

Form **990****Return of Organization Exempt From Income Tax**

OMB No 1545-0047

2007Department of the Treasury
Internal Revenue ServiceUnder section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung
benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public
Inspection**A** For the 2007 calendar year, or tax year beginning **JUL 1, 2007** and ending **JUN 30, 2008**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Termination <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	Please use IRS label or print or type. See Specific Instructions.	C Name of organization INTERNATIONAL CRISIS GROUP		D Employer identification number 52-5170039
		Number and street (or P.O. box if mail is not delivered to street address) Room/suite 1629 K STREET NW 450		E Telephone number 202-785-1601
		City or town, state or country, and ZIP + 4 WASHINGTON, DC 20006		F Accounting method <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) ▶
		Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ) G Website: ▶ WWW.CRISISWEB.ORG J Organization type (check only one) ▶ <input checked="" type="checkbox"/> 501(c) (3) ◀ (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527 K Check here <input type="checkbox"/> if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return. H and I are not applicable to section 527 organizations H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) If "Yes," enter number of affiliates ▶ N/A H(c) Are all affiliates included? N/A <input type="checkbox"/> Yes <input type="checkbox"/> No (If "No," attach a list.) H(d) Is this a separate return filed by an organization covered by a group ruling? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No I Group Exemption Number ▶ N/A M Check <input type="checkbox"/> if the organization is not required to attach Sch. B (Form 990, 990-EZ, or 990-PF).		

G Website: ▶ **WWW.CRISISWEB.ORG****J Organization type** (check only one) ▶ ☒ 501(c) (3) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527**K** Check here ☐ if the organization is not a 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.**L** Gross receipts: Add lines 6b, 8b, 9b, and 10b to line 12 ▶ **24,315,130.****Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances**

Revenue	1 Contributions, gifts, grants, and similar amounts received:				
	a Contributions to donor advised funds	1a			
	b Direct public support (not included on line 1a)	1b		16,600,813.	
	c Indirect public support (not included on line 1a)	1c			
	d Government contributions (grants) (not included on line 1a)	1d		7,211,286.	
	e Total (add lines 1a through 1d) (cash \$ 23,800,050. noncash \$ 12,049.)				1e 23,812,099.
	2 Program service revenue including government fees and contracts (from Part VII, line 93)				2
	3 Membership dues and assessments				3
	4 Interest on savings and temporary cash investments				4 486,731.
	5 Dividends and interest from securities				5
Expenses	6 a Gross rents	6a			
	b Less: rental expenses	6b			
	c Net rental income or (loss). Subtract line 6b from line 6a				6c
	7 Other investment income (describe ▶)				7
	8 a Gross amount from sales of assets other than inventory	(A) Securities	(B) Other		
	b Less: cost or other basis and sales expenses	8a		13,550.	
	c Gain or (loss) (attach schedule)	8b		8,154.	
	d Net gain or (loss). Combine line 8c, columns (A) and (B)	8c		5,396.	
	9 Special events and activities (attach schedule). If any amount is from gaming, check here <input type="checkbox"/>			STMT 1	8d 5,396.
	a Gross revenue (not including \$ 109,658. of contributions reported on line 1b)	9a		2,750.	
b Less: direct expenses other than fundraising expenses	9b		152,373.		
c Net income or (loss) from special events. Subtract line 9b from line 9a				9c -149,623.	
Net Assets	10 a Gross sales of inventory, less returns and allowances	10a			
	b Less: cost of goods sold	10b			
	c Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a				10c
	11 Other revenue (from Part VII, line 103)				11
	12 Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11				12 24,154,603.
	13 Program services (from line 44, column (B))				13 13,333,133.
	14 Management and general (from line 44, column (C))				14 1,458,002.
	15 Fundraising (from line 44, column (D))				15 931,002.
	16 Payments to affiliates (attach schedule)				16
	17 Total expenses. Add lines 16 and 44, column (A)				17 15,722,137.
18 Excess or (deficit) for the year. Subtract line 17 from line 12				18 8,432,466.	
19 Net assets or fund balances at beginning of year (from line 73, column (A))				19 17,237,173.	
20 Other changes in net assets or fund balances (attach explanation)			SEE STATEMENT 3	20 516,693.	
21 Net assets or fund balances at end of year. Combine lines 18, 19, and 20				21 26,186,332.	

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LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

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Part II Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I	(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds (attach schedule) (cash \$ <u>0</u> noncash \$ <u>0</u>) If this amount includes foreign grants, check here <input type="checkbox"/>				
22b Other grants and allocations (attach schedule) (cash \$ <u>0</u> noncash \$ <u>0</u>) If this amount includes foreign grants, check here <input type="checkbox"/>				
23 Specific assistance to individuals (attach schedule)				
24 Benefits paid to or for members (attach schedule)				
25a Compensation of current officers, directors, key employees, etc. listed in Part V-A	1,531,077.	1,232,651.	298,426.	0.
b Compensation of former officers, directors, key employees, etc. listed in Part V-B	0.	0.	0.	0.
c Compensation and other distributions, not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
26 Salaries and wages of employees not included on lines 25a, b, and c	6,174,796.	5,246,608.	534,191.	393,997.
27 Pension plan contributions not included on lines 25a, b, and c	175,081.	121,384.	32,524.	21,173.
28 Employee benefits not included on lines 25a - 27	800,060.	731,008.	42,674.	26,378.
29 Payroll taxes	851,763.	658,080.	131,526.	62,157.
30 Professional fundraising fees	182,457.			182,457.
31 Accounting fees	89,918.	63,250.	19,553.	7,115.
32 Legal fees	22,081.	19,014.	1,621.	1,446.
33 Supplies	342,080.	282,371.	38,476.	21,233.
34 Telephone	457,121.	406,426.	31,873.	18,822.
35 Postage and shipping	248,432.	236,086.	8,384.	3,962.
36 Occupancy	1,085,976.	877,592.	123,425.	84,959.
37 Equipment rental and maintenance	59,132.	41,220.	12,345.	5,567.
38 Printing and publications	462,464.	421,084.	29,860.	11,520.
39 Travel	2,237,561.	2,090,769.	94,030.	52,762.
40 Conferences, conventions, and meetings	43,069.	35,001.	1,474.	6,594.
41 Interest	-2.	-2.		
42 Depreciation, depletion, etc (attach schedule)	130,360.	115,141.	9,056.	6,163.
43 Other expenses not covered above (itemize)				
a OTHER	12,228.	11,168.	646.	414.
b INSURANCE	676,757.	641,955.	22,332.	12,470.
c FINANCIAL CHARGES	49,759.	38,139.	8,419.	3,201.
d LOCAL TAXES	60,651.	43,401.	11,663.	5,587.
e WEBSITE	29,316.	20,787.	5,504.	3,025.
f				
g				
44 Total functional expenses Add lines 22a through 43g. (Organizations completing columns (B)-(D), carry these totals to lines 13-15)	15,722,137.	13,333,133.	1,458,002.	931,002.

Joint Costs. Check ☐ if you are following SOP 98-2

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services?

Yes ☐ No ☒If "Yes," enter (i) the aggregate amount of these joint costs \$ N/A; (ii) the amount allocated to Program services \$ N/A;(iii) the amount allocated to Management and general \$ N/A; and (iv) the amount allocated to Fundraising \$ N/A

Part III Statement of Program Service Accomplishments (See the instructions)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

What is the organization's primary exempt purpose? ► **SEE STATEMENT 8**

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

Program Service Expenses
(Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)

a **SEE STATEMENT 4**

(Grants and allocations \$) If this amount includes foreign grants, check here ► ☐

3,612,108.

b **SEE STATEMENT 5**

(Grants and allocations \$) If this amount includes foreign grants, check here ► ☐

3,884,014.

c **SEE STATEMENT 6**

(Grants and allocations \$) If this amount includes foreign grants, check here ► ☐

2,987,998.

d **SEE STATEMENT 7**

(Grants and allocations \$) If this amount includes foreign grants, check here ► ☐

1,803,398.

e Other program services (attach schedule) **SEE STATEMENT 9**

(Grants and allocations \$) If this amount includes foreign grants, check here ► ☐

1,045,615.

f **Total of Program Service Expenses** (should equal line 44, column (B), Program services) ► **13,333,133.**

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Part IV Balance Sheets (See the instructions.)**Note:** Where required, attached schedules and amounts within the description column should be for end-of-year amounts only

		(A) Beginning of year	(B) End of year
Assets	45 Cash - non-interest-bearing	494,124.	45 407,072.
	46 Savings and temporary cash investments	11,500,003.	46 20,312,413.
	47 a Accounts receivable	47a 675,239.	
	b Less allowance for doubtful accounts	47b	47c 675,239.
	48 a Pledges receivable	48a	
	b Less allowance for doubtful accounts	48b	48c
	49 Grants receivable	5,218,686.	49 5,262,530.
	50 a Receivables from current and former officers, directors, trustees, and key employees		50a
	b Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)		50b
	51 a Other notes and loans receivable	51a	
	b Less allowance for doubtful accounts	51b	51c
	52 Inventories for sale or use		52
	53 Prepaid expenses and deferred charges		53
	54 a Investments - publicly-traded securities	<input type="checkbox"/> Cost <input type="checkbox"/> FMV	54a
	b Investments - other securities	<input type="checkbox"/> Cost <input type="checkbox"/> FMV	54b
	55 a Investments - land, buildings, and equipment basis	55a	
	b Less accumulated depreciation	55b	55c
	56 Investments - other		56
57 a Land, buildings, and equipment basis	57a 1,006,253.		
b Less accumulated depreciation STMT 10	57b 801,873.	57c 249,013.	
58 Other assets, including program-related investments (describe CASH GUARANTEE)	99,447.	58 109,901.	
59 Total assets (must equal line 74) Add lines 45 through 58	18,109,026.	59 26,971,535.	
Liabilities	60 Accounts payable and accrued expenses	871,853.	60 785,203.
	61 Grants payable		61
	62 Deferred revenue		62
	63 Loans from officers, directors, trustees, and key employees		63
	64 a Tax-exempt bond liabilities		64a
	b Mortgages and other notes payable		64b
	65 Other liabilities (describe)		65
	66 Total liabilities. Add lines 60 through 65	871,853.	66 785,203.
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.		
	67 Unrestricted	11,479,027.	67 8,737,196.
	68 Temporarily restricted	5,758,146.	68 17,449,136.
	69 Permanently restricted		69
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74		
	70 Capital stock, trust principal, or current funds		70
	71 Paid-in or capital surplus, or land, building, and equipment fund		71
	72 Retained earnings, endowment, accumulated income, or other funds		72
	73 Total net assets or fund balances. Add lines 67 through 69 or lines 70 through 72. (Column (A) must equal line 19 and column (B) must equal line 21)	17,237,173.	73 26,186,332.
	74 Total liabilities and net assets/fund balances. Add lines 66 and 73	18,109,026.	74 26,971,535.

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Part IV-A

Part IV-B		Reconciliation of Expenses per Audited Financial Statements With Expenses per Return
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Part V-A Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated) (See the instructions)

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Part VI Other Information (continued)		Yes	No
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a	X
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III)	82b	1,043,408.
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X
b	Did the organization comply with the disclosure requirements relating to <i>quid pro quo</i> contributions?	83b	X
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	N/A
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	84b	N/A
85 a	501(c)(4), (5), or (6). Were substantially all dues nondeductible by members?	85a	N/A
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.	85b	N/A
c	Dues, assessments, and similar amounts from members	85c	N/A
d	Section 162(e) lobbying and political expenditures	85d	N/A
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	N/A
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	N/A
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/A
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/A
86	501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 12	86a	N/A
b	Gross receipts, included on line 12, for public use of club facilities	86b	N/A
87	501(c)(12) organizations. Enter: a Gross income from members or shareholders	87a	N/A
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	87b	N/A
88 a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88a	X
b	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Part XI	88b	X
89 a	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under section 4911: 0.; section 4912: 0.; section 4955: 0.	89a	0.
b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	89b	X
c	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958	89c	0.
d	Enter: Amount of tax on line 89c, above, reimbursed by the organization	89d	0.
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?	89e	X
f	All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance contract?	89f	X
g	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	89g	N/A
90 a	List the states with which a copy of this return is filed: CA, CT, FL, IL, MD, MA, MI, NJ, NY, VA, WA	90a	
b	Number of employees employed in the pay period that includes March 12, 2007	90b	35
91 a	The books are in care of: HELEN BREWER Telephone no: 32-2-536-0072 Located at: 149 AVE LOUISE-LEVEL 24 1050, BRUSSELS, BELGIUM ZIP + 4: BELGIUM	91a	
b	At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country: SEE STATEMENT 14 See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts	91b	X

Part VI Other Information (continued) **Yes** **No**

c At any time during the calendar year, did the organization maintain an office outside of the United States?

91c ☒ **X** ☐If "Yes," enter the name of the foreign country **SEE STATEMENT 15**92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here ☐and enter the amount of tax-exempt interest received or accrued during the tax year **92** **N/A****Part VII Analysis of Income-Producing Activities** (See the instructions)

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclu- sion code	(D) Amount	
93 Program service revenue					
a					
b					
c					
d					
e					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments			14	486,731.	
96 Dividends and interest from securities					
97 Net rental income or (loss) from real estate					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets					
other than inventory			18	5,396.	
101 Net income or (loss) from special events			01	-149,623.	
102 Gross profit or (loss) from sales of inventory					
103 Other revenue					
a					
b					
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))		0.		342,504.	0.
105 Total (add line 104, columns (B), (D), and (E))					342,504.

Note: Line 105 plus line 1e, Part I, should equal the amount on line 12, Part I

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See the instructions)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
▼	

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See the instructions)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See the instructions)

(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ **X** No

(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

☐ Yes ☒ **X** No

Note: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions)

Part XI Information Regarding Transfers To and From Controlled Entities. Complete only if the organization is a controlling organization as defined in section 512(b)(13) **N/A**

106 Did the reporting organization **make** any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity

Yes	No

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	----- ----- -----			
b	----- ----- -----			
c	----- ----- -----			
Totals				

107 Did the reporting organization **receive** any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity

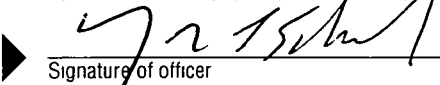
Yes	No

	(A) Name, address, of each controlled entity	(B) Employer Identification Number	(C) Description of transfer	(D) Amount of transfer
a	----- ----- -----			
b	----- ----- -----			
c	----- ----- -----			
Totals				

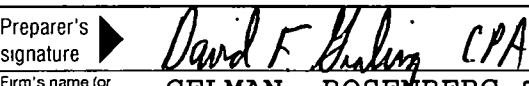
108 Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and annuities described in question 107 above?

Yes	No

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Please Sign Here:  Signature of officer February 13, 2009 Date

Type or print name and title: **MARK L. SCHNEIDER SENIOR VICE PRESIDENT**

Paid Preparer's Use Only: Preparer's signature  Date **2-13-09** Check if self-employed ☐ Preparer's SSN or PTIN (See Gen. Inst. X)

Firm's name (or yours if self-employed), address, and ZIP + 4: **GELMAN, ROSENBERG & FREEDMAN**
4550 MONTGOMERY AVE., SUITE 650 NORTH
BETHESDA, MARYLAND 20814-2930

EIN **52-5170039** Phone no. **(301) 951-9090**

Form 990 (2007)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)
▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

2007

Name of the organization

INTERNATIONAL CRISIS GROUP

Employer identification number

52 5170039

Part I

Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
<u>JOOST HILTERMAN</u>	<u>DEPUTY DIRECTOR</u>			
<u>ALL IN C/O THE ORG.'S ADDRESS</u>	<u>40.00</u>	<u>83,417.</u>	<u>68,478.</u>	<u>0.</u>
<u>SIDNEY JONES</u>	<u>SENIOR ADVISER- ASIA</u>			
	<u>40.00</u>	<u>92,925.</u>	<u>24,769.</u>	<u>0.</u>
<u>BOB TEMPLER</u>	<u>ASIAN PROGRAM DIR</u>			
	<u>40.00</u>	<u>128,750.</u>	<u>9,921.</u>	<u>0.</u>
<u>ROBERT MALLEY</u>	<u>AFRICA PROGRAM DIR</u>			
	<u>40.00</u>	<u>115,500.</u>	<u>8,891.</u>	<u>0.</u>
<u>ANDREW STROEHLEIN</u>	<u>DIR MEDIA INFO.</u>			
	<u>39.00</u>	<u>110,979.</u>	<u>10,174.</u>	<u>0.</u>
Total number of other employees paid over \$50,000 ▶	<u>38</u>			

Part II-A

Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
<u>COMMUNITY COUNSELLING SERVICES</u>		
<u>461 5TH AVENUE, NEW YORK, NY 10017</u>	<u>FUNDRAISING</u>	<u>180,000.</u>
Total number of others receiving over \$50,000 for professional services ▶	<u>0</u>	

Part II-B

Compensation of the Five Highest Paid Independent Contractors for Other Services

(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
<u>NONE</u>		
Total number of other contractors receiving over \$50,000 for other services ▶	<u>0</u>	

Part III **Statements About Activities** (See page 2 of the instructions.)**Yes** **No**

- 1** During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ► \$ _____ \$ 230,000. (Must equal amounts on line 38, Part VI-A, or line 1 of Part VI-B) **VI-B, LINE I**

1 **X**

Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.

- 2** During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions)

a Sale, exchange, or leasing of property?

2a **X**

b Lending of money or other extension of credit?

2b **X**

c Furnishing of goods, services, or facilities?

2c **X**

d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? **SEE PART V-A, FORM 990**

2d **X**

e Transfer of any part of its income or assets?

SEE STATEMENT 16**2e** **X**

- 3 a** Did the organization make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments.)

3a **X**

b Did the organization have a section 403(b) annuity plan for its employees?

3b **X**

c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement

3c **X**

d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?

3d **X**

- 4 a** Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f and 4g

4a **X**

b Did the organization make any taxable distributions under section 4966?

N/A**4b**

c Did the organization make a distribution to a donor, donor advisor, or related person?

N/A**4c**

d Enter the total number of donor advised funds owned at the end of the tax year

► **N/A**

e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year

► **N/A**

f Enter the total number of separate funds or accounts owned at the end of the year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts

► **0.**

g Enter the aggregate value of assets in all funds or accounts included on line 4f at the end of the tax year

► **0.**

Schedule A (Form 990 or 990-EZ) 2007

Part IV Reason for Non-Private Foundation Status (See pages 4 through 8 of the instructions.)I certify that the organization is not a private foundation because it is (Please check only **ONE** applicable box.)

- 5 ☐ A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
- 6 ☐ A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)
- 7 ☐ A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
- 8 ☐ A federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
- 9 ☐ A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state **▶** _____
- 10 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)
- 11a ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 11b ☐ A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)
- 12 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)
- 13 ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3). Check the box that describes the type of supporting organization:
☐ Type I ☐ Type II ☐ Type III-Functionally Integrated ☐ Type III-Other

Provide the following information about the supported organizations (See page 8 of the instructions.)

(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support
			Yes	No	
Total ▶					

- 14 ☐ An organization organized and operated to test for public safety. Section 509(a)(4). (See page 8 of the instructions.)

Schedule A (Form 990 or 990-EZ) 2007

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12) **Use cash method of accounting.**
Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15 Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	13038369.	16237248.	12283078.	11214042.	52,772,737.
16 Membership fees received					
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose					
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, income from similar sources, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	484,624.	272,309.	127,854.	91,206.	975,993.
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets			SEE STATEMENT 17	201.	201.
23 Total of lines 15 through 22	13522993.	16509557.	12410932.	11305449.	53,748,931.
24 Line 23 minus line 17	13522993.	16509557.	12410932.	11305449.	53,748,931.
25 Enter 1% of line 23	135,230.	165,096.	124,109.	113,054.	
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24				26a	1,074,979.
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2003 through 2006 exceeded the amount shown in line 26a. Do not file this list with your return Enter the total of all these excess amounts				26b	10038661.
c Total support for section 509(a)(1) test: Enter line 24, column (e)				26c	53,748,931.
d Add: Amounts from column (e) for lines: 18 975,993. 19 22 201. 26b 10,038,661.				26d	11,014,855.
e Public support (line 26c minus line 26d total)				26e	42,734,076.
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))				26f	79.5068%
27 Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return Enter the sum of such amounts for each year: N/A					
(2006) (2005) (2004) (2003)					
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: N/A					
(2006) (2005) (2004) (2003)					
c Add: Amounts from column (e) for lines: 15 16 17 20 and line 27b total				27c	N/A
d Add: Line 27a total				27d	N/A
e Public support (line 27c total minus line 27d total)				27e	N/A
f Total support for section 509(a)(2) test: Enter amount on line 23, column (e)			27f	N/A	
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))				27g	N/A %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))				27h	N/A %
28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2003 through 2006, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return Do not include these grants in line 15.					

Part V Private School Questionnaire (See page 9 of the instructions)

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?

Yes No

29

30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?

30

31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?

31

If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)

32 Does the organization maintain the following:

a Records indicating the racial composition of the student body, faculty, and administrative staff?

32a

b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?

32b

c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?

32c

d Copies of all material used by the organization or on its behalf to solicit contributions?

32d

If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)

33 Does the organization discriminate by race in any way with respect to:

a Students' rights or privileges?

33a

b Admissions policies?

33b

c Employment of faculty or administrative staff?

33c

d Scholarships or other financial assistance?

33d

e Educational policies?

33e

f Use of facilities?

33f

g Athletic programs?

33g

h Other extracurricular activities?

33h

If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)

34 a Does the organization receive any financial aid or assistance from a governmental agency?

34a

b Has the organization's right to such aid ever been revoked or suspended?

34b

If you answered "Yes" to either 34a or b, please explain using an attached statement.

35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation

35

Schedule A (Form 990 or 990-EZ) 2007

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 11 of the instructions.)(To be completed **ONLY** by an eligible organization that filed Form 5768)Check ☒ **a** ☐ if the organization belongs to an affiliated group. Check ☐ **b** ☐ if you checked "a" and "limited control" provisions apply.**Limits on Lobbying Expenditures**

(The term "expenditures" means amounts paid or incurred.)

	(a) Affiliated group totals	(b) To be completed for all electing organizations
	N/A	
36 Total lobbying expenditures to influence public opinion (grassroots lobbying)	36	0.
37 Total lobbying expenditures to influence a legislative body (direct lobbying)	37	0.
38 Total lobbying expenditures (add lines 36 and 37)	38	0.
39 Other exempt purpose expenditures	39	0.
40 Total exempt purpose expenditures (add lines 38 and 39)	40	0.
41 Lobbying nontaxable amount. Enter the amount from the following table -		
If the amount on line 40 is -		
Not over \$500,000	20% of the amount on line 40	
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	0.
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	
Over \$17,000,000	\$1,000,000	
42 Grassroots nontaxable amount (enter 25% of line 41)	42	0.
43 Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43	0.
44 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44	0.

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 13 of the instructions.)

Calendar year (or fiscal year beginning in) ▶	Lobbying Expenditures During 4-Year Averaging Period				
	(a) 2007	(b) 2006	(c) 2005	(d) 2004	(e) Total
45 Lobbying nontaxable amount					0.
46 Lobbying ceiling amount (150% of line 45(e))					0.
47 Total lobbying expenditures					0.
48 Grassroots nontaxable amount					0.
49 Grassroots ceiling amount (150% of line 48(e))					0.
50 Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 14 of the instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

- a** Volunteers
- b** Paid staff or management (Include compensation in expenses reported on lines **c** through **h**)
- c** Media advertisements
- d** Mailings to members, legislators, or the public
- e** Publications, or published or broadcast statements
- f** Grants to other organizations for lobbying purposes
- g** Direct contact with legislators, their staffs, government officials, or a legislative body
- h** Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i** Total lobbying expenditures (Add lines **c** through **h**.)

Yes	No	Amount
<input checked="" type="checkbox"/>	<input type="checkbox"/>	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	
<input type="checkbox"/>	<input checked="" type="checkbox"/>	
<input type="checkbox"/>	<input checked="" type="checkbox"/>	
<input type="checkbox"/>	<input checked="" type="checkbox"/>	
<input type="checkbox"/>	<input checked="" type="checkbox"/>	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	230,000.
<input type="checkbox"/>	<input checked="" type="checkbox"/>	
		230,000.

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Asset No	Description	Date Acquired	Method	Life	Line No	Unadjusted Cost Or Basis	Bus % Excl	Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
1	OFFICE FURNITURE	VARI	ESSL	.000	16	253,940.			253,940.	159,792.		24,732.
2	OFFICE EQUIPMENT	VARI	ESSL	.000	16	616,524.			616,524.	457,153.		63,428.
3	CARS	VARI	ESSL	.000	16	135,789.			135,789.	64,391.		32,377.
	* TOTAL 990 PAGE 2					1,006,253.		0.	1,006,253.	681,336.	0.	120,537.
	DEPR											

FORM 990	GAIN (LOSS) FROM SALE OF OTHER ASSETS	STATEMENT	1
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DESCRIPTION	DATE ACQUIRED	DATE SOLD	METHOD ACQUIRED		
SALE OF FIXED ASSET	VARIOUS	VARIOUS	PURCHASED		
NAME OF BUYER	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	DEPREC	NET GAIN OR (LOSS)
	13,550.	34,486.	0.	26,332.	5,396.
TO FM 990, PART I, LN 8	13,550.	34,486.	0.	26,332.	5,396.

FORM 990	SPECIAL EVENTS AND ACTIVITIES	STATEMENT	2
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DESCRIPTION OF EVENT	GROSS RECEIPTS	CONTRIBUT. INCLUDED	GROSS REVENUE	DIRECT EXPENSES	NET INCOME OR (LOSS)
NEW YORK AWARD LUNCH	112,408.	109,658.	2,750.	152373.	-149,623.
TO FM 990, PART I, LINE 9	112,408.	109,658.	2,750.	152373.	-149,623.

FORM 990	OTHER CHANGES IN NET ASSETS OR FUND BALANCES	STATEMENT	3
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DESCRIPTION	AMOUNT
NET REALIZED AND UNREALIZED GAIN ON EXCHANGE.	516,693.
TOTAL TO FORM 990, PART I, LINE 20	516,693.

FORM 990

STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

STATEMENT

4

DESCRIPTION OF PROGRAM SERVICE ONEAFRICA:

CENTRAL AFRICA: CRISIS GROUP'S NAIROBI-BASED TEAM MONITORS AND REPORTS ON THE FRAGILE PROCESS OF RECONCILIATION IN THE DEMOCRATIC REPUBLIC OF CONGO, AS WELL AS CONTINUING CHALLENGES TO SECURITY IN BURUNDI AND UGANDA. IT ALSO KEEPS A WATCHING BRIEF ON THE CENTRAL AFRICAN REPUBLIC AND RWANDA.

WEST AFRICA: CRISIS GROUP'S DAKAR-BASED ANALYSTS WATCH EVENTS CLOSELY IN LIBERIA, GUINEA AND COTE D'IVOIRE, AND MONITOR SIERRA LEONE. AN ABUJA-BASED ANALYST COVERS NIGERIA.

HORN OF AFRICA: CRISIS GROUP'S REGION-BASED ANALYSTS FOCUS ON DEVELOPMENTS IN SUDAN'S DARFUR REGION AND THE NORTH/SOUTH PEACE PROCESS, SOMALIA'S PROBLEMATIC TRANSITION, AND CONTINUING TENSIONS BETWEEN ETHIOPIA AND ERITREA. THEY ALSO COVER AND REPORT ON CHAD.

SOUTHERN AFRICA: CRISIS GROUP'S REGION-BASED TEAM REPORTS ON ZIMBABWE'S CONTINUING CRISIS, AND COVERS SOUTH AFRICA'S ROLE IN THE REGION. IT ALSO ENGAGES IN HIGH-LEVEL ADVOCACY WITH THE SOUTH AFRICAN GOVERNMENT AND THE AFRICA UNION.

TO FORM 990, PART III, LINE A

GRANTS

EXPENSES

3,612,108.

FORM 990

STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

STATEMENT 5

DESCRIPTION OF PROGRAM SERVICE TWOASIA:

SOUTH ASIA: CRISIS GROUP ADDRESSES SECURITY AND POLITICAL TRANSITION IN AFGHANISTAN; ISLAMIC EXTREMISM, INCLUDING SECTARIAN TERRORISM IN PAKISTAN; THE SITUATION IN KASHMIR; THE PROCESS OF PEACEBUILDING IN NEPAL; AND THE CIVIL CONFLICT IN SRI LANKA. IT ALSO KEEPS A WATCHING BRIEF ON BANGLADESH.

CENTRAL ASIA: FROM BISHKEK, CRISIS GROUP COVERS THE FIVE CENTRAL ASIAN STATES - UZBEKISTAN, TAJIKISTAN, KAZAKHSTAN, KYRGYZSTAN AND TURKMENISTAN - FOCUSING ON THE REGION'S MAIN SECURITY AND STABILITY PROBLEMS, INCLUDING ENERGY AND THE NATURE AND EXTENT OF THE CHALLENGE FROM RADICAL ISLAM AND THE ROLE THAT RUSSIA PLAYS IN THE REGION.

SOUTH EAST ASIA: CRISIS GROUP'S JAKARTA-BASED TEAM REPORTS ON INDONESIA'S POLITICAL DEVELOPMENTS, REGIONAL AUTONOMY, COMMUNAL VIOLENCE AND THE ROLE OF RADICAL ISLAM IN THE REGION. ANALYSTS ALSO FOCUS ON THAILAND'S SOUTHERN INSURGENCY, MYANMAR, TIMOR-LESTE, AND THE PHILIPPINES.

NORTH EAST ASIA: BASED IN SEOUL, CRISIS GROUP EXAMINES POLICY OPTIONS FOR RESOLVING THE NORTH KOREA NUCLEAR CRISIS AND FOR AVOIDING DETERIORATION IN THE SENSITIVE RELATIONSHIP BETWEEN CHINA AND TAIWAN.

TO FORM 990, PART III, LINE B

GRANTSEXPENSES3,884,014.

FORM 990

STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

STATEMENT

6

DESCRIPTION OF PROGRAM SERVICE THREEMIDDLE EAST AND NORTH AFRICA:

ARAB-ISRAELI CONFLICT: CRISIS GROUP ANALYSTS IN THE REGION CLOSELY MONITOR DEVELOPMENTS IN ISRAEL AND PALESTINE, FOCUSING ON PEACE AND POLITICAL TRANSITION STRATEGIES.

IRAQ/SYRIA/LEBANON: CRISIS GROUP CLOSELY MONITORS POST-WAR DEVELOPMENTS, GOVERNANCE AND SECURITY IN IRAQ, AND ON POLITICAL TRANSITION STRATEGIES AND ON SOURCES OF TERRORISM IN SYRIA AND LEBANON.

IRAN/GULF STATES: CRISIS GROUP CLOSELY MONITORS POLITICAL DEVELOPMENTS IN IRAN AND THE INTERNATIONAL RESPONSE AS THE NUCLEAR DILEMMA CONTINUES. IT ALSO COVERS SAUDI ARABIA AND THE GULF STATES.

EGYPT/NORTH AFRICA: FROM CAIRO, CRISIS GROUP COVERS REFORM AND CONFLICT RESOLUTION IN EGYPT AS WELL AS IN ALGERIA, MOROCCO AND TUNISIA. IN PARTICULAR CRISIS GROUP FOCUSES ON THE NATURE, VARIETY AND ROLE OF ISLAMIST MOVEMENTS ACROSS THE REGION.

TO FORM 990, PART III, LINE C

GRANTSEXPENSES2,987,998.

FORM 990	STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	STATEMENT	7
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DESCRIPTION OF PROGRAM SERVICE FOUR

EUROPE:

BALKANS: WITH ANALYSTS BASED IN PRISTINA AND BELGRADE, CRISIS GROUP CONTINUES TO TRACK THE EVOLUTION OF KOSOVO'S LEGAL STATUS; AND THE REFORM CHALLENGES FACING SERBIA AND BOSNIA AND HERZEGOVINA.

CAUCASUS: FROM ITS TBILISI OFFICE CRISIS GROUP COVERS GEORGIA'S POLITICAL AND ECONOMIC REFORMS AND ITS TROUBLED REGIONS OF SOUTH OSSETIA AND ABKHAZIA; THE NAGORNO-KARABAKH CONFLICT; REFORM AND SUCCESSION IN AZERBAIJAN AND ARMENIA; AND THE ROLE THAT RUSSIA PLAYS IN THE REGION.

TURKEY/CYPRUS: CRISIS GROUP'S ISTANBUL-BASED ANALYSTS RESEARCH EU-TURKEY RELATIONS, TURKEY'S CONTRIBUTIONS TO GLOBAL AND REGIONAL SECURITY AS WELL AS DOMESTIC REFORMS, THE CYPRUS CONFLICT, AND ISSUES CONCERNING KURDISH POPULATIONS.

	GRANTS	EXPENSES
TO FORM 990, PART III, LINE D		1,803,398.

FORM 990	STATEMENT OF ORGANIZATION'S PRIMARY EXEMPT PURPOSE PART III	STATEMENT	8
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EXPLANATION

THE INTERNATIONAL CRISIS GROUP (CRISIS GROUP) IS AN INDEPENDENT, PRIVATE, MULTINATIONAL ORGANIZATION COMMITTED TO STRENGTHENING THE CAPACITY OF THE INTERNATIONAL COMMUNITY TO ANTICIPATE, UNDERSTAND AND ACT TO PREVENT AND CONTAIN DEADLY CONFLICT.

FORM 990	OTHER PROGRAM SERVICES	STATEMENT	9
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DESCRIPTION OF OTHER PROGRAM SERVICES	GRANTS AND ALLOCATIONS	EXPENSES
LATIN AMERICA/CARIBBEAN		
COLOMBIA/ANDES: FROM ITS BOGOTA OFFICE, CRISIS GROUP WORKS TO REDUCE CONFLICT IN COLOMBIA, WHILE MONITORING TENSIONS IN THE WIDER ANDEAN REGION, PARTICULARLY VENEZUELA, ECUADOR AND BOLIVIA.		
HAITI: CRISIS GROUP ALSO COVERS HAITI'S FRAGILE TRANSITION FROM AN OFFICE IN PORT-AU-PRINCE.		
	0.	1045615.
TOTAL TO FORM 990, PART III, LINE E		1045615.

FORM 990	DEPRECIATION OF ASSETS NOT HELD FOR INVESTMENT	STATEMENT	10
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DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
OFFICE FURNITURE	253,940.	184,524.	69,416.
OFFICE EQUIPMENT	616,524.	520,581.	95,943.
CARS	135,789.	96,768.	39,021.
TOTAL TO FORM 990, PART IV, LN 57	1,006,253.	801,873.	204,380.

FORM 990	OTHER REVENUE NOT INCLUDED ON FORM 990	STATEMENT	11
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DESCRIPTION	AMOUNT
EVENT EXPENSES REPORTED AS EXPENSES ON THE FINANCIAL AND NETTED AGAINST REVENUE ON PART I, LINE 9A.	152,373.
TOTAL TO FORM 990, PART IV-A	152,373.

FORM 990	OTHER EXPENSES NOT INCLUDED ON FORM 990	STATEMENT 12
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DESCRIPTION	AMOUNT
EVENT EXPENSES REPORTED AS EXPENSES ON THE FINANCIAL AND NETTED AGAINST REVENUE ON PART I, LINE 9A.	152,373.
TOTAL TO FORM 990, PART IV-B	152,373.

FORM 990	PART V-A - LIST OF CURRENT OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES	STATEMENT 13
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NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
GARETH EVANS ALL IN C/O THE ORGANIZATION'S ADDRESS	PRESIDENT & CEO 39.00	215,006.	105130.	0.
ALAIN DELETROZ	VP (EUROPE) 39.00	176,571.	43,726.	0.
MARK SCHNEIDER	SR. VP & SPEC. ADVIS. LATIN AMERICA 40.00	179,800.	13,127.	0.
DON STEINBERG	DEPUTY PRESIDENT (POLICY) 40.00	172,667.	11,921.	0.
NICHOLAS GRONO	DEPUTY PRESIDENT (OPERATIONS) 39.00	141,857.	29,978.	0.
CAROLE CORCORAN	LEGAL COUNSEL & DIR OF SPEC. PROJ. 40.00	152,640.	11,453.	0.
HELEN BREWER	VP FINANCE & ADMINISTRATION 39.00	120,703.	13,630.	0.

JOHN GREENWALD	VICE PRESIDENT (PUBLICATIONS)	40.00	134,160.	8,708.	0.
LORD (CHRISTOPHER) PATTEN	CO-CHAIR	2.00	0.	0.	0.
THOMAS PICKERING	CO-CHAIR	2.00	0.	0.	0.
EMMA BONINO	VICE-CHAIR	2.00	0.	0.	0.
MORTON ABRAMOWITZ	TRUSTEE	2.00	0.	0.	0.
CHERYL CAROLUS	TRUSTEE	2.00	0.	0.	0.
MARIA LIVANOS CATTALDI	TRUSTEE	2.00	0.	0.	0.
YOICHI FUNABASHI	TRUSTEE	2.00	0.	0.	0.
FRANK GIUSTRA	TRUSTEE	2.00	0.	0.	0.
STAPHEN SOLARZ	TRUSTEE	2.00	0.	0.	0.
GEORGE SOROS	TRUSTEE	2.00	0.	0.	0.
PAR STENBACK	TRUSTEE	2.00	0.	0.	0.
ADNAN ABU-ODEH	TRUSTEE	2.00	0.	0.	0.

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KENNETH ADELMAN	TRUSTEE 2.00	0.	0.	0.
ALI ALATAS	TRUSTEE 2.00	0.	0.	0.
HRH PRINCE TURKI AL-FAISAL	TRUSTEE 2.00	0.	0.	0.
KOFI ANNAN	TRUSTEE 2.00	0.	0.	0.
LOUISE ARBOUR	TRUSTEE 2.00	0.	0.	0.
RICHARD ARMITAGE	TRUSTEE 2.00	0.	0.	0.
LORD (PADDY) ASHDOWN	TRUSTEE 2.00	0.	0.	0.
SHLOMO BEN-AMI	TRUSTEE 2.00	0.	0.	0.
LAKHDAR BRAHIMI	TRUSTEE 2.00	0.	0.	0.
ZBIGNIEW BRZEZINSKI	TRUSTEE 2.00	0.	0.	0.
KIM CAMPBELL	TRUSTEE 2.00	0.	0.	0.
NARESH CHANDRA	TRUSTEE 2.00	0.	0.	0.
JOAQUIM ALBERTO CHISSANO	TRUSTEE 2.00	0.	0.	0.

WESLEY CLARK	TRUSTEE			
	2.00	0.	0.	0.
PAT COX	TRUSTEE			
	2.00	0.	0.	0.
UFFE ELLEMANN-JENSEN	TRUSTEE			
	2.00	0.	0.	0.
MARK EYSKENS	TRUSTEE			
	2.00	0.	0.	0.
JOSCHKA FISCHER	TRUSTEE			
	2.00	0.	0.	0.
YEGOR GAIDAR	TRUSTEE			
	2.00	0.	0.	0.
LESLIE H. GELB	TRUSTEE			
	2.00	0.	0.	0.
CARLA HILLS	TRUSTEE			
	2.00	0.	0.	0.
LENA HJELM-WALLEN	TRUSTEE			
	2.00	0.	0.	0.
SWANEE HUNT	TRUSTEE			
	2.00	0.	0.	0.
ANWAR IBRAHIM	TRUSTEE			
	2.00	0.	0.	0.
ASMA JAHANGIR	TRUSTEE			
	2.00	0.	0.	0.
JAMES V. KIMSEY	TRUSTEE			
	2.00	0.	0.	0.

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WIM KOK	TRUSTEE 2.00	0.	0.	0.
ALEXANDER KWASNIEWSKI	TRUSTEE 2.00	0.	0.	0.
RICARDO LAGOS	TRUSTEE 2.00	0.	0.	0.
JOANNE LEEDOM-ACKERMAN	TRUSTEE 2.00	0.	0.	0.
MOISES NAIM	TRUSTEE 2.00	0.	0.	0.
AYO OBE	TRUSTEE 2.00	0.	0.	0.
CHRISTINE OCKRENT	TRUSTEE 2.00	0.	0.	0.
VICTOR PINCHUK	TRUSTEE 2.00	0.	0.	0.
FIDEL V. RAMOS	TRUSTEE 2.00	0.	0.	0.
GULER SABANCI	TRUSTEE 2.00	0.	0.	0.
GHASSAN SALAME	TRUSTEE 2.00	0.	0.	0.
THORVALD STOLTENBERG	TRUSTEE 2.00	0.	0.	0.
LARRY SUMMERS	TRUSTEE 2.00	0.	0.	0.

INTERNATIONAL CRISIS GROUP

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JESSICA TUCHMAN MATTHEWS	TRUSTEE			
	2.00	0.	0.	0.
ERNESTO ZEDILLO	TRUSTEE			
	2.00	0.	0.	0.
TOTALS INCLUDED ON FORM 990, PART V-A		1,293,404.	237673.	0.

FORM 990	NAME OF FOREIGN COUNTRY IN WHICH ORGANIZATION HAS FINANCIAL INTEREST	STATEMENT 14
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NAME OF COUNTRY

BELGIUM
TURKEY
GEORGIA
KENYA
KYRGYZSTAN
PAKISTAN
INDONESIA
SENEGAL
COLOMBIA
RUSSIA
KOREA (SOUTH)
SRI LANKA
NEPAL
HAITI

FORM 990	NAME OF FOREIGN COUNTRY IN WHICH ORGANIZATION HAS AN OFFICE	STATEMENT 15
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NAME OF COUNTRY

BELGIUM
UNITED KINGDOM
RUSSIA
TURKEY
GEORGIA
KENYA
KYRGYZSTAN
PAKISTAN
INDONESIA
SENEGAL
COLOMBIA

KOREA (SOUTH)
EGYPT
HAITI
NEPAL
SRI LANKA

SCHEDULE A

EXPLANATION OF TRANSACTIONS
PART III, LINE 2E

STATEMENT 16

CRISIS GROUP HAS BEEN PROVIDED WITH THE OPPORTUNITY TO INVEST THE PROCEEDS OF ITS NEW SECURING THE FUTURE CAPITAL FUND CAMPAIGN IN A PRIVATE INVESTMENT FUND ASSOCIATED WITH GEORGE SOROS. MR. SOROS, A CRISIS GROUP TRUSTEE, HAS AGREED TO PERSONALLY GUARANTEE AGAINST ANY LOSS OF PRINCIPAL UP TO AN AGGREGATE INVESTMENT OF \$50 MILLION FOR A PERIOD OF FIVE YEARS.

SCHEDULE A	OTHER INCOME	STATEMENT	17
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DESCRIPTION	2006 AMOUNT	2005 AMOUNT	2004 AMOUNT	2003 AMOUNT
MISCELLANEOUS	0.	0.	0.	201.
TOTAL TO SCHEDULE A, LINE 22	0.	0.	0.	201.