	8/19/2010	<del>6</del>	10,000 00	General support	Public Charity
Washington Office on Latin American (WOLA)	9/17/2010	69	10,000.00	General support	Public Charity
Americas Society 680 Park Avenue New York, NY 10021	10/13/2010	<b>↔</b>	15,000 00	General Support	Public Chanty
Intercultural Ctr for Study of Deserts & Oceans	10/22/2010	<b>↔</b>	20 00	General Support	Public Charity
GRAND TOTAL:		s,	120,050.00		

#### THE TINKER FOUNDATION INCORPORATED

55 East 59th Street, New York, NY 10022 Phone: 212-421-6858 Fax: 212-223-3326 Web Site: http://fdncenter.org/grantmaker/tinker

Martha T. Muse, Chairman Renate Rennie, President

#### HISTORY

The Tinker Foundation was created in 1959 by Dr. Edward Larocque Tinker. His lifelong devotion to the Iberian tradition in the Old and New Worlds gave definition to the Foundation's overall purpose. Both in its early days and since

APPLICANT INFORMATION INSTITUTIONAL.
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its incorporation in 1975, the Foundation's agenda has reflected a linguistic and geographical focus on Latin America, Spain and Portugal. More recently, the Foundation has included within its mandate the support of activities concerning

Antarctica, a region of growing interest to so many nations of the Western Hemisphere. This focus is unique within the United States philanthropic community.

#### FUNDING PRIORITIES

Tinker Foundation grants are awarded to organizations and institutions that promote the interchange and exchange of information within the community of those concerned with the affairs of Spain, Portugal, Ibero-America and Antarctica. (Ibero-America is defined here as the Spanish- and Portuguese-speaking countries of the Western Hemisphere.) Emphasis is placed on those activities that have strong public policy implications, offer innovative solutions to many of the problems facing these regions today, and incorporate new mechanisms for addressing environmental, economic and governance issues. Such activities may include, but are not limited to, research projects, conferences and short-term training workshops related to the Foundation's areas of interest. The Foundation encourages collaboration between organizations in the United States and Iberia or Latin America and among institutions in those regions.

It should be noted that as a small foundation with limited resources that serve to restrict the number of projects we are able to support, only a small portion of all eligible requests can be met. In addition, the Foundation will not consider requests for 1) annual fund-raising appeals for such organizations as the Community Chest or the United Way; 2) support for the construction of buildings or major equipment purchases; 3) individual research; 4) funding related to health or medical issues; 5) production costs for films, television and radio projects; 6) funding for arts and humanities projects, including art museum collections and exhibits; 7) endowments, and 8) general operating support.

#### APPLICATION DEADLINES AND PRIORITIES

Applications for institutional grants are considered biannually by the Board of Directors, in mid-June and mid-December. The deadline for the receipt of proposals for the summer meeting is March 1st; for the winter meeting it is September 1st. These dates represent final deadlines for consideration of proposals. However, we would urge and strongly advise those seeking support to submit proposals to the Foundation well in advance of these closing dates. Discussion and consultation may well be required prior to the acceptance of a proposal for serious consideration and recommendation to the Board of Directors.

Complete proposals should be prepared according to the instructions on the following pages. Please note that all 'proposals must be submitted in English, otherwise the proposal will not be accepted for processing.

#### REPORTING REQUIREMENTS

During the term of the grant, the recipient is responsible for the submission of the appropriate written reports on activities and expenditures made. Upon completion of the grant, a full accounting – narrative as well as financial – will be required. It is also customary for Foundation representatives to make site visits for the evaluation of selected grant activities. At the time of the announcement of the award, the Foundation will provide specific instructions for the preparation of the reports.

#### APPLICATION INSTRUCTIONS

The following information is designed to instruct you on the content and format of your proposal to the Tinker Foundation. Two copies of the complete proposal, without binders and in the English language, should be sent to the President of the Foundation and include the items listed in the following check-list. All institutions submitting proposals, even if they were funded previously, are required to include all of this information.

Please note, submission of incomplete proposals may cause a substantial delay in the Foundation's review. We, therefore, urge all applicants to comply with the procedures set forth below.

#### PROPOSAL CHECKLIST

- 1. Proposal cover sheet
- A separate one-page summary of the proposal, describing briefly the project's objectives, target audience or beneficiaries, proposed methodology and plan for dissemination of results
- A full proposal providing more detail on the project's objectives and theoretical, practical and/or policy-related significance (both as a discrete endeavor and within the broader field)
- 4. A plan of work describing the activities to be undertaken and indicating any factors which could serve to delay this plan or change the amount of time required to complete the project as well as alter the proposed budgetary designations

- 5. Anticipated results of the project
- A specific plan for the dissemination of those results, i.e., identification of the target audience and the means by which it will be reached
- 7. A description of the plan to evaluate the short- and long-term impact of the project's results upon its completion
- 8. Names and addresses of three individuals familiar with the proposed topic/field, but not directly involved in the project
- 9. Itemized budget for the costs of the entire project
- 10. Itemized budget for those expenses for which Tinker Foundation funding is sought (Please note that as a general rule the Foundation does not pay overhead or indirect costs. However, in those exceptional cases when it is considered absolutely necessary, a maximum of 10% of the project's direct costs may be included as overhead in the budget)
- 11. A copy of the letter from the Internal Revenue Service confirming the organization's status as tax exempt (U.S. organizations only)
- 12. A copy of the organization's latest Federal/ State Form 990 (U.S. organizations only)
- 13. A copy of the organization's latest financial statement
- 14. Qualifications of the project director and personnel, with curricula vitae attached
- 15. A complete list of the organization's staff and Board of Directors
- 16. A brief narrative statement providing an historical overview of the institution
- If there are any questions concerning these application procedures, please do not hesitate to contact the Foundation.

#### TINKER FOUNDATION INCORPORATED

	(Please type or print, and be sure to complete both sides of the form.)
	ORGANIZATIONAL INFORMATION
	Organization's Legal Name and Address:
PROPOSAL COVER SHEET	
INSTITUTIONAL GRANTS	
	Organization's Telephone Number, Fax Number, E-mail and Web Addresses:
	Name and Title of the Director of Organization:
	Project Director Name and Title:
	Project Director Address: (If different from above)
	Project Director Phone and Fax Numbers:
	T F F
	Project Director E-mail Address:
:	PROJECT INFORMATION
;	Project Submission Date:
	Project Title:
; ; }	UV 19 AND PROPERTY OF THE PROP
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#### THE TINKER FOUNDATION INCORPORATED

Total Project Budget:
Amount Requested from The Tinker Foundation:
(If requesting a multi-year grant, please also specify amounts requested per year.)
Project Duration:
Starting Date:
Anticipated Completion Date:
Other Organizations Approached for Funding for This Project:

(Please be sure to attach the one-page summary of your proposal to this application form.)

