

Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation

2008

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

For calendar year 2008, or tax year beginning , and ending

G Check all that apply: ☐ Initial return ☐ Final return ☐ Amended return ☐ Address change ☐ Name changeUse the IRS
label.
Otherwise,
print
or type.
See Specific
Instructions.

Name of foundation

THE TINKER FOUNDATION, INC.

Number and street (or P.O. box number if mail is not delivered to street address)

55 EAST 59TH STREET

Room/suite

21 FL.

City or town, state, and ZIP code

NEW YORK, NY 10022

A Employer identification number

51-0175449

B Telephone number

212-421-6858

C If exemption application is pending, check here ☐D 1. Foreign organizations, check here ☐2. Foreign organizations meeting the 85% test, check here and attach computation ☐E If private foundation status was terminated under section 507(b)(1)(A), check here ☐F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐H Check type of organization ☒ Section 501(c)(3) exempt private foundation☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

I Fair market value of all assets at end of year

(from Part II, col. (c), line 16)

\$ 66,653,419.

J Accounting method ☐ Cash ☒ Accrual☐ Other (specify)

(Part I, column (d) must be on cash basis.)

Part I Analysis of Revenue and Expenses

(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)

(a) Revenue and
expenses per books(b) Net investment
income(c) Adjusted net
income(d) Disbursements
for charitable purposes
(cash basis only)

Revenue	1	Contributions, gifts, grants, etc., received			N/A	
	2	Check <input checked="" type="checkbox"/> If the foundation is not required to attach Sch. B				
	3	Interest on savings and temporary cash investments	75,786.	75,786.		STATEMENT 1
	4	Dividends and interest from securities	2,327,341.	3,394,160.		STATEMENT 2
	5a	Gross rents				
	b	Net rental income or (loss)				
	6a	Net gain or (loss) from sale of assets not on line 10	159,854.			
	b	Gross sales price for all assets on line 6a	5,200,569.			
	7	Capital gain net income (from Part IV, line 2)		403,327.		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
b	Less: Cost of goods sold					
c	Gross profit or (loss)					
11	Other income	56,124.	549,185.		STATEMENT 3	
12	Total. Add lines 1 through 11	2,619,105.	4,422,458.			
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc	388,000.	19,400.		368,600.
	14	Other employee salaries and wages	282,133.	14,107.		268,026.
	15	Pension plans, employee benefits	218,950.	10,948.		208,002.
	16a	Legal fees STMT 4	10,076.	10,076.		0.
	b	Accounting fees STMT 5	30,738.	0.		30,738.
	c	Other professional fees STMT 6	378,856.	278,156.		100,700.
	17	Interest		62,666.		
	18	Taxes STMT 7	84,863.	28,368.		0.
	19	Depreciation and depletion	66,193.	0.		
	20	Occupancy	77,384.	3,869.		73,515.
	21	Travel, conferences, and meetings	70,706.	3,535.		67,171.
	22	Printing and publications	27,346.	0.		27,346.
	23	Other expenses STMT 8	137,311.	190,139.		133,693.
	24	Total operating and administrative expenses. Add lines 13 through 23	1,772,556.	621,264.		1,277,791.
	25	Contributions, gifts, grants paid	2,721,500.			2,721,500.
26	Total expenses and disbursements. Add lines 24 and 25	4,494,056.	621,264.		3,999,291.	
27	Subtract line 26 from line 12	<1,874,951.>				
a	Excess of revenue over expenses and disbursements		3,801,194.			
b	Net investment income (if negative, enter -0-)					
c	Adjusted net income (if negative, enter -0-)			N/A		

LHA For Privacy Act and Paperwork Reduction Act Notice, see the Instructions

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Part II Balance Sheets

Attached schedules and amounts in the description column should be for end-of-year amounts only

		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	500.	500.	500.
	2 Savings and temporary cash investments	5,635,684.	2,013,360.	2,013,360.
	3 Accounts receivable ▶ 20,000.			
	Less allowance for doubtful accounts ▶	7,543.	20,000.	20,000.
	4 Pledges receivable ▶			
	Less allowance for doubtful accounts ▶			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable ▶			
	Less allowance for doubtful accounts ▶			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	25,510.	15,642.	15,642.
	10a Investments - U.S. and state government obligations			
	b Investments - corporate stock			
	c Investments - corporate bonds			
Liabilities	11 Investments - land, buildings, and equipment basis ▶ 2,203,953.			
	Less accumulated depreciation ▶ 1,263,399.	996,227.	940,554.	940,554.
	12 Investments - mortgage loans			
	13 Investments - other STMT 9	82,099,403.	63,563,363.	63,563,363.
	14 Land, buildings, and equipment basis ▶			
	Less accumulated depreciation ▶			
	15 Other assets (describe ▶ STATEMENT 10)	0.	100,000.	100,000.
	16 Total assets (to be completed by all filers)	88,764,867.	66,653,419.	66,653,419.
	17 Accounts payable and accrued expenses	17,131.	41,032.	
	18 Grants payable			
Net Assets or Fund Balances	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe ▶ DEFERRED TAX)	335,000.	105,000.	
	23 Total liabilities (add lines 17 through 22)	352,131.	146,032.	
	Foundations that follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.			
	24 Unrestricted	88,412,736.	66,507,387.	
	25 Temporarily restricted			
	26 Permanently restricted			
	Foundations that do not follow SFAS 117, check here ▶ <input type="checkbox"/> and complete lines 27 through 31			
	27 Capital stock, trust principal, or current funds			
	28 Paid-in or capital surplus, or land, bldg, and equipment fund			
	29 Retained earnings, accumulated income, endowment, or other funds			
	30 Total net assets or fund balances	88,412,736.	66,507,387.	
	31 Total liabilities and net assets/fund balances	88,764,867.	66,653,419.	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	88,412,736.
2	Enter amount from Part I, line 27a	2	<1,874,951.>
3	Other increases not included in line 2 (itemize) ▶ DEFERRED FEDERAL EXCISE TAX	3	115,000.
4	Add lines 1, 2, and 3	4	86,652,785.
5	Decreases not included in line 2 (itemize) ▶ UNREALIZED LOSSES FOR THE YEAR	5	20,145,398.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	66,507,387.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo, day, yr)	(d) Date sold (mo, day, yr)
1a			
b SEE ATTACHED STATEMENT			
c			
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a			
b			
c			
d			
e 5,444,042.		5,040,715.	403,327.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
a			
b			
c			
d			
e			403,327.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	403,327.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter -0- in Part I, line 8	3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year, see instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2007	4,409,981.	86,613,201.	.050916
2006	3,939,282.	81,130,939.	.048555
2005	3,796,363.	76,737,455.	.049472
2004	3,334,598.	73,414,559.	.045421
2003	3,747,162.	67,153,323.	.055800

2 Total of line 1, column (d)	2	.250164
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	.050033
4 Enter the net value of noncharitable-use assets for 2008 from Part X, line 5	4	78,125,633.
5 Multiply line 4 by line 3	5	3,908,860.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	38,012.
7 Add lines 5 and 6	7	3,946,872.
8 Enter qualifying distributions from Part XII, line 4	8	4,009,811.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate
See the Part VI instructions

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1 Date of ruling letter _____ (attach copy of ruling letter if necessary-see instructions)	1	38,012.
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b	2	0.
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b)	3	38,012.
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0.
3	Add lines 1 and 2	5	38,012.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	6a	127,682.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	6b	
6	Credits/Payments	6c	
a	2008 estimated tax payments and 2007 overpayment credited to 2008	6d	
b	Exempt foreign organizations - tax withheld at source	7	127,682.
c	Tax paid with application for extension of time to file (Form 8868)	8	
d	Backup withholding erroneously withheld	9	
7	Total credits and payments. Add lines 6a through 6d	10	89,670.
8	Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached	11	0.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		
11	Enter the amount of line 10 to be Credited to 2009 estimated tax 89,670. Refunded <input type="checkbox"/>		

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
1b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
1c Did the foundation file Form 1120-POL for this year?		X
2 Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation \$ 0. (2) On foundation managers \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV.	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) NY		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2008 or the taxable year beginning in 2008 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

N/A

Part VII-A Statements Regarding Activities (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	

Website address ► HTTP://FDNCENTER/GRANTMAKER/TINKER

14 The books are in care of ► JESSICA S. TOMB Telephone no ► 212-421-6858
 Located at ► 55 EAST 59TH STREET, NEW YORK, NY ZIP+4 ► 10022

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here
 and enter the amount of tax-exempt interest received or accrued during the year ► 15 N/A

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly)		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days)	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)?		X
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2008?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(i)(3) or 4942(j)(5))		
a At the end of tax year 2008, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2008?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
If "Yes," list the years ► _____		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions)	N/A	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here ► _____		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If "Yes," did it have excess business holdings in 2008 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2008.)	N/A	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2008?		X

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Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?

☒ Yes ☐ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

5b ☒ X

Organizations relying on a current notice regarding disaster assistance check here

☐

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

☐ Yes ☒ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

6b ☐ ☒ X

If you answered "Yes" to 6b, also file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

b If yes, did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

7b ☐**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 11		388,000.	68,005.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
MARGARET CUSHING	SR. PROGRAM OFFICER			
55 EAST 59TH STREET, NEW YORK, NEW YO	35.00	95,000.	33,893.	0.
NANCY S. TRUITT	SENIOR ADVISOR			
55 EAST 59TH STREET, NEW YORK, NEW YO	21.00	87,000.	32,228.	0.
INGEBORG E. M. NANAU	CONTROLLER			
55 EAST 59TH STREET, NEW YORK, NEW YO	35.00	82,000.	33,871.	0.
KIRSTEN COWAL	PROGRAM ASSOCIATE			
55 EAST 59TH STREET, NEW YORK, NEW YO	35.00	65,000.	26,391.	0.

Total number of other employees paid over \$50,000

☐ 0

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Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
MARTHA MUSE 3664 SE FAIRWAY EAST, STUART, FL 34997	CONSULTING	100,000.
SILCHESTER INTERNATIONAL 780 3RD AVENUE, NEW YORK, NY 10017	INVESTMENT MANAGEMENT	114,538.
CAMBRIDGE ASSOCIATES 100 SUMMER STREET, BOSTON, MA 02110	INVESTMENT MANAGEMENT	90,391.

Total number of others receiving over \$50,000 for professional services

0

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc	Expenses
1 N/A	
2	
3	
4	

Part IX-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 N/A	
2	
All other program-related investments See instructions	
3	
Total. Add lines 1 through 3	0.

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Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes	1a	76,353,308.
a	Average monthly fair market value of securities	1b	2,962,055.
b	Average of monthly cash balances	1c	
c	Fair market value of all other assets	1d	79,315,363.
d	Total (add lines 1a, b, and c)		
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	79,315,363.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	1,189,730.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	78,125,633.
6	Minimum investment return. Enter 5% of line 5	6	3,906,282.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part)

1	Minimum investment return from Part X, line 6	1	3,906,282.
2a	Tax on investment income for 2008 from Part VI, line 5	2a	38,012.
b	Income tax for 2008 (This does not include the tax from Part VI)	2b	
c	Add lines 2a and 2b	2c	38,012.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	3,868,270.
4	Recoveries of amounts treated as qualifying distributions	4	31,948.
5	Add lines 3 and 4	5	3,900,218.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	3,900,218.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes	1a	3,999,291.
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1b	0.
b	Program-related investments - total from Part IX-B	2	10,520.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes		
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	4,009,811.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	38,012.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	3,971,799.

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2007	(c) 2007	(d) 2008
1 Distributable amount for 2008 from Part XI, line 7				3,900,218.
2 Undistributed income, if any, as of the end of 2007				
a Enter amount for 2007 only			0.	
b Total for prior years		0.		
3 Excess distributions carryover, if any, to 2008				
a From 2003				
b From 2004				
c From 2005				
d From 2006				1,142,065.
e From 2007				222,255.
f Total of lines 3a through e		1,364,320.		
4 Qualifying distributions for 2008 from Part XII, line 4 ▶ \$ 4,009,811.				
a Applied to 2007, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2008 distributable amount				3,900,218.
e Remaining amount distributed out of corpus	109,593.			
5 Excess distributions carryover applied to 2008 (If an amount appears in column (d), the same amount must be shown in column (a))		0.		0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	1,473,913.			
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable amount - see instructions		0.		
e Undistributed income for 2007 Subtract line 4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2008 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2009				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2003 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2009. Subtract lines 7 and 8 from line 6a	1,473,913.			
10 Analysis of line 9				
a Excess from 2004				
b Excess from 2005				
c Excess from 2006				1,142,065.
d Excess from 2007				222,255.
e Excess from 2008				109,593.

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2008, enter the date of the ruling

b Check box to indicate whether the foundation is a private operating foundation described in section

☐ 4942(j)(3) or ☐ 4942(j)(5)

2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed

b 85% of line 2a

c Qualifying distributions from Part XII, line 4 for each year listed

d Amounts included in line 2c not used directly for active conduct of exempt activities

e Qualifying distributions made directly for active conduct of exempt activities

3 Subtract line 2d from line 2c
Complete 3a, b, or c for the alternative test relied upon

a "Assets" alternative test - enter
(1) Value of all assets

(2) Value of assets qualifying under section 4942(j)(3)(B)(i)

b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed

c "Support" alternative test - enter

(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)

(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)

(3) Largest amount of support from an exempt organization

(4) Gross investment income

Tax year

(a) 2008

(b) 2007

Prior 3 years

(c) 2006

(d) 2005

(e) Total

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see the instructions.)**1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2))

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d

a The name, address, and telephone number of the person to whom applications should be addressed

SEE ATTACHMENT C

b The form in which applications should be submitted and information and materials they should include

SEE ATTACHMENT C

c Any submission deadlines

SEE ATTACHMENT C

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

SEE ATTACHMENT C

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year				
SEE ATTACHMENT B				2,721,500.
Total				▶ 3a 2,721,500.
b Approved for future payment				
NONE				
Total				▶ 3b 0.

FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	AMOUNT
INTEREST FROM TEMPORARY CASH INVESTMENTS	75,786.
TOTAL TO FORM 990-PF, PART I, LINE 3, COLUMN A	75,786.

FORM 990-PF DIVIDENDS AND INTEREST FROM SECURITIES STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	COLUMN (A) AMOUNT
EATON VANCE SMALL CAP CORE FUND, LLC EIN#20-4928835, DIVID & INTEREST INCOME	3,463.	0.	3,463.
PIMCO INVESTMENTS	1,752,805.	0.	1,752,805.
SSGA, EIN#04-6879408, DIVID. & INTEREST INCOME	231,547.	0.	231,547.
VANGUARD INVESTMENTS	339,526.	0.	339,526.
TOTAL TO FM 990-PF, PART I, LN 4	2,327,341.	0.	2,327,341.

FORM 990-PF OTHER INCOME STATEMENT 3

DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
OTHER K-1 INCOME	493,061.	493,061.	
SECURITIES SETTLEMENT INCOME	24,176.	24,176.	
GRANT REFUND	31,948.	0.	
OTHER K-1 INCOME	<493,061.>	0.	
TOTAL TO FORM 990-PF, PART I, LINE 11	56,124.	517,237.	

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo, day, yr)	(d) Date sold (mo, day, yr)
1a	SEE ATTACHED STATEMENT A	P	VARIOUS	VARIOUS
b	BRANDYWINE INVESTMENT TRUST EIN#84-1667486	P	VARIOUS	VARIOUS
c	DAVIDSON KEMPNER INSTITUTIONAL EIN#13-3597020	P	VARIOUS	VARIOUS
d	EATON VANCE SMALL CAP CORE FUND, LLC EIN#20-49288	P	VARIOUS	VARIOUS
e	PARK STREET CAPITAL PRIVATE EQUITY FUND VI, LP EI	P	VARIOUS	VARIOUS
f	SILCHESTER INT'L INVESTORS INT'L VALUE EQUITY TRU	P	VARIOUS	VARIOUS
g	RUSSELL 1000 VALUE INDEX SEC LEND CTF EIN#04-6879	P	VARIOUS	VARIOUS
h				
i				
j				
k				
l				
m				
n				
o				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 5,200,569.		5,040,715.	159,854.
b <3,983.>			<3,983.>
c 401,103.			401,103.
d <720,269.>			<720,269.>
e 6,909.			6,909.
f 538,462.			538,462.
g 21,251.			21,251.
h			
i			
j			
k			
l			
m			
n			
o			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	(l) Losses (from col (h)) Gains (excess of col (h) gain over col (k), but not less than "-0-")
a			159,854.
b			<3,983.>
c			401,103.
d			<720,269.>
e			6,909.
f			538,462.
g			21,251.
h			
i			
j			
k			
l			
m			
n			
o			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2	403,327.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter "-0-" in Part I, line 8 }	3	N/A

FORM 990-PF

LEGAL FEES

STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	10,076.	10,076.		0.
TO FM 990-PF, PG 1, LN 16A	10,076.	10,076.		0.

FORM 990-PF

ACCOUNTING FEES

STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	30,738.	0.		30,738.
TO FORM 990-PF, PG 1, LN 16B	30,738.	0.		30,738.

FORM 990-PF

OTHER PROFESSIONAL FEES

STATEMENT 6

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
CUSTODIAN AND MANAGEMENT FEES	253,569.	253,569.		0.
CONSULTING & EVALUATIONS SERVICES	125,287.	24,587.		100,700.
TO FORM 990-PF, PG 1, LN 16C	378,856.	278,156.		100,700.

FORM 990-PF	TAXES	STATEMENT	7
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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
EXCISE TAXES-CURRENT	84,863.	0.		0.
FOREIGN TAXES PAID	0.	28,368.		0.
TO FORM 990-PF, PG 1, LN 18	84,863.	28,368.		0.

FORM 990-PF	OTHER EXPENSES	STATEMENT	8
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DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
MISCELLANEOUS EXPENSES	20,018.	0.		20,018.
INSURANCE	35,548.	0.		35,548.
OFFICE SUPPLIES	8,123.	406.		7,717.
MEMBERSHIPS	7,880.	0.		7,880.
FILING FEES	1,500.	0.		1,500.
FURNITURE AND EQUIPMENTS	44,093.	2,205.		41,888.
COMPUTER MAINTENANCE	20,149.	1,007.		19,142.
OTHER PARTNERSHIP EXPENSES	0.	186,521.		0.
TO FORM 990-PF, PG 1, LN 23	137,311.	190,139.		133,693.

FORM 990-PF	OTHER INVESTMENTS	STATEMENT	9
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DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
617,668 SHARES OF PIMPCO FUNDS: ALL ASSETS FUND	FMV	6,625,093.	6,625,093.
1,227,510 SHARES OF PIMPCO FUNDS: TOTAL RETURN FUND	FMV	13,753,463.	13,753,463.
371,175 SHARE OF RUSSELL 100 VALUE CTF	FMV	5,552,375.	5,552,375.
SILCHESTER INTERNATIONAL VALUE EQUITY FUND	FMV	9,478,934.	9,478,934.
222,485 SHARES OF THE VANGUARD GROUP: INSTITUTIONAL INDEX FUND	FMV	6,443,285.	6,443,285.
222,485 SHARES OF VANGUARD EMERGING MARKETS EQUITY FUND	FMV	3,033,393.	3,033,393.
DAVIDSON KEMPNER INSTITUTIONAL PARTNERS, L.P.	FMV	9,873,113.	9,873,113.

THE TINKER FOUNDATION, INC.

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1,557 SHARES OF DAVIDSON KEMPNER DISTRESSED OPPORTUNITIES INTERNATIONAL LTD.	FMV		
PARK STREET CAPITAL, LLC	FMV	2,426,347.	2,426,347.
293,736 SHARES OF EATON VANCE S/C CORE FUND	FMV	753,601.	753,601.
268,792 SHARES OF BRANDYWINE GLOBAL INTERNATIONAL F/I	FMV	2,545,061.	2,545,061.
		3,078,698.	3,078,698.
TOTAL TO FORM 990-PF, PART II, LINE 13		63,563,363.	63,563,363.

FORM 990-PF	OTHER ASSETS		STATEMENT 10
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
FEDERAL EXCISE TAX REFUND RECEIVABLE	0.	100,000.	100,000.
TO FORM 990-PF, PART II, LINE 15	0.	100,000.	100,000.

FORM 990-PF

PART VIII - LIST OF OFFICERS, DIRECTORS
TRUSTEES AND FOUNDATION MANAGERS

STATEMENT 11

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
JOHN COATSWORTH 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 0.30	4,000.	0.	0.
SALLY GROOMS COWAL 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 0.30	4,000.	0.	0.
MARTHA T. MUSE 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 10.00	100,000.	4,940.	0.
RICHARD DE J. OSBORNE 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 0.30	4,000.	0.	0.
ARTURO C. PORZECANSKI 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 0.30	4,000.	0.	0.
RENATE RENNIE 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 40.00	260,000.	63,065.	0.
SUSAN SEGAL 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 0.30	4,000.	0.	0.
ALAN STOGA 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 0.30	4,000.	0.	0.
KENNETH MAXWELL 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 0.30	4,000.	0.	0.
KATHLEEN M. WALDRON 55 EAST 59TH STREET NEW YORK, NEW YORK 10022	DIRECTOR 0.30	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VIII		388,000.	68,005.	0.

THE TINKER FOUNDATION INCORPORATED
Reconciliation of Realized Capital Gains 2008

Tinker		Realized				
A/C#	Description	Capital Gains	GL	Cost	Proceeds	Capital Gains
1590	Brandywine	-		-	-	-
	Aug		C	2,415 50	3,490 20	1,074 70
	Oct		x	3,329 66	3,138 38	(191 28)
	Nov		x	3,559 08	3,479 63	(79 45)
				9,304 24	10,108 21	803 97
1530	Vanguard, EM INDEX	-	x	468,080 10	408,975 00	(59,105 10)
1585	Eaton Vance	-				
	Mar			242,905 29	9,354 48	(233,550 81)
			x	242,905 29	9,354 48	(233,550 81)
1555	Silchester	-		-	-	-
	Jan	-	x	2,548 94	10,158 00	7,609 06
	Feb	-	x	2,546 04	10,195 00	7,648 96
	Mar	-	x	2,539 87	10,382 00	7,842 13
	Apr	-	x	2,533 33	10,597 00	8,063 67
	May	-	x	2,530 47	10,636 00	8,105 53
	Jun	-	x	2,638 57	9,964 38	7,325 81
	Jul	-	x	2,546 18	9,743 00	7,196 82
	Aug	-	x	2,544 75	9,719 00	7,174 25
	Oct		x	2,566 74	8,833 00	6,266 26
	Oct		x	2,580 75	7,611 00	5,030 25
	Nov	-	x	142,031 93	418,887 00	276,855 07
	Dec		x	2,460 25	7,906 00	5,445 75
				170,067 82	524,631 38	354,563 56
1525	State Street (SSGA)	-		-	-	-
	Mar		C	1,634 78	1,853 43	218 65
	Apr		x	429,190 92	500,000 00	70,809 08
	Jun		x	1,470 06	1,562 69	92 63
	Nov		x	1,756 35	1,478 22	(278 13)
				434,052 11	504,894 34	70,842 23
1570	Park Street					8,700 00
						17,600 00
						26,300 00
TOTAL REALIZED CAPITAL GAINS PER STMNTS						159,853.85

THE TINKER FOUNDATION INCORPORATED – 51-0175449
SCHEDULE 7 – GRANTS 5 Pages

Name & Address of Donee	Purpose of Grant	Payments During the Year 2008	IRS Status
Alternativas y Capacidades, A C Avenida Luis Cabrera 138-1 Mexico D F , Mexico	Social Policy Handbooks	20,000	Foreign Institution (Affidavit)
Americas Society, Inc 680 Park Ave New York, NY 10021	Americas Quarterly	85,000	Public Charity
Americas Society, Inc 680 Park Ave New York, NY 10021	General Support	35,000	Public Charity
Anne Moore Breast Cancer Research NY Presbyterian Hospital Fund 525 East 68th Street New York, NY 10065	General Support	1,000	Public Charity
Annie Tinker Association PO Box 1405, Lenox Hill Station New York, NY 10021	General Support	1,000	Public Charity
Asociacion Civil Centro de Participacion y Ciudadania Calle Alberto Alexander 2533, Lince Lima 14, Peru	Improving Peruvian Private Enterprise and Citizens' Services	50,000	Foreign Institution (Affidavit)
Asociacion Fe y Alegria Cayetano Rodriguez No 114, Gazcue Apartado Postal 25310 Santo Domingo, Dominican Republic	Civil Society Participation in Public Education Policies	75,000	Foreign Institution (Affidavit)
Asociacion Mexicana de Uniones de Credito del Sector Social, A C CP06760, Del Cuauhtemoc Mexico, D F , Mexico	Adaptable and Sustainable Financial Services in Marginalized Rural Transnational Communities	37,000	Foreign Institution (Affidavit)
Association of the Bar of the City of New York Fund, Inc 42 West 44th St New York, NY 10036-6690	Implementing the Pro Bono Declaration for the Americas	60,000	Public Charity
Brazil Foundation 345 Seventh Avenue, #1401 New York, NY 10001	General Support	10,000	Public Charity
Brown University Providence, RI 02912	Tinker Field Research Grant	10,000	Educational Institution
Center for Global Development 1776 Massachusetts Ave. NW Washington, DC 20036	Helping Reforms Deliver Growth in Latin America	50,000	Public Charity

THE TINKER FOUNDATION INCORPORATED – 51-0175449
SCHEDULE 7 – GRANTS 5 Pages

Name & Address of Donee	Purpose of Grant	Payments During		Status
		the Year 2008	I R S	
Centro de Analisis y Difusion de Economia Paraguaya Piribebuy 1058 Asuncion, Paraguay	Promoting Sustainable Growth and Social Equity			Foreign Institution (Affidavit)
Ciudad Nuestra Av. José Pardo 138- 1202 Lima 18, Peru	Good Practices in Citizen Security in Metropolitan Lima and Callao	29,000		Foreign Institution (Affidavit)
Columbia University 2960 Broadway New York, NY 10027	Tinker Field Research Grant	10,000		Educational Institution
Conservation International Foundation 2011 Crystal Drive, Ste 500 Arlington, VA 22202	Preparing Conservation Corridors for Climate Change	66,000		Public Charity
Council on Foreign Relations, Inc 58 East 68th St New York, NY 10065	Latin America Program	75,000		Public Charity
Ecosystem Sciences Foundation, Inc 280 N 8th St., Ste 208 Boise, ID 83702	Implementating a Payment for Watershed Services Program in San Miquel de Allende Mexico	35,000		Public Charity
Editora Instituto Fernand Braudel de Economia Mundial Rua Ceara 02 Sao Paulo, Brazil	School Reform in Sao Paulo and Pernambuco	50,000		Foreign Institution (Affidavit)
Environmental Defense Fund, Inc 257 Park Avenue South New York, NY 10010	Engaging Stakeholders in the Gulf of California to Inform a Catch Shares Design Manual for Mexico	70,000		Public Charity
Florida International University Tamiami Campus Miami, FL 33199	Tinker Field Research Grant	10,000		Educational Institution
Forum Brasileiro de Segurança Publica Rua Teodoro Sampaio 1020, cj 1409 Sao Paulo, Brazil	Consolidating the Mechanisms for Monitoring Public Safety Institutions and Policies in Brazil	100,000		Foreign Institution (Affidavit)
The Foundation Center 79 Fifth Avenue New York, NY 10003	Support for programs of the Foundation Center	6,000		Public Charity
Fundacion Centro para la Estabilidad Financiera Avenida Corrientes, 1 piso C1043AAH Buenos Aires, Argentina	Financial Education	60,000		Foreign Institution (Affidavit)

THE TINKER FOUNDATION INCORPORATED – 51-0175449
SCHEDULE 7 – GRANTS 5 Pages

THE TINKER FOUNDATION INCORPORATED – 51-0175449		Purpose of Grant		Payments During the Year 2008	I R S Status
Name & Address of Donee					
Fundacion de Investigaciones Economicas Latinoamericanas Av Cordoba 637, Piso 4 C1054AAF Buenos Aires, Argentina		Arnaldo T Musich Annual Lecture Series		25,000	Foreign Institution (Affidavit)
Fundacion Leer Av Cervino 4407/17, Piso 1 Buenos Aires, Argentina		Improving the Quality of Literacy Instruction in Argentina's Primary Schools		70,000	Foreign Institution (Affidavit)
Fundacion Pro Bono Mariano Sanchez Fontecilla 370 Santiago, Chile		Institutionalizing Pro Bono Practice in Chile		50,000	Foreign Institution (Affidavit)
Fundacion para la Promocion del Desarrollo Sustentable Futuro Latinoamericano Mariano Echeverria # 843, Casilla 17-17-558 Quito, Ecuador		Strengthening Governance to Secure Long-term Water Provision for the City of Quito - Phase II		70,000	Foreign Institution (Affidavit)
Fundacion Universidad Torcuato di Tella Minones 2159/77 C1428ATG Buenos Aires, Argentina		Prices and Nominal Rigidities in Argentina		95,000	Foreign Institution (Affidavit)
Grand Haven Area Community Foundation Island Harbor Drive Grand Haven, MI 49417		General Support		500	Public Charity
Harvard University, Trustees for Cambridge, MA 02138		Tinker Field Research Grant		15,000	Educational Institution
Indiana University, Trustees of Bloomington, IN 47405		Tinker Field Research Grant		10,000	Educational Institution
Inter-American Foundation 901 N Stuart St , 10th fl Arlington, VA 22203		General Support		1,500	Public Charity
Instituto Internacional de Medio Ambiente y Desarrollo-America Latina Avenida General Paz 1180 C1429ELY Buenos Aires, Argentina		Consolidation of Inter-municipal Initiatives		29,000	Foreign Institution (Affidavit)
Inter-American Dialogue 1211 Connecticut Ave , NW, Suite 510 Washington, DC 20036		Renewing the Dialogue's Membership		40,000	Public Charity
International Union for Conservation of Nature and Natural Resources-US 1630 Connecticut Ave , NW, 3rd Fl Washington, DC 20009		Sustainable Use of Freshwater Fish to Support Local Livelihoods in La Plata Basin		75,000	Public Charity

THE TINKER FOUNDATION INCORPORATED – 51-0175449
SCHEDULE 7 – GRANTS 5 Pages

THE TINKER FOUNDATION INCORPORATED – 51-0175449		Purpose of Grant		Payments During the Year 2008	I R S Status
Name & Address of Donee					
Latin American Studies Association Inc 416 Bellefield Hall, University of Pittsburgh Pittsburgh, PA 15260		LASA Congress 2009		30,000	Public Charity
Marine Stewardship Council 2110 N Pacific St, Ste 102 Seattle, WA 98103		Harnessing Market Forces to Ensure a Sustainable Approach to Mahi Mahi Fishing in Latin America		68,000	Public Charity
Missouri Botanical Garden P O Box 299 St Louis, MO 63166		A Model for Collaborative Development of Policy to Conserve and Manage Indigenous Lands		50,000	Public Charity
The Nature Conservancy, Inc 4245 North Fairfax Dr Arlington, VA 22203		Expanding the Scope and Efficiency of Brazil's "Ecological Value-Added Tax"		60,000	Public Charity
New York Botanical Garden 200th St & Southern Blvd Bronx, NY 10458		Sustainable Forestry for an Urbanizing Amazonia		70,000	Public Charity
The New York Botanical Garden Enid A Hapt Conservatory Bronx, NY 10458-5126		General support		5,000	Public Charity
New York Regional Association of Grantmakers, Inc 79 Fifth Avenue 4th Floor New York, NY 10003-3076		General program support		6,000	Public Charity
Ossining Food Pantry 669 Albany Post Road Briarcliff Manor, NY 10510		General support		500	Public Charity
Pro Mujer 240 West 35th Street, Suite 404 New York, NY 10001		General support		10,000	Public Charity
Queen Sofia Spanish Institute 684 Park Avenue New York, NY 10021		General support		20,000	Public Charity
Rainforest Alliance, Inc 665 Broadway, 5th Floor New York, NY 10012-2331		Conserving the Southwestern Amazon through Sustainable Forestry		65,000	Public Charity
Resources for the Future, Inc 1616 P Street, NW Washington, DC 20036		Mexico's Natural Protected Areas Enhancing Effectiveness and Equity		68,000	Public Charity
Scientific Committee on Antarctic Research Scott Polar Research Institute, Lensfield Road Cambridge CB2 1ER, United Kingdom		Martha T. Muse Prize for Science and Policy in Antarctica		80,000	Foreign Institution (Affidavit)

THE TINKER FOUNDATION INCORPORATED – 51-0175449
SCHEDULE 7 – GRANTS 5 Pages

THE TINKER FOUNDATION INCORPORATED – 51-0175449

Name & Address of Donee	Purpose of Grant	Payments During the Year 2008	IR S Status
State University of New York at Stony Brook Stony Brook, NY	Tinker Field Research Grant	10,000	Educational Institution
Strategies for International Development 2525 Wilson Blvd Arlington, VA 22201	Implementing Bolivia's New Rural Development Policy and Improving Implementation of Citizen Participation Reforms	60,000	Public Charity
Tlachinollan Grupo de Apoyo a los Pueblos Indios de la Montaña A C Calle Mina 77, Col Centro 41304 Tiapa de Comonfort, Guerrero, Mexico	Strengthening the Civilian Monitor of Police and Security Forces in Guerrero	45,000	Foreign Institution (Affidavit)
Tufts College, Trustees of Medford, MA 02155	Can Mexican Migrants Improve Local Governance in Communities of Origin?	60,000	Educational Institution
Tulane University New Orleans, LA	Tinker Field Research Grant	15,000	Educational Institution
Universidad de Chile, Fundacion Facultad de Derecho Avenida Santa Maria 076, piso 4 Providencia, Santiago, Chile	Strategies to Promote Transparency and Accountability in Latin America	46,000	Foreign Institution (Affidavit)
Universidad Nacional de Tres de Febrero Av San Martin 2921 Caseros (B1678CQF), Argentina	Human Rights Standards and the Use of Force by Police in Argentina	50,000	Foreign Institution (Affidavit)
University of Arizona Tucson, AZ 85721	Tinker Field Research Grant	15,000	Educational Institution
University of California, The Regents of the Berkeley, CA 94720	Tinker Field Research Grant (UCLA)	15,000	Educational Institution
University of California, The Regents of the Berkeley, CA 94720	Improving Sustainability of Artisanal Shark Fisheries of Western Baja California (SIO)	66,000	Educational Institution
University of California, The Regents of the Berkeley, CA 94720	Tinker Field Research Grant (UCSD)	15,000	Educational Institution
University of California, The Regents of the Berkeley, CA 94720	Antarctic Treaty Summit Science-Policy Interactions in International Governance (UCSB)	80,000	Educational Institution
University of Chicago Chicago, IL 60637	Tinker Field Research Grant	15,000	Educational Institution

THE TINKER FOUNDATION INCORPORATED – 51-0175449
SCHEDULE 7 – GRANTS 5 Pages

THE TINKER FOUNDATION INCORPORATED – 51-0175449		Purpose of Grant		Payments During the Year 2008	I R S Status
Name & Address of Donee					
University of Georgia Research Foundation, Inc Athens, GA 30602		Tinker Field Research Grant		10,000	Educational Institution
University of Illinois Foundation Urbana, IL 61801		Tinker Field Research Grant		15,000	Educational Institution
University of Kansas Lawrence, KS 66045		Tinker Field Research Grant		10,000	Educational Institution
University of Miami Coral Gables, FL 33124		Mexico under Calderon		70,000	Educational Institution
University of San Diego San Diego, CA 92110		TBI Justice in Mexico Project JusticiaBarómetro		45,000	Educational Institution
University of Texas at Austin Austin, TX 78712		Tinker Field Research Grant		15,000	Educational Institution
University of Wisconsin - Madison Madison, WI 53706		Tinker Field Research Grant		15,000	Educational Institution
Vanderbilt University Nashville, TN 37235		Tinker Field Research Grant		10,000	Educational Institution
Woodrow Wilson International Center for Scholars One Woodrow Wilson Plaza 1300 Pennsylvania Ave , NW Washington, DC 20004		Promoting Citizen Security Policies in Latin America An Evaluation of Public Policy		65,000	Public Charity
Woodrow Wilson International Center for Scholars One Woodrow Wilson Plaza 1300 Pennsylvania Ave , NW Washington, DC 20004		General Support		6,000	Public Charity
Yale University New Haven, CT 06511		Tinker Field Research Grant		10,000	Educational Institution
TOTAL				<u>\$ 2,721,500</u>	

THE TINKER FOUNDATION INCORPORATED

55 East 59th Street, New York, NY 10022 Phone: 212-421-6858 Fax: 212-223-3326
Web Site: <http://fdncenter.org/grantmaker/tinker>

Martha T. Muse, Chairman
Renate Rennie, President

HISTORY

The Tinker Foundation was created in 1959 by Dr. Edward Larocque Tinker. His lifelong devotion to the Iberian tradition in the Old and New Worlds gave definition to the Foundation's overall purpose. Both in its early days and since its incorporation in 1975, the Foundation's agenda has reflected a linguistic and geographical focus on Latin America, Spain and Portugal. More recently, the Foundation has included within its mandate the support of activities concerning

Antarctica, a region of growing interest to so many nations of the Western Hemisphere. This focus is unique within the United States philanthropic community.

FUNDING PRIORITIES

Tinker Foundation grants are awarded to organizations and institutions that promote the interchange and exchange of information within the community of those concerned with the affairs of Spain, Portugal, Ibero-America and Antarctica. (Ibero-America is defined here as the Spanish- and Portuguese-speaking countries of the Western Hemisphere.) Emphasis is placed on those activities that have strong public policy implications, offer innovative solutions to many of the problems facing these regions today, and incorporate new mechanisms for addressing environmental, economic and governance issues. Such activities may include, but are not limited to, research projects, conferences and short-term training workshops related to the Foundation's areas of interest. The Foundation encourages collaboration between organizations in the United States and Iberia or Latin America and among institutions in those regions.

It should be noted that as a small foundation with limited resources that serve to restrict the number of projects we are able to support, only a small portion of all eligible requests can be met. In addition, the Foundation will not consider requests for 1) annual fund-raising appeals for such organizations as the Community Chest or the United Way; 2) support for the construction of buildings or major equipment purchases; 3) individual research; 4) funding related to health or medical issues; 5) production costs for films, television and radio projects; 6) funding for arts and humanities projects, including art museum collections and exhibits; 7) endowments, and 8) general operating support.

APPLICATION DEADLINES AND PRIORITIES

Applications for institutional grants are considered biannually by the Board of Directors, in mid-June and mid-December. *The deadline for the receipt of proposals for the summer meeting is March 1st; for the winter meeting it is September 1st.* These dates represent final deadlines for consideration of proposals. However, we would urge and strongly advise those seeking support to submit proposals to the Foundation well in advance of these closing dates. Discussion and consultation may well be required prior to the acceptance of a proposal for serious consideration and recommendation to the Board of Directors.

Complete proposals should be prepared according to the instructions on the following pages. Please note that all *proposals must be submitted in English*, otherwise the proposal will not be accepted for processing.

APPLICANT INFORMATION INSTITUTIONAL GRANTS

REPORTING REQUIREMENTS

During the term of the grant, the recipient is responsible for the submission of the appropriate written reports on activities and expenditures made. Upon completion of the grant, a full accounting – narrative as well as financial – will be required. It is also customary for Foundation representatives to make site visits for the evaluation of selected grant activities. At the time of the announcement of the award, the Foundation will provide specific instructions for the preparation of the reports.

APPLICATION INSTRUCTIONS

The following information is designed to instruct you on the content and format of your proposal to the Tinker Foundation. *Two copies of the complete proposal, without binders and in the English language*, should be sent to the President of the Foundation and include the items listed in the following check-list. All institutions submitting proposals, even if they were funded previously, are required to include all of this information.

Please note, submission of incomplete proposals may cause a substantial delay in the Foundation's review. We, therefore, urge all applicants to comply with the procedures set forth below.

PROPOSAL CHECKLIST

1. Proposal cover sheet
2. A separate one-page summary of the proposal, describing briefly the project's objectives, target audience or beneficiaries, proposed methodology and plan for dissemination of results
3. A full proposal providing more detail on the project's objectives and theoretical, practical and/or policy-related significance (both as a discrete endeavor and within the broader field)
4. A plan of work describing the activities to be undertaken and indicating any factors which could serve to delay this plan or change the amount of time required to complete the project as well as alter the proposed budgetary designations

5. Anticipated results of the project
6. A specific plan for the dissemination of those results, i.e., identification of the target audience and the means by which it will be reached
7. A description of the plan to evaluate the short- and long-term impact of the project's results upon its completion
8. Names and addresses of three individuals familiar with the proposed topic/field, but not directly involved in the project
9. Itemized budget for the costs of the entire project
10. Itemized budget for those expenses for which Tinker Foundation funding is sought (Please note that as a general rule the Foundation does not pay overhead or indirect costs. However, in those exceptional cases when it is considered absolutely necessary, a maximum of 10% of the project's direct costs may be included as overhead in the budget)
11. A copy of the letter from the Internal Revenue Service confirming the organization's status as tax exempt (U.S. organizations only)
12. A copy of the organization's latest Federal/ State Form 990 (U.S. organizations only)
13. A copy of the organization's latest financial statement
14. Qualifications of the project director and personnel, with *curricula vitae* attached
15. A complete list of the organization's staff and Board of Directors
16. A brief narrative statement providing an historical overview of the institution

If there are any questions concerning these application procedures, please do not hesitate to contact the Foundation.

THE TINKER FOUNDATION INCORPORATED

(Please type or print, and be sure to complete both sides of the form.)

ORGANIZATIONAL INFORMATION

Organization's Legal Name and Address:

Organization's Telephone Number, Fax Number, E-mail and Web Addresses:

Name and Title of the Director of Organization:

Project Director Name and Title:

Project Director Address: *(If different from above)*

Project Director Phone and Fax Numbers:

T _____ F _____

Project Director E-mail Address:

PROJECT INFORMATION

Project Submission Date:

Project Title:

PROPOSAL
COVER SHEET
INSTITUTIONAL
GRANTS

THE TINKER FOUNDATION INCORPORATED

Total Project Budget:

Amount Requested from The Tinker Foundation:

(If requesting a multi-year grant, please also specify amounts requested per year.)

Project Duration:

Starting Date:

Anticipated Completion Date:

Other Organizations Approached for Funding for This Project:

(Please be sure to attach the one-page summary of your proposal to this application form.)

**Application for Extension of Time To File an
Exempt Organization Return**

OMB No. 1545-1709

▶ **File a separate application for each return.**

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒
- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.**Part I Automatic 3-Month Extension of Time.** Only submit original (no copies needed).A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete Part I only ☐*All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.***Electronic Filing (e-file).** Generally, you can electronically file Form 8868 if you want a 3-month automatic extension of time to file one of the returns noted below (6 months for a corporation required to file Form 990-T). However, you cannot file Form 8868 electronically if (1) you want the additional (not automatic) 3-month extension or (2) you file Forms 990-BL, 6069, or 8870, group returns, or a composite or consolidated Form 990-T. Instead, you must submit the fully completed and signed page 2 (Part II) of Form 8868. For more details on the electronic filing of this form, visit www.irs.gov/efile and click on **e-file for Charities & Nonprofits**.

Type or print File by the due date for filing your return. See instructions.	Name of Exempt Organization THE TINKER FOUNDATION, INC.	Employer identification number 51-0175449
	Number, street, and room or suite no. If a P.O. box, see instructions. 55 EAST 59TH STREET, NO. 21 FL.	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. NEW YORK, NY 10022	

Check type of return to be filed (file a separate application for each return):

- | | | |
|---|---|------------------------------------|
| <input type="checkbox"/> Form 990 | <input type="checkbox"/> Form 990-T (corporation) | <input type="checkbox"/> Form 4720 |
| <input type="checkbox"/> Form 990-BL | <input type="checkbox"/> Form 990-T (sec. 401(a) or 408(a) trust) | <input type="checkbox"/> Form 5227 |
| <input type="checkbox"/> Form 990-EZ | <input type="checkbox"/> Form 990-T (trust other than above) | <input type="checkbox"/> Form 6069 |
| <input checked="" type="checkbox"/> Form 990-PF | <input type="checkbox"/> Form 1041-A | <input type="checkbox"/> Form 8870 |

JESSICA S. TOMB

- The books are in the care of ▶
- 55 EAST 59TH STREET - NEW YORK, NY 10022**

Telephone No. ▶ **212-421-6858**

FAX No. ▶

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover.

- 1 I request an automatic 3-month (6-months for a corporation required to file Form 990-T) extension of time until **AUGUST 15, 2009**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
- ▶ ☒ calendar year **2008** or
- ▶ ☐ tax year beginning _____, and ending _____.

- 2 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$ 127,682.
b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$ 127,682.
c Balance Due. Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$ 0.

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.LHA **For Privacy Act and Paperwork Reduction Act Notice, see Instructions.**Form **8868** (Rev. 4-2009)

- If you are filing for an **Additional (Not Automatic) 3-Month Extension**, complete only **Part II** and check this box ☒

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** (on page 1)

Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed)			
Type or print File by the extended due date for filing the return. See instructions	Name of Exempt Organization THE TINKER FOUNDATION, INC.		Employer identification number 51-0175449
	Number, street, and room or suite no. If a P O box, see instructions 55 EAST 59TH STREET, NO. 21 FL.		For IRS use only
	City, town or post office, state, and ZIP code. For a foreign address, see instructions NEW YORK, NY 10022		

Check type of return to be filed (File a separate application for each return)

- ☐ Form 990
 ☐ Form 990-EZ
 ☐ Form 990-T (sec 401(a) or 408(a) trust)
 ☐ Form 1041-A
 ☐ Form 5227
 ☐ Form 8870
☐ Form 990-BL
☒ Form 990-PF
☐ Form 990-T (trust other than above)
☐ Form 4720
☐ Form 6069

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

JESSICA S. TOMB

- The books are in the care of ☒ **55 EAST 59TH STREET - NEW YORK, NY 10022**

Telephone No ☒ **212-421-6858**

FAX No ☐

- If the organization does not have an office or place of business in the United States, check this box ☐

- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) ☐ If this is for the whole group, check this box ☐ If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension is for

4 I request an additional 3-month extension of time until **NOVEMBER 15, 2009**

5 For calendar year **2008**, or other tax year beginning _____, and ending _____

6 If this tax year is for less than 12 months, check reason ☐ Initial return ☐ Final return ☐ Change in accounting period

7 State in detail why you need the extension

ADDITIONAL TIME NECESSARY IN ORDER TO PREPARE AN ACCURATE AND COMPLETE RETURN.

8a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions	8a	\$	127,682.
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868	8b	\$	127,682.
c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions	8c	\$	0.

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature ☒ **J. Tomb** Title ☒ **CPA**

Date ☒ **8/5/09.**